

**NORTHWEST LOUISIANA COUNCIL**

**OF GOVERNMENTS**

**SHREVEPORT, LOUISIANA**

**JUNE 30, 2021**

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SHREVEPORT, LOUISIANA

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NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SHREVEPORT, LOUISIANA

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**MANAGEMENT'S DISCUSSION AND ANALYSIS**

## MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Our discussion and analysis of the financial performance of Northwest Louisiana Council of Governments provides an overview of the Council's financial activities for the fiscal years ended June 30, 2021 and 2020. Please read it in conjunction with the Council's financial statements, which begin on Page 4.

### USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on Pages 4 and 5) provide information about the activities of the Council as a whole. Fund financial statements start on Page 6. For governmental activities, these statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the Council's operations in more detail than the government-wide statements by providing information about the Council's most significant funds. The accompanying financial statements present information only on the funds maintained by the Council.

### Reporting the Funds Maintained by the Council as a Whole

#### The Statement of Net Position and the Statement of Activities

The Statement of Net Position and the Statement of Activities report information about the funds maintained by the Council as a whole and about its activities. These statements include all assets and liabilities using the accrual basis of accounting.

These two statements report the Council's *net position* and changes in it. The Council's net position - the difference between assets and liabilities - is one way to measure the Council's financial health, or *financial position*. Over time, *increases or decreases* in the Council's net position is one indicator of whether its financial health is improving or deteriorating.

In the Statement of Net Position and the Statement of Activities, we record the activities in the funds maintained by the Council as governmental activities:

Governmental activities - expenses related to, and resources provided for, regional and metropolitan transportation planning.

### Reporting the Most Significant Funds Maintained by the Council

The fund financial statements provide detailed information about the funds maintained by the Council. The Council's funds use the following accounting approaches.

Governmental fund - All of the Council's expenses in transportation planning are reported in a governmental fund, which focuses on how money flows into and out of this fund and the balances left at year-end that are available for spending. This fund is reported using an accounting method called *modified accrual basis*. The governmental fund statements provide a detailed *short-term view* of the Council's operations and the expenses paid from the fund. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance certain Council expenses. However, because the Council recovers the costs of depreciation and unpaid compensated absences, these statements also include capital assets and accrued compensated absences liabilities. Consequently, there are no differences between governmental activities (reported in the Statement of Net Position and the Statement of activities) and the governmental fund financial statements.

## THE FUNDS MAINTAINED BY THE COUNCIL AS A WHOLE

The Council's total net position increased by \$89,003 during the year, from \$873,196 to \$962,199. This increase results mainly from an excess of local funds over amounts needed for specific grants. In addition, some local jurisdictions elected to prepay their contributions of \$96,968 applicable to 2022 in the current fiscal year, which are reflected as deferred inflow of resources.

**Table 1**  
**Net Position**

	Government-Wide Position	
	2021	2020
Current assets	1,462,117	1,118,943
Capital assets, net	71,800	62,741
Total assets	1,533,917	1,181,684
Current liabilities	474,750	206,341
Total liabilities	474,750	206,341
Deferred inflow of resources	96,968	102,147
Total liabilities and deferred inflow of resources	571,718	308,488
Net position:		
Investment in capital assets	71,800	62,741
Restricted	20,266	184,594
Unrestricted	870,133	625,861
Total net position	962,199	873,196

**Table 2**  
**Change in Net Position**

	Government-Wide Activities	
	2021	2020
Revenues:		
Operating grants and support	2,928,374	1,674,389
Other	7,360	701
Total revenues	2,935,734	1,675,090
Expenses:		
General governmental-transportation planning	2,846,731	1,471,663
Increase in net assets	89,003	203,427

Expenses for general governmental planning reflect an increase of \$1,375,068 to a current year level of \$2,846,731, mainly as result of increased activity in I-49 Inner City Corridor and Long Range Plan projects. The increase in expenses also resulted in a commensurate increase in grant revenues.

## CAPITAL ASSETS

At the end of 2021, the Council had invested \$71,800 in net capital assets from those funds maintained by the Council.

**Table 3**  
**Capital Assets at Year End**

	Government-Wide Activities	
	2021	2020
Vehicle, furniture and equipment	183,697	175,295
<u>Less-accumulated depreciation</u>	<u>(111,897)</u>	<u>(112,554)</u>
	<u>71,800</u>	<u>62,741</u>

The years' major additions included:

Vehicle	23,437	-
Equipment	4,864	5,497
	<u>28,301</u>	<u>5,497</u>

## FUTURE OPERATIONS

The Council expects, in addition to its normal transportation planning, to continue to administer contracts for environmental and community impacts, totaling \$3 million, on the I-49 corridor between I-20 and I-220. The Council also anticipates for the next fiscal year continued funding in the administration of the environmental study for the LA 3132 Inner Loop Extension, continued work on environmental study of the I-49 Inner City Connector, and additional work on the Pictometry project. The Council will continue to develop the Transportation Improvement Plan for 2019-2022 and also will coordinate with the Louisiana Department of Transportation and Development and SporTran on the establishment of Transportation Performance Measures for the area as required by the FAST-Act. As a result of the newly revised planning area of Caddo, Bossier, DeSoto, and Webster Parishes in accordance with the FAST-Act, the Council also will continue its update to the Northwest Louisiana Transportation Plan.

The Council and the Coordinating and Development Corporation executed an agreement in December 2020 to merge CDC into the Council. No specific time for completion of the merger has been determined.

## CONTACTING THE COUNCIL'S FINANCIAL MANAGEMENT

This financial report is designed to provide our readers with a general overview of the finances for those funds maintained by the Council and to show the Council's accountability for the money it receives. If you have questions about this report or need additional financial information, please contact Northwest Louisiana Council of Governments at 625 Texas Street, Suite 200, Shreveport, Louisiana 71101.

**AUDITED FINANCIAL STATEMENTS**





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December 22, 2021

Board of Directors  
Northwest Louisiana Council of Governments  
Shreveport, Louisiana

### **Independent Auditor's Report**

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and the major fund of the Northwest Louisiana Council of Governments, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements as listed in the table of contents.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the Northwest Louisiana Council of Governments, as of June 30, 2021, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the *Management's Discussion and Analysis* and *Budgetary Comparison Information* on Pages i-iii and Page 18 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the *Governmental Accounting Standards Board* who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Council's basic financial statements. The information on Pages 19-23 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 22, 2021 on our consideration of the Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters.

The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council's internal control over financial reporting and compliance.

*Heard, McElroy + Vestal, LLC*

Shreveport, Louisiana

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

GOVERNMENT WIDE STATEMENT OF NET POSITION

JUNE 30, 2021

	<u>Governmental Activities</u>
<u>Assets:</u>	
Cash	774,187
Federal grant receivables	365,296
Other receivables	315,936
Other assets	6,698
Fixed assets, net of accumulated depreciation	<u>71,800</u>
 Total assets	 1,533,917
<u>Liabilities:</u>	
Accounts payable	412,102
Accrued compensated absences	61,654
Other liabilities	<u>994</u>
 Total liabilities	 474,750
 <u>Deferred inflow of resources</u>	 <u>96,968</u>
 Total liabilities and deferred inflow of resources	 <u>571,718</u>
<u>Net position:</u>	
Investment in capital assets, net	71,800
Restricted	20,266
Unrestricted	<u>870,133</u>
 Total net position	 <u>962,199</u>

The accompanying notes are an integral part of the financial statements.

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2021

	<u>Governmental Activities</u>
<u>Expenses:</u>	
Governmental activities:	
Transportation planning	<u>2,846,731</u>
Total expenses	2,846,731
<u>Program revenue:</u>	
Operating grants	<u>2,631,227</u>
<u>Net revenue:</u>	(215,504)
<u>General revenue:</u>	
General support	297,147
Interest and miscellaneous	<u>7,360</u>
Total general revenue	<u>304,507</u>
<u>Increase in net position</u>	89,003
<u>Net position at beginning of year</u>	<u>873,196</u>
<u>Net position at end of year</u>	<u><u>962,199</u></u>

The accompanying notes are an integral part of the financial statements.

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

BALANCE SHEET-GOVERNMENTAL FUNDS

JUNE 30, 2021

<u>ASSETS</u>	<u>Governmental Fund Type General Fund</u>
Cash	774,187
Federal grant receivables	365,296
Other receivables	315,936
Other assets	6,698
Fixed assets, net of accumulated depreciation	<u>71,800</u>
Total assets	<u><u>1,533,917</u></u>
 <u>LIABILITIES &amp; FUND EQUITY</u>  	
<u>Liabilities:</u>	
Accounts payable	412,102
Accrued compensated absences	61,654
Other liabilities	<u>994</u>
Total liabilities	474,750
<u>Deferred inflow of resources</u>	<u>96,968</u>
Total liabilities and deferred inflow of resources	<u><u>571,718</u></u>
 <u>Fund equity:</u>	
Nonspendable	78,498
Restricted	20,266
Unassigned	<u>863,435</u>
Total fund equity	<u><u>962,199</u></u>
Total liabilities and fund equity	<u><u><u>1,533,917</u></u></u>

The accompanying notes are an integral part of the financial statements.

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN

FUND BALANCE-GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2021

	<u>General Fund</u>
<u>Revenues:</u>	
Federal grants	2,170,534
State and local funds	757,840
Interest and miscellaneous	<u>7,360</u>
Total revenues	2,935,734
<u>Expenditures:</u>	
Direct grant costs	464,350
Indirect grant costs	659,660
Other contract costs	1,718,287
Nonproject costs	<u>4,434</u>
Total expenditures	<u>2,846,731</u>
<u>Excess of revenues over expenditures</u>	89,003
<u>Fund balance at beginning of year</u>	<u>873,196</u>
<u>Fund balance at end of year</u>	<u><u>962,199</u></u>

The accompanying notes are an integral part of the financial statements.

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2021

**1. Financial Reporting Entity**

Northwest Louisiana Council of Governments (NLCOG) was established October 25, 1966 as Shreve Area Council of Governments, under the authority of Louisiana R.S. 33:1321, et seq. under the pertinent section termed Intergovernmental Relations. The cities of Shreveport, Bossier City, and Minden, and the Parishes of Caddo, Bossier and Webster enacted resolutions authorizing the establishment of NLCOG under the referenced statutes. During 2015, NLCOG was incorporated as a nonprofit corporation under applicable statutes in the State of Louisiana. However, its officers are elected by the public, or appointed by an elected official. NLCOG, as a metropolitan planning organization, received funding from various federal, state, and local grants as further outlined below.

Operating Funding

Louisiana Department of Transportation and Development (No. H.972382.1) Federal Aid Project No. H972382, contract for Metropolitan Planning, Shreveport Urbanized Area, effective July 1, 2020, in the amount of \$714,785 of which the maximum federal share comprises \$571,828. A maximum of eighty percent (80.00%) of the project is federally funded with the remainder being funded through local monies.

Louisiana Department of Transportation and Development (No. PL-80-09-21) FTA Section 5303, contract for Regional Planning, Shreveport Urbanized Area, effective July 1, 2020, in the amount of \$144,018 of which the maximum federal share comprises eighty percent (80.00%). The remainder is funded through local monies.

Louisiana Department of Transportation and Development (No. H.013799) Federal Aid Project No. H013799, contract for Regional Strategic Highway Safety Plan Implementation effective December 1, 2018 for five years, in the amount of \$1,388,208, all of which is federally funded.

Special Projects Funding

Louisiana Department of Transportation and Development (No. H.003915), contract for planning and feasibility study for I-49 from I-20 to I-220 in Caddo Parish, effective February 1, 2008, in the amount of \$4,875,000, funded by the State of Louisiana in the amount of \$3,375,000 and by the federal government in the amount of \$1,500,000.

Louisiana Department of Transportation and Development (No. H.009213) Federal Aid Project No. H009213, contract for Stage I environmental study for LA 3132 highway extension, in the amount of \$1,414,882 of which the maximum federal share comprises \$1,131,906. A maximum of eighty percent (80.00%) is federally funded, with the remainder being funded through the Louisiana Department of Transportation.

Louisiana Department of Transportation and Development (No. H.972357) Federal Aid Project No. H972357, contract to conduct a 2040 Long Range Transportation Plan Update, in the amount of \$1,000,000 of which the maximum federal share comprises \$800,000. The remainder is funded equally by NLCOG local funds and the Louisiana Department of Transportation and Development.



## 1. Financial Reporting Entity (Continued)

Pictometry contract through the Louisiana Department of Transportation and Development (No. H.012314) for \$864,806, of which the maximum federal share is \$691,845 for a six-year period, for aerial photography of Caddo Parish and integration into GIS applications.

Cooperative agreement with the Coordinating and Development Corporation to support and implement activities for building regional watershed capacity under the Louisiana Watershed Initiative, in the amount of \$400,000, of which \$100,000 is funded by NLCOG.

## 2. Summary of Significant Accounting Policies

### a. **Presentation of Statements:**

The Council's statements are prepared in accordance with accounting principles generally accepted (GAAP) in the United States of America as applicable to governmental entities. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements.

The Council has the option to apply FASB pronouncements issued after that date to its business-type activities and enterprise funds; however, the Council has chosen not to do so because it does not have any business-type activities or enterprise funds. The more significant accounting policies established in GAAP and used by the Council are discussed below.

In June 1999, the Governmental Accounting Standards Board (GASB) unanimously approved Statement No. 34, *Basic Financial Statements-and Management's Discussion and Analysis for State and Local Governments*. Certain of the significant changes in the Statement include the following:

- A Management Discussion and Analysis (MD&A) section providing an analysis of the Council's overall financial position and results of operations.
- Governmental-Wide Financial statements prepared using full accrual accounting for all of the Council's activities.

These and other changes are reflected in the accompanying financial statements (including notes to financial statements).

### b. **Basic Financial Statements - Government-Wide Statements:**

The Council's basic financial statements include both Government-Wide (GWFS) (reporting the Council as a whole) and fund financial statements (FFS) (reporting the Council's major funds). Both the Government-Wide and Fund Financial Statements categorize primary activities as either governmental or business type. The Council's functions and programs have been classified as governmental activities. The Council does not have any business-type activities, fiduciary funds, or any component units that are fiduciary in nature. Accordingly, the Government-Wide financial statements do not include any of these activities or funds.

## 2. Summary of Significant Accounting Policies (Continued)

The content and certain titles of the GWFS were changed upon the adoption by the Council of GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. This statement provides reporting guidance for deferred outflows of resources and deferred inflows of resources, and adds them, when applicable, as elements of the GWFS, because they are distinct from assets and liabilities. In addition, because these additional elements may affect the residual amount of all of the elements presented in a statement of financial position, GASB 63 renames that measure as net position rather than net assets. The Council had no deferred outflows at June 30, 2020.

Accordingly, the statement of net position presents information on all of the Council's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Council is improving or deteriorating.

In the Government-Wide Statement of Net Position, the governmental type activities column is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Council's net position is reported in three parts - investment in capital assets, net of related debt; restricted; and unrestricted. Investment in capital assets, net of related debt consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those capital assets. Restricted consist of net assets with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation. Unrestricted includes all other net assets that do not meet the definition of "restricted" or "investment in capital assets, net of related debt." The Council's policy is to use restricted resources first to finance its activities.

The GWFS reports both the gross and net cost of each of the Council's functions and significant programs. The Statement of Activities begins by presenting gross direct and indirect expenses that include depreciation, and then reduces the expenses by related program revenues, such as operating and capital grants and contributions, to derive the net cost of each function or program. Program revenues must be directly associated with the function or program to be used to directly offset its cost. Operating grants include operating-specific and discretionary (either operating or capital) grants, while the capital grants column reflects capital-specific grants. The Council did not receive any capital-specific grants this year.

The Government-Wide Statements focus upon the Council's ability to sustain operations and the change in its net assets resulting from the current year's activities.

### c. **Basic Financial Statements - Fund Financial Statements:**

The financial transactions of the Council are reported in individual funds in the Fund Financial Statements. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues, and expenditures. Resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The various funds are reported by generic classification within the financial statements.

## 2. Summary of Significant Accounting Policies (Continued)

The Council uses governmental fund types. The focus of the governmental funds' measurement (in the fund statements) is on determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than on net income. An additional emphasis is placed on major funds within the governmental fund types. A fund is considered major if it is the primary operating fund of the Council or if its total assets, liabilities, revenues, or expenditures are at least 10% of the corresponding total for all funds of that category or type.

The following is a description of the governmental funds of the Council:

- **The General Fund** is the general operating fund of the Council. It is used to account for all financial resources except those required to be accounted for in another fund. It is the only fund on the Council's financial statements, and therefore the only major fund. It accounts for both the operating and special projects of the Council.

### d. **Measurement Focus and Basis of Accounting:**

Basis of accounting refers to when revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

#### i. **Accrual Basis - Government-Wide Financial Statements (GWFS):**

The Statement of Net Position and the Statement of Activities display information about the Council as a whole. Both of these statements have been prepared using the economic measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

#### ii. **Modified Accrual Basis - Fund Financial Statements (FFS):**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., when they are both measurable and available.

### e. **Cash and Cash Equivalents:**

Cash includes amounts in demand deposits, interest-bearing demand deposits, and petty cash. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less. Cash and cash equivalents are reported at their carrying amounts that equal their fair values.

## 2. Summary of Significant Accounting Policies (Continued)

### f. **Fixed Assets:**

The accounting and reporting treatment applied to the fixed assets associated with a fund are determined by its measurement focus. Fixed assets are long-lived assets that have been purchased or acquired with an original cost of at least \$1,500 and that have an estimated useful life of greater than one year. When purchased or acquired, these assets are recorded as fixed assets in the Government-Wide Statement of Net Position. Also, in the Fund Financial Statements, fixed assets are recorded as expenditures of the fund that provided the resources to acquire the asset because the related depreciation is a component of indirect costs of the Council's program. If the asset was purchased, it is recorded in the books at its cost. If the asset was donated, then it is recorded at its estimated fair market value at the date of donation.

### g. **Unpaid Compensated Absences:**

The Council's policies for vacation time permit employees to accumulate earned but unused vacation leave. Accordingly, a liability for the unpaid vacation leave has been recorded in the Government-Wide Statements. The amount accrued as the compensated absence liability was determined using the number of vested vacation hours for each employee multiplied by the employee's wage rate in effect at the end of the year.

In addition, the governmental funds in the Fund Financial Statements report compensated absence liabilities because the related costs are a component of the Council's indirect costs charged to its grants.

### h. **Management's Use of Estimates:**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

### i. **Budgets and Budgetary Policy:**

Budgets for recurring operating projects NLCOG are prepared by the Executive Director as part of the Unified Planning Work Program (UPWP). The budget is then adopted by the Council. UPWP planning activities encompass a time frame of twelve months starting July 1, 2020 and ending June 30, 2021. These activities outline the joint efforts required of the Louisiana Department of Transportation and Development, NLCOG, the Cities of Shreveport and Bossier, the Parishes of Caddo and Bossier, the Shreveport and Bossier City MPC's, and other affected agencies.

Budgets approved as conditions of the grants fall under the guidelines of the contractual requirements of those various grants. Budget revisions, if any, are approved by grantor agencies as required. The current year budget was adopted June 19, 2020; no budget revisions were made during the year.

Total revenues were not less than budgeted revenues and available beginning fund balance by 5% or more, and total expenses did not exceed budgeted expenses by 5% or more.

## 2. Summary of Significant Accounting Policies (Continued)

### j. Fund Equity – Fund Financial Statements:

Governmental fund equity is classified as fund balance. Beginning with fiscal year 2011, the Council implemented GASB Statement 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. The following classifications describe the relative strength of the spending constraints placed on the purpose for which resources can be used:

- **Nonspendable:** This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Management has classified other assets and net fixed assets as being nonspendable as they are not readily convertible to cash.
- **Restricted:** This classification includes amounts for which constraints have been placed on the use of resources are either:
  - Externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments;  
or
  - Imposed by law through constitutional provisions or enabling legislation.
- **Committed:** This classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action (resolution) of the Council's board of directors, which is the Council's highest level of decision-making authority. These amounts cannot be used for any other purpose unless the board of directors removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The Council did not have any committed resources as of year-end.
- **Assigned:** This classification includes spendable amounts that are reported in governmental funds *other than the General Fund*, that are neither restricted nor committed, and amounts in the General Fund that are intended to be used for a specific purpose in accordance with the provisions of GASB Statement 54. The intent of an assigned fund balance should be expressed by either the Council's board of directors, or a subordinate high-level body, such as a finance committee, or an official, such as the executive director, that has the authority to assign amounts to be used for specific purposes. The Council had no assigned resources as of year-end.
- **Unassigned:** This classification is the residual fund balance for the General Fund. It also represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

**2. Summary of Significant Accounting Policies (Continued)**

When fund balance resources are available for a specific purpose in multiple classifications, the Council would use the most restrictive funds first in the following order: restricted, committed, assigned, and unassigned as they are needed. However, it reserves the right to selectively spend unassigned resources first and to defer the use of the other classified funds.

**3. Compensated Absences**

Employees accrue annual leave under the following schedule:

<u>Employee Length of Service</u>	<u>Annual Leave Accrual</u>
Less than one year	.83 days per month
From one year to ten years	1.25 days per month
Ten years or more	1.67 days per month

All earned but unused annual leave may be carried forward to the succeeding fiscal year.

Sick leave is granted at the rate of .83 days per month for full-time regular service or, in the case of part-time employment, at the proportionate rate as determined by comparing the employee's standard work week to 40 hours. All earned but unused sick leave can be carried forward to the succeeding fiscal year.

The following is a summary of transactions relating to the Council's accrued compensated absences during the year.

	<u>Balance</u> <u>6-30-20</u>	<u>Increase</u>	<u>Balance</u> <u>6-30-21</u>
Accrued compensated absences	<u>58,065</u>	<u>3,589</u>	<u>61,654</u>

At termination, employees are paid a maximum of 25 days of earned but unused annual leave.

**4. Pension Plan**

Northwest Louisiana Council of Governments contributes to the NLCOG Employees Retirement Plan which is a defined contribution pension plan. A defined contribution pension plan provides pension benefits in return for services rendered, provides an individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amount of benefits the individual is to receive. Under a defined contribution pension plan, the benefits a participant will receive depend solely on the amount contributed to the participant's account and the returns earned on investments on those contributions. As established by the pension plan agreement, each employee in active service is eligible to participate in the pension plan within three months from the entrance date on which he first becomes eligible to become a participant. Contributions made by an employee vest immediately and contributions made by the Council vest fully after six years of service. An employee who leaves the employment of the Council is entitled to his contribution plan accrued interest thereon, in addition to funds contributed by the Council, in accordance with the following vesting schedule:

**4. Pension Plan (Continued)**

<u>Years of Service</u>	<u>Participant's Vested Interest</u>
2	20%
3	40%
4	60%
5	80%
6	100%

Each employee contributes 9% of his earnings to the pension plan. The Council is also required to contribute an amount equal to 9% of the employee's gross earnings, net of the benefit of any forfeitures for terminated participants.

During the year, the Council's required and actual contributions amounted to \$60,424 which was 9% of its current year covered payroll of \$671,378. Employees' required and actual contributions also amounted to \$60,424.

No pension provision changes occurred during the year that affected the required contributions to be made by the Council or its employees.

The pension plan held no securities of the Council or other related parties during the year or as of the close of the fiscal year.

**5. Changes in Fixed Assets**

A summary of changes in fixed assets is as follows:

	<u>Balance</u> <u>6-30-20</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>6-30-21</u>
Fixed assets, at cost:				
Furniture, equipment, and vehicle	175,295	28,301	(19,899)	183,697
Accumulated depreciation:				
Furniture and equipment	<u>(112,554)</u>	<u>(17,346)</u>	<u>18,003</u>	<u>(111,897)</u>
Net fixed assets	<u>62,741</u>	<u>10,955</u>	<u>(1,896)</u>	<u>71,800</u>

Depreciation is recorded in the general fund, as it constitutes a component of indirect costs. Fixed assets consist of office furniture and equipment and are depreciated under the straight-line method over estimated useful lives of two to seven years.

**6. Cost Allocation Method**

Costs are allocated to NLCOG's grants pursuant to a method of allocation as required by Federal regulations. Indirect costs and fringe benefits were applied to the grants during the year under an approved rate of 127.00% of direct labor. As a result of the audit, the actual indirect and fringe rate was computed at 142.06%.

**7. Local Support**

Local supporting governments provide cash or in-kind services in fulfilling the matching requirements of federal and state grants. Local supporting governments are billed for support in accordance with amounts established by agreement and the annual budget.

**8. Members of Governing Board-Compensation**

During the audit period no compensation or per diem was paid to any member of the governing board by NLCOG.

**9. Operating Leases**

Northwest Louisiana Council of Governments leases its office space and employee parking under an operating lease that expires in June 2022. Total rent expense amounted to \$50,618 for the year ended June 30, 2021. The Council also entered into a sixty-month operating lease agreement for certain computer equipment, expiring January 2024, at \$244 per month. Future minimum lease payments under these leases at June 30, 2021 are as follows:

	Year Ended <u>June 30</u>
2022	50,200
2023	2,927
2024	1,707
2025	-
2026	-
	<u>54,834</u>

**10. Cash**

Total cash deposits (bank balances) with various financial institutions amounted to \$881,484 at June 30, 2021 and were protected by deposit insurance up to \$250,000 at each institution. Pursuant to its policy, any excess balances carried from time to time by the Council are secured by a pledge of qualified U.S. government agency securities.

**11. Risk Management**

The Council is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Council has purchased commercial insurance to cover or reduce the risk of loss that might arise should one of these incidents occur. No settlements were made during the current or prior three fiscal years that exceeded the Council's insurance coverage. The Council's management has not purchased commercial insurance or made provision to cover or reduce the risk of loss as a result of business interruption and certain acts of God.

**12. Uncertainties**

**Covid Pandemic.** The World Health Organization declared the coronavirus outbreak a pandemic in March 2020. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas, and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had, and are expected to continue to have, an adverse impact on the economies and financial markets of substantially all countries around the world, including the geographical area in which the Council operates. While the disruption currently is expected to be temporary, there is considerable uncertainty about its duration. Although the pandemic could negatively affect the funding and operating results of the Council, the amount of that impact and its duration cannot be reasonably estimated at this time.



**12. Uncertainties (Continued)**

**Planned Merger with CDC.** The Council and the Coordinating and Development Corporation (CDC) entered into a memorandum of understanding in December 2020 to merge CDC into NLCOG, and to phase out CDC over time. NLCOG will assume and maintain the programs currently run by CDC. No specific timetable has been determined for the completion of the merger.

**13. Subsequent Events**

The Council is required to evaluate events or transactions that may occur after the balance sheet date for potential recognition or disclosure in the financial statements. It performed such an evaluation through December 22, 2021, the date which the financial statements were available to be issued, and, except for the information contained in the following paragraph, noted no such subsequent events.

**REQUIRED SUPPLEMENTARY FINANCIAL INFORMATION**

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

BUDGETARY COMPARISON SCHEDULE-GENERAL FUND

FOR THE YEAR ENDED JUNE 30, 2021

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance With</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget</u>
			<u>GAAP Basis</u>	<u>Favorable</u> <u>(Unfavorable)</u>
<u>Revenues:</u>				
Federal grants	916,126	916,126	829,949	(86,177)
State and local funds	475,058	475,058	468,512	(6,546)
Interest and miscellaneous	-	-	7,360	7,360
Total revenues	<u>1,391,184</u>	<u>1,391,184</u>	<u>1,305,821</u>	<u>(85,363)</u>
<u>Expenditures:</u>				
Direct grant cost	931,375	931,375	417,934	513,441
Indirect grant cost	401,300	401,300	593,721	(192,421)
Other contract costs	7,500	7,500	98,051	(90,551)
Non-project costs	<u>18,000</u>	<u>18,000</u>	<u>4,434</u>	<u>13,566</u>
Total expenditures	<u>1,358,175</u>	<u>1,358,175</u>	<u>1,114,140</u>	<u>244,035</u>
<u>Excess of revenues over expenditures</u>	<u>33,009</u>	<u>33,009</u>	<u>191,681</u>	<u>158,672</u>
<u>Available from beginning fund balance</u>	<u>-</u>	<u>-</u>	<u>688,602</u>	<u>688,602</u>
<u>Fund balance at end of year</u>	<u>33,009</u>	<u>33,009</u>	<u>880,283</u>	<u>847,274</u>

UNAUDITED

See accompanying independent auditor's report

**SUPPLEMENTARY FINANCIAL INFORMATION**

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER PAYMENTS TO AGENCY HEAD

FOR THE YEAR ENDED JUNE 30, 2021

Agency Head: J. Kent Rogers

Salary	120,000
Benefits-health insurance	15,143
Benefits-life insurance	607
Benefits-retirement	10,800
Conference travel and meals reimbursement	953
Organization dues	470
Cell phone, data plan	1,348

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SCHEDULE OF REVENUES AND EXPENDITURES BY PROJECT

FOR THE YEAR ENDED JUNE 30, 2021

	<u>Operating</u>					H.003915 I-49 Inner City Corridor	FHWA H.009213 3132 Enviro	H.972357 Long Range Plan	H.012314 Pictometry	Regional Watershed Capacity Building	Total Special Projects	Total
	FHWA H.972382.1	FTA PL80-09-21	H.013799		Total Operating							
			Regional Safety Coalition	Nonproject								
<u>Revenues:</u>												
Federal grants	571,828	99,038	159,083	-	829,949	630,246	2,370	581,564	126,405	-	1,340,585	2,170,534
State grants	-	-	-	-	-	157,562	592	72,695	-	-	230,849	230,849
Local funds	142,957	21,012	7,396	297,147	468,512	-	-	-	28,827	29,652	58,479	526,991
Interest and miscellaneous	-	-	-	7,360	7,360	-	-	-	-	-	-	7,360
<u>Total revenues</u>	<u>714,785</u>	<u>120,050</u>	<u>166,479</u>	<u>304,507</u>	<u>1,305,821</u>	<u>787,808</u>	<u>2,962</u>	<u>654,259</u>	<u>155,232</u>	<u>29,652</u>	<u>1,629,913</u>	<u>2,935,734</u>
<u>Expenditures:</u>												
Direct labor	293,906	52,885	68,653	2,490	417,934	10,529	-	13,918	-	21,969	46,416	464,350
Indirect costs	417,526	75,129	97,529	3,537	593,721	14,958	-	19,772	-	31,209	65,939	659,660
Other contract costs	87,139	-	10,912	-	98,051	763,908	2,962	695,360	158,006	-	1,620,236	1,718,287
Nonproject costs	-	-	-	4,434	4,434	-	-	-	-	-	-	4,434
<u>Total expenditures</u>	<u>798,571</u>	<u>128,014</u>	<u>177,094</u>	<u>10,461</u>	<u>1,114,140</u>	<u>789,395</u>	<u>2,962</u>	<u>729,050</u>	<u>158,006</u>	<u>53,178</u>	<u>1,732,591</u>	<u>2,846,731</u>
<u>Excess (deficiency) of revenues over expenditures</u>	<u>(83,786)</u>	<u>(7,964)</u>	<u>(10,615)</u>	<u>294,046</u>	<u>191,681</u>	<u>(1,587)</u>	<u>-</u>	<u>(74,791)</u>	<u>(2,774)</u>	<u>(23,526)</u>	<u>(102,678)</u>	<u>89,003</u>

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

COMPUTATION OF INDIRECT COST RATE

FOR THE YEAR ENDED JUNE 30, 2021

Indirect costs:

Advertising	4,068
Bonding and insurance	14,715
Building rent	50,618
Depreciation	17,346
Dues and publications	3,700
Health insurance	125,742
Holidays	40,560
Payroll taxes	9,636
Postage	142
Professional fees	65,585
Retirement	60,424
Salaries	102,021
Sick leave	22,454
Small equipment purchases and maintenance	64,042
Supplies	14,292
Telephone	10,792
Education and training	694
Travel	1,958
Vacation	49,204
Workman's comp insurance	896
Service charge	<u>771</u>

Total indirect costs	<u><u>659,660</u></u>
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	Direct Labor	Actual Indirect Costs	Actual Indirect Rate
FHWA H.972382.1	293,906	417,526	
FTA PL80-09-21	52,885	75,129	
Nonproject	2,490	3,537	
FHWA H.003915 ICC	10,529	14,958	
FHWA H.009213 3132 Enviro	-	-	
H.972357 Long Range Plan	13,918	19,772	
H.013799 Regional Safety Coalition	68,653	97,529	
Regional Watershed Capacity Building	<u>21,969</u>	<u>31,209</u>	
	<u><u>464,350</u></u>	<u><u>659,660</u></u>	<u><u>142.0609%</u></u>

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FOR THE YEAR ENDED JUNE 30, 2021

Federal Grantor/Pass-Through Grantor/Program Title	State Project Number	Federal CFDA Number	Program or Award Amount	Revenue Recognized	Expenditures
<u>U. S Department of Transportation:</u>					
Passed through the Louisiana Department of Transportation and Development:					
Metropolitan Planning-Shreveport LA 3132 Extension	H.972382.1	20.205	571,828	571,828	571,828
I-49 Inner City Corridor	H.003915	20.205	1,500,000	630,246	630,246
Pictometry	H.012314	20.205	691,845	126,405	126,405
Regional Safety Coalition	H.013799	20.205	1,388,208	159,083	159,083
Northwest La MPO Transportation Plan Update	H.972357	20.205	800,000	<u>581,564</u>	<u>581,564</u>
				2,071,496	2,071,496
Metropolitan Planning-Regional Formula Grants-Other than Urbanized Area Capital Assistance Program for Elderly and Disabled	PL80-09-21	20.505	103,214	84,038	84,038
	PL80-09-21	20.509	10,000	10,000	10,000
	PL80-09-21	20.513	5,000	<u>5,000</u>	<u>5,000</u>
				<u>99,038</u>	<u>99,038</u>
Total Passed through the Louisiana Department of Transportation and Development				<u>2,170,534</u>	<u>2,170,534</u>
Total Federal Awards				<u>2,170,534</u>	<u>2,170,534</u>



NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FOR THE YEAR ENDED JUNE 30, 2021

1. Basis of Presentation:

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Northwest Louisiana Council of Governments and is presented on the accrual basis of accounting, which is the same basis of accounting used for the presentation of the general purpose financial statements. The information in this schedule is presented in accordance with the requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*.

Northwest Louisiana Council of Governments did not pass through any of its federal awards to a subrecipient during the fiscal year, nor did it expend any federal awards in the form of noncash assistance.

Northwest Louisiana Council of Governments used an approved indirect cost rate of 127% of direct labor during the fiscal year.

**OTHER REPORTS**



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REGIONS TOWER  
333 TEXAS STREET, SUITE 1525 | SHREVEPORT, LOUISIANA 71101  
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December 22, 2021

Board of Directors  
Northwest Louisiana Council of Governments  
Shreveport, Louisiana

**Independent Auditor's Report on Internal Control  
Over Financial Reporting and on Compliance and Other Matters  
Based on an Audit of Financial Statements Performed in Accordance  
with Government Auditing Standards**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, and the major fund of Northwest Council of Governments as of and for the year ended June 30 2021, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements, and have issued our report thereon dated December 22, 2021.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Council's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we do not express an opinion of the effectiveness of the Council's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and responses, we identified certain deficiencies in internal control that we consider to be material weaknesses.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. We consider the deficiency described in the accompanying schedule of findings and questioned costs as 2021-01 to be a material weakness.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Council's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **The Council's Response to Findings**

The Council's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The Council's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana



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REGIONS TOWER  
333 TEXAS STREET, SUITE 1525 | SHREVEPORT, LOUISIANA 71101  
318.429.1525 (P) | 318.429.2124 (F)

December 22, 2021

Board of Directors  
Northwest Louisiana Council of Governments  
Shreveport, Louisiana

Independent Auditor's Report on Compliance for Each Major Federal Program  
and on Internal Control Over Compliance Required by the Uniform Guidance

**Report on Compliance for Each Major Federal Program**

We have audited Northwest Louisiana Council of Government's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Northwest Louisiana Council of Government's major federal programs for the year ended June 30, 2021. Northwest Louisiana Council of Government's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and responses.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Northwest Louisiana Council of Government's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the comptroller General of the United States; and *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Northwest Louisiana Council of Government's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Northwest Louisiana Council of Government's compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, Northwest Louisiana Council of Government complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

### **Report on Internal Control Over Compliance**

Management of Northwest Louisiana Council of Government is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Northwest Louisiana Council of Government's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Northwest Louisiana Council of Government's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana

NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FOR THE YEAR ENDED JUNE 30, 2021

**A. SUMMARY OF AUDIT RESULTS**

1. The auditor's report expresses an unmodified opinion on the basic financial statements of Northwest Louisiana Council of Governments.
2. One deficiency in internal control relating to the audit of the basic financial statements is reported. It is a material weakness.
3. No instances of noncompliance were disclosed during the audit.
4. No material weaknesses relating to the audit of major federal award programs are reported.
5. The auditor's report on compliance for major federal award programs of Northwest Louisiana Council of Governments expresses an unmodified opinion.
6. There are no audit findings relative to major federal award programs of Northwest Louisiana Council of Governments.
7. The programs tested as major programs included:

<u>Program</u>	<u>CFDA No.</u>
Federal Highway Planning and Construction	20.205

8. The threshold for distinguishing Type A and B programs was \$750,000.
9. Northwest Louisiana Council of Governments was determined to not be a low-risk auditee.

**B. FINDINGS - FINANCIAL STATEMENT AUDIT**

**2021-01 - Control Finding**

As is common in small operations, management has chosen to engage the auditor to propose certain year-end adjusting journal entries and to prepare the Council's annual financial statements. Consistent with this decision, internal controls over the preparation of year-end adjusting entries and annual financial statements, complete with notes, in accordance with generally accepted accounting principles have not been established, nor does management have the ability to perform these functions in-house. Under generally accepted auditing standards, this condition represents a control deficiency that is also considered to be a material weakness in internal controls.

**2021-01 - Control Finding (Continued)**

This condition is intentional and results from management balancing the Council's financial complexity with the appropriate level of accounting expertise. It is not cost effective for the Council to prepare its annual financial statements in-house.

Whether or not it would be cost effective to correct a control deficiency is not a factor in applying SAS 115's reporting requirements. Because prudent management requires that the potential benefit from an internal control must exceed its cost, it may not be practical to correct all deficiencies reported under SAS 115. In this case both management and the auditor do not believe that correcting the material weakness described above is cost effective or practical and, accordingly, do not believe that any corrective action is necessary.



NORTHWEST LOUISIANA COUNCIL OF GOVERNMENTS

SCHEDULE OF PRIOR YEAR FINDINGS

FOR THE YEAR ENDED JUNE 30, 2021

**2020-01** Lack of expertise to prepare annual financial statements in-house – repeated.