## ST. JAMES PARISH HOSPITAL

SERVICE DISTRICT
A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL
Lutcher, Louisiana
Financial Statements
As of and for the Years Ended
March 31, 2023 and 2022

## CONTENTS

Independent Auditor's Report ..... $1-3$
Management's Discussion and Analysis ..... 4-10
Financial Statements
Statements of Net Position ..... 11
Statements of Revenues, Expenses and Changes in Net Position ..... 12
Statements of Cash Flows ..... $13-14$
Notes to Financial Statements ..... $15-37$
Required Supplementary Information
Schedule of Employer Contributions and Proportionate Share of Net Pension Liability ..... 38
Supplementary Information
Schedule of Compensation, Benefits and Other Payments to Agency Head ..... 39Independent Auditor's Report on Internal Control Over Financial Reporting andon Compliance and Other Matters Based on an Audit of Financial StatementsPerformed in Accordance with Government Auditing Standards$40-41$

# INDEPENDENT AUDITOR'S REPORT 

To the Board of Commissioners
St. James Parish Hospital Service District
Lutcher, Louisiana

## Report on the Audit of the Financial Statements

## Opinion

We have audited the accompanying financial statements of the business-type activities of St. James Parish Hospital Service District (the "Hospital"), a component unit of St. James Parish Council, as of and for the years ended March 31, 2023 and 2022, and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Hospital as of March 31, 2023 and 2022, and the respective changes in financial position, and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in Government Auditing Standards ("GAS"), issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Hospital, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal controlrelated matters that we identified during the audit.

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages four through ten be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Management is responsible for the other information included in the annual report. The other information comprises the Schedule of Compensation, Benefits and Other Payments to Agency Head on page 39 but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

## Report on Other Reporting Required by Governmental Auditing Standards

In accordance with GAS, we have also issued our report dated September 19, 2023, on our consideration of the Hospital's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hospital's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with GAS in considering the Hospital's internal control over financial reporting and compliance.
Horne LLP
Ridgeland, Mississippi
September 19, 2023

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> Years Ended March 31, 2023 and 2022 

Management's Discussion and Analysis of St. James Parish Hospital's (the "Hospital") financial performance provides important background information and management's analysis of the Hospital's financial performance during the years ended March 31, 2023 and 2022. Please read it in conjunction with the Hospital's financial statements, which begin on page 11.

## REQUIRED FINANCIAL STATEMENTS

The basic financial statements contained in this report are presented using Governmental Accounting Standards Board ("GASB") accounting principles. These financial statements offer short-term and longterm financial information about the Hospital's activities.

The statements of net position include all of the Hospital's assets, deferred outflows of resources, liabilities, and deferred inflows of resources and provide information about the nature and amounts of investments in resources (assets) and the obligations to Hospital creditors (liabilities). They also provide the basis for computing rate of return, evaluating the capital structure of the Hospital and assessing the liquidity and financial flexibility of the Hospital.

All of the current year's revenue and expenses are accounted for in the statements of revenues, expenses and change in net position. This statement measures changes in the Hospital's operations over the past year and can be used to determine whether the Hospital has been able to recover all of its costs through its net patient service revenue and other revenue sources.

The final required financial statements are the statements of cash flows. The primary purpose of these statements are to provide information about the Hospital's cash from operating, investing and financing activities and to provide answers to questions such as, where did the cash come from, what was the cash used for and what was the change in the cash balance during the reporting period.

## FINANCIAL ANALYSIS OF THE HOSPITAL

The statement of net position and the statement of revenues, expenses and changes in net position report information about the Hospital's activities. Increases or decreases in the Hospital's net position are one indicator of whether its financial health is improving or deteriorating. However, other nonfinancial factors such as changes in the healthcare industry, changes in Medicare and Medicaid regulations and changes in managed care contracting should also be considered.

## FINANCIAL HIGHLIGHTS

For the year ended March 31, 2023, the Hospital's general financial highlights were:

- During the fiscal year 2023, the state implemented a new payment model for hospitals titled the Medicaid Directed Payment Program ("DPP"). The Hospital also entered into a new cooperative endeavor agreement with the Rural Hospital Coalition ("RHC").
- During the fiscal year 2023, the Hospital continued to focus on rehab services, surgical services and swing-bed utilization. The Hospital also continued to enhance revenue cycle processes to sustain positive financial performance.
- Net patient service revenues increased 0.4 percent from 2022 to 2023 and increased 16.4 percent from 2021 to 2022.


# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL MANAGEMENT'S DISCUSSION AND ANALYSIS Years Ended March 31, 2023 and 2022 

- The Hospital's payor mix is continuing to fluctuate slightly. From 2022 to 2023, the commercial mix decreased one percent, Medicaid remained flat and Medicare and Medicare Advantage increased a total of two percent. From 2021 to 2022, commercial mix increased by two percent, Medicaid increased one percent and Medicare and Medicare Advantage decreased a total of two percent.
- The Hospital's total net position increased \$4,986,037 from 2022 to 2023 and \$6,610,695 from 2021 to 2022. As of 2023, the total net position was $\$ 58,521,341$ which consists of $\$ 43,634,326$ in unrestricted, $\$ 12,713,952$ in net investments in capital assets, $\$ 2,173,063$ in restricted funds related to debt obligations. As of 2022, the total net position was $\$ 53,535,304$ which consists of $\$ 33,404,366$ in unrestricted, $\$ 13,102,781$ in net investments in capital assets, $\$ 1,980,920$ in restricted funds related to debt obligations and $\$ 5,047,237$ in restricted funds related to pension benefits.


## CAPITAL ASSETS

Year Ended March 31, 2023
At the end of fiscal year 2023, the Hospital had an investment in capital assets, net of depreciation, of approximately $\$ 22.3$ million, a decrease of approximately $\$ 1.0$ million or 4.4 percent from 2022. The decrease in capital assets is related primarily to current depreciation exceeding additions for the year.

Year Ended March 31, 2022
At the end of fiscal year 2022, the Hospital had an investment in capital assets, net of depreciation, of approximately $\$ 23.4$ million, an increase of approximately $\$ 1.8$ million or 8.3 percent from 2021. The increase in capital assets is related primarily to current additions exceeding depreciation expense for the year.

## LONG-TERM DEBT

## Year Ended March 31, 2023

At the end of fiscal year 2023, the Hospital had two outstanding bond issues.
The Series 2008 R-1 bonds, which are reported in the statements of net position, had a carrying value of $\$ 6.1$ million, down to 2.1 percent or $\$ 133,747$ from one year ago due to the scheduled bond payments. The bond bears an interest rate of 4.125 percent.

The Series 2014 bonds, which are reported in the statements of net position, had a carrying value of $\$ 3.5$ million, down 12.5 percent or $\$ 505,072$ from one year ago due to the scheduled bond payments. The bond bears an interest rate of 3.09 percent.

## Year Ended March 31, 2022

At the end of fiscal year 2022, the Hospital had two outstanding bond issues.
The Series 2008 R-1 bonds, which are reported in the statements of net position, had a carrying value of $\$ 6.2$ million, down to 2.0 percent or $\$ 128,350$ from one year ago due to the scheduled bond payments. The bond bears an interest rate of 4.125 percent.

ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL MANAGEMENT'S DISCUSSION AND ANALYSIS Years Ended March 31, 2023 and 2022

The Series 2014 bonds, which are reported in the statements of net position, had a carrying value of $\$ 4.0$ million, down 10.8 percent or $\$ 489,725$ from one year ago due to the scheduled bond payments. The bond bears an interest rate of 3.09 percent.

## NET POSITION

A summary of the Hospital's statements of net position is presented in the following table:

|  |  | $\begin{gathered} \text { Fiscal Year } \\ 2023 \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { Fiscal Year } \\ 2021 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current and other assets | \$ | 33,502,170 | \$ 29,408,267 | \$ | 28,771,985 |
| Restricted assets |  | 14,645,516 | 14,527,102 |  | 16,181,775 |
| Capital assets, net |  | 22,343,173 | 23,370,821 |  | 21,563,725 |
| Net pension asset |  | - | 5,047,237 |  | 2,237,010 |
| Total assets |  | 70,490,859 | 72,353,427 |  | 68,754,495 |
| Total deferred outflows of resources |  | 4,265,429 | 1,054,042 |  | 1,354,566 |
| Current and other liabilities |  | 3,169,172 | 4,492,522 |  | 10,161,996 |
| Long-term debt |  | 10,460,949 | 11,547,656 |  | 10,267,599 |
| Net pension liability |  | 2,163,149 | - |  |  |
| Total liabilities |  | 15,793,270 | 16,040,178 |  | 20,429,595 |
| Total deferred inflows of resources |  | 441,677 | 3,831,987 |  | 2,719,986 |
| Net position |  |  |  |  |  |
| Net invested in capital assets |  | 12,713,952 | 13,102,781 |  | 10,677,611 |
| Restricted |  | 2,173,063 | 7,028,157 |  | 4,125,317 |
| Unrestricted |  | 43,634,326 | 33,404,366 |  | 32,156,552 |
| Total net position | \$ | 58,521,341 | \$ 53,535,304 | \$ | 46,959,480 |

Some significant components of the change in the Hospital's net position are related to the increase in current assets, the change from net pension asset to liability, and current liabilities.

- In fiscal year 2023, current assets increased by $\$ 4,093,903$ or 13.9 percent due to an increase in cash from receipts of federal grants, DSH payments, and the addition of Medicaid DPP.
- In fiscal year 2023, net pension liability decreased by $\$ 7,210,386$ or 142.9 percent due to investment losses.
- In fiscal year 2023, current liabilities decreased by $\$ 1,323,350$ or 29.5 percent mainly due to the recoupment of Medicare Accelerated and Advanced Payments and the recognition of Provider Relief Funds ("PRF").
- In fiscal year 2022, net pension asset increased by $\$ 2,810,227$ or 125.6 percent due to investment gains and consistent contributions for the state plan.
- In 2022, current liabilities decreased by $\$ 5,669,474$ or 55.8 percent due to the recognition of the Paycheck Protection Program Loan ("PPP Loan") and PRF as well as a reduction in Medicare Accelerated and Advanced Payments due to Medicare recoupments.

ST. JAMES PARISH HOSPITAL SERVICE DISTRICT<br>A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL<br>MANAGEMENT'S DISCUSSION AND ANALYSIS<br>Years Ended March 31, 2023 and 2022

## SUMMARY OF REVENUE AND EXPENSES

The following table presents a summary of the Hospital's historical revenues and expenses and changes in net position for each of the fiscal years ended March 31, 2023, 2022 and 2021:

|  | $\begin{gathered} \text { Fiscal Year } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Fiscal Year } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Fiscal Year } \\ 2021 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenues |  |  |  |  |  |  |
| Net patient service revenue | \$ | 26,885,602 | \$ | 26,789,824 | \$ | 23,022,756 |
| Other operating revenue |  | 5,417,732 |  | 1,634,595 |  | 3,113,142 |
| Total operating revenues |  | 32,303,334 |  | 28,424,419 |  | 26,135,898 |
| Operating expenses |  |  |  |  |  |  |
| Salaries and benefits |  | 18,627,021 |  | 16,143,739 |  | 15,146,597 |
| Medical supplies and drugs |  | 3,144,242 |  | 2,958,043 |  | 2,853,249 |
| Provision for depreciation |  | 2,222,307 |  | 1,827,102 |  | 1,459,878 |
| Other operating expense |  | 8,152,791 |  | 9,027,581 |  | 7,872,620 |
| Total operating expenses |  | 32,146,361 |  | 29,956,465 |  | 27,332,344 |
| Income (loss) from operations |  | 156,973 |  | $(1,532,046)$ |  | $(1,196,446)$ |
| Nonoperating revenues (expenses) |  |  |  |  |  |  |
| Property taxes |  | 3,209,940 |  | 3,144,555 |  | 3,232,625 |
| Provider Relief Fund revenue |  | 611,786 |  | 2,600,786 |  | 3,618,131 |
| Investment income (loss) |  | 428,454 |  | $(390,126)$ |  | 43,438 |
| Gain on debt extinguishment |  | - |  | 2,281,814 |  | - |
| Insurance proceeds |  | 117,594 |  | 886,560 |  |  |
| Other nonoperating revenue (expense), net |  | 461,290 |  | $(380,848)$ |  | $(282,323)$ |
| Total nonoperating revenue, net |  | 4,829,064 |  | 8,142,741 |  | 6,611,871 |
| Change in net position |  | 4,986,037 |  | 6,610,695 |  | 5,415,425 |
| Net position, beginning of year |  | 53,535,304 |  | 46,959,480 |  | 41,544,055 |
| Less: Removal of blended component unit |  |  |  | $(34,871)$ |  |  |
| Net position, end of year | \$ | 58,521,341 | \$ | 53,535,304 | \$ | 46,959,480 |

Some significant components of the change in the Hospital's revenues and expenses are related to other operating revenue, professional fees, and Provider Relief Fund revenue.

- During fiscal year 2023, the Hospital received approximately $\$ 2.4$ million from the DPP, increasing other operating revenue. The Hospital also experienced a net impact of approximately $\$ 625,000$ from their cooperative endeavor agreement with the RHC, increasing other operating expenses.

ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL MANAGEMENT'S DISCUSSION AND ANALYSIS Years Ended March 31, 2023 and 2022

- During fiscal year 2023, operating expenses increased by approximately $\$ 2.2$ million or 7.3 percent. In 2023, salaries and benefits increased by approximately $\$ 2.5$ million or 15.4 percent due to increased staffing needs and onboarding previously contracted nurse practitioners, which also caused professional fees to decrease approximately $\$ 1.1$ million or 47.0 percent.
- During fiscal year 2022, net patient service revenue increased approximately $\$ 3.8$ million or 16.4 percent. This increase was due to increased volume and fewer COVID-19 restrictions in place. Net patient service revenue was also affected by an increase of approximately $\$ 447,000$ in the net provision for bad debts which was the result of the Hospital's refinement of their reserve methodologies brought on by the Hospital's system conversion.
- During fiscal year 2022, operating expenses increased approximately $\$ 2.7$ million or 9.7 percent. In 2022, salaries and wages expense increased approximately $\$ 956,000$ or 7.4 percent due to increased staffing needs, market increase and retention pay. In 2022, contracted services expense increased approximately $\$ 482,000$ or 19.1 percent due to additional contract costs for the EHR system conversion. In 2022, depreciation expense increased approximately $\$ 367,000$ or 25.2 percent due to yearly deprecation of capital assets.
- In fiscal year 2022, the Hospital experienced an increase in net nonoperating revenues of approximately $\$ 1,531,000$ or 23.2 percent. This increase was due to PPP Loan forgiveness recognized and insurance proceeds received for hurricane relief.
- Change in net position decreased approximately $\$ 1,625,000$ or 25 percent from fiscal year 2022 to 2023 and increased approximately $\$ 1,195,000$ or 22 percent from fiscal year 2021 to 2022.


## BUDGET-TO-ACTUAL RESULTS

The Hospital's budget-to-actual results are presented below for the year ended March 31, 2023:

|  | Actual | Budget | Favorable <br> (Unfavorable) <br> Variance |  |
| :--- | ---: | ---: | ---: | ---: |
| Operating revenues |  |  |  |  |
| Net patient service revenue | $\$ 26,885,602$ | $\$$ | $28,628,937$ | $\$$ |
| Other operating revenue | $5,417,732$ | $1,743,335)$ |  |  |
|  | $32,303,334$ | $30,022,738$ | $2,280,596$ |  |
| Total operating revenues |  |  |  |  |
| Operating expenses | $18,627,021$ | $16,898,494$ | $(1,728,527)$ |  |
| Salaries and benefits | $3,144,242$ | $3,347,587$ | 203,345 |  |
| Medical supplies and drugs | $2,222,307$ | $2,055,000$ | $(167,307)$ |  |
| Provision for depreciation | $8,152,791$ | $11,053,403$ | $2,900,612$ |  |
| Other operating expenses | $32,146,361$ | $33,354,484$ | $1,208,123$ |  |
| Total operating expenses | 156,973 | $(3,331,746)$ | $3,174,773$ |  |
| Operating income (loss) |  |  |  |  |

BUDGET-TO-ACTUAL RESULTS, Continued

|  | Actual |  | Budget |  | Favorable (Unfavorable) Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonoperating revenue |  |  |  |  |  |  |
| Property taxes | \$ | 3,209,940 | \$ | 3,040,833 | \$ | 169,107 |
| Investment income |  | 428,454 |  | 9,962 |  | 418,492 |
| Provider Relief Fund revenue |  | 611,786 |  | - |  | 611,786 |
| Other nonoperating revenue, net |  | 578,884 |  | 659,051 |  | $(80,167)$ |
| Total nonoperating revenue, net |  | 4,829,064 |  | 3,709,846 |  | 1,119,218 |
| Change in net position | \$ | 4,986,037 | \$ | 378,100 | \$ | 4,607,937 |

- Overall, operating expenses had a favorable variance. The largest variance in operating expenses was due to the effects of onboarding nurse practitioners which affected salaries and professional fees in the other operating expenses category. The Hospital was unable to properly budget for these significant changes.
- Nonoperating revenues also had a favorable variance. The variance in nonoperating revenue is due to Provider Relief Fund revenue recognized for COVID-19 relief and investment income exceeding expectations.


## ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The Hospital's appointed officials and management considered many factors when setting the budget for the fiscal year ending March 31, 2024. Included in those factors are the status of the economy and the healthcare environment, which take into account market forces and environmental factors such as:

- Medicare reimbursement, including Disproportionate Share and Supplemental Payment Programs;
- Increased number of uninsured and working poor;
- Ongoing competition for services;
- Workforce issues;
- Cost of supplies, including pharmaceuticals;
- Ability to recruit medical staff physicians to enhance services offered to the service area;
- Combined growth of existing services;
- Impact of Healthcare Reform as it relates to reimbursement and employee health insurance coverage; and
- Ongoing COVID-19 pandemic, related relief funding and associated compliance.


## CONTACTING THE HOSPITAL FINANCIAL MANAGER

This financial report is designed to provide the Hospital's citizens, taxpayers, customers and investors and creditors with a general overview of the Hospital's finances and to demonstrate the Hospital's accountability for the money it receives. If you have questions about this report or need additional financial information, contact:

Tracy George, Chief Financial Officer
St. James Parish Hospital
1645 Lutcher Avenue
Lutcher, LA 70071
tgeorge@sjph.org

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Statements of Net Position
Years Ended March 31, 2023 and 2022

2023
2022

## ASSETS

Current assets

Cash and cash equivalents
Patient receivables, net of allowance for doubtful accounts of $\$ 1,088,234$ and $\$ 1,029,676$, respectively
Estimated third-party payor settlements
Inventories
Taxes receivable
Other current assets
Total current assets
Restricted and internally designated assets
Held by trustee for debt service
Internally designated by Board for capital improvements
Total restricted and internally designated assets
Capital assets, net
Net pension asset
Total assets
DEFERRED OUTFLOWS OF RESOURCES
Deferred outflows on debt refunds
Deferred pension outflows
Total deferred outflows of resources
Total assets and deferred outflows of resources

## LIABILITIES

Current liabilities
Current maturities of note payable
Current maturities of long-term debt
Accounts payable
Accrued salaries and wages
Medicare Accelerated and Advance Payment contractual liability
Provider Relief Fund deferred revenue
Total current liabilities
Note payable, less current maturities
Long-term debt, less current maturities
Net pension liability
Total liabilities

## DEFERRED INFLOWS OF RESOURCES

Deferred pension inflows

## NET POSITION

Net investment in capital assets
Restricted for debt service
Restricted for pension benefits
Unrestricted
Total net position
\$ 26,299,094 \$ 20,957,755

| $3,733,576$ | $2,571,404$ |
| ---: | ---: |
| $2,180,352$ | $4,712,795$ |
| 591,894 | 707,122 |
| 38,675 | 8,360 |
| 658,579 | 450,831 |
| $33,502,170$ | $29,408,267$ |
|  |  |
| $2,173,063$ | $1,980,920$ |
| $12,472,453$ | $12,546,182$ |
| $14,645,516$ | $14,527,102$ |
| $22,343,173$ | $23,370,821$ |
| - | $5,047,237$ |
| $70,490,859$ | $72,353,427$ |


|  | 496,833 | 575,280 |
| ---: | ---: | ---: |
| $3,768,596$ | 478,762 |  |
|  | $4,265,429$ | $1,054,042$ |
| $\$$ | $74,756,288$ | $\$$ |


| $\$$ | 426,421 | $\$$ |
| ---: | ---: | ---: |
| 660,750 |  |  |
| 947,526 | 426,362 |  |
| $1,129,171$ | $1,00,278$ |  |
|  | 5,304 | $1,517,021$ |
|  | - | 290,332 |
|  | 611,786 |  |
| $3,169,172$ | $4,492,522$ |  |
| $1,492,478$ | $1,918,894$ |  |
| $8,968,471$ | $9,628,762$ |  |
| $2,163,149$ | - |  |
| $15,793,270$ | $16,040,178$ |  |
|  |  |  |
|  | 441,677 | $3,831,987$ |


|  | $12,713,952$ | $13,102,781$ |
| :---: | :---: | ---: |
|  | $2,173,063$ | $1,980,920$ |
|  | - | $5,047,237$ |
|  | $43,634,326$ | $33,404,366$ |
| $\$$ | $58,521,341 \quad \$$ | $53,535,304$ |

See accompanying notes.

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL Statements of Revenues, Expenses and Changes in Net Position <br> Years Ended March 31, 2023 and 2022 

2023
2022

| Operating revenues |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net patient service revenue, net of provision for bad debts of $\$ 898,747$ and $\$ 1,329,817$, respectively | \$ | 26,885,602 | \$ | 26,789,824 |
| Other operating revenue |  | 5,417,732 |  | 1,634,595 |
| Total operating revenues |  | 32,303,334 |  | 28,424,419 |
| Operating expenses |  |  |  |  |
| Salaries and wages |  | 14,254,682 |  | 13,878,763 |
| Employee benefits |  | 4,372,339 |  | 2,264,976 |
| Professional fees |  | 1,252,402 |  | 2,362,468 |
| Contracted services |  | 3,109,146 |  | 2,998,927 |
| Supplies and other |  | 3,144,242 |  | 2,958,043 |
| Noncapital equipment, rental, and maintenance contracts |  | 1,212,488 |  | 1,923,101 |
| Telephone and utilities |  | 792,578 |  | 672,521 |
| Insurance |  | 619,593 |  | 521,044 |
| Other operating expenses |  | 1,166,584 |  | 549,520 |
| Provision for depreciation |  | 2,222,307 |  | 1,827,102 |
| Total operating expenses |  | 32,146,361 |  | 29,956,465 |
| Income (loss) from operations |  | 156,973 |  | $(1,532,046)$ |
| Nonoperating revenues (expenses) |  |  |  |  |
| Property taxes |  | 3,209,940 |  | 3,144,555 |
| Investment income (loss) |  | 428,454 |  | $(390,126)$ |
| Provider Relief Fund revenue |  | 611,786 |  | 2,600,786 |
| Gain on debt extinguishment |  | - |  | 2,281,814 |
| Gain on sale of asset |  | 66,994 |  | 33,977 |
| Grants and donations |  | 849,005 |  | 51,562 |
| Insurance proceeds |  | 117,594 |  | 886,560 |
| Interest expense |  | $(454,709)$ |  | $(466,387)$ |
| Total nonoperating revenues |  | 4,829,064 |  | 8,142,741 |
| Increase in net position |  | 4,986,037 |  | 6,610,695 |
| Net position, before removal of blended component unit |  | 53,535,304 |  | 46,959,480 |
| Removal of blended component unit |  | - |  | (34,871) |
| Net position, (after removal of blended component unit) |  | 53,535,304 |  | 46,924,609 |
| Net position, end of year | \$ | 58,521,341 | \$ | 53,535,304 |

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Statements of Cash Flows
Years Ended March 31, 2023 and 2022

| Cash flows from operating activities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Receipts from and on behalf of patients | \$ | 33,388,577 | \$ | 26,299,066 |
| Payments to suppliers and contractors |  | (11,449,770) |  | $(12,564,233)$ |
| Payments to employees |  | $(18,406,182)$ |  | (17.721,506) |
| Net cash provided by (used in) operating activities |  | 3,532,625 |  | $(3,986,673)$ |
| Cash flows from noncapital financing activities |  |  |  |  |
| Property taxes |  | 3,179,625 |  | 3,152,793 |
| Noncapital grants and contributions |  | 849,005 |  | 51,562 |
| Proceeds from Provider Relief Fund |  | - |  | 611,786 |
| Insurance proceeds |  | 117.594 |  | 886.560 |
| Net cash provided by noncapital financing activities |  | 4,146,224 |  | 4,702,701 |
| Cash flows from capital and related financing activities |  |  |  |  |
| Principal paid on long-term debt and notes payable |  | (1,065,176) |  | $(831,253)$ |
| Interest paid on long-term debt |  | (454.709) |  | (466.387) |
| Purchases of capital assets |  | $(1,245,435)$ |  | $(1,041,786)$ |
| Net cash used in capital and related financing activities |  | $(2,765,320)$ |  | $(2,339,426)$ |
| Cash flows from investing activities |  |  |  |  |
| Purchases of investments |  | (4,463,115) |  | (13,030,564) |
| Proceeds from sale of investments |  | 4,236,855 |  | 14,172,892 |
| Proceeds from sale of property and equipment |  | 117.770 |  | - |
| Interest on investments |  | 536,300 |  | 122,219 |
| Net cash provided by investing activities |  | 427,810 |  | 1,264,547 |
| Net increase (decrease) in cash and cash equivalents |  | 5,341,339 |  | $(358,851)$ |
| Cash and cash equivalents, beginning of year |  | 20,957,755 |  | 21,316,606 |
| Cash and cash equivalents, end of year | \$ | 26,299,094 | \$ | 20.957 .755 |

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Statements of Cash Flows
Years Ended March 31, 2023 and 2022

| Reconciliation of income (loss) from operations to net cash provided by (used in) operating activities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Income (loss) from operations | \$ | 156,973 | \$ | (1,532,046) |
| Adjustments to reconcile income (loss) from operations to net cash provided by (used in) operating activities |  |  |  |  |
| Depreciation and amortization |  | 2,222,307 |  | 1,827,102 |
| Provision for bad debts |  | 898,747 |  | 1,329,817 |
| Changes in assets and liabilities |  |  |  |  |
| Patient receivables |  | (2,060,919) |  | (1,784.421) |
| Inventories |  | 115,228 |  | $(98,210)$ |
| Estimated third-party payor settlements |  | 2,532,443 |  | $(200,705)$ |
| Other current assets |  | $(207,748)$ |  | $(284,723)$ |
| Accounts payable |  | (60,217) |  | $(195,676)$ |
| Accrued salaries and compensated absences |  | $(387,850)$ |  | $(180,065)$ |
| Other accrueds |  | $(285,028)$ |  | (1,470,044) |
| Net pension liability and related accounts |  | 608,689 |  | $(1,397,702)$ |
| Net cash provided by (used in) operating activities | \$ | 3,532,625 | \$ | $(3,986,673)$ |

Supplemental schedule of noncash capital and related financing activities
Purchase of capital assets financed by note payable

| $\$$ | - | $\$$ | $2,558,435$ |
| :--- | :--- | :--- | :--- |

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

Note 1. Nature of Operations, Reporting Entity and Summary of Significant Accounting Policies
Nature of Operations and Reporting Entity
The St. James Parish Hospital Service District of St. James Parish, Louisiana, d/b/a St. James Parish Hospital (the "Hospital") or ("SJPH"), is an acute care hospital established in 1953.

Effective August 1, 2001, the Hospital met the Medicare participation requirements to be classified as a critical access hospital. The Hospital was created by the St. James Parish Police Jury and is a political subdivision of the St. James Parish Council/Police Jury. The St. James Parish Council approves all tax elections. The Hospital Service District is a component unit of the St. James Parish Council.

In fiscal year 2014, operations began for St. James Physician Alliance ("SJPA"). SJPA was formed as a nonprofit corporation whose sole member is the Hospital. Under Governmental Accounting Standards Board ("GASB") Statement No. 61, SJPA's financial data is combined as a blended component unit with the Hospital.

St. James Foundation (the "Foundation") is a nonstock, nonprofit corporation exempt from income tax under Section 501(c)(3) of the Internal Revenue Code. The primary sources of financial support for the Foundation are gifts, grants and contributions from the general public, corporations and charitable organizations. In 2022, the Foundation changed its bylaws to limit the number of Board members who can also serve on the Hospital's Board. As the Hospital is restricted from holding a majority of the Board positions, the Foundation no longer meets the thresholds for a component unit of the Hospital per GASB 61 and as such the Foundation's financial data is no longer combined as a blended component unit with the Hospital.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The most sensitive estimates included in these financial statements relate to contractual discounts under third-party contracts and the allowance for uncollectible accounts.

## Basis of Presentation

The Hospital reports in accordance with accounting principles generally accepted in the United States of America in accordance with accounting principles promulgated by the GASB. The accompanying financial statements of the Hospital have been prepared on the accrual basis of accounting using the economic resources measurement focus.

## Cash and Cash Equivalents

Cash and cash equivalents include investments in money market funds and highly liquid investments with maturities of three months or less when purchased, excluding amounts whose use is limited by the Board of Commissioners' designation or under trust agreements.

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 1. Continued

## Patient Receivables

The Hospital reports patient accounts receivable for services rendered at net realizable amounts from third-party payors, patients and others. The Hospital provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information and existing economic conditions.

## Allowance for Doubtful Accounts

The allowance for doubtful accounts is established as losses are estimated to have occurred through a provision for doubtful accounts charged to earnings. Losses are charged against the allowance when management believes the collectability of an account is confirmed. Subsequent recoveries, if any, are recognized as income.

The allowance for doubtful accounts is evaluated on a regular basis by management and is based upon management's periodic review of the collectability of the accounts in light of historical experience, the nature and volume of the accounts and the agreements with the respective third-party payors.

## Inventories

Inventories are valued using an average cost method.

## Prepaid Expenses

Prepaid expenses are amortized over the estimated period of future benefit, generally on a straightline basis.

## Restricted and Internally Designated Assets

Noncurrent restricted and internally designated assets include cash and investments set aside by the Board of Commissioners for future capital improvements as well as assets externally restricted for debt service. The Board retains control of the funds set aside for future capital improvements and may, at its discretion, subsequently use them for other purposes.

The Hospital's investments consist of debt and equity securities and are carried at fair value. Interest, dividends and gains and losses on investments, both realized and unrealized, are included in nonoperating income when earned.

Capital Assets, Net

Capital asset additions are recorded at cost. Depreciation is computed using the straight-line method with useful lives of the property ranging from three to 40 years. Maintenance, repairs, replacement and improvements of minor importance are expensed. Major replacements and improvements are capitalized.

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 1. Continued

## Property Taxes

The Hospital receives a 4.75 mills property tax, which is levied in November each year, payable by December 31 of that year. The Hospital records the expected revenues to be received based on factors such as previous years' collections to assessments and the estimated taxable assessed value for the current year. Adjustments are made upon final receipts. The millage is in effect through December 31, 2026.

## Deferred Outflows/Inflows of Resources

Deferred outflows of resources represent a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense or expenditure) until then. Deferred inflows of resources represent an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The Hospital has the following items that are reported as deferred inflows or outflows of resources: deferred amounts on debt refunding and deferred inflows/outflows of resources related to pensions.

## Pensions

The Hospital follows the provisions of GASB Statement No. 68, Accounting and Financial Reporting for Pensions ("GASB 68") on the financial statements to recognize the net pension liability, deferred outflows and deferred inflows of resources, pension expense and information about and changes in the fiduciary net position on the same basis as reported by the respective defined benefit pension plans. The Hospital recognizes benefit payments when due and payable in accordance with benefit terms. Invested assets are reported at fair value. More information on pension activity for the Hospital is included in Note 8.

## Compensated Absences

The Hospital's employees earn paid time off and extended illness hours at varying rates depending on years of service. Employees may accumulate paid time off and be paid if they leave before they exhaust this accumulation. Employees may accumulate extended illness hours but, upon termination, are not paid for any accumulated extended illness hours.

## Risk Management

The Hospital is exposed to various risks of loss from torts, theft of, damage to and destruction of assets, business interruption, errors and omissions, employee injuries and illnesses, natural disasters, medical malpractice and dental and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

## Self-Insurance Claims

Accrued self-insurance claims represent the Hospital's best estimate of incurred but unpaid expenses for employees' health insurance expense.

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 1. Continued

## Income Taxes

The Hospital is exempt from federal income taxation as a political subdivision of the state of Louisiana and, accordingly, the accompanying basic financial statements do not include any provision for income taxes.

## Net Position

Net position is classified into three components consisting of resources invested in capital assets (property and equipment), net of related debt, restricted and unrestricted. These components are defined as follows:

- Net Investment in Capital Assets - This component reports capital assets net of accumulated depreciation and the outstanding balance of any related debt that is attributable to the acquisitions of the capital assets.
- Restricted Net Position - This component reports those resources that are externally restricted by creditors, grantors, contributors or laws and regulations or those restricted by constitutional provisions and enabling legislation.
- Unrestricted Net Position - This component reports resources that do not meet the definition of invested in capital assets, net of related debt or restricted.

When both restricted and unrestricted resources are available to finance particular programs, it is the Hospital's policy to use the restricted resources before using the unrestricted resources.

## Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges and per diem payments. Patient service revenue is reported at estimated net realizable amounts from patients, third-party payors and others for services rendered and includes estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are considered in the recognition and accrual of revenue on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

The primary third-party programs include Medicare and Medicaid, which account for a significant amount of the Hospital's revenue. The laws and regulations under which Medicare and Medicaid programs operate are complex and subject to interpretation and frequent changes. As part of operating under these programs, there is a possibility that government authorities may review the Hospital's compliance with these laws and regulations. Such reviews may result in adjustments to program reimbursement previously received and subject the Hospital to fines and penalties. Management believes it has complied with the requirements of these programs.

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 1. Continued

## Charity Care

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. Records of charges foregone for services and supplies furnished under the charity care policy are maintained to identify and monitor the level of charity care provided.

## Operating Revenue and Expenses

The Hospital's statements of revenues, expenses and changes in net position distinguish between operating and nonoperating revenues and expenses. Operating revenues result from exchange transactions associated with providing healthcare services, which is the Hospital's principal activity. Nonexchange revenues, including grants and contributions received for purposes other than capital asset acquisition and interest income are reported as nonoperating revenues. Operating expenses are all expenses incurred to provide healthcare services, other than financing costs.

## Grants and Contributions

From time to time, the Hospital receives grants from other governmental entities as well as contributions from individuals and private organizations. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts that are unrestricted or that are restricted to a specific operating purpose are reported as nonoperating revenues. In accordance with GASB Technical Bulletin No. 2020-1, the Hospital classified Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") funds as nonoperating revenues in the accompanying statements of revenues, expenses and changes in net position (discussed further in Note 12).

## New Accounting Standards Adopted

## Governmental Accounting Standards Board Statement No. 87 ("GASB 87")

The Hospital adopted GASB 87, Leases. This statement enhances the comparability of financial statements among governments by requiring lessees and lessors to report leases under a single model. Under this statement, all leases are required to be recognized as assets and liabilities with associated deferred inflows and outflows of resources on the financial statements. Furthermore, the statement defines a lease and details the considerations for determining the lease term. The adoption of GASB 87 did not have a significant impact on the Hospital's financial position or results of operations.

## Accounting Pronouncements Issued Not Yet Adopted

Governmental Accounting Standards Board Statement No. 96 ("GASB 96")
The Hospital will adopt GASB 96, Subscription-Based Information Technology Arrangements. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements ("SBITAs") for government end users. This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset-an intangible asset-and a corresponding subscription liability; (3) provides the capitalization criteria for

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 1. Continued

outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, Leases, as amended. This standard is effective for fiscal years beginning after June 15, 2022. The Hospital is currently assessing the impact of the adoption of this GASB and its effect on the Hospital's financial position or results of operations.

## Governmental Accounting Standards Board Statement No. 101 ("GASB 101")

The Hospital will adopt GASB 101, Compensated Absences. This Statement provides guidance on the accounting and financial reporting for compensated absences. This Statement requires that liabilities for compensated absences be recognized for (1) leave that has not been used and (2) leave that has been used but not yet paid in cash or settled through noncash means. The standard is effective for fiscal years beginning after December 15, 2023. The Hospital is currently assessing the impact of the adoption of this GASB and its effect on the Hospital's financial position or results of operations.

## Note 2. Cash Deposits and Investments

State law requires collateralization of all deposits with federal depository insurance and other acceptable collateral in specific amounts. The Hospital's deposit policy for custodial credit risk requires compliance with the provisions of state law, which are to be insured or collateralized by U.S. government securities held by the pledging financial institution's trust department in the name of the Hospital.

## Custodial Credit Risk

Custodial credit risk for deposits is the risk that in the event of a bank failure, the Hospital's deposits may not be returned to them. As of March 31, 2023, $\$ 10,202,401$ of the Hospital's bank balance totaling $\$ 10,702,401$ was exposed to custodial credit risk. At each institution, $\$ 250,000$ of deposits was secured by federal deposit insurance coverage, which was not exposed to custodial credit risk. The remaining deposits, which were exposed to custodial credit risk, were secured by the pledge of securities owned by the fiscal agent bank.

The Hospital's investments generally are reported at fair value, as discussed in Note 1. The Hospital categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

The Hospital had the following recurring fair value measurements as of March 31, 2023 and 2022:

| Investments by Fair Value Level | 2023 | Level 1 | Level 2 | Level 3 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| U.S. Agencies | $\$ 12,472,453$ | $\$$ | 942,170 | $\$ 11,530,283$ | $\$$ |
| Total | $\$ 12,472,453$ | $\$$ | 942,170 | $\$ 11,530,283$ | $\$$ |
|  |  |  | - |  |  |
| Investments by Fair Value Level | 2022 | Level 1 | Level 2 | Level 3 |  |
| U.S. Agencies | $\$ 12,546,182$ | $\$ 1,323,212$ | $\$ 11,222,970$ | $\$$ | - |
| Total | $\$ 12,546,182$ | $\$ 1,323,212$ | $\$ 11,222,970$ | $\$$ | - |

## NOTES TO FINANCIAL STATEMENTS

Note 2. Continued
The Hospital had the following investment maturities as of March 31, 2023 and 2022:

| March 31, 2023 Investment Type | Carrying Amount | Investment Maturities (in Years) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Less than 1 |  | 1-5 | 6-10 |  | $\begin{gathered} \text { More than } \\ 10 \\ \hline \end{gathered}$ |  |
| U.S. Agencies | \$ 12,472,453 | \$ | 5,837,857 | \$ 6,634,596 | \$ | - | \$ | - |
| Total | \$ 12,472,453 | \$ | 5,837,857 | \$ 6,634,596 | \$ |  | \$ |  |
| March 31, 2022 |  | Investment Maturities (in Years) |  |  |  |  |  |  |
| Investment Type | Carrying Amount |  | Less than 1 | 1-5 |  | 6-10 |  | than <br> 10 |
| U.S. Agencies | \$ 12,546,182 | \$ | 1,652,896 | \$ 10,893,286 | \$ | - | \$ | - |
| Total | \$ 12,546,182 | \$ | 1,652,896 | \$ 10,893,286 | \$ | - | \$ | - |

## Interest Rate Risk

The Hospital's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from changing interest rates.

## Credit Risk

The Hospital's investment policy, in compliance with Louisiana Revised Statute 33:2955, allows the Hospital to invest in United States Treasuries, United States Agency securities and certificates of deposit. As of March 31, 2023, the Hospital's investment in U.S. Agencies was rated Aaa by Moody's Investors Service and AA+ by Standard \& Poor's.

## Concentration of Credit Risk

The Hospital's investment policy does not limit the amount the Hospital may invest in any one issuer. More than five percent of the Hospital's investments are in the Federal Credit Bank, the Federal Home Loan Bank, the Federal Home Loan Mortgage Corporation, and the Federal National Mortgage Association. These investments are 10 percent, 65 percent, 11 percent, and 13 percent of total investments, respectively, as of March 31, 2023.

## Note 3. Restricted and Internally Designated Assets

The amounts reported as restricted assets are comprised of cash held by the trustee bank for debt service on behalf of the Hospital related to their required long-term debt described in Note 6. In addition, internally designated funds for capital acquisitions are set aside under the control of the Board of Commissioners who may, at their discretion, use these funds for other purposes.

## NOTES TO FINANCIAL STATEMENTS

Note 3. Continued
The restricted and internally designated assets, which consist of cash, certificates of deposits and U.S. Agencies as of March 31 are as follows:

|  | 2023 |  | 2022 |
| :--- | ---: | ---: | ---: |
| Held by trustee for debt service |  |  |  |
| Sinking fund | $\$$ | 52,042 | $\$$ |
| Reserve fund - rural development | $1,159,394$ | $1,136,696$ |  |
| Contingency fund | 893,555 | 775,695 |  |
| Rural Development transfer account | 68,072 | 68,392 |  |
| Internally designated for capital acquisitions | $12,472,453$ | $12,546,182$ |  |
| $\quad$ Total | $\$ 14,645,516$ | $\$ 14,527,102$ |  |

## Note 4. Patient Accounts Receivable

Patient accounts receivable consist of the following:

|  |  | 2023 |  | 2022 |
| :--- | ---: | :---: | :---: | :---: |
| Receivable from patients and their insurance carriers | $\$$ | $4,182,534$ | $\$$ | $3,541,720$ |
| Receivable from Medicare | $3,068,336$ | $3,200,135$ |  |  |
| Receivable from Medicaid | $1,571,010$ | $2,667,425$ |  |  |
| Total patient receivables | $8,821,880$ | $9,409,280$ |  |  |
| Less: allowance for contractual adjustments and |  |  |  |  |
| doubtful accounts |  | $5,088,304$ | $6,837,876$ |  |
| Patient accounts receivable, net | $\$ 3,733,576$ | $\$$ | $2,571,404$ |  |

## NOTES TO FINANCIAL STATEMENTS

Note 5. Capital Assets
Capital assets and depreciation activity for the year ended March 31, 2023 are as follows:


## NOTES TO FINANCIAL STATEMENTS

Note 5. Continued
Capital assets and depreciation activity for the year ended March 31, 2022 follows:

|  | $\begin{gathered} \text { March 31, } \\ 2021 \\ \hline \end{gathered}$ |  | Additions |  | Disposals |  | $\begin{gathered} \text { March 31, } \\ 2022 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital assets not being depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 1,480,915 | \$ | - | \$ | - | \$ | 1,480,915 |
| Construction in progress |  | 948,277 |  | 3,580,917 |  | $(4,416,710)$ |  | 112,484 |
| Total capital assets not being depreciated |  | 2,429,192 |  | 3,580,917 |  | (4,416,710) |  | 1,593,399 |
| Capital assets being depreciated: |  |  |  |  |  |  |  |  |
| Buildings and improvements |  | 29,226,596 |  | 206,722 |  | - |  | 29,433,318 |
| Equipment |  | 11,233,478 |  | 4,263,269 |  | $(41,309)$ |  | 15,455,438 |
| Total capital assets being depreciated |  | 40,460,074 |  | 4,469,991 |  | $(41,309)$ |  | 44,888,756 |
| Less: total accumulated depreciation |  | $(21,325,541)$ |  | $(1,827,102)$ |  | 41,309 |  | $(23,111,334)$ |
| Total capital assets being depreciated, net |  | 19,134,533 |  | 2,642,889 |  | - |  | 21,777,422 |
| Capital assets, net | \$ | 21,563,725 | \$ | 6,223,806 | \$ | $(4,416,710)$ | \$ | 23,370,821 |

For the years ended March 31, 2023 and 2022, depreciation expense was approximately $\$ 2,222,000$ and $\$ 1,827,000$, respectively.

At March 31, 2023, the Hospital had various commitments totaling approximately $\$ 1,789,000$. These commitments related to chiller and roof repairs.

## Note 6. Long-Term Debt

A schedule of changes in the Hospital's long-term debt for the year ended March 31, 2023 follows:

|  |  | Balance March 31, $2022$ |  | Additions |  | etirements | Balance March 31, 2023 |  | Due ithin One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue Bonds |  |  |  |  |  |  |  |  |  |
| Series 2008 R-1 | \$ | 6,227,288 | \$ |  | \$ | $(133,747)$ \$ | 6,093,541 | \$ | 139,848 |
| Series 2014 |  | 4,040,752 |  |  |  | $(505,072)$ | 3,535,680 |  | 520,902 |
| Note payable |  | 2,345,256 |  | - |  | $(426,357)$ | 1,918,899 |  | 426,421 |
| Total debt |  | 12,613,296 | \$ |  |  | $(1,065,176) \$$ | 11,548,120 | \$ | 1,087,171 |

Years Ended March 31, 2023 and 2022

NOTES TO FINANCIAL STATEMENTS

## Note 6. Continued

A schedule of changes in the Hospital's long-term debt for the year ended March 31, 2022 follows:

|  |  | Balance March 31, 2021 |  | Additions |  | Retirements | Balance March 31, 2022 |  | Due thin One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue Bonds |  |  |  |  |  |  |  |  |  |
| Series 2008 R-1 | \$ | 6,355,638 | \$ | - | \$ | $(128,350)$ \$ | 6,227,288 | \$ | 134,206 |
| Series 2014 |  | 4,530,476 |  | - |  | $(489,724)$ | 4,040,752 |  | 505,072 |
| Note payable |  | - |  | 2,558,435 |  | $(213,179)$ | 2,345,256 |  | 426,362 |
| Total debt | \$ | 10,886,114 | \$ | 2,558,435 | \$ | $(831,253)$ \$ | 12,613,296 | \$ | 1,065,640 |

On July 2, 2008, the Hospital issued $\$ 7,600,000$ of Revenue Bonds, Series 2008 R-1, as a single, fully registered bond issue, payable through July 2, 2048, at an interest rate of 4.125 percent.

On June 4, 2014, the Hospital issued $\$ 7,470,000$ of Hospital Revenue Refunding Bonds, Series 2014, as a single, fully registered bond issue, payable through June 2, 2029, at an interest rate of 3.09 percent to current refund $\$ 8,185,000$ of outstanding 2008 Series A-D bonds with an average interest rate of 7.80 percent. The proceeds of $\$ 7,470,000$, together with internal funds of $\$ 1,856,370$ (which includes monies in the existing sinking fund, a call premium, a forward fee and accrued interest), were used to secure the repayment of the outstanding 2008 Series A-D bonds. As a result, the 2008 Series A-D bonds are considered to be defeased and the liability for those bonds has been removed from the general longterm debt account group.

The current refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt of $\$ 1,176,708$. This difference, reported in the accompanying financial statements as a deferred outflow of resources, is being charged to operations through the year 2030 using the straight-line method. For the years ended March 31, 2023 and 2022, the deferred amount on refunding totaled $\$ 496,833$ and $\$ 575,280$, respectively.

The bonds are collateralized by a pledge of the Hospital Service District's revenue, land, building and improvements and personal property thereon. Under the terms of the revenue note indenture, the Hospital is required to maintain certain deposits with a trustee, as mentioned in Note 3. Such deposits are included in restricted and internally designated assets in the statements of net position. These funds are maintained at the trustee and require monthly funding by the Hospital Service District. The revenue note indenture also requires that the Hospital satisfy certain measures of financial performance as long as the notes are outstanding. The Hospital was in compliance with all covenants of its outstanding bond issues at March 31, 2023 and 2022.

## NOTES TO FINANCIAL STATEMENTS

## Note 6. Continued

Scheduled interest and principal payments on long-term debt at March 31, 2023 are as follows:


## Note 7. Information Technology Contract

In 2021, the Hospital entered into a seven-year equipment, software and services agreement with a major information technology vendor. The agreement generally commits the Hospital to the purchase of a variety of information technology products and services from this vendor for a defined payment stream over the term of the contract. The contract included a seven-year zero percent financing agreement for certain equipment, software licenses and supporting fees totaling $\$ 2,558,435$, maturing in 2028. This amount is included in the note payable on the accompanying financial statements. Software maintenance expenses associated with this contract of $\$ 594,903$ and $\$ 284,520$ were recognized for the years ended March 31, 2023 and 2022, respectively.

The following table summarizes the future payment commitments by year under the contract pertaining to fees, subscriptions and other related services, as of March 31, 2023. The Hospital has the ability under the contract to terminate these services on sixty days' written notice, as defined in the contract.

| Year Ending March 31, | Software Maintenance <br> Obligation |  |
| :---: | ---: | ---: |
| 2024 | $\$$ | 594,903 |
| 2025 | 594,903 |  |
| 2026 | 594,903 |  |
| 2027 | 594,903 |  |
| $2029-2031$ | 594,903 |  |
|  |  | $1,487,257$ |
|  |  | $4,461,772$ |

## NOTES TO FINANCIAL STATEMENTS

## Note 8. Pension Plan

## Plan Description

The Hospital is a member of the Parochial Employees' Retirement System of Louisiana ("PERS" or the "System"), a cost-sharing multiple-employer defined benefit pension plan. All full-time, permanent employees working at least 28 hours per week who are paid wholly or in part from the Hospital's funds are eligible to participate in PERS Plan B ("Plan B").

Under PERS Plan B, any member can retire providing he/she meets one of the following:
For employees hired prior to January 1, 2007:

1. Age 55 with thirty (30) years of creditable service
2. Age 60 with a minimum of ten (10) years of creditable service

3 Age 65 with a minimum of seven (7) years of creditable service
For employees hired after January 1, 2007:

1. Age 55 with thirty (30) years of service
2. Age 62 with ten (10) years of service
3. Age 67 with seven (7) years of service

Generally, the monthly amount of the retirement allowance for any member of Plan B shall consist of an amount equal to two percent of the member's final average compensation multiplied by his years of creditable service. However, under certain conditions, as outlined in the statutes, the benefits are limited to specified amounts. The System also provides death and disability benefits. Benefits are established by state statute.

The System issues a publicly available financial report that includes financial statements and required supplementary information.

That report may be obtained by writing to the Parochial Employees' Retirement System, Post Office Box 14619, Baton Rouge, Louisiana 70898-4619, accessed via internet at www.persla.gov or by calling (225) 928-1361.

## Contributions

Contributions to Plan B include one-fourth of one percent of the taxes shown to be collectible by the tax rolls of each parish except Orleans and East Baton Rouge parishes. Plan B members are required to contribute three percent of their annual covered salary. The Hospital is required to contribute at an actuarially determined rate. The current rate is 7.50 percent of annual covered salary for the years ended March 31, 2023 and 2022. As provided by LRS 11:103, the employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation of the prior year. The Hospital's contributions to Plan B for the years ended March 31, 2023 and 2022, were approximately $\$ 836,200$ and $\$ 768,600$, respectively, which is equal to the required contribution.

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

Note 8. Continued
Net Pension Asset (Liability)
At March 31, 2023 and 2022, the Hospital reported an asset (liability) of ( $\$ 2,163,149$ ) and $\$ 5,047,237$, respectively, for its proportionate share of the net pension asset (liability). The net pension asset (liability) was measured as of December 31, 2022 and 2021 and was determined by actuarial valuation as of that date. The Hospital's proportion of the net pension asset was based on a projection of the Hospital's long-term share of contributions to the pension plan relative to the projected contributions of all municipalities, actuarially determined. At December 31, 2022 and 2021, the Hospital's proportion was 9.085457 percent and 9.032106 percent, respectively.

For the years ended March 31, 2023 and 2022, the Hospital recognized pension expense of $\$ 798,664$ and $\$ 801,434$, respectively. At March 31, 2023 and 2022, the Hospital reported deferred outflows of resources and deferred inflows of resources related to its pension from the following sources:

|  | 2023 |  | 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Deferred outflows of resources |  |  |  |  |
| Pension contributions subsequent to measurement date | \$ | 217,044 | \$ | 175,313 |
| Difference between expected and actual experience |  | 44,995 |  | 95,907 |
| Difference between projected and actual earnings on pension plan investments |  | 3,402,188 |  | - |
| Changes of assumptions |  | 101,977 |  | 202,756 |
| Change in Hospital's proportion |  | 2,392 |  | 4.786 |
| Total deferred outflows of resources | \$ | 3,768,596 | \$ | 478,762 |
| Deferred inflows of resources |  |  |  |  |
| Difference between expected and actual experience | \$ | 433,949 | \$ | 536,395 |
| Net difference between projected and actual earnings on pension plan investments |  |  |  | 3,288,092 |
| Change in Hospital's proportion |  | 7,728 |  | 7,500 |
| Total deferred inflows of resources | \$ | 441,677 | \$ | 3,831,987 |

In the years ended March 31, 2023 and 2022, respectively, $\$ 217,044$ and $\$ 175,313$ was reported as deferred outflows of resources related to pensions resulting from the Hospital's contributions subsequent to the measurement date will be recognized as an addition (reduction) to net pension asset (liability).

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as an expense in pension expense as follows:

| 2024 | 5,830 |
| :--- | ---: | ---: |
| 2025 | $\$ 82,315$ |
| 2026 | $1,119,895$ |
| 2027 | $1,501,835$ |

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT 

A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL
Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

Note 8. Continued

## Actuarial Assumptions

A summary of the actuarial methods and assumptions used in determining net pension liability as of March 31, 2023, is as follows:

Valuation date
Actuarial cost
Investment return
Expected remaining service lives
Projected salary increases
Cost of living adjustments

Mortality

December 31, 2022
Method entry age normal
6.40 percent (Net of investment expense, including inflation)

Four years
4.25 percent ( 1.95 percent merit/2.30 percent inflation)

The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost of living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.

PUB--2010 Public Retirement Plans Mortality Table for General Employees selected for employees. Pub-2010 Public Retirement Plans Mortality Table for Healthy Retirees were selected for annuitants and beneficiaries. PUB-2010 Public Retirement Plans Mortality Table for General Disabled Retirees was selected for disabled annuitants.

Best estimates of arithmetic real rates of return for each major asset class included in the System's target asset allocation as of December 31, 2022, are summarized in the following table:

| Asset Class | Target <br> Allocation | Long-Term Expected <br> Real Rate of Return |
| :--- | :---: | :---: |
| Fixed income | $33 \%$ | $1.17 \%$ |
| Equity | 51 | 3.58 |
| Alternatives | 14 | 0.73 |
| Real assets | 2 | 0.12 |
|  |  | $100 \%$ |
| Inflation |  | 5.60 |
| Expected arithmetic normal rate |  | 2.10 |

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 8. Continued

The long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.10 percent and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rate of return is 7.70 percent, for the year ended December 31, 2022.

The discount rate used to measure the total pension liability was 6.40 percent for Plan $B$ as of March 31, 2023 and 2022. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers and nonemployer contributing entities will be made at the actuarially determined contribution rates, which are calculated in accordance with relevant statutes and approved by the Board of Trustees and the Public Retirement System's Actuarial Committee. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Hospital's Proportionate Share of the Net Pension Asset (Liability) to Changes in the Discount Rate

The following presents the net pension asset (liability) of the Hospital as of March 31, 2023 and 2022, using the discount rate of 6.40 percent as of March 31, 2023 and 2022.

|  |  | 1\% Decrease (5.40\%) |  | Current Discount Rate (6.40\%) |  | $\begin{gathered} \text { 1\% Increase } \\ (7.40 \%) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2023 | \$ | $(6,999,592)$ | \$ | $(2,163,149)$ | \$ | 1,885,399 |
| 2022 | \$ | 435,867 | \$ | 5,047,237 | \$ | 8,903,581 |

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 9. Paycheck Protection Program

On March 27, 2020, the CARES Act was enacted to, amongst other provisions, provide emergency assistance for individuals, families and businesses affected by the Coronavirus ("COVID-19") pandemic. The Hospital applied under the Paycheck Protection Program ("PPP") within the CARES Act and, on May 4, 2020, received approximately $\$ 2,282,000$ under the PPP Loan. The PPP Loan was subject to a one percent interest rate which would only be applied if the loan was forgiven. Accrued interest associated with the PPP Loan was not recorded as the PPP Loan was forgiven.

Rules stipulate that some or all of the PPP Loan will be forgiven if the sum of payments made during the covered period (either the eight-week or 24 -week period after the distribution date) for payroll, building rents and utilities, and state taxes, equal or exceed the PPP Loan amount. The Hospital received confirmation of forgiveness on August 27, 2021. For the year ended March 31, 2022, the total PPP Loan is included in nonoperating revenues as gain on debt extinguishment in the accompanying statements of revenues, expenses and changes in net position.

## Note 10. Patient Service Revenue

The Hospital has agreements with third-party payors providing payments to the Hospital at amounts different from the Hospital's established rates. A summary of the payment arrangements with major third-party payors follows:

## Medicare

Since obtaining critical access designation, inpatient and outpatient services rendered to Medicare programs beneficiaries are reimbursed under cost reimbursement methodologies. The Hospital is reimbursed by the Medicare fiscal intermediary at a tentative interim rate with final settlement determined with the submission of annual cost reports and audits. The Hospital's Medicare cost reports have been filed with the Medicare fiscal intermediary through March 31, 2023. Desk reviews have been performed on reports issued through March 31, 2021.

## Medicaid

Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. The Hospital is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid fiscal intermediary. The Hospital's Medicaid cost reports have been filed with the fiscal intermediary through March 31, 2023. A desk review has been performed on Medicaid reports issued through March 31, 2017.

## Other

The Hospital has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges, prospectively determined daily rates and Medicare fee schedules.

## ST. JAMES PARISH HOSPITAL SERVICE DISTRICT <br> A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 10. Continued

A summary of patient service revenue as of March 31 follows:

|  | 2023 |  | 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Gross patient service revenue | \$ | 61,134,539 | \$ | 55,649,849 |
| Less provisions for |  |  |  |  |
| Contractual adjustments under third-party reimbursement programs and managed care contracts |  | 33,350,190 |  | 27,530,208 |
| Uncollectible accounts |  | 898,747 |  | 1,329,817 |
| Net patient service revenue | \$ | 26,885,602 | \$ | 26,789,824 |

The Hospital is located in Lutcher, Louisiana and grants credit without personal collateral to its patients and their insurance companies, most of whom are residents in the area. The mix of gross patient service revenues is as follows:

|  | 2023 | 2022 |
| :--- | :---: | :---: |
| Medicare | $13 \%$ | $14 \%$ |
| Medicare Advantage | 32 | 29 |
| Medicaid | 23 | 23 |
| Commercial Providers | 30 | 32 |
| Self-pay | 2 | 2 |
| Total | $100 \%$ | $100 \%$ |

## Note 11. Charity Care

The amount of charges foregone for services and supplies furnished under the Hospital's charity care policy aggregated $\$ 46,344$ and $\$ 90,263$ for the years ended March 31, 2023 and 2022, respectively. The estimated cost of charity care, estimated using a ratio of cost-to-gross charges, totaled approximately $\$ 23,000$ and $\$ 49,000$ for the years ended March 31, 2023 and 2022, respectively.

## Note 12. COVID-19 Pandemic and CARES Act

On March 11, 2020, the Governor of the State of Louisiana declared a state of emergency in the State of Louisiana related to the COVID-19 pandemic and subsequently issued numerous executive orders in an effort to reduce community spread of the virus and protect Louisiana's most vulnerable citizens. As a result of the executive orders and generally in response to the concern for community spread, elective procedures and other nonemergency visits to the Hospital's facilities were significantly curtailed beginning March 2020.

## Provider Relief Fund

In response to the COVID-19 pandemic, Congress passed multiple bills that included funding and operational relief for affected hospitals. The U.S. Department of Health and Human Services ("HHS"), the Centers for Medicare and Medicaid Services and the Health Resources and Services Administration all issued various waivers of regulations governing coverage of specific services and

# ST. JAMES PARISH HOSPITAL SERVICE DISTRICT A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL 

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 12. Continued

conditions of program participation. The Public Health and Social Services Emergency Fund (the "Provider Relief Fund") was among the provisions of the CARES Act, which was signed into law on March 27, 2020. On April 22, 2020, HHS announced a distribution methodology for the $\$ 100$ billion Provider Relief Fund appropriated as part of the CARES Act. Additionally, HHS provided $\$ 75$ billion in addition to the $\$ 100$ billion provided under the CARES Act. As a condition to receiving distributions, providers agreed to certain terms and conditions, including, among other things, that the funds would be used for lost operating revenues and COVID-19 related costs. During the years ended March 31, 2023 and 2022, the Hospital received approximately $\$ 0-0$ and $\$ 612,000$, respectively from the Provider Relief Fund and recognized approximately $\$ 612,000$ and $\$ 2,601,000$, respectively, in nonoperating revenues in the accompanying statements of revenues, expenses and changes in net position. The Hospital recognizes the Provider Relief Fund payments as income when there is reasonable assurance of compliance with the conditions associated with the grant. The unrecognized amount from the funds received is recorded as deferred revenue in the accompanying statements of net position.

## Medicare Accelerated and Advance Payment Program

The Hospital also applied for and was paid approximately $\$ 1,760,000$ as an advance on six months of its Medicare payments through the Medicare Accelerated and Advanced Payment Program which was expanded to increase cash flow to providers of services impacted by the COVID-19 pandemic.

Recoupment of the advance payments began one year after the advance payments were received. After the first year, Medicare will automatically recoup 25 percent of the Medicare payments otherwise owed to the provider for 11 months. At the end of the 11-month period, recoupment will increase to 50 percent for another six months. If there is an outstanding balance after the 29-month period, Medicare will issue letters requiring repayment, subject to an interest rate of four percent. The Hospital has accounted for these funds as a contractual liability of approximately $\$ 5,300$ and $\$ 290,000$ at March 31, 2023 and 2022, respectively.

## Note 13. Insurance Programs

## Risk Management

The Hospital is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Hospital is a member of two separate trust funds established by the Louisiana Hospital Association that encompasses selfinsurance of (1) hospital professional liability and comprehensive general liability and (2) statutory workers' compensation. The Hospital carries commercial insurance for all other risk of loss.

The trust funds for professional liability/comprehensive general liability and statutory workers' compensation are pooling arrangements whereby there is a sharing of risk among the participants of the trust funds. The Hospital reports its premiums as insurance expenditures and expenses these premiums over the pro rata periods involved.

The Hospital is self-insured for its employees' health claims. The Hospital has stop loss insurance that provides coverage for claims in excess of certain self-insured limits. The Hospital accrued approximately $\$ 183,000$ and $\$ 624,000$ at March 31, 2023 and 2022, respectively.

Years Ended March 31, 2023 and 2022

## NOTES TO FINANCIAL STATEMENTS

## Note 13. Continued

The following table summarizes the changes to self-insured liability:

| Year ended <br> March 31, | Beginning of <br> fiscal year <br> liability | Current year <br> claims and <br> change in <br> estimate |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2023 | $\$$ | 623,893 | $\$$ | $2,423,785$ | $\$$ | $(2,864,245)$ | $\$$ |
| Claims paid | Balance at <br> fiscal year end |  |  |  |  |  |  |
| 2022 | $\$$ | 200,000 | $\$$ | $2,349,484$ | $\$$ | $(1,925,591)$ | $\$$ |

## Note 14. Louisiana Medicaid Supplemental Payment Programs

## Cooperative Endeavor Agreement

On February 3, 2015, the Hospital entered into a cooperative endeavor agreement with another provider who delivers supplemental payments to participating hospitals to be used solely to provide adequate and essential medically necessary and available healthcare services to the participant's rural service populations. The term of this agreement is one year with automatic renewals for additional terms of one year each unless previously terminated. The agreement may be terminated by either party with thirty days' written notice. This agreement was terminated with the implementation of the new state program described below.

The Hospital recognized total revenue of approximately $\$ 2,122,000$ and $\$ 1,185,000$ in 2023 and 2022 , respectively. The revenue earned from this agreement is included as a component of other operating revenue in the accompanying statements of revenues, expenses and changes in net position.

## State Directed Payment Program

Upon legislative approval from the Centers of Medicare and Medicaid Services, the state implemented a new payment model for hospitals that is based on Medicaid paid claims data. The program, titled the Medicaid Directed Payment Program ("DPP"), became effective July 1, 2022.

The Hospital recognized total revenue received under DPP of approximately $\$ 2,400,000$ in 2023 . The revenue is included as a component of other operating revenue in the accompanying statements of revenues, expenses and changes in net position. Future reconciliation differences will be reported prospectively.

In response to DPP, the Hospital entered into a cooperative endeavor agreement with the Rural Hospital Coalition ("RHC"). In collaboration with other rural hospitals, the RHC sought to offer a grant program that would ensure adequate funding for all rural hospitals across the state access to hospital care. The term of this agreement begins July 1, 2022 and ends on June 30, 2023. Thereafter, this agreement will automatically renew for successive one-year terms unless previously terminated.

The Hospital was assessed approximately $\$ 2,430,000$ related to the grant program from the RHC and has received back approximately $\$ 1,805,000$. The net difference of approximately $\$ 625,000$ is recorded in operating expenses for the year ended March 31, 2023.

## NOTES TO FINANCIAL STATEMENTS

Note 15. Blended Component Units
In accordance with GASB No. 61, see below for a reconciliation of the financial statement line items by component:

|  | March 31, 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SJPH |  | SJPA |  | Total |  |
| Condensed Statements of Net Position |  |  |  |  |  |  |
| Assets |  |  |  |  |  |  |
| Current assets | \$ | 33,103,636 | \$ | 398,534 | \$ | 33,502,170 |
| Due from related parties |  | 228,512 |  | $(228,512)$ |  | - |
| Restricted and internally designated assets |  | 14,645,516 |  | - |  | 14,645,516 |
| Capital assets |  | 22,343,173 |  | - |  | 22,343,173 |
| Total assets |  | 70,320,837 |  | 170,022 |  | 70,490,859 |
| Deferred outflows of resources |  | 4,265,429 |  | - |  | 4,265,429 |
| Total assets and deferred outflows of resources | \$ | 74,586,266 | \$ | 170,022 | \$ | 74,756,288 |
| Liabilities |  |  |  |  |  |  |
| Current liabilities | \$ | 2,999,146 | \$ | 170,026 | \$ | 3,169,172 |
| Long-term liabilities |  | 12,624,098 |  | - |  | 12,624,098 |
| Total liabilities |  | 15,623,244 |  | 170,026 |  | 15,793,270 |
| Deferred inflows of resources |  | 441,677 |  | - |  | 441,677 |
| Net position |  | 58,521,345 |  | (4) |  | 58,521,341 |
| Total liabilities and deferred inflows of resources and net position | \$ | 74,586,266 | \$ | 170,022 | \$ | 74,756,288 |
| Condensed Statements of Revenues, Expenses and Changes in Net Position |  |  |  |  |  |  |
| Operating revenues | \$ | 29,791,493 | \$ | 2,511,841 | \$ | 32,303,334 |
| Depreciation |  | (2,222,307) |  | - |  | $(2,222,307)$ |
| Other operating expenses |  | $(27,412,213)$ |  | (2,511,841) |  | $(29,924,054)$ |
| Nonoperating revenues |  | 4,829,064 |  | ( |  | 4,829,064 |
| Change in net position | \$ | 4,986,037 | \$ | - | \$ | 4,986,037 |
| Condensed Statements of Cash Flows |  |  |  |  |  |  |
| Net cash provided by (used in) |  |  |  |  |  |  |
| Operating activities | \$ | 3,498,400 | \$ | 34,225 | \$ | 3,532,625 |
| Noncapital financing activities |  | 4,146,224 |  | - |  | 4,146,224 |
| Capital and related financing activities |  | $(2,765,320)$ |  | - |  | $(2,765,320)$ |
| Investing activities |  | 427,810 |  | - |  | 427,810 |
| Change in cash |  | 5,307,114 |  | 34,225 |  | 5,341,339 |
| Beginning cash |  | 20,625,977 |  | 331,778 |  | 20,957,755 |
| Ending cash | \$ | 25.933.091 | \$ | 366,003 | \$ | 26,299,094 |

## NOTES TO FINANCIAL STATEMENTS

Note 15. Continued

|  | March 31, 2022 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SJPH |  | SJPA |  | Total |  |
| Condensed Statements of Net Position Assets |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Current assets | \$ | 29,045,647 | \$ | 362,620 | \$ | 29,408,267 |
| Due from related parties |  | 312.413 |  | (312.413) |  | - |
| Restricted and internally designated assets |  | 14,527,102 |  | - |  | 14,527,102 |
| Capital assets |  | 23,370,821 |  | - |  | 23,370,821 |
| Net pension asset |  | 5,047,237 |  | - |  | 5,047,237 |
| Total assets |  | 72,303,220 |  | 50,207 |  | 72,353,427 |
| Deferred outflows of resources |  | 1,054,042 |  | - |  | 1,054,042 |
| Total assets and deferred outflows of resources | \$ | 73,357,262 | \$ | 50,207 | \$ | 73,407,469 |
| Liabilities |  |  |  |  |  |  |
| Current liabilities | \$ | 4,442,311 | \$ | 50,211 | \$ | 4,492,522 |
| Long-term liabilities |  | 11,547,656 |  | - |  | 11,547,656 |
| Total liabilities |  | 15,989,967 |  | 50,211 |  | 16,040,178 |
| Deferred inflows of resources |  | 3,831,987 |  | - |  | 3,831,987 |
| Net position |  | 53,535,308 |  | (4) |  | 53,535,304 |
| Total liabilities and deferred inflows of resources and net position | \$ | 73,357,262 | \$ | 50,207 | \$ | 73,407,469 |
| Condensed Statements of Revenues, Expenses and Changes in Net Position |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Depreciation |  | $(1,827,102)$ |  | - |  | $(1,827,102)$ |
| Other operating expenses |  | $(26,088,196)$ |  | $(2,041,167)$ |  | $(28,129,363)$ |
| Nonoperating revenues |  | 8,142,741 |  | - |  | 8,142,741 |
| Change in net position | \$ | 6,610,695 | \$ | - | \$ | 6,610,695 |
| Condensed Statements of Cash Flows |  |  |  |  |  |  |
| Net cash provided by (used in) |  |  |  |  |  |  |
| Operating activities | \$ | $(3,996,465)$ | \$ | 9,792 | \$ | $(3,986,673)$ |
| Noncapital financing activities |  | 4,702,701 |  | - |  | 4,702,701 |
| Capital and related financing activities |  | $(2,339,426)$ |  | - |  | $(2,339,426)$ |
| Investing activities |  | 1,264,547 |  | - |  | 1,264,547 |
| Change in cash |  | $(368,643)$ |  | 9,792 |  | $(358,851)$ |
| Beginning cash |  | 20,994,620 |  | 321,986 |  | 21,316,606 |
| Ending cash | \$ | 20,625,977 | \$ | 331,778 | \$ | 20,957,755 |

## NOTES TO FINANCIAL STATEMENTS

## Note 16. Subsequent Events

Management has evaluated subsequent events through the date that the financial statements were available to be issued September 19, 2023, and determined that no events occurred that require additional disclosure. No events occurring after this date have been evaluated for inclusion in these financial statements.

## ST. JAMES PARISH HOSPITAL

Schedule of Employer Contributions and Proportionate Share of Net Pension Liability
PERS Pension Plan
March 31. 2023
SCHEDULE OF EMPLOYER CONTRIBUTIONS

|  |  | 2023 |  | 2022 |  | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Statutorily required employer contribution | \$ | 836.200 | \$ | 768.600 | \$ | 760.700 | \$ | 720.500 | \$ | 736.059 | \$ | 686.766 | \$ | 673.259 | \$ | 720.694 |
| Contributions in relation to the statutorily required contributions |  | (836.200) |  | $(768,600)$ |  | (760.700) |  | (720.500) |  | $(736,059)$ |  | (686.766) |  | (673.259) |  | (720.694) |
| Contribution deficiency (excess) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Covered-employee payroll | \$ | 11,149,623 | \$ | 10,247.953 | \$ | 10,142,508 | \$ | 9.606,662 | \$ | 9.419 .282 | \$ | 8.712,618 | \$ | 8.415,735 | \$ | 8.224 .215 |
| Contributions as a percentage of covered-employee payroll |  | 7.50\% |  | 7.50\% |  | 7.50\% |  | 7.50\% |  | 7.81\% |  | 7.88\% |  | 8.00\% |  | 8.76\% |

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

|  |  | 2023 |  | 2022 |  | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proportion of the net pension asset (liability) |  | 9.085457\% |  | 9.032106\% |  | 8.713610\% |  | 8.565762\% |  | 8.908301\% |  | 8.532025\% |  | 8.408189\% |  | 8.710641\% |
| Proportionate share of the net pension asset (liability) | \$ | (2,163.149) | \$ | 5,047,237 | \$ | 2,237.010 | \$ | 619.701 | \$ | (2,406,711) | \$ | 1.073.503 | \$ | (1.092.285) | \$ | (1,550,889) |
| Covered-employee payroll | \$ | 11.149 .623 | \$ | 10.247 .953 | \$ | 10.142 .508 | \$ | 9.606 .662 | \$ | 9.419 .282 | \$ | 8.712 .618 | \$ | 8.415 .735 | \$ | 8.224 .215 |
| Proportionate share of the net pension asset (liability) as a percentage of its covered-employee payroll |  | -19\% |  | 49\% |  | 22\% |  | 6\% |  | -26\% |  | 12\% |  | -13\% |  | -19\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 94\% |  | 114\% |  | 107\% |  | 102\% |  | 92\% |  | 104\% |  | 96\% |  | 93\% |

* The amounts presented for each fiscal year were determined as of December 31.


## Agency Head

Mary Ellen Pratt, Chief Executive Officer

| Purpose | Amount |
| :--- | ---: |
| Salary | $\$ 87,965$ |
| Benefits - insurance | 8,777 |
| Benefits - retirement | 21,166 |
| Benefits - other - Employer 457 match | 9,877 |
| Benefits - other - FICA Medicare | 10,164 |
| Benefits - other - FICA OADSI | 4,274 |
| Car allowance | 9,000 |
| Vehicle provided by government | - |
| Cellphone | - |
| Per diem | - |
| Reimbursements | 30 |
| Travel | - |
| Registration fees | 1,160 |
| Conference travel | 5,987 |
| Continuing Professional Education fees | - |
| Housing | - |
| Unvouchered expenses | - |
| Other - dues | 770 |

# (1) HORNE 

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Board of Trustees
St. James Parish Hospital Service District
Lutcher, Louisiana
We have audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the business-type activities of St. James Parish Hospital Service District (the "Hospital"), as of March 31, 2023, and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements, and have issued our report thereon dated September 19, 2023.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Hospital's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

## Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statement. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.
Horne LLP
Ridgeland, Mississippi
September 19, 2023

## ST. JAMES PARISH HOSPITAL

SERVICE DISTRICT
A COMPONENT UNIT OF ST. JAMES PARISH COUNCIL
Lutcher, Louisiana
Independent Accountant's Report
on Applying Agreed-Upon Procedures
For the Reporting Period
April 1, 2022 through March 31, 2023

# (i) HORNE 

## INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

The Board of Commissioners
St. James Parish Hospital Service District No. 1
of St. James Parish, State of Louisiana
We have performed the procedures enumerated below, which were agreed to by St. James Parish Hospital Service District No. 1 of St. James Parish, State of Louisiana, d/b/a St. James Parish Hospital (the "Hospital") and the Louisiana Legislative Auditor ("LLA") on the control and compliance areas identified in the LLA's Statewide Agreed-Upon Procedures ("SAUPs") for the reporting period April 1, 2022 through March 31, 2023. The Hospital's management is responsible for those control and compliance areas identified in the SAUPs.

This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of Government Auditing Standards. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures and associated findings are as follows:

## Written Policies and Procedures

1. Determine whether the Hospital's written policies and procedures address each of the following financial/business functions: budgeting, purchasing, disbursements, receipts/collections, payroll/personnel, contracting, credit cards, travel and expense reimbursement, ethics, debt service, information technology disaster recovery/business continuity and sexual harassment.

We obtained and examined the Hospital's policies and procedures documentation for each of the financial/business functions listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Board/Committee Meetings

2. Determine whether the managing Board met (with quorum) at least monthly, or on a frequency in accordance with the Board of Commissioners' (the "Board") enabling legislation, charter, bylaws or other equivalent document.
3. Observe that the minutes referenced or included financial activity.
4. Obtain the prior year audit report and observe the unrestricted fund balance. If the unrestricted fund balance in the prior year had a negative ending balance, observe that the minutes for at least one meeting during the reporting period referenced or included a formal plan to eliminate the negative unrestricted balance.
5. Observe that the minutes include updates of the progress of resolving audit findings, if applicable.
We obtained and examined the Hospital's Board minutes and related documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Bank Reconciliations

6. Obtain from management a listing of all bank accounts held by the Hospital.
7. Select the Hospital's main operating account and a sample of four other bank accounts provided in the listing obtained from management in SAUP \#6. For each sample, randomly select one month from the reporting period, obtain bank statements and corresponding reconciliations for month selected and determine whether:
a. Bank reconciliations have been prepared within two months of the related statement closing date;
b. Bank reconciliations were properly reviewed by management; and
c. Management has researched reconciling items that have been outstanding for more than 12 months from the statement closing date and documented such research accordingly, if applicable.

We obtained and examined the Hospital's bank reconciliations and related documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Collections

8. Obtain from management a listing of all deposit sites maintained by the Hospital and select a sample of five deposit sites. For each deposit site, obtain from management a listing of all cash collection locations maintained by the Hospital.
9. Select a sample of one collection location for each deposit site provided in the listing obtained from management in SAUP \#8. For each sample, obtain and inspect written policies and procedures related to employee job duties. Observe that job duties are properly segregated at each collection location such that:
a. Employees that are responsible for cash collections do not share cash drawers/registers.
b. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.
c. Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
d. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.
10. Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.
11. Select two deposit dates for each of the five bank accounts selected for SAUP \#7 and obtain supporting documentation such that:
a. Observe that receipts are sequentially pre-numbered.
b. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
c. Trace the deposit slip total to the actual deposit per the bank statement.
d. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles or the deposit is less than $\$ 100)$.
e. Trace the actual deposit per the bank statement to the general ledger.

We obtained and examined the Hospital's collections documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Nonpayroll Disbursements

12. Obtain from management a listing of all Hospital disbursements for the reporting period and a listing of all employees involved with nonpayroll purchasing and payment functions.
13. Obtain written policies and procedures related to employee job duties and observe job duties are properly segregated such that:
a. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
b. At least two employees are involved in processing and approving payments to vendors.
c. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
d. Either the employee/official responsible for signing checks, mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
e. Only employees/officials authorized to sign checks approve the release of electronic reimbursements.
14. Select a sample of five disbursements, excluding credit cards and travel reimbursements, provided in the listing obtained from management in SAUP \#12. Obtain supporting documentation for each transaction and:
a. Observe that the disbursement matched the related original invoice/billing statement.
b. Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under SAUP \#13, as applicable.
15. Select a sample of five electronic disbursements and observe that the disbursement was approved by the appropriate personnel per the Hospital's policy.
We obtained and examined the Hospital's disbursements documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Credit Cards

16. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and $P$-cards maintained by the Hospital.
17. Select a sample of five cards used from the listing obtained from management in SAUP \#12 during the reporting period. For each sample, obtain one monthly statement and reconciliation during the reporting period and:
a. Observe that there is evidence that the monthly statement and supporting documentation (e.g., original receipts for purchases, exception reports, etc.) were reviewed and approved in writing/electronically by someone other than the authorized card holder.

We reviewed monthly statements and supporting documentation related to credit card activity selected and noted all items were approved in accordance with written policy.
b. Observe that finance charges and/or late fees were not assessed on the selected statements.

We reviewed statements related to all credit card activity selected, noting no late fees.
18. Using the monthly statements obtained from management in SAUP \#17, select 10 transactions from each statement and obtain supporting documentation including:
a. An itemized receipt that identifies precisely what was purchased;
b. Written documentation of the business/public purpose; and
c. Documentation of individuals participating in meals, if applicable.

We reviewed supporting documentation related to credit card activity selected and noted all items were properly documented as defined by LLA's SAUPs.

## Travel and Expense Reimbursement

19. Obtain from management a listing of all travel and related expense reimbursements for the reporting period.
20. Select a sample of five reimbursements from the listing obtained from management in SAUP \#19. For each sample, obtain the related expense reimbursement forms or prepaid expense documentation, as well as supporting documentation, and determine:
a. If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).
We reviewed management's travel and expense reimbursement policy and noted that mileage is reimbursed per the IRS standard mileage rates. We noted that lodging is not set with a specific threshold, but an economical room is recommended. We also noted that the Hospital has a set amount for meals under the current policy language for reimbursement of per diem at $\$ 85$, which could exceed the GSA rates. If expenses are higher than the allowed per diem, administrative approval is required.
b. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
We performed inquiries and reviewed supporting documentation related to the reimbursement sample and noted all expenses reimbursed (or prepaid) had original receipts identifying what was purchased.
c. Observe that each reimbursement is supported by documentation for the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy.

We performed inquiries and reviewed supporting documentation related to the reimbursement sample and noted all expenses reimbursed (or prepaid) had documentation regarding the business/public purpose of the travel as defined by LLA's SAUPs.
d. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.
We reviewed supporting documentation related to each reimbursement and noted all were approved in accordance with written policy.

## Contracts

21. Obtain from management a listing of all contracts in effect during the reporting period.
22. Select a sample of five contracts during the reporting period, excluding payments to practitioners, provided in the listing obtained from management in SAUP \#21. Obtain the related contracts, paid invoices and:
a. Observe whether each contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
b. Observe whether each contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
c. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment.
d. Select one payment from the reporting period for each of the five contracts selected, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

We obtained and examined the Hospital's contracts documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Payroll and Personnel

23. Obtain from management a listing of all employees employed during the reporting period. Select a sample of five employees, obtain their paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates within their personnel files.
24. Select one pay period during the reporting period and for the five employees selected above in SAUP \#23, obtain attendance leave records and leave documentation, and:
a. Observe that all selected employees documented their daily attendance and leave (e.g., vacation, sick, compensatory).
b. Observe that supervisors approved the attendance and leave of the selected employees.
c. Observe that any leave accrued or taken for those selected employees is reflected in the Hospital's cumulative leave records.
d. Observe the rate paid to the employees agrees to the authorized salary/pay rate found within the personnel file.
25. Obtain from management a listing of all employees that received termination payments during the reporting period. Select a sample of the two employees and obtain related documentation of the hours and pay rates used in termination payment calculations. Agree hours to the employees' cumulative leave records and agree pay rates to the employees' authorized pay rates per their personnel files.
26. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid and associated forms were submitted to the applicable agencies by the required deadlines.
We obtained and examined the Hospital's payroll and personnel documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA'S SAUPs.

## Ethics

27. Using the sample of five employees from the listing provided in SAUP \#23, obtain ethics compliance documentation from management and determine whether the Hospital maintained documentation to demonstrate:
a. Each employee completed one hour of required ethics training during the reporting period.
b. Each employee attested through signature verification that they have read the Hospital's ethics policy during the reporting period.
We obtained and examined the Hospital's ethics documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPS.

## Debt Service

28. If debt was issued during the reporting period, obtain supporting documentation from the Hospital and determine whether approval was obtained from the State Bond Commission.
29. If the Hospital had outstanding debt during the reporting period, obtain from management a listing of all bonds/notes outstanding. Select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants.
We obtained and examined the Hospital's debt service documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Fraud Notice

30. Inquire of management whether the Hospital had any misappropriations of public funds or assets during the reporting period. If applicable, review supporting documentation and determine whether the Hospital reported the misappropriation to the legislative auditor and the Hospital attorney of the parish in which the Hospital is domiciled.
31. Observe whether the Hospital has posted on its premises and website the notice required by R.S 24:523.1 related to the reporting of misappropriation, fraud, waste or abuse of public funds.
We obtained and examined the Hospital's fraud notice documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

## Information Technology Disaster Recovery/Business Continuity

32. Obtain and inspect the Hospital's most recent documentation that it has backed up its critical data. Observe evidence that such back up occurred within the past week, was not maintained on local servicer/network, and was encrypted.
33. Obtain and inspect the Hospital's most recent documentation that it has tested/verified that its backups can be restored. Confirm that the test/verification was successfully performed within the past three months.
34. Obtain a listing of the Hospital's computers currently in use. Select a sample of five computers and observe that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.
35. Select a sample of five using the list provided in SAUP \#25 and observe evidence that the selected terminated employees have been removed or disabled from the network.
We obtained and examined the Hospital's information technology disaster recovery/business continuity documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs. We performed the procedure and discussed the results with management.

## Prevention on Sexual Harassment

36. Using the five employees selected above in SAUP \#23, obtain sexual harassment training documentation demonstrating at least one hour of training during the calendar year.
37. Observe the Hospital has posted its sexual harassment policy and complaint procedure on its website.
38. Obtain the Hospital's annual sexual harassment report for the current fiscal period, confirm that it was dated on or before February 1, and observe it includes the following:
a. Number and percentage of public servants in the Hospital who have completed the training requirements;
b. Number of sexual harassment complaints received by the Hospital;
c. Number of complaints which resulted in a finding that sexual harassment occurred;
d. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
e. Amount of time it took to resolve each complaint.

We obtained and examined the Hospital's sexual harassment documentation for each of the requirements listed above and confirmed the inclusion of all necessary items as defined by LLA's SAUPs.

We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those control and compliance areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those control and compliance areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

Horne LLP
Ridgeland, Mississippi
September 19, 2023

