

**TOWN OF COUSHATTA, LOUISIANA**

**FINANCIAL STATEMENTS**

**YEAR ENDED DECEMBER 31, 2025**

**MARSHA O. MILLICAN  
A PROFESSIONAL ACCOUNTING CORPORATION  
SHREVEPORT, LOUISIANA**

TOWN OF COUSHATTA, LOUISIANA

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# Marsha O. Millican

A PROFESSIONAL ACCOUNTING CORPORATION

## INDEPENDENT AUDITOR'S REPORT

The Honorable Ashanti Cole, Mayor  
And Members of the Town Council  
Town of Coushatta, Louisiana

### Opinion

I have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Town of Coushatta, Louisiana (the Town), as of and for the year ended December 31, 2025, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town as of December 31, 2025, and the respective changes in financial position, and, where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the *Louisiana Governmental Audit Guide*. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am required to be independent of the Town of Coushatta and to meet my other ethical responsibilities, in accordance with the relevant ethical requirements relating to my audit. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, I:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in my judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town's ability to continue as a going concern for a reasonable period of time.

I am required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that I identified during the audit.

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the budgetary comparison schedules, the schedule of proportionate share of net pension liability, and the schedule of contributions be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

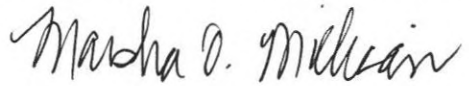
#### **Other Supplementary Information**

My audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Town's basic financial statements. The schedule of compensation paid to mayor and town council, compensation, benefits and other payments to agency head, justice system funding schedule – collecting/disbursing entity, nonmajor governmental funds, and component unit financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the other supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, I have also issued my report dated May 18, 2026 on my consideration of Town of Coushatta's internal control over financial reporting and on my tests of its compliance with certain provisions of law, regulations, contracts, and grant agreements, and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance.

That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Marsha D. Melvin". The signature is written in a cursive style with a large initial 'M'.

Certified Public Accountant  
May 18, 2026

## TOWN OF COUSHATTA, LOUISIANA

### Management's Discussion and Analysis

December 31, 2025

The Management's Discussion and Analysis of the Town of Coushatta's financial performance presents a narrative overview of the Town of Coushatta's financial activities for the year ended December 31, 2025. The document focuses on the current year's activities, resulting changes, and currently known facts. Please read this document in conjunction with the Town's financial statements, which follow this section.

#### **FINANCIAL HIGHLIGHTS**

##### Governmental Activities

- 1) Town of Coushatta had cash and investments of \$4,616,389 at December 31, 2025, which represents a decrease of \$234,092 from prior year end.
- 2) Town of Coushatta had accounts receivable of \$88,556 at December 31, 2025, which represents a decrease of 86,959 from prior year end.
- 3) Town of Coushatta had accounts payable and accruals of \$22,950 at December 31, 2025, which represents a decrease of \$13,106 from the prior year end.
- 4) Town of Coushatta had total revenues of \$1,772,470 for the year ended December 31, 2025, which represents an increase of \$65,765 from the prior year end.
- 5) Town of Coushatta had total expenses of \$2,175,041 for the year ended December 31, 2025, which represents an increase of \$199,415 from the prior year end.
- 6) Town of Coushatta had capital improvements of \$36,259 for the year ended December 31, 2025.

##### Business-Type Activities

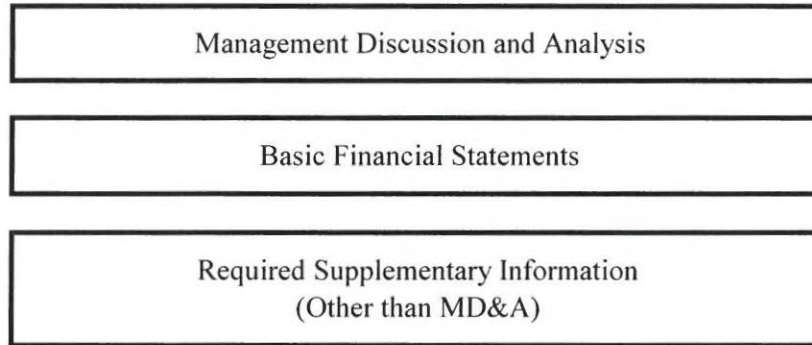
- 1) Town of Coushatta had cash and investments of \$707,872 for the year ended December 31, 2025 which represents a decrease of \$23,944 from the prior year end.
- 2) Town of Coushatta had accounts receivable of \$67,272 for the year ended December 31, 2025, which represents a decrease of \$16,892 from the prior year end.
- 3) Town of Coushatta had accounts payable and accruals of \$53,419 for the year ended December 31, 2025, which represents an increase of \$19,829 from prior year.
- 4) Town of Coushatta had total revenues of \$993,624 for the year ended December 31, 2025, which represents a decrease of \$268,085 from prior year.
- 5) Town of Coushatta had total expenses of \$1,216,115 for the year ended December 31, 2025,
- 6) Town of Coushatta had capital asset improvements of \$40,940 for the year ended December 31, 2025.

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)  
December 31, 2025

**OVERVIEW OF THE FINANCIAL STATEMENTS**

The following graphic illustrates the minimum requirements for the Town of Coushatta as established by Governmental Accounting Standards Board Statement 34, *Basic Financial Statements and Management's Discussion and Analysis - for State and Local Governments*.



These financial statements consist of three sections - Management's Discussion and Analysis (this section), the basic financial statements (including the notes to the financial statements), and required supplementary information.

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on pages 9 and 10) provide information about the activities of the Town of Coushatta as a whole and present a longer-term view of the Town's finances. Fund financial statements start on page 11. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds.

**Reporting the Town as a Whole**

The Statement of Net Position and the Statement of Activities

One of the most important questions asked about the Town's finances is, "Is the Town as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the Town as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

## TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)  
December 31, 2025

### **OVERVIEW OF THE FINANCIAL STATEMENTS (CONTINUED)**

These two statements report the Town's net position and changes in them. You can think of the Town's net position, the difference between assets and liabilities, as one way to measure the Town's financial health, or financial position. Over time, increases or decreases in the Town's net position are one indicator of whether its financial health is improving or deteriorating.

In the Statement of Net Position and the Statement of Activities, we divide the Town into two kinds of activities:

#### Governmental Activities

Most of the Town's basic services are reported here including the police and general administration. Taxes, license and permits, fines, interest income and state and federal grants finance most of these activities.

#### Business-Type Activities

The Town charges a fee to customers to help it cover all or most of the cost of certain services it provides. The Town's water and sewer systems are reported here.

### **Reporting the Town's Most Significant Funds**

#### Fund Financial Statements

The fund financial statements provide detailed information about the most significant funds, not the Town as a whole. Some funds are required to be established by State law and by bond covenants. However, the Town Council may establish other funds to help it control the money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants and other money. The Town's two kinds of funds, governmental and proprietary, use different accounting approaches.

#### Governmental Funds

Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short term view of the Town's general governmental operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's activities as well as what remains for future spending.

#### Proprietary Funds

When the Town charges customers for the services it provides, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and Statement of Activities. In fact, the Town's enterprise funds are the same as the business-type activities we reported in the government-wide statements but provide more detail and additional information, such as cash flows.

TOWN OF COUSHATTA, LOUISIANA

Management's Discussion and Analysis (Continued)

December 31, 2025

FINANCIAL ANALYSIS OF THE ENTITY

Statement of Net Position at Year End

	Governmental Activities	Business Activities	Governmental Activities	Business Activities
	2025	2025	2024	2024
Current and other assets	\$ 4,913,128	775,144	\$ 5,025,996	\$ 815,980
Capital assets, net	1,109,387	7,871,737	1,217,890	8,158,690
<b>Total Assets</b>	<b>6,022,515</b>	<b>8,646,881</b>	<b>6,243,886</b>	<b>8,974,670</b>
Deferred outflow of resources	287,582	54,170	514,548	54,170
Accounts Payable and Accruals	22,950	53,419	36,056	33,590
Net pension liability	722,222	158,461	964,877	199,485
Notes Payable	-	3,794,922	-	3,949,655
Lease Payable	210,375	-	-	-
Customer Deposits	-	78,690	-	76,125
<b>Total Liabilities</b>	<b>955,547</b>	<b>4,085,492</b>	<b>1,000,933</b>	<b>4,258,855</b>
Deferred inflows of resources	117,971	26,114	73,124	93,967
<b>Net Position</b>				
Investments in capital assets,				
Net of related debt	1,109,387	3,998,839	1,217,890	4,209,035
Restricted Net Position	1,289,188	-	1,528,498	-
Unrestricted	2,838,004	499,915	2,937,989	466,983
<b>Total Net Position</b>	<b>\$ 5,236,579</b>	<b>\$ 4,498,754</b>	<b>\$ 5,684,377</b>	<b>\$ 4,676,018</b>

Net position of the Town of Coushatta decreased by \$447,798 and decreased by \$177,264 in the Governmental Activities and Business-Type Activities, respectively. These changes are the result of operating and other expenses being less than/exceeding operating and nonoperating revenues during the fiscal year ended 2025 (See table below).

Statement of Activities As of Year End

	Government	Business	Government	Business
	2025	2025	2024	2024
General Government Expenses	\$ (2,175,041)	\$ (1,216,115)	\$ (1,802,126)	\$ (1,229,240)
Program revenues				
Charges for services	43,681	940,991	57,332	950,776
Operating and capital grants and Contributions	10,786	35,000	50,000	300,000
<b>Subtotal</b>	<b>(2,120,574)</b>	<b>(240,124)</b>	<b>(1,694,794)</b>	<b>21,536</b>
General revenues and transfers	1,672,776	62,860	1,324,712	285,364
<b>Change in net position</b>	<b>\$ (447,798)</b>	<b>\$ (177,264)</b>	<b>\$ (370,082)</b>	<b>\$ 306,900</b>

TOWN OF COUSHATTA, LOUISIANA  
Management's Discussion and Analysis (Continued)  
December 31, 2025

Capital Assets (Net) at Year End

	Governmental Activities	Business-Type Activities
	2025	2025
Land	\$ 54,000	\$ 10,781
Construction in Progress	223,865	-
Buildings and other improvements	273,656	-
Distribution system	-	7,713,339
Streets	68,407	-
Equipment and other assets	489,459	147,617
Total	<u>\$ 1,109,387</u>	<u>\$ 7,871,737</u>

Additions for the year ended December 31, 2025 are as follows:

This years major additions included:

	Governmental Activities	Business-Type Activities
	2025	2025
Distribution system	\$ -	\$ 33,925
Equipment	21,303	7,015
Construction in Progress	14,956	-
Total	<u>\$ 36,259</u>	<u>\$ 40,940</u>

Debt

Town of Coushatta had long-term liabilities payable at year end as follows:

	Governmental Activities	Business-Type Activities
Notes Payable	\$ -	\$ 3,872,898
Lease Payable	\$210,375	
Pension Liability	722,222	158,461
Total	<u>\$ 964,877</u>	<u>\$ 4,149,140</u>

**VARIATIONS BETWEEN ORIGINAL AND FINAL BUDGETS**

General Fund actual revenues were \$331,981 more than budgeted amounts. General fund expenditures were \$699,521 more than budgeted amounts.

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

The Town of Coushatta's elected officials considered the following factors and indicators when setting next year's budget, rates and fees. These factors and indicators include:

- 1) Taxes
- 2) Intergovernmental revenues (state and local grants)
- 3) License and permits
- 4) Fines

Town of Coushatta does not expect any significant changes in next year's results as compared to the current year.

**CONTACTING TOWN OF COUSHATTA'S MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Town of Coushatta's finances and to show the Town of Coushatta's accountability for the money it receives. If you have questions about this report or need additional information, contact Honorable Ashanti Cole, Mayor of the Town of Coushatta, Post Office Box 531, Coushatta, Louisiana 71019.

TOWN OF COUSHATTA, LOUISIANA

Statement of Net Position  
December 31, 2025

	<b>Primary Government</b>			Component Unit
	Governmental Activities	Business-type Activities	Total	
<u>Assets</u>				
<b>Current assets:</b>				
Cash and cash equivalents	\$ 3,501,329	\$ 32,280	\$ 3,533,609	\$ 235,553
Investments, at cost	1,115,060	473,872	1,588,932	-
Receivables (net of allowance account)	88,556	67,272	155,828	-
Total current assets	<u>4,704,945</u>	<u>573,424</u>	<u>5,278,369</u>	<u>235,553</u>
<b>Noncurrent assets:</b>				
Restricted assets:				
Cash and cash equivalents	-	201,720	201,720	-
Operating Lease Right to Use Assets, net	208,183	-	208,183	-
Capital assets, net of accumulated depreciation	1,109,387	7,871,737	8,981,124	112,077
Total noncurrent assets	<u>1,317,570</u>	<u>8,073,457</u>	<u>9,391,027</u>	<u>112,077</u>
Total assets	<u>6,022,515</u>	<u>8,646,881</u>	<u>14,669,396</u>	<u>347,630</u>
Deferred Outflow of resources	<u>287,582</u>	<u>41,455</u>	<u>329,037</u>	<u>-</u>
<u>Liabilities</u>				
<b>Current liabilities:</b>				
Accounts payable	15,272	53,419	68,691	-
Payroll taxes payable	7,678	-	7,678	-
Notes Payable - Due Within One Year	-	77,976	77,976	-
Operating Lease Liabilities- Due Within One Year	74,659	-	74,659	-
Total current liabilities	<u>97,609</u>	<u>131,395</u>	<u>229,004</u>	<u>-</u>
<b>Noncurrent liabilities:</b>				
Net pension liability	722,222	158,461	880,683	-
Notes Payable - Due After One Year	-	3,794,922	3,794,922	-
Operating Lease Liabilities - Due After One Year	135,716	-	135,716	-
Deposits	-	78,690	78,690	-
Total liabilities	<u>955,547</u>	<u>4,163,468</u>	<u>5,119,015</u>	<u>-</u>
Deferred inflows of resources	<u>117,971</u>	<u>26,114</u>	<u>144,085</u>	<u>-</u>
<u>Net Position</u>				
Invested in capital assets, net of related debt	1,109,387	3,998,839	5,108,226	112,077
Restricted	1,289,188	-	1,289,188	-
Unrestricted	2,838,004	499,915	3,337,919	235,553
Total net position	<u>\$ 5,236,579</u>	<u>\$ 4,498,754</u>	<u>\$ 9,735,333</u>	<u>\$ 347,630</u>

The notes to the financial statements are an integral part of this statement.



TOWN OF COUSHATTA, LOUISIANA

Balance Sheet  
 Governmental Funds  
 Year Ended December 31, 2025

	<u>General</u>	<u>Sales Tax</u>	<u>Economic Development</u>	<u>NonMajor Funds</u>	<u>Total</u>
<b>ASSETS</b>					
Cash	\$3,057,062	\$ 68,553	\$ 51,399	\$324,315	\$3,501,329
Investments	302,559	42,035	662,897	107,569	1,115,060
Receivables	56,136	-	8,393	24,027	88,556
Total Assets	<u>\$3,415,757</u>	<u>\$ 110,588</u>	<u>\$ 722,689</u>	<u>\$455,911</u>	<u>\$4,704,945</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities					
Accounts Payable	\$ 15,272	\$ -	\$ -	\$ -	\$ 15,272
Accrued Payroll Liabilities	7,678	-	-	-	7,678
Due to Other Funds	-	-	-	-	-
Total Liabilities	<u>22,950</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>22,950</u>
Fund Balance:					
Assigned	-	110,588	722,689	455,911	1,289,188
Unassigned	3,392,807	-	-	-	3,392,807
Total Fund Balance	<u>3,392,807</u>	<u>110,588</u>	<u>722,689</u>	<u>455,911</u>	<u>4,681,995</u>
Total Liabilities and Fund Balances	<u>\$3,415,757</u>	<u>\$ 110,588</u>	<u>\$ 722,689</u>	<u>\$455,911</u>	<u>\$4,704,945</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Reconciliation of Fund Balances on the Balance Sheet  
for Governmental Funds to Net Position of  
Governmental Activities on the Statement of Net Position  
For the Year Ended December 31, 2025

Fund Balances - Total Governmental Funds \$ 4,681,995

Amounts reported for governmental activities in the statement of net position  
are different because:

Capital assets used in governmental activities are not financial  
resources and therefore are not reported in the funds:

Add: Capital Assets	4,081,777
Deduct: Accumulated Depreciation	(2,972,390)

Operating Lease Right to Use Assets, net	208,183
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Certain liabilities, such as debt and pension liability are not due  
and payable in the current period and therefore are not reported  
in the funds.

Deduct: Long term debt	-
Pension liability	(722,222)

Operating Lease Liabilities	(210,375)
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Other long term assets are not available to pay for current period expenditures and are deferred in the funds.	-
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Deferred outflows of resources related to net pension liability are not available resources and, therefore, are not reported in the funds.	287,582
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Deferred inflows of resources related to net pension liability are not payable from current expendable resources, and, therefore, are not reported in the funds.	(117,971)
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Net Position of Governmental Activities	<u>\$ 5,236,579</u>
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The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenditures  
and Changes in Fund Balances  
All Governmental Funds  
For the Year Ended December 31, 2025

	General Fund	Sales Tax	Economic Development	NonMajor Funds	Totals
<u>REVENUES</u>					
Taxes:					
Property	\$ 85,671	\$ -	\$ -	\$ 62,941	\$ 148,612
Sales	-	741,459	-	-	741,459
Franchise	139,071	-	-	-	139,071
Video Poker	269,062	-	-	-	269,062
Intergovernmental	22,840	-	-	-	22,840
Grants	10,786	-	-	-	10,786
Licenses and Permits	195,172	-	-	-	195,172
Fines	43,681	-	-	-	43,681
Oil Royalties	115,398	-	-	-	115,398
Interest Income	6,158	1,268	29,330	4,483	41,239
Miscellaneous	12,697	-	-	600	13,297
Total Revenues	<u>900,536</u>	<u>742,727</u>	<u>29,330</u>	<u>68,024</u>	<u>1,740,617</u>
<u>EXPENDITURES</u>					
Current:					
General Government	964,986	10	-	-	964,996
Public Safety	1,030,958	-	-	-	1,030,958
Highways and Streets	-	-	-	4,034	4,034
Culture & Recreation	-	-	-	3,347	3,347
Total Expenditures	<u>1,995,944</u>	<u>10</u>	<u>-</u>	<u>7,381</u>	<u>2,003,335</u>
Excess (deficiency) of revenues over expenditures	(1,095,408)	742,717	29,330	60,643	(262,718)
<u>OTHER FINANCING SERVICES (USES)</u>					
Operating transfers in	1,072,000	-	-	-	1,072,000
Operating transfers out	(45,227)	(1,072,000)	-	-	(1,117,227)
Excess (deficiency) of revenues and other sources over expenditures and other uses	(68,635)	(329,283)	29,330	60,643	(307,945)
<u>FUND BALANCES</u>					
Beginning of year	<u>3,461,442</u>	<u>439,871</u>	<u>693,359</u>	<u>395,268</u>	<u>4,989,940</u>
End of year	<u>\$3,392,807</u>	<u>\$ 110,588</u>	<u>\$ 722,689</u>	<u>\$455,911</u>	<u>\$ 4,681,995</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Reconciliation of the Statement of Revenues, Expenditures, and Changes  
in Fund Balance of Governmental Funds to the  
Governmental Activities in the Statement of Activities  
For the Year Ended December 31, 2025

Amounts reported for governmental activities in the statement of activities are different because:

Net Change in Fund Balances - Total Governmental Funds	\$ (307,945)
<p>Governmental Funds report capital outlays as expenditures. However, in the statement of activities the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by depreciation (\$144,762) exceeds capital outlay (\$36,259)</p>	
	(108,503)
Amortization Expense - Operating Lease Right to use Asset	(26,023)
<p>The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal consumes the current financial resources of governmental funds.</p>	
Operating Lease Right to use lease payments	28,712
Interest expense on operating lease right to use	(5,271)
<p>Effects of recording net pension liability and deferred inflows and outflows of resources related to net pension liability:</p>	
Increase in pension expense	(60,621)
Nonemployer pension contribution revenue	<u>31,853</u>
Change in Net Position of Governmental Activities	<u><u>\$ (447,798)</u></u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Net Position  
 Proprietary Fund  
 December 31, 2025

**Assets**

**Current assets:**

Cash and cash equivalents	\$ 32,280
Investments	473,872
Customer Receivables	<u>67,272</u>
Total current assets	<u>573,424</u>

**Noncurrent assets:**

Restricted assets:	
Cash and cash equivalents	201,720
Property, plant and equipment (net)	<u>7,871,737</u>
Total noncurrent assets	<u>8,073,457</u>
Total assets	<u>8,646,881</u>

<b>Deferred outflows of resources</b>	<u>41,455</u>
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**Liabilities**

**Current liabilities (payable from current assets):**

Accounts payable	53,419
Notes Payable - Due Within One Year	<u>77,976</u>
Total current liabilities (payable from current assets)	<u>131,395</u>

**Current liabilities (payable from restricted assets):**

Deposits	<u>78,690</u>
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**Long term liabilities**

Net pension liability	158,461
Notes Payable - Due After One Year	<u>3,794,922</u>
Total Long term liabilities	<u>3,953,383</u>

Total liabilities	<u>4,163,468</u>
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<b>Deferred inflows of resources</b>	<u>26,114</u>
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**Net Position**

Invested in capital assets, net of related debt	3,998,839
Unrestricted	<u>499,915</u>
Total net position	<u>\$ 4,498,754</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenses and  
Changes in Fund Net Position  
Proprietary Fund  
For the Year Ended December 31, 2025

<b>Operating revenues:</b>	
Charges for services	\$ 940,991
Total operating revenues	<u>940,991</u>
<b>Operating expenses:</b>	
Personal services	207,434
Repairs and maintenance	174,907
Supplies and materials	28,724
Depreciation	327,893
Insurance	17,489
Utilities	63,112
Other	329,797
Total operating expenses	<u>1,149,356</u>
Operating income	<u>(208,365)</u>
<b>Non-operating revenues (expense):</b>	
Interest income	13,552
NEC income	4,081
Grants	35,000
Interest expense	(66,759)
Total non-operating revenues	<u>(14,126)</u>
Net income before contributions and transfers	(222,491)
<b>Transfers:</b>	
Transfers in	45,227
Transfers out	<u>-</u>
<b>Change in net position</b>	(177,264)
<b>Total net position</b>	<u>4,676,018</u>
<b>Total net position - ending</b>	<u><u>\$ 4,498,754</u></u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Cash Flows  
 Proprietary Fund  
 For the Year Ended December 31, 2025

	Business-type Activities Enterprise Fund
	Water Fund
	<hr/>
Cash Flows from Operating Activities:	
Receipts from customers and users	\$ 951,282
Payments to suppliers	<u>(888,630)</u>
Net Cash Provided by Operating Activities	<u>62,652</u>
Cash Flows from Noncapital Financing Activities:	
Transfers from other funds	<u>45,227</u>
Net Cash Provided by Noncapital Financing Activities	<u>45,227</u>
Cash Flows from Investing Activities	
Change in investments	(13,274)
NEC revenue	4,081
Interest Income	13,522
Acquisition and construction of capital assets	<u>(40,940)</u>
Net Cash Used by Capital and Related Financing Activities	<u>(36,611)</u>
Cash Flows from Financing Activities:	
Grant proceeds	35,000
Principal payments on debt	(76,757)
Interest paid on long term debt	<u>(66,729)</u>
Net Cash Provided by Investing Activities	<u>(108,486)</u>
Net Increase (Decrease) in Cash and Cash Equivalents:	(37,218)
Cash and Cash Equivalents, Beginning of Year ( including restricted cash of \$121,282)	<u>271,218</u>
Cash and Cash Equivalents, End of Year (including restricted cash of \$201,720)	<u>\$ 234,000</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF COUSHATTA, LOUISIANA

Statement of Cash Flows (Continued)  
 Proprietary Fund  
 For the Year Ended December 31, 2025

	Business-type Activities Enterprise Fund
	<u>Water Fund</u>
Reconciliation of Operating Income to Net Cash Provided (Used) by Operating Activities:	
Operating Income (Loss)	\$ (208,365)
Adjustments to reconcile operating loss to net cash provided by operating activities:	
Depreciation expense	327,893
Increase in customer deposits	2,565
Decrease in accounts receivable	16,892
Decrease in grant receivable	-
Decrease in deferred outflows of resources	12,715
Increase in accounts payable	19,829
Decrease in construction payable	-
Decrease in net pension liability	(41,024)
Decrease in deferred inflows of resources	<u>(67,853)</u>
Total adjustments	<u>271,017</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ 62,652</u>

The notes to the financial statements is an integral part of this statement.

## TOWN OF COUSHATTA, LOUISIANA

### Notes to the Financial Statements

December 31, 2025

#### ***Introduction:***

The Town of Coushatta, Louisiana (Town) was incorporated in 1945 under the provisions of special home rule charter. The Town operates under a Mayor-Council form of government. Elected officials of the Town consist of the mayor and five (5) aldermen who are each elected to four-year terms. The affairs of the Town are conducted and managed by the Mayor and the Town Council.

The accompanying financial statements of the Town have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to the governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The Town's reporting entity applies all relevant Government Accounting Standards Board (GASB) pronouncements. GAAP as applicable to governments also conforms to the requirements of Louisiana R.S. 24:517 and the guides set forth in the *Louisiana Municipal Audit and Accounting Guide* and to the industry guide, *Audits of State and Local Government Units*, published by the American Institute of Certified Public Accountants.

GASB Statement No. 14, *The Reporting Entity*, established criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under the provisions of this Statement, the Town is considered a primary government since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. As used in GASB Statement No. 14, fiscally independent means that the Town may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, or issue bonded debt.

#### ***1. Summary of Significant Accounting Policies:***

The accounting and reporting framework and the more significant accounting policies of the Town are described as follows:

##### **Reporting Entity -**

In evaluating the Town as a reporting entity, management has addressed all potential component units (traditionally separate reporting entities) for which the Town may be financially accountable and, as such, should be included within the Town's financial statements. The Town (primary government) is financially accountable if it appoints a voting majority of the organizations governing board and it is able to impose its will on the organization or there is a potential for the organization to provide specific financial burden on the Town. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Town has oversight of other component units that are discretely presented in a separate column in the government-wide financial statements.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2025

**1. Summary of Significant Accounting Policies (Continued):**

**Reporting Entity - (Continued):**

Discretely Presented Component Units

Coushatta Industrial Development Corporation

Coushatta Industrial Development Corporation is a component unit of Town of Coushatta. All members of the Corporation's board are appointed by the Mayor and Town Council of the Town of Coushatta.

**Basis of Presentation**

The accompanying basic financial statements of the Town have been prepared in conformity with governmental accounting principles generally accepted in the United States of America. The Town's basic financial statements consist of government-wide financial statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

**Fund Accounting**

The Town uses funds to maintain its financial records during the year. Each fund is accounted for by a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures. The individual funds account for the governmental resources allocated to them for the purpose of carrying on specific activities in accordance with laws, regulations, or other restrictions. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions relating to certain government functions or activities.

The funds of the Town are classified into two categories: governmental and proprietary.

**Governmental Funds:**

Governmental funds account for all or most of the Town's general activities. These funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may be used. Current liabilities are assigned to the fund from which they will be paid. The difference between the governmental fund's assets and liabilities is reported as fund balance. In general, fund balance represents the accumulated expendable resources, which may be used to finance future period programs or operations. The following are the Town's governmental funds:

**General Fund** - The General Fund is the primary operating fund of the Town. All financial resources, except those required to be accounted for in another fund, are accounted for in the General Fund.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2025

**I. Summary of Significant Accounting Policies (Continued):**

**Fund Accounting - (Continued):**

**Special Revenue Funds** - The Special Revenue Fund is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. The Sales Tax Fund accounts for the collection of sales tax revenue. The Economic Development Fund accounts for revenue which can only be spent for economic development.

**Capital Project Fund (LCDBG Fund)** - The Capital Project Fund accounts for all financial resources used for the acquisition or construction of projects primarily financed by a Community Development Block Grant.

**Enterprise Funds:**

Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges or (b) where the governing body has decided that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The Town's enterprise fund is:

**Water Fund**- The Water fund is used to account for the provision of water services to the residents of the Town. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collection.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

**Government-Wide Financial Statements (GWFS)**

The statement of net position and the statement of activities display information about the Town and its component unit. These statements include all the financial activities of the Town. Information contained in these statements reflects the "economic resources" measurement focus and the accrual basis of accounting. Governmental activities, which are normally supported by taxes and intergovernmental revenues are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange or exchange-like transactions are recognized when the exchange occurs (regardless of when cash is received or disbursed). Revenues, expenses, gains, losses, assets and liabilities resulting from non-

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2025

**1. Summary of Significant Accounting Policies (Continued):**

**Measurement Focus, Basis of Accounting and Financial Statement Presentation - (Continued)**

exchange transactions are recognized in accordance with the requirements of GASB Statement No. 33, *Accounting and Financial Reporting for Non-exchange Transactions*. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment of the Town's activities is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. The town does not allocate indirect expenses to functions in the statement of activities. Program revenues reduce the cost of the function to be financed from the Town's general revenues. Program revenues included in the statement of activities are (1) derived directly from charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function, (2) operating grants and contributions, and (3) capital grants and contributions. For identifying to which function program revenue pertains, the determining factor for charges for services is which functions the revenues are restricted. Revenues not classified as program revenues are presented as general revenues, which include ad valorem taxes, sales taxes, franchise taxes, interest, and other items not properly included in program revenues.

**Fund Financial Statements (FFS)**

The fund financial statements report financial information by major and nonmajor funds. The emphasis of fund financial statements is on major governmental funds, each of which is displayed in a separate column. A fund is considered major if it is the primary operating fund of the Town or meets the following criteria:

- a. Total assets, liabilities, revenues, or expenditures/expenses of that individual governmental or enterprise fund are at least ten percent (10%) of the corresponding total for all funds of that category or type.
- b. Total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least five percent (5%) of the corresponding total for all government and enterprise funds combined.
- c. The Town's management believes that the fund is particularly important to the financial statement users.

The Town considers the General Fund, the Special Revenue fund, the Economic Development Fund, and the Water Fund (Proprietary Fund) to be "major funds".

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2025

1. *Summary of Significant Accounting Policies (Continued):*

**Measurement Focus, Basis of Accounting and Financial Statement Presentation - (Continued)**

**Fund Financial Statements (FFS) (Continued)**

*Governmental Fund Financial Statements* - The amounts reflected in the governmental fund financial statements are accounted for using the "current financial resources" measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. When the "current financial resources" measurement focus is used, amounts recorded as assets exclude capital assets and the acquisition of capital assets is treated as an expenditure. Furthermore, long-term debts are excluded from amounts reported as liabilities. Proceeds from issuing long-term debt are reported as an other financing source and repayment of long-term debt is reported as expenditure. The statement of revenues, expenditures, and changes in fund balance reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach is then reconciled, through adjustment, to a government-wide view of the Town's operations.

The amounts reflected in the governmental fund financial statements use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). Measurable means the amount of the transaction can be determined; and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The Town considers all revenues available if they are collectible within 60 days after the fiscal year end. Expenditures are recorded when the related fund liability is incurred.

The governmental funds use the following practices in recording revenues and expenditures:

Sales tax revenues are recorded in the period in which the underlying exchange has occurred.

Fines, forfeitures and fees are recognized in the period they are collected by the Town.

Interest earnings on deposits are recorded when credited to the town.

Ad valorem taxes are recorded in the year the taxes are assessed. Ad valorem taxes are assessed on a calendar year basis and attach as an enforceable lien and become due and payable on the date the tax rolls are filed with the recorder of mortgages. Louisiana Revised Statute 47:1993 required the tax rolls be filed on or before November 15 of each year. Ad valorem taxes become delinquent if not paid by December 31. The taxes are generally collected in December of the year assessed and January and February of the ensuing year.

Revenue from federal and state grants is recognized when all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when resources are required to be used or the year when use is first permitted; matching

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

***I. Summary of Significant Accounting Policies (Continued):***

**Measurement Focus, Basis of Accounting and Financial Statement Presentation - (Continued)**

**Fund Financial Statements (FFS) (Continued)**

requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which resources are provided to the Town on a reimbursement basis.

The revenues susceptible to accrual are sales taxes, property taxes, franchise taxes, grants and charges for services. Substantially all other revenues, including fines, permits, and license revenues are not susceptible to accrual because generally they are not measurable until received in cash.

Expenditures are generally recognized under the modified accrual basis when a liability is incurred.

Salaries and related benefits are recorded when employee services are provided to the Town.

Purchases of various operating supplies are recorded as expenditures in the accounting period in which they are purchased.

Commitments under construction contracts are recognized as expenditures when carried by the contractor.

Purchases of capital assets in the governmental funds are recorded as expenditures when purchased. Governmental fund capital assets are reported at cost, net of accumulated depreciation, only in the government-wide financial statements.

Transfers between funds that are not expected to be repaid, sales of assets, proceeds from the sale of bonds, capitalized leases, compensation for the loss of assets, and the proceeds from accrued interest on the sale of bonds are accounted for as other financing sources (uses) in the statement of revenues, expenditures, and changes in fund balance. These other financing sources (uses) are recognized at the time the underlying events occur.

**Proprietary Fund Financial Statements** - The financial statements of the proprietary fund are reported using the "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

**1. *Summary of Significant Accounting Policies (Continued):***

The amounts reflected in the proprietary fund financial statements use the accrual basis of accounting. All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. Proprietary fund equity is classified as net assets.

**Cash and Cash Equivalents and Investments**

Cash and cash equivalents include cash on hand, amounts in demand deposits and short term, highly liquid investments with original maturities of 90 days or less when purchased. Investments are interest-bearing time deposits with original maturity dates in excess of 90 days when purchased. Investments are stated at cost, which approximates market value.

The Town's investments comply with Louisiana Statutes (I.S.A R.S. 33:2955). Under state law, the Town may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Town may invest in United States bonds, treasury notes and bills, government backed agency securities, or certificates and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana. In addition, local Louisiana governments are authorized to invest in the Louisiana Asset Management Pool (LAMP), a nonprofit corporation formed by the State Treasurer and organized under the laws of the State of Louisiana which operates a local government investment pool.

**Receivables**

In the government-wide financial statement, receivables consist of all revenues earned at year-end and not yet received. Major receivables for the governmental activities include sewer fees, franchise taxes, sales and use taxes, interest, and property tax revenues. Receivables for the proprietary fund consist of charges for customer services and interest. The Town uses the allowance method to account for bad debts for property taxes and customer water service receivables. Under this method, an estimate is made of the expected bad debts included in the year-end receivables. The provision for bad debts is recorded as a current expenditure with a corresponding increase to the allowance for doubtful accounts. Accounts receivable are reported in the financial statements net of the allowance account. Subsequent charge-offs or recoveries of specific accounts respectively decrease or increase the allowance account.

**Prepaid Expenses**

Payments made to vendors for services that will benefit periods beyond December 31, 2025 are recorded as prepaid expenses. There were no prepaid expenses as of December 31, 2025.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

1. *Summary of Significant Accounting Policies (Continued):*

**Interfund Balances (Due from/to Other Funds)**

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Those related to goods and service type transactions are classified as "due to and due from other funds". These receivables and payables are classified as due from/to other funds in the fund financial statements.

Amounts reported in the fund financial statements as interfund receivables and payables are eliminated in the government-wide statement of net assets.

Resources belonging to particular funds are commonly shared with other funds that need access to additional resources. When resources are provided without the expectation of repayment, the transaction is reported as a transfer and is treated as a source of income by the recipient fund and as an expenditure by the providing fund.

**Capital Assets**

Capital assets which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, lighting, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are capitalized at historical cost. Donated assets are recorded as capital assets at their estimated fair value at the date of donation. The Town maintains a threshold level of \$1,500 or more for capitalizing assets. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

In accordance with GASB Statement No. 34, because of the costs involved in retroactively capitalizing infrastructure, the Town has elected an exception for local governments with annual revenues of less than \$10 million and will prospectively capitalize infrastructure from the date of implementation of GASB Statement 34 forward and will not retroactively capitalize infrastructure. The Town does not capitalize historical treasures or works of art.

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of activities. All capital assets, other than land, are depreciated using the straight-line method over the following useful lives depending upon the expected durability of the particular asset:

Description	Estimated Lives
Buildings	20-40 years
Equipment	5-20 years
Water improvements	40 years

## TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

### 1. *Summary of Significant Accounting Policies (Continued):*

#### **Refundable Deposits**

The Water Fund of the Town requires customers to place a deposit before service is rendered. These monies are considered restricted and are held until the customer discontinues service.

#### **Deferred Revenues**

Deferred revenues arise when potential revenues do not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when the Town receives resources before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria have been met or the Town has a legal claim to the resources, the liability for deferred revenue is removed from the balance sheet and revenue is recognized. The Town had no deferred revenue at December 31, 2025.

#### **Compensated Absences**

The Town of Coushatta has the following policy relating to vacation and sick leave:

*Vacation* - Employees are entitled to five days after one continuous year of service; ten days after two continuous years of service and thereafter. Vacation days must be used in the calendar year of entitlement. Unused days lapse as of December 31 each year and do not accrue.

*Sick leave* - limited to ten days at full pay. Days must be used within the calendar year and do not accrue.

The cost of current leave privileges is recognized as current-year expenditure in the governmental funds, when leave is actually taken.

#### **Restricted Assets**

The Enterprise Fund restricts customer deposits. These amounts have been restricted by contractual agreement as security for services provided by the Town to the water customers. Upon termination of service, the town is required to refund the deposits to the customer.

#### **Fund Equity**

In the government-wide financial statements equity is classified as net position and reported in three components:

- a. Invested in capital assets, net of related debt - consist of capital assets including restricted capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

**1. Summary of Significant Accounting Policies (Continued):**

- b. Restricted net position - consists of net position with constraints placed on the use by external groups, such as creditors, grantors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position - consists of all other assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt".

In the event that the Town, for the same function or purpose, receives restricted and unrestricted monies, the policy is to first apply restricted resources when an expenditure is incurred.

In the fund financial statements, governmental fund equity is classified as fund balance. Fund balance is further classified as (1) nonspendable - amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact; (2) restricted - constraints have been placed on the use of the resources externally imposed by creditors, grantors, laws or regulations or imposed through constitutional provisions or legislation; (3) committed - used for specific purposes pursuant to constraints imposed by formal action of the Town's management including contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements; (4) assigned - amounts that are constrained by the Town's management to be used for a specific purpose but are neither restricted nor committed; unassigned - the residual balance of the General Fund.

**Statements of Cash Flows**

For the purposes of the statement of cash flows, the Town considers all highly liquid investments (including restricted assets) with an original maturity of three months or less when purchased to be cash equivalents.

**Interfund Transactions**

Quasi-external transactions, if any, are accounted for as revenues or expenditures. Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions to expenditures in the fund that is reimbursed.

All other interfund transactions, except quasi-external transactions and reimbursements, are reported as operating transfers.

**Property Taxes**

The Town levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the Town on property values assessed by the Red River Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

**1. Summary of Significant Accounting Policies (Continued):**

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy, when levied in the government-wide financial statements and are recognized to the extent that they result in current financial resources in the fund financial statements.

Property Tax Calendar

Assessment date	January 1, 2025
Levy date	Not later than June 1, 2025
Tax bills mailed	November 15, 2025
Total taxes are due	December 31, 2025
Penalties and interest are added	January 1, 2026
Lien date	No set policy
Tax sale - delinquent property	No set policy

The Red River Parish Tax Assessor establishes assessed values each year on a uniform basis at the following ratios to fair market value:

10%	Land
10%	Residential Improvements
15%	Industrial Improvements
15%	Machinery
15%	Commercial Improvements
25%	Public Service Properties - excluding land

**Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, and expenses during the reporting period. Actual results could differ from those estimates.

**Risk Management**

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Town carries commercial insurance for the risk of loss, including automobile liability, general liability, property damage, workers compensation, errors and omissions, and surety bonds. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

2. **Cash and Cash Equivalents and Investments:**

*Cash and Cash Equivalents:*

At December 31, 2025, the Town had cash and cash equivalents (book balances) totaling \$3,735,329 as follows:

Cash on hand	\$ 800
Demand deposits	<u>3,734,529</u>
	<u>\$ 3,735,329</u>

*Investments:*

At December 31, 2025, the Town had investments (bank balances) totaling \$1,588,932 as follows:

Time deposits	<u>\$1,588,932</u>
---------------	--------------------

These deposits with financial institutions are stated at cost, which approximates market value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the Town that the fiscal agent has failed to pay deposited funds upon demand. Further, Louisiana Revised Statute 39:1224 states that securities held by a third party shall be deemed to be held in the Town's name.

The cash equivalents and investments of the Town are subject to the following risks:

*Custodial Credit Risk:* Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Town will not be able to recover its deposits. At year end, the Town had bank balances of \$5,567,768 which were protected by \$1,131,604 of federal depository insurance and deposits of \$4,436,163 were secured by securities held in the Town's name.

*Credit Risk:* The Town's investments comply with Louisiana Statutes (LSA R.S. 33:2955). Under state law, the Town may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Town may invest in United States bonds, treasury notes and bills, government backed agency securities, or certificates and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements

December 31, 2025

3. **Property Taxes:**

For the year ended December 31, 2025, taxes of 11.77 mills were levied on property with assessed valuations totaling \$12,461,133 and were dedicated as follows:

General	6.79 mills
Recreation	2.98 mills
Street	1.00 mills
Fire	1.00 mills

Total taxes levied were \$146,670.

4. **Receivables:**

As of December 31, 2025, receivables consisted of the following:

	Government Fund	Utility Fund	Total
Property taxes	\$ 50,684	\$ -	\$ 50,684
Franchise taxes	29,479	-	29,479
Charges for services	-	67,272	67,272
Notes Receivable	8,393		8,393
Total	<u>\$ 88,556</u>	<u>\$ 67,272</u>	<u>\$ 155,828</u>

5. **Operating Transfers:**

In the ordinary course of business, the Town routinely transfers resources between its funds. Transfers are used to (1) move revenues from the fund required by statute or budget to collect them to the fund required by statute or budget to expend them, and (2) use unrestricted revenues to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Net Transfers	Amount
General Fund	\$ 1,026,773
Special Revenue fund	(1,072,000)
Proprietary Fund	-
Non Major Funds	<u>45,227</u>
Total	<u>\$ -</u>

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

6. *Capital Assets:*

Capital assets and depreciation activity as of and for the year ended December 31, 2025 for the Town is as follows:

	Balance January 1, 2025	Additions	Deletions	Balance December 31, 2025
<b>Governmental activities:</b>				
Capital assets not being depreciated:				
Land	\$ 54,000	\$ -	\$ -	\$ 54,000
Construction in Progress	208,909	14,956	-	223,865
Total capital assets not being depreciated	<u>262,909</u>	<u>14,956</u>	<u>-</u>	<u>277,865</u>
Capital assets being depreciated:				
Buildings and structures	958,166	-	-	958,166
Streets	1,332,521	-	-	1,332,521
Equipment	1,491,922	21,303	-	1,513,225
Total capital assets being depreciated	<u>3,782,609</u>	<u>21,303</u>	<u>-</u>	<u>3,803,912</u>
Less accumulated depreciation for:				
Buildings and structures	(666,936)	(17,574)	-	(684,510)
Streets	(1,253,512)	(10,602)	-	(1,264,114)
Equipment	(907,210)	(116,556)	-	(1,023,766)
Total accumulated depreciation	<u>(2,827,658)</u>	<u>(144,732)</u>	<u>-</u>	<u>(2,972,390)</u>
Total capital assets, net	<u>\$ 1,217,860</u>	<u>\$ (108,473)</u>	<u>\$ -</u>	<u>\$ 1,109,387</u>

Total additions for the year ended December 31, 2025 totaled \$36,259.

Total depreciation for the year ended December 31, 2025 totaled \$144,732.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

6. *Capital Assets (Continued):*

	Balance January 1, 2025	Additions	Deletions	Balance December 31, 2025
<b>Business-type activities:</b>				
Capital assets not being depreciated:				
Construction in Progress	\$ -	\$ -	\$ -	\$ -
Land	10,781	-	-	10,781
Total capital assets not being depreciated	<u>10,781</u>	<u>-</u>	<u>-</u>	<u>10,781</u>
Capital assets being depreciated:				
Buildings and structures	70,207	-	-	70,207
Autos	43,069	7,015	-	43,069
Equipment	371,934	-	-	371,934
Water system	11,502,022	33,925	-	11,535,947
Total capital assets being depreciated	<u>11,987,232</u>	<u>40,940</u>	<u>-</u>	<u>12,021,157</u>
Less accumulated depreciation for:				
Buildings and structures	(70,207)	-	-	(70,207)
Autos	(43,069)	-	-	(43,069)
Equipment	(205,996)	(18,321)	-	(224,317)
Water system	(3,513,036)	(309,572)	-	(3,822,608)
Total accumulated depreciation	<u>(3,832,308)</u>	<u>(327,893)</u>	<u>-</u>	<u>(4,160,201)</u>
Total capital assets, net	<u>\$ 8,165,705</u>	<u>\$ (286,953)</u>	<u>\$ -</u>	<u>\$ 7,871,737</u>

Total additions for the year ended December 31, 2025 totaled \$40,940.

Total depreciation for the year ended December 31, 2025 totaled \$327,893.

	January 1, 2025	Additions	Deletions	December 31, 2025
<b>Component Unit:</b>				
Capital assets not being depreciated:				
Land	\$ 112,077	\$ -	\$ -	\$ 112,077
Capital assets being depreciated				
Buildings and Improvements	\$ 112,077	-	-	112,077
Total capital assets being depreciated	280,525	-	-	280,525
Less: accumulated depreciation	(280,525)	-	-	(280,525)
Total capital assets, net	<u>\$ 112,077</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 112,077</u>

TOWN OF COUSHATTA, LOUISIANA  
Notes to the Financial Statements  
December 31, 2025

7. ***Commitments and Contingencies:***

Lawsuits

There are no pending lawsuits against the Town at December 31, 2025.

Grant Audit

The Town participates in certain federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. Any liability for reimbursement that may arise as the result of these audits is not believed to be material.

8. ***On-Behalf Payments:***

Police employees received a total of \$22,840 in police supplemental pay from the State of Louisiana. The Town is responsible for withholding taxes from these employees and paying the Town's matching portion of social security taxes for the amount of supplemental pay received. The Town must recognize this supplemental pay received by the employees as revenues and expenditures. The revenue is reported in the general fund under intergovernmental revenues and the expenditure is reported in law enforcement expenditures.

9. ***Pension Plans:***

Municipal Employees Retirement System of Louisiana (MERS)

*Plan Description*

The Town contributes to MERS, Plan A, which is a cost-sharing, multiple employer defined benefit pension plan. MERS was originally established by Act 356 of the 1954 regular session of the Legislature of the State of Louisiana to provide retirement benefits to employees of all incorporated towns and cities within the state, which did not have their own retirement system and which elected to be members of MERS.

Act 569 of the year 1968 established by the Legislature of the State of Louisiana provides a method for municipalities to cancel Social Security and come under supplementary benefits in MERS, effective on or after June 30, 1970. Effective October 1, 1978, under Act 788, the the "regular plan" and the "supplemental plan" were replaced, and are now known as Plan "A" and Plan "B", Plan A combines the original plan and the supplemental plan for those municipalities participating in both plans, while the Town participates in only the original plan.

Membership is mandatory as a condition of employment beginning on the date employed if the employees on a permanent basis working at least 35 hours per week. Individuals paid jointly by an employer and the parish are not eligible for membership in the System with exceptions as stated. MERS issues an annual publicly available financial report that includes financial statements and the required supplementary information for the System, which can be obtained at [www.la.state.us](http://www.la.state.us).

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

**9. Pension Plans: (continued)**

*Benefits Provided*

The following is a description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

**Retirement**

Any member of Plan A who was hired prior to January 1, 2014 can retire providing he/she meets one of the following criteria:

- |             |   |
|-------------|---|
| -At any age | after 25 years of creditable service  |
| -At age 60  | after 10 years of creditable service  |
| -At any age | after 20 years of creditable service, exclusive of military service with an actuarially reduced early benefit |

Any member of Plan B who was hired before January 1, 2014 can retire providing he/she meets one of the following criteria:

- |             |                                      |
|-------------|--------------------------------------|
| -At any age | after 30 years of creditable service |
| -At age 60  | after 10 years of creditable service |

Any member of Plan A who was hired on or after January 1, 2014 can retire providing he/she meets one of the following criteria:

- |             |  |
|-------------|--|
| -At age 67  | after 7 years of creditable service  |
| -At age 62  | after 10 years of creditable service   |
| -At age 55  | after 30 years of creditable service   |
| -At any age | after 25 years of creditable service, exclusive of military service and unused side leave, with an actuarially reduced early benefit |

Generally, the monthly amount of the retirement allowance of any member of Plan A shall consist of an amount equal to three percent of the member's monthly average compensation multiplied by his/her years of creditable service. However, under certain conditions, as outlined in the statutes, the benefits are limited to specified amounts.

Generally, the monthly amount of the retirement allowance of any member of Plan B shall consist of an amount equal to two percent of the member's monthly average final compensation multiplied by his/her years of creditable service. However, under certain conditions, as outlined in the statutes, the benefits are limited to specified amounts.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

**9. Pension Plans: (continued)**

**Deferred Retirement Option Plan (DROP)**

In lieu of terminating employment and accepting a service retirement allowance, any member of Plan A or B who is eligible to retire may elect to participate in DROP in which they enroll for three years and defer the receipt of benefits. During participation in the plan, employer contributions are payable but employees contributions cease. The monthly retirement benefits that would be payable, had the person elected to cease employment and receive a service retirement allowance, are paid into the DROP Fund. Interest is earned when the member has completed DROP participation. Interest earnings based upon the actual rate of return on the investments identified as DROP funds for the period. In addition, no cost-of-living increases are payable to participants until employment which made them eligible to become members of the MERS has been terminated for at least one full year.

Upon termination of employment prior to or at the end of the specified period of participation, a participant in the DROP may receive, at his/her option, a lump sum from the account equal to the payments into the account, a true annuity based upon his account balance in that fund, or any other method of payment if approved by the board of trustees. If a participant dies during participation in the DROP, a lump sum equal to the balance in his account shall be paid to his named beneficiary or, if none, to his estate. If employment is not terminated at the end of the three years, payments into the DROP fund cease and the person resumes active contributing membership in MERS.

**Disability Benefits**

For Plan A, a member shall be eligible to retire and receive a disability benefit if they have at least five years of creditable service, is not eligible for normal retirement and has been officially certified as disabled by the State Medical Disability Board. Upon retirement caused by disability, a member of Plan A shall be paid a disability benefit equal to the lesser of forty-five percent of his/her final average compensation or three percent of the member's final average compensation multiplied by his/her years of creditable service, whichever is greater, or an amount equal to three percent of the member's final average compensation multiplied by his/her years of creditable service projected to his earliest normal retirement age.

For Plan B, a member shall be eligible to retire and receive a disability benefit if they have at least ten years of creditable service: in which he/she would receive a regular retirement under retirement provisions. A member shall be eligible to retire and receive a disability benefit if he/she has at least ten years of creditable service, is not eligible for normal retirement, and has been officially certified as disabled by the State Medical Disability Board. Upon retirement caused by disability, a member of Plan B shall be paid a disability benefit equal to the lesser of thirty percent of his final average compensation or two percent of the member's final average compensation multiplied by his/her years of creditable service, whichever is greater, or an amount equal to two percent of the member's final average compensation multiplied by his/her years of creditable service, projected to his/her earliest normal retirement age.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

**Survivor's Benefits**

Upon the death of any member of Plan A or Plan B with five (5) or more years of creditable service, not eligible for normal retirement, the plan provides for benefits for the surviving spouse and/or minor children, as outlined in the statutes.

Any member of Plan A or Plan B who is eligible for normal retirement at the time of death and who leaves a surviving spouse will be deemed to have retired and selected Option 2 benefits on behalf of the surviving spouse on the date of death. Such benefits will begin only upon proper application and are paid in lieu of any other survivor benefits.

**Cost-of Living Increases**

MERS is authorized under state law to grant a cost-of-living increase to members who have been retired for at least one year. The adjustment cannot exceed 2% of the retiree's original benefit for each full calendar year since retirement and may only be granted if sufficient funds are available from income in excess of normal requirements. State law allows MERS to grant an additional cost-of-living increase to all retirees and beneficiaries who are age sixty-five and above equal to 2% of the benefit being received on October 1, 1977, or original benefit, if retirement commenced after that date.

**Deferred Benefits**

Plans A and B provide for deferred benefits for members who terminate before being eligible for retirement. Once the member reaches the appropriate age for retirement, benefits become payable. Benefits are based on statutes in effect at time of withdrawal.

*Contributions*

According to state statute, contribution requirements for all employers are actuarially determined each year. For the year ending December 31, 2025, the actual employer contribution rate was 28% for Plan A and 14% for Plan B.

In accordance with state statute, MERS receives ad valorem taxes and state revenue sharing funds. These additional sources of income are used as employer contributions and are considered support from non-employer contributing entities, but are not considered special funding situations.

The Town's contractually required composite contribution rate for the year ended December 31, was 27-28% of annual payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any Unfunded Actuarial Accrued Liability. Contributions to the pension plan from the Town were \$87,204 for the year ended December 31, 2025.

TOWN OF COUSHATTA, LOUISIANA

Notes to the Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At December 31, 2025, the Town reported a liability of \$318,271 for its proportionate share on Net Pension Liability. The Net Pension Liability was measured as of June 30, 2025, and the total pension liability used to calculate the Net Pension Liability was determined by an actual valuation as of that date. The Town's proportion of the Net Pension Liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2025 the Town's proportion was 0.38850% which was an increase of 0.23331 from its proportionate share measured as of June 30, 2025.

For the year ended December 31, 2025, the Town recognized pension expense of \$55,861,

At December 31, 2025, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 723	\$ (5,307)
Changes in assumption	.	(1,154)
Net difference between projected and actual earnings on pension plan investments	-	(20,520)
Changes in employer's proportion of beginning net pension liability	37,950	(31,439)
Differences between employer contributions and proportionate share of employer contributions	-	(411)
Subsequent Measurement Contributions	43,206	
Other	-	-
Total	\$ 81,879	\$ (58,831)

Amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended June 30:	
2026	\$ 41,232
2027	(36,273)
2028	(17,203)
2029	(7,503)
Total	\$ (19,747)

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

*Actuarial Assumptions*

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2025 is as follows:

Valuation Date:	June 30, 2025
Actuarial Cost Method:	Entry Age Normal
Actuarial Assumptions:	
Expected Remaining Service Lives:	Plan A - 3 years; Plan B - 4 years
Investment Rate of Return:	6.85% net of investment expense
Mortality:	RP-2000 Employee Mortality Table was selected for active members. RP-2000 Healthy Annuitant Mortality Table was selected for Healthy annuitants. RP-2000 Disabled Lives Mortality Table was selected for disabled annuitants.
	Experience study performed on plan data for the period July 1, 2006 through June 30, 2010.
Cost of Living Adjustments:	The present value of retirement benefits is based on benefits currently being paid by the System and includes previously granted cost of living increases. The present values do not include provisions for potential future increases not authorized by the Board of Trustees.

The discount rate used to measure the total pension liability was 6.85% for Plans A and B. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by the Public Retirement Systems' Actuarial Committee, taking into consideration the recommendation of the actuary. Based on those assumptions, MERS's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.50% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rates of return is 6.85% for the year ended June 30, 2025. Best estimates of arithmetic real rates of return for each major 4sset class included in the System's target asset allocation as of June 30, 2025 are summarized in the following table:

Asset Class	Target Asset Allocation	Long-Term Expected Portfolio Real Rate of Return
Public Equity	53%	2.31%
Public Fixed Income	29%	1.26%
Alternatives	18%	78.00%
Total	100%	4.35%
Inflation		2.50%
Expected Arithmetic Nominal Return		6.85%

*Sensitivity of the Employer's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents the Town's proportionate share of the Net Pension Liability using the discount rate of 6.85%, as well as what the Town's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage point lower (5.85%) or one percentage point higher (7.85%) than the current rate:

*Sensitivity of the Employer's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents the Town's proportionate shate of the Net Pension Liability using the discount rate of 6.85%, as well as what the Town's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage point lower (5.85%) or one percentage point higher (7.85%).

	1.0% Decrease (5.85%)	Current Discount Rate (6.85%)	1.0% Increase (7.85%)
Employer's proportionate share of net pension liability	\$ 522,059	\$ 318,271	\$ 146,316

*Pension Plan Fiduciary Net Position*

Detailed information about the pension plan's fiduciary net position is available in the separately issued Municipal Employee's Retirement System of Louisiana Financial Report [www.mersla.com](http://www.mersla.com).

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

Municipal Police Employees' Retirement System of Louisiana (LAMPERS)

*Plan Description*

The Town contributes to LAMPERS, which is a cost-sharing multiple employer defined benefit pension plan. LAMPERS was established by Act 189 of the 1973 regular session of the Legislature of the State of Louisiana to provide retirement, disability and survivor benefits to municipal police officers in Louisiana.

Benefit provisions are authorized within Act 189 of 1973 and amended by Louisiana Revised Statutes 11:2211 - 11:2233, which should be reviewed for more complete information

Membership is mandatory for any full-time police officer employed by a municipality of the State of Louisiana and engaged in law enforcement, empowered to make arrests, providing he or she does not have to pay social security and providing he or she meets the statutory criteria. LAMPERS issues an annual publicly available financial report that includes financial statements and required supplementary information for the System, which is available at [www.lampers.com](http://www.lampers.com) or [www.lla.state.la.us](http://www.lla.state.la.us).

*Benefits Provided*

The following is a description of the plan and its benefits and is provided for general information purposes. Participants should refer to the appropriate statutes for more complete information.

**Retirement**

Any member prior to January 1, 2013 can retire provided he/she meets one of the following criteria:

At any age	after 25 years of creditable service
At age 55	after 12 years of creditable service
At age 50	after 20 years of creditable service
At any age	after 20 years of creditable service, with an actuarially reduced benefit

Any member after January 1, 2013, under Hazardous Duty sub-plan, can retire providing he/she meets one of the following criteria:

At any age	after 25 years of creditable service
At age 55	after 12 years of creditable service
At any age	after 20 years of creditable service, with an actuarially reduced benefit from age 55

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

**9. Pension Plans: (continued)**

Any member after January 1, 2013, under Non- Hazardous Duty sub-plan, can retire providing he/she meets one of the following criteria:

At any age	after 30 years of creditable service
At age 60	after 10 years of creditable service
At age 55	after 25 years of creditable service
At any age	after 20 years of creditable service, with an actuarially reduced benefit from age 55

Benefit rates for membership prior to January 1, 2013, are three and one-third percent of average final compensation (average monthly earnings during the highest 36 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary.

Benefit rates for membership after January 1, 2013, are based on Hazardous Duty and Non-Hazardous Duty sub plans. Under the Hazardous and Non Hazardous Duty sub plans, the benefit rates are three percent and two and a half percent respectively, of average final compensation (average monthly earnings during the highest 60 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary.

**Deferred Retirement Option Plan (DROP)**

A member is eligible to elect to enter DROP when he/she is eligible for regular retirement based on the member's sub plan participation. Upon filing the application for the program, the employee's active membership in the System is terminated. At the entry date into DROP, the employee and employer contributions cease. The amount to be deposited into the DROP account is equal to the benefit computed under the retirement plan elected by the participant at date of application. The duration of participation in the DROP is thirty-six months or less. If employment is terminated after the three-year period the participant may receive his benefits by lump sum payment or a true annuity. If employment is not terminated, active contributing membership into the System shall resume and upon later termination, he shall receive additional retirement benefits based on the additional service. For those eligible to enter DROP prior to January 1, 2004, DROP accounts shall earn interest subsequent to the termination of DROP participation at a rate of half of one percentage point below the percentage rate of return of the System's investment portfolio as certified by the actuary on an annual basis but will never lose money. For those eligible to enter Drop subsequent to January 1, 2004, an irrevocable election is made to earn interest based on the System's investment portfolio return or a money market investment return. This could result in a negative earnings rate being applied to the account. If the member elects a money market investment return, the funds are transferred to a government money market account.

## TOWN OF COUSHATTA, LOUISIANA

### Notes to Financial Statements

December 31, 2025

#### 9. *Pension Plans: (continued)*

##### **Disability Benefits**

The Board of Trustees may award benefits to those eligible members who have been certified as disabled by the State Medical Disability Board. The application must be filed with the Board of Trustees through the office of the Director prior to the date of termination of employment. Please see specific procedures for disability retirement as described and provided for in R.S. 11:208. R.S. 11:216 through R.S. 11:224 and R.S. 11:2223.

##### **Survivor's Benefits**

Upon the death of an active contributing member (membership prior to January 1, 2013), or disability retiree, the plan provides for surviving spouses and minor children. Under certain conditions outlined in the statutes, the benefits range from forty to sixty percent of the member's average final compensation for the surviving spouse. In addition, each child under age eighteen receives benefits equal to ten percent of the member's average final compensation or \$200/month, whichever is greater.

Upon the death of an active contributing member (membership after January 1, 2013), or disability retiree, the plan provides for surviving spouses and minor children. Under certain conditions outlined in the statutes, the benefits range from twenty-five to fifty-five percent of the member's average final compensation for the surviving spouse. In addition, each child under age eighteen receives benefits equal to ten percent of the member's average final compensation or \$200/month, whichever is greater. If the deceased member had less than ten years of service, the beneficiary will receive a refund of employee contributions only.

##### **Cost -of-Living Increases**

The Board of Trustees is authorized to provide annual cost-of-living adjustments (COLA) computed on the amount of the current regular retirement, disability, beneficiary or survivor's benefit, not to exceed 3% in any given year. The Board is authorized to provide an additional 2% COLA computed on the member's original benefit, to all regular retirees, disability, survivors and beneficiaries who are 65 years of age or older on the cut-off date which determines eligibility. No regular retiree, survivor or beneficiary shall be eligible to receive a cost-of-living adjustment until benefits have been received at least one full fiscal year and the payment of such COLA, when authorized, shall not be effective until the lapse of at least one-half of the fiscal year. Members who elect early retirement are not eligible for a COLA until they reach retirement age.

##### **Initial Benefit Option Plan**

In 1999, the State Legislature authorized the System to establish an Initial Benefit Option program. Initial Benefit Option is available to members who are eligible for regular retirement and have not participated in DROP. The Initial Benefit Option program provides both a one-time single sum payment of up to 36 months of regular monthly retirement benefits, plus a reduced monthly retirement benefit for life. Interest is computed on the balance based on the same criteria as DROP.

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements

December 31, 2025

**9. Pension Plans: (continued)**

*Contributions*

Contributions for all members are actuarially determined as required by state law but cannot be less than 9% of the employees' earnable compensation excluding overtime but including state supplemental pay.

The employer and employee contribution rates for all members hired prior to January 1, 2013 and Hazardous Duty members hires after January 1, 2013, were 33.925% and 10% respectively. The employer and employee contribution rates for all Non Hazardous Duty members hired after January 1, 2013 were 33.925% and 8% respectively. The employer and employee contribution rates for all members whose earnable compensation is less than or equal to the poverty guidelines issued by the United States Department of Health and Human Services were 36.425% and 7.5% respectively.

The System also receives insurance premium tax monies as additional employer contributions. The tax is considered support from a non-contributing entity and appropriated by the legislature each year based on an actuarial study. Non-employer contributions are recognized as revenue, but are not considered special funding situations.

The Town's contractually required composite contribution rate for the year ended December 31, 2025 was 35.600% of annual payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any Unfunded Actuarial Accrued Liability. Contributions to the pension plan from the Town were \$121,987 for the year ended December 31, 2025.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

At December 31, 2025, the Town reported a liability of \$562,412 for its proportionate share of the Net Pension Liability. The Net Pension Liability was measured as of June 30, 2025 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. The Town's proportion of the Net Pension Liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2025, the Town's proportion was 0.081440, which was an increase of .03112 from its proportion measured as of June 30, 2025.

At December 31, 2025, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 27,269	\$ (14,879)
Changes in assumption	-	(25,831)
Net difference between projected and actual earnings on pension plan investments	-	(44,302)
Changes in employer's proportion of beginning net pension liability	173,136	-
Differences between employer contributions and proportionate share of employer contributions	-	(242)
Subsequent Measurement Contributions	46,753	-
Total	\$ 247,158	\$ (85,254)

Amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended June 30:	
2026	\$ 143,552
2027	25,235
2028	(35,076)
2029	(18,561)
Total	\$ 115,151

*Actuarial Assumptions*

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2025 is as follows:

Valuation Date: June 30, 2025  
 Actuarial Cost Method: Entry Age Normal  
 Actuarial Assumptions:  
 Expected Remaining Service Lives: 4 years  
 Investment Rate of Return: 6.75% net of investment expense

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

Mortality: The mortality rate assumption used was based upon an experience study performed by the prior actuary on plan data for the period July 1, 2009 through June 30, 2014 and review of similar law enforcement mortality. The data was assigned credibility weighting and combined with a standard table to produce current levels of mortality. This mortality was then projected forward to a period equivalent to the estimated duration of the System's liabilities. Annuity values calculated based on this mortality were compared to those produced by using a set-back of standard tables. The result of the procedure indicated that the tables used would produce liability values approximating the appropriate generational mortality tables.

Salary Increases, including inflation (2.5%) and merit pay	Salary	
	<u>Years of Service</u>	<u>Growth Rate</u>
	1-2	12.30%
	Above 2	4.70%

The discount rate used to measure the total pension liability was 6.75%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by the Public Retirement Systems Actuarial Committee, taking into consideration the recommendation of the actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The forecasted long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and an adjustment for the effect of rebalancing/diversification. Best estimates of arithmetic nominal rates of return for each major asset class included in the System's target allocation as of June 30, 2025 are summarized in the following table:

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

9. *Pension Plans: (continued)*

Asset Class	Target Asst Allocation	Expected Portfolio Real Rate of Return
Fixed Income	35%	1.21%
Equity	51%	3.20%
Alternatives	14%	1.04%
Other	0%	0.00%
Total	100%	5.45%
Inflation		2.50%
Expected Arithmetic Nominal Return		8.12%

*Sensitivity of the Employer's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents the Town's proportionate share of the Net Pension Liability using the discount rate of 6.750%, as well as what the Town's proportionate share of the Net Pension Liability would be if it were calculated using a discount rate that is one percentage point lower (5.750%) or one percentage point higher (7.750%) than the current rate:

	1.0 % Decrease (5.75)	Current Discount Rate (6.75%)	1.0% Increase (7.75%)
Employer's proportionate share of net pension liability	\$ 922,547	\$ 562,412	\$ 260,813

*Pension Plan Fiduciary Net Position*

Detailed information about the pension plan's fiduciary net position is available in the separately issued Municipal Police Employees' Retirement System of Louisiana Annual Financial Report at [www.lampers.org](http://www.lampers.org) or on [www.lla.state.la.us](http://www.lla.state.la.us).

TOWN OF COUSHATTA, LOUISIANA

Notes to Financial Statements  
December 31, 2025

**10. Notes Payable**

**Notes Payable - USDA**

The Town borrowed \$4,174,000 from USDA during the year ended December 31, 2022 to finance improvements to the water system. The principal payments made by on this loan during the year ended December 31, 2025 totaled \$74,118. The balance due on this loan at December 31, 2025 was \$3,872,898. The loan bears interest at 1.75%. Monthly payments of \$12,105 are due on the 27th of each month from February 27, 2022 to January 22, 2062.

The annual payments to retire the debt, including interest payments of \$1,487,911 are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 77,976	\$ 67,196	\$ 145,260
2027	79,352	65,820	145,260
2028	80,752	64,420	145,260
2029	82,176	62,996	145,260
2030	83,626	61,546	145,260
2031 and after	3,469,016	1,165,933	4,948,037
Total	<u>\$3,872,898</u>	<u>\$1,487,911</u>	<u>\$5,674,337</u>

**11. Leases:**

The Town has operating leases for five police vehicles. Payments are \$7,175 per month at an interest rate of 6.5% for 36 months. Operating lease expense for the year totaled \$28,712. Future minimum lease payments under non-cancellable leases are as follows: FYE 12/31/2026 - \$74,659 - FYE 12/31/2027 - \$128,878; FYE 12/31/2028 - \$6,838.

**12. Subsequent Events:**

Management has evaluated subsequent events through May 18, 2026, the date the financial statements were available to be issued, and determined no further disclosures are necessary.

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balance of  
 Governmental Funds - Budget (GAAP) and Actual - General Fund  
 For the Year Ended December 31, 2025

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Taxes	\$ 208,000	\$ 210,000	\$ 224,742	\$ 14,742
Licenses & Permits	164,000	164,800	195,172	30,372
Video Poker	250,000	250,000	269,062	19,062
Intergovernmental	36,000	25,000	22,840	(2,160)
Grants	-	-	10,786	229,224
Fines	10,000	35,000	43,681	8,681
Oil Royalties	-	-	115,398	115,398
Miscellaneous	52,500	140,400	18,855	(121,545)
Total revenues	<u>720,500</u>	<u>825,200</u>	<u>900,536</u>	<u>293,774</u>
<b>Expenditures:</b>				
General government	109,500	256,600	964,986	(708,386)
Public Safety	825,300	912,400	1,030,958	(118,558)
Debt Service	-	-	-	-
Total Expenditures	<u>934,800</u>	<u>1,169,000</u>	<u>1,995,944</u>	<u>(826,944)</u>
Net Change in Fund Balances before Other Financing Sources	(214,300)	(343,800)	(1,095,408)	(533,170)
Other Financing Sources				-
Transfers from Other Funds	700,000	950,000	1,072,000	122,000
Transfers to Other Funds	(100)	-	(45,227)	(128,593)
Net Change in Fund Balance	485,600	606,200	(68,635)	469,955
<b>Fund Balances, Beginning,</b>	<u>3,461,442</u>	<u>3,461,442</u>	<u>3,461,442</u>	<u>-</u>
<b>Fund Balances, Ending</b>	<u>\$3,947,042</u>	<u>\$ 4,067,642</u>	<u>\$3,392,807</u>	<u>\$ 469,955</u>

TOWN OF COUSHATTA, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balance of  
 Governmental Funds - Budget (GAAP Basis) and Actual - Sales Tax Fund  
 For the Year Ended December 31, 2025

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Taxes	\$ 550,000	\$ 755,000	\$ 741,459	\$ (13,541)
Licenses & Permits	-	-	-	-
Service Charges	-	-	-	-
Intergovernmental	-	-	-	-
Miscellaneous	-	-	1,268	1,268
Total revenues	<u>550,000</u>	<u>755,000</u>	<u>742,727</u>	<u>(12,273)</u>
<b>Expenditures:</b>				
General government	-	-	10	(10)
Sanitation	-	-	-	-
Capital Outlay	-	-	-	-
Total Expenditures	<u>-</u>	<u>-</u>	<u>10</u>	<u>(10)</u>
Net Change in Fund Balances before Other Financing Sources	550,000	755,000	742,717	(12,283)
Other Financing Sources				
Proceeds from borrowing	-	-	-	-
Transfers to Other Funds	<u>(500,000)</u>	<u>(1,150,000)</u>	<u>(1,072,000)</u>	<u>78,000</u>
Net Change in Fund Balance	50,000	(395,000)	(329,283)	65,717
<b>Fund Balances, Beginning</b>	<u>439,871</u>	<u>439,871</u>	<u>439,871</u>	<u>-</u>
<b>Fund Balances, Ending</b>	<u>\$ 489,871</u>	<u>\$ 44,871</u>	<u>\$ 110,588</u>	<u>\$ 65,717</u>

TOWN OF COUSHATTA, LOUISIANA

Schedule of Employer's Share of Net Pension Liability  
Municipal Employee's Retirement of Louisiana  
Year Ended December 31, 2025

Year Ended Jun 30	Employer Proportion of the Net Pension Liability	Employer Proportionate Share of the Net Pension Liability (a)	Employer's Covered Employee Payroll (b)	Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Its Covered Employee Payroll (a/b)	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2015	0.148739%	\$ 516,578	\$ 246,822	209.29%	72.45%
2016	0.136886%	561,055	253,337	221.47%	62.11%
2017	0.150000%	607,157	259,486	233.98%	62.49%
2018	0.137710%	570,221	243,700	234.00%	63.94%
2019	0.142300%	594,644	270,410	220.00%	66.14%
2020	0.148560%	624,294	297,202	216.00%	64.52%
2021	0.154010%	428,385	305,994	140.00%	77.82%
2022	0.150480%	624,966	243,326	257.00%	67.87%
2023	0.120330%	439,786	270,182	163.00%	72.46%
2024	0.155190%	436,702	306,441	142.00%	79.05%
2025	0.388500%	318,271	317,158	100.00%	83.47%

TOWN OF COUSHATTA, LOUISIANA

Municipal Employee's Retirement of Louisiana  
 Schedule of Employer Contributions  
 Year Ended December 31, 2025

<u>Year Ended December 31</u>	<u>Contractually Required Contribution</u>	<u>Contribution in Relation to Contractually Required Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Employee Payroll</u>	<u>Contributions as a % of Covered Employee Payroll</u>
2015	\$ 48,747	\$ 48,747	\$ -	\$ 246,822	19.75%
2016	54,001	54,001	-	253,337	21.32%
2017	61,596	61,596	-	259,486	23.74%
2018	63,163	63,163	-	243,684	25.92%
2019	53,154	53,154	-	270,410	19.66%
2020	66,570	66,570	-	297,202	22.39%
2021	90,268	90,268	-	305,994	29.50%
2022	71,781	71,781	-	243,326	29.50%
2023	79,704	79,704	-	270,182	29.50%
2024	88,487	88,487	-	306,441	28.86%
2025	87,204	87,204	-	317,158	27.50%

TOWN OF COUSHATTA, LOUISIANA

Note to Retirement System Schedules  
Municipal Employees Retirement System of Louisiana  
Year Ended December 31, 2025

Changes of benefit terms - There were no changes of benefit terms for the year ended December 31, 2025.

Changes of assumptions - There were no changes of benefit assumptions for the year ended December 31, 2025.

TOWN OF COUSHATTA, LOUISIANA

Schedule of Employer's Share of Net Pension Liability  
Municipal Police Employees Retirement System of Louisiana  
Year Ended December 31, 2025

<u>Year Ended June 30</u>	<u>Employer Proportion of the Net Pension Liability (Asset)</u>	<u>Employer Proportionate Share of the Net Pension Liability (Asset) (a)</u>	<u>Employer's Covered Employee Payroll (b)</u>	<u>Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Employee Payroll (a/b)</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
2015	0.098669%	\$ 772,969	\$ 258,599	298.91%	99.90%
2016	0.941280%	882,246	268,267	328.87%	66.40%
2017	0.072775%	635,357	183,538	346.17%	70.08%
2018	0.061116%	517,042	147,896	286.04%	71.89%
2019	0.052770%	479,213	159,985	300.00%	71.00%
2020	0.054740%	505,934	180,488	280.00%	70.90%
2021	0.047970%	255,701	111,555	229.00%	84.10%
2022	0.035920%	367,217	117,344	313.00%	70.80%
2023	0.046280%	488,894	218,363	224.00%	71.30%
2024	0.050320%	727,660	329,306	221.00%	75.80%
2025	0.081440%	562,412	274,025	205.00%	81.90%

TOWN OF COUSHATTA, LOUISIANA

Municipal Police Employees Retirement System of Louisiana  
 Schedule of Employer Contributions  
 Year Ended December 31, 2025

<u>Year Ended December 31</u>	<u>Contractually Required Contribution</u>	<u>Contribution in Relation to Contractually Required Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Employee Payroll</u>	<u>Contributions as a % of Covered Employee Payroll</u>
2015	\$ 78,824	\$ 78,824	\$ -	\$ 258,599	30.48%
2016	82,206	82,206	-	268,267	30.64%
2017	55,050	55,050	-	183,538	29.99%
2018	57,432	57,432	-	147,896	38.87%
2019	51,795	51,795	-	159,985	32.38%
2020	59,802	59,802	-	180,488	33.13%
2021	49,391	49,391	-	111,555	44.28%
2022	35,857	35,857	-	117,344	30.56%
2023	71,576	71,576	-	218,363	32.78%
2024	114,580	114,580	-	329,306	34.79%
2025	94,585	94,585	-	274,025	34.52%

TOWN OF COUSHATTA, LOUISIANA

Municipal Police Employees Retirement System of Louisiana  
Notes to Retirement System Schedules  
Year Ended December 31, 2025

Changes of benefit terms - There were no changes of benefit terms for the year ended December 31, 2025.

Changes of assumptions - There were no changes of benefit assumptions for the year ended December 31, 2025.

TOWN OF COUSHATTA, LOUISIANA

JUSTICE SYSTEM FUNDING SCHEDULE - COLLECTING/ DISBURSING ENTITY  
AS REQUIRED BY ACT 87 OF THE 2020 REGULAR LEGISLATIVE SESSION  
For the Year Ended December 31, 2025

	First Six Month Period Ended June 30, 2025	Second Six Month Period December 31, 2025
Cash Presentation		
Beginning Balance of Amounts Collected	\$ 91	\$ 1,083
Add: Collections		
Criminal Fines - Other	16,288	42,988
Subtotal Collections	16,288	44,071
Less: Disbursements to Governments & Nonprofits		
North Louisiana Crime Fund - Criminal Court Costs/Fee	2,190	4,590
Louisiana Commission on Law Enforcement	1,050	1,712
Louisiana Supreme Court - Criminal Court Costs/Fees	55	115
State of Louisiana - CMIS Assessment	111	229
Louisiana Chiefs Association of Police	222	638
Ware Youth Center	833	1,718
Total Disbursements to Governments & Nonprofits	4,461	9,002
Less: Amounts Retained by Collecting Agency	10,835	34,472
Less: Disbursements to Individuals/3rd Party Collection or Processing Agencies	-	-
Payments to 3rd Party Collection/Processing Agencies	-	-
Subtotal Disbursements/Retainage	15,296	43,474
Total Ending Balances Collect but not Disbursed (Cash on Hand)	\$ 1,083	\$ 597

TOWN OF COUSHATTA, LOUISIANA

Schedule of Compensation, Reimbursements, Benefits, and Other Payments  
to Agency Head  
For the Year Ended December 31, 2025

Agency Head: Ashanti Cole, Mayor

Salary	<u>\$ 33,300</u>
Payroll Taxes	<u>\$ 2,547</u>
Insurance	<u>\$ -</u>
Reimbursements	<u>\$ -</u>
Retirement	<u>\$ -</u>

TOWN OF COUSHATTA, LOUISIANA  
Combining Balance Sheet  
Non-Major Funds  
December 31, 2025

	Fire	Recreation	Streets	Total
<b>Assets</b>				
Cash	\$ 91,060	\$ 190,743	\$ 42,512	\$ 324,315
Investments	69,553	38,016	-	107,569
Taxes Receivable	3,926	11,699	8,402	24,027
Deposits	-	-	-	-
Total Assets	\$ 164,539	\$ 240,458	\$ 50,914	\$ 455,911
<b>Liabilities and Fund Balances</b>				
<b>Liabilities</b>				
Accounts Payable	\$ -	\$ -	\$ -	\$ -
Due to other funds	-	-	-	-
Total Liabilities	-	-	-	-
<b>Fund Balances</b>				
Assigned	164,539	240,458	50,914	455,911
Total Fund Balances	164,539	240,458	50,914	455,911
Total Liabilities and Fund Balances	\$ 164,539	\$ 240,458	\$ 50,914	\$ 455,911

TOWN OF COUSHATTA, LOUISIANA

Combining Statement of Program Revenues, Expenditures  
and Changes in Fund Balances  
Non-Major Special Revenue Funds  
For the Year Ended December 31, 2025

	Fire	Recreation	Streets	Totals
<u>REVENUES</u>				
Revenues:				
Taxes	\$ 12,665	\$ 37,611	\$ 12,665	\$ 62,941
Intergovernmental	-	-	-	-
Charges for services	-	-	-	-
Donations	-	-	-	-
Interest Income	2,055	2,428	-	4,483
Other	-	600	-	600
	14,720	40,639	12,665	68,024
 Total Revenues	 14,720	 40,639	 12,665	 68,024
 <u>EXPENDITURES</u>				
Current:				
General government	-	-	-	-
Public Safety	-	-	-	-
Culture & Recreation	-	3,347	-	3,347
Streets	-	-	4,034	4,034
	-	-	4,034	4,034
 Total Expenditures	 -	 3,347	 4,034	 7,381
 Excess (deficiency of revenues over expenditures)	 14,720	 37,292	 8,631	 60,643
 <u>OTHER FINANCING SERVICES (USES)</u>				
Operating transfers in	-	-	-	-
Operating transfers out	-	-	-	-
	-	-	-	-
 Excess (deficiency) of revenues and other sources over expenditures and other uses	 14,720	 37,292	 8,631	 60,643
 <u>FUND BALANCES</u>				
Beginning of year	149,819	203,166	42,283	395,268
End of year	\$ 164,539	\$ 240,458	\$ 50,914	\$ 455,911

TOWN OF COUSHATTA, LOUISIANA

Discretely Presented Component Unit -  
Coushatta Industrial Development Corporation  
Statement of Net Position  
December 31, 2025

<u>Assets</u>	
<b>Current assets:</b>	
Cash	\$235,553
Receivables	-
Total current assets	<u>235,553</u>
<b>Noncurrent assets:</b>	
Property, plant and equipment (net of accumulated depreciation)	112,077
Total assets	<u>\$347,630</u>
 <u>Net Position</u>	
Invested in capital assets, net of related debt	\$112,077
Unrestricted	235,553
Total net position	<u>\$347,630</u>

**TOWN OF COUSHATTA, LOUISIANA**

Discretely Presented Component Unit -  
Coushatta Industrial Development Corporation  
Statement Activities  
For the Year Ended December 31, 2025

Program Expenses	<u>\$ -</u>
General Revenues	
Rent	<u>15,000</u>
Change in Net Position	15,000
Net position, beginning of year	<u>332,630</u>
Net position, end of year	<u><u>\$ 347,630</u></u>



# Marsha O. Millican

A PROFESSIONAL ACCOUNTING CORPORATION

## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable Ashanti Cole, Mayor  
and Members of the Town Council  
Town of Coushatta, Louisiana

I have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and the remaining aggregate fund information of Town of Coushatta, Louisiana as of December 31, 2025, and related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued my report dated May 18, 2026.

### Report on Internal Control Over Financial Reporting

In planning and performing my audit of the financial statements, I considered Town of Coushatta's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Town of Coushatta, Louisiana's internal control. Accordingly, I do not express an opinion on the effectiveness of Town of Coushatta, Louisiana's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Town's financial statements will not be prevented, or detected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. I identified a certain deficiency in internal control, described in the accompany schedule of findings as Finding #2025-1 that I consider to be a significant deficiency.

### Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Town of Coushatta's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and is reported in the schedule of findings as Finding #2025-2.

### Town of Coushatta's Response to the Findings

Government Auditing Standards requires to auditor to perform limited procedures on the Town of Coushatta, Louisiana's response to the findings identified in my audit and described in the accompanying schedule of findings. Town of Coushatta's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, I do not express no opinion on the response.

### Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Certified Public Accountant  
May 18, 2026

**TOWN OF COUSHATTA, LOUISIANA**

**Corrective Action Taken on Prior Year Findings  
Year Ended December 31, 2025**

FINDING 2024-1: The segregation of duties is inadequate to provide effective internal control.

STATUS: No action was recommended and none was taken.

FINDING 2024-2: The Town did not file its financial statements with the Louisiana Legislative Auditor within the time frame required by state law.

STATUS: Resolved.

FINDING 2024-3: The Town is not in compliance with the state budget law within the time frame required by state law.

STATUS: Unresolved.

TOWN OF COUSHATTA, LOUISIANA

Schedule of Findings

Year Ended December 31, 2025

Summary of Audit Results

1. The auditor's report expresses an unmodified opinion on the financial statements.
2. One significant deficiency is reported in the Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
3. One instance of noncompliance material to the financial statements was disclosed during the audit.

FINDING #2025-1: The segregation of duties is inadequate to provide effective internal control.

Criteria: Effective internal control requires the segregation of duties.

Condition: The segregation of duties is inadequate to provide effective internal control. Employees perform interrelated duties.

Cause: The condition is due to economic and space limitations.

Effect: Unknown.

Recommendation: Whether or not it would be cost effective to correct a deficiency is not a factor in reporting requirements under accounting standards generally accepted in the United States of America. Because prudent management requires that the potential benefit from an internal control must exceed its cost, it may not be practical to correct all deficiencies reported under accounting standards generally accepted in the United States of America. In this case, both management and the auditor do not believe that correcting the condition described above is cost effective or practical, and, accordingly, do not believe that any corrective action is necessary.

Management's Response: We concur with the finding. We will make every effort to segregate duties as allowed by space and economic limitations.

TOWN OF COUSHATTA, LOUISIANA

Schedule of Findings (Continued)

Year Ended December 31, 2025

FINDING #2024-2: The Town did is not in compliance with the state budget law.

Criteria: State law requires the Town to amend the budget whenever actual revenues fail to meet budgeted amounts by 5% of more or actual expenditures exceed budgeted amounts by 5% of more.

Condition: Although the budget was amended, total expenditures exceeded budgeted amounts by more than 5% in the General Fund.

Cause:  
Unknown.

Effect:  
The Town is not in compliance with state budget law.

Recommendation:  
I recommend the Town comply with the state budget law.

Management's Response and Corrective Action Plan:  
We agree with the finding. We will comply with the state budget law in the future.



# Marsha O. Millican

A PROFESSIONAL ACCOUNTING CORPORATION

## INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING STATEWIDE AGREED-UPON PROCEDURES

The Honorable Ashanti Cole, Mayor  
and Members of the Town Council  
Town of Coushatta, Louisiana

I have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPS) for the fiscal period January 1, 2025 through December 31 2025. Management of Town of Coushatta (the Town) is responsible for those C/C areas identified in the SAUPS.

The Mayor and Town Council of the Town have agreed to and acknowledged that the procedures are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in the LLA's SAUPS for the fiscal period January 1, 2025 through December 31, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

### 1) Written Policies and Procedures

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
- i. **Budgeting**, including preparing, adopting, monitoring, and amending the budget.
  - ii. **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with Public Bid Law; and (5) documentation required to be maintained for all bids and price quotes.
  - iii. **Disbursements**, including processing, reviewing, and approving.

- iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee rates of pay or approval and maintenance of pay rate schedules.
- vi. **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. **Travel and expense reimbursements**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. **Credit Cards (and debit cards, fuel cards, purchase Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. **Ethics**, including (1) the prohibition as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. **Information Technology Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from a network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

***Procedure Results - The Town does not have a written policy for debt service; however, the Town complies with the guidelines of the State Board Commission before incurring debt.***

## 2) Board or Finance Committee

---

- A. I obtained and inspected the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
- i. I observed that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
  - ii. For those entities reporting on the governmental accounting model, I observed that the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on proprietary funds, and semi-annual budget-to-actual, at a minimum, on all special revenue funds. *Alternately, for those entities reporting on the nonprofit accounting model, observe that the minutes referenced or included financial activity relating to the public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
  - iii. For governmental entities, I obtained the prior year audit report and observed the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
  - iv. I observed whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

*Procedure Results - No exceptions were noted.*

*Management's Response - We will provide written updates of the progress of resolving audit findings in the future.*

## 3) Bank Reconciliations

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- A. I obtained a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. I asked management to identify the entity's main operating account. I selected the entity's main operating account and randomly selected 4 additional accounts (or all accounts if less than 5). I randomly selected one month from the fiscal period, obtained and inspected the corresponding bank statement and reconciliation for each selected accounts, and observed that:
- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);

- ii. Bank reconciliations include written evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
- iii. Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

***Procedure Results - No exceptions were noted.***

#### **4) Collections (excluding electronic funds transfers)**

---

- A. I obtained a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. I selected 1 deposit site (there is only 1).
- B. For each deposit site selected, I obtained a listing of collection locations and management's representation that the listing is complete. I selected one collection location for each deposit site (i.e., 1 collection locations for 1 deposit site), obtained and inspected written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observed that job duties are properly segregated at each collection location such that:
  - i. Employees responsible for cash collections do not share cash drawers/registers;
  - ii. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;
  - iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was in force during the fiscal period.

- ii. Bank reconciliations include written evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
- iii. Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

***Procedure Results - Bank reconciliations include no written evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged).***

***Managements Response - A member of management who does not handle cash, post ledgers or issue checks will review and initial bank reconciliations in the future.***

#### **4) Collections (excluding electronic funds transfers)**

---

- A. I obtained a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. I selected 1 deposit site (there is only 1).
- B. For each deposit site selected, I obtained a listing of collection locations and management's representation that the listing is complete. I selected one collection location for each deposit site (i.e., 1 collection locations for 1 deposit site), obtained and inspected written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observed that job duties are properly segregated at each collection location such that:
  - i. Employees responsible for cash collections do not share cash drawers/registers;
  - ii. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;
  - iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was in force during the fiscal period.

- D. I randomly selected two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure #3A (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternatively, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* I obtained supporting documentation for each of the 10 deposits and:
- i. Observe that receipts are sequentially pre-numbered.
  - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - iii. Trace the deposit slip total to the actual deposit per the bank statement.
  - iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
  - v. Trace the actual deposit per the bank statement to the general ledger.

*Procedure Results - Employees perform interrelated duties. The segregation of duties is inadequate to provide effective internal controls.*

*Management's Response - The inadequate segregation of duties is due to economic and space limitations. We will segregate duties as allowed by economic and space limitations.*

**5) Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)**

---

- A. I obtained a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. I selected 1 location (there is only 1).
- B. For each location selected under procedure #5A above, I obtained a listing of those employees involved with non-payroll purchasing and payment functions. I obtained written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, then inquire of employees about their job duties), and observe that job duties are properly segregated such that:
- i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase;
  - ii. At least two employees are involved in processing and approving payments to vendors;
  - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files;

- iv. Either the employees/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments; and
  - v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.
- C. For each location selected under procedure #5 above, I obtained the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtained management's representation that the population is complete. I randomly selected 5 disbursements for each location, obtained supporting documentation for each transaction, and
- i. Observed whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and that supporting documentation indicates that deliverables included on the invoice were received by the entity, and
  - ii. Observed whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under procedure #5B above, as applicable.
- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, I randomly selected 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observed that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. [Note: If no electronic payments were made from the main operating account during the month selected, the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

*Procedure Results - Employees perform interrelated duties. The segregation of duties is inadequate to provide effective internal controls.*

*Management's Response - The inadequate segregation of duties is due to economic and space limitations. We will segregate duties as allowed by economic and space limitations.*

## **6) Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards)**

---

- A. I obtained from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. I obtained management's representation that the listing is complete.
- B. Using the listing prepared by management, I randomly selected 5 cards (or all cards if less than 5) that were used during the fiscal period. I randomly selected one monthly statement or combined statement for each card (for a debit card, randomly select on monthly bank statement). I obtained supporting documentation, and:

- i. Observed whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder. [Note: Those instances requiring such approval that may constrain the legal authority of certain public officials, such as the mayor of a Lawrason Act municipality, should not be reported]; and
  - ii Observed that finance charges and late fees were not assessed on the selected statements.
- C. Using the monthly statements or combined statements selected under procedure #7B above, excluding fuel cards, I randomly select 10 transactions (or all transactions if less than 10) from each statement and obtained supporting documentation for the transactions (e.g., each card should have 10 transactions subject to inspection). For each transaction, I observed that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

*Procedure Results - No exceptions were noted.*

#### **7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)**

- A. I obtained from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements and obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:
- i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov));
  - ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased;
  - iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policies and Procedures procedure #1A(vii) and
  - iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

*Procedure Results - No exceptions were noted.*

## 8) Contracts

---

A. I obtained from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period.

*Alternatively, the practitioner may use an equivalent selection source, such as an active vendor list. I obtained management's representation that the listing is complete. I selected 1 contract (there is only 1) from the listing, excluding the practitioner's contract, and:*

- i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law;
- ii. Observe that the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
- iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment was approval documented).
- iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

*Procedure Results - No exceptions were noted.*

## 9) Payroll and Personnel

---

A. I obtained a list of employees and officials employed during the fiscal period and management's representation that the listing is complete. I randomly select 5 employees or officials, obtained related salaries and personnel files, and agreed paid salaries to authorized salaries/ pay rates in the personnel files.

B. I randomly selected one pay period during the fiscal period. For the 5 employees or officials selected under procedure #9A above, I obtained attendance records and leave documentation for the pay period, and

- i. Observed that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
- ii. Observed whether supervisors approved the attendance and leave of the selected employees or officials;
- iii. Observed that any leave accrued or taken during the pay period is reflected in the entity's accumulative leave records; and

- iv. Observed that the rate paid to the employees or officials agree to the authorized salary/pay rate found within the personnel file.
- C. I obtained a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials and obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments.  
  
Agree the hours to the employees' or officials' cumulative leave records, agree the pay rates to the employee or officials' authorized pay rates in the employee's or official's personnel files, and agree the termination payment to entity policy.
- D. I obtained management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed by the required deadlines.

*Procedure Results - No exceptions were noted.*

## **10) Ethics**

---

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A obtain ethics documentation from management, and:
  - i. Observe whether the documentation demonstrates that each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
  - ii. Observe whether the entity maintains documentation which demonstrates that each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- B. Inquire and/or observe whether the entity has appointed an ethics designee as required by R.S. 42:1170.

*Procedure Results - No exceptions were noted.*

## **11) Debt Service**

---

- A I obtained a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.

- B. I obtained a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

*Procedure Results - No exceptions were noted.*

## **12) Fraud Notice**

---

- A. I obtained a listing of misappropriation of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and to the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.
- B. I observed the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

*Procedure Results -Although the above mentioned notice is displayed on the entity's premises, it is not present on the website.*

*Management's Response - We will put the above mentioned notice on our website.*

## **13) Information Technology Disaster Recovery/Business Continuity**

---

- A. Perform the following procedures, **verbally discuss the results with management, and report, "I performed the procedure and discussed the results with management."**
- i. I obtained and inspected the entity's most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.
  - ii. I obtained and inspected the entity's most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, then inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
  - iii. I obtained a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

- B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.
  
- C. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, I obtained cybersecurity training documentation from management, and observed the documentation demonstrates that the following employees/officials with access to the agency's information technology assets have completed cybersecurity training as required by R.S.42:1267. The requirements are as follows:
  - \* Hired before June 9, 2020 - completed the training; and
  - \* Hired on or after June 9, 2020 - completed the training within 30 days of initial service or employment.

**I performed the procedure and discussed the results with management.**

#### **14) Prevention of Sexual Harassment**

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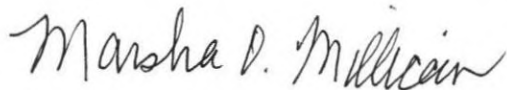
- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, I obtained sexual harassment training documentation from management, and observed that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.
  
- B. I observed that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).
  
- C. I obtained the entity's annual sexual harassment report for the current fiscal period, observed that the report was dated on or before February 1, and observed that the report includes the applicable requirements of R.S. 42:344:
  - i. Number and percentage of public servants in the entity who have completed the training requirements.;
  - ii. Number of sexual harassment complaints received by the entity;
  - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
  - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
  - v. Amount of time it took to resolve each complaint.

***Procedure Results - No exceptions were noted.***

I was engaged by the Town to perform this agreed-upon procedures engagement and conducted my engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. I was not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, I do not express such an opinion or conclusion. Had I performed additional procedures, other matters might have come to my attention that would have been reported to you.

I am required to be independent of the Town and to meet my other ethical responsibilities, in accordance with the relevant ethical requirements related to my agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.



Certified Public Accountant  
May 18, 2026