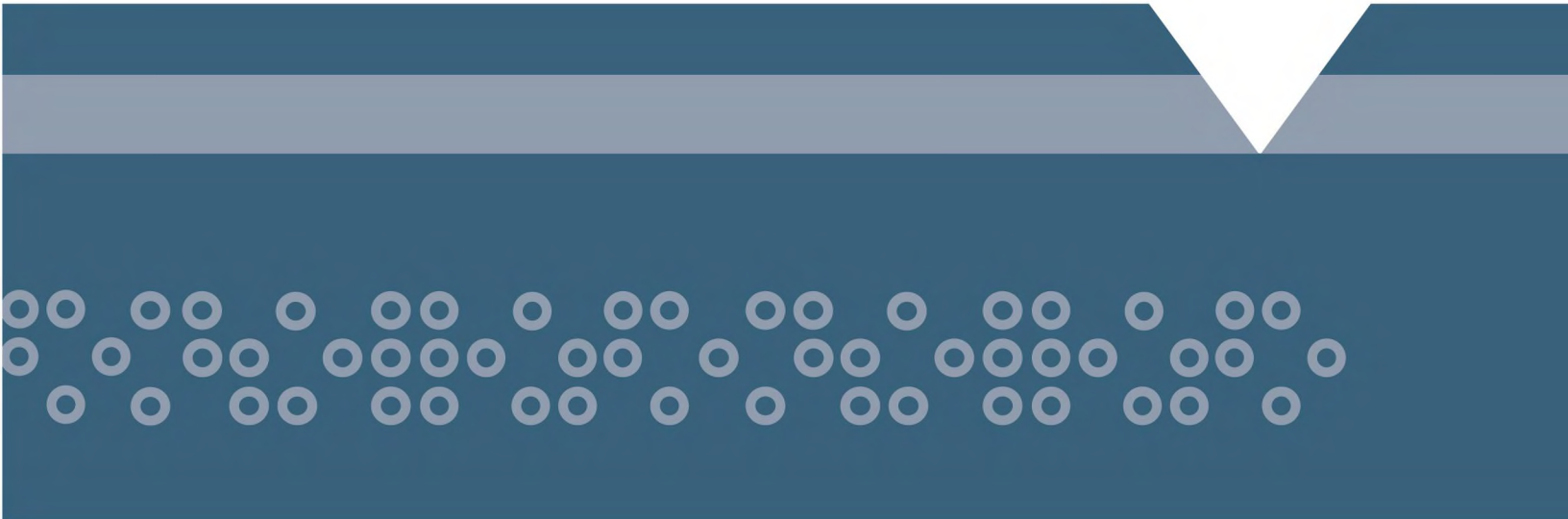


**Caddo Council on Aging, Inc.**  
Shreveport, Louisiana

June 30, 2025



**CADDO COUNCIL ON AGING, INC.**

**SHREVEPORT, LOUISIANA**

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**CADDO COUNCIL ON AGING, INC.**

**SHREVEPORT, LOUISIANA**

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**MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)**

**MANAGEMENT’S DISCUSSION AND ANALYSIS**

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## MANAGEMENT’S DISCUSSION AND ANALYSIS

The following discussion and analysis of Caddo Council on Aging, Inc. financial performance provides an overview of the Council’s financial activities for the year ending June 30, 2025. This discussion should be read in conjunction with the Audited Financial Statements, which begin on page 1.

### Financial Highlights

- The Council had a net increase in overall net position of \$527,090 this year.
- Net Capital Assets, including lease right of use assets, of the Council decreased by \$119,365.
- No deficit fund balance exists at year-end.
- The unreserved, undesignated fund balance was \$1,994,532 at year-end, a \$240,802 increase from the prior year.
- The Restricted, designated fund balance was \$2,562,524 at year-end, a \$323,407 increase from the prior year.
- The Council has no long-term debt.

### How to Use This Annual Report

This annual report consists of a series of financial statements. The Statement of Net Position and The Statement of Activities (pages 4 and 5) provide information about the activities of the Council as a whole and present a long-term view of the Council’s finances. The Balance Sheet – Governmental Funds and Statement of Revenues, Expenditures, and Changes in Fund Balance (on pages 6 and 7) provide information on how services were financed in the short-term as well as what remains for future spending.

Budgetary Comparison Schedules for the Council’s major funds are on pages 25-29. These schedules compare Original Budget, Final Budget to Actual amounts for the year. The Schedule of Revenues, Expenditures, and Changes in Fund Balance for non-major funds is on page 31. This schedule reports in more detail the expenses of the non-major funds.

Our auditor has provided assurance in his independent auditor’s report, located after the Management’s Discussion and Analysis, that the Basic Financial Statements are fairly stated. The auditor is providing varying degrees of assurance about Supplementary Financial Information Required by GASB Statement 34 and Supplementary Financial Information Required by Governor’s Office of Elderly Affairs (GOEA) and Uniform Guidance that follow later in this reporting package. A user of this report should read the independent auditor’s report carefully to determine the level of assurance being provided for each part of the financial section of the report.

### A. The Council as a Whole Using Government-Wide Statements

Our Analysis of the Council’s finances as a whole begins on page v. An important question to ask about the Council’s finances is, “What was the impact as a result of the year’s activities?” The Statement of Net Position and Statement of Activities (referred to collectively as the Government-Wide Financial Statements) report information about the Council as a whole and about its activities in a way that helps answer this question. These statements include *all* assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting method used by most private-sector companies. All current year revenues and expenses are taken into account regardless of when cash is received or paid.

The Government-Wide statements report the Council's net assets and changes in it. Some of the net position is restricted which means it can only be used for a specific purpose. The Statement of Net Position is designed to present the financial position of the Council as of year-end. Over time, increases or decreases in the Council's net position are one indicator of whether its financial position is improving or deteriorating. However, to assess the overall financial position of the Council, you will need to consider other non-financial factors, such as the condition of the Council's capital assets, the addition or termination of grants and other revenue sources, and the expansion or contraction of programs and services.

The Statement of Activities provides information that shows how the Council's net position changed as a result of this year's activities. All of the Council's significant activities are reported in the Statement of Activities. These activities include but are not limited to an Administration function and a Health, Welfare, and Social Services function. The Health, Welfare, and Social Services function is comprised of various programs that include supportive social services, nutritional services, and disease prevention. All activities of the Council are considered to be governmental activities. A governmental activity is one where the Council uses money it receives from government grants and contracts, along with donations from the general public, to pay for the services the agency provides to the elderly. The people benefiting from the services are not required to pay for the services received. If the Council charged fees to cover all or most the cost of providing a service, that activity would be classified as a business-type activity. The Council does not have any business-type activities.

## **B. Reporting the Council's Special Funds Using Fund Financial Statements**

The General Fund is used to account for all financial resources that are not restricted to specific funds. The Council's special funds are either major funds or non-major funds. Major funds are those funds whose revenues, expenses, assets or liabilities are at least 10% of corresponding totals for all governmental funds. In addition, a major fund could be a fund that does not meet these criteria, but which is important to present for the Council's financial statement users. The Fund Financial Statements for the Council's major funds are on pages 25 to 29. These reports compare the original and final appropriated budgets to actual budget results for the Council's fiscal year. The Council's major funds are the General Fund, Title IIIB Supportive Services, Title IIIC-2 Home Delivered Meals, Veterans Home and Community Base Services, and Restricted Contributions. The Fund Financial Statement for the Council's non-major funds is on page 31.

The special revenue funds account for specific revenue sources that are legally restricted to expenditures for specified purposes, other than debt service or capital projects. By using separate funds to track revenues and expenditures, management can control and manage funds for particular purposes or show that the fund is meeting legal requirements for using certain grants and other revenues.

The General Fund and Special Revenue Funds are considered governmental funds. Governmental funds focus on how money flows into and out of funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called the modified accrual basis of accounting, which measures cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a detailed short-term view of the Council's general government operations and the basic service it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Council's programs. The difference between the net assets of governmental activities and fund balances of the governmental funds is presented in reconciliation at the bottom of the Balance Sheet for Governmental Funds, which is on page 6. In addition, the difference between the change in net fund balances for the governmental funds and the change in net position for the governmental activities has been presented in reconciliation on page 8.

### **C. Notes to Financial Statements**

The notes provide additional information that is essential to understanding the data provided in the government-wide and fund financial statements. The notes to financial statements can be found beginning on page 9. The notes to financial statements should be read before making assumptions or conclusions about the Council's financial condition.

### **D. Supplementary information required by GASB statement 34**

In addition to the basic financial statements, this report also presents certain required supplementary information (RSI) that further explains and supports the information in the financial statements. The Governmental Accounting Standards Board (GASB) Statement No. 34 requires budgetary comparison schedules for the General Fund and each major Special Revenue Fund that has a legally adopted budget. (see pages 25 to 29).

Management's Discussion and Analysis (MD&A) is also required supplementary information by GASB Statement 34. However, GASB Statement 34 requires the MD&A be presented as the first item in this reporting package and not with the other RSI, which is included later in this reporting package.

### **E. Supplementary information required by Governor's Office of Elderly Affairs**

GOEA has required the Council to present combining statements that provide details about non-major governmental funds and details about capital assets and the changes in capital assets. This information will be used by GOEA to verify the accuracy of information submitted to them during the year and to help monitor certain compliance requirements set forth in the grants that it has with the Council. (See pages 31 and 32).

### **F. Supplementary information required by Uniform Guidance**

The Uniform Guidance, Audits of States, Local Governments and Non-Profit Organizations requires a Schedule of Expenditures of Federal Awards to be included as supplemental information. This schedule presents information about the Council's federally funded programs in a manner that can facilitate financial and compliance analysis by the agencies that have granted federal money to the Council. (See pages 33-34).

### **G. Supplementary information required by Act 706 of the 2014 Regular Legislative Session**

Act 706 of the 2014 Regular Legislative Session which amends R.S. 24:513(A)(3) requires that the total compensation, reimbursements, and benefits of an agency head or political subdivision head or chief executive officer related to the position, including but not limited to travel, housing, unvouchered expenses, per diem, and registration fees be reported as a supplemental report within the financial statement of the local auditee. (See page 30).

## H. Analysis of the Council as a Whole Using Government-Wide Financial Statements

Table 1: Condensed information on the Council's net assets

	2024	2025
<b>Assets:</b>		
Current and other assets	4,760,936	5,340,751
Capital Assets, net of accumulated depreciation	87,997	50,878
Lease right of use assets, net of accumulated amortization	95,294	13,048
Total Assets	<u>4,944,227</u>	<u>5,404,677</u>
<b>Liabilities:</b>		
Other Liabilities	735,457	749,161
Vacation Liability	32,632	34,534
Lease Liability-short term	81,781	8,696
Lease liability-long term	13,513	4,352
Total Liabilities	<u>863,383</u>	<u>796,743</u>
<b>Net Assets:</b>		
Fund Balance Restricted	2,239,117	2,562,524
Fund Balance Unrestricted	1,753,730	1,994,532
Investment in Capital Assets net of debt	87,997	50,878
Total Net Assets	<u><u>4,080,844</u></u>	<u><u>4,607,934</u></u>

As of June 30, 2025, the Council "as a whole" had assets greater than its liabilities by \$4,607,934. The Council's total net assets increased from \$4,080,844 to \$4,607,937. This equates to an increase of 12.92%.

The Council's unrestricted net position increased \$240,802. It is important for the Council to have unrestricted net assets so that resources are available to adapt to changes in the economy, emergencies, unexpected needs, and reductions in grant revenues by government agencies.

The Council's restricted net position increased by \$323,407. Net assets are reported as restricted when the constraints placed upon the asset's use are either (a) externally imposed by a grantor, contributor, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation.

The liability for compensated absences increased from \$32,632 to \$34,534. This liability represents what the Council would owe to its employees as of year-end for unused vacation leave. This amount varies from year to year because it is dependent on the vacation patterns of the employees, the number of employees, and the hourly rate of pay. This liability could adversely affect the Council's financial position if it were to lay off a significant portion of its workforce. This event would trigger the immediate payment of unused vacation to terminated employees, resulting in the Council having to use unrestricted net assets to make the payment. Other liabilities increased by \$13,704. Other liabilities are costs for this year that were not paid at June 30<sup>th</sup>. Lease liabilities, both short-term and long term, decreased in total by \$82,246.

Table 2: Condensed information on the Increase/Decrease in Net Assets

	<u>2024</u>	<u>2025</u>
<b>Revenues:</b>		
Program Revenues		
Operating Grants and Contributions	4,875,713	5,501,001
General Revenues		
Unrestricted Grants and contributions	492,019	492,019
<b>Total Revenues</b>	<u>5,367,732</u>	<u>5,993,020</u>
<u>Governmental Activities</u>		
Health, Welfare & Social Services:		
Supportive Services:	338,171	387,576
Nutrition Services	1,701,681	1,761,893
Utility Assistance	-	2,038
Disease Prevention and Health Promotion	113,184	10,205
National Family Caregiver Support	100,575	100,554
Louisiana SenioRx	114,829	109,529
Ombudsman	169,348	192,956
Audit	52,690	57,775
Restricted Gifts	47,263	54,588
Veterans Home & Community Based Services	1,658,129	2,386,524
Other Local	749	-
Administration	453,751	402,292
<b>Total Governmental activities</b>	<u>4,750,370</u>	<u>5,465,930</u>
Excess (Deficiency) of Revenues over Expenses	<u>617,362</u>	<u>527,090</u>

### I. Analysis of Governmental Activities

Most of the Council's activities are funded by federal, state, and local grants. These grants represent 87% and 86% of the revenues of the Council for 2024 and 2025. Most of these grants are restricted, which means that the money can only be used in designated programs. The amount of funds available from most of the grants remains rather constant from year to year.

The Council also receives donations from its clients, the general public, community grants and fund-raising activities. These revenues help to lessen the financial burden of the Council and help it to maintain services. Public support revenues represented 6.07% and 5.63% of the total revenues for 2024 and 2025.

The Council has invested idle funds and is able to earn interest on this money each year. The investment earnings are used or accumulated as necessary to meet expenses each year.

When reviewing the Government-Wide Statement of Activities, there are relationships that are important to the understanding of the Council's operations. As you can see in Table 3, the Council's largest activities

are related to nutrition services. The Council's main focus is to meet the nutritional needs of the elderly citizens of Caddo Parish. There is a high demand for this service; therefore, resources are channeled to meet this demand.

You will also note that most of the governmental activities have more expenses than revenues. The Council's budgets were prepared with this in mind. Traditionally, general revenues are used to cover the excess of expenses over revenues in these activities.

Comparing the amount of administrative costs as well as calculating the percentage administrative expenses bear in relation to total expenses is another indicator of how funds are used efficiently. Total administration expense for 2024 and 2025 were \$453,731 or 9.55% and \$402,280 or 7.36%.

Table 3: *Services provided and measurable unit for FY-2024 & FY-2025*

**J. Analysis of the Council's Funds Using Governmental Fund Financial Statements**

<b>Service</b>	<b>Measurable Unit</b>	<b>FY-2024</b>	<b>FY-2025</b>
Congregate Meals	Meal	35,205	39,366
Health Promotion & Disease Prevention	Contact	159	131
Home Delivered Meals	Meal	217,657	209,942
Homemaker	Hour	2,807	3,133
Information & Assistance	Contact	1,628	1,066
Legal	Hour	131	-
Material Aid	Item	1,445	1,771
NFCSP Information & Assistance	Contact	146	90
NFCSP In-Home Respite	Hour	2,672	3,178
Nutrition Education	Session	63	50
Ombudsman	Visit	797	834
Outreach	Contact	9	-
Personal Care	Hour		761
Senior Rx	Contact	2,827	2,369
Transportation	One Way Trip	1,846	1,859
Veterans Services	Hours	107,152	143,909

**Fund Balances**

The focus of the Council's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Council's financing requirements. In particular, unassigned fund balance may service as useful measure of a government's net resources available for spending at the end of the fiscal year. The Council showed a combined governmental fund balance of \$4,591,590 at the end of this year, which is an increase of \$566,111 from last year. However, when you look at the funds individually you will see that the Council's General Fund increased by \$239,180 while Special Revenue Funds had a combined fund balance increase of \$326,931 this year.

The Council's General Fund revenues are comprised of Parish Council on Aging (Legislative) Funds, General Donations from the public, Nutrition Service Incentive Program, interest income earned on unrestricted funds, Senior Center funds, and Supplemental Senior Center funds. In FY-2025 these funds supplemented the expenses of the following programs: Congregate Meals, Home Delivered Meals, Ombudsman, Area Aging Agency, Supportive Services, Caregiver, Preventive Health and Audit programs.

## Revenues & Expenses

In FY-2025 the council revenues increased for various programs for a total of \$625,288 and expenses increased by \$715,560. The increase in revenues and expenses is mainly due to the increase in services for the Veteran's program.

### K. Analysis of the General Fund Budget

The council's budget was amended one time in FY-2025. The amendment was approved at the Board of Directors meeting on April 28, 2025. The amendment approved any expenditure that had already been incurred that exceeded its original budgeted amount. The primary reasons for amending the budget are to account for unanticipated changes in both revenues and expenditures and to prevent compliance violations under the Council's grants from the Governor's Office of Elderly Affairs.

You can find schedules of the original and amended budgets for the Major Funds in the Supplementary Financial Information Required by GASB Statement 34 section of this report on pages 25 to 29. When you review the budget versus actual schedule, you will note that the favorable and unfavorable variances are not very large. This is a result of the budget amendment process, which allows us the opportunity to use hindsight to adjust the forecast that it made at the beginning of the year. With only two months left in the fiscal year at the time the budget is amended, the risk of a significant budget overrun is reduced because of our ability to more accurately predict what will occur over a shorter period of time versus a longer period of time.

### L. Analysis of Capital Asset and Debt Administration

At the end of the year, the Council had \$50,878 in fixed assets net of accumulated depreciation, and \$13,048 in lease right of use assets net of accumulated amortization. This amounted to a net decrease of \$119,365 from last year.

Table 4: Capital Assets, Net of Accumulated Depreciation and Amortization at Year End

	FY-2024	FY-2025
Furniture & Equipment	17,638	10,150
Vehicles	70,359	40,728
Right of Use Assets	95,294	13,048
	<u>183,291</u>	<u>63,926</u>

### M. Economic Factors and Next Year's Budgets

The Council receives most of its funding from the Governor's Office of Elderly Affairs. Because of this, the source of income for the Council depends on the state's budget. In FY-2025 the council received American Recovery Plan (ARP) funding for various programs due to the pandemic from the Governor's Office of Elderly Affairs. ARP funds carried over from FY2024 were exhausted in FY-2025. The ARP funds are restricted by program. The Council's grants and contracts from federal, state, and local sources have been approved for FY-2026. Any additional local funding approved after today will allow for an adjustment to service levels above original projections.

#### Contacting the Council's Management

Our financial report is designed to provide government agencies and the general public an overview of the Council's finances and to demonstrate accountability for the money that it receives. If you have any questions about this report or wish to ask for more information, you should contact Monica Wright, the Council's Executive Director, at the Council's main office located at 1700 Buckner Street, Suite 240 Shreveport, LA 71101, by phone at (318) 676-7900, or by email at [ccoa@caddocoa.org](mailto:ccoa@caddocoa.org).

**AUDITED FINANCIAL STATEMENTS**



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REGIONS TOWER  
333 TEXAS STREET, SUITE 1525 | SHREVEPORT, LOUISIANA 71101  
318.429.1525 (P) | 318.429.2124 (F)

Board of Directors  
Caddo Council on Aging, Inc.  
Shreveport, Louisiana

## INDEPENDENT AUDITOR'S REPORT

### Report on the Audit of the Financial Statements

#### *Opinion*

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Caddo Council on Aging, as of and for the year ended June 30, 2025, and the related notes to financial statements, which collectively comprise the Council's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Caddo Council on Aging, as of June 30, 2025, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Caddo Council on Aging and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### *Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Caddo Council on Aging's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Caddo Council on Aging's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Caddo Council on Aging's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Other Matters**

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages i-viii and budgetary comparison information on pages 25-29 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for

consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Caddo Council on Aging’s basic financial statements. The accompanying information on pages 30-34 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and also is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report, dated December 30, 2025, on our consideration of the Council’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Council’s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council’s internal control over financial reporting and compliance.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana  
December 30, 2025

**CADDO COUNCIL ON AGING, INC.**  
**GOVERNMENT-WIDE STATEMENT OF NET POSITION**  
**JUNE 30, 2025**

	<b>Governmental Activities</b>
<b>Assets:</b>	
Cash	\$ 3,473,634
Certificates of deposit	1,207,922
Accounts receivable	195
Grants receivable	533,792
Prepaid expenses	125,208
Capital assets, net of accumulated depreciation	50,878
Lease right of use assets, net of accumulated amortization	13,048
Total assets	\$ 5,404,677
<b>Liabilities:</b>	
Accounts payable	\$ 639,058
Payroll liabilities	46,353
Deferred income	63,750
Vacation liability	34,534
Lease liability - short-term	8,696
Lease liability - long-term	4,352
Total liabilities	796,743
<b>Net position:</b>	
<b>Restricted:</b>	
Nutrition services-meals	1,089
Special revenue funds	2,561,435
Unrestricted/undesignated	1,994,532
Investment in capital assets	50,878
Total net position	\$ 4,607,934

The accompanying notes are an integral part of the financial statements.

**CADDO COUNCIL ON AGING, INC.**  
**GOVERNMENT-WIDE STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Direct Expenses	Indirect Expenses	Program Revenues		Net (Expense) Revenue and Increase (Decrease) in Net Assets
			Charges for Services	Operating Grants and Contributions	Total Governmental Activities
<b>Programs:</b>					
Governmental activities:					
Health, welfare, and social services:					
Supportive services:	\$ -	\$ -	\$ -	\$ 355,551	\$ 355,551
Personal care	25,720	1,150	-	-	(26,870)
Other services	113,846	4,318	-	-	(118,164)
Homemaker	84,033	3,640	-	-	(87,673)
Information and assistance	107,093	5,096	-	-	(112,189)
Outreach	399	15	-	-	(414)
Transportation	56,485	2,142	-	-	(58,627)
Net change in supportive services	387,576	16,361	-	355,551	(48,386)
Nutrition services:					
Congregate meals	241,817	14,159	-	235,030	(20,946)
Home delivered meals	1,520,076	88,403	-	948,079	(660,400)
Nutritional incentive program	-	-	-	89,824	89,824
Net change in nutrition services	1,761,893	102,562	-	1,272,933	(591,522)
Utility assistance	2,038	-	-	-	(2,038)
Disease prevention and health promotion	10,205	467	-	10,605	(67)
National family caregiver support:					
NFCSCP in-home respite	87,607	5,725	-	-	(93,332)
Other services	12,947	865	-	-	(13,812)
Net change in National family caregiver support	100,554	6,590	-	99,661	(7,483)
Louisiana SeniorRx (ADRC)	109,529	6,133	-	111,948	(3,714)
MIPPA	-	-	-	47,100	47,100
Ombudsman	192,956	9,558	-	197,573	(4,941)
Audit	57,775	-	-	-	(57,775)
Restricted fund	54,588	-	-	502,923	448,335
Veterans home and community based services	2,386,524	109,241	-	2,587,954	92,189
Other local	-	-	-	-	-
AAA and administrative	402,292	(250,912)	-	314,753	163,373
<b>Total governmental activities</b>	<b>\$ 5,465,930</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,501,001</b>	<b>\$ 35,071</b>

**General revenues:**

Grants and contributions not restricted to specific programs	492,019
Increase in net position	527,090
Net position, beginning of year	4,080,844
Net position, end of year	<u>\$ 4,607,934</u>

The accompanying notes are an integral part of the financial statements.

**CADDO COUNCIL ON AGING, INC.**  
**BALANCE SHEET- GOVERNMENTAL FUNDS**  
**JUNE 30, 2025**

	General Fund	Title IIIB Supportive Services	Title III C-2 Home Delivered Meals	Veterans HCBS	Restricted Contributions	Non-Major Funds	Total
<b>Assets:</b>							
Cash	\$ 3,402,084	\$ -	\$ -	\$ -	\$ 71,550	\$ -	\$ 3,473,634
Certificates of deposit	355,201	-	-	-	852,721	-	1,207,922
Accounts receivable	195	-	-	-	-	-	195
Grants receivable	823	-	-	501,685	-	31,284	533,792
Due from other funds	-	19,332	95,932	667,572	929,600	20,228	1,732,664
Prepaid expenses	125,208	-	-	-	-	-	125,208
<b>Total assets</b>	<b>\$ 3,883,511</b>	<b>\$ 19,332</b>	<b>\$ 95,932</b>	<b>\$ 1,169,257</b>	<b>\$ 1,853,871</b>	<b>\$ 51,512</b>	<b>\$ 7,073,415</b>
<b>Liabilities</b>							
Accounts payable	\$ 45,123	\$ 19,332	\$ 95,932	\$ 427,202	\$ 1,964	\$ 49,505	\$ 639,058
Payroll liabilities	46,353	-	-	-	-	-	46,353
Due to other funds	1,732,664	-	-	-	-	-	1,732,664
Deferred income	63,750	-	-	-	-	-	63,750
<b>Total Liabilities</b>	<b>1,887,890</b>	<b>19,332</b>	<b>95,932</b>	<b>427,202</b>	<b>1,964</b>	<b>49,505</b>	<b>2,481,825</b>
<b>Fund balance</b>							
<b>Nonspendable:</b>							
Prepaid expenses	125,208	-	-	-	-	-	125,208
<b>Restricted for:</b>							
Nutrition services - meals	1,089	-	-	-	-	-	1,089
Special revenue funds	-	-	-	742,055	1,851,907	2,007	2,595,969
Unassigned	1,869,324	-	-	-	-	-	1,869,324
<b>Total fund balances</b>	<b>1,995,621</b>	<b>-</b>	<b>-</b>	<b>742,055</b>	<b>1,851,907</b>	<b>2,007</b>	<b>4,591,590</b>
<b>Total liabilities and fund balances</b>	<b>\$ 3,883,511</b>	<b>\$ 19,332</b>	<b>\$ 95,932</b>	<b>\$ 1,169,257</b>	<b>\$ 1,853,871</b>	<b>\$ 51,512</b>	<b>\$ 7,073,415</b>
<b>Total fund balances</b>							<b>\$ 4,591,590</b>
<b>Amounts reported for governmental activities in the statement of net assets are difference because:</b>							
Capital assets used in governmental activities are not financial resources and therefore not reported in the funds							50,878
Lease right of use assets							13,048
Vacation liability is not paid out of current financial resources and is therefore not reported in the funds.							(34,534)
Lease liability							(13,048)
<b>Net assets of governmental activities</b>							<b>\$ 4,607,934</b>

The accompanying notes are an integral part of the financial statements.

**CADDO COUNCIL ON AGING, INC.**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**

**FOR THE YEAR ENDED JUNE 30, 2025**

	General Fund	Title IIIB Supportive Services	Title III C-2 Home Delivered Meals	Veterans HCBS	Restricted Contributions	Non-Major Funds	Total
<b>Revenues:</b>							
Intergovernmental:							
Governor's Office of Elderly Affairs:							
Primary grants	\$ -	\$ 355,551	\$ 687,861	\$ -	\$ -	\$ 810,385	\$ 1,853,797
PCOA	145,392	-	-	-	-	-	145,392
Nutrition Service Incentive Grant	89,824	-	-	-	-	-	89,824
Senior Center	335,713	-	-	-	-	-	335,713
Supplemental Senior Center	10,913	-	-	-	-	-	10,913
Department of Veterans Affairs	-	-	-	2,587,954	-	-	2,587,954
Caddo Parish Commission	5,000	-	100,000	-	-	-	105,000
City of Shreveport	-	-	15,000	-	-	-	15,000
Federal Emergency Management Agency (FEMA)	-	-	4,980	-	-	-	4,980
Public support-restricted:							
Community Foundation of North Louisiana	6,192	-	89,229	-	1,419	-	96,840
United Way	-	-	87	-	-	-	87
Grayson Foundation	-	-	40,000	-	-	-	40,000
Public support:							
Donations-unrestricted	85,582	-	-	-	-	-	85,582
Donations-restricted	-	-	-	-	368,139	-	368,139
Participant and program income	-	-	20	-	-	1,098	1,118
Fundraising revenues-restricted	-	-	-	-	113,871	-	113,871
Interest income	79,675	-	-	-	19,494	-	99,169
Other income	28,739	-	10,902	-	-	-	39,641
<b>Total revenues</b>	<b>787,030</b>	<b>355,551</b>	<b>948,079</b>	<b>2,587,954</b>	<b>502,923</b>	<b>811,483</b>	<b>5,993,020</b>
<b>Expenditures:</b>							
Salaries	-	97,590	288,252	163,803	905	346,273	896,823
Fringe benefits	-	12,639	39,755	29,099	69	66,211	147,773
Travel	-	1,597	36,637	16,631	58	25,404	80,327
Operating services	248	21,011	135,314	23,108	2,146	96,840	278,667
Operating supplies	95	439	4,844	1,555	2,033	3,164	12,130
Other costs	2,363	5,437	13,377	148,979	51,413	70,717	292,286
Utility assistance	-	-	-	-	-	-	-
Cost of meals	-	-	1,090,299	-	-	201,980	1,292,279
Client services	92	217,363	-	2,112,588	-	96,581	2,426,624
Capital outlay	-	-	-	-	-	-	-
<b>Total expenditures</b>	<b>2,798</b>	<b>356,076</b>	<b>1,608,478</b>	<b>2,495,763</b>	<b>56,624</b>	<b>907,170</b>	<b>5,426,909</b>
<b>Excess (deficiency) of revenues over expenditures</b>	<b>784,232</b>	<b>(525)</b>	<b>(660,399)</b>	<b>92,191</b>	<b>446,299</b>	<b>(95,687)</b>	<b>566,111</b>
<b>Other financial sources (uses):</b>							
Transfers in	47,100	525	660,399	-	-	88,463	796,487
Transfers out	(592,152)	-	-	-	(157,235)	(47,100)	(796,487)
<b>Total other financial sources (uses)</b>	<b>(545,052)</b>	<b>525</b>	<b>660,399</b>	<b>-</b>	<b>(157,235)</b>	<b>41,363</b>	<b>-</b>
<b>Net increase (decrease) in fund balances</b>	<b>239,180</b>	<b>-</b>	<b>-</b>	<b>92,191</b>	<b>289,064</b>	<b>(54,324)</b>	<b>566,111</b>
<b>Fund balances:</b>							
Beginning of year	1,756,441	-	-	649,864	1,562,843	56,331	4,025,479
End of year	\$ 1,995,621	\$ -	\$ -	\$ 742,055	\$ 1,851,907	\$ 2,007	\$ 4,591,590

The accompanying notes are an integral part of the financial statements.

**CADDO COUNCIL ON AGING, INC.**  
**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES OF GOVERNMENTAL**  
**FUNDS TO THE STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2025**

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Net increase in fund balances - total governmental funds	\$	566,111
<p>Governmental funds report capital outlays as expenditures; however, in the statement of activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation (\$37,119) is more than capital outlay (\$0) in the current period.</p>		
		(37,119)
(Increase) in compensated absences		<u>(1,902)</u>
Increase in net position of governmental activities	\$	<u><u>527,090</u></u>

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The accompanying notes are an integral part of the financial statements.

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

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**1. Purpose of the Council on Aging and Summary of Significant Accounting Policies**

**a. Purpose of the Council on Aging:**

The purpose of the Council is to collect facts and statistics and make special studies of conditions pertaining to the employment, financial status, recreation, social adjustment, mental and physical health or other conditions affecting the welfare of the aging people in Caddo Parish; to keep abreast of the latest developments in these fields of activity throughout Louisiana and the United States; to interpret its findings to the citizens of the parish; to provide for a mutual exchange of ideas and information on the parish and state level; to conduct public meetings to make recommendations for needed improvements and additional resources; to promote the welfare of aging people when requested to do so; to coordinate and monitor services of other local agencies serving the aging people of the parish; and to assist and cooperate with the Governor's Office of Elderly Affairs (GOEA) and other departments of state and local government serving the elderly; and to make recommendations relevant to the planning and delivery of services to the elderly of the parish.

Specific services provided by the Council to the elderly residents of Caddo Parish include providing congregate and home delivered meals, nutritional education, personal care, information and assistance, outreach, material aid, home repairs, homemakers, recreation, legal assistance, disease prevention, health promotion, and transportation.

**b. Reporting Entity:**

In 1964, the State of Louisiana passed Act 456 authorizing the charter of a voluntary council on aging for the welfare of the aging people in each parish of Louisiana. However, before the council on aging can begin operations in a specific parish, its application for a charter must receive approval from the Governor's Office of Elderly Affairs pursuant to LA R.S. 46:1602. The functions of each council on aging in Louisiana must comply with the objectives of state laws and are governed by the policies and regulations established by GOEA.

The Caddo Council on Aging is a legally separate, nonprofit, quasi-public corporation. It received its charter and began operations in 1972.

A board of directors, consisting of 17 voluntary members, who serve three-year terms, governs the Council.

Membership in the Council is open at all times, without restriction, to all residents of Caddo Parish who have reached the age of majority and who express an interest in the Council and wish to contribute to or share in its programs. Membership fees are not charged.

Based on the criteria set forth in GASB Statement 14, the Caddo Council on Aging is not a component unit of another primary government, nor does it have any component units that are related to it. In addition, based on the criteria set forth in GASB Codification Section 2100, the Council has presented its financial statements as a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state and local governments. As used in GASB Statement 14, the term fiscally independent means that the Council may, without approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes, or set rates or charges, and issue bonded debt. As previously mentioned, GOEA establishes the policies and

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

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regulations that all councils must follow. Included in its policies is a provision that the Council's budget be approved by GOEA. However, this approval process is part of GOEA's general oversight responsibility for the Council and is more ministerial or compliance oriented than substantive.

Accordingly, the Council is viewed as being fiscally independent for purposes of applying the reporting entity criteria of GASB Statement 14.

**c. Presentation of Statements:**

The Council's statements are prepared in accordance with accounting principles generally accepted (GAAP) in the United States of America as applicable to governmental entities. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements.

The Council has the option to apply FASB pronouncements issued after that date to its business-type activities and enterprise funds; however, the Council has chosen not to do so because it does not have any business-type activities or enterprise funds. The more significant accounting policies established in GAAP and used by the Council are discussed below.

In June 1999, the Governmental Accounting Standards Board (GASB) unanimously approved Statement No. 34, *Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments*. Certain of the significant changes in the Statement include the following:

- A Management's Discussion and Analysis (MD&A) section providing an analysis of the Council's overall financial position and results of operations.
- Governmental-Wide Financial statements prepared using full accrual accounting for all of the Council's activities.
- A change in the fund financial statements to focus on the major funds.

These and other changes are reflected in the accompanying financial statements (including notes to financial statements).

**d. Basic Financial Statements - Government-Wide Statements:**

The Council's basic financial statements include both Government-Wide (GWFS) (reporting the Council as a whole) and Fund Financial Statements (FFS) (reporting the Council's major funds). Both the Government-Wide and Fund Financial Statements categorize primary activities as either governmental or business type. The Council's functions and programs have been classified as governmental activities. The Council does not have any business-type activities, fiduciary funds, or any component units that are fiduciary in nature. Accordingly, the Government-Wide financial statements do not include any of these activities or funds.

The content and certain titles of the GWFS were changed upon the adoption by the Council of GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. This statement provides reporting guidance for deferred outflows of resources and deferred inflows of resources, and adds them, when applicable, as elements of the GWFS, because they are distinct from assets and liabilities. In addition, because these

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

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additional elements may affect the residual amount of all of the elements presented in a statement of financial position, GASB 63 renames that measure as net position rather than net assets. The Council had no significant deferred outflows or inflows of resources as of June 30, 2025.

Accordingly, the statement of net position presents information on all of the Council's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Council is improving or deteriorating.

In the Government-Wide Statement of Net Position, the governmental type activities column is presented on a consolidated basis by column, and is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Council's net position is reported in three parts - investment in capital assets, including lease right of use assets, net of related debt; restricted; and unrestricted. Investment in capital assets, net of related debt consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those capital assets. Restricted consists of net assets with constraints placed on their use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation. Unrestricted includes all other net assets that do not meet the definition of "restricted" or "investment in capital assets, net of related debt."

The Council's policy is to use restricted resources first to finance its activities except for nutrition services. When providing nutrition services, revenues earned by the Council under its Nutrition Services Incentive Program contract with GOEA can only be used to pay for the raw food component of each meal that is bought and served to a person eligible to receive a meal under one of the nutrition programs. The Council's management has discretion as to how and when to use the Nutrition Services Incentive Program revenues when paying for nutrition program costs. Quite often unrestricted resources are available for use that must be consumed, or they will have to be returned to GOEA. In such cases it is better for management to elect to apply and consume the unrestricted resources before using the restricted resources. As a result, the Council will depart from its usual policy of using restricted resources first.

The GWFS reports both the gross and net cost of each of the Council's functions and significant programs. Many functions and programs are supported by general government revenues like intergovernmental revenues, and unrestricted investment income, particularly if the function or program has a net cost. The Statement of Activities begins by presenting gross direct and indirect expenses that include depreciation, and then reduces the expenses by related program revenues, such as operating and capital grants and contributions, to derive the net cost of each function or program. Program revenues must be directly associated with the function or program to be used to directly offset its cost. Operating grants include operating-specific and discretionary (either operating or capital) grants, while the capital grants column reflects capital-specific grants. The Council did not receive any capital-specific grants this year.

The Council allocates its indirect costs among various functions and programs in accordance with the Uniform Guidance. The Statement of Activities shows this allocation in a separate column

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**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

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labeled “indirect cost allocation.” In addition, GOEA provides grant funds to help the Council pay for a portion of its indirect costs. As a result, only the indirect costs in excess of the GOEA funds are allocated to the Council’s other functions and programs.

The Government-Wide Statements focus upon the Council’s ability to sustain operations and the change in its net position resulting from the current year’s activities.

**e. Basic Financial Statements - Fund Financial Statements:**

The financial transactions of the Council are reported in individual funds in the Fund Financial Statements. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues, and expenditures. Resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The various funds are reported by generic classification within the financial statements.

The Council uses governmental fund types. The focus of the governmental funds’ measurement (in the fund statements) is on determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than on net income. An additional emphasis is placed on major funds within the governmental fund types. A fund is considered major if it is the primary operating fund of the Council or if its total assets, liabilities, revenues, or expenditures are at least 10% of the corresponding total for all funds of that category or type.

The following is a description of the governmental funds of the Council:

- **The General Fund** is the general operating fund of the Council. It is used to account for all financial resources except those required to be accounted for in another fund. It is a major fund on the Council’s financial statements, and consists of the following types of programs:

**Local**

Local funds are received from various local sources. All funds are provided to help the Council supplement the Homemaker and Home Delivered Meals programs.

The Council’s program participants also generate revenues through certain fundraising activities that are not sponsored by any particular grant award. Revenues and expenses relating to these activities are accounted for as part of the Special Revenue Fund’s local program. Local funds may be used as transfers to Special Revenue Funds to supplement those programs.

**PCOA (Act 735)**

PCOA (Act 735) funds are appropriated for the Governor’s Office of Elderly Affairs by the Louisiana Legislature for remittance to the Council on Aging. The Council may use these “Act 735” funds at its discretion.

**Senior Center**

The Senior Center Fund is used to account for the administration of Senior Center program funds appropriated by the Louisiana Legislature to GOEA, which in turn “passes through” the funds to the Council. The purpose of this program is to provide a community service center at

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

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which elderly people can receive supportive social services and participate in activities which foster their independence, enhance their dignity, and encourage their involvement in and with the community. The senior center for Caddo Parish is located in Shreveport. Senior Center Funds can be used at management's discretion to support any of the Council's programs that benefit the elderly. Accordingly, during the fiscal year, the Senior Center Fund transferred most of its grant revenue to the Title III C-2 Fund to subsidize program costs of home-delivered meals.

**The Nutritional Services Incentive Program Fund** (formerly the USDA Fund) is used to account for the administration of the Food Distribution Program funds provided by the United States Department of Agriculture through the Louisiana Governor's Office of Elderly Affairs, which "passes through" the funds to the Council. This program reimburses the service provider for congregate and home-delivered meals served to eligible participants so that United States food and commodities may be purchased to supplement these programs.

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. A large percentage of the Council's special revenue funds are Title III funds. These funds are provided by the United States Department of Health and Human Services - Administration on Aging to the Governor's Office of Elderly Affairs, which in turn "passes through" the funds to the Council. The Council has established several special revenue funds. The following is a brief description of each special revenue fund's purpose:

**Major Special Revenue Funds**

**The Title IIIB Supportive Services Funds** are provided by the United States Department of Health and Human Services through the Louisiana Governor's Office of Elderly Affairs, which "passes through" the funds to the Council. This program is used to provide the elderly various types of social services, including information and assistance, outreach and referral, Homemaker, telephoning, and utility assistance.

**The Title III C-2 Home Delivered Meals Fund** is used to account for funds that are used to provide nutritional meals to homebound older persons. Using Title III C-2 funds the Council served meals during the year to people eligible to participate in this program.

**The Veterans HCBS Fund** is used to account for funds that provide veterans the opportunity to hire their own personal care aides to assist them with daily living activities. The Council contracts with Overton Brooks VA Medical Center to provide this service.

**The Restricted Contributions Fund** is used to account for funds restricted by the donor for specific uses. Such restrictions generally relate to the provision of nutrition services to seniors.

**Nonmajor Special Revenue Funds**

**The Title III C-1 Area Agency Administration Fund** is used to account for the administration of Special Programs for the Aging. Title III C administrative funds are provided by the United States Department of Health and Human Services through GOEA. These funds are used to pay for administrative costs associated with the Title III and Senior Center programs.

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

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**The Title III C-1 Congregate Meals Fund** is used to account for funds that are used to provide nutritional, congregate meals to the elderly at meal sites located in Shreveport and surrounding areas. Using Title C-1 Funds, the Council provides meals to people eligible to participate in that program.

**The Title IIIB Ombudsman Funds** are provided by the United States Department of Health and Human Services through the Louisiana Governor’s Office of Elderly Affairs, which “passes through” the funds to the Council. This program provides a liaison between the resident, the family, and the nursing home. The objective of the program is to protect the resident’s rights.

**The Title III D Fund** is used to account for funds used for disease prevention and health promotion activities.

**The Title III-E Caregiver Funds** are provided by the U. S. Department of Health and Human Services through the Louisiana Governor’s Office of Elderly Affairs, which in turn “passes through” the funds to the Council. This program provides in-home services and community services for the elderly.

**SenioRx/Aging and Disability Resource Center (ADRC) Fund** is provided for support services for access to prescription assistance and to promote public awareness of both public and private long-term support options for seniors and adults with disabilities. The program service area covers nine parishes. The program is administered by Louisiana Governor’s Office of Elderly Affairs.

**MIPPA Fund** is provided to educate all partners and assist Area Agencies in their outreach and enrollment regarding benefits available under Medicare Part D, Medicare Savings Program, and Low-Income Subsidy Programs. The program is administered by Louisiana Governor’s Office of Elderly Affairs.

**The Audit Fund** is used to account for funds received from the Governor’s Office of Elderly Affairs that are restricted to use as a supplement to pay for the cost of having an annual audit of the Council’s financial statements. The cost allocated to this fund is equal to the GOEA supplement. Excess audit costs are covered by transfers from the discretionary PCOA fund.

**Local and Miscellaneous (Designated) Funds** include funds used to provide a variety of services for program participants.

**State Public Health** addresses preparation for future public health challenges as a result of pandemics.

**Other Local Programs** includes unrestricted donations and expenses not associated with other programs.

**f. Measurement Focus and Basis of Accounting:**

Basis of accounting refers to when revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

**1. Accrual Basis - Government-Wide Financial Statements (GWFS):**

The Statement of Net Position and the Statement of Activities display information about

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
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the Council as a whole. Both of these statements have been prepared using the economic measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

**2. Modified Accrual Basis - Fund Financial Statements (FFS):**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., when they are both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The Council considers all revenues "available" if they are collected within 60 days after year-end.

Expenditures are generally recorded under the modified accrual basis of accounting when the related liability is incurred. The exceptions to this general rule are that (1) unmatured principal and interest on long-term debt, if any, are recorded when due and (2) claims and judgments and compensated absences are recorded as expenditures when paid with expendable available financial resources.

**g. Interfund Activity:**

Interfund activity is reported as either loans or transfers. Loans between funds are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. All other interfund transactions are treated as transfers. Transfers represent a permanent reallocation of resources between funds. Transfers between funds are netted against one another as part of the reconciliation of the change in fund balances in the fund financial statements to the change in net position in the Government-Wide Financial Statements.

**h. Cash and Cash Equivalents:**

Cash includes amounts in demand deposits, interest-bearing demand deposits, and petty cash. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less. Cash and cash equivalents are reported at their carrying amounts that equal their fair values.

**i. Investments:**

GASB Statement 31 requires the Council to report its investments at fair value, except for investments in nonparticipating interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates. This type of investment is reported using a cost-based measure, provided that the fair market value of the contract is not significantly affected by the impairment of the credit standing of the issuer or other factors.

**j. Prepaid Expenses/Expenditures:**

Prepaid expenses include amounts paid for services in advance.

These are shown as assets on the Government-Wide Statement of Net Position. In the Fund Financial Statements, the Council has elected not to include amounts paid for future services as

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expenditures until those services are consumed to comply with the cost reimbursement terms of grant agreements. As a result, the prepaid expenditures are shown as an asset on the balance sheet of the Fund Financial Statements until they are consumed. In addition, a corresponding amount of the fund balance of the General Fund has been reserved to reflect the amount of fund balance not currently available for expenditure.

**k. Capital Assets:**

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. Capital assets are long-lived assets that have been purchased or acquired with an original cost of at least \$1,000 and that have an estimated useful life of greater than one year. When purchased or acquired, these assets are recorded as capital assets in the Government-Wide Statement of Net Position. In contrast, in the Fund Financial Statements, capital assets are recorded as expenditures of the fund that provided the resources to acquire the asset. If the asset was purchased, it is recorded in the books at its cost. If the asset was donated, then it is recorded at its estimated fair market value at the date of donation.

For capital assets recorded in the Government-Wide Financial Statements, depreciation is computed and recorded using the straight-line method for the asset's estimated useful life. The estimated useful lives of the various classes of depreciable capital assets are as follows:

Equipment	5 years
Vehicles	5 years
Computers	3 years

Salvage values have not been estimated by management when calculating how much of an asset's cost needs to be depreciated except for vehicles.

Depreciation is not computed or recorded on capital assets for purposes of the Fund Financial Statements.

**l. Leases:**

In accordance with GASB Statement No. 87, Leases, the Caddo Council on Aging, as lessee, is required to recognize a lease liability and an intangible right-to-use lease asset on the government-wide statement of net position. The Council has analyzed the provisions of GASB Statement No. 87, Leases, and has concluded that there is one leasing arrangement which qualifies for disclosure under the new statement with the Caddo Council on Aging being the lessee.

**m. Unpaid Compensated Absences:**

The Council's policies for vacation time permit employees to accumulate earned but unused vacation leave. Accordingly, a liability for the unpaid vacation leave has been recorded in the Government-Wide Statements. The amount accrued as the compensated absence liability was determined using the number of vested vacation hours for each employee multiplied by the employee's wage rate in effect at the end of the year.

In contrast, the governmental funds in the Fund Financial Statements report only compensated absence liabilities that are payable from expendable available financial resources to the extent that the liabilities mature (or come due for payment). Vacation leave does not come due for payment until an employee makes a request to use it or terminates employment with the

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Council. Accordingly, no amounts have been accrued as fund liabilities as of year-end in the Fund Financial Statements. The differences in the methods of accruing compensated absences creates a reconciling item between the fund and government-wide financial statement presentations.

The Council's sick leave policy does not provide for the vesting of sick leave thereby requiring the employee to be paid for any unused leave upon termination of employment. Accordingly, no amounts have been accrued as unpaid compensated absences in the Government-Wide Financial Statements relative to sick leave.

**n. Allocation of Indirect Expenses:**

The Council reports all direct expenses by function and programs of functions in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function or program. Indirect expenses are recorded as direct expenses of the Administration function. GOEA provides funds to partially subsidize the Council's Administration function. The unsubsidized net cost of the Administration function is allocated using a formula that is based primarily on the relationship the direct cost program bears to the direct cost of all programs. There are some programs that cannot absorb any indirect cost allocation according to their grant or contract limitations.

**o. Management's Use of Estimates:**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

**p. Eliminations and Reclassifications:**

In the process of aggregating data for the Statement of Net Position and the Statement of Activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

**q. Fund Equity – Fund Financial Statements:**

Governmental fund equity is classified as fund balance. The Council has implemented GASB Statement 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, which provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. The following classifications describe the relative strength of the spending constraints placed on the purpose for which resources can be used:

- **Nonspendable:** This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Management has classified prepaid expenditures as being nonspendable as this item is not expected to be converted to cash.
- **Restricted:** This classification includes amounts for which constraints have been placed on the use of resources are either:
  - Externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or

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- Imposed by law through constitutional provisions or enabling legislation.
- **Committed:** This classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action (resolution) of the Council's board of directors, which is the Council's highest level of decision-making authority. These amounts cannot be used for any other purpose unless the board of directors removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The Council did not have any committed resources as of year-end.
- **Assigned:** This classification includes spendable amounts that are reported in governmental funds *other than the General Fund*, that are neither restricted nor committed and amounts in the General Fund that are intended to be used for a specific purpose in accordance with the provisions of GASB Statement 54. The intent of an assigned fund balance should be expressed by either the Council's board of directors, or a subordinate high-level body, such as a finance committee, or an official, such as the executive director, that has the authority to assign amounts to be used for specific purposes.
- **Unassigned:** This classification is the residual fund balance for the General Fund. It also represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

When fund balance resources are available for a specific purpose in multiple classifications, the Council would use the most restrictive funds first in the following order: restricted, committed, assigned, and unassigned as they are needed. However, it reserves the right to selectively spend unassigned resources first and to defer the use of the other classified funds.

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**r. Budget Policy:**

The Council follows these procedures in establishing the budgetary data reflected in these financial statements.

- The Governor’s Office of Elderly Affairs (GOEA) and other funding agencies notify the Council each year as to the funding levels for each program’s grant award.
- The Executive Director prepares a proposed budget based on the funding levels provided by GOEA and then submits the budget to the Board of Directors for approval.
- The adopted budget is forwarded to the Governor’s Office of Elderly Affairs or other appropriate funding agency for final approval.
- Most budgetary appropriations lapse at the end of each fiscal year (June 30).
- The budget is prepared on a modified accrual basis, consistent with the basis of accounting, for comparability of budgeted and actual revenues and expenditures.
- Budgeted amounts included in the accompanying financial statements include the original adopted budget amounts and all subsequent amendments.
- Actual amounts are compared to budgeted amounts periodically during the fiscal year as a management control device.
- The Council may transfer funds between line items as often as required but must obtain prior approval from the respective funding agency for funds received under grants from each agency.

**2. Revenue Recognition-Intergovernmental Grants, Public Support, and Miscellaneous Revenues**

***Intergovernmental Grants***

Intergovernmental grant revenues are recorded in governmental funds as revenues in the accounting period when they become susceptible to accrual, that is, measurable and available (modified accrual basis). Senior Center, State Allocation (Act 735), Titles III B, C-1, C-2, and Ombudsman program funds are received as a monthly allocation of the total grant in advance of the actual expenditures but are not susceptible to accrual as revenue until the actual expenditures are made. Audit funds are also recognized as revenue once the related cost has been incurred, and the grant reimbursement is measurable and available.

***Public Support and Miscellaneous Revenues***

The Council encourages and receives contributions from clients to help offset the costs of various programs. During the year, Caddo Parish, Community Foundation of North Louisiana, and the United Way provided funds to the Council. In addition, various fundraisers are held during the year to obtain funds to offset costs of general operations and senior center activities. The timing and amounts of the receipts of public support and miscellaneous revenues are sometimes difficult to predict but are recorded as revenue when the related ordinance is passed, or the pledge is made.

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**NOTES TO FINANCIAL STATEMENTS**  
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**3. Cash**

As of June 30, 2025, the carrying amount of the Council's deposits was as follows:

Community Foundation of North Louisiana	\$	71,550
Progressive Bank		
Operating account		704,973
Payroll account		4,778
Money market account		2,446,098
Cross Keys Bank		
Savings account		353
Barksdale Federal Credit Union		245,807
Petty cash		75
Total cash	\$	3,473,634

All cash deposits are protected by federal deposit insurance and/or a pledge of qualified U.S. government (or its agencies) securities.

Interest bearing accounts consist of those in Barksdale Federal Credit Union.

**4. Investments**

As of June 30, 2025, investments consist of certificates of deposit as follows:

Cross Keys Bank	4.67% maturing July 24, 2025	\$	235,000
Cross Keys Bank	3.82606% maturing July 24, 2025		135,717
Cross Keys Bank	3.82606% maturing July 24, 2025		104,843
Cross Keys Bank	3.816% maturing August 14, 2025		16,163
Cross Keys Bank	3.816% maturing August 14, 2025		110,617
Cross Keys Bank	3.77% maturing October 30, 2025		234,195
Cross Keys Bank	3.75868% maturing November 13, 2025		128,003
Cross Keys Bank	3.893% maturing January 24, 2026		243,384
		\$	1,207,922

**5. Grants Receivable**

Program	Fund	Amount
Governors Office of Elderly Affairs	Special Revenue	\$ 32,107
Veterans Affairs	Special Revenue	501,685
Total grants receivable		\$ 533,792

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**6. In-Kind Contributions**

In addition to in-kind revenues presented in this report, the Council received \$175,823 in various in-kind contributions during the year which have been valued at their estimated fair market value. In-kind contributions consisted of the following:

Fund		
Title IIIC-1 Congregate Meals	\$	94,641
Title IIIC-2 Home Delivered Meals		81,182
	\$	175,823

**7. Board of Directors' Compensation**

The Board of Directors is a voluntary board; therefore, no compensation has been paid to any member. However, board members are reimbursed for out-of-town travel expenses incurred in accordance with the Council's regular personnel policy.

**8. Lease Commitments**

The Council leases space for its main office at 1700 Buckner Square, Shreveport, Louisiana. The terms of this lease require monthly payments of \$6,247 to \$6,383 through July 2025, plus a share of common operating expenses. Only a portion of this lease is on a long-term basis; the remainder is month-to-month. Although this lease was extended for five years in August 2020, it contains provisions that allow the commitment to be broken due to lack of funding.

The Council leases a copy machine for its main office. The terms of this lease require monthly payments of \$215.76 through March 2028.

Total rent payments for the year ended June 30, 2025, amounted to \$80,381.

The following is a summary of lease liability transactions of the Council for the year-ended June 30, 2025:

Balance at beginning of year	\$	95,294
Additions		-
Modifications & Remeasurements		(5,953)
Reductions		(76,293)
Balance at end of year	\$	13,048

The Council's principal and interest requirements to maturity are as follows:

	Principal		Interest		Total
2026	\$ 8,696	\$	276	\$	8,972
2027	2,446		144		2,590
2028	1,906		35		1,941
	\$ 13,048	\$	455	\$	13,503

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
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**9. Income Tax Status**

As a nonprofit, privately supported organization, Caddo Council on Aging is exempt from income taxation under Section 501(c)(3) of the Internal Revenue Code but must file an annual return with the Internal Revenue Service that contains information on its financial operations. The Council is required to review various tax positions it has taken with respect to its exempt status and determine whether in fact it continues to qualify as a tax-exempt entity. It must also consider whether it has nexus in jurisdictions in which it has income and whether a tax return is required in those jurisdictions. In addition, as a tax-exempt entity, the Council must assess whether it has any tax positions associated with unrelated business income subject to income tax. The Council does not expect any of these tax positions to change significantly over the next twelve months. Any penalties related to late filing or other requirements would be recognized as penalties expense in the Council's accounting records.

Caddo Council on Aging is required to file U. S. federal Form 990 for informational purposes. Its federal income tax returns for the past three tax years remain subject to examination by the Internal Revenue Service.

**10. Judgments, Claims, and Similar Contingencies**

There is no significant litigation pending against the Council as of June 30, 2025. Furthermore, the Council's management believes that any potential lawsuits would be adequately covered by insurance.

The Council receives revenues from various federal and state grant programs which are subject to final review and approval as to allowability of expenditures by the respective grantor agencies. Any settlements or expenses arising out of a final review are recognized in the period in which agreed upon by the agency and the Council. Also, it is management's opinion that any audits by the grantor agencies would not produce disallowed program costs and liabilities to such an extent that they would materially affect the Council's financial position.

**11. Federally Assisted Programs**

The Council participates in a number of federally assisted programs. These programs are audited in accordance with the Single Audit Act, as amended in 1996. Audits of prior years have not resulted in any disallowed costs; however, grantor agencies may provide for further examinations. Based on prior experience, the Council's management believes that further examinations would not result in any significant disallowed costs.

In accordance with the Single Audit Act, as amended, a schedule of expenditures of federal awards is presented in the supplementary financial information portion of this report.

**12. Economic Dependency**

The Council receives the majority of its revenue from funds provided through grants administered by the Louisiana Governor's Office of Elderly Affairs. The grant amounts are appropriated each year by the federal and state governments. If significant budget cuts are made at the federal and/or state level, the amount of the funds the Council receives could be reduced significantly and have an adverse impact on its operations. Management is not aware of any actions that will adversely affect the amount of funds the Council will receive in the next fiscal year.

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

**13. Interfund Transfers**

Operating transfers in and out are listed by fund for the fiscal year:

Funds Transferred In	Funds Transferred Out								Total In
	PCOA	Nutritional Service	Senior Center	Supplemental Senior Center	Senior Rx	Local	Restricted Contributions	MIPPA	
Area Agency Administration	5	-	-	-	-	-	-	-	5
Supportive Services	525	-	-	-	-	-	-	-	525
Congregate Meals	-	20,946	-	-	-	-	-	-	20,946
Home Delivered Meals	86,039	70,500	335,713	10,913	-	-	157,234	-	660,399
Preventive Health	67	-	-	-	-	-	-	-	67
Ombudsman	-	-	-	-	-	4,941	-	-	4,941
Audit	57,775	-	-	-	-	-	-	-	57,775
Caregiver	973	-	-	-	-	-	-	-	973
SenioRx	-	-	-	-	-	3,714	-	-	3,714
Local	-	-	-	-	-	-	-	47,100	47,100
ARP Supportive Services	9	-	-	-	-	-	-	-	9
ARP Caregiver	-	-	-	-	-	33	-	-	33
<b>Total Out</b>	<b>145,393</b>	<b>91,446</b>	<b>335,713</b>	<b>10,913</b>	<b>-</b>	<b>8,688</b>	<b>157,234</b>	<b>47,100</b>	<b>796,487</b>

**14. Interfund Loans**

Because the Council operates most of its programs under cost reimbursement type grants, it has to pay for costs using its General Fund money and then request reimbursement for the advanced costs under the grant programs. Such advances create short-term interfund loans. A summary of these interfund loans at June 30, 2025, follows:

	<u>Due from Other Funds</u>	<u>Due to Other Funds</u>
General fund	\$ -	\$ 1,732,664
Special revenue funds:		
Area Agency Administration	9,585	-
Supportive Service	19,332	-
Congregate Meals	15,528	-
Home Delivered Meals	95,932	-
Ombudsman	-	2,057
Preventive Health	10	-
Caregiver	5,793	-
SenioRx	1,135	-
Audit	1,875	-
ARP Supportive Services	-	16
Veterans HCBS	667,572	-
Foster Grandparent	2,005	-
ARP Area Agency Administration	332	-
Senior Center Special	2,018	-
ARP Ombudsman	-	18,318
Restricted gifts	929,600	-
Indirect	2,338	-
<b>Total special revenue funds</b>	<u>1,753,055</u>	<u>20,391</u>
<b>Total all funds</b>	<u>\$ 1,753,055</u>	<u>\$ 1,753,055</u>

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2025**

**15. Changes in Capital Assets**

A summary of changes in capital assets is as follows:

	Balance 6/30/2024	Additions	Deletions	Balance 6/30/2025
General fixed assets, at cost:				
Vehicles	\$ 271,673	\$ -	\$ -	\$ 271,673
Furniture and equipment	36,047	-	-	36,047
Total cost	307,720	-	-	307,720
Accumulated depreciation:				
Vehicles	201,314	29,631	-	230,945
Furniture and equipment	18,409	7,488	-	25,897
Total accumulated depreciation	219,723	37,119	-	256,842
Net fixed assets	87,997	(37,119)	-	50,878
Right of use assets	303,348	-	-	303,348
Less accumulated amortization	(208,054)	-	(82,246)	(290,300)
Net right of use assets	95,294	-	(82,246)	13,048

**16. Changes in Noncurrent Liabilities**

The following is a summary of transactions relating to the Council's noncurrent liabilities during the year.

	Balance 6/30/2024	Increase	Balance 6/30/2025
Vacation liability	\$ 32,632	\$ 1,902	\$ 34,534

**17. Risk Management**

The Council is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Council has purchased commercial insurance to cover or reduce the risk of loss that might arise should one of these incidents occur. No settlements were made during the current or prior three fiscal years that exceeded the Council's insurance coverage. The Council's management has not purchased commercial insurance or made provision to cover or reduce the risk of loss as a result of business interruption and certain acts of God.

**18. Subsequent Events**

The Council is required to evaluate events or transactions that may occur after the balance sheet date for potential recognition or disclosure in the financial statements. The entity performed such an evaluation through December 30, 2025, the date which the financial statements were available to be issued and noted no such subsequent events.

**REQUIRED SUPPLEMENTARY FINANCIAL INFORMATION**

**CADDO COUNCIL ON AGING, INC.**  
**BUDGETARY COMPARISON SCHEDULE-GENERAL FUND**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Budget Amounts		Actual Amounts	Variance With Final Budget
	Original	Final	GAAP Basis	Favorable (Unfavorable)
<b>Revenues:</b>				
Intergovernmental:				
Governor's Office of Elderly Affairs:				
PCOA	\$ 145,393	\$ 145,393	\$ 145,392	\$ (1)
Nutrition Service Incentive Grant	278,937	92,534	89,824	(2,710)
Senior Center	335,713	335,713	335,713	-
Supplemental Senior Center	10,913	10,913	10,913	-
Caddo Parish Commission	-	-	5,000	5,000
Community Foundation of North Louisiana	-	-	6,192	6,192
Public Support - Unrestricted				
Donations Unrestricted	15,500	100,000	85,582	(14,418)
Fund Raising Revenues - Unrestricted				
Interest Income	5,000	59,828	79,675	19,847
Other Income	4,000	23,567	28,739	5,172
<b>Total Revenue</b>	<b>795,456</b>	<b>767,948</b>	<b>787,030</b>	<b>19,082</b>
<b>Expenditures:</b>				
Operating services	2,500	2,500	248	2,252
Operating supplies	1,000	1,000	95	905
Other costs	15,000	163,674	2,363	161,311
Client services	-	-	92	(92)
Capital outlay	6,000	6,000	-	6,000
<b>Total Expenditures</b>	<b>24,500</b>	<b>173,174</b>	<b>2,798</b>	<b>170,376</b>
<b>Excess of revenues over expenditures</b>	<b>770,956</b>	<b>594,774</b>	<b>784,232</b>	<b>189,458</b>
<b>Other financial sources (uses):</b>				
Transfers in	-	-	47,100	47,100
Transfers out	(770,956)	(594,774)	(592,152)	2,622
<b>Total other financial sources (uses)</b>	<b>(770,956)</b>	<b>(594,774)</b>	<b>(545,052)</b>	<b>49,722</b>
<b>Net increase (decrease) in fund balances</b>	<b>-</b>	<b>-</b>	<b>239,180</b>	<b>239,180</b>
<b>Fund balances:</b>				
Beginning of year	1,756,441	1,756,441	1,756,441	-
End of year	<b>\$ 1,756,441</b>	<b>\$ 1,756,441</b>	<b>\$ 1,995,621</b>	<b>\$ 239,180</b>

**CADDO COUNCIL ON AGING, INC.**  
**BUDGETARY COMPARISON SCHEDULE-TITLE III B SUPPORTIVE SERVICES**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Budget Amounts		Actual Amounts	Variance With Final Budget
	Original	Final	GAAP Basis	Favorable (Unfavorable)
<b>Revenues:</b>				
Intergovernmental:				
Governor's Office of Elderly Affairs:				
Primary Grants	\$ 338,786	\$ 355,551	\$ 355,551	\$ -
Total Revenue	338,786	355,551	355,551	-
<b>Expenditures:</b>				
Salaries	117,887	103,623	97,590	6,033
Fringe benefits	23,609	13,783	12,639	1,144
Travel	5,134	2,104	1,597	507
Operating services	23,698	20,850	21,011	(161)
Operating supplies	625	708	439	269
Other costs	7,448	5,613	5,437	176
Client services	175,065	208,915	217,363	(8,448)
Total Expenditures	353,466	355,596	356,076	(480)
<b>Excess (deficiency) of revenues over expenditures</b>	(14,680)	(45)	(525)	(480)
<b>Other financial sources (uses):</b>				
Transfers in	14,680	45	525	480
Transfers out	-	-	-	-
Total other financial sources (uses)	14,680	45	525	480
<b>Net increase (decrease) in fund balances</b>	-	-	-	-
<b>Fund balances:</b>				
Beginning of year	-	-	-	-
End of year	\$ -	\$ -	\$ -	\$ -

**CADDO COUNCIL ON AGING, INC.**  
**BUDGETARY COMPARISON SCHEDULE-TITLE III C-2 HOME DELIVERED MEALS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Budget Amounts		Actual Amounts	Variance With Final Budget
	Original	Final	GAAP Basis	Favorable (Unfavorable)
<b>Revenues:</b>				
Intergovernmental:				
Governor's Office of Elderly Affairs:				
Primary Grants	\$ 630,570	\$ 687,861	\$ 687,861	\$ -
FEMA	-	4,980	4,980	-
Caddo Parish Commission	-	100,000	100,000	-
City of Shreveport	-	-	15,000	15,000
Public support-restricted:				
Community Foundation of North Louisiana	63,750	63,950	89,229	25,279
Grayson Foundation	-	40,000	40,000	-
United Way	-	-	87	87
Participant and program income	800	100	20	(80)
Other income	-	2,500	10,902	8,402
<b>Total Revenue</b>	<b>695,120</b>	<b>899,391</b>	<b>948,079</b>	<b>48,688</b>
<b>Expenditures:</b>				
Salaries	304,062	283,229	288,252	(5,023)
Fringe benefits	42,023	38,208	39,755	(1,547)
Travel	44,627	35,401	36,637	(1,236)
Operating services	114,154	140,388	135,314	5,074
Operating supplies	6,931	4,810	4,844	(34)
Other costs	15,466	12,336	13,377	(1,041)
Cost of meals	1,124,376	1,083,021	1,090,299	(7,278)
Capital outlay	2,100	-	-	-
<b>Total Expenditures</b>	<b>1,653,739</b>	<b>1,597,393</b>	<b>1,608,478</b>	<b>(11,085)</b>
<b>Excess (deficiency) of revenues over expenditures</b>	(958,619)	(698,002)	(660,399)	37,603
<b>Other financial sources (uses):</b>				
Transfers in	958,619	698,002	660,399	(37,603)
Transfers out	-	-	-	-
<b>Total other financial sources (uses)</b>	<b>958,619</b>	<b>698,002</b>	<b>660,399</b>	<b>(37,603)</b>
<b>Net increase (decrease) in fund balances</b>	-	-	-	-
<b>Fund balances:</b>				
Beginning of year	-	-	-	-
End of year	\$ -	\$ -	\$ -	\$ -

**CADDO COUNCIL ON AGING, INC.**

**BUDGETARY COMPARISON SCHEDULE-VETERANS HOME AND COMMUNITY BASED SERVICES**

**FOR THE YEAR ENDED JUNE 30, 2025**

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance With</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Final Budget</u>
			<u>GAAP</u>	<u>Favorable</u>
			<u>Basis</u>	<u>(Unfavorable)</u>
<b>Revenues:</b>				
Intergovernmental:				
Department of Veterans Affairs	\$ 3,497,380	\$ 2,480,775	\$ 2,587,954	\$ 107,179
Total Revenue	3,497,380	2,480,775	2,587,954	107,179
<b>Expenditures:</b>				
Salaries	183,287	177,459	163,803	13,656
Fringe benefits	37,770	31,554	29,099	2,455
Travel	17,752	18,344	16,631	1,713
Operating services	31,568	26,886	23,108	3,778
Operating supplies	3,176	2,170	1,555	615
Other costs	119,827	77,559	148,979	(71,420)
Client services	3,102,500	2,146,803	2,112,588	34,215
Capital outlay	1,500	-	-	-
Total Expenditures	3,497,380	2,480,775	2,495,763	(14,988)
<b>Excess (deficiency) of revenues over expenditures</b>	-	-	92,191	92,191
<b>Other financial sources (uses):</b>				
Transfers in	-	-	-	-
Transfers out	-	-	-	-
Total other financial sources (uses)	-	-	-	-
<b>Net increase (decrease) in fund balances</b>	-	-	92,191	92,191
<b>Fund balances:</b>				
Beginning of year	649,864	649,864	649,864	-
End of year	\$ 649,864	\$ 649,864	\$ 742,055	\$ 92,191

**CADDO COUNCIL ON AGING, INC.**  
**BUDGETARY COMPARISON SCHEDULE-RESTRICTED CONTRIBUTIONS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Budget Amounts		Actual Amounts	Variance With Final Budget
	Original	Final	GAAP Basis	Favorable (Unfavorable)
<b>Revenues:</b>				
Public support-restricted:				
Donations-restricted	\$ 10,000	\$ 280,000	\$ 368,139	\$ 88,139
Community Foundation of North Louisiana	-	-	1,419	1,419
Fund raising revenues-restricted	335,584	90,000	113,871	23,871
Interest income	1,500	6,000	19,494	13,494
Total Revenue	347,084	376,000	502,923	126,923
<b>Expenditures:</b>				
Salaries	-	1,000	905	95
Fringe benefits	-	70	69	1
Travel	-	13	58	(45)
Operating services	-	2,114	2,146	(32)
Operating supplies	-	-	2,033	(2,033)
Other costs	20,200	183,823	51,413	132,410
Total Expenditures	20,200	187,020	56,624	130,396
<b>Excess (deficiency) of revenues over expenditures</b>	326,884	188,980	446,299	257,319
<b>Other financial sources (uses):</b>				
Transfers in	-	-	-	-
Transfers out	(326,884)	(188,980)	(157,235)	31,745
Total other financial sources (uses)	(326,884)	(188,980)	(157,235)	31,745
<b>Net increase (decrease) in fund balances</b>	-	-	289,064	289,064
<b>Fund balances:</b>				
Beginning of year	1,562,843	1,562,843	1,562,843	-
End of year	\$ 1,562,843	\$ 1,562,843	\$ 1,851,907	\$ 289,064

**SUPPLEMENTARY FINANCIAL INFORMATION**

**CADDO COUNCIL ON AGING, INC.**  
**SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER PAYMENTS TO AGENCY HEAD**  
**FOR THE YEAR ENDED JUNE 30, 2025**

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Agency Head: Monica Wright

Salary	\$ 110,287
Benefits-insurance-health insurance	26,730
Benefits-insurance-dental insurance	544
Benefits-retirement	3,309
Local travel reimbursement and parking	342
Registration Fees	550
Conference travel and meals reimbursement	671
Conference hotel, parking, and air fare	1,808
Cellphone, data plan	1,167
Reimbursements	36

**CADDO COUNCIL ON AGING, INC.**  
**SCHEDULE OF NON-MAJOR SPECIAL REVENUE FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Title III C-1 AAA	Title III C-1 Congregate Meals	Title III B Ombudsman	Title III-D Preventive Health	Title III-E Caregiver	SenioRx	MIPPA	Audit	ARP Supportive Services	ARP Preventive Health	ARP Caregiver	State Public Health	ARP Ombudsman	Other Local Programs	Total
<b>Revenues:</b>															
Intergovernmental:															
Governor's Office of Elderly Affairs:															
Primary grants	\$ 109,566	\$ 233,932	\$ 128,329	\$ 10,605	\$ 99,661	\$ 111,948	\$ 47,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 69,244	\$ -	\$ 810,385
Department of Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant and program income	-	1,098	-	-	-	-	-	-	-	-	-	-	-	-	1,098
<b>Total revenues</b>	<b>109,566</b>	<b>235,030</b>	<b>128,329</b>	<b>10,605</b>	<b>99,661</b>	<b>111,948</b>	<b>47,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>69,244</b>	<b>-</b>	<b>811,483</b>
<b>Expenditures:</b>															
Salaries	71,787	30,510	85,904	1,110	22,590	81,106	-	-	25,955	-	171	-	27,140	-	346,273
Fringe benefits	22,653	4,379	13,265	136	2,655	16,145	-	-	4,068	-	48	-	2,862	-	66,211
Travel	3,431	29	15,730	5	153	641	-	-	615	-	-	-	4,800	-	25,404
Operating services	8,822	16,470	16,645	277	3,570	14,900	-	-	2,334	-	38	-	33,784	-	96,840
Operating supplies	1,203	162	608	5	157	904	-	-	35	-	-	-	90	-	3,164
Other costs	1,675	2,446	1,118	1,139	2,793	1,966	-	57,775	1,213	-	26	-	566	-	70,717
Cost of meals	-	201,980	-	-	-	-	-	-	-	-	-	-	-	-	201,980
Client services	-	-	-	8,000	68,716	-	-	-	13,633	-	6,226	-	6	-	96,581
Capital outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total expenditures</b>	<b>109,571</b>	<b>255,976</b>	<b>133,270</b>	<b>10,672</b>	<b>100,634</b>	<b>115,662</b>	<b>-</b>	<b>57,775</b>	<b>47,853</b>	<b>-</b>	<b>6,509</b>	<b>-</b>	<b>69,248</b>	<b>-</b>	<b>907,170</b>
<b>Excess (deficiency) of revenues over expenditures</b>	<b>(5)</b>	<b>(20,946)</b>	<b>(4,941)</b>	<b>(67)</b>	<b>(973)</b>	<b>(3,714)</b>	<b>47,100</b>	<b>(57,775)</b>	<b>(47,853)</b>	<b>-</b>	<b>(6,509)</b>	<b>-</b>	<b>(4)</b>	<b>-</b>	<b>(95,687)</b>
<b>Other financial sources (uses):</b>															
Transfers in	5	20,946	4,941	67	973	3,714	-	57,775	9	-	33	-	-	-	88,463
Transfers out	-	-	-	-	-	-	(47,100)	-	-	-	-	-	-	-	(47,100)
<b>Total other financial sources (uses)</b>	<b>5</b>	<b>20,946</b>	<b>4,941</b>	<b>67</b>	<b>973</b>	<b>3,714</b>	<b>(47,100)</b>	<b>57,775</b>	<b>9</b>	<b>-</b>	<b>33</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,363</b>
<b>Net increase (decrease) in fund balances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(47,844)</b>	<b>-</b>	<b>(6,476)</b>	<b>-</b>	<b>(4)</b>	<b>-</b>	<b>(54,324)</b>
<b>Fund balances:</b>															
Beginning of year	-	-	-	-	-	-	-	-	47,844	(1)	6,476	-	7	2,005	56,331
End of year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1)	\$ -	\$ -	\$ 3	\$ 2,005	\$ 2,007

**CADDO COUNCIL ON AGING, INC.**  
**COMPARATIVE SCHEDULE OF GENERAL FIXED ASSETS AND**  
**CHANGES IN GENERAL FIXED ASSETS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	Balance 7/1/2024	Additions	Deletions	Balance 6/30/2025
General fixed assets, at cost:				
Vehicles	\$ 271,673	\$ -	\$ -	\$ 271,673
Furniture & equipment	36,047	-	-	36,047
<b>Total general fixed assets</b>	<b>\$ 307,720</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 307,720</b>
<b>Property acquired with funds from:</b>				
Title IIIB Supportive Services	\$ 3,877	\$ -	\$ -	\$ 3,877
Title IIIC-1 AAA	2,325	-	-	2,325
Title IIIC-2 Home Delivered Meals	1,200	-	-	1,200
Title IIIC-1 AAA ARP	8,204	-	-	8,204
Title IIIE Caregiver	-	-	-	-
SenioRx	2,661	-	-	2,661
Veterans	3,746	-	-	3,746
Ombudsman	7,364	-	-	7,364
Local funds (unreserved)	105,785	-	-	105,785
Grayson Foundation	24,793	-	-	24,793
Beiard Foundation	25,000	-	-	25,000
D Thomason Grant	35,000	-	-	35,000
Community Foundation	18,000	-	-	18,000
Franks Foundation	25,000	-	-	25,000
Donated assets	44,765	-	-	44,765
<b>Total general fixed assets</b>	<b>\$ 307,720</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 307,720</b>

**CADDO COUNCIL ON AGING, INC.**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

<u>Federal Grantor/Pass-Through Grantor/ Program Title</u>	<u>Federal ALN Number</u>	<u>Program or Award Amount</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>
<u>U S Department of Health and Human Resources</u>				
Passed through the Louisiana Governor's Office of Elderly Affairs:				
Special Programs for the Aging:				
Title IIIB Ombudsman	93.044	66,847	65,622	65,622
Title IIIB Supportive Services	93.044	221,329	<u>221,329</u>	<u>221,329</u>
			286,951	286,951
Title VII Ombudsman	93.042	35,241	37,135	37,135
Title VII Ombudsman CRRSA LTC	93.042	76,088	<u>69,244</u>	<u>69,244</u>
			106,379	106,379
Title IIIC-1 AAA	93.045	82,175	82,175	82,175
Title IIIC-1 Congregate Meals	93.045	204,826	204,826	204,826
Title IIIC-2 Home Delivered Meals	93.045	349,852	<u>349,852</u>	<u>349,852</u>
			636,853	636,853
Title IIID Preventive Health	93.043	10,605	<u>10,605</u>	<u>10,605</u>
			10,605	10,605
Title IIIE Caregiver	93.052	74,746	<u>74,746</u>	<u>74,746</u>
			74,746	74,746
Nutritional Services Incentive Program (2025)	93.053	89,824	89,824	88,735
Nutritional Services Incentive Program (2024)	93.053	280,284	-	2,711
			<u>89,824</u>	<u>91,446</u>
Medicare Improvements for Patients and Providers Act 2010	93.071	47,100	<u>47,100</u>	<u>47,100</u>
Total Aging Cluster			1,252,458	1,254,080
<u>US Department of Homeland Security</u>				
Emergency Food and Shelter National Board Program	97.024	4,980	<u>4,980</u>	<u>7,980</u>
Total Federal Awards			<u>1,257,438</u>	<u>1,262,060</u>

**CADDO COUNCIL ON AGING, INC.**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

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1. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Caddo Council on Aging, Inc. and is presented on the accrual basis of accounting, which is the same basis of accounting used for the presentation of the general-purpose financial statements. The information in this schedule is presented in accordance with the requirements of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

The Caddo Council on Aging, Inc. did not pass through any of its federal awards to a subrecipient during the fiscal year, nor did it expend any federal awards in the form of noncash assistance.

The Caddo Council on Aging, Inc. has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

2. Nutritional Services Incentive Program

Revenues and expenditures under this program are summarized as follows:

- a. *Fiscal Year 2024*: Expenditures of \$277,574 consumed the entire amount carried over from fiscal year 2023 and resulted in an unspent balance of funds of \$2,710 remaining at the end of the fiscal year 2024.
- b. *Fiscal Year 2025*: Expenditures of \$88,735 consumed the entire amount carried over from fiscal year 2024 and resulted in an unspent balance of funds of \$1,089 remaining at the end of the fiscal year 2024.

**OTHER REPORTS**



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REGIONS TOWER  
333 TEXAS STREET, SUITE 1525 | SHREVEPORT, LOUISIANA 71101  
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Board of Directors  
Caddo Council on Aging, Inc.  
Shreveport, Louisiana

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL  
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Caddo Council on Aging, Inc. as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements, and have issued our report thereon dated December 30, 2025.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Council's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we do not express an opinion of the effectiveness of the Council's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Council's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Heard, McElroy + Vestal, LLC*

Shreveport, Louisiana  
December 30, 2025



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REGIONS TOWER  
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Board of Directors  
Caddo Council on Aging, Inc.  
Shreveport, Louisiana

**INDEPENDENT AUDITOR’S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE  
REQUIRED BY THE UNIFORM GUIDANCE**

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited the Caddo Council on Aging, Inc.’s compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of Caddo Council on Aging, Inc.’s major federal programs for the year ended June 30, 2025. Caddo Council on Aging, Inc.’s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Caddo Council on Aging, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor’s Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Caddo Council on Aging, Inc., and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Caddo Council on Aging, Inc.’s compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Caddo Council on Aging, Inc.’s federal programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Caddo Council on Aging, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Caddo Council on Aging, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Caddo Council on Aging, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Caddo Council on Aging, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Caddo Council on Aging, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant

deficiencies in internal control over compliance. Given these limitations during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana  
December 30, 2025

**CADDO COUNCIL ON AGING, INC.**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

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**A. Summary of Audit Results**

1. The auditor’s report expresses an unmodified opinion on the basic financial statements of Caddo Council on Aging, Inc.
2. No material weaknesses relating to the audit of the basic financial statements are reported.
3. No instances of noncompliance material to the basic financial statements of Caddo Council on Aging, Inc. were disclosed during the audit.
4. No material weaknesses relating to the audit of major federal award programs are reported.
5. The auditor’s report on compliance for the major federal award programs for Caddo Council on Aging, Inc. expresses an unmodified opinion.
6. There are no audit findings relative to the major federal award programs for Caddo Council on Aging, Inc.
7. The programs tested as major programs included:

<u>Program</u>	<u>ALN No.</u>
Title IIIB Ombudsman	93.044
Title IIIB Supportive Services	93.044
Title VII Ombudsman	93.042
Title VII Ombudsman CRRSA LTC	93.042
Title IIIC-1 Area Agency Administration (AAA)	93.045
Title IIIC-1 Congregate Meals	93.045
Title IIIC-2 Home Delivered Meals	93.045
Title IIID Preventive Health	93.043
Title IIIE Caregiver	93.052
Nutritional Services Incentive Program (2025)	93.053
Nutritional Services Incentive Program (2024)	93.053
Medicare Improvements for Patients and Providers	93.071

8. The threshold for distinguishing Types A and B programs was \$750,000.
9. Caddo Council on Aging, Inc. was determined to be a low-risk auditee.

**B. Findings - Financial Statement Audit**

None

**C. Findings and Questioned Costs - Major Federal Award Programs**

None

**CADDO COUNCIL ON AGING, INC.**  
**SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS**  
**FOR THE YEAR ENDED JUNE 30, 2025**

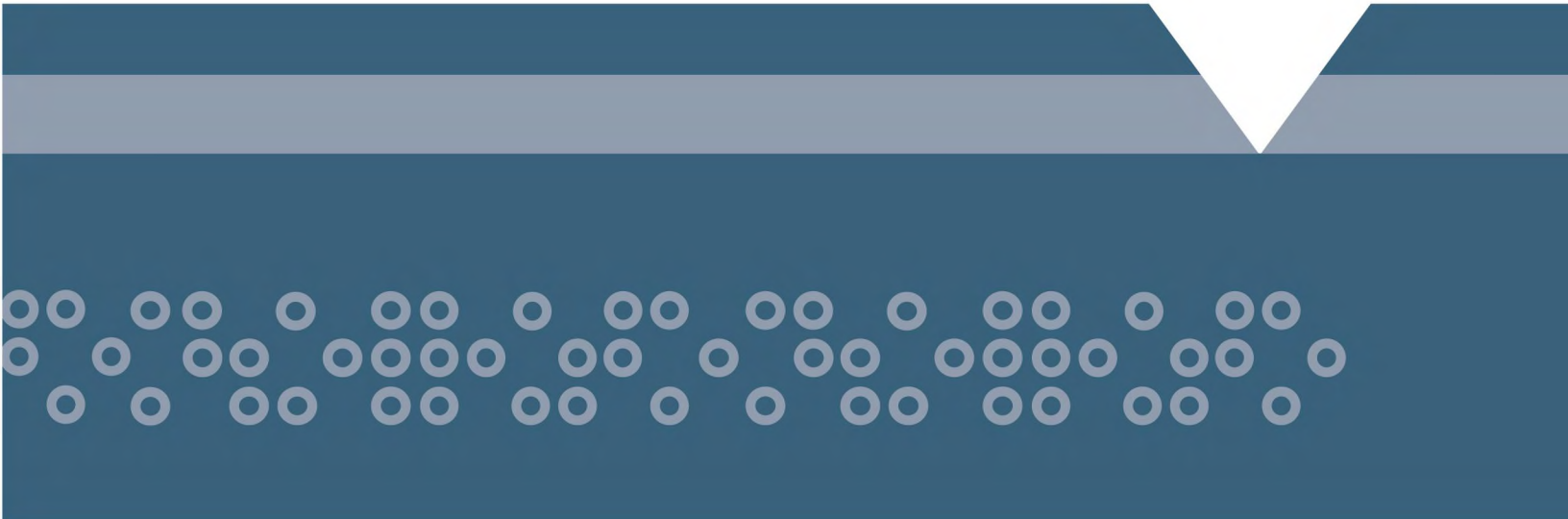
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There were no findings and questioned costs from the prior year.

**Caddo Council on Aging, Inc.**

Shreveport, Louisiana

Agreed-Upon Procedures Report 2025



CERTIFIED PUBLIC  
ACCOUNTANTS



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Board of Directors  
Caddo Council on Aging, Inc.  
Shreveport, Louisiana

Louisiana Legislative Auditor  
Baton Rouge, Louisiana

### **INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES**

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period July 1, 2024 through June 30, 2025. Caddo Council on Aging, Inc's (CCOA's) management is responsible for those C/C areas identified in the SAUPs.

CCOA has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period July 1, 2024 through June 30, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

#### ***Written Policies and Procedures***

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*Not applicable since no Year 1 exceptions identified.*

#### ***Board or Finance Committee***

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*Not applicable since no Year 1 exceptions identified.*

#### ***Bank Reconciliations***

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*Not applicable since no Year 1 exceptions identified.*

#### ***Collections (excluding electronic funds transfers)***

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*Not applicable since no Year 1 exceptions identified.*

#### ***Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)***

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*Not applicable since no Year 1 exceptions identified.*

**Credit Cards/Debit Cards/Fuel Cards/P-Cards**

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*Not applicable since no Year 1 exceptions identified.*

**Travel and Travel-Related Expense Reimbursements (excluding card transactions)**

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*Not applicable since no Year 1 exceptions identified.*

**Contracts**

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*Not applicable since no Year 1 exceptions identified.*

**Payroll and Personnel**

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*Not applicable since no Year 1 exceptions identified.*

**Ethics**

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1. Using the 5 randomly selected employees/officials from procedure #9A under “Payroll and Personnel” above: obtain ethics documentation from management, and:
  - a. Observe whether the documentation demonstrates each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170.
  - b. Observe whether the entity maintains documentation which demonstrates each employee and official was notified of any changes to the entity’s ethics policy during the fiscal period, as applicable.
2. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

**Findings:** *One exception noted where there was not documentation to demonstrate that the employee had completed one hour of ethics training during the calendar year.*

**Management’s Response:** *Management acknowledges the finding and will schedule training for the employee by the end of the current fiscal year.*

**Debt Service**

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*This section is not applicable. CCOA has no debt.*

**Fraud Notice**

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*Not applicable since no Year 1 exceptions identified.*

**Information Technology Disaster Recovery/Business Continuity**

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*Not applicable in Year 2.*

**Prevention of Sexual Harassment**

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3. Using the 5 randomly selected employees/officials from procedure #9A under “Payroll and Personnel” above, obtain sexual harassment training documentation from management, and observe that the

documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year, as required by R.S 42:343.

4. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).
5. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that it includes the applicable requirements of R.S. 42:344:
  1. Number and percentage of public servants in the agency who have completed the training requirements;
  2. Number of sexual harassment complaints received by the agency;
  3. Number of complaints which resulted in a finding that sexual harassment occurred;
  4. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
  5. Amount of time it took to resolve each complaint.

**Findings:** *No exceptions noted.*

We were engaged by CCOA to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of CCOA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana  
December 30, 2025