

Financial Report

French Quarter Festivals, Inc.
New Orleans, Louisiana

December 31, 2025



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FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors,
French Quarter Festivals, Inc.,
New Orleans, Louisiana.

Opinion

We have audited the accompanying financial statements of French Quarter Festivals, Inc. (the "Organization") (a non-profit organization), which comprise the statement of financial position as of December 31, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of French Quarter Festivals, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Organization's 2024 financial statements and expressed an unmodified audit opinion on those audited financial statements in our report dated May 29, 2025. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matters

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Schedule of Compensation, Benefits, and Other Payment to Agency Head or Chief Executive Officer (Schedule 1) is presented for the purpose of additional analysis and is required by Louisiana Revised Statute 24:513(A)(3) and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated June 11, 2026, on our consideration of French Quarter Festivals, Inc.'s internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering French Quarter Festivals, Inc.'s internal control over financial reporting and compliance



Certified Public Accountants.

New Orleans, Louisiana,
June 11, 2026.

STATEMENT OF FINANCIAL POSITION**French Quarter Festivals, Inc.**

New Orleans, Louisiana

December 31, 2025

(with comparative totals for 2024)

	<u>2025</u>	<u>2024</u>
ASSETS		
Cash and cash equivalents	\$ 1,957,847	\$ 1,766,220
Certificates of deposit	245,065	270,331
Accounts receivable	130,196	127,048
Employee Retention Tax Credit receivable	-	67,316
Investments, at fair value	1,290,131	1,254,713
Prepaid expenses	11,715	5,742
Operating lease right-of-use asset	189,375	280,202
Property and equipment, net	<u>32,555</u>	<u>42,149</u>
Total assets	<u><u>\$3,856,884</u></u>	<u><u>\$3,813,721</u></u>
LIABILITIES		
Accounts payable	\$ 72,484	\$ 73,443
Accrued expenses	270	2,609
Deferred revenue	198,301	91,090
Operating lease liability	198,041	288,783
Note payable	<u>148,657</u>	<u>150,000</u>
Total liabilities	617,753	605,925
NET ASSETS		
Without donor restrictions:		
Undesignated	1,914,000	1,915,241
Board designated	<u>1,290,131</u>	<u>1,252,555</u>
Total unrestricted net assets	3,204,131	3,167,796
With donor restrictions	<u>35,000</u>	<u>40,000</u>
Total net assets	<u><u>3,239,131</u></u>	<u><u>3,207,796</u></u>
Total liabilities and net assets	<u><u>\$3,856,884</u></u>	<u><u>\$3,813,721</u></u>

See notes to financial statements.

STATEMENT OF ACTIVITIES**French Quarter Festivals, Inc.**

New Orleans, Louisiana

For the year ended December 31, 2025

(with comparative totals for 2024)

	Without Donor Restrictions	With Donor Restrictions	2025 Totals	2024 Totals Only
Revenues and Other Support				
Food and beverage sales	\$2,294,641	\$ -	\$2,294,641	\$2,233,719
Sponsorship revenue	2,153,168	-	2,153,168	2,306,898
Contributed nonfinancial assets	1,381,503	-	1,381,503	1,238,363
Grants	443,312	35,000	478,312	125,387
Contributions	402,215	-	402,215	275,108
Merchandise sales	306,686	-	306,686	329,462
Ticket sales	301,960	-	301,960	312,484
Contract revenues	30,100	-	30,100	-
Investment and interest income, net	79,845	-	79,845	75,317
Employee Retention Tax Credit	-	-	-	180,482
Miscellaneous	26,909	-	26,909	250
Total revenues and other support	7,420,339	35,000	7,455,339	7,077,470
Net assets released from restrictions	40,000	(40,000)	-	-
Total revenues, other support, and net assets released from restrictions	7,460,339	(5,000)	7,455,339	7,077,470
Expenses				
Program services	7,019,378	-	7,019,378	6,438,114
Management and general	313,829	-	313,829	311,071
Fundraising	90,797	-	90,797	25,912
Total expenses	7,424,004	-	7,424,004	6,775,097
Increase (Decrease) in Net Assets	36,335	(5,000)	31,335	302,373
Net Assets				
Beginning of year	3,167,796	40,000	3,207,796	2,905,423
End of year	\$3,204,131	\$35,000	\$3,239,131	\$3,207,796

See notes to financial statements.

STATEMENT OF FUNCTIONAL EXPENSES**French Quarter Festivals, Inc.**

New Orleans, Louisiana

For the year ended December 31, 2025
(with comparative totals for 2024)

	Program Services	Management and General	Fundraising	2025 Totals	2024 Totals Only
Event logistics	\$2,126,056	\$ -	\$ -	\$2,126,056	\$1,956,824
In-kind sponsorship	1,381,503	-	-	1,381,503	1,238,363
Salaries	839,601	111,272	60,695	1,011,568	822,334
Music expense	877,377	-	-	877,377	833,977
Food and beverage	786,054	-	-	786,054	721,486
Payroll taxes and benefits	184,735	24,483	13,354	222,572	191,473
Advertising and promotions	189,102	-	-	189,102	204,223
Sponsorship expense	143,483	-	-	143,483	175,729
Merchandise expense	131,502	-	-	131,502	134,237
Rent	76,816	10,180	5,553	92,549	92,436
Insurance	66,649	8,833	4,818	80,300	73,810
Miscellaneous	66,500	8,813	4,807	80,120	91,617
Bank fees	-	78,622	-	78,622	52,318
Festival events	61,607	-	-	61,607	32,811
Technology	45,804	-	-	45,804	42,539
Professional fees	-	34,125	-	34,125	44,151
Bad debt	-	24,583	-	24,583	1,250
Volunteer expense	20,865	-	-	20,865	22,568
Utilities	13,761	1,824	994	16,579	19,313
Depreciation	7,963	1,055	576	9,594	4,627
Dues and subscriptions	-	6,299	-	6,299	14,763
Interest	-	3,740	-	3,740	4,248
Total expenses	<u>\$7,019,378</u>	<u>\$ 313,829</u>	<u>\$ 90,797</u>	<u>\$7,424,004</u>	<u>\$6,775,097</u>

See notes to financial statements.

STATEMENT OF CASH FLOWS**French Quarter Festivals, Inc.**

New Orleans, Louisiana

For the year ended December 31, 2025

(with comparative totals for 2024)

	<u>2025</u>	<u>2024</u>
Cash Flows From Operating Activities		
Increase in net assets	\$ 31,335	\$ 302,373
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Bad debt	24,583	1,250
Depreciation	9,594	4,627
Unrealized (gain) loss on investments	-	2,186
Accrued operating lease obligations	85	2,916
(Increase) decrease in assets:		
Accounts receivable	(27,731)	(86,736)
Employee Retention Tax Credit receivable	67,316	(67,316)
Prepaid expenses	(5,973)	(3,159)
Increase (decrease) in liabilities:		
Accounts payable	(959)	58,025
Accrued expenses	(2,339)	(3,552)
Deferred revenues	107,211	(99,042)
Net cash provided by operating activities	<u>203,122</u>	<u>111,572</u>
Cash Flows From Investing Activities		
Purchase of investments	(768,268)	(652,668)
Proceeds from sales of investments	732,850	820,761
Net (purchases) redemptions of certificates of deposit	25,266	(270,331)
Purchase of property and equipment	<u>-</u>	<u>(33,115)</u>
Net cash used in investing activities	<u>(10,152)</u>	<u>(135,353)</u>

**Exhibit D
(Continued)**

	<u>2025</u>	<u>2024</u>
Cash Flows From Financing Activities		
Payments on notes payable	<u>(1,343)</u>	<u>-</u>
Net Increase (Decrease) in Cash and Cash Equivalents	191,627	(23,781)
Cash and Cash Equivalents		
Beginning of year	<u>1,766,220</u>	<u>1,790,001</u>
End of year	<u><u>\$1,957,847</u></u>	<u><u>\$1,766,220</u></u>
Supplemental Disclosure of Cash Flow Information		
Cash paid during the year for interest	<u><u>\$ 6,349</u></u>	<u><u>\$ 7,692</u></u>

See notes to financial statements.

NOTES TO FINANCIAL STATEMENTS**French Quarter Festivals, Inc.**

New Orleans, Louisiana

December 31, 2025 and 2024

Note 1 - NATURE OF OPERATIONS AND PROGRAMMING

French Quarter Festivals, Inc. (the “Organization”) is a not-for-profit organization established in 1984. The Organization’s mission is to promote the Vieux Carre and the City of New Orleans through high quality special events and activities that showcase the culture and heritage of this unique city, contribute to the economic well-being of the community, and instill increased pride in the people of New Orleans.

a. Programming

To accomplish its mission, the Organization annually produces two festivals: French Quarter Festival and Satchmo SummerFest. Additionally, the Organization produces concerts and events that benefit the public including, but not limited to, seasonal holiday concerts and New Orleans Eve. Costs related to these events are reported as program services on the Statement of Functional Expenses.

Note 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**a. Organization and Income Taxes**

French Quarter Festivals, Inc. is a non-profit organization organized under the laws of the State of Louisiana and is exempt from Federal income tax under Section 501 (c)(3) of the Internal Revenue Code (IRC).

Accounting standards provide detailed guidance for financial statement recognition, measurement, and disclosures of uncertain tax positions recognized in an entity’s financial statements. It requires an entity to recognize the financial statement impact of a tax position when it is more likely than not that the position will not be sustained upon examination. Tax years ended December 31, 2022 and later remain subject to examination by the taxing authorities. As of December 31, 2025, management of the Organization believes that it has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements.

Note 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

b. Basis of Accounting

The financial statements of the Organization are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America as promulgated by the Financial Accounting Standards Board. Under this method, revenues are recognized when earned, and expenses are recorded when incurred.

c. Basis of Presentation

The Organization has classified its net assets, revenues, and expenses based on the existence or absence of donor-imposed restrictions.

Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Support, revenues, and expenses for the general operation of the Organization. The Board has designated certain of its net assets without donor restrictions for a contingency fund.

Net Assets With Donor Restrictions - Contributions and grants specifically authorized by the grantor or donor to be used for a certain purpose or to benefit a specific accounting period. As of December 31, 2025 and 2024, net assets with donor restrictions totaled \$35,000 and \$40,000, respectively.

d. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent matters at the date of the financial statements and the reported amounts of revenue and expenses during the reporting periods. Actual results could differ from those estimates.

e. Cash and Cash Equivalents

The Organization considers all liquid investments with original maturities of three months or less to be cash equivalents. Short-term investments held in treasury bonds or certificates of deposit with original maturities of three months or less reported as cash equivalents totaled \$199,342 and \$159,523 as of December 31, 2025 and 2024, respectively.

Note 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

f. Accounts Receivable

Accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probably uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. Management has concluded that based on estimates of the collectability of each account, a valuation allowance was needed for accounts receivable. This allowance for credit losses is detailed in Note 4 of the financial statements.

g. Investments

Investments are comprised of an annuity contract reported at contract value as well as mutual funds reported at fair value based on quoted market prices for the investments. Realized and unrealized gains and losses are included in investment income in the accompanying Statement of Activities.

h. Right-of-Use Assets and Lease Liabilities

Right-of-use (ROU) assets represent the Organization's right to use the underlying assets for the lease term and lease liabilities represent the net present value of the Organization's obligation to make payments arising from these leases. The lease liabilities are based on the present value of fixed lease payments over the lease term using the Organization's incremental borrowing rate on the lease commencement date. If the lease includes one or more options to extend the term of the lease, the renewal option is considered in the lease term if it is reasonably certain the Organization will exercise the options. Operating lease expense is recognized on a straight-line basis over the term of the lease. Finance lease expense is recognized as amortization of the right to use asset and interest expense. As permitted by Accounting Standards Codification (ASC) 842, leases with an initial term of twelve months or less ("short-term leases") are not recorded on the accompanying Statement of Financial Position.

i. Property and Equipment

Property and equipment consist of equipment and is stated at cost or, if contributed, at fair market value at date of donation, net of accumulated depreciation. Repairs and maintenance are charged to expense as incurred; major renewals and betterments are capitalized. Depreciation provided on a straight-line basis over the estimated useful lives of the related assets. Equipment is depreciated over five years. Only major replacements and improvements with a cost in excess of \$5,000 are capitalized and included in property and equipment.

Note 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

j. Deferred Revenue

Sponsorships and revenue from contracts not yet performed are deferred and recognized as revenue in the period in which the obligations are completed.

k. Contributions

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions depending on the existence and/or nature of any donor restrictions.

Contributions that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the contributions are recognized. All other donor-restricted contributions are reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the Statement of Activities as net assets released from restrictions.

l. Contributed Nonfinancial Assets and Services

Contributed nonfinancial assets and services are reflected as contributions in the accompanying financial statements at their estimated values at the date of receipt. The Organization receives a substantial amount of contributed services from unpaid volunteers who assist in carrying out the Organization's mission. No amounts have been recorded in the financial statements for contributed services from unpaid volunteers because they did not meet the criteria for recognition and there is no objective basis available to measure the value of such services.

m. Revenue Recognition

The Organization has multiple sources of revenue that are accounted for as an exchange transaction including sponsorship agreements, sustainability contracts and vending agreements.

Because the Organization's performance obligations relate to contracts with a duration of less than one year, the Organization has elected to apply the optional exemption provided in the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) Topic 606, "*Revenue from Contracts with Customers*", and, therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. There are no incremental costs of obtaining a contract and no significant financing components.

Note 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

m. Revenue Recognition (Continued)

Sponsorship revenues consist of amounts that sponsoring organizations pay in order to be recognized and receive advertising and other benefits in return for their contribution to the production of a festival. Sponsors provide revenues and receive benefits of varying levels.

Contract revenues consist of amounts paid by outside organizations in return for productions services provided by the Organization for events held by outside organizations.

Vending agreements consist of amounts paid by vendors to maintain a space at festivals to sell food and merchandise. These amounts totaled \$660,784 and \$581,653 for the years ended December 31, 2025 and 2024, respectively, and are included in food and beverage sales on the Statement of Activities.

Deferred revenues related to sponsorship agreements, sustainability contracts, and vending agreements constitute contract liabilities representing amounts received from customers for which satisfaction of the performance obligation has not yet been satisfied. Typically, these performance obligations are satisfied during the next year's festival. These amounts are included with deferred revenues on the Statement of Financial Position.

Accounts receivable related to sponsorship agreements, sustainability contracts, and vending agreements constitute contract assets representing amounts due from customers for performance obligations which have been satisfied. These amounts are included with Accounts receivable on the Statement of Financial Position.

Contract assets and liabilities as of January 1, 2024, December 31, 2024, and December 31, 2025 were as follows:

	<u>Contract Receivables</u>	<u>Contract Liabilities</u>
January 1, 2024	<u>\$ 10,200</u>	<u>\$ 190,132</u>
December 31, 2024	<u>\$ 51,456</u>	<u>\$ 91,090</u>
December 31, 2025	<u>\$ 140,679</u>	<u>\$ 198,301</u>

Note 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

n. Functional Allocation of Expenses

Most expenses can be directly allocated to programs or supporting functions. The financial statements also report certain categories expenses that are attributable to both programs and supporting functions. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated included salaries and payroll taxes and benefits which are allocated on the basis of estimates of time and effort. Additionally, rent, miscellaneous, insurance, utilities, and depreciation are allocated based on estimated use of utilization.

o. Reclassifications

Certain amounts in the 2024 financial statements have been reclassified to conform to the 2025 financial statement presentation.

p. Subsequent Events

Management has performed an analysis of the activities and transactions subsequent to December 31, 2025, to determine the need for any adjustments to and/or disclosures within the audited financial statements for the year ended December 31, 2025. Management has performed their analysis through June 11, 2026, the date the financial statements were available to be issued.

Note 3 - CONCENTRATION OF CREDIT RISK

The Organization maintains cash balances at several local financial institutions where they are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per institution. As of December 31, 2025, the Organization had approximately \$1,310,000 of cash deposits in excess of the insured limits.

The Organization maintains cash and investment balances with investment brokerage firms where they are insured by the Securities Investor Protection Corporation (SIPC) up to \$500,000 per institution. As of December 31, 2025, the Organization had approximately \$1,040,000 of cash and investment balances in excess of the insured limits.

Note 4 - ACCOUNTS RECEIVABLE

The following table summarized accounts receivable and related allowance for credit losses as of December 31, 2025, December 31, 2024, and January 1, 2024:

	<u>December 31 2025</u>	<u>December 31 2024</u>	<u>January 1 2024</u>
Receivable, gross	\$ 142,696	\$ 127,048	\$ 41,562
Allowance for credit losses	<u>(12,500)</u>	<u>-</u>	<u>-</u>
Receivables, net of allowance for credit losses	<u>\$ 130,196</u>	<u>\$ 127,048</u>	<u>\$ 41,562</u>

The Organization estimates credit losses on receivables by applying an expected credit loss model, which relies on delinquency and historical loss data in addition to an assessment of current credit worthiness to calculate default probabilities.

Activity for the years ended December 31, 2025 and 2024 in the allowance for credit losses for accounts receivable were as follows:

	<u>2025</u>	<u>2024</u>
Beginning allowance for credit losses	\$ -	\$ -
Credit losses	24,583	1,250
Write-offs	<u>(12,083)</u>	<u>(1,250)</u>
Ending allowance for credit losses	<u>\$ 12,500</u>	<u>\$ -</u>

Note 5 - INVESTMENTS

Certain investments of the Organization are invested in an annuity contract. The investment contract is fully benefit-responsive. Contract value is the relevant measurement attribute for the investments. Contract value, as reported by the issuer, represents contributions made to the contract, plus earnings, less withdrawals and administrative expenses. The Organization may direct the withdrawal or transfer of all or a portion of the investment contract value.

The issuer guarantees the interest rate earned on funds in the contract. The guaranteed rate is declared annually (3% for both of the years ended December 31, 2025 and 2024).

Note 5 - INVESTMENTS (Continued)

Investments as of December 31, 2025 and 2024 are comprised of the following:

	2025		Excess Market Over Cost
	Cost	Market	
Annuity contract	<u>\$ 1,290,131</u>	<u>\$ 1,290,131</u>	<u>\$ -</u>
	2024		Excess Market Over Cost
	Cost	Market	
Annuity contract	\$ 1,252,555	\$ 1,252,555	\$ -
Mutual funds	<u>2,158</u>	<u>2,158</u>	<u>-</u>
Totals	<u>\$ 1,254,713</u>	<u>\$ 1,254,713</u>	<u>\$ -</u>
	2025		Excess Market Over Cost
	Cost	Market	
Balance, December 31, 2025	<u>\$ 1,290,131</u>	<u>\$ 1,290,131</u>	\$ -
Balance, December 31, 2024	<u>\$ 1,254,713</u>	<u>\$ 1,254,713</u>	-
Decrease in unrealized appreciation			-
Interest income from investments			60,273
Investment fees			<u>(1,119)</u>
Investment income, net			<u>\$ 59,154</u>

Note 5 - INVESTMENTS (Continued)

	2024		Excess Market Over Cost
	Cost	Market	
Balance, December 31, 2024	<u>\$ 1,254,713</u>	<u>\$ 1,254,713</u>	\$ -
Balance, December 31, 2023	<u>\$ 1,422,806</u>	<u>\$ 1,424,992</u>	2,186
Decrease in unrealized appreciation			(2,186)
Interest income from investments			53,737
Investment fees			<u>(1,069)</u>
Investment income, net			<u>\$ 50,482</u>

The Organization also recognized interest income from cash accounts of \$20,691 and \$24,835 during the years ended December 31, 2025 and 2024, respectively.

Note 6 - FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy which prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy under the Financial Accounting Standards Board Accounting Standards Codification Topic 820, Fair Value Measurements are described as follows:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2 - Inputs to the valuation methodology include:

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs other than quoted prices that are observable for the asset or liability;
- inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Note 6 - FAIR VALUE MEASUREMENTS (Continued)

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

Mutual funds: Valued at the daily closing price as reported by the fund. Mutual funds held by the Organization are open-ended mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The mutual funds held by the Organization are deemed to be actively traded.

Annuity Contract: Valued at the NAV of the annuity contract. The NAV, as provided by the issuer, is used as a practical expedient to estimate fair value. The NAV is based on the contract value of the amounts contributed into the account; less any withdrawals or transfers out plus accrued interest. Earnings are determined by the daily crediting of interest which is subject to minimum contractual guarantees.

The methodologies described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level within the fair value hierarchy, the Organization's investments at fair value as of December 31, 2025 and 2024:

Description	2025 Based on			Totals
	Quoted Prices in Active Markets (Level 1)	Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)	
Investments measured at contract value*	\$ -	\$ -	\$ -	\$ 1,290,131

Note 6 - FAIR VALUE MEASUREMENTS (Continued)

Description	2024			Totals
	Based on			
	Quoted Prices in Active Markets (Level 1)	Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)	
Mutual funds	\$ 2,158	\$ -	\$ -	\$ 2,158
Investments measured at contract value*	-	-	-	1,252,555
Totals	\$ 2,158	\$ -	\$ -	\$1,254,713

* In accordance with FASB ASC Subtopic 820-10, certain investments that were measured at net asset value per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the Statement of Financial Position.

The following table summarizes investments for which fair value is measured using NAV per share as a practical expedient as of December 31, 2025 and 2024:

	2025			
	Fair Value	Unfunded Commitment	Redemption Frequency	Redemption Notice Period
Annuity contract	<u>\$ 1,290,131</u>	N/A	Daily	N/A

	2024			
	Fair Value	Unfunded Commitment	Redemption Frequency	Redemption Notice Period
Annuity contract	<u>\$ 1,252,555</u>	N/A	Daily	N/A

As of December 31, 2025 and 2024, there were no assets measured at fair value on a non-recurring basis.

Note 7 - PROPERTY AND EQUIPMENT

Property and equipment as of December 31, 2025 and 2024 consists of the following:

	<u>2025</u>	<u>2024</u>
Computer equipment	\$ 36,363	\$36,363
Equipment	33,115	33,115
Less accumulated depreciation	<u>(36,923)</u>	<u>(27,329)</u>
Totals	<u>\$ 32,555</u>	<u>\$42,149</u>

Depreciation expense totaled \$9,594 and \$4,627 for the years ended December 31, 2025 and 2024, respectively.

Note 8 - LEASES

The weighted-average discount rate is based on the discount rate implicit in the lease. The Organization has elected the option to use the risk-free rate determined using a period comparable to the lease terms as the discount rate for leases where the implicit rate is not readily determinable.

Short-Term Leases

The Organization maintains short-term leases for storage space on a month-to-month basis under various agreements that call for payments ranging from \$174 to \$367 per month.

Operating Leases

The Organization entered into a lease agreement for office space on June 7, 2017, which expired January 7, 2023. The lease has been renewed for an additional five-year period expiring on January 7, 2028. Initial lease payments are \$7,635 per month under the extension and will continue to increase annually at a rate of 3%.

Note 8 - LEASES (Continued)

Leases reported under FASB ASC 842 for the years ended December 31, 2025 and 2024 are as follows:

	<u>2025</u>	<u>2024</u>
Lease cost		
Operating lease costs	<u>\$ 97,288</u>	<u>\$ 97,288</u>
Operating lease right-of-use assets	<u>\$ 189,375</u>	<u>\$ 280,202</u>
Operating lease liabilities	<u>\$ 198,041</u>	<u>\$ 288,783</u>
Weighted-average information		
Weighted-average remaining lease in years	2	3
Weighted-average discount rate:		
Operating leases	2.70%	2.70%

Future minimum lease payments as of December 31, 2025 are as follows:

<u>Year Ending</u> <u>December 31,</u>	
2026	\$104,919
2027	<u>107,923</u>
Total minimum lease payments	212,842
Less amount representing interest	<u>(14,801)</u>
Present value of operating lease liabilities	<u>\$198,041</u>

Note 9 - DEFERRED REVENUE

As of December 31, 2025 and 2024 the Organization's deferred revenue consists of the following:

	<u>2025</u>	<u>2024</u>
Ticket sales	\$ 63,885	\$ 23,135
Sponsorships	60,596	37,705
Other	50,000	-
Music sponsorships	<u>23,820</u>	<u>30,250</u>
Totals	<u>\$198,301</u>	<u>\$ 91,090</u>

Note 10 - NOTE PAYABLE

On May 30, 2020, the Organization received a \$150,000 loan from the United States Small Business Administration (SBA) under the Economic Injury Disaster Loan (EIDL) program. The loan bears interest at a rate of 2.75% and is payable in equal monthly payments of principal and interest of \$641 beginning 30 months after the date of the loan and continuing for 30 years, with all unpaid principal and interest due at maturity. The loan is secured by substantially all assets owned by the Organization.

Future principal payments on the EIDL loan as of December 31, 2025 are summarized as follows:

<u>Year Ending December 31,</u>	
2026	\$ 3,639
2027	3,739
2028	3,844
2029	3,951
2030	4,061
Thereafter	<u>129,423</u>
Total	<u>\$ 148,657</u>

Interest expense on the note totaled \$3,740 and \$4,248 for the years ended December 31, 2025 and 2024, respectively.

Note 11 - DESIGNATED NET ASSETS

As of December 31, 2025 and 2024, the Board of Directors designated \$1,290,131 and \$1,252,555, respectively of its net assets to be held for contingencies such as festival rain-outs.

Note 12 - CONTRIBUTED NONFINANCIAL ASSETS

During the years ended December 31, 2025 and 2024 the Organization received support from donors of nonfinancial assets. The value of contributed nonfinancial assets, including goods and services received, are based on estimates provided by donors and reviewed by management. The contributed nonfinancial assets did not have donor-imposed restrictions.

During the years ended December 31, 2025 and 2024, contributed nonfinancial assets were comprised of the following:

	<u>2025</u>	<u>2024</u>
Festival space	\$ 526,190	\$ 164,310
Festival logistics	512,047	530,952
Media and advertising	181,202	348,376
Hotel rooms	85,700	73,644
Food and beverages	<u>76,364</u>	<u>121,081</u>
Totals	<u>\$ 1,381,503</u>	<u>\$ 1,238,363</u>

All contributed nonfinancial assets were utilized in the production of French Quarter Festival, Satchmo SummerFest, and Holidays New Orleans Style.

Note 13 - RETIREMENT PLAN

The Organization matches employee contributions through a Savings Incentive Match Plan for Employees (SIMPLE) Individual Retirement Account (IRA) Plan (the “Plan”). According to the Plan, the Organization matches 100% of contributions made by eligible employees up to a maximum of 3% of their eligible salary. For the years ended December 31, 2025 and 2024, the Organization’s contributions to the Plan were \$21,746 and \$19,011, respectively.

Note 14 - EMPLOYEE RETENTION TAX CREDIT

The Organization applied for the Employee Retention Tax Credit (ERTC) by filing forms 941X - Adjusted Employer's Quarterly Federal Tax Return of Claim for Refund for the second quarter of 2020 and the first, second, and third quarters of 2021. The ERTC was created to assist entities negatively affected by COVID-19. During the year ended December 31, 2025, the Organization received \$79,650 including interest of \$12,334 for the first and second quarters of 2021. During the year ended December 31, 2024, the Organization received \$113,167 including interest of \$13,649 for the second quarter of 2020 and the third quarter of 2021. All credits have been fully collected as of December 31, 2025.

Note 15 - AVAILABILITY OF FINANCIAL ASSETS

The Organization is substantially supported by sponsorship and grant revenue. The Organization may also be supported by contributions with or without donor restrictions in various years. If the Organization receives a donation where a donor's restriction requires resources to be used in a particular manner or in a future period, the Organization must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditures within one year. As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due. The Organization has established guidelines for making decisions related to managing short-term cash reserves in a prudent manner.

The following reflects the Organization's financial assets as of December 31, 2025 and 2024 reduced by amounts not available for general use because of donor-imposed restrictions and other limitations:

	<u>2025</u>	<u>2024</u>
Financial assets:		
Cash and cash equivalents	\$ 1,957,847	\$ 1,766,220
Certificates of deposit	245,065	270,331
Accounts receivable	130,196	127,048
Investments, at fair value	<u>1,290,131</u>	<u>1,254,713</u>
Total financial assets	3,623,239	3,418,312
Financial assets available to meet cash needs for general expenditures within one year before governing board designations	3,623,239	3,418,312
Less: governing board designations	<u>(1,290,131)</u>	<u>(1,252,555)</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 2,333,108</u>	<u>\$ 2,165,757</u>

SUPPLEMENTAL INFORMATION

**SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER
PAYMENTS TO AGENCY HEAD OR CHIEF EXECUTIVE OFFICER**

French Quarter Festivals, Inc.
New Orleans, Louisiana

For the year ended December 31, 2025

Agency Head Name: Emily Madero, President and Chief Executive Officer

Purpose

Salary	\$	-
Benefits - insurance		-
Benefits - retirement		-
Benefits - other		-
Car allowance		-
Vehicle provided by government		-
Per diem		-
Reimbursements		-
Travel		-
Registration fees		-
Conference travel		-
Housing		-
Unvouchered expenses		-
Special meals		-
Other		-
	\$	- *

* None of the President and Chief Executive Officer's salary, benefits, and other compensation is paid through public funding.

SPECIAL REPORTS OF CERTIFIED PUBLIC ACCOUNTANTS

**INDEPENDENT AUDITOR’S REPORT ON INTERNAL
CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN
AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH *GOVERNMENT
AUDITING STANDARDS***

To the Board of Directors,
French Quarter Festivals, Inc.,
New Orleans, Louisiana.

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of French Quarter Festivals, Inc. (the “Organization”) as of and for the year ended December 31, 2025, and the related notes to the financial statements and have issued our report thereon dated June 11, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization’s internal control over financial reporting (“internal control”) to determine audit procedures that are appropriate in the circumstances for the propose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Organization’s financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph of this section and was not designed to identify all deficiencies in internal control that might be a material weakness or significant deficiency. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Bourgeois Bennett, L.L.C." in a cursive script.

Certified Public Accountants.

New Orleans, Louisiana,
June 11, 2026.

SCHEDULE OF FINDINGS AND RESPONSES

French Quarter Festivals, Inc. New Orleans, Louisiana

For the year ended December 31, 2025

Section I - Summary of Auditor's Report

a) Financial Statements

Type of auditor's report issued: unmodified

Internal control over financial reporting:

- Material weakness(es) identified? ☐ Yes ☒ No
- Significant deficiency(ies) identified that are
not considered to be a material weakness? ☐ Yes ☒ None reported

Noncompliance material to financial statements
noted? ☐ Yes ☒ No

b) Federal Awards

The Organization did not expend more than \$1,000,000 in Federal awards during the year ended December 31, 2025 and, therefore, is exempt from the audit requirements under *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*.

Section II - Internal Control Over Financial Reporting and Compliance and Other Matters Material to the Financial Statements

Internal Control Over Financial Reporting

No internal control over financial reporting findings material to the financial statements were reported during the audit for the year ended December 31, 2025.

**Section II - Internal Control Over Financial Reporting and Compliance and Other Matters
Material to the Financial Statements (Continued)**

Compliance and Other Matters

No compliance findings material to the financial statements were reported during the audit for the year ended December 31, 2025.

Section III - Internal Control and Compliance Material to Federal Awards

Not applicable.

REPORTS BY MANAGEMENT

SCHEDULE OF PRIOR YEAR FINDINGS AND RESPONSES

French Quarter Festivals, Inc. New Orleans, Louisiana

For the year ended December 31, 2025

Section I - Internal Control Over Financial Reporting and Compliance and Other Matters Material to the Financial Statements

Internal Control Over Financial Reporting

No internal control over financial reporting findings material to the financial statements were reported during the audit for the year ended December 31, 2024.

Compliance and Other Matters

No compliance findings material to the financial statements were reported during the audit for the year ended December 31, 2024.

Section II - Internal Control and Compliance Material to Federal Awards

The Organization did not expend more than \$750,000 in Federal awards during the year ended December 31, 2024 and, therefore, is exempt from the audit requirements under *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*.

Section III - Management Letter

A management letter was not issued in connection with the audit for the year ended December 31, 2024.