

1563

1997-1998  
1997-1998  
1997-1998

**OFFICIAL  
FILE COPY  
DO NOT SEND OUT**

When necessary  
remove from this  
copy and PLACE  
BACK IN FILE

**EAST JEFFERSON GENERAL HOSPITAL**

**FINANCIAL STATEMENTS AND OTHER  
FINANCIAL INFORMATION**

**YEARS ENDED DECEMBER 31, 1997 AND 1996  
WITH REPORT OF INDEPENDENT AUDITORS**

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the audited, or reviewed, entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date AUG 12 1998



**EAST HELLIS HOSPITAL/CLINICAL**

**FINANCIAL STATEMENTS AND OTHER FINANCIAL INFORMATION**

**YEARS ENDED DECEMBER 31, 1997 AND 1996**

	<b>PAGE</b>
<b>Report of Independent Auditors</b>	<b>1</b>
<b>Audited Financial Statements</b>	
<b>Balance Sheets</b>	<b>2</b>
<b>Statements of Revenue, Expenses and Fund Balance</b>	<b>4</b>
<b>Statements of Cash Flows</b>	<b>5</b>
<b>Notes to Financial Statements</b>	<b>6</b>
<b>Required Supplementary Retirement Plan Information (Unaudited)</b>	<b>18</b>
<b>Report on Compliance and on Internal Control Over Financial Reporting</b>	<b>19</b>
<b>Other Financial Information</b>	
<b>Report of Independent Auditors on Other Financial Information</b>	<b>20</b>
<b>Patient Service Charges by Department</b>	<b>21</b>
<b>Other Revenue and Provision for Contractual Allowances</b>	<b>23</b>
<b>Departmental Expenses</b>	<b>24</b>
<b>Schedule of Property, Plant and Equipment</b>	<b>26</b>
<b>Hospital Statistics (Unaudited)</b>	<b>27</b>

# ARTHUR ANDERSEN LLP

## REPORT OF INDEPENDENT AUDITORS

The East (Jefferson Hospital) Board  
Jefferson Parish Hospital Service District No. 2  
Jefferson Parish, Louisiana

We have audited the accompanying balance sheets of East (Jefferson General Hospital) (the Hospital) - Jefferson Parish Hospital Service District No. 2, a component unit of Jefferson Parish, Louisiana, as of December 31, 1997 and 1996, and the related statements of revenue, expenses and fund balance and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards and in accordance with the standards for financial audits contained in Government Auditing Standards (1994, Revision) issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Hospital as of December 31, 1997 and 1996, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

In accordance with Government Auditing Standards, we have also issued a report on our consideration of the Hospital's compliance and internal controls over financial reporting dated March 6, 1998.

The retirement plan information on page 38 is not a required part of the basic financial statements, but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information; however, we did not audit the information and express no opinion on it.

*Arthur Andersen LLP*

New Orleans, Louisiana,  
March 6, 1998

**EAST INFERSON GENERAL HOSPITAL****BALANCE SHEETS****DECEMBER 31, 1987 AND 1986****ASSETS**

	<u>1987</u>	<u>1986</u>
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents (Notes 1 and 2)	\$ 7,300,080	\$ 2,098,893
Short-term investments	88,177,268	92,482,673
Patient accounts receivable, less allowance for uncollectible accounts (1987 - \$23,867,811; 1986 - \$18,203,177)	37,201,489	31,876,923
Assets whose use is limited and required for current liabilities	4,942,899	4,698,598
Other receivables	5,879,687	3,698,997
Inventories (Note 3)	2,096,133	2,181,727
Prepaid expenses	<u>3,282,522</u>	<u>4,141,289</u>
Total current assets	<u>149,280,544</u>	<u>146,367,000</u>
<b>ASSETS WHOSE USE IS LIMITED</b> including cash, cash equivalents and investments (Note 2)		
Under 1965, 1986 and 1993 bond ordinances	8,573,084	7,919,301
By Board for specific purposes	<u>124,236,733</u>	<u>126,973,903</u>
Total assets whose use is limited	<u>132,809,817</u>	<u>134,893,204</u>
Less assets whose use is limited and required for current liabilities	<u>(4,542,089)</u>	<u>(4,648,208)</u>
Noncurrent assets whose use is limited	<u>128,267,728</u>	<u>130,245,016</u>
<b>PROPERTY, PLANT AND EQUIPMENT, net (Note 5)</b>	<u>164,487,308</u>	<u>165,813,889</u>
<b>OTHER ASSETS:</b>		
Net investment in direct financing leases (Note 5)	8,689,692	8,473,693
Unamortized debt issuance costs	2,828,719	3,281,764
Other (Note 1)	<u>8,171,358</u>	<u>9,478,128</u>
	<u>19,689,769</u>	<u>21,233,585</u>
	<b>\$402,850,622</b>	<b>\$408,183,728</b>

The accompanying notes are an integral part of these financial statements.

**EAST PETERSON GENERAL HOSPITAL****BALANCE SHEET**

DECEMBER 31, 1997 AND 1996

**LIABILITIES AND FUND BALANCE**

	<u>1997</u>	<u>1996</u>
<b>CURRENT LIABILITIES</b>		
Trade accounts payable	\$ 17,802,096	\$ 16,883,026
Amounts due to contracted third-party payers	14,332,034	1,380,449
Accounts interest	1,946,815	2,886,161
Other accrued expenses	16,029,316	15,024,130
Current portion of capital lease obligation	345,897	315,869
Current portion of long-term debt	<u>2,387,287</u>	<u>2,347,260</u>
Total current liabilities	38,843,435	36,736,895
ACCRUED PENSION LIABILITY	6,947,704	6,289,861
CAPITAL LEASE OBLIGATION, less current portion (Note 3)	12,421,684	12,767,379
LONG-TERM DEBT, less current portion (Note 4)	114,681,057	116,556,179
CONTINGENCIES (Note 7)		
FUND BALANCE	<u>279,294,023</u>	<u>283,634,122</u>
	\$ 547,187,923	\$ 455,984,436

The accompanying notes are an integral part of these financial statements.

**EAST JEFFERSON GENERAL HOSPITAL**  
**STATEMENTS OF REVENUE, EXPENSES AND FUND BALANCE**  
**FOR THE YEAR ENDED DECEMBER 31, 1997 AND 1996**

	<u>1997</u>	<u>1996</u>
<b>OPERATING REVENUES</b>		
Net patient service revenue	\$200,691,798	\$202,834,204
Other	2,366,028	2,987,360
Total operating revenues	<u>203,057,826</u>	<u>205,821,564</u>
<b>OPERATING EXPENSES</b>		
Salaries, wages and benefits	104,193,004	95,089,023
Professional services and other	47,373,039	43,954,738
Supplies	26,690,372	23,973,074
Provision for bad debts	14,707,291	16,040,708
Depreciation and amortization	16,894,273	14,339,149
Interest expense, net of interest income from bond fund investments of \$1,023,087 in 1997 and \$1,927,380 in 1996	<u>3,622,846</u>	<u>3,439,149</u>
Total operating expenses	<u>213,683,735</u>	<u>196,935,961</u>
<b>INCOME FROM OPERATIONS</b>	<u>90,374,091</u>	<u>108,885,603</u>
<b>NON-OPERATING GAINS (LOSSES)</b>		
Interest earned on and gains on sales of investments	11,969,517	14,712,420
Rental income from leases	1,795,255	1,724,899
Community benefit services (Note T)	<u>(9,503,111)</u>	<u>(1,655,909)</u>
	<u>14,261,661</u>	<u>14,781,410</u>
<b>REVENUES AND GAINS IN EXCESS OF EXPENSES AND LOSSES</b>	<u>104,635,752</u>	<u>123,667,013</u>
<b>FUND BALANCE AT BEGINNING OF YEAR</b>	<u>269,494,624</u>	<u>237,535,139</u>
<b>TRANSFERS TO FOUNDATION</b>	-	(125,080)
<b>TRANSFERS TO JEFFERSON PARISH (Note I)</b>	<u>202,410</u>	<u>(282,582)</u>
<b>FUND BALANCE AT END OF YEAR</b>	<u>\$270,294,000</u>	<u>\$273,494,577</u>

The accompanying notes are an integral part of these financial statements.

**JEFFERSON GENERAL HOSPITAL**

**STATEMENTS OF CHANGES IN NET ASSETS**

	<u>Year ended December 31,</u>	
	<u>2007</u>	<u>2006</u>
<b>OPERATING ACTIVITIES:</b>		
Income from operations	\$ 960,840	\$ 12,027,706
Adjustments to reconcile income from operations to net cash provided by operating activities:		
Depreciation and amortization	18,094,275	14,295,049
Interest received on zero-principal bond proceeds	(2,013,897)	(1,802,364)
Interest expense on bonds and capital lease obligations	5,110,643	5,717,512
Changes in operating assets and liabilities:		
Increase in net patient accounts receivable	(9,029,999)	(475,494)
Increase in other receivables, inventories and prepaid expenses	(2,389,834)	(1,841,897)
Increase in net amounts due to contractual third-party payors	12,971,709	322,680
Increase in trade accounts payable and accrued expenses	1,722,266	9,794,267
Increase in accrued pension liability	287,743	1,338,828
Net cash provided by operating activities	<u>28,722,286</u>	<u>28,825,423</u>
<b>CAPITAL AND RELATED FINANCING ACTIVITIES:</b>		
Purchases of property, plant and equipment	(34,179,645)	(46,600,947)
Proceeds from disposals of property, plant and equipment	38,708	82,862
Principal payments on debt and capital lease obligations	(2,494,359)	(1,489,916)
Tax revenue	nil	128
Interest payments on debt and capital lease obligations	(3,167,852)	(3,021,411)
Net cash used in capital and related financing activities	<u>(42,702,958)</u>	<u>(50,927,022)</u>
<b>NON-CAPITAL FINANCING ACTIVITIES:</b>		
Unrestricted contributions	158,159	228,938
Transfer to Foundation	-	(128,809)
Transfer to Jefferson Parish	(957,419)	(853,249)
Community benefit services	(658,211)	(1,038,938)
Net cash used in noncapital financing activities	<u>(1,455,481)</u>	<u>(1,792,118)</u>
<b>INVESTING ACTIVITIES:</b>		
Interest received on investments and unexpended bond proceeds	18,472,809	15,217,280
Payments received on direct financing leases	272,708	272,708
Lease rentals	897,281	845,672
Purchases of investment securities	(812,320,325)	(211,276,642)
Proceeds from sales and maturities of investment securities	622,789,424	228,491,765
Gain on sales of U. S. Government obligations	825,495	1,882,889
Purchase of other assets	(1,068,228)	(1,322,824)
Net cash provided by (used in) investing activities	<u>28,557,352</u>	<u>7,227,877</u>
Increase (decrease) in cash and cash equivalents	-4,700,881	(1,495,823)
Cash and cash equivalents at beginning of year	<u>7,251,922</u>	<u>15,027,852</u>
Cash and cash equivalents at end of year	<b>\$ 2,551,041</b>	<b>\$ 13,532,029</b>

The accompanying notes are an integral part of these financial statements.

## EAST JEFFERSON GENERAL HOSPITAL

### NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 1997 AND 1996

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

##### Organization

East Jefferson General Hospital (the Hospital) is organized as Jefferson Parish Hospital Service District No. 2 (the District) by the Parish Council of Jefferson Parish, Louisiana (the Parish) under provisions of Chapter 18 of Title 46 of the Louisiana Revised Statutes of 1950 and is exempt from Federal and state income taxes. The Hospital operates an acute-care hospital and physician practices and owns certain medical office buildings. The Hospital reports in accordance with the American Institute of Certified Public Accountants' (AICPA) "Audits of Providers of Health Care Services" and, as a governmental entity, also provides certain disclosures required by the Governmental Accounting Standards Board (GASB). In preparing the consolidated financial statements, the Hospital is required to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. Significant accounting policies used by the Hospital in preparing and presenting its financial statements are summarized below.

##### Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt instruments with an original maturity of three months or less, including amounts whose use is limited by board designation or other arrangements under trust agreements or with third-party payors. The carrying amounts reported in the balance sheet for these items approximate fair value.

##### Investments

The Hospital follows paragraph 4 of GASB Statement No. 30 and, accordingly, follows guidance set forth in the AICPA's "Audits of Providers of Health Care Services" regarding the accounting for investments. Investments are stated at cost or amortized cost, as applicable, plus accrued interest. Funds that were established in connection with the issuance of the 1995 Revenue Refunding Bonds and the 1995 Revenue Refunding Bonds are maintained by a trustee in special trust accounts for the benefit and security of the holders and owners of the debt and are reported as assets whose use is limited under bond covenants. Interest earned on investments in these funds is recorded as non-operating income, except for interest on unexpended borrowed funds which is recorded as a reduction of interest expense within operations. Interest earned by the investments held in trust is retained in the funds and used for the purposes described in the respective bond covenants. All other investment income is recorded as non-operating revenue.

In March 1997 the Governmental Accounting Standards Board issued Statement No. 30 (GASB 30) "Accounting and Financial Reporting for Certain Investments and for External Investment Pools," which will be effective for the Hospital for the year ended December 31, 1998. GASB 30 requires that investments be reported at fair value in the balance sheet and all investment income including changes in fair value of investments be reported as revenue in the statement of revenues and expenses. Had GASB 30 been applied at December 31, 1997, the carrying value of the Hospital's investment would have been increased by approximately \$5,077,000.

#### **Inventory**

Inventory, which consists primarily of drugs and supplies, is stated at the lower of cost (first-in, first-out) or market.

#### **Property, Plant and Equipment**

Property, plant and equipment are stated at cost. Depreciation is provided using the straight-line method over estimated useful lives as follows:

Land improvements	20 years
Buildings	30 years
Fixed equipment	10 years
Major movable equipment	5 years
Minor equipment	3 years

Interest capitalized on construction, \$1,806,800 in 1997 and \$1,491,800 in 1996, is amortized using the straight-line method over the useful lives of the constructed assets.

#### **Cost of Financing**

Costs incurred in connection with the issuance of bonds, including original issue discount, are amortized over the period the bonds are to remain outstanding using the interest method.

#### **Other Assets**

Other assets consists primarily of the Hospital's interest in a Health Maintenance Organization (HMO) which is accounted for under the equity method of accounting and, in 1997, an interest in a partnership which has developed a medical office building (see Note 7).

### Net Patient Service Revenue:

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net amounts realizable from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Government health care program receivables include settlements for 1992 and subsequent years which are subject to audit and retroactive adjustments by the intermediary and the Department of Health and Human Services. Management does not anticipate significant adjustments by the intermediary to its recorded Medicare and Medicaid settlements for the years for which the intermediary has not determined final settlements. Payment arrangements with major third-party payors are summarized below:

- **Medicare and Medicaid** - Services rendered to Medicare and Medicaid program beneficiaries are paid prospectively based on prospectively determined rates or fee-schedules which may vary according to a patient classification system based on clinical, diagnostic and other factors. The Hospital is paid for certain cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audit thereof by the final intermediary.
- **Commercial Insurance** - The Hospital has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations which include payments based on prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates, and per member per month rates.

The Hospital derives a significant amount (approximately 44% in 1997 and 45% in 1996) of its net patient service revenue from patients covered by the Medicare and Medicaid programs.

### Charity, Care and Services Provided to Benefit the Community:

The Hospital provides care without charge or at amounts less than its established rates to patients who meet certain criteria under its uncompensated care policy. Because the Hospital does not pursue collection of amounts determined to qualify as uncompensated care, these amounts are not reported as revenue. Uncompensated care provided, measured at established rates, approximated \$9,068,000 in 1997 and \$5,133,000 in 1996.

Community benefit services represent the cost of providing services such as ambulance services, public speeches on health care issues to the Parish, and funding of a community health center.

The Hospital transferred \$607,768 in 1997 and \$561,448 in 1996 to the Parish to fund a medical facility at the Parish prison; additional transfers of \$149,000 to fund other Parish programs were made in 1997. These transfers have been recorded as transfers out of fund balance in the Hospital's financial statements.

### Gifts, Grants and Revenues:

Gifts, grants and revenues not designated by donors for specific purposes are reported as nonoperating gains regardless of the use for which they might be designated by the governing board.

## Reclassification

Certain reclassifications have been made to previously reported 1996 balances to conform to the current year presentation.

## 2. CASH AND INVESTMENTS

The Hospital's cash, cash equivalents and investment balances at December 31, 1997 and 1996 consist of the following:

	<u>1997</u>	<u>1996</u>
Cash and certificate agreements	\$ 8,974,290	\$ 5,792,914
Money market accounts	<u>3,147,702</u>	<u>3,539,698</u>
Total cash and cash equivalents	12,121,992	9,332,612
U. S. Government obligations	294,952,994	221,267,289
Certificates of deposit (with maturities of more than three months when purchased)	125,000	125,000
Accrued interest receivable	<u>1,448,624</u>	<u>896,876</u>
	\$296,647,610	\$222,491,777
Fair market value	\$296,721,342	\$222,614,729

These balances are presented in the balance sheets as summarized below:

	<u>1997</u>	<u>1996</u>
Current assets:		
Cash and cash equivalents	\$ 7,500,398	\$ 2,198,992
Short-term investments	48,127,268	82,482,697
Assets whose use is limited	150,341,747	134,805,292
Less: Due from Jefferson Parish	<u>(125,000)</u>	<u>(125,000)</u>
	\$258,669,413	\$239,361,981

Louisiana state statutes authorize the Hospital to invest in direct obligations of the U. S. Government, certificates of deposit of state banks and national banks having their principal office in the state of Louisiana, Federally insured investments, guaranteed investment contracts issued by financial institutions having one of the two highest rating categories published by Standard & Poor's or Moody's, and mutual or trust funds registered with the Securities and Exchange Commission (provided the underlying investments of these funds meet certain restrictions). Statutes also require that all of the deposits of the Hospital be protected by insurance or collateral. The market value of collateral pledged must equal or exceed 100% of the deposits not covered by insurance. The bank balances of deposits at December 31, 1997 and 1996 were fully covered by insurance or collateral held by financial institutions in the Hospital's name.

The Hospital's investments are categorized below to give an indication of the level of risk assumed at year end. Category (1) includes investments that are insured or registered for which the securities are held by the Hospital or its agent in the Hospital's name. Category (2) includes uninsured and unregistered investments for which the securities are held by the county's trust department or agent in the Hospital's name. Category (3) includes uninsured and unregistered investments for which the securities are held by the county or by its trust department or agent, but not in the Hospital's name. Balances at December 31, 1997 were as follows:

Security Type	Credit Risk Category			Carrying Amount	Market Value		
	(1)	(2)	(3)				
U.S. Government obligations	\$	-	\$214,951,994	\$	-	\$214,951,994	\$216,829,680
Cash and cash equivalents, certificates of deposit and accrued interest receivable		<u>11,695,627</u>			<u>11,695,627</u>		<u>11,695,627</u>
Total investments	<u>\$</u>	<u>11,695,627</u>	<u>\$214,951,994</u>	<u>\$</u>	<u>1,226,646,751</u>	<u>\$</u>	<u>1,279,621,315</u>

### 3. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment at December 31, 1997 and 1996 consists of:

	1997	1996
Land and land improvements	\$ 12,725,840	\$ 12,680,167
Buildings	246,869,824	78,878,029
Equipment	229,791,069	128,083,668
Construction in progress	<u>6,283,589</u>	<u>21,138,922</u>
Total	595,670,322	340,780,786
Less: accumulated depreciation and amortization	<u>(273,199,861)</u>	<u>(128,261,588)</u>
Property, plant and equipment, net	<u>\$322,470,461</u>	<u>\$212,519,198</u>

#### 4. LONG-TERM DEBT:

Long-term debt at December 31, 1997 and 1996 consists of:

	<u>1997</u>	<u>1996</u>
Customized Purchase Hospital Revenue Bonds, Series 1985	\$ 55,000,000	\$ 55,000,000
Hospital Revenue Refunding Bonds, Series 1985		
3.1% - 5.7%, due in installments to 2010	48,925,000	62,780,000
Notes payable, collateralized by mortgage on land and medical clinic building	3,615,344	1,396,079
Total	107,540,344	119,176,079
Less: Current maturities	<u>(2,349,287)</u>	<u>(1,147,568)</u>
Total	<u>\$105,191,057</u>	<u>\$118,028,511</u>

In 1985, the District issued \$55,000,000 in Customized Purchase Hospital Revenue Bonds, Series 1985 (the 1985 bonds). The proceeds of the 1985 bonds were used primarily to finance construction of improvements and purchases of equipment and to fund a debt service reserve account and capitalized interest account in accordance with the indenture agreement. In connection with the 1985 Bonds, the District received a Transferable Irrevocable Direct Pay Letter of Credit in the amount of \$64,932,940 issued by the Mitsubishi Bank, Limited which required the District to establish a collateral trust fund equal to the amount of the letter of credit. The letter of credit expired on December 31, 1992. Upon expiration of the letter of credit, the collateral trust fund was no longer required; however, the Hospital's board designated \$55,800,800 of investments for the retirement of the 1985 Bonds. On December 31, 1992, a municipal bond insurance policy issued by Financial Guaranty Insurance Company (FGIC) was substituted for the letter of credit. Payment of the purchase price of the 1985 Bonds tendered by registered owners thereof and not remitted as provided in the 1985 Bond Ordinance, is to be made pursuant and subject to the terms of the Standby Bond Purchase Agreement dated as of December 1, 1982, by and between the trustee and FGIC Securities Purchase, Inc. The Standby Bond Purchase Agreement is to expire on December 1, 1999, unless terminated or extended pursuant to its terms prior to that date.

On March 24, 1993, the District issued \$64,875,800 in Revenue Refunding Bonds, Series 1993 (the 1993 Bonds) to advance refund a portion of the outstanding 1985 Bonds that carried interest rates ranging from 5.1% to 5.75%. The \$64,865,346 net proceeds (after deduction of \$2,048,000 in discount and payment of \$4,566,289 in underwriting fees, insurance and other costs of issuance) from issuance of the 1993 Bonds were invested in U. S. Government securities and deposited in an irrevocable trust with an escrow agent to provide funds which, together with interest earned, are sufficient to provide for the payment of principal and interest on the advance-refunded debt.

The 1989 and 1990 Bonds are collateralized by a pledge of all patient accounts receivable and future operating revenue of the Hospital. Sinking fund payments on the Hospital's Bonds and maturity of Notes Payable are as follows:

1998	\$ 2,349,267
1999	2,902,899
2000	2,460,158
2001	2,270,000
2002	2,342,000
Thereafter	<u>82,288,000</u>
	\$1 940,144
Financed at December 31, 1997	<u>22,880,000</u>
Total debt	\$196,980,144

The District had issued \$99,000,000 of bonds to expand and improve the Hospital facilities on October 1, 1973. Effective February 1, 1985, the Hospital created an irrevocable trust to provide for payment and retirement of the 1973 Series Revenue Bonds (the 1973 Bonds). As the Hospital has no further liability under the revenue bond resolutions, the transaction was treated as an early extinguishment of debt. Of the 1973 Bonds which were delinquent, \$4,798,000 and \$6,138,000 were maturing at December 31, 1997 and 1998, respectively.

## 9. LEASES

### Capital Leases

During 1985, the Hospital granted a ground lease through March 31, 2007 to a medical partnership for the purpose of constructing a medical building housing a magnetic resonance imaging (MRI) unit and radiation therapy (RT) equipment. The improvements on the leased land are to revert to the Hospital upon termination of the lease at no-cost to the Hospital. The Hospital leases the MRI and RT building from the medical partnership under a lease which expires on March 31, 2007. In 1995, the Hospital amended the terms of the lease to revise the base rental amounts and eliminate a percentage rent requirement contained in the original lease and reclassified the lease as a capital lease resulting in an increase in equipment and capital lease obligations of \$2,086,000. Total base rental payments made by the Hospital in connection with the lease of the MRI and RT building were approximately \$770,000 annually during 1997 and 1998. The base rent is to be increased or decreased as may be necessary to account for increases or decreases in the Hospital's share of operating and financing expenses, as defined in the agreement. In addition, the portion of the base rent which is in excess of the base operating expense and the base financing expense is subject to a one percent (1%) annual cumulative escalation during the term of the lease.

The Hospital granted a ground lease through December 31, 2035 to East Jefferson General Hospital Foundation (the Foundation), a related party through common management, and two other ground leases to developers, for the development, construction and operation of a parking garage, and physician office buildings, respectively. The developer of one of the physician office buildings (MCO I) is a limited partnership composed of a 50% general partner, medical staff physicians who are tenants in the building, and limited partners. The developer of the second office building (MCO II) is a limited partnership composed of a 5% general partner, medical staff physicians and the Hospital. The improvements constructed on the leased land are to revert to the Hospital without cost upon termination of the leases. The Hospital has a 50% limited partnership ownership interest in the MCO II limited partnership which had assets, primarily building and tenant improvements, of \$23.5 million and debt of \$11.5 million at December 31, 1997 and insured losses of \$340,000 in 1997. The Hospital leases the parking garage from the Foundation under a capital lease which expires in 2017 and it is included in buildings at a carrying value of \$8,347,000, less accumulated amortization of \$2,877,000 at December 31, 1997 and \$2,699,000 at December 31, 1996. Base rental payments payable to the Foundation under this lease reimburse the Foundation for the monthly debt service. The future minimum rental commitments payable at December 31, 1997 on capitalized leases are as follows:

	<u>Capitalized Leases</u>
1998	\$ 1,004,536
1999	1,008,074
2000	1,042,503
2001	1,096,798
2002	1,780,183
Thereafter	<u>26,164,356</u>
Total minimum lease payments	32,676,550
Less amount representing executive costs (i.e., operating expenses) included in total minimum lease payments	<u>(3,477,120)</u>
Net minimum lease payments	29,199,430
Less amount representing interest	<u>(14,426,239)</u>
Present value of net minimum lease payments (including \$245,997 classified as a current liability)	<u>\$ 14,773,191</u>

The Hospital purchased two medical office buildings and the related land for \$5,415,000 in October 1987 and \$21,688,000 in January 1990, both of which were leased back to the sellers for periods of 30 years and 50 years, respectively. The land portions of these transactions were accounted for as operating leases. In October 1992, the land and building purchased by the Hospital in 1987 were donated to Jefferson Parish and removed from the Hospital's accounts. The Hospital's remaining investment in land at December 31, 1997 was \$1,563,000 and the Hospital is to receive minimum future rentals of approximately \$400,000 per year (aggregating \$77,600,000) on this lease. The building portion of the net investment in direct financing leases is summarized below:

	<u>1997</u>	<u>1996</u>
Total minimum lease payments		
to be received	\$ 29,199,430	\$ 28,995,710
Less unearned income	<u>(14,426,239)</u>	<u>(14,211,170)</u>
Net investment in direct financing lease	<u>\$ 14,773,191</u>	<u>\$ 14,784,540</u>

Annual lease payments to be received on the rental of the building for each of the next five years total \$2,461,800.

#### Operating Leases

The Hospital leases certain equipment and office space under operating leases primarily on a month-to-month basis.

#### 6. BENEFIT PLANS

##### Description of Pension Plan

The Hospital contributes to the Retirement Plan for Employees of East Jefferson General Hospital (the Plan) which is a single-employer, noncontributory, defined benefit public employee retirement system (PERS). The Plan is sponsored by the Hospital to provide retirement benefits as well as death benefits. All full-time employees at least 21 years of age with at least one year of credited service are eligible to participate in the Plan. Plan benefits vest after five years of credited service. Employees who retire at or after age 62 with 18 years of credited service are entitled to an annual retirement benefit payable monthly for life. For the year ended December 31, 1992 the Hospital's total payroll for all employees was approximately \$86,485,000 and the Hospital's total covered payroll (for pension plan participants) was approximately \$71,381,000. Covered payroll refers to all compensation paid by the Hospital to active employees covered by the Plan on which contributions to the Plan are based.

The benefit provisions of the Plan consist of current and prior accrued benefits. The current benefit provided is equal to .75% of the participant's annual earnings for each Plan year commencing after December 31, 1988, plus .5% of the participant's annual earnings in excess of covered compensation, as defined by the Plan, for each Plan year commencing after December 31, 1988, for up to 30 years of benefit service. The prior accrued benefit provided was equal to 90% of the participant's final average monthly earnings in excess of the Social Security Maximum Wage Advantage. Certain Plan participants are also entitled to supplemental benefits as specifically defined in the Plan. The Plan issues a publicly available financial report that includes financial statements and required supplementary information for PERS. That report may be obtained by writing to East Jefferson General Hospital, Administration Department or by calling (504) 454-4000.

##### Plan of Accounting

The Plan assets are held in various assets including U.S. Government and Agency issues, equity securities, mutual funds and guaranteed investment contracts with a life insurance company. The Plan's asset value is the book value as reported by the life insurance company, which is a book value with part of the fund subject to a market value adjustment should the contract be terminated.

### Funding Status and Progress

The amount shown as the pension obligation in the following table is a standardized disclosure measure of the present value of pension benefits, adjusted beginning January 1, 1997 for the effects of projected salary increases estimated to be payable in the future as a result of employee service to date. The measure, which is independent of the actuarial funding method used to determine contributions to the Plan, is the actuarial present value of credited projected benefits. The measure is intended to help users assess the Plan's funding status on a going-concern basis and assess progress made in accumulating sufficient assets to pay benefits when due. Significant actuarial assumptions used in 1997 and 1996 include a rate of return on the investment of present and future assets of 8.5% per year compounded annually and a combined projected salary increase attributable to inflation and seniority/incentive of 5% per year compounded annually.

#### Annual Pension Cost and Net Pension Obligation

Annual required contribution	\$ 1,417,500
Adjustment to annual required contribution	<u>200,497</u>
Annual pension cost	1,618,000
Contribution made	<u>(1,330,200)</u>
Increase in net pension obligation	287,800
Net pension obligation, beginning of year	<u>4,799,761</u>
Net pension obligation end of year	<u>\$5,087,561</u>

#### Contributions Required Under Contributions Made

The funding policy of the Plan provides for actuarially determined periodic employer contributions at rates that, for individual employees, remain fairly constant over time so that sufficient assets will be available to pay benefits when due. The contribution rate for normal cost is determined using the Unit Credit actuarial cost method. The Plan is being funded based on its normal cost, as actuarially determined, reduced by amounts sufficient to amortize an overfunded amount limit paid years over a two-year period. The Hospital made contributions of approximately \$1,737,000 in 1997 and \$1,600,000 in 1996 and is fully funded according to Internal Revenue Service funding limitations. A total of \$6,548,000 has been accrued as a pension liability through December 31, 1997. Significant actuarial assumptions used to compute the contribution required are the same as those used to compute the standardized measure of the pension benefit obligation.

### Trend Information

Trend information related to the Plan is as follows:

<u>Fiscal Year Ending</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
11/31/96	\$ 1,760,000	100%	\$ 4,956,000
11/31/95	1,600,000	100	4,799,000
11/31/97	1,675,000	100	5,088,000

## Employee Savings Plan

Effective September 15, 1988, the Hospital adopted the East Jefferson General Hospital Savings Plan (the Plan) for the benefit of eligible employees. Benefits under the Plan are payable upon the retirement/disability of the participant or termination of the participants' employment. The Hospital believes the Plan qualifies under Sections 401(a) and 501(c) of the Internal Revenue Code of 1986, as applicable to governmental plans.

Employees who have attained the age of 21 and completed one year of service are eligible to become participants in the Plan. Plan participants may elect to make after-tax contributions (After-Tax Deposits) up to a maximum of 6% of their Plan Compensation, as defined in the Plan Agreement. The Plan Agreement provides that the Hospital contributes 2% of participants' Plan Compensation each year (Hospital Basic Deposits) and match participant contributions up to 2% of the participants' Plan Compensation (Hospital Matching Deposits).

Plan assets are invested in an equity fund (consisting primarily of common stocks) in a guaranteed investment contract fund (with a commercial insurance company), as elected by plan participants. A separate account is established for each plan participant. Participants have a nonforfeitable right to the value of their After-Tax Deposits at any time and become 100% vested in Hospital Basic Deposits and Hospital Matching Deposits upon the completion of five years of service. Loans are not permitted under the terms of the Plan.

For the year ended December 31, 1996, the Hospital's total payroll for all employees was approximately \$94,029,000 and the Hospital's total covered payroll (for savings plan participants) was approximately \$71,580,000. Employer contributions and employer-paid Plan expenses totaled \$1,540,000 in 1987 and \$2,657,000 in 1996; employee contributions totaled \$1,650,000 in 1987 and \$1,524,000 in 1996.

## Executive Benefits

The Hospital provides a supplemental executive retirement plan (SERP) as well as a contributory flexible benefits plan to certain key employees. Hospital contributions to the plan were \$2,558,000 in 1997 and \$2,525,000 in 1996. Assets and liabilities associated with the plan were \$7,307,000 and \$9,976,000 at December 31, 1997 and \$2,046,000 and \$5,846,000 at December 31, 1996, respectively, and are included in current assets and liabilities in the accompanying financial statements.

## 7. COMMITMENTS AND CONTINGENCIES

During 1976, the State of Louisiana enacted legislation that created a statutory limit of \$200,000 plus interest, costs and future medical expenses for each medical professional liability claim and established the Louisiana Patient Compensation Fund (State Insurance Fund) to provide professional liability insurance to participating health care providers. The constitutionality of the statutory limit has been tested and sustained to date although additional challenges may be made in the future. The Hospital participates in the State Insurance Fund, which provides up to \$400,000 coverage for settlement amounts in excess of \$100,000 per claim. The Hospital is self-insured with respect to the first \$100,000 of each claim and has purchased additional coverage through a claims-made policy with a commercial insurance carrier for losses on claims in excess of \$100,000. Any incident occurring prior to December 31, 1997 which is not asserted until after insurance coverage terminates, may result in a liability to the Hospital. Management intends to renew its existing malpractice insurance policies upon expiration and has no reason to believe that it will not be able to do so. Management is unable to estimate the ultimate cost, if any, of the resolution of such potential claims, but believes any such claims, if asserted, would be settled within the limits of the Hospital's insurance coverage.

The healthcare industry is subject to numerous laws and regulations of Federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Recently, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in penalties from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the Hospital is currently in compliance with fraud and abuse as well as other applicable government laws and regulations. Compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory action—orderless or unassisted at this time.

The Hospital has been named as a defendant in various legal actions arising from normal business activities in which damages in various amounts are claimed. The amount of ultimate liability, if any, with respect to such matters cannot be determined, but management believes that any such liability would not have a material effect on the Hospital's financial position.

The Hospital has numerous ongoing construction and equipment acquisition projects. The Hospital's capital budget for 1998 is approximately \$27,300,000 of which approximately \$9,600,000 relates to information systems improvements.

#### **6. CONCENTRATIONS OF CREDIT RISK**

The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. The mix of receivables from patients and third-party payers at December 31, 1997 and 1996, was as follows:

	1997	1996
Medicare	38.8%	39.6%
Medicaid	5.3	5.6
Managed Care	26.8	26.6
Other third-party payers	12.3	13.1
Patients	16.8	15.2
	<u>100.0%</u>	<u>100.0%</u>

**EAST JEFFERSON GENERAL HOSPITAL****EMPLOYEES' SUPPLEMENTARY RETIREMENT PLAN - BALANCE SHEET**  
**(Continued)****DECEMBER 31, 1997****Schedule of Funding Progress**

Actuarial Valuation Date	<u>1/1/96</u>	<u>1/1/97</u>	<u>1/1/98</u>
Actuarial Value of Assets (AVA)	\$ 24,807,863	\$ 19,755,866	\$ 18,052,100
Actuarial Accrued Liability (AAL)	23,269,371	19,893,983	17,358,899
Excess of Assets over AAL (AAAL)	1,538,492	(138,117)	660,200
Funded Ratio	187.8%	100.9%	100.8%
Annual Covered Payroll	71,080,919	65,026,789	59,844,867
AAL as % of Payroll	34%	30%	29%

# ARTHUR ANDERSEN LLP

## REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The East Jefferson Hospital Board  
Jefferson Parish Hospital Service District No. 2,  
Jefferson Parish, Louisiana

We have audited the financial statements of East Jefferson General Hospital (the Hospital - Jefferson Parish Hospital Service District No. 2 - a component of Jefferson Parish, Louisiana) as of and for the year ended December 31, 1987, and have issued our report thereon dated March 6, 1988. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

### Compliance

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with these provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Hospital's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended for the information of the Board of Directors and management, however, this report is a matter of public record and its distribution is not limited.



New Orleans, Louisiana  
March 6, 1988

REPORT OF INDEPENDENT AUDITORS ON OTHER FINANCIAL INFORMATION

The East Jefferson Hospital Board  
Jefferson Parish Hospital Service District No. 2  
Parish of Jefferson, State of Louisiana

Our audits were conducted for the purpose of forming an opinion on the financial statements taken as a whole. The following other financial information, as listed on the contents page, is presented for purposes of additional analysis and is not a required part of the financial statements of the Hospital. Such information, except for the pages marked "unaudited," on which we express no opinion, has been subjected to the auditing procedures applied in our audits of the financial statements taken as a whole.

*Arthur Andersen LLP*

New Orleans, Louisiana  
March 6, 1998

**EAST HERRISON GENERAL HOSPITAL**

**PATIENT SERVICE CHARGES BY DEPARTMENT**

	Year Ended December 31, 1987		
	Inpatient	Outpatient	Total
<b>ROUTINE SERVICES:</b>			
Medical and surgical	\$ 10,872,131	\$ 2,454,315	\$ 13,326,447
Intensive care	10,834,894	-	10,834,894
Cosmetic care	3,411,286	-	3,411,286
Psychiatric care	4,210,832	118,607	4,329,439
Nursery	3,944,215	-	3,944,215
Obstetrics	2,940,894	92,593	3,033,487
Rehabilitation	7,717,839	3,426,328	11,144,167
Skilled nursing facility	9,128,895	-	9,128,895
<b>ANCILLARY SERVICES:</b>			
Ambulance	1,604,104	4,118,283	5,722,387
Anesthesiology	7,213,429	6,489,934	13,703,363
Blood bank	4,398,144	837,894	5,236,038
Cardiology	28,633,549	7,833,346	36,466,895
Central supply	17,689,920	3,435,780	21,125,700
Dialysis	1,682,128	-	1,682,128
Electroencephalography	274,651	383,200	657,851
Emergency services	3,174,727	10,632,148	13,806,875
Endoscopy	1,683,947	3,639,884	5,323,831
Enter health	-	2,892,839	2,892,839
Labor and delivery	4,210,180	926,212	5,136,392
Laboratory	23,973,435	8,547,135	32,520,570
Magnetic resonance imaging	1,205,616	4,092,437	5,298,053
Nuclear medicine	1,264,332	2,501,642	3,765,974
One-day stay	-	3,112,898	3,112,898
Operating and recovery	33,417,863	19,849,838	53,267,701
Occupational medicine	-	593,628	593,628
Ophthalmic screening	311,894	-	311,894
Pharmacy and I.V. infusion	32,433,867	7,314,134	39,748,001
Physical therapy	8,799,794	328,066	9,127,860
Physician network revenue	-	12,997,543	12,997,543
Radiation therapy	648,472	6,641,194	7,289,666
Radiology	14,875,668	9,214,134	24,089,802
Respiratory care	26,258,571	1,844,880	28,103,451
Wound care center	4,288	1,331,841	1,336,129
	<u>\$29,629,558</u>	<u>\$12,233,666</u>	<u>41,863,224</u>
<b>PROVISION FOR CONTRACTUAL ALLOWANCES</b>			(32,918,878)
<b>UNCOMPENSATED CARE</b>			<u>8,944,346</u>
<b>NET PATIENT SERVICE REVENUE</b>			<u>\$ 17,888,692</u>

**BASE HENDERSON GENERAL HOSPITAL**

**PATIENT SERVICE CHARGES BY DEPARTMENT**

	Year Ended December 31, 1998		
	Inpatient	Outpatient	Total
<b>ROUTINE SERVICES</b>			
Medical and surgical	\$ 28,172,608	\$ 2,471,939	\$ 30,644,547
Intensive care	8,307,887	-	8,307,887
Casualty care	3,303,807	-	3,303,807
Psychiatric care	4,478,088	187,628	4,665,716
Nursery	2,878,658	-	2,878,658
Obstetrics	2,175,129	91,022	2,266,151
Rehabilitation	7,122,666	1,287,888	8,410,554
Skilled nursing facility	7,794,775	-	7,794,775
<b>ANCILLARY SERVICES</b>			
Anesthesia	1,223,063	5,516,333	6,739,396
Anesthesiology	6,776,587	9,179,264	15,955,851
Blood bank	4,742,686	816,338	5,559,024
Cadology	79,742,887	6,499,405	86,242,292
Central supply	36,594,586	2,849,262	39,443,848
Dialysis	1,281,887	-	1,281,887
Electroencephalography	239,529	196,744	436,273
Emergency services	4,432,883	8,378,268	12,811,151
Endoscopy	1,168,265	3,165,935	4,334,200
Home health	-	2,182,347	2,182,347
Labor and delivery	3,680,714	788,127	4,468,841
Laboratory	21,204,814	8,994,807	30,199,621
Magnetic resonance imaging	1,871,216	3,396,568	5,267,784
Nuclear medicine	3,101,641	3,028,423	6,130,064
One day stay	-	3,258,879	3,258,879
Operating and recovery	53,994,267	12,983,773	66,978,040
Outpatient rehabilitation	-	-	-
Outpatient screening	63,219	-	63,219
Pharmacy and IV solution	48,699,330	7,298,979	55,998,309
Physical therapy	4,682,466	526,048	5,208,514
Physician not-work revenue	-	71,542,883	71,542,883
Radiation therapy	675,129	5,869,911	6,545,040
Radiology	21,254,603	12,880,635	34,135,238
Respiratory care	18,624,731	1,715,623	20,340,354
Wound care center	3,312	1,115,275	1,118,587
	<u>\$29,443,929</u>	<u>51,132,215</u>	<u>80,576,144</u>
<b>PROVISION FOR CONTRACTUAL ALLOWANCES</b>			<u>(17,298,762)</u>
<b>UNCOMPENSATED CARE</b>			<u>1,199,769</u>
<b>NET PATIENT SERVICE REVENUE</b>			<u>\$ 64,477,151</u>

**LAKE ERIEON GENERAL HOSPITAL**

**OTHER REVENUE AND PROVISION FOR CONTRACTUAL ALLOWANCES**

	<u>Year Ended December 31,</u>	
	<u>1987</u>	<u>1986</u>
<b>OTHER REVENUE:</b>		
Cashless	\$ 1,246,487	\$ 1,236,700
Educational fees	89,227	9,645
Special meals	443,944	455,790
Vending machines	147,840	155,245
Telephone	2,786	2,278
Medical record abstract	27,374	14,709
Misses advantage fees	34,403	30,645
Contract supply	9,487	9,319
Miscellaneous	<u>456,190</u>	<u>500,612</u>
	<b>\$ 2,363,738</b>	<b>\$ 2,417,543</b>
<b>PROVISION FOR CONTRACTUAL ALLOWANCES:</b>		
Medicare contractual adjustments	\$ 146,650	\$ 113,402,182
Medicaid contractual adjustments	11,754,764	18,848,428
Managed care discounts	54,230,330	47,626,859
Obstetric package discounts	<u>782,360</u>	<u>418,133</u>
	<b>\$ 117,393,804</b>	<b>\$ 170,295,602</b>



LOCAL FINANCIAL STATEMENTS  
 COMMUNITY DEVELOPMENT

GENERAL SERVICE	Year Ended December 31, 2017		Year Ended December 31, 2016		Total
	Actual Expenses	Actual Revenue	Actual Expenses	Actual Revenue	
Library and archive	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Landscaping	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Laundry	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Plant engineering and security	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Utilities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>
Accessibility	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Administrative	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Administration	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Education	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Employee benefits	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Financial support services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Insurance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Medical services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Public services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Programs	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Physical facilities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Printing and duplication	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Professional fees	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Communications and community affairs	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Recycling	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Special services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Telephone services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transportation services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>

Financial year

**LAST PETERSON OF SEASIDE HOSPITAL**

**SCHEDULE OF PROPERTY, PLANT AND EQUIPMENT**

	Assets			
	January 1, 1997	Additions	Transfers and Disposals	December 31, 1997
Land	\$ 9,801,678	\$ -	\$ -	\$ 9,801,678
Land improvements	2,856,689	7,657	86,059	2,948,287
Buildings	39,875,589	2,048,908	69,879,625	14,044,872
Fixed equipment	59,274,839	2,089,643	(886,678)	59,956,804
Major movable equipment	57,589,969	6,514,557	(880,145)	63,224,381
Minor equipment	2,037,833	78,228	3,674	2,119,235
Construction in progress	32,076,577	23,415,778	(27,271,076)	28,220,279
	<u>\$261,676,794</u>	<u>\$24,178,643</u>	<u>(\$27,176,734)</u>	<u>\$259,678,703</u>
	Accumulated Depreciation and Amortization			
	January 1, 1997	Additions	Transfers and Disposals	December 31, 1997
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	2,142,353	87,546	-	2,229,899
Buildings	34,898,048	4,645,878	-	39,543,926
Fixed equipment	42,770,098	4,265,533	(349,068)	46,686,563
Major movable equipment	33,438,635	6,380,292	(7,195,812)	36,305,315
Minor equipment	1,828,378	348,894	(16,821)	2,060,451
Construction in progress	-	-	-	-
	<u>\$81,179,404</u>	<u>\$15,388,043</u>	<u>(\$7,461,701)</u>	<u>\$89,105,746</u>

**EAST PITTSBURGH GENERAL HOSPITAL****HOSPITAL STATISTICS (ANNUAL)**

	Year Ended December 31	
	1997	1996
<b>Admissions - total</b>	<b>20,601</b>	<b>19,367</b>
Inpatients (excluding nursery)	19,198	17,845
Nursery - newborn and neonatal	1,403	1,522
<b>Patient days of service - total</b>	<b>125,007</b>	<b>115,844</b>
Inpatients (excluding nursery)	119,993	111,699
Nursery - neonatal	2,109	1,691
Nursery - newborn	2,905	2,454
<b>Special care units - days of service (included in inpatient days of service above)</b>		
Psychiatric unit	6,073	6,846
Rehabilitation unit	9,341	9,892
Skilled nursing facility unit	20,898	18,807
<b>Average daily census</b>	<b>342.9</b>	<b>304.9</b>
Inpatients (excluding nursery)	328.6	285.1
Nursery - neonatal	3.8	4.4
Nursery - newborn	8.1	6.6
<b>Percentage of occupancy:</b>		
Inpatients (excluding nursery)	71.9%	68.1%
<b>Medicare percentage of total patient days</b>	<b>65.2%</b>	<b>64.6%</b>
<b>Average length of stay (days)</b>		
Inpatients (excluding nursery)	6.5	6.3
Nursery - newborn and neonatal	2.9	2.8
Psychiatric unit	6.5	7.3
Rehabilitation unit	18.4	23.9
Skilled nursing facility unit	15.1	14.8

**EAST ILLINOIS GENERAL HOSPITAL****HOSPITAL STATISTICS (UNADJUSTED)**

	Year Ended December 31	
	1997	1996
Ambulance runs (net)	14,555	12,999
Anesthesiology cases	14,048	12,799
Blood bank units of service	1,474,124	1,386,641
Cardiology:		
Cath lab procedures	7,275	6,885
Noninvasive procedures	80,579	68,407
Deliveries (newborn)	1,712	1,558
EEG tests	2,660	2,528
Emergency room visits	68,758	67,622
Endoscopy procedures	8,388	7,686
Laboratory units of service	6,388,699	5,884,124
Operations performed:		
Open heart operations	14,184	12,749
Open heart operations	528	611
Physical therapy relative value units	164,376	115,997
Recovery room visits	8,905	8,692
Respiratory care units of service	486,440	397,960
Radiology:		
Diagnostic exams	81,386	88,271
CT scans	11,013	11,013
Nuclear medicine exams	4,773	6,370
Ultrasonic procedures	9,879	9,863
Special procedures	3,487	2,999
MRI procedures	5,821	4,885
Full-time equivalent employees	2,757	2,690

ARTHUR ANDERSEN LLP

RECEIVED  
LEGISLATIVE SERVICES

58 MAY -4 3 10 38

**OFFICIAL  
FILE COPY**

**DO NOT REMOVE**

(Make necessary  
copies from this  
copy and PLACE  
BACK IN FILE)

**EAST JEFFERSON GENERAL HOSPITAL**

**AUDIT REPORTS RELATED TO OMB CIRCULAR A-110  
YEAR ENDED DECEMBER 31, 1987**

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the audited, or reviewed, entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date MAY 13 1988

**EAST JEFFERSON GENERAL HOSPITAL**  
**MOBILITY IMPAIRED TRANSPORTATION SERVICES PROGRAM**  
**YEAR ENDED DECEMBER 31, 2007**

**CONTENTS**

	<b><u>PAGE</u></b>
Schedule of Findings and Questioned Costs	1
Report of Independent Auditors on Supplementary Information - Schedule of Federal Financial Assistance	2
East Jefferson General Hospital, Mobility Impaired Transportation Services Program - Schedule of Federal Financial Assistance	3
Report of Independent Auditors on Compliance with Requirements Applicable to such Major Programs and Internal Control over Compliance in Association with OMB Circular A-133	4

**EAST HEMPSON GENERAL HOSPITAL**  
**STABILITY DATA REPELLEANT SPORTS TRON CLIFFERS PROGRAM**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**YEAR ENDED DECEMBER 31, 1997**

**FINANCIAL STATEMENTS**

Type of auditor's report issued	Unqualified
Internal control over financial reporting:	
Material weaknesses identified	None
Reportable conditions identified	None
Noncompliance material to financial statements noted	None

**FEDERAL AWARDS**

Internal Control over major programs:	
Material weaknesses identified	None
Reportable conditions identified	None
Type of auditor's report issued on compliance for major programs	Unqualified
Audit findings that are required to be reported in accordance with Circular A-133, Section .510(a)	None
Auditor qualified as low-risk auditor	Yes

# ARTHUR ANDERSEN LLP

## REPORT OF INDEPENDENT AUDITORS ON SUPPLEMENTARY INFORMATION - SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

To the East Jefferson Hospital Board  
Jefferson Parish Hospital Service District No. 2,  
Parish of Jefferson, State of Louisiana:

We have audited the general purpose financial statements of East Jefferson General Hospital (the Hospital) as of and for the year ended December 31, 1997, and have issued our report thereon dated March 6, 1998. The general purpose financial statements and the Schedule referred to below are the responsibility of the Hospital's management. Our responsibility is to express an opinion on the general purpose financial statements and the Schedule referred to below based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards for financial audits contained in Government Auditing Standards (GAGAS) issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Hospital, taken as a whole. The accompanying Schedule of Federal Financial Assistance is presented for purposes of additional analysis and is not a required part of the Hospital's general purpose financial statements. The information in this Schedule has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

*Arthur Andersen LLP*

New Orleans, Louisiana,  
March 6, 1998

EAST BAYVIEW GENERAL HOSPITAL

MOBILITY IMPAIRED TRANSPORTATION SERVICES PROGRAM

SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

YEAR ENDING DECEMBER 31, 1987

<u>Federal/Grantor/ Pass-Through Grantor Program Title</u>	<u>Federal CFDA Number</u>	<u>Grant Number</u>	<u>Federal Financial Assistance Expenditures</u>
U. S. Department of Transportation- Federal Transit Administration/Regional Planning Commission, Jefferson Parish, Louisiana - Elderly and Handicapped Transit Service	20.587	LA000710	<u>0.00*</u>

\*No Federal financial assistance was received under this grant in 1987, however the grant has not expired.

REPORT OF INDEPENDENT AUDITORS ON THE COMPLIANCE  
WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND  
INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH  
OMB CIRCULAR A-133

To the East Jefferson Hospital Board  
Jefferson Parish Hospital Service District No. 2,  
Parish of Jefferson, State of Louisiana

We have audited the compliance of the East Jefferson General Hospital (the Hospital) Mobility Impaired Transportation Services Program (the Program) with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement for the year ended December 31, 1997. Compliance with the requirements of laws, regulations, contracts and grants applicable to the Program is the responsibility of the Hospital's management. Our responsibility is to express an opinion on the Hospital's compliance based on our audit.

We conducted our audit of compliance in accordance with generally accepted auditing standards, the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and OMB Circular A-133 Audits of States, Local Governments and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Hospital's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Hospital's compliance with those requirements.

In our opinion, the Hospital complied, in all material respects, with the requirements referred to above that are applicable to the Program for the year ended December 31, 1997.

Internal Control Over Compliance

The management of the Hospital is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Hospital's internal control over compliance with requirements that could have a direct and material effect on the Program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that non-compliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to the Program may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended for the information of the audit committee, management and federal awarding agencies and pass-through entities. However, this report is a matter of public record and its distribution is not limited.

*Arthur Andersen LLP*

New Orleans, Louisiana,  
March 8, 1998.

# ARTHUR ANDERSEN

Arthur Andersen LLP

New York, NY  
200 West Wall Street  
New York, NY 10038-6000  
212/512-2000

March 6, 1998

Board of Directors  
Jefferson Parish Hospital Service District No. 2  
Parish of Jefferson, State of Louisiana

As part of our audit of the financial statements of East Jefferson General Hospital (the Hospital) for the year ended December 31, 1997, we considered the Hospital's internal control structure in determining the scope of our audit procedures for the purpose of rendering an opinion on the financial statements. While our primary purpose in this engagement was not to provide assurance on the internal control structure, we noted certain matters that we want to bring to your attention. These matters are described in the accompanying memorandum.

This letter and the accompanying memorandum are intended solely for the use of management and the Board of Directors and are not intended for any other purpose.

We appreciate the courtesies and cooperation extended to our representatives during the course of their work. We would be pleased to discuss the recommendations included herein in greater detail or otherwise assist in their implementation at your convenience.

Very truly yours,

*Arthur Andersen LLP*

### Monitoring of Accounts Receivable with Credit Balances

Credit balances in accounts receivable should be reviewed and addressed on a timely basis to maintain a meaningful accounts receivable aging and to simplify the review of accounts receivable. The departments involved should develop procedures to consistently conduct appropriate reviews of the required reports on a periodic basis to facilitate the timely resolution of credit balances. Total credit balances should also be specifically considered in calculating the reserve for contractual adjustments and bad debts.

**Management Response:** Management concurs with Arthur Andersen's recommendation and will implement procedures necessary to address these concerns.

### HIPAA Manual/Code

A formal contractual allowance and bad debt reserve methodology should be developed to ensure the adequacy of the allowance and consistency of reporting. Business at East Jefferson Physician Network has continuously grown since its inception, making consistent application of a standard methodology increasingly important to providing a mechanism for management to easily monitor and record reserves.

**Management Response:** Management concurs that a formal contractual allowance and bad debt reserve methodology needs to be developed to ensure the accuracy of the allowance and consistency of reporting. Target date for implementation of this methodology is 3rd Quarter 1998.

### Disaster Recovery

A disaster recovery plan exists for mainframe applications only. The applications on the ES9000, RISC9000, AS 400 and other servers are backed up and rotated offsite twice daily, however, a disaster recovery plan does not exist for these systems. Without a disaster recovery plan for the applications not on the mainframe, mission critical applications could be down that would have a direct impact on patient care. As mission critical systems move from the mainframe to the client server environment, a disaster recovery plan should be developed and tested in the same manner as the mainframe is currently being tested.

**Management Response:** Management agrees with the finding, and plans to evaluate an enterprise wide disaster and business recovery plan that includes all server and minicomputer systems. The Hospital is considering outsourcing key operational functions and has included the disaster recovery planning requirement in the criteria for selection. Responses to this tactic are under review with several vendors that provide outsourcing for computer operations, maintenance and disaster recovery.

## Comments

EJGH will be converting its financial systems from SMS Unity to SMS PeopleSoft during 1992. A project plan is currently being developed with the input and at persons responsible for the financial systems and the end users. The plan does not currently address the development and implementation of internal controls in the new system. We recommend that a control plan be developed for the system conversion and the new system to assure that accurate financial information is consistently maintained.

Management Response: Management agrees that a control plan needs to be developed for the implementation of the PeopleSoft financial system. Efforts are underway to incorporate internal controls under the direction and guidance from the Internal Audit department. We agree that additional Hardware/Software security controls need to be developed and implemented, to supplement the application of our existing control environment on this new system.

## Details

We noted that the accounting department does not perform reconciliations between the general ledger and the property ledger on a regular basis. Because of the large amounts associated with property balances and because depreciation expense is calculated based on the property ledger, the general ledger and property ledger should be regularly reconciled so that both systems reflect accurate information.

Management Response: Management agrees with Arthur Andersen's recommendations as noted.

**EAST JEFFERSON GENERAL HOSPITAL  
IMPLEMENTATION OF PRIOR YEAR RECOMMENDATIONS  
AS OF DECEMBER 31, 1997**

	<b>Implemented</b>	<b>Partially Implemented</b>	<b>Not Implemented</b>
<b>SPN Multiple Cash Accounts</b>	X		
<b>Inventory Tracking</b>		X	
<b>MD LLC Entities</b>	X		
<b>MM Payable</b>			X
<b>Information Systems Access Control</b>	X		
<b>Information Systems Security Administration</b>	X		