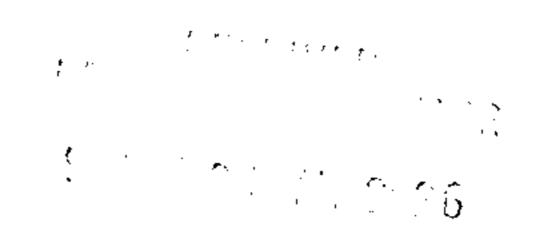
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Under provisions of state law, this report is a public document. A copy of the report has been submitted to the audited, or reviewed, entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.  Release Date JAN 2 7 1999	

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### INDEPENDENT AUDITORS' REPORT

Board of Commissioners Hospital Service District No. 1 Parish of Avoyelles, State of Louisiana Bunkie, Louisiana

We have audited the accompanying general purpose financial statements of the Hospital Service District No. 1, Parish of Avoyelles, dba Bunkie General Hospital (the Hospital), a component unit of the Avoyelles Parish Police Jury, for the years ended June 30, 1998, 1997, and 1996, as listed in the foregoing table of contents. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards, <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Hospital Service District No. 1, Parish of Avoyelles, dba Bunkie General Hospital, as of the years ended June 30, 1998, 1997, and 1996, and the results of its operations, changes in fund balance and cash flows for the periods then ended in conformity with generally accepted accounting principles applicable to governmental entities.

In accordance with <u>Government Auditing Standards</u>, we have also issued a report dated October 14, 1998, on our consideration of the Hospital's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants.

Board of Commissioners
Hospital Service District No. 1
Parish of Avoyelles, State of Louisiana
Page Two

Our audits were conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of Hospital Service District No. 1, Parish of Avoyelles, dba Bunkie General Hospital. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements, and in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Easley, Sestu & Wills

Certified Public Accountants

October 14, 1998

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL BALANCE SHEETS - UNRESTRICTED FUND JUNE 30, 1998, 1997 AND 1996

Assets	<u>1998</u>	_1997_	_1996_
Assets			
Current assets: Cash and cash equivalents Cash investments Patient accounts receivable, net of estimated uncollectibles (Note 4)	\$ 684,157 -0- 2,266,388	\$ 113,471 -0- 2,796,883	\$ 411,548 505,425 2,285,977
Inventory Prepaid expenses Total current assets	172,322 56,903 _3,179,770	180,938 60,318 _3,151,610	166,797 108,763 3,478,510
Assets limited as to use (Note 6) Property, plant and equipment, net (Note 5) Other assets	150,374 3,061,472 6,604	153,642 2,555,900 9,158	141,247 2,631,797 13,712
Total assets	\$ <u>6.398.220</u>	\$ <u>5.870.310</u>	\$ <u>6,265,266</u>
Liabilities and Fund Balance			
Current liabilities: Current maturities of long-term debt (Note 9) Line of credit Accounts payable and accrued expenses (Note 7) Unearned revenues (Note 8) Total current liabilities	\$ 86,323 100,000 793,460 1,274 981,057	\$ 42,003 -0- 497,282 <u>4,044</u> 543,329	\$ 141,242 -0- 460,086 <u>4,450</u> 605,778
Long-term debt, net of current maturities (Note 9) Unearned revenues (Note 8) Total liabilities	860,529 304 _1,841,890	418,958 500 962,787	259,078 625 865,481
Fund balance - unrestricted	_4,556,330	4,907,523	_5,399,785
Total liabilities and fund balance	\$ <u>6.398.220</u>	\$ <u>5.870.310</u>	\$ <u>6,265,266</u>

## HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL STATEMENTS OF OPERATIONS - UNRESTRICTED FUND YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997_	<u> 1996</u>
Revenue: Net patient service revenue	\$ 7,194,696	\$ 7,267,967	\$ 7,727,749
Ad valorem taxes	67,459	58,436	59,207
Other	110,527	156.620	238,022
Other			
Total revenue	_7,372,682	_7,483,023	_8,024,978
Expenses:			
Salaries and benefits	2,837,788	3,255,786	3,447,693
Medical supplies and expenses	905,685	1,067,231	1,165,605
Medical professional fees	1,782,378	1,131,320	1,068,006
Other expenses	884,220	804,913	824,178
Insurance	124,252	157,952	151,930
Provision for bad debt	865,330	1,262,554	1,373,952
Depreciation and amortization expense	295,439	291,875	280,152
Interest expense	88,603	20,800	<u>27,175</u>
Total expenses	_7,733,695	_7,992,431	<u>8,338,691</u>
Operating income (loss)	(361,013)	(509,408)	(313,713)
Nonoperating income:			
Investment income	9,820	17,146	88,164
Excess of revenues (expenses)	\$ <u>(351.193</u> )	\$ <u>(492,262)</u>	\$ <u>(225.549)</u>

## HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL STATEMENTS OF CHANGES IN FUND BALANCE - UNRESTRICTED FUND YEARS ENDED JUNE 30, 1998, 1997 AND 1996

CHANGES IN FUND BALANCE:	Unrestricted
Balance, June 30, 1995	\$ 5,625,334
Excess of expenses over revenues for the year ended June 30, 1996	(225,549)
Balance, June 30, 1996	5,399,785
Excess of expenses over revenues for the year ended June 30, 1997	(492,262)
Balance, June 30, 1997	4,907,523
Excess of revenues over expenses for the year ended June 30, 1998	(351,193)
Balance, June 30, 1998	\$ <u>4.556.330</u>
COMPOSITION OF FUND BALANCE AT JUNE 30, 1998:	
Contributions Hill-Burton Bond issue Public contributions	\$ 400,000 338,770 233,616 972,386
Excess of revenues over expenses	_3,583,944
Total	\$ <u>4.556.330</u>

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL STATEMENTS OF CASH FLOWS - UNRESTRICTED FUND YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997	1996
Cash flows from operating activities:			
Operating income (loss)	\$ (351,193)	\$ (492,262)	\$ (225,549)
Interest expense considered capital financing			
activity	38,603	20,800	27,175
Ad valorem taxes considered financing activity	(67,459)	(58,436)	(59,207)
Adjustments to reconcile operating income to net			
cash provided by operating activities: Depreciation and amortization	295,440	291,875	280,152
(Gain) loss on disposal of assets	(7,014)	-0-	(3,910)
Provision for bad debts	865,330	1,262,554	1,373,952
Interest income	(9,820)	(17,146)	(88,164)
(Increase) decrease in:	(-,)	( , ,	(,,
Cash investments	-0-	505,425	1,155,979
Patient accounts receivable, net	(334,835)	(1,773,460)	(2,484,041)
Inventory	8,616	(14,141)	8,006
Prepaid expenses	3,415	48,445	(7,505)
Accounts payable and accrued expenses	296,178	37,196	(167,692)
Unearned revenues	(2,770)	(406)	(240,500)
Long-term unearned revenues	(196)	(125)	<u>480</u>
Net cash provided by operating activities	734.295	(189,681)	(430,824)
Cash flows from investing activities:			
Interest on investments	9,820	17,146	88,164
Stipend payment to medical student	(2,000)	<u> </u>	-0-
Net cash provided by investing activities	7.820	<u>17,146</u>	88,164
Cash flows from non-capital financing activities:			
Proceeds from line of credit	770,000	-0-	-0-
Payments line of credit	(670,000)	-0-	-0-
Ad valorem taxes	67,459	58,436	59,207
Net cash provided by non-capital financing			
activities	\$167,459	\$ <u>58,436</u>	\$59,207

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL STATEMENTS OF CASH FLOWS - UNRESTRICTED FUND (Continued) YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	<u>1997</u>	1996
Cash flows from capital and related financing activities:			
Proceeds from issuance of new debt Proceeds from sale of property and equipment Purchases of property and equipment Proceeds from assets limited as to use Principal paid on long-term debt Interest paid on long-term debt Net cash used by capital and related financing	\$ 528,537 15,406 (804,850) 3,268 (42,646) (38,603)	\$ 450,000 -0- (211,424) (12,395) (389,359) (20,800)	\$ 110,000 3,910 (471,559) (18,231) (275,630) (27,175)
activities Net increase (decrease) in cash and cash	(338,888)	(183,978)	<u>(678,685)</u>
equivalents	570,686	(298,077)	(962,138)
Cash and cash equivalents, beginning of year	113.471	411,548	<u>1,373,686</u>
Cash and cash equivalents, end of year	\$ <u>684.157</u>	\$ <u>113.471</u>	\$ <u>411.548</u>
Supplemental disclosures of cash flow information:  Cash paid during the year for:			
Interest	\$ <u>30.161</u>	\$ <u>19.757</u>	\$ <u>27.602</u>

### NOTE 1 - ORGANIZATION AND OPERATIONS

### Legal Organization

The Avoyelles Parish Hospital Service District (the "Hospital" or the "District") was created by an ordinance of the Avoyelles Parish Police Jury on February 14, 1968.

As the governing authority of the parish, for reporting purposes, the Avoyelles Parish Police Jury is the financial reporting entity for Avoyelles Parish. The financial reporting entity consists of (a) the primary government (police jury), (b) organizations for which the primary government is financially accountable, and (c) other organizations for which nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Because the police jury appoints all commissioners of the Avoyelles Parish Hospital Service District, the District is a component unit of the Avoyelles Parish Police Jury, the financial reporting entity. The accompanying financial statements present only the funds maintained by the District and do not present information on the police jury, the general government services provided by that governmental unit or the other governmental units that comprise the financial reporting entity

#### Nature of Business

The Hospital provides outpatient, emergency, skilled nursing (through "swing-beds"), acute inpatient hospital services and home health services. On October 7, 1993, the Hospital converted 20 acute beds to an adolescent care psychiatric unit. In July 1994, the Hospital opened an outpatient clinic and hired a nurse practitioner and a physician to provide nonemergency services to the community. In July 1997, the adolescent care psychiatric unit was converted to a geriatric care psychiatric unit.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Proprietary Fund Accounting

The Hospital utilizes the proprietary fund method of accounting whereby revenue and expenses are recognized on the accrual basis. Revenue is reported when earned, net of the provision for contractual adjustments based upon each payor's agreement with the Hospital. Expenditures are recorded when incurred. Hospital accounting and reporting procedures also conform to the requirements of Louisiana Revised Statute 24:514 and to the guide set forth in the Louisiana Governmental Audit Guide, and the Audit and Accounting Guide - Health Care Organizations, published by the American Institute of Certified Public Accountants, and standards set by the Governmental Accounting Standards Board (GASB), which is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Cash and Cash Equivalents

Cash and cash equivalents consist primarily of deposits in checking and money market accounts and certificates of deposit with original maturities of 90 days or less. Cash and cash equivalents are stated at cost, which approximates market value. The caption "cash and cash equivalents" does not include amounts limited as to use.

### Credit Risk

The Hospital provides medical care primarily to Avoyelles Parish residents and grants credit to patients, substantially all of whom are local residents. The Hospital's estimate of collectibility is based on evaluation of historical collections compared to gross charges and an analysis of aged accounts receivable to establish an allowance for uncollectible accounts.

### Significant Concentration of Economic Dependence

The Hospital has an economic dependence on a small number of staff physicians who admit over 90% of the Hospital's patients. Revenues from Medicare and Medicaid are significant. Accordingly, government changes in reimbursement and patient coverage significantly impact the Hospital.

#### Third Party Cost-Based Revenues

Contractual agreements with governmental agencies provide for reimbursement based on a fixed price per patient stay based upon the patient's primary diagnosis for Medicare inpatient services. Medicare and Medicaid outpatients are reimbursed based upon the lesser of reasonable cost (subject to certain limits) or charges to patients. Until July 1, 1994, the Medicaid inpatient services were reimbursed based upon the lesser of reasonable cost (subject to certain limits) or charges to the patient. As of July 1, 1994, the program reimbursement is based upon a fixed price per stay. These reimbursements are subject to audit and retroactive adjustments by each payor.

### <u>Inventory</u>

Inventories are stated at the lower of cost determined by the first-in, first-out method, or market basis.

### Changes in Reporting Classification

The classification of certain prior year amounts have been changed to reflect consistent reporting when compared to current year balances. The financial statement format has been changed to reflect changes in the AICPA Audit and Accounting Guide - Health Care Organizations, issued June 1, 1996.

#### Income Taxes

The entity is a political subdivision and exempt from taxation.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Property, Plant and Equipment

Property, plant and equipment is recorded at cost for purchased assets or at fair market value on the date of any donation. The Hospital uses straight-line depreciation for financial reporting and third party reimbursement. The following estimated useful lives are generally used.

Buildings	15 to 50 years
Machinery and Equipment	3 to 20 years
Furniture and Fixtures	5 to 20 years

Expenditures for additions, major renewals and betterments are capitalized and expenditures for maintenance and repairs are charged to operations as incurred.

The cost of assets retired or otherwise disposed of and related accumulated depreciation are eliminated from the accounts in the year of disposal. Gains or losses resulting from property disposals are credited or charged to operations currently.

### NOTE 3 - DEPOSITS

Included in cash and cash equivalents and assets whose use is limited are cash on hand, deposits with the depository banks for money market accounts, checking accounts and certificates of deposits, which were secured at the balance sheet dates by federal depository insurance coverage and by pledged securities. For all deposits, the market value and carrying value are the same.

	1998	1997	1996
Petty cash	\$ 1,587	\$ 1,250	\$ 1,250
Checking accounts	621,689	80,045	137,879
Money Market accounts	61,919	33,211	273,392
Certificates of deposit	97,511	100,782	605,941
LHA Trust deposits	51.825	51,825	<u>39,758</u>
Total deposits	\$ <u>834.531</u>	\$ <u>267.113</u>	\$ <u>1.058.220</u>

### NOTE 4 - ACCOUNTS RECEIVABLE

A summary of accounts receivable as of June 30, is presented below:

	1998	<u>1997</u>	1996
Net patient accounts receivable Due from (to) governmental third party	\$ 4,066,862	\$ 3,473,167	\$ 3,063,269
reimbursement programs	493,899	669,959	651,598
Other receivables	5,627	50,247	85,757
Estimated uncollectible	4,566,388 _(2,300,000)	4,193,373 _(1,396,490)	3,800,624 (1,514,647)
Total	\$ <u>2.266.388</u>	\$ <u>2.796.883</u>	\$ <u>2.285.977</u>

The Hospital generates a substantial portion of its charges and net revenues from the Medicare and Medicaid programs. Related amounts as of June 30, are presented below:

	<u> 1998</u>	1997	<u>1996</u>
Medicare and Medicaid gross patient charges Contractual adjustments, reduced by Medicaid	\$ 8,183,472	\$ 8,048,465	\$ 8,098,832
disproportionate share amounts	(3,670,152)	_(3,361,918)	_(2,520,946)
Net patient service revenue	\$ <u>4.513.320</u>	\$ <u>4.686.547</u>	\$ <u>5.577,886</u>
Percent of total net patient revenues	<u>63%</u>	<u>64%</u>	<u>72%</u>
Percentage Medicaid disproportionate share is to net patient revenue	<u>13%</u>	<u>-5%</u>	<u>5%</u>
Percentage Medicare and Medicaid charges are to gross charges	79%	<u>76%</u>	<u>77%</u>

### NOTE 5 - PROPERTY, PLANT AND EQUIPMENT

The following is a summary of property, plant and equipment and related accumulated depreciation for the years ended June 30, 1998, 1997, and 1996.

	L	ASSET	COST	L
	June 30, <u>1997</u>	Additions	Deductions	June 30, <u>1998</u>
Land improvements Buildings Fixed equipment Major moveable equipment Construction in progress	\$ 88,352 152,513 2,057,074 754,194 2,486,841 31,142	\$ -0- 7,456 8,710 1,500 170,364 _616,820	\$ -0- -0- -0- 254,393 456,858 0-	\$ 88,352 159,969 2,065,784 501,301 2,200,347 647,962
Total	\$ <u>5.570.116</u>	\$ <u>804.850</u>	\$ <u>711.251</u>	\$ <u>5.663.715</u>
	A June 30, <u>1997</u>	CCUMULATED I	DEPRECIATION  Deductions	June 30, <u>1998</u>
Land improvements Buildings Fixed equipment Major moveable equipment	\$ 104,638 701,018 567,360 1,641,200	\$ 7,383 72,533 17,765 	\$ -0- -0- 253,966 448,893	\$ 112,021 773,551 331,159 _1,385,512
Total	\$ <u>3.014.216</u>	\$ <u>290.886</u>	\$ <u>702,859</u>	\$ <u>2.602,243</u>
	June 30, 1996	ASSET C	COST Deductions	June 30, <u>1997</u>
Land Land improvements Buildings Fixed equipment Major moveable equipment Construction in progress	\$ 88,352 152,513 1,986,917 754,194 2,364,592 12,124	\$ -0- -0- 70,157 -0- 122,249 31,142	\$ -0- -0- -0- -0- -0- 12,124	\$ 88,352 152,513 2,057,074 754,194 2,486,841 31,142
Total	\$ <u>5.358.692</u>	\$ <u>223.548</u>	\$ <u>12.124</u>	\$ <u>5.570,116</u>

### NOTE 5 - PROPERTY, PLANT & EQUIPMENT (Continued)

		CCUMULATED [	DEPRECIATION	
	June 30, <u>1996</u>	Additions	Deductions	June 30, <u>1997</u>
Land improvements Buildings Fixed equipment Major moveable equipment	\$ 94,491 630,924 547,266 <u>1,454,214</u>	\$ 10,147 70,094 20,094 186,986	\$ -0- -0- -0- -0-	\$ 104,638 701,018 567,360 _1,641,200
Total	\$ <u>2,726.895</u>	\$ <u>287.321</u>	\$ <u>-0-</u>	\$ <u>3.014.216</u>
	June 30,	ASSET	COST	June 30,
	1995	Additions	Deductions	1996
Land Land improvements Buildings Fixed equipment Major moveable equipment Construction in progress	\$ 27,573 152,513 1,450,226 708,309 2,101,772 459,405	\$ 60,779 -0- 536,691 45,885 275,486 80,092	\$ -0- -0- -0- -0- 12,666 527,373	\$ 88,352 152,513 1,986,917 754,194 2,364,592 12,124
Total	\$ <u>4.899.798</u>	\$ <u>998.933</u>	\$ <u>540,039</u>	\$ <u>5.358.692</u>
	A June 30, <u>1995</u>	CCUMULATED D Additions	DEPRECIATION  Deductions	June 30, 1996
Land improvements Buildings Fixed equipment Major moveable equipment	\$ 84,304 578,976 527,742 _1,272,939	\$ 10,187 51,948 19,524 	\$ -0- -0- -0- 12,666	\$ 94,491 630,924 547,266 _1,454,214
Total	\$ <u>2.463.961</u>	\$ <u>275.600</u>	\$ <u>12.666</u>	\$ <u>2.726.895</u>

### NOTE 5 - PROPERTY, PLANT & EQUIPMENT (Continued)

An analysis of construction contracts in progress and related commitments as of June 30, follows:

	1998	1997	<u> 1996</u>
Total construction and related commitments Interim payments and payables	\$ 696,790 (572.675)	\$ 35,972 (26,724)	\$ 40,567 (4,179)
Balance of commitments at year end	\$ <u>124.115</u>	\$ <u>9.248</u>	\$ <u>36.388</u>

### NOTE 6 - ASSETS LIMITED AS TO USE

On November 12, 1968, Hospital Service District No. 1 accepted an offer from the Department of Housing and Urban Development to make a loan in order to aid in financing the construction of a new 30-bed general hospital. The indenture imposed restrictions on the hospital authority; a summary of cash restrictions follows:

All income earned from operations of the Hospital is to be deposited in the hospital operating fund. Funds are to be expensed in the following order of priority and for the following purposes.

- (1) The payment of reasonable expenses of administration, operation and maintenance of the Hospital.
- (2) A cash transfer to the Hospital Bond and Interest Sinking Fund by the 15th day of each month, sums equal to one-fifth of the interest due on the next interest payment date, plus one-tenth of the principal due on the next principal payment date. Transfer will continue until a reserve of \$24,000 has been accumulated; thereafter, cash transfers will be made as are necessary to meet the current year's debt service requirements and maintain the reserve of \$24,000.
- (3) A cash transfer to the Hospital Repair and Replacement Reserve Fund of \$125 monthly until a reserve of \$15,000 has been accumulated and maintained in such amount. The money may be withdrawn for the purpose of paying extraordinary maintenance of repairs, renewals and replacement. Should the Hospital Bond and Interest Sinking Fund be insufficient to pay a required installment, funds in the Hospital Repair and Replacement Reserve Fund will be transferred to the extent required to eliminate the deficiency.

### NOTE 6 - ASSETS LIMITED AS TO USE (Continued)

It is the contention of management that the accounting requirements of the revenue bond issue were met.

Pursuant to a resolution by the Board of Directors of the Hospital on January 18, 1973, a board-designated plant fund was established to be utilized for replacement of existing capital assets and the purchase of new capital assets. Those limited use funds described above contained the investments and accrued interest at June 30, as follows:

By Bond Indenture	<u>1998</u>	<u>1997</u>	1996
Hospital bond and interest sinking fund Hospital repair and replacement reserve fund	\$ 49,534 31,249	\$ 55,105 29,751	\$ 56,987 28,352
By_Board			
Plant fund Dialysis building fund LHA Trust deposits	1,038 16,728 <u>51,825</u>	1,035 15,926 51,825	973 15,177 39,758
Noncurrent assets whose use is limited	\$ <u>150.374</u>	\$ <u>153.642</u>	\$ <u>141.247</u>

#### NOTE 7 - ACCOUNTS PAYABLE AND ACCRUED EXPENSES

A summary of accounts payable and accrued expenses as of June 30, follows:

	1998	1997	1996
Accounts payable	\$ 605,539	\$ 310,329	\$ 278,308
Salaries	72,970	63,945	57,118
Payroll taxes	6,384	6,800	4,255
Interest	11,452	3,010	1,967
Compensated absences	97,115	113,198	118,438
Total	\$ <u>793.460</u>	\$ <u>497.282</u>	\$ <u>460.086</u>

### NOTE 8 - UNEARNED REVENUES

The Hospital received fees from patients participating in a Silver Society membership plan. The fees collected are for extended periods and are recognized in monthly revenue as the extended periods expire.

A summary of unearned revenues as of June 30, follows:

	1998	1997	<u>1996</u>
Fees received in advance Less revenue to be earned in the next accounting	\$ 1,578	\$ 4,544	\$ 5,075
period	(1,274)	(4,044)	(4,450)
Long-term unearned revenues	\$ <u>304</u>	\$ <u>500</u>	\$ <u>625</u>

### NOTE 9 - LONG-TERM DEBT

A summary of long-term debt, including capital lease obligations at June 30, follows:

	1998	1997	<u> 1996</u>
5.48 percent note to American Security Bank, collateralized by assignment of lease of the new dialysis building	\$ 528,537	\$ -0-	\$ -0-
6.5 percent note payable to American Security Bank, due April 1, 1997, collateralized by one GE DXS-650 II X-Ray machine and one ultrasound machine	-0-	-0-	83,143
7.0 percent note payable to Union Bank, due June 1, 2007, unsecured	186,062	200,000	-0-
Capital lease obligations, at varying rates of interest from 2.0 percent to 7.7317 percent collateralized by leased equipment	17,253	30,961	72,177

### NOTE 9 - LONG-TERM DEBT (Continued)

Total

4.75 percent Revenue Bonds due November 1, 2009, collateralized by a pledge of the Hospital's gross receipts	\$ <u>215,000</u>	\$ <u>230,000</u>	\$245,000
Total long-term debt	946,852	460,961	400,320
Less current maturities of long-term debt	(86,323)	(42,003)	_(141,242)
Long-term debt net of current maturities	\$ <u>860.529</u>	\$ <u>418.958</u>	\$ <u>259.078</u>
A table of annual debt service requirements follows:			
Year Ending June 30,	Revenue _Bonds	Notes and Leases	
1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010	\$ 24,856 24,144 23,431 22,719 22,006 21,294 25,462 24,513 23,562 22,613 21,662 25,594	\$ 111,771 116,715 112,162 112,162 112,162 112,162 112,162 84,500 -0- -0- -0-	

\$<u>281.856</u> \$<u>985.958</u>

### NOTE 10 - LEASES

The Hospital is the lessee of various equipment under capital leases expiring in various years through 2000. The assets and liabilities under capital leases are recorded at the lower of the present value of the minimum lease payments or the fair value of the asset. The assets are depreciated over their estimated productive lives, as Medicare rules mandate. Depreciation of assets under capital leases is included in depreciation expense for the periods ended June 30. Following is a summary of property held under capital leases:

	1998	1997	1996
AT&T phones Coulter counter Patient beds	\$ 56,490 -0- -0- 56,496	\$ 56,496 -0- - <u>0-</u> 56,496	\$ 56,496 -0- <u>117,433</u> 173,929
Less: Accumulated depreciation	(21,186)	(15,537)	(22,119)
	\$ <u>35.310</u>	\$ <u>40,959</u>	\$ <u>151.810</u>

The leases on the coulter counter, and the patient beds expired and the Hospital received title to this equipment. Minimum future lease payments under capital leases as of June 30, 1998, and for each subsequent year in aggregate are provided below:

Year Ending June 30.	Amount
1999 2000	\$ 13,660 <u>4,553</u>
Total minimum lease payments	18,213
Less amounts representing interest	960
Net minimum lease payments	\$ <u>17.253</u>

The Hospital leases various medical equipment under operating lease agreements expiring in various years through 2000.

#### NOTE 11 - COMPENSATED ABSENCES

Employees of the Hospital are entitled to paid days off and sick days depending on length of service. The Hospital charged operations during the periods ended June 30, 1998, 1997 and 1996, for accrued paid days off of \$97,115, \$113,198, and \$118,428, respectively. It is impracticable to estimate the amount of compensation for future unvested sick pay and, accordingly, no liability has been recorded in the accompanying financial statements. The Hospital's policy is to recognize the cost of unvested sick pay when actually paid to employees.

#### NOTE 12 - PROFESSIONAL LIABILITY RISK

The Hospital participates in the Louisiana Patient's Compensation Fund established by the State of Louisiana to provide medical professional liability coverage to healthcare providers. The fund provides for \$400,000 in coverage per occurrence above the first \$100,000 per occurrence for which the Hospital is at risk. The fund places no limitation on the number of occurrences covered. In connection with the establishment of the Patient's Compensation Fund ("PCF"), the State of Louisiana enacted legislation limiting the amount of healthcare provider settlement for professional liability to \$100,000 per occurrence and limiting the PCF's exposure to \$400,000 per occurrence.

The Hospital's membership in the Louisiana Hospital Association Trust Fund provides additional coverage for professional medical malpractice liability and worker's compensation. The trust fund bills members in advance, based upon an estimate of their exposure. At policy year-end, premiums are re-determined utilizing actual losses of the Hospital. The trust fund presumes to be a "Grantor Trust" and, accordingly, income and expenses are prorated to member hospitals. The Hospital has only included these allocations or equity amounts assigned to the Hospital by the trust fund in its financial statements.

#### NOTE 13 - CHARITY CARE

The Hospital has a policy of providing charity care to patients who can prove they are indigent. Charity care charges were \$160,808, \$321,574, and \$580,675 for the respective fiscal periods ended June 30, 1998, 1997 and 1996.

#### NOTE 14 - COMMITMENTS AND CONTINGENCIES

The Hospital evaluates contingencies based upon the best available evidence. The Hospital believes that no allowances for loss contingencies are considered necessary. To the extent that resolution of contingencies results in amounts which vary from the Hospital's estimates, future earnings will be charged or credited.

### NOTE 14 - COMMITMENTS AND CONTINGENCIES (Continued)

The principal contingencies are described below:

Governmental Third Party Reimbursement Programs (Note 4) - The Hospital is contingently liable for retroactive adjustments made by the Medicare and Medicaid programs as the result of their examinations, as well as, retroactive changes in interpretations applying statutes, regulations and general instructions of those programs. The amount of such adjustments cannot be determined.

Professional Liability Risk (Note 12) - The Hospital is contingently liable for losses from professional liability not underwritten by the Louisiana Patient's Compensation Fund or the Louisiana Hospital Association Trust Fund.

The Hospital participates in the Louisiana Hospital Association Self-Insurance Workmen's Compensation Trust Fund. Should the fund's assets not be adequate to cover claims made against it, the Hospital may be assessed its pro rata share of the resulting deficit. It is not possible to estimate the amount of additional assessments, if any. Accordingly, the Hospital is contingently liable for assessments by the Louisiana Hospital Association Trust Fund.

Beginning January 1, 1997, the Hospital purchased a Workmen's Compensation insurance policy from Business Insurance Company.

Medical Benefits Trust - The Hospital maintains a medical benefits trust. The Hospital and employees contribute on a 50/50 basis amounts required to cover the health benefits cost of the employees. Employees with more than 90 days of service can participate.

The trust pays all claims from funds provided from the Hospital. The trust agreement provides that should it not have sufficient funds to cover its obligations, the Hospital is obligated to fund the shortfall. The Hospital purchases "excess" insurance coverage that provides for payment of individual claims in excess of \$12,500 or aggregate annual claims in excess of \$515,600.

During fiscal year 1997, the Hospital joined Advantage Health Network to provide medical benefits to employees. The Hospital and employees contribute on a 50/50 basis amounts required to cover the insurance premiums.

Litigation and Other Matters - Various claims in the ordinary course of business are pending against the Hospital. In the opinion of management and counsel, insurance is sufficient to cover adverse legal determinations in those cases where a liability can be measured.

The Hospital has a line of credit of \$400,000 at 4.84% for use in operations, if needed, until March 1, 1999. Any use of available funds will be secured by excess revenues.

### NOTE 14 - COMMITMENTS AND CONTINGENCIES (Continued)

The District's management is aware that many older computer systems are unable to handle dates on or after January 1, 2000, causing existing equipment and software to be obsolete. The District's management is addressing the need and cost for upgrades and/or replacements with department heads and vendors. The cost of upgrades and/or replacements for computer hardware or software cannot be reasonably estimated at this time.

### NOTE 15 - VOLUNTARY HOSPITALS OF AMERICA - GULF STATES ("VHA")

As a member of the VHA, the Hospital has committed to fund a percentage of the corporation's operating budget annually. The Hospital purchases medical-surgical supplies for use in hospital operations. The Hospital's current commitment is an annual minimum of \$2,000 per occupied bed.

### NOTE 16 - RETIREMENT PROGRAM

Employees have available retirement coverage through an employee funded defined contribution plan. Beginning June 1, 1993, the Board began making semi-annual determinations as to how much the Hospital will contribute to an additional plan for full-time employees who work 64 or more hours per pay period. Each employee will be required to contribute a minimum of 3% of their base pay toward the program. Employees will become 100% vested in the Hospital's contributions after three full years of employment.

	1998
Total payroll	\$ 2,553,997
Total covered payroll	1,661,813
Employee contributions	89,292
Employer contributions	-0-
Percentage employee contributions	5.4%
Percentage employer contributions	0%

### **NOTE 17 - AD VALOREM TAXES**

The District levies real estate taxes on all real property on a calendar year basis, at a rate enacted by the Board of Commissioners as recommended by the local tax assessor. Property taxes are collected through the local sheriff and remitted, net of collection fees, to the District. The sheriff's office is responsible for collection, including establishing lien, levy and due dates of property taxes.



### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF NET PATIENT SERVICE REVENUE YEARS ENDED JUNE 30, 1998, 1997 AND 1996

Routine services:	1998	1997	1996
Adult and pediatric Psychiatric unit Swing-bed	\$ 434,429 1,767,840 93,060	\$ 557,055 1,841,435 85,280	\$ 520,403 3,035,227 68,017
Total routine services	_2,295,329	2,483,770	3,623,647
Other professional services:			
Operating room Inpatient Outpatient	7,860 40,010	7,670 25,315	32,563 26,190
Total operating room	47,870	32,985	<u>58,753</u>
Recovery room Inpatient Outpatient	220 2,200	110 660	4,290 3,630
Total recovery room	2,420	770	7,920
Anesthesia Inpatient Outpatient Total anesthesia	6,910 32,015 38,925	2,845 10,485 13,330	29,815 23,425 53,240
Radiology		<u></u>	
Inpatient Outpatient	310,515 <u>937,430</u>	301,731 900,640	260,576 681,175
Total radiology	_1,247,945	_1,202,371	941,751
Laboratory Inpatient Outpatient	454,984 _1,125,373	460,333 _1,096,761	482,153 903,327
Total laboratory	_1,580,357	_1,557,094	_1,385,480

# HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF NET PATIENT SERVICE REVENUE (Continued) YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997	<u> 1996</u>
Blood Inpatient Outpatient	\$ 11,992 12,593	\$ 6,477 7,103	\$ 12,634 6,740
Total blood	24,585	13,580	19,374
Inhalation therapy Inpatient Outpatient	370,391 82,645	407,034 76,358	335,891 56,555
Total inhalation therapy	453,036	483,392	392,446
Physical therapy Inpatient Outpatient	34,526 15.302	28,001 	25,276 25
Total physical therapy	49,828	28,001	25,301
Cardiac rehab Inpatient Outpatient	-0- 52,845	-0- 19,290	-0- 
Total cardiac rehab	52,845	19.290	<u>0-</u>
Electrocardiology Inpatient Outpatient	38,205 93,300	48,130 89,820	54,200 <u>67,850</u>
Total electrocardiology	131,505	137,950	122,050
Electroencephalogram Inpatient Outpatient	1,250 1,500	1,750 1.250	2,067 636
Total electroencephalogram	2,750	3.000	2,703
Telemetry Inpatient Outpatient	74,500 5,900	63,945 3,570	61,950 2,635
Total telemetry	80,400	67.515	64,585

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF NET PATIENT SERVICE REVENUE (Continued) YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997	<u>1996</u>
Central supply Inpatient Outpatient	\$ 191,502 111,670	\$ 192,043 131,588	\$ 183,450 104,866
Total central supply	303,172	323,631	288,316
Intravenous therapy Inpatient Outpatient	150,946 68,485	173,731 58,529	159,144 40,126
Total intravenous therapy	219,431	232,260	199,270
Pharmacy Inpatient Outpatient	640,773 265,366	740,413 205,536	685,930 197,328
Total pharmacy	906,139	945,949	<u>883,258</u>
Emergency room Inpatient Outpatient	52,665 683,760	81,205 <u>660,961</u>	71,897 501,373
Total emergency room	736,425	742,166	573,270
Emergency room physician Inpatient Outpatient	49,930 678,834	66,320 639,154	80,472 595,915
Total emergency room physician	728,764	705,474	676,387
Observation room Inpatient Outpatient	9,795 49,035	4,185 40,410	18,540 22,010
Total observation room	58,830	44,595	40,550
Dialysis treatment Inpatient Outpatient	1,860 	5,110 	3,115 4 <u>5</u>
Total dialysis treatment	1,860	5,110	3,560

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF NET PATIENT SERVICE REVENUE (Continued) YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997	1996
Kohli Clinic Inpatient Outpatient	\$ 16,740 34,575	\$ -0- -0-	\$ -0- Q-
Total Kohli Clinic	51,315	<u>-0-</u>	<del>-0-</del>
Home health visits	920,528	1,015,845	694,960
Rural health clinic	402,132	412,758	406,942
Partial day psychiatric services	0-	166,640	35,995
Total other professional services	_8,041,062	8,153,706	6,876,111
Total patient service revenues	10,336,391	10,637,476	_10,499,758
Deductions from revenue: Contractual adjustments Disproportionate share payment - Medicaid Charity care Discounts  Total deductions from revenue	(3,916,800) 940,599 (160,808) (4,686) (3,141,695)	(3,431,939) 390,387 (321,574) (6,383) _(3,369,509)	(2,565,961) 388,086 (580,675) (13,459) _(2,772,009)
Net patient service revenue	\$ <u>7.194.696</u>	\$ <u>7.267.967</u>	\$ <u>7.727.749</u>

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## HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF OTHER REVENUE YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997		<u> 1996</u>
Maintenance and supplies - psychiatric unit	\$ -0-	\$ -0-	\$	43
Cafeteria sales	23,893	21,335	ŕ	23,896
Medical records fees	7,026	6,438		6,765
Vending machines	11,261	13,125		15,582
Fitness Center fees	6,500	1,875		4,675
LHA Trust	-0-	12,067		14,118
Emergency Room Services Grant	-0-	25,000		50,714
Rural Health Transition Grant	-0-	12,497		50,000
Silver Society fees	5,978	6,603		8,089
Contributions	1,761	3,592		1,680
Gain (loss) on disposal of equipment	7,014	-0-		3,910
Rental income	45,210	50,163		51,589
Miscellaneous revenue	 1,884	 3,925	=	6,961
Total other revenue	\$ 110.527	\$ 156.620	\$	238,022

# HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF EXPENSES - SALARIES AND BENEFITS YEARS ENDED JUNE 30, 1998, 1997 AND 1996

		1998		1997		<u>1996</u>
Salaries:						
Administrative and general	\$	219,718	\$	103,782	\$	97,708
Business office		203,438		295,581		304,463
Communications		11,086		10,359		11,289
Guards		-0-		7,489		39,493
Plant operation		93,334		82,481		80,177
Laundry and linen		-0-		24,532		25,933
Housekeeping		60,676		50,377		68,525
Dietary		86,828		83,124		95,555
Nursing administration		75,623		79,885		75,078
Central supply		24,149		15,185		17,177
Medical records		61,459		59,662		72,385
Nursing services		360,182		388,881		552,304
Psychiatric unit		66,816		618,425		544,057
Operating room		11,621		12,671		15,888
Anesthesia		-0-		-0-		75,382
Radiology		134,395		124,204		124,837
Laboratory		124,638		121,545		126,932
EKG		4,352		2,660		2,246
Cardiac rehab		19,451		6,602		-0-
Partial day psychiatric		-0-		62,392		25,883
Rural health clinic		260,087		266,766		256,587
Emergency room		207,204		210,225		169,144
Observation room		37,699		13,506		3,081
Home health		257,726		225,350		229,881
Physician's office building		3,209		2,707		1,802
Dr. Kohli's office		138,628		-0-		-0-
School Health Center		2,075		-O-		<b>-</b> ()-
Fitness center		9,540	<del>-</del>	10,664		12,150
Total salaries	_2	<u>,473,934</u>		2,879,055		3,027,957
Payroll taxes		209,954		234,494		222,652
Hospitalization insurance		125,674		113,724		151,920
Other		28,226	<b>=</b> 0 (0.3	28,513		45,164
Total benefits		363,854		376,731	<u>.</u>	419,736
Total salaries and benefits	\$ <u>_2</u>	.837.788	\$_3	3.255.786	\$	<u>3.447.693</u>

# HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF EXPENSES - MEDICAL SUPPLIES AND EXPENSES YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	199	8 199	97 1996
Nursing services Psychiatric unit Operating room Anesthesia Radiology Laboratory Blood IV therapy Respiratory therapy EKG Central supply Pharmacy Cardiac rehab Partial day psychiatric Rural health clinic Emergency room Observation room Home health	\$ 22 48 2 182 173 2 66 8 4 63 241 12 30 5	,822 \$ 2 ,500 7 ,314 ,315 ,427 17 ,528 ,140 ,443 7 ,954 ,700 ,421 6 ,692 22 ,184 -0- 15 ,427 3	\$ 24,412 5,999 310,286 4,027 4,348 34 3,594 2,970 156,726 5,780 163,182 1,830 2,830 2,173 65,537 5,303 6,817 2,040 1,888 60,471 93,856 216,044 5,596 -0- 55,925 51,955 33,071 29,473 3,987 8,201 173 65 27,095 26,391
Total medical supplies and expenses	\$ <u>905</u>	.685 \$ <u>1.06</u>	\$7.231 \$_1.165.605

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF EXPENSES - MEDICAL PROFESSIONAL FEES YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997	1996
Psychiatric unit	\$ 834,529	\$ 151,363	\$ 185,639
Anesthesia Laboratory	28,349 28,566	12,558 25,597	4,200 25,336
Respiratory therapy	150,000	150,000	150,000
Physical therapy	25,639	14,667	15,262
EKG	-0-	171	-0-
Cardiac rehab	-0-	16,000	-0-
Partial day psychiatric	-0-	56,077	3,319
Rural health clinic	46,712	44,317	59,557
Emergency room	668,583	660,570	624,693
Total medical professional fees	\$ <u>1.782.378</u>	\$ <u>1.131.320</u>	\$ <u>1.068.006</u>

## HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF EXPENSES - OTHER EXPENSES YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	1997	1996
Miscellaneous service fees	\$ 23,30	7 \$ 15,527	\$ 15,682
Legal and accounting	66,76	66,845	65,112
Non-medical supplies	258,48	33 193,223	222,318
Dietary - food expense	64,71	76,669	84,591
Repairs and maintenance	156,33	38 126,366	133,381
Utilities	106,72	23 109,268	117,913
Telephone	60,85	50 57,949	44,450
Home health mileage	38,95	57 43,018	34,736
Rentals	48,96	56,739	41,529
Public relations	39,95	32,409	28,852
Scholarships	_	0- 2,700	290
Dues and subscriptions	12,04	13,130	10,240
Miscellaneous expenses	7,13	3011.070	25.084
Total other expenses	\$ <u>884.22</u>	<u>\$ 804.913</u>	\$ <u>824,178</u>

### HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF PATIENT STATISTICS YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	1998	<u>1997</u>	1996
Number of Beds Acute Psychiatric	28 20	28 20	28 20
Bed Days Available Acute Psychiatric	10,220 7,300	10,220 7,300	10,220 <b>7,</b> 300
Patient Days Total Acute Total Swing Bed Total Psychiatric	1,920	2,448	2,740
	861	743	619
	1,709	2,790	4,549
Medicare Acute	1,446	1,926	1,918
Medicare Swing Bed	829	743	605
Medicare Psychiatric	1,652	-0-	-0-
Medicaid Acute	259	410	537
Medicaid Swing Bed	-0-	-0-	-0-
Medicaid Psychiatric	22	1,582	3,436
Percentage Occupancy Acute and Swing Bed Psychiatric	27.21	31.22	32.87
	23.41	38.22	62.32
Discharges Total Acute Total Swing Bed Total Psychiatric	540	611	724
	97	87	94
	125	187	395
Emergency Room Visits Home Health Visits Clinic Visits	7,079	7,012	7,134
	10,852	12,473	10,483
	7,586	7,624	6,919
Number of Surgeries	80	86	126

# HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULE OF INSURANCE JUNE 30, 1998

POLICY NUMBER	COMPANY	FROM	9	TYPE OF INSURANCE	COVERAGE LIMITS
HPL-090-98	LA Hospital Association Trust Fund Louisiana Patient Compensation Fund	11/01/97	11/01/98	Professional Liability Comprehensive General Liability	\$100,000 per claim/400,000 excess \$1,000,000 per occurrence \$10,000,000 excess umbrelfa policy \$1,000,000 per claim
NC-070-98	LA Hospital Association	01/01/98	01/01/99	Workmen's Compensation	\$1,000,000 each accident
CCP0035176-01	Armand General Insurance	05/21/98	05/21/99	Public Employees' Blanket Bond	\$200,000 \$4,000 deductible
REP-311144	The Benchmark Agency	04/29/98	04/29/99	Directors, Officers and Trustees Indemnity Insurance including Healthcare Organization Reimbursement Policy	\$1,000,000 - limit \$10,000 retention each loss
1A2-60-80-99	Armand General Insurance	04/11/98	04/11/99	Fire and Extended Coverage on Building and Personal Property	\$5,154,000 - combined real and personal property/\$1,000 deductible Newly acquired or constructed property \$500,000/bldgs acquired per occurrence
1X2-60-8098	Armand General Insurance	04/11/98	04/11/99	Property Insurance Boiler and Machinery	\$5,000,000 direct damage - premises limit of insurance \$25,000 expediting expenses \$25,000 hazardous substance \$25,000 ammonia contamination \$25,000 water damage
IE2-60-8099	Armand General Insurance	04/11/98	04/11/99	Liability on Business Auto	\$1,000,000 - uninsured motorist \$1,000,000 - liability comprehensive and collision \$1,000 medical per person
1-57737	Lammico	01/01/98	01/01/99	Dr. Hines Comprehensive Professional Liability	\$100,000 per claim \$300,000 per occurrence
1-73858	Lammico	09/15/97	09/15/98	Dr. Kohli Comprehensive Professional Liability	\$100,000 per claim \$300,000 per occurrence

# HOSPITAL SERVICE DISTRICT NO. 1 OF THE PARISH OF AVOYELLES, STATE OF LOUISIANA BUNKIE GENERAL HOSPITAL SCHEDULES OF PER DIEM AND OTHER COMPENSATION PAID TO BOARD MEMBERS YEARS ENDED JUNE 30, 1998, 1997 AND 1996

	<u>1998</u>	1997	<u> 1996</u>
Board Members:			
Dr. Carl F. Jory	\$ -0-	\$ -0-	\$ -0-
Mr. James Mixon	-0-	-0-	-0-
Ms. Nancy Carruth	-0-	-0-	480
Mr. Don P. Descant	-0-	-0-	440
Mr. Albert Zacharie	N/A	N/A	200
Mr. David Smith	-0-	160	480
Mr. Jeff Keys	400	400	400
Ms. Barbara Jones	200	200	N/A
Mr. Harry Normand	400	240	N/A

Marvin H. Easley, CPA Bobby G. Lester, CPA John S. Wells, CPA Robert G. Miller, CPA Paul A. Delaney, CPA

### EASLEY, LESTER AND WELLS

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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL
STRUCTURE AND ON COMPLIANCE
BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL
STATEMENTS CONDUCTED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

Board of Commissioners Avoyelles Parish Hospital Service District No. 1 Bunkie, Louisiana

We have audited the general purpose financial statements of the Avoyelles Parish Hospital Service District No. 1 (the "District" or the "Hospital") for the years ended June 30, 1998, 1997 and 1996, and have issued our report thereon dated October 14, 1998.

We conducted our audits in accordance with generally accepted auditing standards and <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

#### Internal Control Structure

The management of the District is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audits of the financial statements of the District for the periods ended June 30, 1998, 1997 and 1996, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Board of Commissioners Avoyelles Parish Hospital Service District No. 1 Page Two

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted certain matters involving internal control structure and its operation that we consider to be material weaknesses as defined above. The schedule that accompanies this letter summarizes our comments and suggestions regarding these matters. These conditions were considered in determining the nature, timing, and extent of the procedures to be performed in our audit of the financial statements of the District for the year ended June 30, 1998.

### Compliance

While performing our audit, we read the responses to the questions in the Systems Survey and Compliance Questionnaire completed by management and adopted by the Board of Commissioners and found no evidence that would indicate that the District had not answered the questions correctly. However, it should be noted that our audit was not directed primarily towards the answers to the questions in the questionnaire.

Compliance with laws, regulations, contracts and grants applicable to the Avoyelles Parish Hospital Service District No.1 is the responsibility of the District's management. As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the District's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our audit of the general purpose financial statements was not to provide an opinion on overall compliance with such provisions. Accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under <u>Government Auditing</u> Standards.

This report is intended for the information of management and the office of the Legislative Auditor of the State of Louisiana. However, this report is a matter of public record, and its distribution is not limited.

Certified Public Accountants

Easley, Lester & Wells

October 14, 1998

### AVOYELLES PARISH HOSPITAL SERVICE DISTRICT NO. 1 AUDITORS' COMMENTS AND RECOMMENDATIONS FOR THE TWELVE MONTHS ENDED JUNE 30, 1998

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### Prior Year, General Comment

Condition: Material adjustments were necessary to correctly state estimated allowances for contractual adjustments and the related reduction of revenue amount, as well as the estimated allowance for uncollectible accounts and the related bad debt expense. The method of calculating third party reimbursement has produced reasonable results in the past, but has not been changed to reflect the current complexities in reimbursement for different Medicare, Medicaid, and third party insurance services, or losses associated with some Medicare and Medicaid programs. Estimates of uncollectible allowances and bad debt expenses have not been based upon historical trends and current circumstances.

Comment: We suggest the template used to estimate third party contractual allowances be updated to reflect more of the complexities of third party payer systems. Year to date amounts should be used to make estimates based upon the best available data. When estimating uncollectible allowances and bad debt expense, we suggest using data from the last twelve months adjusted for changes in operations. These collection percentages should be applied to current, year to date accounts receivable ages and charges by payer to better estimate amounts management believes will not be collected. Each method may need additional adjustments for changes in operations such as charge increases, changes in the local economy, or changes in third party payment methods.

Management's Response: Templates used to estimate third party allowances and uncollectible accounts will be revised to reflect more complex reimbursements by major payors and collectibility of accounts based upon historical amounts. Methods will be reviewed quarterly, or more frequently when necessary, to adjust for changes in relevant factors.

<u>Current Year Comment</u>: Problems remain with estimating the allowance for uncollectible accounts and were compounded in 1998 because no accounts were written off as uncollectible. Failure to writeoff Medicare bad debts resulted in lost reimbursement.

### AVOYELLES PARISH HOSPITAL SERVICE DISTRICT NO. 1 AUDITORS' COMMENTS AND RECOMMENDATIONS FOR THE TWELVE MONTHS ENDED JUNE 30, 1998

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### Current Year, Material Weaknesses

Condition: Bank accounts had not been reconciled to the general ledger since December 1997. This resulted in transactions which were not recorded or were misclassified.

Comment: We suggest completion of timely reconciliations before internal, monthly financial statements are completed.

Management's Response: Bank reconciliations have been reconciled through June 30, 1998, and subsequent months are currently being reconciled.

Condition: Monthly closings of the accounting records are not final because transactions are back dated and recorded in months which have been reported in past monthly financial statements. This destroys the audit trail and reliability of historical balances.

Comment: We suggest using current dates on transactions and once monthly financial statements are given to the Board, no further entries should be posted to closed months.

We recommend completion of a current accounting manual which organizes and consolidates accounting policies and procedures, as well as monthly, calendar, and year end closing procedures, which will improve consistency and accuracy in the accounting records.

Management's Response: Transactions are now being given dates when they occur and no transactions will be posted to closed months. Management is currently researching standard accounting manuals which will be customized to fit current policies and procedures.

Condition: Interim financial statements were not accurate because not all general ledger accounts were "mapped" to financial statement amounts when new accounting software was installed.

Recommendation: As systems are added or changed, reconciliations must occur to prevent omissions or extraneous data from resulting in misleading results.

Management's Response: The "mapping" has been corrected and future additions or changes will be supported with proper reconciliations.