

BAYOU NORTH AREA HEALTH EDUCATION CENTER

FINANCIAL STATEMENTS

JUNE 30, 2025

TMCE, LLP

Certified Public Accountants and Consultants

**BAYOU NORTH AREA HEALTH EDUCATION CENTER
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INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Board of Directors
Bayou North Area Health Education Center
Bossier City, Louisiana

We have reviewed the accompanying financial statements of Bayou North Area Health Education Center (the "Organization") (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Organization management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountants' Responsibility

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountants' Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Supplementary Information

The supplementary information included on page 10 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The supplementary information has been subjected to the review procedures applied in our review of the basic financial statements. We are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and do not express an opinion on such information.

A handwritten signature in black ink that reads "TMCE, LLP".

TMCE, LLP
Shreveport, Louisiana
December 28, 2025

BAYOU NORTH AREA HEALTH EDUCATION CENTER
STATEMENT OF FINANCIAL POSITION
JUNE 30, 2025

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Assets

Cash	\$	39,534
Restricted cash		19,838
Accounts receivable		45,708

Total Assets	\$	105,080
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Liabilities and Net Assets

Liabilities

Accounts payable	\$	11,282
Accrued expenses and other liabilities		20,281

Total Liabilities		31,563
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Net Assets

Without restrictions		73,517
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Total Net Assets		73,517
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Total Liabilities and Net Assets	\$	105,080
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See accompanying notes and independent accountants' review report

BAYOU NORTH AREA HEALTH EDUCATION CENTER
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2025

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Support and revenues

Grant revenue - state	\$	263,060
Grant revenue - federal		104,951
Grant revenue - Future Healthcare Heroes		1,158
Non-cash contribution		21,600

Total support and revenue 390,769

Expenses

Program services		
Medical training and recruitment		273,515
Schools of medicine		41,633
Support services		
Management and general		66,813

Total Expenses 381,961

Change in net assets 8,808

Net assets at beginning of year 64,709

Net assets at end of year \$ 73,517

BAYOU NORTH AREA HEALTH EDUCATION CENTER
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2025

	<u>Support Services</u>		<u>Program Services</u>		Total
	<u>Management and General</u>	<u>Medical Training and Recruitment</u>	<u>Schools of Medicine</u>		
Salary and benefits	\$ 19,730	\$ 154,789	\$ 22,782	\$	197,301
Other expenses	-	101,758	14,977		116,735
Use of non-cash contribution	2,160	15,746	3,694		21,600
Professional fees	16,200	-	-		16,200
Administrative	9,075	-	-		9,075
Telecommunications	7,210	-	-		7,210
Supplies	4,394	-	-		4,394
Postage and delivery	3,744	-	-		3,744
Repairs and maintenance	3,136	-	-		3,136
Travel	-	1,222	180		1,402
Printing and publication	1,164	-	-		1,164
Total functional expenses	<u>\$ 66,813</u>	<u>\$ 273,515</u>	<u>\$ 41,633</u>	<u>\$</u>	<u>381,961</u>

See accompanying notes and independent accountants' review report

BAYOU NORTH AREA HEALTH EDUCATION CENTER
STATEMENT OF CASH FLOWS
JUNE 30, 2022

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Cash flows from operating activities

Change in net assets	\$	8,808
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:		
(Increase) decrease in:		
Accounts receivable		33,568
Increase (decrease) in:		
Accounts payable		1,843
Accrued expenses and other liabilities		(36,071)
Net cash provided by operating activities		8,148

Net increase in cash and cash equivalents 8,148

Cash and restricted cash at beginning of year 51,224

Cash and restricted cash at end of year \$ 59,372

NOTE 1 – NATURE OF BUSINESS

Bayou North Area Health Education Center (“Organization”), a nonprofit organization, began operations in 2017 and is governed by a board of directors with programs administered by a professional staff. The Organization’s goal is to connect students to careers, health professionals to communities and communities to better health. The Organization is dependent on state and federal grant funds to operate their programs.

The Organization administers various educational and training programs:

- a) The Rural Primary Care Preceptorship Program – exposes approximately 20 first-year medical students in the state to the professional, business, and social aspects of primary care practice in rural and/or medically underserved areas throughout 21 parishes in North Louisiana.
- b) Health Career Awareness – provides information on the benefits of pursuing a career in healthcare to approximately 2,500 high school students, teachers, counselors and administrators, and parents in 40 schools through classroom presentation, health career enticement programs and career fairs in 21 parishes in North Louisiana.
- c) Day with the Doctors Programs – provides an opportunity for approximately 120 high school students to travel to LSU Health Sciences Center in Shreveport to tour the facility and interact with medical students, residents and staff to learn about medical school and to participate in hands-on learning such as suturing, SIM lab, blood pressure, pulse, etc.
- d) AHEC of a Summer Health Career Exploration Program – provides job shadowing experience, classroom education, CPR certification and career options in health care for approximately 225 high school students at 22 community hospitals, federally qualified health centers, and rural health clinics throughout North Louisiana.
- e) M.A.S.H. (Medical Applications of Science in Health) – provides 15 high school students a 3-hour college credit enrichment course in preparation for pursuing majors in health careers.
- f) Rural Scholars Program –provides insight and assistance with medical school application process, clinical skills building and mentoring to approximately 10 pre-med college students from rural communities.
- g) Continuing education programs – provides approximately 6 courses for practicing healthcare professionals which are organized through partnerships with professional organizations and institutions of higher learning.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The Organization prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Accordingly, revenues are recognized when earned and expenses are recognized when incurred.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions

Contributions received are recorded as increases in net assets without donor restrictions or increases in net assets with donor restrictions, depending on the existence and/or nature of any donor restrictions. There were no donor-imposed restrictions on contributions in 2025.

Cash and Restricted Cash

The Organization's policy is to report all highly-liquid investments with a maturity of three months or less to be cash equivalents.

Cash and Restricted Cash of Organization as of June 30, 2025, are as follows:

Cash	39,534
Restricted Cash	19,838
Total Cash and Restricted Cash	\$ 59,372

Compensated Absences

The Organization's policy allows full-time employees to accrue up to a maximum of 160 hours, of which 96 hours can be carried over into the next fiscal year. An amount has been recorded in the financial statements for this liability.

Income Taxes

The Organization is a not-for-profit corporation that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code, but must file an annual return with the Internal Revenue Service that contains information on its financial operations. Therefore, the Organization files U.S. federal Form 990 for informational purposes. The Organization is required to review various tax positions it has taken with respect to its exempt status and determine whether in fact it continues to qualify as a tax-exempt entity. The Organization does not expect its tax position to change significantly over the next twelve months. Any penalties related to late filing or other requirements would be recognized as penalties expense in the Organization's accounting records.

Economic Dependence

The Organization receives substantially all of the support necessary to operate its core programs through grants administered by Louisiana State University Health Sciences Center – Shreveport. The grant amounts are appropriated each year by the Federal government and the State of Louisiana. Management is not aware of any actions that would adversely affect the aggregate amount of funds the Organization will receive in the next fiscal year.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets, and the reported amounts of revenue and expenses. Actual results could vary from the estimates that were used.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis in the statement of activities and the statement of functional expenses. Expense by function have been allocated between programs and supporting services classifications on the basis of time records and on estimates made by the Organization's management.

Date of Management Review

Subsequent events have been evaluated through December 28, 2025 which is the financial statement issuance date.

NOTE 3 – CONTRIBUTED USE OF LONG-LIVED ASSET

The Organization operates from an office space they do not own, free of rent. The estimated fair value of this contribution is reported as non-cash contribution revenue in the amount of \$21,600 for the year ended June 30, 2025. The use of this non-cash contribution is reported under supporting services.

NOTE 4 – ACCOUNTS RECEIVABLE

Accounts receivable due to the Organization as of June 30, 2025, are as follows:

State Grants	21,922
Federal Grants	22,628
FNP Grant	1,158
Total Accounts Receivable	\$ 45,708

NOTE 5 – OTHER EMPLOYEE EXPENSES

The Organization does not currently have a formal retirement plan set up but they have set up an Simplified Employee Pension Individual Retirement Account (SEP-IRA) for each employee. A contribution equal to 10% of salary contributed to an SEP-IRA for each employee. The total contribution for the year ended June 30, 2025, was \$15,706.

NOTE 6 – LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Organization's financial assets as June 30, 2025, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year. Amounts available does not include donor restricted amounts that are available for general expenditure in the following year as there are no net assets with restrictions.

Financial assets, at year-end:

Cash and cash equivalents	\$ 59,372
Accounts receivable	45,708
Financial assets available to meet cash needs for general expenditures within one year	\$ 105,080

SUPPLEMENTARY INFORMATION

BAYOU NORTH AREA HEALTH EDUCATION CENTER
SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER PAYMENTS TO AGENCY HEAD
FOR THE YEAR ENDED JUNE 30, 2025

Agency Head: Ashley Morgan, Executive Director

Salary	\$	63,879
Benefits-retirement	\$	6,388
Benefits-PTO	\$	3,535
Travel	\$	-

OTHER REPORT



To the Board of Directors
Bayou North Area Health Education Center
Bossier City, Louisiana

**Independent Accountants' Report
on Applying Agreed-Upon Procedures**

We have performed the procedures enumerated below on the Organization's compliance with certain laws and regulations contained in the accompanying Louisiana Attestation Questionnaire during the fiscal year ended June 30, 2025, as required by Louisiana Revised Statute 24:513 and the *Louisiana Governmental Audit Guide*. The Organization's management is responsible for its financial records and compliance with applicable laws and regulations.

The Organization has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the Organization's compliance with laws and regulations contained in the accompanying Louisiana Attestation Questionnaire during the year ended June 30, 2025. Additionally, the Louisiana Legislative Auditor has agreed to and acknowledged that the procedures performed are appropriate for its purposes. The report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

Federal, State, and Local Awards

- 1) Obtain the list of federal, state, and local government grant award expenditures for the fiscal year, by grant and grant year, from the Organization's management.

Bayou North Area Health Education Center provided us with the following list of expenditures made for federal grant awards received during the fiscal year ended June 30, 2025:

Federal, State, or Local Grant Name	Grant Year	Amount
State of Louisiana	2025	263,060
US Department of Health & Human Services / HSRA	2025	104,951
NAO National Training Center (FNP)	2025	1,158
Total expenditures		369,169

- 2) For each federal, state, and local grant award, randomly select six disbursements from each grant administered during the fiscal year, provided that no more than 30 disbursements are selected.
- 3) Obtain documentation for the disbursements selected in Procedure 2. Compare the selected disbursements to supporting documentation, and report whether the disbursements agree to the amount and payee in the supporting documentation.

We examined supporting documentation for each selected disbursement and found that payment was for the proper amount and made to the correct payee.

- 4) Report whether the selected disbursements were coded to the correct fund and general ledger account.

All of the disbursements were coded to the correct fund and general ledger account.

- 5) Report whether the selected disbursements were approved in accordance with the Organization's policies and procedures.

The Organization's policies and procedures state that the executive director must approve all disbursements. Documentation supporting each of the selected disbursements included the signature of the executive director.

- 6) For each selected disbursement made for a federal grant awards, obtain the Compliance Supplement for the applicable federal program. For each disbursement made for a state or local grant award, or for a federal program not included in the Compliance Supplement, obtain the grant agreement. Compare the documentation for each disbursement to the program compliance requirements or the requirements of the grant agreement relating to activities allowed or unallowed, eligibility, and reporting; and report whether the disbursements comply with these requirements.

Activities allowed or unallowed

We compared documentation for each of the selected disbursements with program compliance requirements related to services allowed or not allowed. No exceptions were noted.

Eligibility

We compared documentation for each of the selected disbursements with program compliance requirements related to eligibility. No exceptions were noted.

Reporting

We compared documentation for each of the selected disbursements with program compliance requirements related to reporting. No exceptions were noted.

- 7) Obtain the close-out reports, if required, for any program selected in Procedure 2 that was closed out during the fiscal year. Compare the close-out reports, if applicable, with the Organization's financial records; and report whether the amounts in the close-out reports agree with the Organization's financial records.

The selected disbursements included one federal grant awards and two state grant awards that were closed out during the fiscal year. We compared the close-out reports for these grant awards with the Organization's financial records. The amounts reported on the close-out reports agreed with the Organization's financial records.

Open Meetings

- 8) Obtain evidence from management that agendas for meetings recorded in the minute book were posted as required by Louisiana Revised Statute 42:11 through 42:28 (the open meetings law), and report whether there are any exceptions.

N/A.

Budget

- 9) For each grant exceeding five thousand dollars, obtain the comprehensive grant budgets that the Organization provided to the applicable federal, state or local grantor Organization. Report whether the budgets for federal, state and local grants included the purpose and duration of the grants; and whether budgets for state grants also included specific goals, objectives, and measures of performance.

The Organization provided documentation that comprehensive budgets were submitted to the applicable federal and state grantor Organization for the grants exceeding five thousand dollars. These budgets included the purpose and duration of the grant program.

State Audit Law

- 10) Report whether the Organization provided for a timely report in accordance with R.S. 24:513.

N/A.

- 11) Inquire of management and report whether the Organization entered into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the Organization was not in compliance with R.S. 24:513 (the audit law).

N/A.

Prior-Year Comments

- 12) Obtain and report management's representation as to whether any prior year suggestions, exceptions, recommendations, and/or comments have been resolved.

N/A

We were engaged by the Organization to perform agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants, and the standards applicable to attestation engagements contained in *Government Auditing Standards*, issued by the United States Comptroller General. We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the Organization's compliance with the foregoing matters. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

The report is intended solely to describe the scope of testing performed on the Organization's compliance with certain laws and regulations contained in the accompanying Louisiana Attestation Questionnaire, as required by Louisiana Revised Statute 24:513 and the *Louisiana Governmental Audit Guide*, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

TMCE, LLP

TMCE, LLP
Shreveport, Louisiana
December 28, 2025

BAYOU NORTH AREA HEALTH EDUCATION CENTER
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2025

1) Summary of Review Results

- a) The accountants' review report noted no material modifications to the financial statements of Bayou North Area Health Education Center.
- b) No instances of noncompliance were disclosed during the review engagement and no instances of noncompliance was disclosed during the attestation engagement.
- c) Bayou North Area Health Education Center is not subject to a Federal Single audit for 2025.

2) Findings – Financial Statement Review

None.

LOUISIANA ATTESTATION QUESTIONNAIRE
(For Attestation Engagements of Quasi-Public Agencies)

Dear Chief Executive Officer:

Attached is the Louisiana Attestation Questionnaire that is to be completed by you or your staff. This questionnaire is a required part of the review/attestation engagement of Louisiana quasi-public agencies. The completed and signed questionnaire must be presented to and adopted by the governing body, if any, of your organization by means of a formal resolution in an open meeting.

The completed and signed attestation questionnaire and a copy of the adoption instrument, if appropriate, **must be given to the independent certified public accountant at the beginning of the engagement.** The CPA will, during the course of his/her engagement, perform certain agreed-upon procedures to the responses in the questionnaire. It is not necessary to return the questionnaire to the Legislative Auditor's office.

Certain portions of the questionnaire may not be applicable to your organization. In such cases, it is appropriate to mark the representation "not applicable." However, you must respond to each applicable representation. A 'yes' answer indicates that you have complied with the applicable law or regulation. A 'no' answer to any representation indicates a possible violation of law or regulation and, as such, should be fully explained. These matters will be reviewed by the CPA during the course of his/her engagement. Please feel free to attach a further explanation of any representation.

Your cooperation in this matter will be greatly appreciated.

Sincerely,

Michael J. Waguespack, CPA
Louisiana Legislative Auditor

LOUISIANA ATTESTATION QUESTIONNAIRE
(For Attestation Engagements of Quasi-public Agencies)

_____ (Date Transmitted)

TMCE, LLP _____ (CPA Firm Name)
6425 Youree Drive, Suite 480 _____ (CPA Firm Address)
Shreveport, LA 71105 _____ (City, State Zip)

In connection with your engagement to apply agreed-upon procedures to the control and compliance matters identified below, as of 6/30/25 (date) and for the year then ended, and as required by Louisiana Revised Statute (R.S.) 24:513 and the *Louisiana Governmental Audit Guide*, we make the following representations to you.

Federal, State, and Local Awards

We have detailed for you the amount of federal, state, and local award expenditures for the fiscal year, by grant and grant year.

Yes No [] N/A []

All transactions relating to federal, state, and local grants have been properly recorded within our accounting records and reported to the appropriate state, federal, and local grantor officials.

Yes No [] N/A []

The reports filed with federal, state, and local agencies are properly supported by books of original entry and supporting documentation.

Yes No [] N/A []

We have complied with all applicable specific requirements of all federal, state, and local programs we administer, to include matters contained in the OMB Compliance Supplement, matters contained in the grant awards, eligibility requirements, activities allowed and unallowed, and reporting and budget requirements.

Yes No [] N/A []

Open Meetings

Our meetings, as they relate to public funds, have been posted as an open meeting as required by R.S. 42:11 through 42:28 (the open meetings law). **Note: Please refer to Attorney General Opinion No. 13-0043 and the guidance in the publication "Open Meeting FAQs," available on the Legislative Auditor's website to determine whether a non-profit agency is subject to the open meetings law.**

Yes No [] N/A []

Budget

For each federal, state, and local grant we have filed with the appropriate grantor agency a comprehensive budget for those grants that included the purpose and duration, and for state grants included specific goals and objectives and measures of performance

Yes No [] N/A []

Reporting

We have had our financial statements reviewed in accordance with R.S. 24:513.

Yes No [] N/A []

We did not enter into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the agency was not in compliance with R.S. 24:513 (the audit law).

Yes No [] N/A []

We have complied with R.S. 24:513 A. (3) regarding disclosure of compensation, reimbursements, benefits and other payments to the agency head, political subdivision head, or chief executive officer.

Yes No [] N/A []

We have complied with R.S. 24:515.2 regarding reporting of pre- and post- adjudication court costs, fines and fees assessed or imposed; the amounts collected; the amounts outstanding; the amounts retained; the amounts disbursed, and the amounts received from disbursements.

Yes [] No [] N/A

Prior-Year Comments

We have resolved all prior-year recommendations and/or comments.

Yes No [] N/A []

General

We acknowledge that we are responsible for the Agency's compliance with the foregoing laws and regulations and the internal controls over compliance with such laws and regulations.

Yes No [] N/A []

We acknowledge that we are responsible for determining that that the procedures performed are appropriate for the purposes of this engagement.

Yes No [] N/A []

We have evaluated our compliance with these laws and regulations prior to making these representations.

Yes No [] N/A []

We have provided you with all relevant information and access under the terms of our agreement.

Yes No [] N/A []

We have disclosed to you all known noncompliance of the foregoing laws and regulations, as well as any contradictions to the foregoing representations.

Yes No [] N/A []

We are not aware of any material misstatements in the information we have provided to you.

Yes No [] N/A []

We have disclosed to you any communications from regulatory agencies, internal auditors, other independent practitioners or consultants, and others concerning noncompliance with the foregoing laws and regulations, including communications received during the period under examination; and will disclose to you any such communication received between the end of the period under examination and the date of your report.

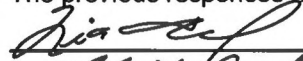
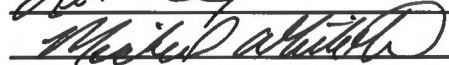
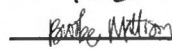
Yes No [] N/A []

We will disclose to you, the Legislative Auditor, and the applicable state grantor agency/agencies all known noncompliance and other events subsequent to the date of this representation and the date of your report that could have a material effect on our compliance with laws and regulations and the internal

controls with such laws and regulations, or would require adjustment or modification to the results of the agreed-upon procedures.

Yes No N/A

The previous responses have been made to the best of our belief and knowledge.

	Secretary	7/15/2025	Date
	Treasurer	7/15/25	Date
	President	7/14/2025	Date