

Webster Parish School Board

Minden, Louisiana



Comprehensive Annual Financial Report
For the Year Ending June 30, 2017

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED JUNE 30, 2017

Charles Strong
President

Johnny Rowland
Superintendent

Crevonne J. Odom
Director of Business & Finance

Prepared by the Department of Finance

Webster Parish School Board

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Webster Parish School Board

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INTRODUCTORY SECTION



Charles Strong
President

Johnnye Kennon
Vice-President

WEBSTER PARISH SCHOOL BOARD

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1442 Sheppard Street

Minden, Louisiana 71058-0520

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Dr Daniel R Rawls
Superintendent

Letter of Transmittal

March 12, 2018

Mrs. Johnnye Kennon, President
Webster Parish School Board Members and Citizens
of Webster Parish
Minden, Louisiana

The Comprehensive Annual Financial Report of the Webster Parish School Board (School Board) for the year ended June 30, 2017, is submitted herewith. This report has been prepared by the Finance Department personnel following the guidelines recommended by the Association of School Business Officials International and the Government Finance Officers Association of the United States of America and Canada.

The Webster Parish School Board is located in the northwest corner of the state and is a part of the economic "hub" for this region. Located in the middle of the population center of North America, 40 million people live within a 500-mile radius of Webster Parish. Major markets such as Dallas/Fort Worth, New Orleans, Little Rock, Memphis, and Jackson can be reached in little more than a half day's drive or less. The accessibility to several major thoroughfares such as Interstate 20 and Interstate 49 has contributed to numerous decisions to locate in Webster Parish.

A diversified economic base is reflective of the many natural resources of the area such as oil and natural gas production, forestry, agriculture, paper products and silica mining. A broad variety of manufacturing includes production of portable communication buildings, dump truck trailers, metal fabrication, fishing tackle, corrugated boxes, industrial air louvers and dampers, and farm machinery. The South Webster Industrial District Park is 320 acres of improved land, offering all utilities and on-site rail. The Shreveport Regional Airport and Port of Shreveport-Bossier are each just 40 minutes west of the industrial park.

From primary education to advanced training, numerous education and training opportunities abound for the people of Webster Parish. The public school system includes 9 elementary, 2 middle, and 4 high schools. Northwest Louisiana Technical College offers skill training and upgrading, and works closely with area business and industry to provide industry-specific training. Advanced education is easily attained through the nearby colleges and universities. Louisiana Tech University, Grambling State University, Bossier Parish Community College, Louisiana State University-Shreveport, Southern University-Shreveport/Bossier and Centenary College are less than an hour drive away.

The current number of students as of October 1, 2016 was 6,162. Projected enrollment for fiscal year end 2017-2018 is 6,119. Our current facilities range in age from 65 years to 6 months.

A. Management Responsibility Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the School Board. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the School Board. All disclosures necessary to enable the reader to gain an understanding of the School Board's financial activities have been included.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Webster Parish School Board's MD&A can be found immediately after the report of the independent auditors.

The School Board is required to undergo an annual single audit in conformity with the Single Audit Act Amendments of 1996 and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Information related to this single audit includes the Schedule of Expenditures of Federal Awards, findings and recommendations, if applicable, and auditor's reports on the internal control and compliance with applicable laws and regulations. The single audit report is issued separately from this Comprehensive Annual Financial Report.

The School Board provides a full range of educational services appropriate to grade levels Pre-K through 12. These include providing instructional personnel, instructional materials, instructional facilities, food service facilities, administrative support, business services, systems operations, plant maintenance and bus transportation. These basic services are supplemented by a wide variety of offerings in the fine arts and athletics.

B. Definition of the Reporting Entity The report includes all entities or organizations that are required to be included in the School Board's reporting entity. The basic criteria for determining whether a governmental department, agency, institution, commission, public authority, or other governmental organization should be included in a governmental unit's reporting entity is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and either the ability of the primary government to impose its will on the organization or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government should be included in its reporting entity.

The financial statements present the Webster Parish School Board (the primary government). Based on the above criteria, there are no component units included in the School Board's reporting entity.

C. Internal Control Management of the School Board is responsible for establishing and maintaining internal control designed to ensure that the assets of the School Board are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

We believe the School Board's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

As a recipient of federal, state and local financial assistance, the School Board also is responsible for ensuring that adequate internal control is in place to ensure compliance with applicable laws and regulations related to those programs.

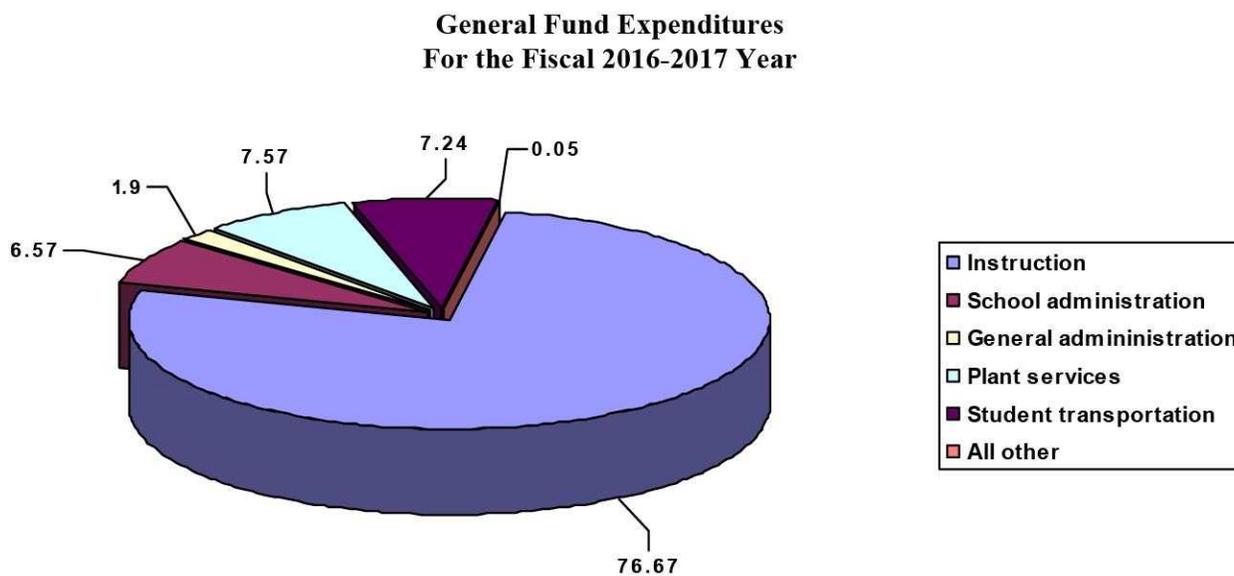
As a part of the School Board's single audit described earlier, tests are made to determine the adequacy of internal control, including that portion related to federal awards programs, as well as to determine that the School Board has complied with applicable laws and regulations.

D. Budgetary Controls In addition, the School Board maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of the general fund and special revenue funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by function by fund. School Board policy provides that expenditures within a fund may not exceed appropriations by more than five percent. Revisions to the budget require School Board approval.

E. Long-term Financial Planning The construction projects funded with general obligation bonds for District #7 (Doyline) has been completed. In the future we will begin construction projects in District 6 (Minden area) to address our elementary facility concerns. Renovations to Phillips Middle School and Webster Jr. High started during fiscal year 2016-2017. This is the first phase of addressing our elementary facilities. Expected completion of renovations to Phillips Middle School and Webster Junior High is by the end of fiscal year 2017-2018.

F. Major Initiatives Our major focus has shifted to the facility concerns in the Minden area of District #6 for our elementary students. We are realigning our Jr. High to make room for our elementary students and facilities.

G. Service Efforts and Accomplishments Each year our school system ranks in the top 10% of all school districts in the state for the percentage of total general fund expenditures spent on instruction. We are proud to say that 76.67% of total general fund expenditures (as defined by the Louisiana Department of Education) for the 2016-2017 school year was for instruction. Few school districts in the state ranked higher. The following chart illustrates the percentage spent on instruction and other expenditure functions for the 2016-2017 school year:



H. Independent Audits The report of our independent certified public accountants, Allen, Green & Williamson, LLP, follows as an integral component of this report. Their audit of the basic financial statements and accompanying combining and individual fund statements and schedules was performed in accordance with auditing standards generally accepted in the United States of America and, accordingly, included a review of the School Board's system of budgetary and accounting controls. The single audit report, as discussed earlier in this transmittal letter, is issued separately from this Comprehensive Annual Financial Report.

I. Awards The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials International (ASBO) awarded a Certificate of Excellence in Financial Reporting to the School Board for its Comprehensive Annual Financial Report for the year ended June 30, 1998 and each year since. To be awarded these certificates, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements. These certificates are valid for a period of one year only.

We believe our current report continues to conform to the certificate requirements, and we are submitting it to both GFOA and ASBO.

J. Acknowledgments The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Department of Finance. We want to express our appreciation to them for their assistance. We also thank the members of the School Board for their interest and support in planning and conducting the financial operations of the school system in a responsible and progressive manner.



Johnny Rowland
Superintendent



Crevonne J. Odom
Director of Business & Finance



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Webster Parish School Board
Louisiana**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2016

Executive Director/CEO

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**ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL**

**The Certificate of Excellence in Financial Reporting
is presented to**

Webster Parish School Board

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2016.**

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards.



A handwritten signature in black ink, appearing to read 'Anthony N. Dragona'.

Anthony N. Dragona, Ed.D., RSBA
President

A handwritten signature in black ink, appearing to read 'John D. Musso'.

John D. Musso, CAE
Executive Director

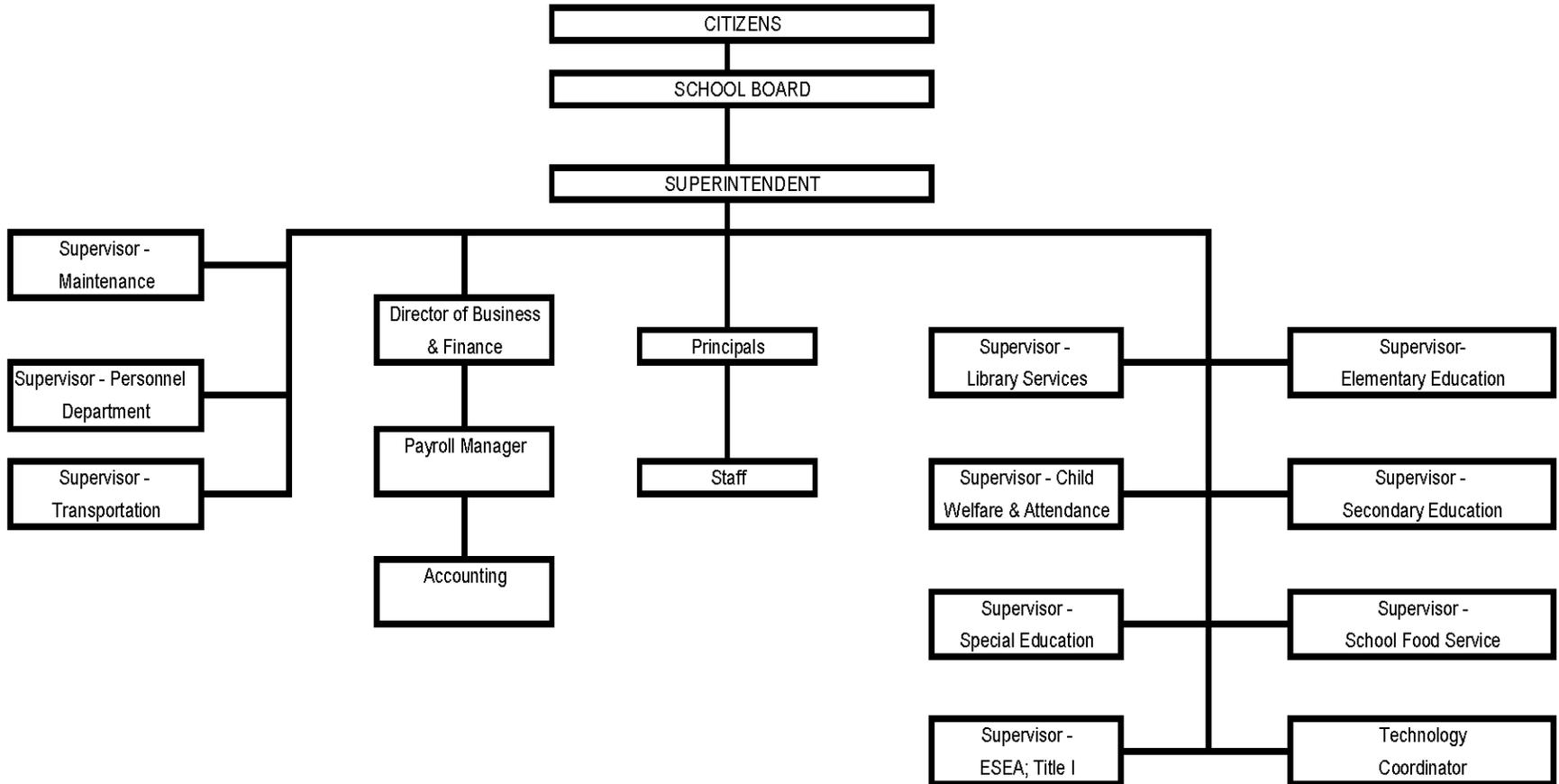
Webster Parish School Board

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Webster Parish School Board

Organizational chart

June 30, 2017



Webster Parish School Board

**Elected Officials
June 30, 2017**

<u>Board Member</u>	<u>District</u>
Charles Strong, President	3
Johnnye Kennon, Vice President	10
Ronnie Broughton	8
Brandon Edens	1
Linda Kinsey	7
Penny Long	12
Jerry Lott	11
John Madden	6
Frankie Mitchell	9
Jeri O’Neal	4
Malachi Ridgel	2
Ronnie Rhymes	5

Webster Parish School Board

Selected Administrative Officials

June 30, 2017

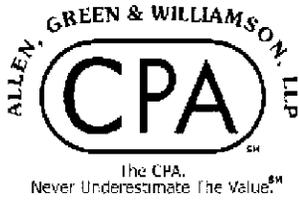
Dr. Daniel Rawls	Superintendent
Johnny Rowland	Interim superintendent, April – June 2017 Supervisor of Middle Schools, Library Services and Personnel
Linda Hudson	Supervisor of Secondary Education
Melanie Jacobs	Supervisor of Special Education
Connie Busby Dusty Rowland	Supervisor of Elementary Education, July-Dec. 2016 Supervisor of Elementary Education, Jan.-June 2017
Yolanda Palmer	Supervisor of Title I
Crevonne J. Odom	Director of Business & Finance
Sylvia Dupree	Supervisor of Child Nutrition Program
Willard “Buster” Flowers	Supervisor of Maintenance & Transportation
Kevin Washington	Supervisor of Child Welfare and Attendance
David Griffith	Technology Coordinator

Webster Parish School Board

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FINANCIAL SECTION

ALLEN, GREEN & WILLIAMSON, LLP



CERTIFIED PUBLIC ACCOUNTANTS

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Monroe, LA 71211-6075

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Amy Tynes, CPA, CFE
Aimee Buchanan, CPA
Nicia Mercer, CPA, CFE
Principal: Cindy Thomason, CPA

Eddi Hernandez, CPA
Jennie Henry, CPA
Ronnie Jacola, CPA
Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

Independent Auditor's Report

Board Members
Webster Parish School Board
Minden, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Webster Parish School Board, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Webster Parish School Board, as of June 30, 2017, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Funding Progress for Other Post-Employment Benefit Plan, Schedule of Employer's Proportionate Share of the Net Pension Liability, Schedule of Employer Contributions to Pension Plans, and the Budgetary Comparison Schedules and the notes to the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Webster Parish School Board's basic financial statements. The accompanying supplementary information, as listed in the table of contents, and the other information, such as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information, as listed in the table of contents, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information, such as the introductory and statistical sections, as listed in the table of contents, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued, under a separate cover, our report dated March 12, 2018 on our consideration of the Webster Parish School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Allen, Green & Williamson, LLP". The signature is written in a cursive, flowing style.

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 12, 2018

REQUIRED SUPPLEMENTARY INFORMATION

**MANAGEMENT'S DISCUSSION
AND ANALYSIS (MD&A)**

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

The management's discussion and analysis of Webster Parish School Board's financial performance provides an overall review of the School Board's financial activities for the fiscal year ended June 30, 2017. The intent of this discussion and analysis is to look at the School Board's financial performance as a whole; readers should also review the transmittal letter, notes to the financial statements and financial statements to enhance their understanding of the School Board's financial performance.

NEW GASB STANDARDS In fiscal year 2017, the School Board adopted two new statements of financial accounting standards issued by the Governmental Accounting Standards Board:

- **Statement No. 77 – Tax Abatement Disclosures:** This Statement establishes standards of accounting and financial reporting for tax abatements. Financial statement users need information about certain limitations on a government's ability to raise resources. This includes limitations on revenue-raising capacity resulting from government programs that use tax abatements to induce behavior by individuals and entities that is beneficial to the government or its citizens. Tax abatements are widely used by state and local governments, particularly to encourage economic development. This Statement requires disclosure of tax abatement information about (1) a reporting government's own tax abatement agreements and (2) those that are entered into by other governments that reduce the reporting government's tax revenues.

- **Statement No. 82 – Pension Issues:** This Statement establishes standards to improve consistency in the application of pension accounting and financial reporting requirements by addressing certain issues that have been raised with respect to statements No. 67, No. 68, and No. 73. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements.

The adoption of these standards had no impact on the government wide or the governmental fund financial statements, but provide for guidance, clarification and/or additional disclosures in the notes to the financial statements and required supplementary information related to pensions.

FINANCIAL HIGHLIGHTS Our financial statements provide these insights into the results of this year's operations:

- The School Board's net position increased in fiscal year 2017 by \$2.8 million. This was due mainly to the increase in the deferred outflows related to pensions.
- Total revenues increased \$0.3 million. This was due mainly to the increase in ad valorem taxes received.
- The total cost of the School Board's programs for the fiscal year was \$69.2 million. Federal and state operating grants paid for \$8.8 million, user charges paid for \$0.4 million, state MFP funding paid for \$36.6 million and \$23.4 million was paid by Webster Parish taxpayers through ad valorem, sales tax and other sources.
- Total expenses increased \$2.6 million due mainly to the increase in the regular and special programs and plant and transportation services.

**Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017**

FUND FINANCIAL STATEMENTS: The fund balances of all governmental funds decreased \$2.7 million. The decrease was due primarily to the \$1.5 million decrease in assets combined with an increase of \$1.2 million in liabilities. The fund balance in the general fund increased \$1.6 million due primarily to the increase in cash and receivables.

Total revenues for all governmental funds for the current year were \$72.0 million, an increase of \$0.3 million from the prior year. Total expenditures for all governmental funds for the current year increased \$4.4 million to \$74.8 million.

GOVERNMENT-WIDE FINANCIAL STATEMENTS Most of the School Board's taxes and Minimum Foundation Program (MFP) funds were used to support the net cost (after deducting restricted grants and fees charged to users) of these five areas: regular programs \$25.3 million, special programs \$10.6 million, plant services \$6.0 million, student transportation \$4.0 million, and food services \$1.9 million.

USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so that the reader can understand Webster Parish School Board as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and the Statement of Activities provide information about the activities of the School Board as a whole, presenting both an aggregate view of the School Board's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. These statements tell how services were financed in the short-term as well as what remains for future spending. Fund statements also may give some insights into the School Board's overall financial health. Fund financial statements report the School Board's operations in more detail than the government-wide financial statements by providing information about the School Board's most significant funds - such as the School Board's General Fund, Sales Tax District 6 Fund, 96 Sales Tax Fund and Dubberly Heflin Sibley Consolidated Capital Project Fund. The remaining statement - the Statement of Fiduciary Assets and Liabilities presents financial information about activities for which the School Board acts solely as an agent for the benefit of students and parents.

Comprehensive Annual Financial Report
<u>Introductory Section</u> Transmittal Letter Awards for Excellence in Financial Reporting Organizational Chart Elected Officials and Selected Administrative Officers
<u>Financial Section</u> (Details outlined in the next chart)
<u>Statistical Section</u> Financial Trends Revenue Capacity Debt Capacity Demographic and Economic Information Operating Information

**Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017**

Financial Section

**Required Supplementary Information
Management's Discussion & Analysis (MD&A)**

Basic Financial Statements

**Government-wide
Financial Statements**



**Fund
Financial Statements**

Notes to the Financial Statements

Required Supplementary Information

**Schedule of Funding Progress for Other Post-Employment Benefit Plan
Schedule of Employer's Proportionate Share of the Net Pension Liability
Schedule of Employer Contributions to Pension Plans
Budgetary Comparison Information**

Other Supplementary Information

**Nonmajor Funds Combining Statements & Budgetary Information
Agency Funds Statements/Schedules
Schedule of Compensation Paid Board Members
Schedule of Compensation, Benefits and Other Payments to Agency Head**

Our auditor has provided assurance in the independent auditor's report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements are fairly stated. The auditor has also provided varying degrees of assurance regarding the Required Supplementary Information and the Supplementary Information identified above. A user of this report should read the independent auditor's report carefully to ascertain the level of assurance being provided for each of the other parts in the Financial Section.

The School Board assumes full responsibility for the accuracy of the Introductory and Statistical Sections as they were prepared without the association of the independent auditors.

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

REPORTING THE SCHOOL BOARD AS A WHOLE

The Statement of Net Position and the Statement of Activities Our analysis of the School Board as a whole begins with the government-wide financial statements. One of the most important questions asked about the School Board is, "Is the School Board as a whole better off or worse off financially as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the School Board's financial statements, report information on the School Board as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets, liabilities and deferred outflows/inflows of resources, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School Board's net position - the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, as reported in the Statement of Net Position - as one way to measure the School Board's financial health, or financial position. Over time, increases or decreases in the School Board's net position - as reported in the Statement of Activities - are one indicator of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School Board's operating results. However, the School Board's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School Board.

The Statement of Net Position and Statement of Activities report the following activity for the School Board:

Governmental activities - All of the School Board's services are reported here, including instruction, plant services, transportation, and food services. Property taxes, sales taxes, Minimum Foundation Program funds, and state and federal grants finance most of these activities.

REPORTING THE SCHOOL BOARD'S MOST SIGNIFICANT FUNDS

Fund Financial Statements The School Board's fund financial statements provide detailed information about the most significant funds - not the School Board as a whole. Some funds are required to be established by State law and by bond covenants. However, the School Board establishes many other funds to help it control and manage money for particular purposes (like the School Food Service) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the School Board receives from the U.S. Department of Education). The School Board's governmental funds use the following accounting approach:

Governmental funds - All of the School Board's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School Board's operations and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School Board's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation on Statements D and F.

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

THE SCHOOL BOARD AS TRUSTEE

Reporting the School Board's Fiduciary Responsibilities The School Board is the trustee, or *fiduciary*, for its student activities funds. All of the School Board's fiduciary activities are reported in the Statements of Fiduciary Assets and Liabilities. These activities are excluded from the School Board's other financial statements because the School Board cannot use these assets to finance its operations. The School Board is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

THE SCHOOL BOARD AS A WHOLE The School Board had a deficit net position of \$34.9 million at June 30, 2017 for governmental activities. Of this amount, the unrestricted net position had a deficit of \$85.3 million. Restricted net position is reported separately to show legal constraints from debt covenants and enabling legislation that limit the School Board's ability to use those net position for day-to-day operations. Our analysis below focuses on the net position (Table 1) and change in net position (Table 2) of the School Board's governmental activities.

Table 1
Net Position
(in millions)
June 30,

	Governmental Activities		
	2017	2016	Variance
Other assets	\$ 52.6	\$ 54.5	\$ (1.9)
Capital assets	83.9	80.6	3.3
Total assets	<u>136.5</u>	<u>135.1</u>	<u>1.4</u>
Deferred outflows of resources	19.7	14.7	5.0
Other liabilities	8.4	7.6	0.8
Long-term liabilities	179.4	176.6	2.8
Total liabilities	<u>187.8</u>	<u>184.2</u>	<u>3.6</u>
Deferred inflows of resources	3.3	3.3	-
Net position			
Net investment in capital assets	15.6	12.6	3.0
Restricted	34.8	34.5	0.3
Unrestricted	<u>(85.3)</u>	<u>(84.8)</u>	<u>(0.5)</u>
Total net position	<u>\$ (34.9)</u>	<u>\$ (37.7)</u>	<u>\$ 2.8</u>

The deficit of \$85.3 million in unrestricted net position of governmental activities represents the accumulated results of all past years' operations. The results of this year's operations for the School Board as a whole are reported in the Statement of Activities. Table 2 takes the information from that Statement, rounds off the numbers, and rearranges them slightly so you can see our total revenues for the year.

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

Table 2
Changes in Net Position
(in millions)
For the Years Ended June 30,

	2017	2016	Variance
Governmental Activities:			
Net Position – beginning	\$ (37.7)	\$ (42.8)	\$ 5.1
Revenues:			
Program revenues			
Charges for services	0.4	0.5	(0.1)
Operating grants and contributions	8.8	9.1	(0.3)
General Revenues			
Ad valorem taxes	12.2	11.5	0.7
Sales taxes	12.9	13.1	(0.2)
Minimum Foundation Program	36.6	36.8	(0.2)
Other general revenues	1.1	0.7	0.4
Total revenues	<u>72.0</u>	<u>71.7</u>	<u>0.3</u>
Functions/Program Expenses:			
Instruction			
Regular programs	25.4	24.7	0.7
Special programs	12.1	11.5	0.6
Other instructional programs	2.9	2.7	0.2
Support services			
Student services	2.6	2.6	-
Instructional staff support	2.7	2.5	0.2
General administration	1.4	1.6	(0.2)
School administration	3.7	3.5	0.2
Business services	0.6	0.6	-
Plant services	6.3	5.6	0.7
Student transportation services	4.0	3.7	0.3
Central services	0.2	0.2	-
Food Services	5.0	5.1	(0.1)
Interest on long-term debt	2.3	2.3	-
Total expenses	<u>69.2</u>	<u>66.6</u>	<u>2.6</u>
Increase (decrease) in net position	<u>2.8</u>	<u>5.1</u>	<u>(2.3)</u>
Net Position – ending	<u>\$ (34.9)</u>	<u>\$ (37.7)</u>	<u>\$ 2.8</u>

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

GOVERNMENTAL ACTIVITIES As reported in the Statement of Activities included later in the government-wide financial statements, the cost of all of our governmental activities this year was \$69.2 million. However, the amount that our taxpayers ultimately financed for these activities through School Board taxes and general revenues was only \$60.0 million because some of the cost was paid by those who benefited from the programs (\$0.4 million) or by other governments and organizations who subsidized certain programs with grants and contributions (\$8.8 million). We paid for the remaining "public benefit" portion of our governmental activities with \$36.6 million in state Minimum Foundation Program funds and \$23.4 million with taxes and our other revenues, like interest and general entitlements.

In the table below, we have presented the cost of each of the School Board's five largest functions - regular programs, special programs, plant services, student transportation, and food services, as well as each program's net cost (total cost less revenues generated by the activities).

As discussed above, net cost shows the financial burden that was placed on the School Board's taxpayers by each of these functions. Providing this information allows our citizens to consider the cost of each function in comparison to the benefits they believe are provided by that function.

	Year Ended June 30, 2017		Year Ended June 30, 2016	
	(in millions)		(in millions)	
	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
Regular programs	\$ 25.4	\$ 25.3	\$ 24.7	\$ 24.6
Special programs	12.1	8.3	11.5	7.7
Plant services	6.3	6.0	5.6	5.6
Student transportation	4.0	4.0	3.7	3.7
Food services	5.0	1.9	5.1	2.0
All others	16.4	14.5	16.0	13.5
Totals	\$ 69.2	\$ 60.0	\$ 66.6	\$ 57.1

THE SCHOOL BOARD'S FUNDS As we noted earlier, the School Board uses funds to help it control and manage money for particular purposes. Looking at funds helps you consider whether the School Board is being accountable for the resources taxpayers and others provide to it but may also give you more insight into the School Board's overall financial health.

As the School Board completed this year, our governmental funds reported a combined fund balance of \$44.8 million.

Other significant changes in revenues and expenditures which affected fund balances were:

The general fund is our principal operating fund. The fund balance in the general fund increased \$1.6 million, with the following events occurring:

MFP funding decreased \$0.2 million, ad valorem and sales tax collections decreased \$0.1 million, while other state sources decreased \$0.2 million. Expenditures in the general fund decreased \$1.2 million.

The Sales Tax District 6 fund balance decreased \$0.6 million compared to last year's increase of \$0.5 million. Sales tax revenues were comparable to prior year, however the School Board received \$0.2 million from FEMA to assist

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

the School Board in repairing the damages incurred in the 2016 spring flooding. Total expenditures increased by \$1.7 million due to the capital project to replace the MHS football stadium which was damaged in the spring flood.

The 96 Sales Tax fund balance increased \$0.6 million. Total revenues decreased slightly when compared to prior year while expenses decreased \$0.9 million due to the reduction in the 96 STS distribution payout to employees.

Dubberly Heflin Sibley Consolidated Capital Project Fund accounts for the financial resources to be used to acquire, construct, or improve facilities within the Dubberly, Heflin, and Sibley consolidated districts. Revenues were comparable to prior year, however expenditures increased \$0.4 million due to the Lakeside Junior High construction project began during current fiscal year.

The Nonmajor Governmental fund balance decreased \$4.9 million to \$14.6 million. The main reason for this decrease is spending of prior year bond proceeds on the Minden School Building construction project for which the debt was issued.

BUDGETARY HIGHLIGHTS As mentioned earlier, the School Board revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. A schedule showing the School Board's major funds original and final budget amounts compared with actual amounts paid and received is provided later in this report as Required Supplementary Information. The budgeted amount is based on many different factors such as student count and known revenues and expenditures that can be reasonably predicted or have been planned for. The original budget is approved by September 15 of each year. As the school year passes, the budget is revised to reflect the actual amounts that are received or spent during the year.

The general fund's original budgeted amounts available for appropriations was increased by \$0.9 million mainly due to the increase in the budgetary beginning fund balance.

The original budgeted charges to appropriations decreased \$0.2 million due mainly to the decrease in expenditures in the regular program.

In comparing the final budget to actual results, the actual amounts exceeded the budgeted amounts available for appropriations by \$0.4 million and actual charges to appropriations were \$1.1 million less than the budget. We take a conservative approach in our budgeting for revenues and expenditures.

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets At June 30, 2017, the School Board had \$83.9 million invested in a broad range of capital assets as shown below. This amount represents a net increase (including additions, and deductions) of \$3.3 million, or 4.1% percent, from last year.

Capital Assets at June 30,
(in millions)

	<u>Governmental Activities</u>		
	<u>2017</u>	<u>2016</u>	<u>Variance</u>
Land	\$ 0.7	\$ 0.7	\$ -
Construction in progress	6.7	-	6.7
Buildings	73.4	76.5	(3.1)
Furniture and equipment	0.9	1.0	(0.1)
Transportation equipment	2.2	2.4	(0.2)
Totals	<u>\$ 83.9</u>	<u>\$ 80.6</u>	<u>\$ 3.3</u>

The School Board had \$7.2 million in capital asset additions during the current fiscal year. Major additions included \$6.7 million for construction in progress and \$0.3 million for building improvements. More detailed information about our capital assets is presented in Note 6 of the notes to the financial statements.

DEBT ADMINISTRATION At June 30, 2017, the School Board had \$59.8 million in general obligation debt outstanding with maturities from 2018 to 2036 with interest rates ranging from 0.1% to 5.0%.

Under state statute, the School Board is legally restricted from incurring long-term bonded debt in excess of 50% of the assessed value of taxable property. At June 30, 2017, the School Board's net bonded debt of \$59.9 million (total bonded debt, net of premiums of \$1.5 million less fund balance in debt service funds of \$4.1 million plus restricted fund balance associated with QSCB revenue bonds of \$2.6 million) was below the legal limit of \$158.4 million.

	<u>Amount</u>	<u>Debt per Capita</u>
Net direct general obligation bonded debt, 2017	\$59.9	\$1,508
Net direct general obligation bonded debt, 2016	63.1	1,577
Net direct general obligation bonded debt, 2015	58.4	1,447

The School Board maintained an A bond rating from Standard and Poors.

Other obligations include compensated absences, other post-employment benefits (OPEB) obligation, workers' compensation claims, and net pension liability. We present more detailed information concerning our long-term liabilities activity in Note 12 of the notes to the financial statements.

Webster Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2017

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES Our elected and appointed officials and citizens consider many factors when setting the School Board's fiscal year budget and tax rates. One of the most important factors affecting the budget is our student count. The 2017-2018 budgets were adopted on September 11, 2017 based on an estimate of students that will be enrolled on October 1. The October 1 student count affects our Minimum Foundation Program (MFP) funding from the State. Approximately 50.8% of total revenue is from the MFP.

We have projected for the 2017-2018 fiscal year with no major uncertainties anticipated for the future.

CONTACTING THE SCHOOL BOARD'S FINANCIAL MANAGEMENT Our financial report is designed to provide our citizens, taxpayers, parents, students, and investors and creditors with an overall review of the School Board's financial activities for the fiscal year ended June 30, 2017. The intent of this discussion and analysis is to look at the School Board's financial performance as a whole; readers should also review the letter of transmittal, notes to the financial statements and financial statements to enhance their understanding of the School Board's financial performance.

For further information, contact Crevonne J. Odom, Director of Business and Finance, P. O. Box 520, Minden, LA 71058-0520, or by telephone at (318) 377-7052.

BASIC FINANCIAL STATEMENTS

**GOVERNMENT-WIDE
FINANCIAL STATEMENTS (GWFS)**

WEBSTER PARISH SCHOOL BOARD

STATEMENT OF NET POSITION
June 30, 2017

	Statement A
	<u>GOVERNMENTAL ACTIVITIES</u>
ASSETS	
Cash and cash equivalents	\$ 46,250,300
Investments	2,726,969
Receivables	3,146,049
Inventory	263,159
Prepaid items	210,456
Capital assets:	
Land and construction in progress	7,404,609
Depreciable capital assets, net of depreciation	<u>76,514,293</u>
TOTAL ASSETS	<u>136,515,835</u>
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charges on refundings	3,627,627
Deferred outflows related to pensions	<u>16,121,219</u>
TOTAL DEFERRED OUTFLOWS OF RESOURCES	<u>19,748,846</u>
LIABILITIES	
Accounts, salaries and other payables	7,603,580
Unearned revenue	149,357
Interest payable	655,640
Long-term liabilities	
Due within one year	4,938,634
Due in more than one year	<u>174,532,584</u>
TOTAL LIABILITIES	<u>187,879,795</u>
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows related to pensions	<u>3,317,214</u>
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>3,317,214</u>
NET POSITION	
Net investment in capital assets	15,643,215
Restricted for:	
Protested taxes	65,872
Workers' compensation	275,000
Salaries, benefits and retirees insurance	8,015,288
Technology, utilities, buses and air conditioning	2,120,394
Debt service	3,427,987
Capital projects	10,997,617
Facility improvements	9,461,648
Grant funds	382,571
Unrestricted	<u>(85,321,920)</u>
TOTAL NET POSITION	<u>\$ (34,932,328)</u>

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

WEBSTER PARISH SCHOOL BOARD

STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2017

Statement B

FUNCTIONS/PROGRAMS	EXPENSES	PROGRAM REVENUES		NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION
		CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	
<i>Governmental activities:</i>				
Instruction:				
Regular programs	\$ 25,364,109	\$ -	\$ 57,671	\$ (25,306,438)
Special programs	12,090,408	-	3,809,393	(8,281,015)
Other instructional programs	2,940,861	-	715,139	(2,225,722)
Support services:				
Student services	2,569,016	-	312,311	(2,256,705)
Instructional staff support	2,691,035	-	575,085	(2,115,950)
General administration	1,360,419	-	380,870	(979,549)
School administration	3,696,855	-	-	(3,696,855)
Business services	571,558	-	-	(571,558)
Plant services	6,278,445	-	244,658	(6,033,787)
Student transportation services	4,037,606	-	-	(4,037,606)
Central services	204,735	-	-	(204,735)
Food services	5,052,817	455,279	2,663,622	(1,933,916)
Community service programs	20,000	-	-	(20,000)
Interest on long-term debt	2,346,542	-	-	(2,346,542)
Total Governmental Activities	\$ 69,224,406	\$ 455,279	\$ 8,758,749	\$ (60,010,378)

General revenues:

Taxes:

Property taxes, levied for general purposes	2,994,718
Property taxes, levied for construction & maintenance	3,260,236
Property taxes, levied for debt services	5,908,115
Sales taxes	12,935,132

Grants and contributions not restricted to specific programs

State revenue sharing	285,688
Minimum Foundation Program	36,567,053
Other grants and contributions	222,663
Interest and investment earnings	204,779
Miscellaneous	453,963

Total general revenues 62,832,347

Change in net position 2,821,969

Net position - beginning (37,754,297)

Net position - ending \$ (34,932,328)

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Webster Parish School Board

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BASIC FINANCIAL STATEMENTS

FUND FINANCIAL STATEMENTS (FFS)

WEBSTER PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS

Balance Sheet

June 30, 2017

	GENERAL	SALES TAX DISTRICT 6	96 SALES TAX
ASSETS			
Cash and cash equivalents	\$ 10,582,294	\$ 7,269,728	\$ 9,190,300
Investments	99,925	-	-
Receivables	771,407	262,367	624,074
Interfund receivables	1,360,181	-	-
Inventory	-	-	-
Prepaid items	210,456	-	-
	<u>13,024,263</u>	<u>7,532,095</u>	<u>9,814,374</u>
TOTAL ASSETS			
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts, salaries and other payables	5,475,060	376,458	325,292
Interfund payables	-	-	-
Unearned revenue	-	-	-
	<u>5,475,060</u>	<u>376,458</u>	<u>325,292</u>
Total Liabilities			
Fund Balances:			
Nonspendable	210,456	-	-
Restricted	951,718	7,155,637	9,489,082
Committed	124,898	-	-
Assigned	-	-	-
Unassigned	6,262,131	-	-
	<u>7,549,203</u>	<u>7,155,637</u>	<u>9,489,082</u>
Total Fund Balances			
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 13,024,263</u>	<u>\$ 7,532,095</u>	<u>\$ 9,814,374</u>

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Statement C

DUBBERLY HEFLIN SIBLEY CONSOLIDATED CAPITAL PROJECT	NONMAJOR GOVERNMENTAL	TOTAL
\$ 6,108,584	\$ 13,099,394	\$ 46,250,300
-	2,627,044	2,726,969
9	1,488,192	3,146,049
-	-	1,360,181
-	263,159	263,159
-	-	210,456
6,108,593	17,477,789	53,957,114
84,632	1,342,138	7,603,580
-	1,360,181	1,360,181
-	149,357	149,357
84,632	2,851,676	9,113,118
-	127,267	337,723
6,023,961	14,308,810	37,929,208
-	-	124,898
-	190,036	190,036
-	-	6,262,131
6,023,961	14,626,113	44,843,996
\$ 6,108,593	\$ 17,477,789	\$ 53,957,114

Webster Parish School Board

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WEBSTER PARISH SCHOOL BOARD

**Reconciliation of the Governmental Funds
Balance Sheet to the Statement of Net Position
June 30, 2017**

	Statement D
Total fund balances - governmental funds	\$ 44,843,996
<p>The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The Statement of Net Position includes those capital assets among the assets of the School Board as a whole. The cost of those capital assets is allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.</p>	
Costs of capital assets	\$ 134,828,348
Accumulated depreciation	<u>(50,909,446)</u>
	83,918,902
Deferred outflows of resources are not available to pay current period expenditures, and therefore, are not reported in the governmental funds.	19,748,846
Deferred inflows of resources are not due and payable in the current period and accordingly are not reported in the fund financial statements.	(3,317,214)
Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long term - are reported in the Statement of Net Position.	
Balances at June 30, 2017 are:	
Long-term liabilities	
General obligation bonds	(59,793,000)
Revenue bonds	(13,105,000)
Bond premiums	(1,532,505)
OPEB liability	(21,035,963)
Net pension liability	(81,694,643)
Worker's compensation claims	(81,874)
Compensated absences	(2,228,233)
Interest payable	<u>(655,640)</u>
	<u>(180,126,858)</u>
Net position of governmental activities	<u>\$ (34,932,328)</u>

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

WEBSTER PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS
 Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2017

	GENERAL	SALES TAX DISTRICT 6	96 SALES TAX
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 2,994,718	\$ -	\$ -
Sales and use	5,230,552	1,562,382	5,686,375
Interest earnings	29,737	23,919	28,180
Food services	-	-	-
Other	341,778	152	-
State sources:			
Equalization	35,818,613	-	-
Other	795,618	-	-
Federal sources	102,335	192,630	-
Total revenues	<u>45,313,351</u>	<u>1,779,083</u>	<u>5,714,555</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	21,546,850	12,199	1,494,105
Special programs	6,833,951	-	483,095
Other instructional programs	2,175,838	-	81,252
Support services:			
Student services	1,832,653	-	124,058
Instructional staff support	1,700,172	-	112,342
General administration	405,815	36,943	129,418
School administration	3,080,235	-	209,521
Business services	477,026	1,182	43,541
Plant services	3,419,894	330,169	163,796
Student transportation services	3,402,986	-	458,776
Central services	183,631	-	13,290
Food services	2,423	-	348,345
Community services	20,000	-	-
Capital outlay	-	1,701,352	-
Debt service:			
Principal retirement	-	-	-
Interest and charges	-	4,024	-
Total expenditures	<u>45,081,474</u>	<u>2,085,869</u>	<u>3,661,539</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>\$ 231,877</u>	<u>\$ (306,786)</u>	<u>\$ 2,053,016</u>

Statement E

DUBBERLY HEFLIN SIBLEY CONSOLIDATED CAPITAL PROJECT	NONMAJOR GOVERNMENTAL	TOTAL
\$ 1,129,538	\$ 8,038,813	\$ 12,163,069
-	455,823	12,935,132
18,084	104,859	204,779
-	455,279	455,279
-	70,899	412,829
-	748,440	36,567,053
-	203,752	999,370
-	7,972,765	8,267,730
<u>1,147,622</u>	<u>18,050,630</u>	<u>72,005,241</u>
5,925	-	23,059,079
-	3,735,523	11,052,569
-	400,004	2,657,094
-	312,311	2,269,022
-	610,133	2,422,647
40,834	671,932	1,284,942
-	74,527	3,364,283
-	422	522,171
177,398	1,673,681	5,764,938
-	-	3,861,762
-	-	196,921
-	4,330,855	4,681,623
-	-	20,000
303,452	5,020,043	7,024,847
-	4,406,000	4,406,000
-	2,166,587	2,170,611
<u>527,609</u>	<u>23,402,018</u>	<u>74,758,509</u>
<u>\$ 620,013</u>	<u>\$ (5,351,388)</u>	<u>\$ (2,753,268)</u>

(CONTINUED)

WEBSTER PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS
 Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2017

	<u>GENERAL</u>	<u>SALES TAX DISTRICT 6</u>	<u>96 SALES TAX</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	\$ 1,379,360	\$ -	\$ -
Transfers out	(4,376)	(306,092)	(1,447,666)
Insurance proceeds	-	-	-
	<hr/>	<hr/>	<hr/>
Total other financing sources (uses)	1,374,984	(306,092)	(1,447,666)
	<hr/>	<hr/>	<hr/>
Net Change in Fund Balances	1,606,861	(612,878)	605,350
	<hr/>	<hr/>	<hr/>
FUND BALANCES - BEGINNING	5,942,342	7,768,515	8,883,732
	<hr/>	<hr/>	<hr/>
FUND BALANCES - ENDING	<u>\$ 7,549,203</u>	<u>\$ 7,155,637</u>	<u>\$ 9,489,082</u>

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Statement E

DUBBERLY HEFLIN SIBLEY CONSOLIDATED CAPITAL PROJECT	NONMAJOR GOVERNMENTAL	TOTAL
\$ -	\$ 484,467	\$ 1,863,827
(12,571)	(93,122)	(1,863,827)
-	41,134	41,134
(12,571)	432,479	41,134
607,442	(4,918,909)	(2,712,134)
5,416,519	19,545,022	47,556,130
<u>\$ 6,023,961</u>	<u>\$ 14,626,113</u>	<u>\$ 44,843,996</u>

(CONCLUDED)

WEBSTER PARISH SCHOOL BOARD

**Reconciliation of the Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
to the Statement of Activities
For the Year Ended June 30, 2017**

	Statement F
Total change in fund balances - governmental funds	\$ (2,712,134)
Amounts reported for governmental activities in the Statement of Activities are different because:	
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeds capital outlays in the period:	
Capital outlays	\$ 7,245,182
Depreciation expense	(3,879,893)
Capital asset disposals, net	<u>(67,167)</u>
	3,298,122
The recognition of pension expense in the Statement of Activities is based on projected benefit payments discounted to actuarial present value and attributed to periods of employee service. Pension expenditures in the fund financial statements are the amounts actually paid.	(306,382)
The issuance of long-term debt provides current financial resources of governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.	4,406,000
Bond premiums are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the Statement of Net Position, however, bond premiums increase long-term debt and are amortized over the life of the bonds.	115,992
Deferred charges are reported in governmental funds as expenditures when the debt is issued, whereas these amounts are deferred and amortized in the Statement of Activities.	(293,667)
In the Statement of Activities, compensated absences (vacations and sick leave) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time used (\$288,202) exceeded the amounts earned (\$219,128) by \$69,074.	69,074
Other post employment benefits are reported on a pay-as-you-go basis in the fund financial statements and are reported on the accrual basis in the government-wide statements.	(1,745,076)
Interest on long-term debt in the Statement of Activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.	1,744
Some expenses reported in the statement of Activities do not require the use of current financial resources and, therefore, are but reported as expenditures in governmental funds:	
Worker's compensation claims	<u>(11,704)</u>
Change in net position of governmental activities	<u>\$ 2,821,969</u>

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

WEBSTER PARISH SCHOOL BOARD
FIDUCIARY FUND
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
June 30, 2017

	Statement G AGENCY FUND <hr style="border: 1px solid black;"/>
ASSETS	
Cash and cash equivalents	<hr style="border: 1px solid black;"/> \$ 800,134
Total assets	<hr style="border: 1px solid black;"/> 800,134 <hr style="border: 3px double black;"/>
LIABILITIES	
Deposits due others	<hr style="border: 1px solid black;"/> 800,134
Total liabilities	<hr style="border: 1px solid black;"/> \$ 800,134 <hr style="border: 3px double black;"/>

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

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Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying financial statements of the Webster Parish School Board have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

A. REPORTING ENTITY The Webster Parish School Board was created by Louisiana Revised Statute LSA-R.S. 17:51 to provide public education for the children within Webster Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of twelve members who are elected from twelve districts for terms of four years.

The School Board operates 15 schools within the parish with a total MFP enrollment of approximately 6,107 pupils, and total enrollment of 6,162 including PreK. In conjunction with the regular educational programs, some of these schools offer special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

GASB Statements establishes criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under provisions of these Statements, the School Board is considered a *primary government*, since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. Fiscally independent means that the School Board may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt. The School Board also has no *component units*, defined by the GASB Statements as other legally separate organizations for which the elected School Board members are financially accountable. There are no other primary governments with which the School Board has a significant relationship.

B. FUNDS The accounts of the School Board are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The funds of the School Board are classified into two categories: governmental and fiduciary.

Governmental funds Governmental funds are used to account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of long-term debt. The School Board reports the following major governmental funds:

General Fund - This fund is the primary operating fund of the School Board. It accounts for all financial resources of the School Board, except those required to be accounted for in another fund.

Sales Tax District 6 - This fund accounts for the proceeds of a one-half percent sales and use tax passed by the voters of District 6 effective April 1, 2004. The proceeds are to be used for facility improvements in District 6 schools.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

96 Sales Tax - The 1996 sales tax fund accounts for the proceeds of a one percent sales tax to be used for salaries and benefits, retirees insurance, school supplies, technology and operation of schools.

Dubberly Heflin Sibley Consolidated Capital Project - This fund accounts for the financial resources to be used to acquire, construct, or improve facilities within the Dubberly Heflin Sibley Consolidated district.

Fiduciary Funds Fiduciary funds account for assets held by the government in a trustee capacity or as an agent on behalf of outside parties, including other governments, or on behalf of other funds within the School Board.

Agency funds are custodial in nature (assets equal liabilities) and do not present results of operations or have a measurement focus. These funds are prepared on an accrual basis and are used to account for assets that the government holds for others in an agency capacity. The School Board reports the following agency fund:

School Activities Fund - Accounts for assets held by the School Board as an agent for the individual schools and school organizations.

C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Government-Wide Financial Statements (GWFS) The Statement of Net Position and the Statement of Activities display information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund financial statement level.

The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, liabilities and deferred outflows/inflows resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, liabilities and deferred outflows/inflows resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33 "Accounting and Financial Reporting for Nonexchange Transactions."

Program revenues Program revenues include charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Allocation of indirect expenses The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Depreciation expense is specifically identified by function and is included in the direct expense of each function. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

Fund Financial Statements (FFS)

Governmental Funds The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available.") "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded in the period in which the School Board incurs the liability, except for debt service payments on long-term debt, including capital leases, which are recognized when due. Compensated absences and claims and judgments are reported in a governmental fund only if the claims are due and payable.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

Revenues

Ad valorem taxes are recognized when all applicable eligibility requirements are met and the resources are available.

Sales taxes are recognized when underlying exchange transaction occurs and the resources are available.

Entitlements and shared revenues (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Other receipts become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

Expenditures

Salaries are recorded as paid. Salaries for nine-month employees are accrued at June 30.

Other financing sources (uses) Transfers between funds that are not expected to be repaid, capital lease transactions, sale of capital assets, debt extinguishments and long-term debt proceeds are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

Fiduciary funds The agency fund is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting.

D. CASH AND CASH EQUIVALENTS Cash includes amounts in demand deposits, interest-bearing demand deposits and time deposit accounts. Cash equivalents include amounts in time deposits and those investments with original maturities of less than 90 days. Under state law, the School Board may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

E. INVESTMENTS The School Board's policy limits investments to direct U.S. Treasury obligations, bond, debentures, notes issued by or guaranteed by federal agencies; bonds, debentures, notes, or other evidence of indebtedness issued by the state of Louisiana or any other state in the United States, or any of the political subdivisions of any state, or by any domestic U.S. corporation, with limited exceptions noted in LRS 33:2955, or

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

certificates, or time deposits in any bank domiciled or having a branch office in Louisiana or any other federally insured investment.

If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are less than 90 days, they are classified as cash equivalents.

The investments are reflected at fair value except for the following which are permitted per GASB Statement No. 31:

Investments in *nonparticipating* interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.

Definitions:

Interest-earning investment contracts include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

F. SHORT-TERM INTERFUND RECEIVABLES/PAYABLES During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as due from other funds or due to other funds on the balance sheet. Short-term interfund loans are classified as interfund receivables/payables.

G. ELIMINATION AND RECLASSIFICATIONS In the process of aggregating data for the Statement of Net Position and the Statement of Activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column. Interfund services provided or used are not eliminated in the process of consolidation.

H. INVENTORY AND PREPAID ITEMS Inventory is accounted for using the consumption method, where expenditures are recognized as inventory is used.

Inventory of the school food service special revenue fund consists of food purchased by the School Board and commodities granted by the United States Department of Agriculture through the Louisiana Department of Agriculture and Forestry. All inventory items are recorded as expenditures when consumed. Unused commodities at June 30 are reported as unearned revenue. All purchased inventory items are valued at cost (first-in, first-out) and commodities are assigned values based on information provided by the United States Department of Agriculture.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

The consumption method is used to record prepaid expenses, whereby expenditures are recognized as time lapses and the prepaids are recognized as expenses.

I. CAPITAL ASSETS Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$50,000 for buildings, building improvements, land improvements and intangibles; \$5,000 for vehicles; and \$3,000 for all other assets. Donated capital assets are recorded at their acquisition value at the date of donation. Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Vehicles and trailers are assigned a salvage value of five percent of historical costs.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

Straight line depreciation is used based on the following estimated useful lives:

Buildings	10 - 40 years
Furniture and equipment	3 - 10 years
Transportation equipment	15 years

Land and construction in progress are not depreciated.

J. UNEARNED REVENUES The School Board reports unearned revenues on its Statement of Net Position and Fund Balance Sheet. Unearned revenues arise when resources are received by the School Board before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when the School Board has a legal claim to the resources, the liability for unearned revenue is removed from the combined balance sheet and the revenue is recognized.

K. COMPENSATED ABSENCES The School Board has the following policy relating to vacation and sick leave:

All 12-month employees earn from 10 to 15 days of vacation leave each year. A maximum of 30 vacation days may be accrued, fifteen of which may be prior to an employee's most recent anniversary date and up to fifteen after the most recent anniversary date. Employees receive payment upon termination.

All School Board employees earn from 10 to 13 days of sick leave each year, depending on their length of employment with the School Board. Upon retirement or death, unused accumulated sick leave of up to 25 days is paid to the employee or to the employee's estate at the employee's current rate of pay. Under the Louisiana Teachers' Retirement System and the Louisiana School Employees' Retirement System, all unpaid sick leave is used in the retirement benefit computation as earned service.

The School Board's recognition and measurement criteria for compensated absences follow:

Vacation leave and other compensated absences with similar characteristics are accrued as a liability as the benefits are earned by the employees when both of the following conditions are met:

- A. The employees' right to receive compensation is attributable to services already rendered.
- B. It is probable that the employer will compensate the employees for the benefits through paid time off or some other means, such as cash payments at termination or retirement.

The School Board estimates its accrued sick leave liability based on the sick leave accumulated at the balance sheet date by those employees who currently are eligible to receive termination payments as well as other employees who are expected to become eligible in the future to receive such payments.

L. LONG-TERM LIABILITIES Bond premiums and discounts, as well as issuance costs, are recognized in the period the bonds are issued. Bond proceeds are reported as an other financing source. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures. Deferred gains on refundings are capitalized and amortized over the shorter of the life of the refunded bonds or the new bonds in the GWFS.

The School Board provides certain continuing medical, dental, vision and life insurance benefits for its retired employees. The OPEB Plan is a single-employer defined benefit "substantive plan" as understood by past practices of the School Board.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

For purposes measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems and additions to/deductions from the retirements systems fiduciary net position have been determined on the accrual basis, the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

M. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow or resources (expense/expenditure) until then. The School Board has two types of items that qualify for reporting in this category. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its acquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. Deferred charges on refundings is a component of net investment in capital assets on the Statement of Net Position. The School Board also reported deferred outflows related to pensions. Refer to Note 7 for additional information on deferred outflows related to pensions.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenues) until that time. The School Board has one type of item that qualifies for reporting in this category. The School Board reported deferred inflows related to pensions. Refer to Note 7 for additional information on deferred outflows related to pensions.

N. RESTRICTED NET POSITION For the government-wide Statement of Net Position, net position is reported as restricted if either of the following conditions exist:

- Restrictions are externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;
- Restrictions are imposed by law through constitutional provisions or enabling legislation.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed. Of the \$34,746,377 of restricted net position reported in the Statement of Net Position, \$31,736,762 is restricted through enabling legislation.

O. FUND EQUITY OF FUND FINANCIAL STATEMENTS GASB 54 requires the fund balance amounts to be reported within the fund balance categories as follows:

Nonspendable: Fund balance that is not in spendable form or legally or contractually required to be maintained intact. This category includes items that are not easily converted to cash such as inventories and prepaid items.

Restricted: Fund balance that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed: Fund balance that can only be used for specific purposes determined by the School Board's highest level of decision making authority. The Board is the highest level of decision making authority of the School Board that can, by adoption of a resolution prior to the end of the fiscal year, commit fund balance. Committed amounts

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously commit the funds.

Assigned: Fund balance that is constrained by the School Board's intent to be used for specific purposes, but are neither restricted nor committed. Intent should be expressed by the Board. Assigned amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously assign the funds, which is removed or changed by a board motion.

Unassigned: Fund balance that is the residual classification for the general fund. Negative unassigned fund balance may be reported in other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes.

Minimum fund balance: The School Board has a policy to maintain a minimum fund balance in the general fund of 10-15% of total expenditures.

The School Board considers restricted amounts to have been spent when an expenditure has been incurred for purposes for which both restricted and unrestricted fund balance is available. The School Board reduces committed amounts, followed by assigned amounts and then unassigned amounts when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

P. SALES TAXES On July 1, 1969, the voters of Webster Parish approved for an indefinite period, a one percent parish-wide sales tax with the net proceeds of the tax to be used as follows:

I. Professional salaries	
a. Instructional personnel	65.22%
b. Adjustment 1 st and 2 nd year teachers' salaries	1.07%
c. Sabbatical leave and substitute teachers	3.71%
II. Non-Professional salaries	
a. Lunchroom workers, managers, janitors, maintenance personnel, school secretaries and bus mechanics	13.14%
b. Bus driver	1.84%
III. General Fund, Non Salary Items	15.02%

The voters approved a one percent parish-wide sales tax for an indefinite period, effective July 1, 1996, with the net proceeds of the tax to be used to pay salaries and benefits for all school employees, retired school employees' hospitalization premiums, instructional programs and materials and purchasing computer software and equipment. Any annual increase in the total revenues of the tax collected after the June 30, 1997, fiscal year shall be used to pay energy costs, maintain air conditioning equipment and systems and purchase school buses. Any annual increase in the total revenues of the tax collected after the June 30, 2002 fiscal year shall be used to pay additional salaries and benefits for school employees; and any annual increase in the total revenues of the tax collected after the June 30, 2007 fiscal year and for each five-year period thereafter shall be alternately dedicated for energy costs, maintain air conditioning equipment and systems and purchase school buses and additional salaries and benefits for school employees.

The voters of District 6 approved a one-half percent sales and use tax for a period of twenty-five years, effective April 1, 2004, to be used for constructing, acquiring, improving, equipping, furnishing and/or maintaining schools and school related facilities in District 6.

**Webster Parish School Board
Notes to the Financial Statements
June 30, 2017**

Q. USE OF ESTIMATES The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Excess of Expenditures Over Appropriations in Individual Funds The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2017:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Sales Tax District 6	\$ 1,780,702	\$ 2,391,961	\$ (611,259)
Springhill District Maintenance	102,421	197,392	(94,971)
Education Excellence	118,729	196,286	(77,557)
District Leases	35,811	41,399	(5,588)

These variances were the result of unanticipated expenditures after the last budget revision.

NOTE 3 - LEVIED TAXES The School Board levies taxes on real and business personal property located within Webster Parish's boundaries. Property taxes are levied by the School Board on property values assessed by the Webster Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

The Webster Parish Sheriff's Office bills and collects property taxes for the School Board. Collections are remitted to the School Board monthly.

Property Tax Calendar

Board levy date	August 15, 2016
Tax bills mailed	On or about November 1, 2016
Due date	December 31, 2016
Collection dates	December 2016 through February 2017
Penalty and interest accrues	January 1, 2017
Lien date	January 1, 2017
Tax sale date – 2016 delinquent property	May 17, 2017

Assessed values are established by the Webster Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value:

10% land	15% industrial improvements
15% machinery	15% commercial improvements
10% residential improvements	25% public service properties, excluding land

A revaluation of all property is required after 1978 to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2016. Total assessed value was \$316,869,610 in calendar year 2016. Louisiana state law exempts the first \$75,000 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was \$54,116,345 of the assessed value in calendar year 2016.

**Webster Parish School Board
Notes to the Financial Statements
June 30, 2017**

State law requires the sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the sheriff is required by the Constitution of the State of Louisiana to sell the least quantity of property necessary to settle the taxes and interest owed.

The calendar year tax roll is prepared by the parish tax assessor in November of each year. The amount of property taxes to be collected occurs in December 2016 and January and February 2017. All property taxes are recorded in the general, special revenue, debt service, and capital projects funds. The School Board considers the lien date (January 1, 2017) as the date an enforceable legal claim occurs for 2016 property taxes. Property tax revenue is recognized in the period for which the taxes are levied (budgeted).

Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. Historically, virtually all ad valorem taxes receivable were collected since they are secured by property. Therefore, there is no allowance for uncollectible taxes.

The following is a summary of authorized and levied (tax rate per \$1,000 assessed value) ad valorem taxes:

	Adjusted Maximum <u>Millage</u>	Levied <u>Millage</u>	Expiration <u>Date</u>
Parish-wide taxes:			
Constitutional	4.23	4.23	Statutory
Special Maintenance & Operations	6.15	6.15	2017
Building Maintenance	2.82	2.82	2025
Building Maintenance	2.64	2.64	2017
District taxes-Maintenance Taxes:			
Dubberly Heflin Sibley Consolidated District No. 3	26.42	26.42	2017
Doyline District No. 7	5.56	5.56	2020
Springhill District No. 8	7.74	7.74	2024
Sarepta District No. 35	25.41	25.41	2027
District taxes-Sinking Funds:			
Shongaloo Evergreen Consolidated District No. 1	Variable	9.00	2027
Dubberly Heflin Sibley Consolidated District No. 3	Variable	14.00	2017
Minden District No. 6	Variable	29.00	2028
Doyline District No. 7	Variable	20.00	2030
Springhill District No. 8	Variable	40.00	2029
Cotton Valley District No. 12	Variable	9.00	2020
Sarepta District No. 35	Variable	24.00	2027

NOTE 4 - DEPOSITS AND INVESTMENTS

DEPOSITS At year-end, the School Board's carrying amount of deposits was \$47,150,539. These deposits are reported as follows: Statement A-cash and cash equivalents, \$46,250,300; Statement A-investments, \$99,925 (time deposits), and Statement G-cash and cash equivalents, \$800,134.

**Webster Parish School Board
Notes to the Financial Statements
June 30, 2017**

Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The fair value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Custodial credit risk - Deposits: This is the risk that in the event of a bank failure, the government’s deposit may not be returned to it. As of June 30, 2017, the School Board had a bank balance of \$48,883,189 in which \$1,097,170 was covered by federal depository insurance. The remaining balance of \$47,786,019 was collateralized with securities held by the pledging financial institution's trust department or agent but not in the School Board's name. Even though the pledged securities are considered uncollateralized under provisions of GASB, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the School Board that the fiscal agent has failed to pay deposited funds upon demand.

Interest rate risk - Deposits: The School Board’s policy does not address interest rate risk.

Credit rate risk - Deposits: The School Board’s policy does not address credit rate risk.

INVESTMENTS Investments are measured at fair value on a recurring basis. Recurring fair value measurements are those that Governmental Accounting Standards Board (GASB) Statements require or permit in the Statement of Net Position at the end of each reporting period. Fair value measurements are categorized based on the valuation inputs used to measure an asset’s fair value. Level 1 inputs are quoted prices in the active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

At June 30, 2017, the School Board had the following investments:

	Fair Value	Weighted Average Maturity
Certificate of deposit	\$ 99,925	< 1 year
U.S. Treasury SLGS	2,627,044	7.5 years
Total investments	\$ 2,726,969	

The recurring fair value measurement for the U.S. Treasury SLGS totaling \$2,627,044 was determined using quoted prices in active markets for identical assets (Level 1). The nonnegotiable certificate of deposit is measured at cost. The School Board’s investments in U.S. Treasuries are to be used exclusively for the QSCB 2009 series maturity payment due in 2025 and the QSCB 2011 series maturity payment due in 2026.

Interest rate risk - Investments: The School Board’s investment policy does not address interest rate risk.

Custodial credit risk - Investments: For an investment, this is the risk that, in the event of failure of the counter party, the School Board will not be able to recover the value of its investments. The School Board’s investment of \$2,627,044 in U.S. Treasuries are registered in the School Board’s name and held by the Trust department of a financial institution. The School Board’s investment policy does not address custodial credit risk.

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NOTE 5 - RECEIVABLES The balance of receivables at June 30, 2017 is as follows:

	General	Sales Tax District 6	96 Sales Tax	Dubberly Heflin Sibley Consolidated Capital Project	Nonmajor Governmental	Total
Taxes:						
Ad valorem tax	\$ 563	\$ -	\$ -	\$ 9	\$ 2,050	\$ 2,622
Sales tax	624,788	157,546	624,074	-	-	1,406,408
Intergovernmental - grants:						
Federal	5,318	104,821	-	-	1,481,804	1,591,943
State	129,633	-	-	-	-	129,633
Local accounts						
Other	11,105	-	-	-	4,338	15,443
Total	<u>\$ 771,407</u>	<u>\$ 262,367</u>	<u>\$ 624,074</u>	<u>\$ 9</u>	<u>\$ 1,488,192</u>	<u>\$ 3,146,049</u>

The School Board expects to collect the full amount; therefore, no allowance for doubtful accounts has been established.

NOTE 6 - CAPITAL ASSETS Capital asset balances and activity for the year ended June 30, 2017, is as follows:

	Balance Beginning	Additions	Deletions	Balance Ending
Governmental activities:				
Non-depreciable capital assets				
Land	\$ 727,337	\$ -	\$ -	\$ 727,337
Construction in progress	-	6,677,272	-	6,677,272
Total non-depreciable capital assets	<u>727,337</u>	<u>6,677,272</u>	<u>-</u>	<u>7,404,609</u>
Depreciable capital assets				
Buildings	116,915,042	347,575	124,294	117,138,323
Furniture and equipment	4,703,411	46,391	464,119	4,285,683
Transportation equipment	6,079,117	173,944	253,328	5,999,733
Total depreciable capital assets	<u>127,697,570</u>	<u>567,910</u>	<u>841,741</u>	<u>127,423,739</u>
Less accumulated depreciation				
Buildings	40,369,411	3,436,168	118,017	43,687,562
Furniture and equipment	3,696,427	188,596	449,881	3,435,142
Transportation equipment	3,738,289	255,129	206,676	3,786,742
Total accumulated depreciation	<u>47,804,127</u>	<u>3,879,893</u>	<u>774,574</u>	<u>50,909,446</u>
Total capital assets being depreciated, net	<u>79,893,443</u>	<u>(3,311,983)</u>	<u>67,167</u>	<u>76,514,293</u>
Governmental activities				
Capital assets, net	<u>\$ 80,620,780</u>	<u>\$ 3,365,289</u>	<u>\$ 67,167</u>	<u>\$ 83,918,902</u>

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Depreciation expense was charged to governmental activities as follows:

Regular programs	\$ 1,474,214
Special education programs	791,392
Other instructional programs	176,037
Student services	176,813
Instructional staff support	60,877
General administration	211,710
School administration	30,631
Business services	322,465
Plant services	201,629
Student transportation services	262,505
Food services	171,620
Total depreciation expense	\$ 3,879,893

NOTE 7 - PENSION PLANS

The School Board is a participating employer in two statewide, public employee retirement systems, the Louisiana School Employees' Retirement System (LSERS) and the Teacher's Retirement System of Louisiana (TRSL). Both systems have separate boards of trustees and administer cost-sharing, multiple-employer defined benefit pension plans, including classes of employees with different benefits and contribution rates (sub-plans). Article X, Section 29(F) of the Louisiana Constitution of 1974 assigns the authority to establish and amend benefit provisions of all sub-plans administered by these systems to the State Legislature. Each system issues a public report that includes financial statements and required supplementary information. Copies of these reports for LSERS and TRSL may be obtained at www.lsers.net and www.trsl.org, respectively.

TRSL also administers an optional retirement plan (ORP), which was created by Louisiana Revised Statute 11:921-931 for academic and administrative employees of public institutions of higher education and is considered a defined contribution plan (see Optional Retirement Plan note below). A portion of the employer contributions for ORP plan members is dedicated to the unfunded accrued liability of the TRSL defined benefit plan.

General Information about the Pension Plans

Plan Descriptions/Benefits Provided:

Louisiana School Employees' Retirement System: LSERS administers a plan to provide retirement, disability, and survivor's benefits to non-teacher school employees excluding those classified as lunch workers and their beneficiaries as defined in R.S. 11:1001. The age and years of creditable service (service) required in order for a member to receive retirement benefits are established by R.S. 11:1141-1153 and vary depending on the member's hire date.

A member who joined the system on or after July 1, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 62. A member who joined between July 1, 2010 and June 30, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 60. A member who joined the system on or before June 30, 2010 is eligible for normal retirement if he has at least 30 years of creditable service regardless of age, 25 years of creditable service and is at least age 55, or 10 years of creditable service and is at least age 60. All members are eligible for retirement with 20 years of creditable service regardless of age with an actuarially reduced benefit.

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For members who joined the system prior to July 1, 2006, the maximum retirement benefit is an amount equal to 3 1/3% of the average compensation for the 3 highest consecutive years of membership service, subject to the 10% salary limitation, multiplied by the number of years of service limited to 100% of final average compensation plus a supplementary allowance of \$2.00 per month for each year of service. For members who joined the system on or after July 1, 2006 through June 30, 2010, 3 1/3% of the average compensation is used to calculate benefits, however, the calculation consists of the five highest consecutive years of membership service, subject to the 10% salary limitation. For members who joined the system on or after July 1, 2010, 2 1/2% of the average compensation is used to calculate benefits and consists of the five highest consecutive years' average salary, subject to the 15% salary limitation. The supplemental allowance was eliminated for members entering the plan on or after July 1, 1986. Effective January 1, 1992, the supplemental allowance was reinstated to all members whose service retirement became effective after July 1, 1971.

A member is eligible to retire and receive disability benefits if the member has at least 5 years of creditable service, is not eligible for normal retirement and has become totally and permanently disabled and is certified as disabled by the Medical Board. A vested person with twenty or more years of creditable service is eligible for a disability benefit until normal retirement age. A member who joins the system on or after July 1, 2006, must have at least 10 years of service to qualify for disability benefits. Upon the death of a member with five or more years of creditable service, the plan provides benefits for surviving spouses and minor children. Under certain conditions outlined in the statutes, a spouse is entitled to 75% of the member's benefit.

Teachers' Retirement System of Louisiana: TRSL administers a plan to provide retirement, disability, and survivor benefits to employees who meet the legal definition of a "teacher" as provided for in R.S 11:701. Eligibility for retirement benefits and the calculation of retirement benefits are provided for in R.S. 11:761. Statutory changes closed existing, and created new, sub-plans for members hired on or after January 1, 2011 and July 1, 2015.

Most members are eligible to receive retirement benefits 1) at the age of 60 with 5 years of service, 2) at the age of 55 with at least 25 years of service, or 3) at any age with at least 30 years of service. For members joining on or after July 1, 2015, retirement benefits are paid at age 62 with at least 5 years of service credit. Members may retire with an actuarially reduced benefit with 20 years of service credit. Retirement benefits are calculated by applying a percentage ranging from 2% to 3% of final average salary multiplied by years of service. Average compensation is defined as the member's average annual earned compensation for the highest 36 consecutive months of employment for members employed prior to January 1, 2011, or highest 60 consecutive months of employment for members employed after that date.

Under R.S. 11:778 and 11:779, members who have suffered a qualified disability are eligible for disability benefits if employed prior to January 1, 2011 and attained at least 5 years of service or if employed on or after January 1, 2011 and attained at least 10 years of service. Members employed prior to January 1, 2011 receive disability benefits equal to 2 1/2% of average compensation multiplied by the years of service, but not more than 50% of average compensation subject to statutory minimums. Members employed on or after January 1, 2011 receive disability benefits equivalent to the regular retirement formula without reduction by reason of age.

Survivor benefits are provided for in R.S. 11:762. In order for survivor benefits to be paid, the deceased member must have been in state service at the time of death and must have a minimum of five years of service, at least two of which were earned immediately prior to death, or must have had a minimum of twenty years of service regardless of when earned in order for a benefit to be paid to a minor or handicapped child. Survivor benefits are equal to 50% of the benefit to which the member would have been entitled if retired on the date of death using a factor of 2 1/2% regardless of years of service or age, or \$600 per month, whichever is greater. Benefits are payable to an unmarried child until age 21, or age 23 if the child remains a full-time student. The minimum service credit requirement is ten

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years for a surviving spouse with no minor children, and benefits are to be paid for life to the spouse or a qualified handicapped child.

Deferred Retirement Option Program (DROP)

In lieu of terminating employment and accepting a service retirement, an eligible LSERS or TRSL member can begin participation in the DROP on the first retirement eligibility date for a period not to exceed 3 years. A member has a 60 day window from his first eligible date to participate in the program in order to participate for the maximum number of years. Delayed participation reduces the three year maximum participation period. During participation, benefits otherwise payable are fixed, and deposited in an individual DROP account. Upon termination of DROP participation, the member can continue employment and earn additional benefit accruals to be added to the fixed pre-DROP benefit. Upon termination of employment, the member is entitled to the fixed benefit, an additional benefit based on post-DROP service (if any), and the individual DROP account balance which can be paid in a lump sum or an additional annuity based upon the account balance.

Cost of Living Adjustments

As fully described in Title 11 of the Louisiana Revised Statutes, LSERS and TRSL allow for the payment of permanent benefit increases, also known as cost of living adjustments, or COLAs, that are funded through investment earnings when recommended by the board of trustees and approved by the Legislature. These ad hoc COLAs are not considered to be substantively automatic.

Contributions

Article X, Section 29(E)(2)(a) of the Louisiana Constitution of 1974 assigns the Legislature the authority to determine employee contributions. Employer contributions are actuarially determined using statutorily established methods on an annual basis and are constitutionally required to cover the employer's portion of the normal cost and provide for the amortization of the unfunded accrued liability. Employer contributions are adopted by the Legislature annually upon recommendation of the Public Retirement Systems' Actuarial Committee. For those members participating in the TRSL defined contribution ORP, a portion of the employer contributions are used to fund the TRSL defined benefit plans' unfunded accrual liability.

Employer contributions to LSERS for fiscal year 2017 were \$752,096, with active member contributions ranging from 7.5% to 8%, and employer contributions of 27.3%. Employer defined benefit plan contributions to TRSL for fiscal year 2017 were \$7,003,262, with active member contributions of 8%, and employer contributions of 25.5%. Non-employer contributions to TRSL, which are comprised of \$275,398 from ad valorem taxes and revenue sharing funds and \$7,869 from the State for PIP salaries, totaled \$283,267 for fiscal year 2017. These non-employer contributions were recorded as revenue and were used as employer contributions.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the School Board reported liabilities of \$7,657,613 and \$74,037,030 under LSERS and TRSL, respectively, for its proportionate share of the Net Pension Liability (NPL). The NPL for LSERS and TRSL was measured as of June 30, 2016, and the total pension liabilities used to calculate the NPL were determined by actuarial valuations as of that date. The School Board's proportions of the NPL were based on projections of the School Board's long-term share of contributions to the pension plans relative to the projected contribution of all participating employers, actuarially determined. As of June 30, 2016, the most recent measurement date, the School Board's proportions and the changes in proportion from the prior measurement date were 1.015131%, or a decrease of 0.006604% for LSERS and 0.63080% or a decrease of 0.01587% for TRSL.

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For the year ended June 30, 2017, the School Board recognized a total pension expense of \$8,061,740, or \$858,078 and \$7,203,662 for LSERS and TRSL, respectively. The School Board reported deferred outflows of resources and deferred inflows of resources related to pensions as components of unrestricted net position from the following sources:

	Deferred Outflows			Deferred Inflows		
	LSERS	TRSL	Total	LSERS	TRSL	Total
Differences between expected and actual experience	\$ -	\$ -	\$ -	\$ 208,970	\$ 1,461,697	\$ 1,670,667
Changes of assumptions	181,409	-	181,409	202,397	-	202,397
Net difference between projected and actual earnings on pension plan investments	970,092	5,389,723	6,359,815	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	113,448	1,711,189	1,824,637	33,606	1,410,544	1,444,150
Employer contributions subsequent to the measurement date	<u>752,096</u>	<u>7,003,262</u>	<u>7,755,358</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 2,017,045</u>	<u>\$ 14,104,174</u>	<u>\$ 16,121,219</u>	<u>\$ 444,973</u>	<u>\$ 2,872,241</u>	<u>\$ 3,317,214</u>

Deferred outflows of resources related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of the LSERS and TRSL NPL in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	LSERS	TRSL	Total
2018	\$ 95,383	\$ 366,288	\$ 461,671
2019	7,016	366,288	373,304
2020	438,406	2,500,088	2,938,494
2021	279,171	996,007	1,275,178

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Actuarial Assumptions

The total pension liabilities for LSERS and TRSL in the June 30, 2016 actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurements:

	LSERS	TRSL
Valuation Date	June 30, 2016	June 30, 2016
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Expected Remaining Service Lives	3 years	5 years
Investment Rate of Return	7.125% per annum (increased from 7.0% in 2015)	7.75%, net of investment expense
Inflation Rate	2.625% per annum (decreased from 2.75% in 2015)	2.5% per annum
Projected salary increases	2008-2012 experience study, ranging from 3.075% to 5.375% (decreased from a range of 3.2% to 5.5% in 2015)	3.5% - 10.0% varies depending on duration of service
Cost-of-living adjustments	Not substantively automatic	Not substantively automatic
Mortality	RP-2000 Sex Distinct Mortality Table	RP-2000 Mortality Table with projection to 2025 using Scale AA
Termination, Disability, Retirement	Projected based on a five year (2008-2012) experience study	Projected based on a five year (2008-2012) experience study

For LSERS the long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

For TRSL, the long-term expected rate of return was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rate of return was 8.23% for 2016.

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Best estimates of arithmetic real rates of return for each major asset class are summarized for each plan in the following table:

	Target Allocation	Long-Term Expected Real Rate of Return
LSERS (geometric)		
Fixed income	30.00%	1.82%
Equity	51.00%	3.10%
Alternative investments	13.00%	0.79%
Real assets	6.00%	0.36%
Total	100.00%	6.07%
Inflation		2.00%
Expected arithmetic nominal return		8.07%
TRSL (arithmetic)		
Domestic equity	31.00%	4.50%
International equity	19.00%	5.31%
Domestic fixed income	14.00%	2.45%
International fixed income	7.00%	3.28%
Alternatives *	29.00%	11.62%
Total	100.00%	

* Alternatives include private equity and debt, venture capital, infrastructure, commodities, and real estate.

Discount Rate. The discount rate used to measure the total pension liability was 7.125% for LSERS and 7.75% for TRSL. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that employer contributions from participating employers will be made at actuarially determined rates approved by the Public Employees' Retirement Systems Actuarial Committee taking into consideration the recommendation of the System's actuary. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

For LSERS, the discount rate used in the June 30, 2016 net pension liability valuation was increased from the 7.0% used in the June 30, 2015 valuation to 7.125%. For the June 30, 2015 year, the discount rate assumed 0.25% of investment return would offset administrative expenses. Based on Act 94 of the 2016 Regular Session of the Legislature, beginning with the June 30, 2016 valuation, the explicit cost of projected noninvestment related administrative expenses will be included in the calculation of the actuarially required contribution for the retirement plans. With this change, the valuation of plan liabilities based on valuation interest rate set for 0.25% below the assumed long-term rate of return was reduced from 7.25% to 7.125%, and the valuation interest rate was set equal to the long-term rate of return.

Sensitivity of the proportionate share of the NPL to changes in the discount rate. The following presents the School Board's proportionate share of the NPL for LSERS and TRSL using the current discount rate as well as what the School Board's proportionate share of the NPL would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

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	<u>1.0% Decrease</u>	<u>Current Discount Rate</u>	<u>1.0% Increase</u>
LSERS	\$ 10,052,312	\$ 7,657,613	\$ 5,605,975
TRSL	92,346,838	74,037,030	58,456,621

Pension plan fiduciary net position. Detailed information about LSERS and TRSL fiduciary net position is available in the separately issued financial reports referenced above.

Payables to the Pension Plan. At June 30, 2017, the School Board had \$231,990 and \$2,414,114 in payables to LSERS and TRSL, respectively, for the June 2017 employee and employer legally required contributions.

Optional Retirement Plan

TRSL administers an optional retirement plan (ORP), which was created by R.S. 11:921-931 for academic and administrative employees of public institutions of higher education. The purpose of the optional retirement plan is to provide retirement and death benefits to the participants while affording the maximum portability of these benefits to the participants. The optional retirement plan is a defined contribution plan that provides for full and immediate vesting of all contributions remitted to the participating companies on behalf of the participants. Eligible employees make an irrevocable election to participate in the optional retirement plan rather than the TRSL and purchase retirement and death benefits through contracts provided by designated companies. Benefits payable to participants are not the obligation of the State of Louisiana or the TRSL. Such benefits and other rights of the ORP are the liability and responsibility solely of the designated company or companies to whom contributions have been made.

R.S. 11:927 sets the contribution requirements of the ORP plan members and the employer. Employer ORP contributions to TRSL for fiscal year 2017 totaled \$26,850, which represents pension expense for the School Board. Employee contributions totaled \$7,839. The Active member and employer contribution rates were 8% and 5.4%, respectively, with an additional employer contribution of 22.0% made to the TRSL defined benefit plan described above.

NOTE 8 - OTHER POST-EMPLOYMENT BENEFITS

Plan description - In accordance with state statutes, the School Board provides certain continuing health care and life insurance benefits for its retired employees on a pay-as-you-go basis. The School Board OPEB plan is a single-employer defined benefit “substantive plan” as understood by past practices of the School Board and its employees. Although no written plan or trust currently exists or is sanctioned by law, the OPEB plan is reported based on communication to plan members. Also, no stand-alone financial report was prepared. Substantially all of the School Board’s employees become eligible for these benefits if they reach normal retirement age while working for the School Board. These benefits and similar benefits for active employees are provided through the Office of Group Benefits, whose monthly premiums are paid jointly by the employee and the School Board.

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Funding Policy - The contribution requirements of plan members and the School Board are established and may be amended by LRS 42:801-883. Employees do not contribute to their post-employment benefits cost until they become retirees and begin receiving those benefits. The retirees contribute to the cost of retiree healthcare based on a rate schedule. The monthly premiums are paid jointly by the employee and the School Board according to the following schedule:

<u>PPO & HMO Plan</u>	<u>Employer %</u>	<u>Employee %</u>
Single	75	25
w/spouse	62	38
w/children	70	29
Family	61	39

The plan is currently financed on a “pay as you go basis”, with the School Board contributing \$4,259,891 for 598 retirees for the year ended June 30, 2017.

Annual Other Post-Employment Benefit Cost and Liability - The School Board’s Annual Required Contribution (ARC) is an amount actuarially determined in accordance with GASB 45. The ARC represents a level of funding that, if paid on an ongoing basis, would cover normal cost each year and amortize any unfunded actuarial liabilities (UAL) over a period of thirty years. A 30 year amortization period (the maximum amortization period allowed by GASB 45) was used for post-employment benefits. The total ARC for fiscal year 2017 is \$6,348,926 as set forth below:

Normal Cost	\$ 2,033,744
30-year UAL amortization amount	4,315,182
Annual required contribution (ARC)	\$ 6,348,926

The following table presents the School Board’s OPEB Obligation for fiscal year 2017, 2016 and 2015:

	2017	2016	2015
Beginning Net OPEB Obligation July 1	\$ 19,290,887	\$ 19,318,625	\$ 18,950,209
Annual required contribution	6,348,926	5,020,986	5,020,986
Interest on prior year Net OPEB Obligation	771,635	772,745	758,008
Adjustment to ARC	(1,115,594)	(1,117,197)	(1,095,892)
Annual OPEB Cost	6,004,967	4,676,534	4,683,102
Less current year retiree premiums	(4,259,891)	(4,704,272)	(4,314,686)
Increase/(Decrease) in Net OPEB Obligation	1,745,076	(27,738)	368,416
Ending Net OPEB Obligation at June 30	\$ 21,035,963	\$ 19,290,887	\$ 19,318,625

Utilizing the pay as you go method, the School Board contributed 71% of the annual post-employment benefits cost during 2017, 101% during 2016, and 92% during 2015.

Funded Status and Funding Progress - Since the plan is not funded, the School Board’s entire actuarial accrued liability of \$74,618,155 was unfunded.

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The funded status of the plan, as determined by an actuary as of July 1, 2016, was as follows:

Actuarial accrued liability (AAL)	\$	74,618,155
Actuarial value of plan assets		-
Unfunded actuarial accrued liability (UAAL)	\$	74,618,155
Funded ratio (actuarial value of plan assets/AAL)		0%
Covered payroll	\$	31,443,633
UAAL as a percentage of covered payroll		237.31%

The required schedule of funding progress immediately following the notes presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial liability for benefits.

Actuarial Methods and Assumptions - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities consistent with the long-term perspective of the calculations.

In the July 1, 2016, Webster Parish School Board actuarial valuation, the projected unit credit cost method was used. The actuarial assumptions included a 4% rate of return on investments. The expected rate on increase in healthcare costs was based on Pre-Medicare and Medicare eligible graduated down from 8% to an ultimate annual rate of 5% for ten years out and later, which includes inflation rate of 2.5% annually. The 1994 Group Annuity Reserving (94GAR) table, projected to 2002, based on a fixed blend of 50% of the unloaded male mortality rates and 50% of the unloaded female mortality rates is used. An age related turnover scale based on actual experience has been used. The rates, when applied to the active employee census, produce a composite average annual turnover of approximately 11%.

The unfunded actuarial accrued liability is being amortized as a level dollar on an open basis. The remaining amortization period at June 30, 2017 for other post-employment benefits (OPEB) was twenty-one years.

NOTE 9 - ACCOUNTS, SALARIES, AND OTHER PAYABLES Payables at year-end are as follows:

	General	Sales Tax District 6	96 Sales Tax	Dubberly Heflin Sibley Capital Project	Nonmajor Governmental	Total
Salaries	\$ 3,043,344	\$ -	\$ 311,840	\$ -	\$ 641,590	\$ 3,996,774
Accounts	2,431,716	376,458	13,452	84,632	700,548	3,606,806
Total	\$ 5,475,060	\$ 376,458	\$ 325,292	\$ 84,632	\$ 1,342,138	\$ 7,603,580

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

NOTE 10 - COMPENSATED ABSENCES At June 30, 2017, employees of the School Board have accumulated and vested \$2,228,233 of employee leave benefits, including \$31,848 of salary-related benefits. These employee leave benefits were computed in accordance with GASB Codification Section C60.

NOTE 11 - AGENCY FUND DEPOSITS DUE OTHERS A summary of changes in agency fund deposits due others for the year follows:

	Balance, Beginning	Additions	Reductions	Balance, Ending
Agency funds:				
School activities fund	\$ 728,602	\$ 3,087,616	\$ 3,016,084	\$ 800,134

NOTE 12 - LONG-TERM LIABILITIES The following is a summary of the long-term obligation transactions for the year:

	Beginning Balance as Restated	Additions	Deletions	Ending balance	Amounts Due Within One Year
Governmental Activities					
Bonds Payable:					
General obligation bonds	\$ 63,704,000	\$ -	\$ 3,911,000	\$ 59,793,000	\$ 4,068,000
Revenue bonds	13,600,000	-	495,000	13,105,000	540,000
Bond premiums	1,648,497	-	115,992	1,532,505	-
Other liabilities:					
OPEB liability	19,290,887	6,004,967	4,259,891	21,035,963	-
Net pension liability	76,010,529	14,250,756	8,566,642	81,694,643	-
Worker's compensation claims	70,170	54,136	42,432	81,874	42,432
Compensated absences	2,297,307	219,128	288,202	2,228,233	288,202
Governmental Activities					
Long-term liabilities	\$ 176,621,390	\$ 20,528,987	\$ 17,679,159	\$ 179,471,218	\$ 4,938,634

The School Board issues debt to acquire and/or improve lands for building sites and playgrounds including construction of necessary sidewalks and streets adjacent thereto; purchasing, erecting and/or improving school buildings and other school related facilities within the school district. All principal and interest requirements on general obligation bonds are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the parish.

Compensated absences are paid from the fund in which the salaries are paid. Compensated absences primarily have been paid from the General Fund, Maintenance Fund, and School Food Service. Bonded debt payments are paid from the debt service funds. The net pension liability is paid from the fund in which the salaries are paid. The OPEB liability and workers' compensation claims payable are paid by the general fund.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

The individual bond issues are as follows:

	Original Issue	Interest Rates	Final Due	Interest to Maturity	Principal Outstanding	Amounts Due Within One Year
<u>General Obligation Bonds:</u>						
Consolidated (District No. 1)						
June 1, 2008	\$ 4,000,000	3.95	2018	\$ 7,506	\$ 190,000	\$ 190,000
June 15, 2016 - Refunding	2,780,000	2.29	2028	421,245	2,750,000	35,000
Dubberly Heflin Sibley						
Consolidated (District No. 3)						
February 27, 2008	4,550,000	3.34	2018	18,035	540,000	540,000
Sarepta (District No. 35)						
December 22, 2009	500,000	0.1 - 5.0	2019	8,610	118,000	58,000
June 1, 2008	4,020,000	3.95	2018	7,702	195,000	195,000
June 15, 2016 - Refunding	2,795,000	2.29	2028	423,536	2,765,000	35,000
Cotton Valley (District No. 12)						
March 1, 2011	2,635,000	2.95	2021	87,318	1,160,000	270,000
Webster Parish District No. 6						
March 1, 2004	15,000,000	3.4-5.0	2018	23,180	610,000	610,000
June 28, 2012 - Refunding	9,240,000	2.0-3.75	2029	2,164,387	8,980,000	55,000
January 22, 2013 - Refunding	7,835,000	1.0-3.0	2030	1,332,869	6,795,000	425,000
June 24, 2014 - Refunding	7,085,000	2.0-4.0	2031	1,995,800	6,685,000	355,000
March 23, 2016	7,000,000	2.0-3.125	2036	2,546,768	7,000,000	-
Doyline School District No. 7						
August 1, 2011	10,000,000	2.0-5.0	2031	3,038,127	8,485,000	430,000
Springhill School (District No. 8)						
October 2, 2012 - Refunding	7,370,000	2.0-4.0	2030	1,636,477	6,440,000	405,000
May 9, 2013 - Refunding	7,840,000	2.0-3.75	2030	1,504,331	7,080,000	465,000
<u>Revenue Bonds:</u>						
Taxable QSCB						
December 16, 2009	3,000,000	1.0	2025	225,000	3,000,000	-
March 15, 2011	3,000,000	1.0	2026	262,500	3,000,000	-
District No. 6 Sales Tax School Bond						
September 1, 2007	10,000,000	4.0	2018	9,400	470,000	470,000
December 1, 2015 - Refunding	6,685,000	2.025-2.325	2028	925,149	6,635,000	70,000
Total				<u>\$ 16,637,940</u>	<u>\$ 72,898,000</u>	<u>\$ 4,608,000</u>

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

Future bond requirements for payment of principal and interest are due as follows:

Year Ending June 30,	Principal Payments	Interest Payments	Total
2018	\$ 4,608,000	\$ 2,056,103	\$ 6,664,103
2019	4,255,000	1,914,294	6,169,294
2020	4,355,000	1,807,074	6,162,074
2021	4,495,000	1,691,657	6,186,657
2022	4,330,000	1,569,079	5,899,079
2023-2027	31,460,000	5,692,680	37,152,680
2028-2032	16,675,000	1,692,520	18,367,520
2033-2036	2,720,000	214,533	2,934,533
Total	<u>\$ 72,898,000</u>	<u>\$ 16,637,940</u>	<u>\$ 89,535,940</u>

In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term bonded debt in excess of 50 percent of the assessed value of taxable property. At June 30, 2017, the statutory limit is \$158,434,805 and outstanding net bonded debt totals \$59,868,922.

Defeasance of Debt

In prior years, the School Board defeased general obligation bonds by placing the proceeds of the new bonds in an irrevocable trust account to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School Board's financial statement. At June 30, 2017, \$20,325,000 of defeased bonds remain outstanding.

Pledged Revenues

The School Board has pledged future collections of the 1/2% sales and use tax to repay the Webster Parish District No. 6 Sales Tax Refunding Bonds, Series 2015, original bond issuance of \$6,685,000 and the remaining outstanding Webster Parish District No. 6 Sales Tax School Bonds, Series 2007, original bond issuance of \$10,000,000. Proceeds from the sales tax revenue bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public school and school related facilities and proceeds from the refunding bonds were placed in an irrevocable trust with an escrow agent to reduce annual debt service payments on the sales tax revenue bonds. The revenue bonds are payable through fiscal year ending 2018 and the refunding bonds are payable through fiscal year ending 2028. Total principal and interest remaining to be paid are \$7,105,000 and \$934,549 respectively. For the year ended June 30, 2017, the School Board received \$1,562,382 from the collection of the 1/2% sales tax and paid \$669,734 in debt service payments. The annual principal and interest payments are estimated to be 46.8% of the tax revenues over the next eleven years.

The School Board has pledged future collections of the ad valorem 4.23 millage constitutional tax to repay the QSCB Revenue Bonds, Series 2009 and Series 2011. The original bond issuances were \$3,000,000 and \$3,000,000, respectively. Proceeds from the bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public school and school related facilities. These revenue bonds are payable in fiscal year 2025 for Series 2009 and fiscal year 2026 for Series 2011. Total debt service sinking fund and interest payments remaining to be paid on the QSCB bonds are \$3,372,956 and \$487,500, respectively. For the year ended June 30, 2017, the School Board received \$1,109,461 from the collection of the ad valorem 4.23 millage constitutional tax and paid \$409,286 to the sinking fund and \$60,000 in interest payments. The annual debt service sinking fund and interest payments are estimated to be 38.7% of the tax revenues over the next nine years.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

NOTE 13 - INTERFUND TRANSACTIONS (FFS LEVEL ONLY)

Interfund receivable/payable:

<u>Receivable Fund</u>	<u>Amount</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	\$ 1,360,181	Nonmajor Governmental	\$ 1,360,181
	<u>\$ 1,360,181</u>		<u>\$ 1,360,181</u>

The purpose of interfund receivable/payables between the General fund and the Nonmajor Governmental funds is to cover expenditures on cost reimbursement programs until reimbursements are received from the Louisiana Department of Education.

Interfund transfers:

<u>Transfers In</u>	<u>Amount</u>	<u>Transfers Out</u>	<u>Amount</u>
General Fund	\$ 1,379,360	96 Sales Tax	\$ 1,379,360
Nonmajor Governmental	4,376	General Fund	4,376
Nonmajor Governmental	306,092	Sales Tax District 6	306,092
Nonmajor Governmental	68,306	96 Sales Tax	68,306
Nonmajor Governmental	12,571	Dubberly Heflin Sibley Consolidated Capital Project	12,571
Nonmajor Governmental	93,122	Nonmajor Governmental	93,122
Total	<u>\$ 1,863,827</u>		<u>\$ 1,863,827</u>

The purpose of interfund transfers was mainly to transfer sales tax to general fund, cover expenditures for school food services and to transfer funds to debt service funds.

NOTE 14 - ON-BEHALF PAYMENTS FOR FRINGE BENEFITS AND SALARIES On-behalf payments for fringe benefits and salaries are direct payments made by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The Parish Tax Collector makes retirement remittances to the teacher's retirement system of the State of Louisiana. These remittances are a portion of the property taxes and state revenue sharing collected which are statutorily set aside for teacher's retirement. The basis for recognizing the revenue and expenditure payments is the actual contribution made by the Tax Collector's office. For 2017, the Tax Collector paid the Teacher's Retirement System of Louisiana \$275,398. These amounts are recognized as ad valorem revenue and as employer contributions to the TRSL pension plan.

The State of Louisiana made pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board in the amount of \$7,869. This amount was recognized as state revenue and as employer contributions to the TRSL pension plan.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

NOTE 15 – LITIGATION, CLAIMS AND COMMITMENTS

Litigation The School Board is a defendant in several lawsuits. Management and legal counsel for the School Board believe that the potential claims against the School Board not covered by insurance would not materially affect the School Board's combined financial position.

Grant Disallowance The School Board participates in a number of state and federally assisted grant programs. These programs are subject to compliance audits under the single audit approach. Such audits could lead to request for reimbursement by the grantor agency for expenditures disallowed under the terms of the grants. School Board management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

Tax Arbitrage Rebate Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage liability at year end.

Construction Commitments The School Board's construction commitments at June 30, 2017 are composed of the following:

<u>Project</u>	<u>Project Authorization</u>	<u>Expended to June 30, 2017</u>	<u>Committed</u>
Brown Upper Elementary	\$ 128,000	\$ 56,653	\$ 71,347
Lakeside Jr. High	696,283	303,453	392,830
Minden High Football Stadium	3,138,007	1,513,481	1,624,526
Webster Jr. High and Phillips Middle	5,869,608	4,006,786	1,862,822
	<u>\$ 9,831,898</u>	<u>\$ 5,880,373</u>	<u>\$ 3,951,525</u>

NOTE 16 - RISK MANAGEMENT The School Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. A risk management program for workers' compensation insurance was established by the School Board several years ago. Premiums are paid into the general fund by all other funds and are available to pay claims, claim reserves and administrative costs of the program. As of June 30, 2017 reimbursable expenditures did not exceed interfund premiums. Interfund premiums are based primarily upon the individual funds' payroll and are reported as expenditures in the individual funds.

An insurance policy covers individual claims in excess of \$400,000. Maximum retention exposure for aggregate claims amounts to \$1,000,000. Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. This liability is the School Board's best estimate based on available information and does not include incremental costs. The liability for claims and judgments is recorded in the general fund in the fund financial statements when amounts are due and payable. The remaining liability is reported in the Statement of Net Position. The total liability at June 30, 2017 was \$81,874.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

Changes in the claims amount in previous fiscal years were as follows:

Year Ended June 30,	Beginning of Fiscal Year Liability	Claims and Changes in Estimates	Benefit Payments	Ending of Fiscal Year Liability
2015	\$ 173,995	\$ 42,075	\$ 176,639	\$ 39,431
2016	39,431	106,508	75,769	70,170
2017	70,170	54,136	42,432	81,874

The total liability of \$81,874 is reported in Statement A – Governmental Activities Statement of Net Position and is considered long term, of which \$42,432 is reported as due within one year.

The School Board continues to carry commercial insurance for all other risks of loss. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

NOTE 17 - FUND BALANCE CLASSIFICATION DETAILS The following are the details of the fund balance classifications for the year ended June 30, 2017:

	General	Sales Tax District 6	96 Sales Tax	Dubberly Heflin Sibley Capital Project	Nonmajor Governmental	Total
Nonspendable:						
Prepays	\$ 210,456	\$ -	\$ -	\$ -	\$ -	\$ 210,456
Inventory	-	-	-	-	127,267	127,267
Restricted:						
Protested taxes	30,118	-	-	-	35,754	65,872
Worker's compensation	275,000	-	-	-	-	275,000
Salaries and benefits	646,600	-	7,278,964	-	-	7,925,564
Retirees insurance	-	-	89,724	-	-	89,724
Technology	-	-	600,000	-	-	600,000
Utilities, buses and air conditioning	-	-	1,520,394	-	-	1,520,394
Debt service	-	-	-	-	4,083,627	4,083,627
School construction	-	-	-	6,023,961	7,500,847	13,524,808
Facility improvements	-	7,155,637	-	-	2,306,011	9,461,648
Grant funds	-	-	-	-	382,571	382,571
Committed:						
Fire insurance	124,673	-	-	-	-	124,673
Vocational education	225	-	-	-	-	225
Assigned:						
Facility improvements	-	-	-	-	190,036	190,036
Unassigned	6,262,131	-	-	-	-	6,262,131
Total	\$ 7,549,203	\$ 7,155,637	\$ 9,489,082	\$ 6,023,961	\$ 14,626,113	\$ 44,843,996

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

NOTE 18 - JOINTLY GOVERNED ORGANIZATION The Webster Parish Sales and Use Tax Commission serves as the collector of sales and use taxes for the Parish. The Commission is comprised of nine members, one each from the City of Minden, the City of Springhill, the Town of Cotton Valley, the Town of Cullen, the Town of Sarepta, the Town of Sibley, the Village of Dixie Inn, the Webster Parish School Board, and the Webster Parish Police Jury, in accordance with the joint agreement of the agencies. Sales taxes of \$12,935,132 were collected by the Commission and distributed to the School Board. The Tax Commission issues an audited annual financial report and can be obtained by contacting the Webster Parish Sales and Use Tax Commission.

NOTE 19 - TAX ABATEMENTS The School Board is subject to tax abatements granted by the Louisiana Department of Economic Development, Office of Commerce and Industry. Louisiana has a ten-year industrial exemption law that provides any manufacturing establishment entering Louisiana, or any manufacturing establishment expanding its Louisiana facilities is eligible to receive exemption on buildings and equipment from state, parish and local property taxes for a period of ten years. The exemption is for the “contract” value of buildings or equipment used by the business. When the exemption expires, the property is to be placed on the tax roll at 15% of its current market value. The amount of tax abatement under this program during the fiscal year ended June 30, 2017 by authorized millage is as follows:

Tax Code	Millage	Assessed Valuate Lost to ITEP	Estimated Tax Dollar Lost to ITEP
Parish-wide taxes:			
Constitutional	4.23	\$ 12,792,990	\$ 54,114
Special Maintenance & Operations	6.15	12,792,990	78,677
Building Maintenance	2.82	12,792,990	36,076
Building Maintenance	2.64	12,792,990	33,773
District taxes-Maintenance Taxes:			
Dubberly Heflin Sibley Consolidated District No. 3	26.42	6,403,620	169,184
Doyline District No. 7	5.56	786,290	4,372
Springhill District No. 8	7.74	2,939,220	22,750
District taxes-Sinking Funds:			
Dubberly Heflin Sibley Consolidated District No. 3	14.00	6,403,620	89,651
Minden District No. 6	29.00	1,210,790	35,113
Doyline District No. 7	20.00	786,290	15,726
Springhill District No. 8	40.00	2,939,220	117,569
Cotton Valley District No. 12	9.00	1,453,070	13,078
			<u>\$ 670,083</u>

NOTE 20 - REPORTING RECLASSIFICATIONS The Dubberly Heflin Sibley Consolidated Capital Project fund was required to be reported as a major fund for fiscal year 2017 and as nonmajor fund in fiscal year 2016. The Minden School Building was reported as a major fund in fiscal year 2016 and as a nonmajor fund in fiscal year 2017.

Webster Parish School Board
Notes to the Financial Statements
June 30, 2017

NOTE 21 - NEW GASB STANDARD In fiscal year 2017, the School Board adopted two new statements of financial accounting standards issued by the Governmental Accounting Standards Board:

- *Statement No. 77 – Tax Abatement Disclosures:* This Statement establishes standards of accounting and financial reporting for tax abatements. Financial statement users need information about certain limitations on a government’s ability to raise resources. This includes limitations on revenue-raising capacity resulting from government programs that use tax abatements to induce behavior by individuals and entities that is beneficial to the government or its citizens. Tax abatements are widely used by state and local governments, particularly to encourage economic development. This Statement requires disclosure of tax abatement information about (1) a reporting government’s own tax abatement agreements and (2) those that are entered into by other governments that reduce the reporting government’s tax revenues.

- *Statement No. 82 – Pension Issues:* This Statement establishes standards to improve consistency in the application of pension accounting and financial reporting requirements by addressing certain issues that have been raised with respect to statements No. 67, No. 68, and No. 73. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements.

The adoption of these standards had no impact on the government wide or the governmental fund financial statements, but provide for guidance, clarification and/or additional disclosures in the notes to the financial statements and required supplementary information related to pensions.

**REQUIRED SUPPLEMENTARY
INFORMATION**

Webster Parish School Board

June 30, 2017

SCHEDULE OF FUNDING PROGRESS FOR OTHER POST-EMPLOYMENT BENEFIT PLAN

EXHIBIT 1

<u>Fiscal Year End</u>	<u>Actuarial Valuation Date</u>	(1) <u>Actuarial Value of Assets</u>	(2) <u>Actuarial Accrued Liability (AAL)</u>	(3) <u>Funded Ratio (1)/(2)</u>	(4) <u>Unfunded Actuarial Accrued Liability (UAAL) (2)-(1)</u>	(5) <u>Covered Payroll</u>	UAAL as a Percentage of Covered Payroll (4)/(5)
June 30, 2009	July 1, 2008	\$ -	\$94,892,842	\$ -	\$ 94,892,842	\$42,357,858	224.03%
June 30, 2010	July 1, 2008	-	94,892,842	-	94,892,842	41,448,306	228.94%
June 30, 2011	July 1, 2010	-	62,634,612	-	62,634,612	40,244,950	155.63%
June 30, 2012	July 1, 2010	-	62,634,612	-	62,634,612	34,822,500	179.87%
June 30, 2013	July 1, 2012	-	69,321,807	-	69,321,807	34,717,567	199.67%
June 30, 2014	July 1, 2012	-	69,321,807	-	69,321,807	33,617,630	206.21%
June 30, 2015	July 1, 2014	-	59,153,417	-	59,153,417	34,000,169	173.98%
June 30, 2016	July 1, 2014	-	59,153,417	-	59,153,417	33,598,785	176.06%
June 30, 2017	July 1, 2016	-	74,618,155	-	74,618,155	31,443,633	237.31%

Webster Parish School Board
June 30, 2017

SCHEDULE OF EMPLOYER'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

Exhibit 2-1

<u>Fiscal Year</u>	<u>Employer's Proportion of the Net Pension Liability</u>	<u>Employer's Proportionate Share of the Net Pension Liability</u>	<u>Employer's Covered Payroll</u>	<u>Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
Louisiana School Employees' Retirement System					
2015	0.979260%	\$ 5,686,027	\$ 2,740,876	207%	76.18%
2016	1.021735%	6,479,099	2,934,161	221%	74.49%
2017	1.015131%	7,657,613	2,885,301	265%	70.09%
Teacher's Retirement System of Louisiana					
2015	0.63484%	\$ 64,890,011	\$ 28,542,650	227%	63.70%
2016	0.64667%	69,531,430	29,470,814	236%	62.50%
2017	0.63080%	74,037,030	29,260,653	253%	59.90%

Notes:

The amounts presented have a measurement date of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

**Webster Parish School Board
June 30, 2017**

SCHEDULE OF EMPLOYER CONTRIBUTIONS TO PENSION PLANS

Exhibit 2-2

<u>Fiscal Year</u>	<u>Contractually Required Contribution</u>	<u>Contributions in Relation to Contractually Required Contributions</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Payroll</u>	<u>Contributions as a Percentage of Covered Employee Payroll</u>
Louisiana School Employees' Retirement System					
2015	\$ 968,274	\$ 968,274	\$ -	\$ 2,934,161	33.0%
2016	871,361	871,361	-	2,885,301	30.2%
2017	752,096	752,096	-	2,754,933	27.3%
Teacher's Retirement System of Louisiana					
2015	\$ 8,571,001	\$ 8,571,001	\$ -	\$ 29,470,814	29.1%
2016	7,695,281	7,695,281	-	29,260,653	26.3%
2017	7,003,262	7,003,262	-	27,463,774	25.5%

Notes:

The amounts presented were determined as of the fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

Webster Parish School Board
June 30, 2017

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR PENSIONS

Louisiana School Employees' Retirement System

Changes in Benefit Terms: Amounts reported after 2015 include a change in benefit terms for members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015. These employees may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

Changes in assumptions: For amounts reported for 2016, the valuation investment rate of return was reduced from the 7.25% reported in 2015 to 7.00%. The reduction was made to account for the funding of administrative expenses out of investment earnings. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. For amounts reported for 2017, based on Act 94 of the 2016 Regular Session of the Legislature, the explicit cost of projected noninvestment related administrative expense were included in the calculation of the actuarially required contribution for the plan. With this change, the valuation of plan liabilities based on valuation interest rate set for 0.25% below the assumed long-term rate of return was reduced from 7.25% to 7.125%, and the valuation interest rate was set equal to the long-term rate of return.

Teacher's Retirement System of Louisiana

Changes in Benefit Terms: Amounts reported after 2015 include a change in benefit terms for members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015. These employees may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

Webster Parish School Board
Budgetary Comparison Schedules

General Fund and Any Major Special Revenue Funds With a Legally Adopted Annual Budget

GENERAL FUND The general fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

SALES TAX DISTRICT 6 To account for the proceeds of a one-half percent sales and use tax passed by the voters of District 6 effective April 1, 2004. The proceeds are to be used for facilities improvements in District 6 schools.

96 SALES TAX The 96 Sales Tax fund accounts for proceeds of a one percent sales tax to be used for salaries and benefits, retirees insurance, school supplies, technology and operation of schools.

WEBSTER PARISH SCHOOL BOARD

GENERAL FUND
Budgetary Comparison Schedule
For the Year Ended June 30, 2017

Exhibit 3-1

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET
	ORIGINAL	FINAL		POSITIVE (NEGATIVE)
BUDGETARY FUND BALANCES, BEGINNING	\$ 4,804,784	\$ 5,942,342	\$ 5,942,342	\$ -
Resources (inflows)				
Local sources:				
Ad valorem taxes	3,082,524	2,985,024	2,994,718	9,694
Sales and use taxes	5,268,723	5,022,094	5,230,552	208,458
Interest earnings	28,853	28,153	29,737	1,584
Other	254,006	308,922	341,778	32,856
State sources:				
Equalization	35,617,739	35,636,111	35,818,613	182,502
Other	498,322	905,677	795,618	(110,059)
Federal sources	60,562	62,836	102,335	39,499
Transfers from other funds	1,766,455	1,381,005	1,379,360	(1,645)
Amounts available for appropriations	51,381,968	52,272,164	52,635,053	362,889
Charges to appropriations (outflows)				
Current:				
Instruction:				
Regular programs	22,195,445	21,831,052	21,546,850	284,202
Special programs	6,738,543	7,057,140	6,833,951	223,189
Other instructional programs	2,005,813	2,318,171	2,175,838	142,333
Support services:				
Student services	2,024,494	1,899,930	1,832,653	67,277
Instructional staff support	1,775,313	1,769,074	1,700,172	68,902
General administration	516,385	442,661	405,815	36,846
School administration	3,314,522	3,141,395	3,080,235	61,160
Business services	562,479	533,905	477,026	56,879
Plant services	3,360,638	3,441,799	3,419,894	21,905
Student transportation services	3,399,855	3,411,836	3,402,986	8,850
Central services	210,787	196,384	183,631	12,753
Food services	2,264	2,467	2,423	44
Community service programs	20,000	20,000	20,000	-
Transfers to other funds	293,246	122,898	4,376	118,522
Total charges to appropriations	46,419,784	46,188,712	45,085,850	1,102,862
BUDGETARY FUND BALANCES, ENDING	\$ 4,962,184	\$ 6,083,452	\$ 7,549,203	\$ 1,465,751

WEBSTER PARISH SCHOOL BOARD

SALES TAX DISTRICT 6
 Budgetary Comparison Schedule
 For the Year Ended June 30, 2017

Exhibit 3-2

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
BUDGETARY FUND BALANCES, BEGINNING	\$ 6,893,252	\$ 7,768,515	\$ 7,768,515	\$ -
Resources (inflows)				
Local sources:				
Sales and use taxes	1,592,019	1,528,338	1,562,382	34,044
Interest earnings	22,782	23,929	23,919	(10)
State sources:				
Other	-	87,809	152	(87,657)
Federal sources	-	-	192,630	192,630
Amounts available for appropriations	<u>8,508,053</u>	<u>9,408,591</u>	<u>9,547,598</u>	<u>139,007</u>
Charges to appropriations (outflows)				
Current:				
Instruction:				
Regular programs	-	-	12,199	(12,199)
Support services:				
General administration	52,790	47,718	36,943	10,775
Business services	-	-	1,182	(1,182)
Plant services	258,889	277,238	330,169	(52,931)
Capital outlay	117,098	750,795	1,701,352	(950,557)
Debt services:				
Interest and bank charges	1,600	4,025	4,024	1
Transfers to other funds	700,926	700,926	306,092	394,834
Total charges to appropriations	<u>1,131,303</u>	<u>1,780,702</u>	<u>2,391,961</u>	<u>(611,259)</u>
BUDGETARY FUND BALANCES, ENDING	<u>\$ 7,376,750</u>	<u>\$ 7,627,889</u>	<u>\$ 7,155,637</u>	<u>\$ (472,252)</u>

WEBSTER PARISH SCHOOL BOARD

96 SALES TAX
 Budgetary Comparison Schedule
 For the Year Ended June 30, 2017

Exhibit 3-3

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
BUDGETARY FUND BALANCES, BEGINNING	\$ -	\$ 8,883,732	\$ 8,883,732	\$ -
Resources (inflows)				
Local sources:				
Sales and use taxes	6,503,693	6,178,508	5,686,375	(492,133)
Interest earnings	36,233	27,884	28,180	296
Transfers from other funds	1,410	1,410	-	(1,410)
Amounts available for appropriations	6,541,336	15,091,534	14,598,287	(493,247)
Charges to appropriations (outflows)				
Current:				
Instruction:				
Regular programs	1,728,167	1,723,279	1,494,105	229,174
Special programs	610,487	564,600	483,095	81,505
Other instructional programs	101,335	101,179	81,252	19,927
Support services:				
Student services	158,076	142,731	124,058	18,673
Instructional staff support	126,984	123,481	112,342	11,139
General administration	129,719	146,888	129,418	17,470
School administration	286,697	242,601	209,521	33,080
Business services	61,363	58,912	43,541	15,371
Plant services	199,297	172,953	163,796	9,157
Student transportation services	681,743	506,851	458,776	48,075
Central services	14,948	14,274	13,290	984
Food services	551,743	509,347	348,345	161,002
Transfers to other funds	1,890,777	1,505,327	1,447,666	57,661
Total charges to appropriations	6,541,336	5,812,423	5,109,205	703,218
BUDGETARY FUND BALANCES, ENDING	\$ -	\$ 9,279,111	\$ 9,489,082	\$ 209,971

Webster Parish School Board

**Notes to Budgetary Comparison Schedule
For the Year Ended June 30, 2017**

Note A. BUDGETS

General Budget Practices The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements:

State statute requires budgets be adopted for the general fund and all special revenue funds.

Each year prior to September 15, the Superintendent submits to the Board proposed annual budgets for the general fund and special revenue funds. Public hearings are conducted, prior to the Board's approval, to obtain taxpayer comments. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year end.

Formal budget integration (within the accounting records) is employed as a management control device. All budgets are controlled at the division, departmental or project level. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the Board.

Budget Basis of Accounting All governmental funds' budgets are prepared on the modified accrual basis of accounting. Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more.

Legal Level of Budgetary Control The School Board approves budgets at the function level and management can transfer amounts between line items within a function for the general fund. Budgets are approved for special revenue funds at the fund level.

Note B. EXCESS OF ACTUAL EXPENDITURES OVER BUDGETED APPROPRIATIONS

The following individual fund had actual expenditures over budgeted expenditures for the year ended June 30, 2017:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Sales Tax District 6	\$ 1,780,702	\$ 2,391,961	\$ (611,259)

This variance was the result of unanticipated expenditures after the last budget revision.

WEBSTER PARISH SCHOOL BOARD

**Notes to Budgetary Comparison Schedule
For the Year Ended June 30, 2017**

Note C - Budget to GAAP Reconciliation - Explanation of differences between budgetary inflows and outflows and GAAP revenues and expenditures

	<u>GENERAL FUND</u>	<u>SALES TAX DISTRICT 6</u>	<u>96 SALES TAX</u>
<u>Sources/inflows of resources:</u>			
Actual amounts (budgetary basis) "available for appropriation" from the Budgetary Comparison Schedule	\$ 52,635,053	\$ 9,547,598	\$ 14,598,287
The fund balance at the beginning of the year is a budgetary resource but is not a current year revenue for financial reporting purposes	(5,942,342)	(7,768,515)	(8,883,732)
Transfers from other funds are inflows of budgetary resources but are not revenues for financial reporting purposes	<u>(1,379,360)</u>	<u>-</u>	<u>-</u>
Total revenues as reported on the Statement of Revenues, Expenditures, and changes in Fund Balances - Governmental Funds	<u>45,313,351</u>	<u>1,779,083</u>	<u>5,714,555</u>
<u>Uses/outflows of resources:</u>			
Actual amounts (budgetary basis) "Total charges to appropriations" from the Budgetary Comparison Schedule	45,085,850	2,391,961	5,109,205
Transfers to other funds are outflows of budgetary resources but are not expenditures for financial reporting purposes	<u>(4,376)</u>	<u>(306,092)</u>	<u>(1,447,666)</u>
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	<u>\$ 45,081,474</u>	<u>\$ 2,085,869</u>	<u>\$ 3,661,539</u>

SUPPLEMENTARY INFORMATION

WEBSTER PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS
 Combining Balance Sheet - By Fund Type
 June 30, 2017

Exhibit 4

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
ASSETS				
Cash and cash equivalents	\$ 3,055,774	\$ 1,847,226	\$ 8,196,394	\$ 13,099,394
Investments	-	2,627,044	-	2,627,044
Receivables	1,486,374	1,768	50	1,488,192
Inventory	263,159	-	-	263,159
TOTAL ASSETS	4,805,307	4,476,038	8,196,444	17,477,789
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts, salaries and other payables	667,475	-	674,663	1,342,138
Interfund payables	967,770	392,411	-	1,360,181
Unearned revenue	149,357	-	-	149,357
Total Liabilities	1,784,602	392,411	674,663	2,851,676
Fund Balances:				
Nonspendable	127,267	-	-	127,267
Restricted	2,703,402	4,083,627	7,521,781	14,308,810
Assigned	190,036	-	-	190,036
Total Fund Balances	3,020,705	4,083,627	7,521,781	14,626,113
TOTAL LIABILITIES AND FUND BALANCES	\$ 4,805,307	\$ 4,476,038	\$ 8,196,444	\$ 17,477,789

WEBSTER PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances - By Fund Type
 For the Year Ended June 30, 2017

Exhibit 5

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 1,716,764	\$ 5,908,115	\$ 413,934	\$ 8,038,813
Sales and use	455,823	-	-	455,823
Interest earnings	10,703	62,098	32,058	104,859
Food services	455,279	-	-	455,279
Other	40,151	30,748	-	70,899
State sources:				
Equalization	748,440	-	-	748,440
Other	203,752	-	-	203,752
Federal sources	7,972,765	-	-	7,972,765
Total revenues	<u>11,603,677</u>	<u>6,000,961</u>	<u>445,992</u>	<u>18,050,630</u>
EXPENDITURES				
Current:				
Instruction:				
Special programs	3,735,523	-	-	3,735,523
Other instructional programs	400,004	-	-	400,004
Support services:				
Student services	312,311	-	-	312,311
Instructional staff support	610,133	-	-	610,133
General administration	443,935	212,907	15,090	671,932
School administration	49,302	-	25,225	74,527
Business services	422	-	-	422
Plant services	1,507,134	-	166,547	1,673,681
Food services	4,330,855	-	-	4,330,855
Capital outlay	353,893	-	4,666,150	5,020,043
Debt service:				
Principal retirement	-	4,406,000	-	4,406,000
Interest and charges	-	2,161,154	5,433	2,166,587
Total expenditures	<u>11,743,512</u>	<u>6,780,061</u>	<u>4,878,445</u>	<u>23,402,018</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>\$ (139,835)</u>	<u>\$ (779,100)</u>	<u>\$ (4,432,453)</u>	<u>\$ (5,351,388)</u>

(CONTINUED)

WEBSTER PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances - By Fund Type
 For the Year Ended June 30, 2017

Exhibit 5

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ 68,306	\$ 416,161	\$ -	\$ 484,467
Transfers out	(86,837)	-	(6,285)	(93,122)
Insurance proceeds	-	-	41,134	41,134
Total other financing sources (uses)	(18,531)	416,161	34,849	432,479
Net Change in Fund Balances	(158,366)	(362,939)	(4,397,604)	(4,918,909)
FUND BALANCES - BEGINNING	3,179,071	4,446,566	11,919,385	19,545,022
FUND BALANCES - ENDING	\$ 3,020,705	\$ 4,083,627	\$ 7,521,781	\$ 14,626,113

(CONCLUDED)

**Webster Parish School Board
Nonmajor Special Revenue Funds**

BUILDING MAINTENANCE TAX To account for the proceeds of an ad valorem tax dedicated for maintenance and upkeep of school facilities.

SPRINGHILL DISTRICT MAINTENANCE To account for the proceeds of an ad valorem tax dedicated for maintenance and upkeep of school facilities in the Springhill district.

SCHOOL FOOD SERVICE To assist through cash grants and food donations in providing a nutritious breakfast and lunch service for school students and to encourage the domestic consumption of nutritious agricultural commodities.

TITLE I To improve the educational opportunities of educationally deprived children by helping them succeed in the regular school program, attain grade level proficiency and improve achievement in basic and more advanced skills. This is primarily for provision of compensatory instructional activities to educationally deprived children that reside in low-income areas and have been selected on the basis of a needs assessment.

SPECIAL EDUCATION

IDEA To provide grants to states to assist them in providing a free appropriate public education to all children with disabilities.

PRESCHOOL GRANTS To provide grants to states to assist them in providing a free appropriate public education to preschool disabled children aged three through five years.

OTHER ESEA FUNDS

FUND FOR THE IMPROVEMENT OF EDUCATION To assist state and local educational agencies to improve elementary and secondary education.

IMPROVING TEACHER QUALITY GRANTS To ensure that teachers, staff and administrators have access to sustained and intensive high-quality professional development. To challenge state content standards in core academic subjects.

SPECIAL FEDERAL FUNDS

VOCATIONAL EDUCATION BASIC GRANTS TO STATES To make the United States more competitive in the world economy by developing more fully the academic and occupational skills of all segments of the population, principally through concentrating resources on improving educational programs leading to academic and occupational skills needed to work in a technologically advanced society.

(Continued)

**Webster Parish School Board
Nonmajor Special Revenue Funds**

ADULT EDUCATION - STATE ADMINISTERED BASIC GRANT PROGRAM To improve educational opportunities for adults and to encourage the establishment of adult education programs that will enable all adults to acquire basic educational skills necessary to function in a literate society, enable adults who so desire to complete secondary school, and enable adults to benefit from job training and retraining programs and obtain productive employment to more fully enjoy the benefits and responsibilities of citizenship. Special emphasis is given to programs of instruction in computational skills and in speaking, reading, or writing English for those adults who are educationally disadvantaged.

TEMPORARY ASSISTANCE TO NEEDY FAMILIES (TANF) To make grants available to assist low-income families with child care services. The purpose of the program is to increase the availability, affordability, and quality of child care and to increase the availability of early childhood development and before - and after-school programs.

EDUCATION EXCELLENCE To account for the tobacco settlement money received from the state.

COMPREHENSIVE SCHOOL REFORM To provide funding to initiate and expand counseling programs in elementary and secondary schools.

DISTRICT LEASES To account for royalty payments from School Board owned land. These funds can be used for any area of educational improvement in the school district.

Consolidated #3
Springhill
Shongaloo
Minden
Cotton Valley
Sarepta

(Concluded)

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS

Combining Balance Sheet

June 30, 2017

	BUILDING MAINTENANCE TAX	SPRINGHILL DISTRICT MAINTENANCE	SCHOOL FOOD SERVICE	TITLE I	SPECIAL EDUCATION
ASSETS					
Cash and cash equivalents	\$ 1,890,328	\$ 453,266	\$ 121,061	\$ 160	\$ -
Receivables	133	148	163,177	494,377	425,282
Inventory	-	-	263,159	-	-
TOTAL ASSETS	1,890,461	453,414	547,397	494,537	425,282
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts, salaries and other payables	20,211	2,833	257,814	124,061	109,256
Interfund payables	-	-	22,661	370,476	316,026
Unearned revenue	-	-	135,892	-	-
Total Liabilities	20,211	2,833	416,367	494,537	425,282
Fund Balances:					
Nonspendable	-	-	127,267	-	-
Restricted	1,870,250	450,581	3,763	-	-
Assigned	-	-	-	-	-
Total Fund Balances	1,870,250	450,581	131,030	-	-
TOTAL LIABILITIES AND FUND BALANCES	\$ 1,890,461	\$ 453,414	\$ 547,397	\$ 494,537	\$ 425,282

Exhibit 6

OTHER ESEA FUNDS	SPECIAL FEDERAL FUNDS	EDUCATION EXCELLENCE	COMPREHENSIVE SCHOOL REFORM	DISTRICT LEASES	TOTAL
\$ -	\$ -	\$ 398,431	\$ -	\$ 192,528	\$ 3,055,774
172,046	129,577	14,560	86,665	409	1,486,374
-	-	-	-	-	263,159
<u>172,046</u>	<u>129,577</u>	<u>412,991</u>	<u>86,665</u>	<u>192,937</u>	<u>4,805,307</u>
27,743	42,860	34,183	45,613	2,901	667,475
144,303	86,717	-	27,587	-	967,770
-	-	-	13,465	-	149,357
<u>172,046</u>	<u>129,577</u>	<u>34,183</u>	<u>86,665</u>	<u>2,901</u>	<u>1,784,602</u>
-	-	-	-	-	127,267
-	-	378,808	-	-	2,703,402
-	-	-	-	190,036	190,036
<u>-</u>	<u>-</u>	<u>378,808</u>	<u>-</u>	<u>190,036</u>	<u>3,020,705</u>
<u>\$ 172,046</u>	<u>\$ 129,577</u>	<u>\$ 412,991</u>	<u>\$ 86,665</u>	<u>\$ 192,937</u>	<u>\$ 4,805,307</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2017

	<u>BUILDING MAINTENANCE TAX</u>	<u>SPRINGHILL DISTRICT MAINTENANCE</u>	<u>SCHOOL FOOD SERVICE</u>	<u>TITLE I</u>	<u>SPECIAL EDUCATION</u>
REVENUES					
Local sources:					
Taxes:					
Ad valorem	\$ 1,431,297	\$ 285,467	\$ -	\$ -	\$ -
Sales and use	59,552	-	396,271	-	-
Interest earnings	5,063	1,423	129	-	-
Food services	-	-	455,279	-	-
Other	2,847	11,031	-	-	-
State sources:					
Equalization	-	-	748,440	-	-
Other	99,583	-	-	-	-
Federal sources	52,028	-	2,663,622	2,510,915	1,526,989
Total revenues	<u>1,650,370</u>	<u>297,921</u>	<u>4,263,741</u>	<u>2,510,915</u>	<u>1,526,989</u>
EXPENDITURES					
Current:					
Instruction:					
Special programs	-	-	-	2,322,933	1,412,590
Other instructional programs	-	-	-	-	-
Support services:					
Student services	-	-	-	-	-
Instructional staff support	-	-	-	-	-
General administration	51,457	10,327	-	187,982	114,399
School administration	-	15,964	-	-	-
Business services	-	422	-	-	-
Plant services	1,386,328	114,026	-	-	-
Food services	-	-	4,330,855	-	-
Capital outlay	297,240	56,653	-	-	-
Total expenditures	<u>1,735,025</u>	<u>197,392</u>	<u>4,330,855</u>	<u>2,510,915</u>	<u>1,526,989</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>\$ (84,655)</u>	<u>\$ 100,529</u>	<u>\$ (67,114)</u>	<u>\$ -</u>	<u>\$ -</u>

Exhibit 7

<u>OTHER ESEA FUNDS</u>	<u>SPECIAL FEDERAL FUNDS</u>	<u>EDUCATION EXCELLENCE</u>	<u>COMPREHENSIVE SCHOOL REFORM</u>	<u>DISTRICT LEASES</u>	<u>TOTAL</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,716,764
-	-	-	-	-	455,823
-	-	1,244	-	2,844	10,703
-	-	-	-	-	455,279
-	-	-	-	26,273	40,151
-	-	-	-	-	748,440
-	-	104,169	-	-	203,752
501,516	310,114	14,560	393,021	-	7,972,765
<u>501,516</u>	<u>310,114</u>	<u>119,973</u>	<u>393,021</u>	<u>29,117</u>	<u>11,603,677</u>
-	-	-	-	-	3,735,523
-	292,419	107,585	-	-	400,004
-	-	-	312,311	-	312,311
463,946	-	88,701	57,486	-	610,133
37,570	17,695	-	23,224	1,281	443,935
-	-	-	-	33,338	49,302
-	-	-	-	-	422
-	-	-	-	6,780	1,507,134
-	-	-	-	-	4,330,855
-	-	-	-	-	353,893
<u>501,516</u>	<u>310,114</u>	<u>196,286</u>	<u>393,021</u>	<u>41,399</u>	<u>11,743,512</u>
\$ -	\$ -	\$ (76,313)	\$ -	\$ (12,282)	\$ (139,835)

(CONTINUED)

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 Combining Statement of Revenues, Expenditures
 and Changes in Fund Balances
 For the Year Ended June 30, 2017

	<u>BUILDING MAINTENANCE TAX</u>	<u>SPRINGHILL DISTRICT MAINTENANCE</u>	<u>SCHOOL FOOD SERVICE</u>	<u>TITLE I</u>	<u>SPECIAL EDUCATION</u>
OTHER FINANCING SOURCES (USES)					
Transfers in	\$ 8,726	\$ -	\$ 59,580	\$ -	\$ -
Transfers out	-	(86,837)	-	-	-
Total other financing sources (uses)	<u>8,726</u>	<u>(86,837)</u>	<u>59,580</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	(75,929)	13,692	(7,534)	-	-
FUND BALANCES - BEGINNING	<u>1,946,179</u>	<u>436,889</u>	<u>138,564</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 1,870,250</u>	<u>\$ 450,581</u>	<u>\$ 131,030</u>	<u>\$ -</u>	<u>\$ -</u>

Exhibit 7

<u>OTHER ESEA FUNDS</u>	<u>SPECIAL FEDERAL FUNDS</u>	<u>EDUCATION EXCELLENCE</u>	<u>COMPREHENSIVE SCHOOL REFORM</u>	<u>DISTRICT LEASES</u>	<u>TOTAL</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,306
-	-	-	-	-	(86,837)
-	-	-	-	-	(18,531)
-	-	(76,313)	-	(12,282)	(158,366)
-	-	455,121	-	202,318	3,179,071
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 378,808</u>	<u>\$ -</u>	<u>\$ 190,036</u>	<u>\$ 3,020,705</u>

(CONCLUDED)

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-1

*****BUILDING MAINTENANCE TAX*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 1,448,523	\$ 1,431,297	\$ (17,226)
Sales and use	55,057	59,552	4,495
Interest earnings	4,584	5,063	479
Other	54,874	2,847	(52,027)
State sources:			
Other	66,388	99,583	33,195
Federal sources	-	52,028	52,028
Total revenues	<u>1,629,426</u>	<u>1,650,370</u>	<u>20,944</u>
EXPENDITURES			
Current:			
Support services:			
General administration	51,457	51,457	-
Plant services	1,921,387	1,386,328	535,059
Capital outlay	-	297,240	(297,240)
Total expenditures	<u>1,972,844</u>	<u>1,735,025</u>	<u>237,819</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>(343,418)</u>	<u>(84,655)</u>	<u>258,763</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	<u>13,252</u>	<u>8,726</u>	<u>(4,526)</u>
Total other financing sources (uses)	<u>13,252</u>	<u>8,726</u>	<u>(4,526)</u>
Net Change in Fund Balances	(330,166)	(75,929)	254,237
FUND BALANCES - BEGINNING	<u>1,626,332</u>	<u>1,946,179</u>	<u>319,847</u>
FUND BALANCES - ENDING	<u>\$ 1,296,166</u>	<u>\$ 1,870,250</u>	<u>\$ 574,084</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-2

*****SPRINGHILL DISTRICT MAINTENANCE*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 285,965	\$ 285,467	\$ (498)
Interest earnings	1,348	1,423	75
Other	-	11,031	11,031
Total revenues	<u>287,313</u>	<u>297,921</u>	<u>10,608</u>
EXPENDITURES			
Current:			
Support services:			
General administration	10,327	10,327	-
School administration	15,964	15,964	-
Business services	421	422	(1)
Plant services	75,709	114,026	(38,317)
Capital outlay	-	56,653	(56,653)
Total expenditures	<u>102,421</u>	<u>197,392</u>	<u>(94,971)</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>184,892</u>	<u>100,529</u>	<u>(84,363)</u>
OTHER FINANCING SOURCES (USES)			
Transfers out	<u>(83,907)</u>	<u>(86,837)</u>	<u>(2,930)</u>
Total other financing sources (uses)	<u>(83,907)</u>	<u>(86,837)</u>	<u>(2,930)</u>
Net Change in Fund Balances	100,985	13,692	(87,293)
FUND BALANCES - BEGINNING	<u>436,889</u>	<u>436,889</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 537,874</u>	<u>\$ 450,581</u>	<u>\$ (87,293)</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-3

*****SCHOOL FOOD SERVICE*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Local sources:			
Taxes:			
Sales and use	\$ 408,914	\$ 396,271	\$ (12,643)
Interest earnings	105	129	24
Food services	460,146	455,279	(4,867)
State sources:			
Equalization	748,440	748,440	-
Federal sources	2,669,635	2,663,622	(6,013)
Total revenues	<u>4,287,240</u>	<u>4,263,741</u>	<u>(23,499)</u>
EXPENDITURES			
Current:			
Food services	<u>4,464,003</u>	<u>4,330,855</u>	<u>133,148</u>
Total expenditures	<u>4,464,003</u>	<u>4,330,855</u>	<u>133,148</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>(176,763)</u>	<u>(67,114)</u>	<u>109,649</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	<u>176,763</u>	<u>59,580</u>	<u>(117,183)</u>
Total other financing sources (uses)	<u>176,763</u>	<u>59,580</u>	<u>(117,183)</u>
Net Change in Fund Balances	-	(7,534)	(7,534)
FUND BALANCES - BEGINNING	<u>138,564</u>	<u>138,564</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 138,564</u>	<u>\$ 131,030</u>	<u>\$ (7,534)</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-4

*****TITLE I*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Federal sources	\$ 3,069,163	\$ 2,510,915	\$ (558,248)
Total revenues	<u>3,069,163</u>	<u>2,510,915</u>	<u>(558,248)</u>
EXPENDITURES			
Current:			
Instruction:			
Special programs	2,839,239	2,322,933	516,306
Support services:			
General administration	<u>229,924</u>	<u>187,982</u>	<u>41,942</u>
Total expenditures	<u>3,069,163</u>	<u>2,510,915</u>	<u>558,248</u>
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-5

*****SPECIAL EDUCATION*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Federal sources	\$ 1,669,887	\$ 1,526,989	\$ (142,898)
Total revenues	<u>1,669,887</u>	<u>1,526,989</u>	<u>(142,898)</u>
EXPENDITURES			
Current:			
Instruction:			
Special programs	1,544,789	1,412,590	132,199
Support services:			
General administration	<u>125,098</u>	<u>114,399</u>	<u>10,699</u>
Total expenditures	<u>1,669,887</u>	<u>1,526,989</u>	<u>142,898</u>
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-6

*****OTHER ESEA FUNDS*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Federal sources	\$ 780,585	\$ 501,516	\$ (279,069)
Total revenues	780,585	501,516	(279,069)
EXPENDITURES			
Current:			
Support services:			
Instructional staff support	722,108	463,946	258,162
General administration	58,477	37,570	20,907
Total expenditures	780,585	501,516	279,069
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	\$ -	\$ -	\$ -

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-7

*****SPECIAL FEDERAL FUNDS*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Federal sources	\$ 320,897	\$ 310,114	\$ (10,783)
Total revenues	<u>320,897</u>	<u>310,114</u>	<u>(10,783)</u>
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	303,199	292,419	10,780
Support services:			
General administration	<u>17,698</u>	<u>17,695</u>	<u>3</u>
Total expenditures	<u>320,897</u>	<u>310,114</u>	<u>10,783</u>
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-8

*****EDUCATION EXCELLENCE*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Interest earnings	\$ 1,339	\$ 1,244	\$ (95)
State sources:			
Other	104,169	104,169	-
Federal sources	<u>14,560</u>	<u>14,560</u>	<u>-</u>
Total revenues	<u>120,068</u>	<u>119,973</u>	<u>(95)</u>
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	104,169	107,585	(3,416)
Support services:			
Instructional staff support	<u>14,560</u>	<u>88,701</u>	<u>(74,141)</u>
Total expenditures	<u>118,729</u>	<u>196,286</u>	<u>(77,557)</u>
Net Change in Fund Balances	1,339	(76,313)	(77,652)
FUND BALANCES - BEGINNING	<u>455,121</u>	<u>455,121</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 456,460</u>	<u>\$ 378,808</u>	<u>\$ (77,652)</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-9

*****COMPREHENSIVE SCHOOL REFORM*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Federal sources	\$ 415,484	\$ 393,021	\$ (22,463)
Total revenues	415,484	393,021	(22,463)
EXPENDITURES			
Current:			
Support services:			
Student services	325,410	312,311	13,099
Instructional staff support	65,876	57,486	8,390
General administration	24,198	23,224	974
Total expenditures	415,484	393,021	22,463
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	\$ -	\$ -	\$ -

WEBSTER PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUND
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balances - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2017

Exhibit 8-10

*****DISTRICT LEASES*****

	BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES			
Local sources:			
Interest earnings	\$ 1,580	\$ 2,844	\$ 1,264
Other	25,643	26,273	630
Total revenues	27,223	29,117	1,894
EXPENDITURES			
Current:			
Support services:			
General administration	243	1,281	(1,038)
School administration	28,098	33,338	(5,240)
Plant services	7,470	6,780	690
Total expenditures	35,811	41,399	(5,588)
Net Change in Fund Balances	(8,588)	(12,282)	(3,694)
FUND BALANCES - BEGINNING	202,318	202,318	-
FUND BALANCES - ENDING	\$ 193,730	\$ 190,036	\$ (3,694)

Webster Parish School Board

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**Webster Parish School Board
Nonmajor Debt Service Funds**

The debt service funds are used to accumulate monies to pay outstanding bond issues. The bonds were issued by the respective school districts to acquire lands for building sites and to purchase, erect, and improve school buildings, equipment, and furnishings. The bond issues are financed by an ad valorem tax on property within the territorial boundaries of the respective districts. The School Board has the following debt service funds:

Shongaloo Evergreen Consolidated (District No. 1)

Dubberly Heflin Sibley Consolidated (District No. 3)

Minden (District No. 6)

Doyline (District No. 7)

Cotton Valley (District No. 12)

Sarepta (District No. 35)

Springhill (District No. 8)

WEBSTER PARISH SCHOOL BOARD

NONMAJOR DEBT SERVICE FUNDS

Combining Balance Sheet

June 30, 2017

	SHONGALOO EVERGREEN CONSOLIDATED	DUBBERLY HEFLIN SIBLEY CONSOLIDATED	MINDEN	DOYLINE
ASSETS				
Cash and cash equivalents	\$ 560,588	\$ -	\$ -	\$ 57,135
Investments	-	68,568	2,038,210	-
Receivables	-	5	947	2
TOTAL ASSETS	560,588	68,573	2,039,157	57,137
LIABILITIES AND FUND BALANCES				
Liabilities:				
Interfund payables	-	10,647	381,764	-
Total Liabilities	-	10,647	381,764	-
FUND BALANCES				
Restricted	560,588	57,926	1,657,393	57,137
Total Fund Balances	560,588	57,926	1,657,393	57,137
TOTAL LIABILITIES AND FUND BALANCES	\$ 560,588	\$ 68,573	\$ 2,039,157	\$ 57,137

Exhibit 9

<u>COTTON VALLEY</u>	<u>SAREPTA</u>	<u>SPRINGHILL</u>	<u>TOTAL</u>
\$ 326,575	\$ 195,475	\$ 707,453	\$ 1,847,226
-	36,267	483,999	2,627,044
-	47	767	1,768
<u>326,575</u>	<u>231,789</u>	<u>1,192,219</u>	<u>4,476,038</u>
-	-	-	392,411
-	-	-	392,411
<u>326,575</u>	<u>231,789</u>	<u>1,192,219</u>	<u>4,083,627</u>
<u>326,575</u>	<u>231,789</u>	<u>1,192,219</u>	<u>4,083,627</u>
<u>\$ 326,575</u>	<u>\$ 231,789</u>	<u>\$ 1,192,219</u>	<u>\$ 4,476,038</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR DEBT SERVICE FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2017

	SHONGALOO EVERGREEN CONSOLIDATED	DUBBERLY HEFLIN SIBLEY CONSOLIDATED	MINDEN	DOYLINE
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 269,929	\$ 606,387	\$ 2,583,725	\$ 444,975
Interest earnings	1,728	1,440	43,552	672
Other	-	-	30,748	-
Total revenues	<u>271,657</u>	<u>607,827</u>	<u>2,658,025</u>	<u>445,647</u>
EXPENDITURES				
Current:				
Support services:				
General administration	9,932	21,415	93,388	15,967
Debt service:				
Principal retirement	215,000	520,000	1,880,000	410,000
Interest and charges	64,489	37,530	1,134,542	393,581
Total expenditures	<u>289,421</u>	<u>578,945</u>	<u>3,107,930</u>	<u>819,548</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>(17,764)</u>	<u>28,882</u>	<u>(449,905)</u>	<u>(373,901)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	16,947	306,092	-
Total other financing sources (uses)	<u>-</u>	<u>16,947</u>	<u>306,092</u>	<u>-</u>
Net Change in Fund Balances	(17,764)	45,829	(143,813)	(373,901)
FUND BALANCES - BEGINNING	<u>578,352</u>	<u>12,097</u>	<u>1,801,206</u>	<u>431,038</u>
FUND BALANCES - ENDING	<u>\$ 560,588</u>	<u>\$ 57,926</u>	<u>\$ 1,657,393</u>	<u>\$ 57,137</u>

Exhibit 10

COTTON VALLEY	SAREPTA	SPRINGHILL	TOTAL
\$ 251,762	\$ 276,044	\$ 1,475,293	\$ 5,908,115
1,145	1,494	12,067	62,098
-	-	-	30,748
<u>252,907</u>	<u>277,538</u>	<u>1,487,360</u>	<u>6,000,961</u>
8,902	9,932	53,371	212,907
265,000	271,000	845,000	4,406,000
42,312	72,102	416,598	2,161,154
<u>316,214</u>	<u>353,034</u>	<u>1,314,969</u>	<u>6,780,061</u>
(63,307)	(75,496)	172,391	(779,100)
-	6,285	86,837	416,161
-	6,285	86,837	416,161
(63,307)	(69,211)	259,228	(362,939)
389,882	301,000	932,991	4,446,566
<u>\$ 326,575</u>	<u>\$ 231,789</u>	<u>\$ 1,192,219</u>	<u>\$ 4,083,627</u>

Webster Parish School Board

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**Webster Parish School Board
Nonmajor Capital Project Funds**

SCHOOL BUILDING FUNDS

Sarepta
Shongaloo
Cotton Valley
Doyline
Minden School Building

The school building funds account for financial resources to be used to acquire, construct, or improve facilities within the respective districts.

MOORE FIRE INSURANCE The Moore Fire Insurance fund accounts for insurance proceeds from a fire loss at Jerry A. Moore School to be used to acquire, construct, or improve facilities.

LOCAL GOVERNMENT SUPPORT The local government support fund accounts for funds received from the Local Government Assistance Program of the state of Louisiana to be used to acquire, construct, or improve facilities.

SPRINGHILL SCHOOL BUILDING This fund accounts for financial resources to be used to acquire, construct or improve facilities within the Springhill district.

WEBSTER PARISH SCHOOL BOARD

NONMAJOR CAPITAL PROJECT FUNDS

Combining Balance Sheet

June 30, 2017

	<u>SAREPTA</u>	<u>SHONGALOO</u>	<u>COTTON VALLEY</u>	<u>DOYLINE</u>
ASSETS				
Cash and cash equivalents	\$ 1,633,929	\$ 759,518	\$ 7,536	\$ 2,490,357
Receivables	49	-	-	1
TOTAL ASSETS	<u>1,633,978</u>	<u>759,518</u>	<u>7,536</u>	<u>2,490,358</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts, salaries and other payables	-	-	-	-
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balances:				
Restricted	<u>1,633,978</u>	<u>759,518</u>	<u>7,536</u>	<u>2,490,358</u>
Total Fund Balances	<u>1,633,978</u>	<u>759,518</u>	<u>7,536</u>	<u>2,490,358</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 1,633,978</u>	<u>\$ 759,518</u>	<u>\$ 7,536</u>	<u>\$ 2,490,358</u>

Exhibit 11

<u>MINDEN SCHOOL BUILDING</u>	<u>MOORE FIRE INSURANCE</u>	<u>LOCAL GOVERNMENT SUPPORT</u>	<u>SPRINGHILL SCHOOL BUILDING</u>	<u>TOTAL</u>
\$ 3,201,854	\$ 11,654	\$ 58,430	\$ 33,116	\$ 8,196,394
-	-	-	-	50
<u>3,201,854</u>	<u>11,654</u>	<u>58,430</u>	<u>33,116</u>	<u>8,196,444</u>
674,663	-	-	-	674,663
<u>674,663</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>674,663</u>
2,527,191	11,654	58,430	33,116	7,521,781
<u>2,527,191</u>	<u>11,654</u>	<u>58,430</u>	<u>33,116</u>	<u>7,521,781</u>
<u>\$ 3,201,854</u>	<u>\$ 11,654</u>	<u>\$ 58,430</u>	<u>\$ 33,116</u>	<u>\$ 8,196,444</u>

WEBSTER PARISH SCHOOL BOARD

NONMAJOR CAPITAL PROJECT FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2017

	SAREPTA	SHONGALOO	COTTON VALLEY	DOYLINE
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 291,665	\$ -	\$ -	\$ 122,269
Interest earnings	4,790	2,458	22	7,244
Total revenues	296,455	2,458	22	129,513
EXPENDITURES				
Current:				
Support services:				
General administration	10,516	135	-	4,439
School administration	-	-	-	25,225
Plant services	43,703	111,184	-	1,300
Capital outlay	188,598	-	-	-
Debt service:				
Interest and bank charges	1,603	1,490	-	-
Total expenditures	244,420	112,809	-	30,964
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	52,035	(110,351)	22	98,549
OTHER FINANCING SOURCES (USES)				
Transfers out	(6,285)	-	-	-
Insurance proceeds	3,739	37,395	-	-
Total Other Financing Sources (Uses)	(2,546)	37,395	-	-
Net Change in Fund Balances	49,489	(72,956)	22	98,549
FUND BALANCES - BEGINNING	1,584,489	832,474	7,514	2,391,809
FUND BALANCES - ENDING	\$ 1,633,978	\$ 759,518	\$ 7,536	\$ 2,490,358

Exhibit 12

<u>MINDEN SCHOOL BUILDING</u>	<u>MOORE FIRE INSURANCE</u>	<u>LOCAL GOVERNMENT SUPPORT</u>	<u>SPRINGHILL SCHOOL BUILDING</u>	<u>TOTAL</u>
\$ -	\$ -	\$ -	\$ -	\$ 413,934
<u>17,235</u>	<u>35</u>	<u>175</u>	<u>99</u>	<u>32,058</u>
<u>17,235</u>	<u>35</u>	<u>175</u>	<u>99</u>	<u>445,992</u>
-	-	-	-	15,090
-	-	-	-	25,225
10,360	-	-	-	166,547
4,477,552	-	-	-	4,666,150
<u>2,340</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,433</u>
<u>4,490,252</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,878,445</u>
<u>(4,473,017)</u>	<u>35</u>	<u>175</u>	<u>99</u>	<u>(4,432,453)</u>
-	-	-	-	(6,285)
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,134</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>34,849</u>
<u>(4,473,017)</u>	<u>35</u>	<u>175</u>	<u>99</u>	<u>(4,397,604)</u>
<u>7,000,208</u>	<u>11,619</u>	<u>58,255</u>	<u>33,017</u>	<u>11,919,385</u>
<u>\$ 2,527,191</u>	<u>\$ 11,654</u>	<u>\$ 58,430</u>	<u>\$ 33,116</u>	<u>\$ 7,521,781</u>

**Webster Parish School Board
Agency Fund**

SCHOOL ACTIVITIES FUND The activities of the various individual school accounts are accounted for in the school activities fund. While the accounts are under the supervision of the School Board, they belong to the individual schools or their student bodies and are not available for use by the School Board.

WEBSTER PARISH SCHOOL BOARD

SCHOOL ACTIVITIES AGENCY FUND
 Statement of Changes in Assets and Liabilities
 For the Year Ended June 30, 2017

Exhibit 13

	<u>Balance, Beginning</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance, Ending</u>
ASSETS				
Cash and cash equivalents	\$ 728,602	\$ 3,087,616	\$ 3,016,084	\$ 800,134
Total Assets	<u>728,602</u>	<u>3,087,616</u>	<u>3,016,084</u>	<u>800,134</u>
LIABILITIES				
Deposits due others	<u>728,602</u>	<u>3,087,616</u>	<u>3,016,084</u>	<u>800,134</u>
Total Liabilities	<u>\$ 728,602</u>	<u>\$ 3,087,616</u>	<u>\$ 3,016,084</u>	<u>\$ 800,134</u>

WEBSTER PARISH SCHOOL BOARD

SCHOOL ACTIVITIES AGENCY FUND
 Schedule of Changes in Deposits Due Others
 For the Year Ended June 30, 2017

Exhibit 14

<u>School</u>	<u>Balance, Beginning</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance, Ending</u>
Brown Upper Elementary	\$ 20,680	\$ 88,715	\$ 85,358	\$ 24,037
Browning Elementary	35,097	71,735	61,073	45,759
Central Elementary	14,330	157,109	134,015	37,424
Doyline High	28,033	184,615	191,621	21,027
Harper Elementary	27,274	76,913	77,953	26,234
Jones Elementary	6,594	131,433	121,227	16,800
Lakeside Junior-Senior High	90,738	367,341	374,454	83,625
Minden High	91,424	691,021	656,254	126,191
North Webster High	115,394	679,719	665,927	129,186
North Webster Junior High	72,677	163,696	167,047	69,326
North Webster Lower Elementary	78,978	38,541	32,004	85,515
North Webster Upper Elementary	37,888	52,402	51,722	38,568
Phillips Middle	44,746	54,456	56,593	42,609
Richardson Elementary	11,808	154,226	162,293	3,741
Webster Junior High	52,941	175,694	178,543	50,092
Total	<u>\$ 728,602</u>	<u>\$ 3,087,616</u>	<u>\$ 3,016,084</u>	<u>\$ 800,134</u>

Webster Parish School Board

**Schedule of Compensation Paid Board Members
For the Year Ended June 30, 2017**

Exhibit 15

The schedule of compensation paid School Board members is in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the School Board members is included in the general administrative expenditures of the general fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, each member of the School Board receives \$600 per month and the President receives \$700 per month.

<u>Board Member</u>	<u>Amount</u>
Charles Strong, President	\$ 8,400
Johnnye Kennon, Vice President	7,200
Ronnie Broughton	7,200
Brandon Edens	7,200
Linda Kinsey	7,200
Penny Long	7,200
Jerry Lott	7,200
John Madden	7,200
Frankie Mitchell	7,200
Jeri O'Neal	7,200
Malachi Ridgel	7,200
Ronnie Rhymes	<u>7,200</u>
Total	<u>\$87,600</u>

Webster Parish School Board

**Schedule Of Compensation, Benefits And Other Payments To Agency Head
For the Year Ended June 30, 2017**

Exhibit 16

Agency Head Name: Dr. Daniel Rawls, Superintendent

Purpose	Amount
Salary	\$ 123,134
Benefits-insurance	10,390
Benefits-retirement	31,399
Cell phone	225
Dues	90
Travel	1,734
Other - Vacation	11,426

STATISTICAL SECTION

**Webster Parish School Board
Statistical Section
Contents**

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These schedules contain trend information to help the reader understand how the School Board's financial performance and well being has changed over time.		
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Revenue Capacity		
These schedules contain information to help the reader assess the School Board's most significant local revenue sources, property tax and sales tax.		
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Debt Capacity		
These schedules present information to help the reader assess the affordability of the School Board's current levels of outstanding debt and the School Board's ability to issue debt in the future.		
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**Webster Parish School Board
Statistical Section
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Operating Information		
These schedules contain service and infrastructure data to help the reader understand how the information in the School Board's financial report relates to the services the School Board provides and the activities it performs.		
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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

(concluded)

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Net Position by Component
Fiscal Years Ended June 30, 2008 through June 30, 2017
(Accrual Basis of Accounting)

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Governmental Activities										
Net investment in capital assets	\$ 18,637,465	\$ 23,493,132	\$ 25,437,330	\$ 15,209,054	\$ 15,817,694	\$ 16,177,328	\$ 14,274,091	\$ 13,966,234	\$ 12,589,785	\$ 15,643,215
Restricted	13,857,740	12,986,009	14,236,090	22,962,812	24,814,922	26,638,167	30,496,108	31,854,433	34,467,684	34,746,377
Unrestricted	6,832,584	1,867,685	(4,735,317)	(11,576,112)	(15,849,138)	(16,646,283)	(18,386,187)	(88,627,041)	(84,811,766)	(85,321,920)
Total governmental activities net position	\$ <u>39,327,789</u>	\$ <u>38,346,826</u>	\$ <u>34,938,103</u>	\$ <u>26,595,754</u>	\$ <u>24,783,478</u>	\$ <u>26,169,212</u>	\$ <u>26,384,012</u>	\$ <u>(42,806,374)</u>	\$ <u>(37,754,297)</u>	\$ <u>(34,932,328)</u>

Source: Comprehensive Annual Financial Report

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Changes in Net Position
Fiscal Years Ended June 30, 2008 through June 30, 2017
(Accrual Basis of Accounting)

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Expenses										
Instruction:										
Regular programs	\$ 24,985,577	\$ 29,368,611	\$ 28,614,311	\$ 28,344,280	\$ 26,986,177	\$ 24,224,240	\$ 26,803,783	\$ 24,268,068	\$ 24,682,243	\$ 25,364,109
Special programs	12,246,713	14,776,186	15,211,543	15,264,827	13,033,335	11,683,580	11,843,363	11,010,082	11,450,559	12,090,408
Other instructional programs	4,000,677	4,809,972	3,992,660	3,378,934	3,193,725	3,095,730	3,160,600	2,607,249	2,723,529	2,940,861
Support services:										
Student support services	2,352,528	2,901,248	2,940,142	3,271,866	3,034,383	2,569,647	2,411,454	2,227,713	2,558,519	2,569,016
Instructional staff support	3,395,453	3,470,480	3,545,520	3,377,665	3,351,315	2,737,366	2,637,071	2,590,126	2,541,126	2,691,035
General administration	1,031,785	1,684,178	1,450,474	1,177,405	1,236,676	2,183,427	1,719,274	1,484,844	1,606,039	1,360,419
School administration	4,006,902	4,331,926	4,596,677	4,068,993	4,017,945	3,911,314	4,047,638	3,689,695	3,455,558	3,696,855
Business services	586,032	634,414	657,644	590,054	758,300	881,508	722,648	644,832	603,377	571,558
Plant services	4,906,841	5,763,973	5,828,058	6,509,653	5,858,352	5,702,373	6,372,682	5,809,900	5,632,521	6,278,445
Student transportation services	4,191,743	4,328,344	3,710,391	3,889,295	3,953,923	3,817,173	3,976,834	4,024,158	3,745,468	4,037,606
Central services	232,097	221,225	308,871	267,280	255,647	278,559	271,343	187,272	205,324	204,735
Food services	4,979,037	5,473,891	6,179,790	5,069,107	5,489,517	5,194,980	5,256,191	5,091,749	5,120,696	5,052,817
Community services	104,862	12,700	102,092	31,238	20,000	20,000	20,000	20,000	20,000	20,000
Interest on long-term debt	3,186,407	3,630,544	3,323,026	3,214,862	3,308,755	2,866,162	2,460,752	2,256,077	2,307,494	2,346,542
Total expenses	70,206,654	81,407,692	80,461,199	78,455,459	74,498,050	69,166,059	71,703,633	65,911,765	66,652,453	69,224,406
Program Revenues										
Charges for services:										
Food Service Operations	836,244	830,991	731,941	744,095	727,913	611,498	534,504	486,985	483,736	455,279
Operating Grants and Contributions	10,091,785	11,792,682	12,568,814	10,631,012	9,199,815	8,525,907	8,258,171	7,817,334	9,080,100	8,758,749
Total program revenues	10,928,029	12,623,673	13,300,755	11,375,107	9,927,728	9,137,405	8,792,675	8,304,319	9,563,836	9,214,028
Net (Expense) / Revenue	(59,278,625)	(68,784,019)	(67,160,444)	(67,080,352)	(64,570,322)	(60,028,654)	(62,910,958)	(57,607,446)	(57,088,617)	(60,010,378)
General Revenues and Other Changes in Net Position										
Taxes										
Property taxes levied for general purposes	3,401,013	4,028,313	4,418,544	2,565,058	2,646,464	2,619,094	2,720,452	2,854,340	3,007,424	2,994,718
Property taxes levied for debt services	5,097,794	6,008,704	6,566,578	6,288,274	6,162,811	6,260,775	6,459,640	5,685,081	5,162,713	3,260,236
Property Taxes levied for construction & maintenance	-	-	-	2,696,460	2,837,535	2,792,610	2,980,897	2,398,469	3,284,813	5,908,115
Sales taxes	14,066,618	15,277,929	13,864,372	14,308,089	14,520,504	13,756,233	14,143,026	14,651,681	13,136,562	12,935,132
Grants and contributions not restricted to specific programs	39,299,499	40,313,904	38,238,972	38,104,927	35,913,584	35,393,690	36,332,623	37,690,484	36,982,877	37,075,404
Interest and investment earnings	2,118,038	584,306	155,857	177,762	153,160	129,532	121,910	180,812	182,892	204,779
Miscellaneous	447,253	635,722	507,398	373,683	523,988	462,456	367,207	(352,589)	383,413	453,963
Total	64,430,215	66,848,878	63,751,721	64,514,253	62,758,046	61,414,390	63,125,755	63,108,278	62,140,694	62,832,347
Change in Net Position	\$ 5,151,590	\$ (1,935,141)	\$ (3,408,723)	\$ (2,566,099)	\$ (1,812,276)	\$ 1,385,736	\$ 214,797	\$ 5,500,832	\$ 5,052,077	\$ 2,821,969

Source: Comprehensive Annual Financial Report

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General Fund										
Reserved	\$ 884,154	\$ 907,771	\$ 765,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	9,807,333	10,641,857	9,606,958	-	-	-	-	-	-	-
Nonspendable	-	-	-	233,634	186,479	162,675	216,467	149,556	157,908	210,456
Restricted	-	-	-	940,003	897,151	837,914	1,007,759	856,607	819,150	951,718
Committed	-	-	-	124,898	124,898	124,898	124,898	124,898	124,898	124,898
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	6,518,458	3,667,295	3,396,651	3,377,494	3,773,903	4,840,386	6,262,131
Total general fund	<u>10,691,487</u>	<u>11,549,628</u>	<u>10,371,960</u>	<u>7,816,993</u>	<u>4,875,823</u>	<u>4,522,138</u>	<u>4,726,618</u>	<u>4,904,964</u>	<u>5,942,342</u>	<u>7,549,203</u>
All Other Governmental Funds										
Reserved	9,758,921	10,860,809	11,122,199	-	-	-	-	-	-	-
Unreserved, reported in:										
Special revenue funds	6,702,448	3,967,031	4,820,554	-	-	-	-	-	-	-
Capital projects funds	8,701,867	6,466,948	5,856,052	-	-	-	-	-	-	-
Nonspendable	-	-	-	19,207	50,645	38,555	39,644	70,010	118,839	127,267
Restricted	-	-	-	27,540,707	34,175,783	33,365,287	33,182,958	34,042,861	41,306,126	36,977,490
Committed	-	-	-	-	-	-	-	-	-	-
Assigned - Special revenue funds	-	-	-	166,114	130,418	142,350	153,458	166,927	188,823	190,036
Unassigned	-	-	-	(137,123)	-	-	-	-	-	-
Total all other governmental funds	<u>25,163,236</u>	<u>21,294,788</u>	<u>21,798,805</u>	<u>27,588,905</u>	<u>34,356,846</u>	<u>33,546,192</u>	<u>33,376,060</u>	<u>34,279,798</u>	<u>41,613,788</u>	<u>37,294,793</u>
Grand Total of funds	<u>\$ 35,854,723</u>	<u>\$ 32,844,416</u>	<u>\$ 32,170,765</u>	<u>\$ 35,405,898</u>	<u>\$ 39,232,669</u>	<u>\$ 38,068,330</u>	<u>\$ 38,102,678</u>	<u>\$ 39,184,762</u>	<u>\$ 47,556,130</u>	<u>\$ 44,843,996</u>

Source: Comprehensive Annual Financial Report

- (1) GASB Statement No. 54 was implemented for the year ended June 30, 2011
- (2) The reserved fund balance in the General Fund and all other governmental funds in prior years before the implementation of GASB 54 are reported as restricted after GASB 54.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Revenues										
Revenue from local sources										
Ad valorem taxes	\$ 8,498,807	\$ 10,037,017	\$ 10,985,122	\$ 11,549,792	\$ 11,646,810	\$ 11,672,479	\$ 12,160,989	\$ 10,937,890	\$ 11,454,950	\$ 12,163,069
Sales & use taxes	14,066,618	15,277,929	13,864,372	14,308,089	14,520,504	13,756,233	14,143,026	14,651,681	13,136,562	12,935,132
Interest earnings	2,118,038	584,306	155,857	177,762	153,160	129,532	121,910	180,812	182,892	204,779
Food services	836,244	830,991	731,941	744,095	727,913	611,498	534,504	486,985	483,736	455,279
Other	598,008	669,770	479,274	473,355	550,899	571,892	595,174	422,300	341,351	412,829
Total revenues from local sources	26,117,715	27,400,013	26,216,566	27,253,093	27,599,286	26,741,634	27,555,603	26,679,668	25,599,491	26,171,088
Revenue from state sources										
Equalization	38,960,136	39,990,263	37,921,904	36,131,502	35,573,826	35,088,990	35,607,382	37,373,685	36,768,395	36,567,053
Other	2,720,459	3,447,973	1,692,723	994,789	770,770	752,543	1,723,183	920,925	1,128,539	999,370
Total revenue from state sources	41,680,595	43,438,236	39,614,627	37,126,291	36,344,596	35,841,533	37,330,565	38,294,610	37,896,934	37,566,423
Revenue from federal sources	7,710,689	8,668,350	11,193,159	11,609,648	8,768,803	8,078,064	7,260,229	7,213,208	8,166,043	8,267,730
Total Revenues	75,508,999	79,506,599	77,024,352	75,989,032	72,712,685	70,661,231	72,146,397	72,187,486	71,662,468	72,005,241
Expenditures:										
Current										
Instruction services	39,742,625	43,156,576	42,720,748	43,552,599	39,766,023	36,329,876	38,243,536	38,010,272	38,174,502	36,768,742
Student services	2,338,472	2,472,633	2,414,442	3,035,981	2,767,092	2,352,471	2,115,610	2,214,825	2,506,199	2,269,022
Instructional staff support	3,269,898	3,347,429	3,090,800	3,140,302	3,175,897	2,519,676	2,363,528	2,556,075	2,466,009	2,422,647
General administration	1,031,785	1,133,213	1,239,943	1,112,521	1,168,072	1,445,846	1,320,607	1,222,710	1,345,320	1,284,942
School administration	3,988,887	3,973,818	4,203,747	3,792,335	3,714,538	3,651,422	3,722,383	3,703,527	3,386,495	3,364,283
Business services	569,854	559,662	596,089	551,961	715,193	843,502	675,950	640,404	593,555	522,171
Plant services	4,870,026	5,752,454	5,511,301	6,157,156	5,498,924	5,348,506	5,977,481	5,797,183	5,551,648	5,764,938
Student transportation services	3,630,726	3,768,449	3,400,904	3,644,291	3,688,254	3,580,883	3,690,634	4,207,468	4,042,862	3,861,762
Central services	232,097	202,330	291,143	262,974	250,240	276,216	264,423	200,598	215,324	196,921
Food services	4,770,591	5,061,828	5,177,154	4,761,280	5,157,674	4,895,365	4,902,190	5,024,637	5,004,585	4,681,623
Community services	104,862	12,700	102,092	31,238	20,000	20,000	20,000	20,000	20,000	20,000
Capital Outlay	29,968,296	7,034,251	6,842,063	1,030,037	6,423,947	3,833,098	3,124,591	928,255	458,609	7,024,847
Debt service										
Principal	2,589,000	2,651,000	3,084,000	3,457,000	3,362,000	3,657,000	3,912,000	4,119,000	4,123,000	4,406,000
Interest and charges	3,137,073	3,390,571	3,375,030	3,325,683	3,475,203	2,957,927	2,679,312	2,460,448	2,296,240	2,170,611
Bond issuance costs	-	-	-	-	-	414,876	137,517	-	211,852	-
Total Expenditures	100,244,192	82,516,914	82,049,456	77,855,358	79,183,057	72,126,664	73,149,762	71,105,402	70,396,200	74,758,509
Excess of revenues over (under) expenditures	(24,735,193)	(3,010,315)	(5,025,104)	(1,866,326)	(6,470,372)	(1,465,433)	(1,003,365)	1,082,084	1,266,268	(2,753,268)
Other Financing Sources (Uses)										
Transfers in	3,781,704	5,951,272	2,811,641	6,029,897	2,922,267	2,985,036	2,904,750	3,008,189	2,782,529	1,863,827
Transfers out	(3,781,704)	(5,951,272)	(2,811,641)	(6,029,897)	(2,922,267)	(2,985,036)	(2,904,750)	(3,008,189)	(2,782,529)	(1,863,827)
Insurance proceeds	-	-	43,945	-	-	-	-	-	42,062	41,134
Bond premium	-	-	-	-	643,669	911,868	424,927	-	59,151	-
Proceeds from borrowing	18,020,000	-	3,500,000	5,635,000	19,240,000	23,045,000	7,085,000	-	19,260,000	-
Payments to escrow agent	-	-	-	(2,545,000)	(9,586,526)	(23,655,772)	(7,472,217)	-	(12,256,113)	-
Total other financing sources (uses)	18,020,000	-	3,543,945	3,090,000	10,297,143	301,096	37,710	-	7,105,100	41,134
Net change in fund balances	\$ (6,715,193)	\$ (3,010,315)	\$ (1,481,159)	\$ 1,223,674	\$ 3,826,771	\$ (1,164,337)	\$ (965,655)	\$ 1,082,084	\$ 8,371,368	\$ (2,712,134)
Debt service as a percentage of noncapital expenditures	8.1%	8.0%	8.6%	8.8%	9.4%	9.7%	9.4%	9.4%	9.2%	9.7%

Source: Comprehensive Annual Financial Report

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended June 30	Real Property		Personal Property	Less: Homestead Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property						
2008	\$ 83,671,800	\$ 69,163,630	\$ 57,591,370	\$ 49,643,205	\$ 160,783,595	220.36	\$ 1,639,498,560	12.83%
2009	88,008,650	135,579,480	18,790,680	50,542,439	191,836,371	299.37	1,859,112,420	13.04%
2010	91,603,050	104,981,890	68,913,500	51,541,028	213,957,412	284.88	1,891,563,767	14.04%
2011	93,665,250	113,615,660	72,935,360	52,209,019	228,007,251	273.25	1,985,831,673	14.11%
2012	95,626,040	122,659,500	68,655,630	52,467,769	234,473,401	263.25	2,048,612,920	14.01%
2013	97,773,890	126,382,930	65,227,990	53,015,039	236,369,771	262.53	2,145,732,527	13.49%
2014	99,645,569	132,456,880	66,362,390	53,123,426	245,341,413	266.02	2,215,057,270	13.47%
2015	101,885,029	141,957,800	67,971,980	53,162,316	258,652,493	194.02	2,310,450,277	13.50%
2016	103,896,620	140,779,940	77,663,260	53,536,337	268,803,483	193.02	2,387,370,327	13.50%
2017	106,172,940	77,488,420 (4)	133,208,250 (4)	54,116,345	262,753,265	225.97	2,362,412,820	13.41%

Source: Webster Parish Tax Assessor Agency

Notes:

- (1) Property in the parish is reassessed every four years.
- (2) Assessed values are established by the Assessor each year on a uniform basis at the following ratios of assessed value to actual value:
 - 10% land
 - 10% residential improvements
 - 15% industrial improvements
 - 15% machinery
 - 15% commercial improvements
 - 25% public service properties, excluding land
- (3) Tax rates are per \$1,000 of assessed value.
- (4) Some properties were previously listed in the commercial category, and are now listed as personal personal property which accounts for the differences from previous years listing.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Overlapping Governments
Last Ten Fiscal Years

Fiscal Year Ended June 30	School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Rates
	Operating Millage	Debt Service Millage	Total School Millage	Webster Parish Police Jury	City of Minden	
2008	48.66	171.70	220.36	28.38	5.83	254.57
2009	47.37	252.00	299.37	28.59	5.83	333.79
2010	47.88	237.00	284.88	28.44	5.83	319.15
2011	48.25	225.00	273.25	28.44	5.83	307.52
2012	48.25	215.00	263.25	28.44	5.83	297.52
2013	46.53	216.00	262.53	26.41	5.83	294.77
2014	52.02	214.00	266.02	25.76	7.61	299.39
2015	77.02	117.00	194.02	26.41	7.61	228.04
2016	77.02	116.00	193.02	25.41	7.61	226.04
2017	80.97	145.00	225.97	28.48	7.61	262.06

Source: Webster Parish Tax Assessor Agency

Notes:

- (1) School district debt service millage is for individual school districts.
- (2) The above schedule does not include water districts, fire districts, forestry districts, or levee districts.
- (3) Overlapping rates are those of city and parish governments that apply to property owners within Webster Parish. Not all overlapping rates apply to all property owners.
- (4) The operating millage includes district maintenance taxes.

Table 7

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Principal Property Taxpayers
June 30, 2017 and Nine Years Ago

Taxpayer	Fiscal Year 2017			Fiscal Year 2008		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
XTO ENERGY	\$ 17,202,290	1	6.55 %			
DCP MIDSTREAM	11,232,300	2	4.27			
ENTERGY LOUISIANA LLC	7,495,230	3	2.85	\$ 4,826,250	1	3.00 %
FIBREBOND CORP	7,384,210	4	2.81	3,250,360	4	2.02
MIDCONTINENT EXPRESS	7,015,010	5	2.85			
GULF PIPELINE CROSSING	6,623,810	6	2.52			
CALUMET LUBRICANTS CO	5,532,900	7	2.11	3,280,870	3	2.04
KEY ENERGY SERVICES, LLC	4,802,030	8	1.83			
REGENCY INTRASATE	3,951,480	9	1.50	1,925,310	8	1.20
DCP ASSETS HOLDING ADA	3,931,680	10	1.50	1,939,470	7	1.21
SAMSON CONTOUR ENERGY E&P, LLP				1,654,230	10	1.03
INTERNATIONAL PAPER CO.				4,342,000	2	2.70
INTERNATIONAL PAPER CO. #2				2,233,360	6	1.39
INTERNATIONAL PAPER CO. #3				1,848,070	9	1.15
BELL SOUTH TELECOMMUNICATIONS				2,598,250	5	1.62
Totals	\$ 75,170,940		28.79 %	\$ 27,898,170		17.35 %

Source: Webster Parish Tax Assessor Agency

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year Ended June 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections In Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2008	\$ 8,235,480	\$ 8,153,125	99.00%	\$ 776	\$ 8,153,901	99.01%
2009	10,426,226	9,837,559	94.35%	953	9,838,512	94.36%
2010	10,888,416	10,749,834	98.73%	5,558	10,755,392	98.78%
2011	11,388,985	11,308,730	99.30%	14,331	11,323,061	99.42%
2012	11,441,527	11,399,427	99.63%	1,763	11,401,190	99.65%
2013	11,438,920	11,429,274	99.92%	3,234	11,432,508	99.94%
2014	11,853,291	11,841,438	99.90%	1,689	11,843,127	99.91%
2015	10,677,872	10,621,537	99.47%	1,894	10,623,431	99.49%
2016	11,119,965	11,074,733	99.59%	754	11,075,487	99.60%
2017	11,913,347	11,886,516	99.77%	N/A	11,886,516	99.77%

N/A - Information is not yet available.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Sales and Use Tax Rates and Collections - All Governments
Last Ten Calendar Years

Calendar Year	Sales and Use Tax Rates								Tax Collections					
	Parishwide				Municipalities				Parishwide			Municipalities		
	School Board	Police Jury	Law Enforcement District	School District 6	Total Rate	Minden	Minden EDD #1#2#3#4	Other	School Board	Police Jury	Sheriff Office	Minden	Other	Total Collections
2007	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.00%	\$ 14,604,727	\$ 3,273,670	\$ 3,275,831	\$ 5,275,895	\$ 3,092,796	\$ 29,522,919
2008	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.00%	14,796,578	3,294,200	3,293,023	5,455,113	3,316,028	30,154,942
2009	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.00%	14,527,789	3,216,883	3,204,465	5,475,942	2,937,858	29,362,937
2010	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.50%	14,053,124	3,115,419	3,104,543	5,388,220	4,317,083	29,978,389
2011	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.50%	14,041,970	3,104,558	3,103,392	5,597,339	3,416,974	29,264,233
2012	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.50%	14,653,967	3,226,991	3,224,195	6,186,900	3,479,195	30,771,248
2013	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.50%	13,736,045	3,024,921	3,021,211	5,787,803	3,410,239	28,980,219
2014	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.50%	14,566,092	3,224,168	3,222,951	5,854,030	3,587,852	30,455,093
2015	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%		11.50%	14,384,304	3,192,636	3,184,681	5,793,673	3,659,989	30,215,283
2016	2.00%	0.50%	0.50%	0.50%	3.50%	2.00%	2.00%	11.50%	12,622,206	2,771,907	2,770,782	5,450,380	3,451,485	27,066,760

Notes:

- (1) Information provided by Webster Parish Sales and Use Tax Agency.
- (2) Total rate represents the maximum amount that may be assessed by local taxing authorities. These rates do not include the state sales and use tax rate.
- (3) The Municipalities - Other column includes 1% each for Cotton Valley, Sarepta and Doyline, 2% for Dixie Inn, 2.5% each for Sibley, Cullen and Springhill.
- (4) Sales tax collections reported by the Webster Sales and Use Tax Agency are on the cash basis.
- (5) Minden Economic Development District includes 2.00% each District #1, #2, #3 & #4 - Effective 1/1/2017

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation Bonds (1)	QSCB Debt	Revenue Bonds	Total Bonds Outstanding	Percentage of Personal Income	Per Capita
2008	\$ 67,694,000	\$ 0	\$ 10,000,000	\$ 77,694,000	6.54%	\$ 1,898
2009	65,413,000	0	9,700,000	75,113,000	6.28%	1,843
2010	63,144,000	3,000,000	9,385,000	75,529,000	5.87%	1,863
2011	60,312,000	6,000,000	9,050,000	75,362,000	5.36%	1,829
2012	68,705,585	6,000,000	8,700,000	83,405,585	6.22%	2,020
2013	68,554,445	6,000,000	8,335,000	82,889,445	5.90%	2,025
2014	65,524,406	6,000,000	7,950,000	79,474,406	5.47%	1,954
2015	61,697,338	6,000,000	7,545,000	75,242,338	5.14%	1,866
2016	65,352,497	6,000,000	7,600,000	78,952,497	5.48%	1,633
2017	61,325,505	6,000,000	7,105,000	74,430,505	5.21%	1,544

Notes:

(1) Presented net of original issuance discounts and premiums.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation Bonds (1)	Less: Amounts Available in Debt Service Funds	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2008	\$ 67,694,000	\$ 4,733,958	\$ 62,960,042	3.84%	\$ 1,538
2009	65,413,000	4,560,431	60,852,569	3.27%	1,493
2010	63,144,000	4,377,452	58,766,548	3.11%	1,449
2011	60,312,000	4,388,608	55,923,392	2.82%	1,357
2012	68,705,585	4,382,127	64,323,458	3.14%	1,558
2013	68,554,445	4,572,812	63,981,633	2.98%	1,563
2014	65,524,406	4,617,627	60,906,779	2.75%	1,497
2015	61,697,338	3,336,451	58,360,887	2.53%	1,447
2016	65,352,497	2,224,292	63,128,205	2.64%	1,577
2017	61,325,505	1,456,583	59,868,922	2.53%	1,508

Notes:

- (1) Presented net of original issuance discounts and premiums
- (2) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (3) General Obligation Bonds column excludes QSCB and revenue bonds.
- (4) See the Schedule of Demographic and Economic Statistics (Table 14) for population data.
- (5) See Schedule of Assessed Value and Estimated Actual Value of Taxable Property (Table 5) for property value data.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Direct and Overlapping Governmental Activities Debt
As of June 30, 2017

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes			
Webster Parish Police Jury	\$ 2,005,000	100.00%	\$ 2,005,000
City of Minden	1,640,000	100.00%	<u>1,640,000</u>
Subtotal, overlapping debt			<u>3,645,000</u>
Webster Parish School Board Direct Debt	74,430,505	100.00%	<u>74,430,505</u>
Total direct and overlapping debt			<u><u>\$ 78,075,505</u></u>

Sources: Debt outstanding data extracted from annual financial report of respective governments.

Notes:

- (1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the School Board. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the School Board.
- (2) Various tax districts exist within Webster Parish that involve a small percentage of parish taxpayers. These districts' debt is not included as the amounts and impact on this schedule is not significant.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Legal Debt Margin Information
Last Ten Fiscal Years

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Debt Limit	\$ 105,213,400	\$ 121,189,405	\$ 132,749,220	\$ 140,108,135	\$ 143,470,585	\$ 144,692,405	\$ 149,232,420	\$ 155,907,405	\$ 161,169,910	\$ 158,434,805
Total net debt applicable to limit	<u>72,960,042</u>	<u>60,852,569</u>	<u>58,766,548</u>	<u>55,923,392</u>	<u>64,323,458</u>	<u>63,981,633</u>	<u>60,906,779</u>	<u>58,360,887</u>	<u>63,128,205</u>	<u>59,868,922</u>
Legal debt margin	\$ <u>32,253,358</u>	\$ <u>60,336,836</u>	\$ <u>73,982,672</u>	\$ <u>84,184,743</u>	\$ <u>79,147,127</u>	\$ <u>80,710,772</u>	\$ <u>88,325,641</u>	\$ <u>97,546,518</u>	\$ <u>98,041,705</u>	\$ <u>98,565,883</u>
Total net debt applicable to the limit as a percentage of debt limit	69.34%	50.21%	44.27%	39.91%	44.83%	44.22%	40.81%	37.43%	39.17%	37.79%

Legal Debt Margin Calculation

Assessed value	\$ 262,753,265
Add back: exempt real property	<u>54,116,345</u>
Total assessed value	316,869,610
Debt limit (50% of total assessed value)	<u>158,434,805</u>
Debt applicable to limit:	
General Obligation bonds, net	61,325,505
Less: Amount set aside for repayment of general obligation debt	<u>1,456,583</u>
Total net debt applicable to limit	<u>59,868,922</u>
Legal debt margin	\$ <u>98,565,883</u>

Source: Comprehensive Annual Financial Report

Notes:

(1) The debt limit is 50% of total assessed value. This percentage is in accordance with Act 103 or 1980 Regular Session of the Louisiana Legislature R.S. 39:562 (C).

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Pledged Revenue Coverage
For the Fiscal Years Ended June 30, 2008 through June 30, 2017

Sales Tax Revenue Bond

Fiscal Year Ended June 30	Sales Tax Collections	Less: Operating Expenses	Net Available Revenue	Debt Service			Coverage
				Principal	Interest	Total	
2008	\$ 1,553,878	\$ 161,058	\$ 1,392,820	\$ -	\$ 232,031	\$ 232,031	6.00
2009	1,684,057	211,460	1,472,597	300,000	455,062	755,062	1.95
2010	1,572,096	392,709	1,179,387	315,000	436,612	751,612	1.57
2011	1,619,050	354,462	1,264,588	335,000	417,112	752,112	1.68
2012	1,747,687	629,040	1,118,647	350,000	396,562	746,562	1.50
2013	1,638,969	405,244	1,233,725	365,000	375,113	740,113	1.67
2014	1,665,705	354,121	1,311,584	385,000	353,094	738,094	1.78
2015	1,620,903	453,926	1,166,977	405,000	330,381	735,381	1.59
2016	1,591,482	380,048	1,211,434	425,000	214,555	639,555	1.89
2017	1,562,382	384,517	1,177,865	495,000	174,734	669,734	1.76

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Source: Webster Parish School System

Table 15

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Demographic and Economic Statistics
Last Ten Fiscal Years

Fiscal Year Ended June 30	Population	Personal Income	Per Capita Personal Income	School Enrollment	Percentage on Free & Reduced Meals	Unemployment Rate
2008	40,924	\$ 1,188,503,000	\$ 29,042	7,425	62.09 %	6.3 %
2009	40,754	1,196,333,670	29,355	6,995	62.79	6.0
2010	40,544	1,286,501,664	31,731	6,901	63.52	7.9
2011	41,207	1,405,694,391	34,113	6,833	61.20	8.8
2012	41,288	1,340,580,072	32,469	6,753	60.60	7.9
2013	40,940	1,403,914,480	34,292	6,716	60.70	7.2
2014	40,678	1,452,285,956	35,702	6,520	69.70	7.1
2015	40,333	1,464,410,564	36,308	6,332	71.11	8.4
2016	40,021	1,440,195,706	35,986	6,207	70.53	8.7
2017	39,710	1,427,336,240	35,944	6,162	75.40	8.6

Sources:

- (1) Population data obtained from U. S. Census Bureau.
- (2) School enrollment and free and reduced meals obtained from Louisiana Department of Education.
- (3) Unemployment rate obtained from U. S. Department of Labor.
- (4) Personal Income data obtained from www.stats.indiana.edu.

Table 16

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Principal Employers
Current Year and 2008 Fiscal Year

	Fiscal Year 2017			Fiscal Year 2008		
	Number of Employees		% of Total Employment	Number of Employees		% of Total Employment
Webster Parish School Board	861	1	6.17%	1,071	1	5.68%
Calumet Lubricants Co. LTD P	713	2				
Wal-Mart/Sam's	605	3	4.33%	402	5	2.13%
Fibrebond Corporation	550	4	3.94%			
Minden Medical Center	390	5	2.79%	483	2	2.56%
State of Louisiana Civil Service	312	6	2.23%			
Springhill Medical Center	225	7		235	10	1.25%
Minden City	220	8	1.58%			
Continental Structural Plastics	180	9	1.29%	235	9	1.25%
CW&W Contractors	170	10	1.22%			
Georgia Pacific Wood Prod. Div.				445	3	2.36%
Kenyan Enterprises				430	4	2.28%
Fleming Subway Restaurants				358	6	1.90%
Trane Company				250	8	1.33%
McInnis Construction				352	7	1.87%

Source: Minden Economic Development website, Webster Parish School Board CAFR 2008 report

Notes:

(1) Employment data obtained from U.S. Department of Labor.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

School Personnel
Fiscal Years Ended June 30, 2008 through June 30, 2017

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Teachers										
Less than a Bachelor's degree	0	1	1	1	1	2	1	1	1	1
Bachelor	311	303	310	298	273	242	234	242	241	246
Master	100	105	107	96	93	91	94	90	92	85
Master +30	61	61	59	58	49	42	40	38	36	36
Specialist in Education	3	4	5	3	4	1	0	0	1	0
Ph.D or Ed.D	2	1	1	1	2	3	2	1	2	0
Total	<u>477</u>	<u>475</u>	<u>483</u>	<u>457</u>	<u>422</u>	<u>381</u>	<u>371</u>	<u>372</u>	<u>373</u>	<u>368</u>
Principals & Assistants										
Bachelor	0	0	0	0	0	0	0	0	0	0
Master	5	6	5	6	6	5	5	5	7	10
Master +30	17	17	18	20	18	18	17	16	15	12
Specialist in Education	1	1	1	0	0	0	0	0	0	0
Ph.D or Ed.D	0	0	0	0	0	0	1	1	1	0
Total	<u>23</u>	<u>24</u>	<u>24</u>	<u>26</u>	<u>24</u>	<u>23</u>	<u>23</u>	<u>22</u>	<u>23</u>	<u>22</u>

Source: Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.

Note: This table only includes teachers, principals and assistant principals of the School Board

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

School Building Information
June 30, 2017

<u>Instructional Sites</u>	<u>Date Constructed</u>	<u>Enrollment</u>	<u>Grades Taught</u>
High Schools:			
Doyline	1973	458	6-12
Lakeside	2001	496	7-12
Minden	1953	848	8-12
North Webster High	1958	571	9-12
Middle Schools:			
Webster Junior High	1961	380	7-8
North Webster Jr. High	1926	410	6-8
Elementary Schools:			
Brown	1951	289	5-6
Browning	1964	329	Pre K-2
Central	1967	512	Pre K-6
E. S. Richardson	1964	413	K-5
J. A. Phillips	1972	231	Pre K & 6
J. E. Harper	1975	401	K-5
J. L. Jones	1961	466	Pre K-5
North Webster Upper Elementary	1976	189	3-5
North Webster Lower Elementary	1962	169	K-2
Total		<u>6,162</u>	

Sources:

- (1) Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.
- (2) Webster Parish School Board - LDOE

Table 19

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Operating Statistics
For the Fiscal Years Ended June 30, 2008 through June 30, 2017

Fiscal Year Ended June 30	Expenses	Enrollment	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio
2008	\$ 70,206,654	7,425	\$ 9,455	8.69%	477	15.57
2009	81,407,692	6,995	11,638	23.08%	475	14.73
2010	80,461,199	6,901	11,659	0.18%	483	14.29
2011	78,455,459	6,833	11,482	-1.52%	457	14.95
2012	74,498,050	6,753	11,032	-3.92%	422	16.00
2013	69,166,059	6,716	10,299	-6.65%	381	17.63
2014	71,703,633	6,520	10,997	6.79%	371	17.57
2015	65,911,765	6,332	10,409	-5.35%	372	17.02
2016	66,652,453	6,207	10,738	3.16%	373	16.64
2017	69,224,406	6,162	11,234	4.62%	368	16.74

Notes:

- (1) Expenses are on full accrual and is extracted from Table 2, Changes in Net Position.
- (2) Enrollment is extracted from Table 18, School Building Information.
- (3) Teaching staff is extracted from Table 17, School Personnel.

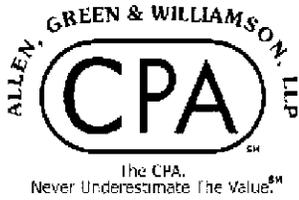
**Webster Parish School Board
Minden, Louisiana**

**Single Audit Report
and Other Information
For the Year Ended June 30, 2017**

**Webster Parish School Board
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Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditor's Report

Board Members
Webster Parish School Board
Minden, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Webster Parish School Board as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated March 12, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Questioned Costs as items 2017-001, 2017-002, 2017-003, and 2017-004 that we consider to be significant deficiencies.

Compliance and Other Matters

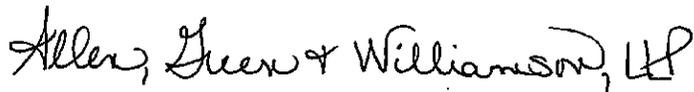
As part of obtaining reasonable assurance about whether the School Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying Schedule of Findings and Questioned Costs as items 2017-001, 2017-002, and 2017-004.

The School Board's Response to Findings

The School Board's response to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and Corrective Action Plan for Current Year Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

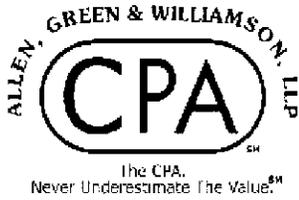
Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the School Board's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.



ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 12, 2018



ALLEN, GREEN & WILLIAMSON, LLP

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Report on Compliance For Each Major Federal Program; Report on Internal Control Over Compliance; and Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

Board Members
Webster Parish School Board
Minden, Louisiana

Report on Compliance for Each Major Federal Program

We have audited Webster Parish School Board's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the School Board's major federal programs for the year ended June 30, 2017. The School Board's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School Board's compliance.

Opinion on Each Major Federal Program

In our opinion, the School Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

Other Matters

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with the Uniform Guidance and which are described in the accompanying Schedule of Findings and Questioned Costs as item 2017-005. Our opinion on each major federal program is not modified with respect to these matters.

The School Board's response to the noncompliance findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and Corrective Action Plan for Current Year Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control Over Compliance

Management of the School Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

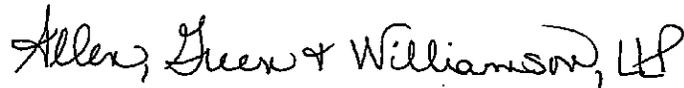
Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance, as described in the accompanying Schedule of Findings and Questioned Costs as item 2017-005.

The School Board's response to the internal control over compliance findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and Corrective Action Plan for Current Year Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Webster Parish School Board, as of and for the year ended June 30, 2017 and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements. We issued our report thereon dated March 12, 2018 which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.



ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 12, 2018

Webster Parish School Board
Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2017

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM NAME	CFDA Number	Pass Through Grantor No.	Expenditures
United States Department of Agriculture			
Passed Through Louisiana Department of Education:			
Child Nutrition Cluster:			
Non-cash awards:			
Food Distribution (Commodities)	10.555	60	\$ 137,625
Cash awards:			
National School Lunch Program	10.555	60	1,889,161
School Breakfast Program	10.553	60	<u>636,836</u>
Total Child Nutrition Cluster			\$ 2,663,622
Passed Through Louisiana Department of Treasury:			
Schools and Roads - Grants to States (National Forest Lands)			<u>16,991</u>
Total United States Department of Agriculture			<u>2,680,613</u>
United States Department of Education			
Direct Program:			
Fund for the Improvement of Education	84.215E		335,535
Passed through Louisiana Department of Education:			
Title I Grants to Local Educational Agencies	84.010A	28-17-T1-60 28-16-TA-60 28-17-RD1-60	2,533,335
Special Education Cluster:			
Grants to States	84.027A	28-17-B1-60 28-17-PA-60	1,463,877
Preschool Grants	84.173A	28-17-P1-60 28-17-CY-60	<u>65,972</u>
Total Special Education Cluster			1,529,849
Career and Technical Education - Basic Grants to States	84.048	28-17-02-60	73,870
Title II Teacher and Principal Training and Recruiting	84.367A	28-17-50-60	<u>501,516</u>
Total United States Department of Education			<u>4,974,105</u>
United States Department of Health and Human Services			
Passed Through Louisiana Department of Education:			
Temporary Assistance for Needy Families	93.558	28-17-36-60	236,244
Child Care and Development Block Grant	93.575	28-16-CO-60	11,700
Passed Through Louisiana Department Health and Human Services - Office of Addictive Disorders:			
Prevention/Reduction of Addictive Disorders	93.959	676631	<u>57,486</u>
Total Department of Health and Human Services			<u>305,430</u>
United States Department of Homeland Security			
Passed Through Louisiana Department of Homeland Security and Emergency Preparedness:			
Emergency Preparedness: Hazard Mitigation Grant	97.036	PW094 PW524 PW420	<u>244,658</u>
United States Department of Defense			
Direct Programs:			
Flood Control Projects	12.106		88
JROTC	12.609		<u>62,836</u>
Total United States Department of Defense			<u>62,924</u>
TOTAL FEDERAL AWARDS			<u>\$ 8,267,730</u>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THIS SCHEDULE.

Webster Parish School Board
Notes to the Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2017

NOTE 1 – BASIS OF PRESENTATION The accompanying Schedule of Expenditures of Federal Awards (the “Schedule”) includes the federal award activity of Webster Parish School Board under programs of the federal government for the year ended June 30, 2017. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operation of the School Board, it is not intended to and does not present the financial position or changes in net position of the School Board.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES Expenditures reported on the Schedule are reported on the modified accrual basis of accounting which is described in Note 1 of the Notes to the Financial Statements of the School Board’s Comprehensive Annual Financial Report. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS Federal awards revenues are reported in the School Board’s basic financial statements as follows:

	Federal Sources
Major Funds:	
General Fund	\$ 102,335
Sales Tax District 6	192,630
Nonmajor Funds:	
Building Maintenance Tax	52,028
School Food Service	2,663,622
Title I	2,510,915
Special Education	1,526,989
Other ESEA Funds	501,516
Special Federal Funds	310,114
Education Excellence	14,560
Comprehensive School Reform	393,021
Total	\$ 8,267,730

NOTE 4 - RELATIONSHIP TO FEDERAL FINANCIAL REPORTS Amounts reported in the accompanying schedule agree with the amounts reported in the related federal financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

NOTE 5 - MATCHING REVENUES For those funds that have matching revenues and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

NOTE 6 - NONCASH PROGRAMS The commodities received, which are noncash revenues, are valued using prices provided by the United States Department of Agriculture.

NOTE 7 - INDIRECT COST RATE The School Board has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Webster Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2017**

PART I - Summary of the Auditor's Results

Financial Statement Audit

- i. The type of audit report issued was unmodified.
- ii. There were four significant deficiencies required to be disclosed by *Government Auditing Standards* issued by the Comptroller General of the United States of America. None of the significant deficiencies were considered to be a material weakness.
- iii. There were three instances of noncompliance, as defined by *Government Auditing Standards*, to the financial statement.

Audit of Federal Awards

- iv. There was one significant deficiency required to be disclosed by Uniform Guidance (2 CFR 200). The significant deficiency was not considered to be a material weakness.
- v. The type of report the auditor issued on compliance for major programs was unmodified.
- vi. The audit disclosed one audit finding which the auditor is required to report in accordance with 2 CFR 200.516(a).
- vii. The major federal programs are:

Child Nutrition Cluster:

National School Lunch Program
School Breakfast Program

CFDA #10.555
CFDA #10.553

Fund for the Improvement of Education

CFDA #84.215E

- viii. The dollar threshold used to distinguish between Type A and Type B programs as described in Uniform Guidance was \$750,000.
- ix. The auditee does qualify as a low-risk auditee under the Uniform Guidance.

**Webster Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2017**

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Reference # and title: 2017-001 Five Percent Budget Variance

Entity-wide or program/department specific: This finding is entity-wide.

Criteria or specific requirement: Louisiana Revised Statute 39:1311 requires the chief executive or administrative officer to advise the governing authority or independently elected official in writing when total expenditures and other uses for the remainder of the year, within a fund, are exceeding the total budgeted expenditures and other uses by five percent or more. The resulting budget amendment shall only be statutorily required for a special revenue fund with anticipated expenditures that equal or exceed five hundred thousand dollars and whose revenues are not expenditure driven.

Condition found: Total actual expenditures exceeded budgeted expenditures by five percent or more in the following fund that was required to amend its budget:

Fund	Budget	Actual	Variance
Sales Tax District 6	\$ 1,780,702	\$ 2,391,961	\$ (611,259)

Context: The budget to actual comparison was tested for the general fund and all special revenue funds legally required to amend its budget. This is considered an isolated instance.

Possible asserted effect (cause and effect):

Cause: The School Board did not amend the budget when actual expenditures exceeded the budget by 5% as required.

Effect: The School Board did not meet the requirements of the Louisiana State Budget Law.

Recommendation to prevent future occurrences: The School Board should continuously monitor expenditures and amend budgets as needed.

Origination date and prior year reference (if applicable) This finding originated in fiscal year ended June 30, 2015. The prior year finding reference was 2016-001.

View of responsible official: This fund is occasionally used to cover the capital outlay projects for the Minden district. It can be very difficult to estimate how much and when contractors will submit requests for payment.

Reference # and title: 2017-002 State Compliance - Sinking Fund Requirements

Entity-wide or program/department specific: This finding is entity wide.

Criteria or specific requirement: Louisiana Revised Statute 39:704 requires each sinking fund issue to ascertain that the amount of millages levied is reasonable. The balance in the fund should not be more than one year of debt service requirements. The proceeds of any special tax shall constitute a trust fund to be used exclusively for the object purposes for which the tax was levied. The records of the taxing authority shall clearly reflect the objects and purposes for which the proceeds of the tax are used.

**Webster Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2017**

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Condition found: In testing the fund balance remaining in the sinking fund, it was noted that the Shongaloo Evergreen Consolidated District #1 Debt Service Fund had a remaining excess fund balance of \$265,106 after the next year’s principal and interest payments of \$295,482 were subtracted out.

Context: The Shongaloo Evergreen Consolidated District #1 tax is one of seven millages assessed for debt service. This is considered an isolated instance.

Possible asserted effect (cause and effect):

Cause: The School Board did not consider the debt service fund’s residual fund balance in assessing the 2016 millage.

Effect: Millages for the debt service fund were set too high resulting in the excess fund balance.

Recommendation to prevent future occurrences: The School Board should consider the debt services residual fund balance in setting millage rates.

Origination date and prior year reference (if applicable) This finding is first reported in the fiscal year ended June 30, 2017.

View of responsible official: The district will consider the residual fund balance in assessing future millages.

Reference # and title: **2017-003** **Student Activity Funds Management**

Entity-wide or program/department specific: This finding is specific to student activity funds.

Criteria or specific requirement: Testing was performed at five schools within the parish. A sample of bank reconciliations, receipts and disbursements for all five schools were tested. A sample of deposits were tested to determine that amounts received per the general ledger for all sports events could be traced to proper supporting documentation, the total per receipt books were traced to deposits in the bank statement and general ledger posting, and the game schedules were pulled and traced to the gate receipts. The fundraising procedures were reviewed and a sample was tested to ensure that schools were tested to ensure the Club was in good standing under section 501(c)(3) of the Internal Revenue Code, if any school employees were authorized check signers, and if any school employees were officers.

Condition found: A summary of the results of the testing are as follows:

Bank Reconciliations:

- One of the five schools had exceptions where the outstanding checks could not be traced to subsequent clearing and were not being properly investigated.

Gate Receipts:

- One of the five schools had an exception for the ticket reconciliations not being completed properly.

Receipt Books:

- One of the five schools had an exception where the deposit could not be traced to a receipt book due to a teacher losing their book.

**Webster Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2017**

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Disbursements:

- One of the five schools had an exception where the check amount did not agree to the invoice.
- One of the five schools had an exception where the payment was not supported by proper documentation.
- One of the five schools had an exception where the invoice was not paid timely.
- Two of the five schools had an exception where the payment included a charge that was not considered necessary and reasonable.
- Three of the five schools had an exception where the expenditure was not in accordance with the School Board's financial policies, particularly the purchasing policy.

Booster Clubs:

- One Booster club let their 501(c)(3) lapse.
- One Booster club board member is a school employee.
- One Booster club was incorrectly identified as a booster club.

Two of the five schools had an exception where the fundraiser was not properly approved by the principal.

Context: Five schools of the School Board's 15 schools were selected to test procedures over student activity funds.

Possible asserted effect (cause and effect):

Cause: Personnel at schools were unaware of proper procedures in some instances and not following proper procedures in other instances.

Effect: School Board policies and procedures for student activity funds were not always followed.

Recommendation to prevent future occurrences: As a result of findings from the agreed upon procedures engagement, meetings on student activity fund procedures should be held with school bookkeepers, principals, coaches and club and class sponsors. In addition, we recommend that central office personnel do sit visits to ensure that the proper procedures are followed.

Origination date and prior year reference: This finding originated in fiscal year ended June 30, 2008. The prior year finding reference was 2016-003.

View of responsible official: Internal audit site visits are conducted on a rotating basis each year. The district's annual finance workshop is conducted each year in August for school secretaries, principals, coaches and sponsors.

Reference # and title: **2017-004** **Late Submission of Audit Report to the Legislative Auditor**

Entity-Wide or program /department specific: This finding is entity wide.

Criteria or specific requirement: R.S. 24:513 A (5)(a)(i) requires that "...audits shall be completed within six months of the close of the entity's fiscal year." The School Board's audit report should be submitted to the Louisiana Legislative Auditor by December 31st each year.

Condition found: The School Board's audit report for the fiscal year ending June 30, 2017 was not completed within the six month deadline as per R.S. 24:513 A (5)(a)(i).

**Webster Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2017**

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Context: This finding is an isolated incident.

Possible asserted effect (cause and effect):

Cause: The School Board’s auditor needed additional time to evaluate the reasonableness of the actuarial assumptions used in the valuation of the School Board’s OPEB liability.

Effect: The auditor was unable to submit the School Board’s report within the six month deadline as required by R.S. 24:513 A (5)(a)(i).

Recommendations to prevent future occurrences: The School Board should request their OPEB actuarial valuation at the beginning of the fiscal year to allow the auditor sufficient time to evaluate the reasonableness of the actuarial assumptions used in the valuation the OPEB liability.

Origination date and prior year reference (if applicable): This finding originated fiscal year ended June 30, 2017.

View of responsible official: Duly noted.

**Webster Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2017**

PART III – Findings and questioned costs for federal awards which are required to be reported under the Uniform Guidance:

Reference # and title: **2017-005** **Allowable Costs**

Entity-wide or program/department specific: This finding relates to the Fund for Improvement of Education Grant CFDA #84.215E for the Federal Award Year 2015 received from Federal Agency: U.S. Department of Education.

Criteria or specific requirement: *Title 2 U.S. Code of Federal Regulations* section 200.403 establishes criteria that costs must meet to be considered allowable under federal awards and states the costs must be consistent with policies and procedures that apply uniformly to both federally-financed and other activities of the non-Federal entity. Accordingly, the School Board’s policies and procedures should be applied consistently to expenses paid for program costs and other costs incurred for the same activities. The grant’s program guidelines required the project director and an additional staff member to attend the Office of Safe and Healthy Students National Conference.

Condition found: In testing travel expenses related to the attendance at the Office of Safe and Healthy Students National Conference, it was noted the grant paid the expenses for a nonemployee of the School Board to attend the conference. The grant guidelines are specific that the director and an employee is to attend the national leadership convention yearly. Furthermore, it was noted that one employee was not paid in accordance with the School Board’s salary policy.

Context: Five disbursement checks were tested for program. Majority of cost is salary related.

Possible asserted effect (cause and effect):

Cause: The director of the program was unable to attend conference and appointed someone outside the grant guidelines. Employee was not paid in accordance with the School Board’s salary policy.

Effect: Grant guidelines were not followed.

Recommendation to prevent future occurrences: The School Board should establish procedures to monitor travel and adherence to grant guidelines and the School Board’s salary policy.

Origination date and prior year reference (if applicable) This finding is first reported in the fiscal year ended June 30, 2017.

View of Responsible Official: The grant supervisor wasn’t aware that the project evaluator couldn’t go in her absence.

OTHER INFORMATION



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Charles Strong
President

Johnnye Kennon
Vice-President

Dr. Daniel R. Rawls
Superintendent

**Summary Schedule of Prior Year Audit Findings
For the Year Ended June 30, 2017**

Reference # and title: **2016-001** **Five Percent Budget Variance**

Origination date: This finding originated fiscal year ended June 30, 2015.

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Louisiana Revised Statute 39:1311 requires the chief executive or administrative officer to advise the governing authority or independently elected official in writing when total expenditures and other uses for the remainder of the year, within a fund, are exceeding the total budgeted expenditures and other uses by five percent or more. The resulting budget amendment shall only be statutorily required for a special revenue fund with anticipated expenditures that equal or exceed five hundred thousand dollars and whose revenues are not expenditure driven.

Total actual expenditures exceeded budgeted expenditures by five percent or more in the following fund that was required to amend its budget:

	<u>Budget</u>	<u>Actual</u>	<u>Unfavorable Variance</u>
96 Sales Tax	\$ 6,063,322	\$ 6,402,412	\$ 339,090

Corrective action planned: Will attempt to be more diligent in estimating. See current year finding 2017-001.

Reference # and title: **2016-002** **Public Bid Law**

Origination date: This finding originated fiscal year ended June 30, 2016.

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Louisiana Revised Statute 38:2212 requires that all public works projects exceeding the sum of \$150,000 be advertised at least twenty-five days prior to the bid opening.

When testing public bid law, it was noted that the School Board did not advertise for bids within the required time period. Although the bid opening was advertised, the first bid advertisement appeared less than twenty-five days prior to the bid opening.

Corrective action taken: Made sure advertisements are within the required time period. This finding is considered cleared.

Summary Schedule of Prior Year Audit Findings June 30, 2017 continued

Reference # and title: 2016-003 Student Activity Funds Management

Origination date: This finding originated fiscal year ended June 30, 2008.

Entity-wide or program/department specific: This finding is specific to student activity funds.

Criteria or specific requirement: Agreed upon procedures were performed at six schools within the parish. A sample of bank reconciliations, receipts and disbursements for all six schools were tested. A sample of deposits was tested at each location. The deposits were tested to determine that amounts received per the general ledger for all sports events could be traced to proper supporting documentation, the total per receipt books were traced to deposits in the bank statement and general ledger posting, and the game schedules were pulled and traced to the gate receipts. The fundraising procedures were reviewed and a sample was tested to ensure that schools were in compliance with the School Board's approved policy. Additionally, Booster clubs at the schools were tested to ensure the Club was in good standing under section 501 (c)(3) of the Internal Revenue Code, if any school employees were authorized check signers, and if any school employees were officers.

Condition found: A summary of the results of the testing are as follows:

Bank reconciliations:

- One of the six schools had an exception where the school had more than one open bank account.
- Three of the six schools had exceptions where the outstanding checks could not be traced to subsequent clearing and were not being properly investigated.

Gate receipts:

- Three of the six schools had exceptions for the ticket reconciliations not being completed or not being completed properly.
- One of the six schools had an exception where the deposit was not made timely.

Receipts books:

- Four of the six schools had an exception where the deposit was not made timely.

Disbursements:

- Two of the six schools had exceptions where the signatures were not cut off of the voided checks.
- Two of the six schools had exceptions where the invoice was not paid timely.
- Two of the six schools had exceptions where the payment included a charge that was not considered necessary and reasonable.
- Four of the six schools had exceptions where the payment was not supported by proper documentation.
- Three of the six schools had exceptions where the invoice was not posted correctly.
- One of the six schools had an exception where the check only had one signature rather than the two required signatures.
- One of the six schools had an exception where the check amount did not agree to the invoice.

Two of the six schools had an exception where the fundraiser was not properly approved by the principal. One Booster club had let their 501(c)(3) lapse.

Corrective action planned: At the beginning of the school year, we conducted the annual training session for all head coaches, sponsors, and booster club sponsors to review the student activity fund manual. The Accounting department continues to conduct unannounced internal audits of the schools. We are will continue to try to address the training of the high turnover of these employees. See current year finding 2017-003.

Summary Schedule of Prior Year Audit Findings June 30, 2017 continued

Reference # and title: 2016-004 Matching, Level of Effort, and Earmarking

Origination date: This finding originated fiscal year ended June 30, 2016.

Entity-wide or program/department specific: This finding relates to the Fund for Improvement of Education Grant CFDA #84.215E for the Federal Award Year 2015 received from Federal Agency: U.S. Department of Education.

Condition: As a recipient of the program, the School Board's budget included a matching contribution consisting of fifty percent of the Project Coordinator's time and ten percent of the Project Director's time be spent working on the program. The matching salary and related benefits were to be funded from non-federal sources.

When reviewing the payroll records for the Project Coordinator, it was noted that Project Coordinator's salary and related benefits were fully funded from a different federal award. Therefore, fifty percent of the Project Coordinator's salary and related benefits (\$20,000) is not considered an allowable source for matching. The School Board failed to meet the matching requirement as approved in the program application.

Corrective action taken: The Project Coordinator's salary will no longer be 'in kind' for the remainder of the grant. This finding is considered cleared.

Reference # and title: 2016-005 Allowable Costs

Origination date: This finding originated fiscal year ended June 30, 2016.

Entity-wide or program/department specific: This finding relates to the Special Education Cluster: Grants to States (Part B) CFDA #84.027 and Preschool Grants CFDA #84.173 for Federal Award Year 2015, received from Federal Agency: U.S. Department of Education passed through Louisiana Department of Education.

Condition: *Title 2 U.S. Code of Federal Regulations* section 200.403 establishes criteria that costs must meet to be considered allowable under federal awards and states the costs must be consistent with policies and procedures that apply uniformly to both federally-financed and other activities of the non-Federal entity. Accordingly, the School Board's policies and procedures should be applied consistently to expenses paid for program costs and other costs incurred for the same activities. The School Board collects a 1969 sales tax which is included in the salaries of employees in certain professional and non-professional positions in accordance with the voter approved proposition. School Board employees that do not fall within the criteria established in the proposition receive a sales tax equivalent in their salaries.

When testing payroll expenditures, it was noted that one employee paid entirely from Special Education federal funding, received both the 1969 sales tax and the sales tax equivalent during the year. It was determined that the employee met the criteria to receive the 1969 sales tax and should not have received the sales tax equivalent; therefore, the \$7,152 sales tax equivalent is considered an unallowable cost.

Corrective action taken: Superintendent and supervisors sought legal counsel's guidance to correct. This finding is considered cleared.

Respectfully Submitted,





WEBSTER PARISH SCHOOL BOARD

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Charles Strong
President

Johnnye Kennon
Vice-President

Dr. Daniel R. Rawls
Superintendent

**Corrective Action Plan for Current Year Findings and Questioned Costs
For Fiscal Year Ended June 30, 2017**

Reference # and title: 2017-001 Five Percent Budget Variance

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Louisiana Revised Statute 39:1311 requires the chief executive or administrative officer to advise the governing authority or independently elected official in writing when total expenditures and other uses for the remainder of the year, within a fund, are exceeding the total budgeted expenditures and other uses by five percent or more. The resulting budget amendment shall only be statutorily required for a special revenue fund with anticipated expenditures that equal or exceed five hundred thousand dollars and whose revenues are not expenditure driven.

Total actual expenditures exceeded budgeted expenditures by five percent or more in the following fund that was required to amend its budget:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Sales Tax District 6	\$ 1,780,702	\$ 2,391,961	\$ (611,259)

Origination date and prior year reference (if applicable) This finding originated in fiscal year ended June 30, 2015. The prior year finding reference was 2016-001.

Corrective action planned: This fund is occasionally used to cover the capital outlay projects for the Minden district. It can be very difficult to estimate how much and when contractors will submit requests for payment. Will attempt to be more diligent in estimating.

Person responsible for corrective action:

Crevonne Odom, Business Manager
P. O. Box 520
Minden, LA 71058-0520

Telephone: 318-377-7052
Fax: 318-377-9492

Anticipated completion date: June 30, 2018.

Corrective Action Plan for Current Year Findings and Questioned Costs June 30, 2017 continued

Reference # and title: 2017-002 State Compliance - Sinking Fund Requirements

Entity-wide or program/department specific: This finding is entity wide.

Condition: Louisiana Revised Statute 39:704 requires each sinking fund issue to ascertain that the amount of millages levied is reasonable. The balance in the fund should not be more than one year of debt service requirements. The proceeds of any special tax shall constitute a trust fund to be used exclusively for the object purposes for which the tax was levied. The records of the taxing authority shall clearly reflect the objects and purposes for which the proceeds of the tax are used.

In testing the fund balance remaining in the sinking fund, it was noted that the Shongaloo Evergreen Consolidated District #1 Debt Service Fund had a remaining excess fund balance of \$265,106 after the next year's principal and interest payments of \$295,482 were subtracted out.

Origination date and prior year reference (if applicable) This finding is first reported in the fiscal year ended June 30, 2017.

Corrective action planned: The district will consider the residual fund balance in assessing future millages.

Person responsible for corrective action:

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Minden, LA 71058-0520

Telephone: 318-377-7052
Fax: 318-377-9492

Anticipated completion date: June 30, 2018.

Reference # and title: 2017-003 Student Activity Funds Management

Entity-wide or program/department specific: This finding is specific to student activity funds.

Condition: Testing was performed at five schools within the parish. A sample of bank reconciliations, receipts and disbursements for all five schools were tested. A sample of deposits were tested to determine that amounts received per the general ledger for all sports events could be traced to proper supporting documentation, the total per receipt books were traced to deposits in the bank statement and general ledger posting, and the game schedules were pulled and traced to the gate receipts. The fundraising procedures were reviewed and a sample was tested to ensure that schools were tested to ensure the Club was in good standing under section 501(c)(3) of the Internal Revenue Code, if any school employees were authorized check signers, and if any school employees were officers.

A summary of the results of the testing are as follows:

Bank Reconciliations:

- One of the five schools had exceptions where the outstanding checks could not be traced to subsequent clearing and were not being properly investigated.

Gate Receipts:

- One of the five schools had an exception for the ticket reconciliations not being completed properly.

Receipt Books:

- One of the five schools had an exception where the deposit could not be traced to a receipt book due to a teacher losing their book.

Corrective Action Plan for Current Year Findings and Questioned Costs June 30, 2017 continued

Disbursements:

- One of the five schools had an exception where the check amount did not agree to the invoice.
- One of the five schools had an exception where the payment was not supported by proper documentation.
- One of the five schools had an exception where the invoice was not paid timely.
- Two of the five schools had an exception where the payment included a charge that was not considered necessary and reasonable.
- Three of the five schools had an exception where the expenditure was not in accordance with the School Board's financial policies, particularly the purchasing policy.

Booster Clubs:

- One Booster club let their 501(c)(3) lapse.
- One Booster club board member is a school employee.
- One Booster club was incorrectly identified as a booster club.

Two of the five schools had an exception where the fundraiser was not properly approved by the principal.

Origination date and prior year reference (if applicable) This finding originated in fiscal year ended June 30, 2015. The prior year finding reference was 2016-001.

Corrective action planned: Internal audit site visits are conducted on a rotating basis each year. The district's annual finance workshop is conducted each year in August for school secretaries, principals, coaches and sponsors

Person responsible for corrective action:

Crevonne Odom, Business Manager
P. O. Box 520
Minden, LA 71058-0520

Telephone: 318-377-7052
Fax: 318-377-9492

Anticipated completion date: June 30, 2018.

Reference # and title: 2017-004 Late Submission of Audit Report to the Legislative Auditor

Entity-Wide or program /department specific: This finding is entity wide.

Condition: R.S. 24:513 A (5)(a)(i) requires that "...audits shall be completed within six months of the close of the entity's fiscal year." The School Board's audit report should be submitted to the Louisiana Legislative Auditor by December 31st each year.

The School Board's audit report for the fiscal year ending June 30, 2017 was not completed within the six month deadline as per R.S. 24:513 A (5)(a)(i).

Corrective action planned: We will request the OPEB actuarial evaluation at the beginning of the year.

Person responsible for corrective action:

Crevonne Odom, Business Manager
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Minden, LA 71058-0520

Telephone: 318-377-7052
Fax: 318-377-9492

Anticipated completion date: June 30, 2018.

Corrective Action Plan for Current Year Findings and Questioned Costs June 30, 2017 continued

Reference # and title: **2017-005** **Allowable Costs**

Entity-wide or program/department specific: This finding relates to the Fund for Improvement of Education Grant CFDA #84.215E for the Federal Award Year 2015 received from Federal Agency: U.S. Department of Education.

Condition: *Title 2 U.S. Code of Federal Regulations* section 200.403 establishes criteria that costs must meet to be considered allowable under federal awards and states the costs must be consistent with policies and procedures that apply uniformly to both federally-financed and other activities of the non-Federal entity. Accordingly, the School Board's policies and procedures should be applied consistently to expenses paid for program costs and other costs incurred for the same activities. The grant's program guidelines required the project director and one additional staff member to attend the Office of Safe and Healthy Students National Conference.

In testing travel expenses related to the attendance at the Office of Safe and Healthy Students National Conference, it was noted the grant paid the expenses for a nonemployee of the School Board to attend the conference. The grant guidelines are specific that the director and an employee is to attend the national leadership convention yearly. Furthermore, it was noted that an employee was not paid in accordance with the School Board's salary policy.

Corrective action planned: The grant supervisor wasn't aware that the project evaluator couldn't go in her absence.

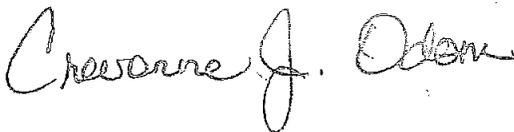
Person responsible for corrective action:

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P. O. Box 520
Minden, LA 71058-0520

Telephone: 318-377-7052
Fax: 318-377-9492

Anticipated completion date: June 30, 2018.

Respectfully Submitted,



**Webster Parish School Board
Status of Prior Year Management Letter Item
June 30, 2017**

2016-M1

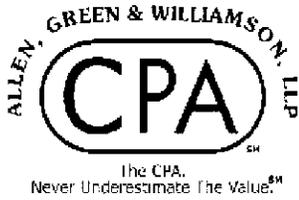
Compensated Absences

Comment: When testing controls over compensated absences there were variances noted when comparing employee balances on the compensated absence listing provided by the School Board for audit and the employee leave reports generated from the payroll system. There were two instances noted where the total sick days available at fiscal year-end could not be determined due to conflicting information obtained from the two system generated reports.

Recommendation: The School Board should establish procedures to ensure that the year-end compensated absence report is accurate and complete. Furthermore, the School Board should investigate any discrepancies between the two reports to determine the actual sick days available to the employees.

Management's response: This issue has been corrected and is considered cleared.

AGREED UPON PROCEDURES



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Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING STATEWIDE AGREED-UPON PROCEDURES

Board Members
Webster Parish School Board
Minden, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Webster Parish School Board, and the Louisiana Legislative Auditor (LLA) on the control and compliance areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the period April 1, 2016 through March 31, 2017. The School Board's management is responsible for the control and compliance areas identified in these Statewide Agreed-Upon Procedures. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of the reports. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures and findings are as follows:

Written Policies and Procedures

1. Obtain the entity's written policies and procedures and report whether those written policies and procedures address each of the following financial/business functions (or report that the entity does not have any written policies and procedures), as applicable:
 - a) **Budgeting**, including preparing, adopting, monitoring, and amending the budget
 - b) **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.
 - c) **Disbursements**, including processing, reviewing, and approving
 - d) **Receipts**, including receiving, recording, and preparing deposits
 - e) **Payroll/Personnel**, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked
 - f) **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process

- g) **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers, and (5) monitoring card usage
- h) **Travel and expense reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers
- i) **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy. Note: Ethics requirements are not applicable to nonprofits.
- j) **Debt Service**, including (1) debt issuance approval, (2) EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements

Comment: When reviewing the applicable written policies and procedures for the required elements, the following exceptions were noted:

- **Purchasing-** Procedures did not contain the required elements of (1) controls to ensure compliance with the public bid law, (2) documentation required to be maintained for all bid and price quotes.
- **Receipts-** There were no policies related to receipts.
- **Payroll/Personnel-** Procedures did not contain the required elements of (1) reviewing and approving time and attendance records.
- **Credit Cards-** There were no written policies/procedures related to credit cards.
- **Travel and Expense Reimbursement-** There were no written procedures related to travel and expense reimbursements.
- **Ethics-** There were no written procedures related to ethics. Policies did not contain the related elements of (3) actions to be taken if an ethics violation takes place; (2) system to monitor possible ethics violations; and (4) requirement that all employees annual attest through signature verification that they have read the entity's ethics policy.
- **Debt Service-** There were no written procedures related to debt service. Policies did not contain the related elements of (2) EMMA reporting requirements and (3) Debt Service Requirements.

Management's Response: The district is in the process of updating, revising and creating written policies and procedures in these areas.

Board (or Finance Committee, if applicable)

- 2. Obtain and review the board/committee minutes for the fiscal period, and:
 - a) Report whether the managing board met (with a quorum) at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, or other equivalent document.
 - b) Report whether the minutes referenced or included monthly budget-to-actual comparisons on the General Fund and any additional funds identified as major funds in the entity's prior audit (GAAP-basis).
 - If the budget-to-actual comparisons show that management was deficit spending during the fiscal period, report whether there is a formal/written plan to eliminate the deficit spending for those entities with a fund balance deficit. If there is a formal/written plan, report whether the meeting minutes for at least one board meeting during the fiscal period reflect that the board is monitoring the plan.

- c) Report whether the minutes referenced or included non-budgetary financial information (e.g. approval of contracts and disbursements) for at least one meeting during the fiscal period.

Comment: The minutes did not reference or include monthly budget-to-actual comparisons.

Management's Response: The Board receives the general fund's revenue and expenditure report which has a budget to actual comparison on a quarterly basis. In the future, this will be referenced in the board minutes.

Bank Reconciliations

3. Obtain a listing of client bank accounts from management and management's representation that the listing is complete.
4. Using the listing provided by management, select all of the entity's bank accounts (if five accounts or less) or one-third of the bank accounts on a three year rotating basis (if more than 5 accounts). If there is a change in practitioners, the new practitioner is not bound to follow the rotation established by the previous practitioner. *Note: School student activity fund accounts may be excluded from selection if they are otherwise addressed in a separate audit or AUP engagement.* For each of the bank accounts selected, obtain bank statements and reconciliations for all months in the fiscal period and report whether:
 - a) Bank reconciliations have been prepared;
 - b) Bank reconciliations include evidence that a member of management or a board member (with no involvement in the transactions associated with the bank account) has reviewed each bank reconciliation; and
 - c) If applicable, management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 6 months as of the end of the fiscal period.

Comment: Reviewed monthly bank reconciliations for 11 bank accounts. 6 bank accounts (school cafeteria depository accounts) did not have reconciliations prepared.

Management's Response: The six referenced bank accounts are reviewed by the SFS secretary. An official bank reconciliation will be provided in the future.

Collections

5. Obtain a listing of cash/check/money order (cash) collection locations and management's representation that the listing is complete.
6. Using the listing provided by management, select all of the entity's cash collection locations (if five locations or less) or one-third of the collection locations on a three year rotating basis (if more than 5 locations). If there is a change in practitioners, the new practitioner is not bound to follow the rotation established by the previous practitioner. *Note: School student activity funds may be excluded from selection if they are otherwise addressed in a separate audit or AUP engagement.* **For each cash collection location selected:**
 - a) Obtain existing written documentation (e.g. insurance policy, policy manual, job description) and report whether each person responsible for collecting cash is (1) bonded, (2) not responsible for

depositing the cash in the bank, recording the related transaction, or reconciling the related bank account (report if there are compensating controls performed by an outside party), and (3) not required to share the same cash register or drawer with another employee.

- b) Obtain existing written documentation (e.g. sequentially numbered receipts, system report, reconciliation worksheets, policy manual) and report whether the entity has a formal process to reconcile cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, by a person who is not responsible for cash collections in the cash collection location selected.
 - c) Select the highest (dollar) week of cash collections from the general ledger or other accounting records during the fiscal period and:
 - Using entity collection documentation, deposit slips, and bank statements, trace daily collections to the deposit date on the corresponding bank statement and report whether the deposits were made within one day of collection. If deposits were not made within one day of collection, report the number of days from receipt to deposit for each day at each collection location.
 - Using sequentially numbered receipts, system reports, or other related collection documentation, verify that daily cash collections are completely supported by documentation and report any exceptions.
7. Obtain existing written documentation (e.g. policy manual, written procedure) and report whether the entity has a process specifically defined (identified as such by the entity) to determine completeness of all collections, including electronic transfers, for each revenue source and agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation) by a person who is not responsible for collections.

Comment: 11 collection locations were tested. At 10 locations, the person collecting cash either made the deposit or recorded the transaction or both. 9 locations had exceptions where collections were not completely supported by proper documentation. 5 locations had exceptions where collections were not deposited within one day. The School Board does not have a formal written process to determine completeness of all collections, including electronic transfers, for each revenue source and agency fund additions.

Management's Response: The district has written procedures for the student activity accounts. We are in the process of developing written procedures for our SFS accounts and others that this audit requires. Due to our money constraints, the district can't hire more personnel to address the internal control issue of the person collecting, depositing and recording collections.

Disbursements – General (excluding credit card/debit card/fuel card/P-Card purchases or payments)

- 8. Obtain a listing of entity disbursements from management or, alternately, obtain the general ledger and sort/filter for entity disbursements. Obtain management's representation that the listing or general ledger population is complete.
- 9. Using the disbursement population from #8 above, randomly select 25 disbursements (or randomly select disbursements constituting at least one-third of the dollar disbursement population if the entity had less than 25 transactions during the fiscal period), excluding credit card/debit card/fuel card/P-card purchases or payments. Obtain supporting documentation (e.g. purchase requisitions, system

screens/logs) for each transaction and report whether the supporting documentation for each transaction demonstrated that:

- a) Purchases were initiated using a requisition/purchase order system or an equivalent electronic system that separates initiation from approval functions in the same manner as a requisition/purchase order system.
 - b) Purchase orders, or an electronic equivalent, were approved by a person who did not initiate the purchase.
 - c) Payments for purchases were not processed without (1) an approved requisition and/or purchase order, or electronic equivalent; a receiving report showing receipt of goods purchased, or electronic equivalent; and an approved invoice.
10. Using entity documentation (e.g. electronic system control documentation, policy manual, written procedure), report whether the person responsible for processing payments is prohibited from adding vendors to the entity's purchasing/disbursement system.
11. Using entity documentation (e.g. electronic system control documentation, policy manual, written procedure), report whether the persons with signatory authority or who make the final authorization for disbursements have no responsibility for initiating or recording purchases.
12. Inquire of management and observe whether the supply of unused checks is maintained in a locked location, with access restricted to those persons that do not have signatory authority, and report any exceptions. Alternately, if the checks are electronically printed on blank check stock, review entity documentation (electronic system control documentation) and report whether the persons with signatory authority have system access to print checks.
13. If a signature stamp or signature machine is used, inquire of the signer whether his or her signature is maintained under his or her control or is used only with the knowledge and consent of the signer. Inquire of the signer whether signed checks are likewise maintained under the control of the signer or authorized user until mailed. Report any exceptions.

Comment: Tested disbursements at 7 locations. At 5 of these locations, the person with signatory authority for the authority for the disbursement was also responsible for the initiation or recording of purchases. At 1 location the personnel responsible for processing payments was not prohibited from adding vendors to the purchasing system. 3 locations had exceptions due to lack of purchase order, requisition request, or receiving report.

Management's Response: We are in the process of developing written procedures to address all issues of concern per this audit. However, due to our financial constraints, the district will be limited in addressing some internal control issues.

Credit Cards/Debit Cards/Fuel Cards/P-Cards

14. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards), including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
15. Using the listing prepared by management, randomly select 10 cards (or at least one-third of the cards if the entity has less than 10 cards) that were used during the fiscal period, rotating cards each year. If

there is a change in practitioners, the new practitioner is not bound to follow the rotation established by the previous practitioner.

Obtain the monthly statements, or combined statements if multiple cards are on one statement, for the selected cards. Select the monthly statement or combined statement with the largest dollar activity for each card (for a debit card, select the monthly bank statement with the largest dollar amount of debit card purchases) and:

- a) Report whether there is evidence that the monthly statement or combined statement and supporting documentation was reviewed and approved, in writing, by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
 - b) Report whether finance charges and/or late fees were assessed on the selected statements.
16. Using the monthly statements or combined statements selected under #15 above, obtain supporting documentation for all transactions for each of the 10 cards selected (i.e. each of the 10 cards should have one month of transactions subject to testing).
- a) For each transaction, report whether the transaction is supported by:
 - An original itemized receipt (i.e., identifies precisely what was purchased)
 - Documentation of the business/public purpose. For meal charges, there should also be documentation of the individuals participating.
 - Other documentation that may be required by written policy (e.g., purchase order, written authorization.)
 - b) For each transaction, compare the transaction's detail (nature of purchase, dollar amount of purchase, supporting documentation) to the entity's written purchasing/disbursement policies and the Louisiana Public Bid Law (i.e. transaction is a large or recurring purchase requiring the solicitation of bids or quotes) and report any exceptions.
 - c) For each transaction, compare the entity's documentation of the business/public purpose to the requirements of Article 7, Section 14 of the Louisiana Constitution, which prohibits the loan, pledge, or donation of funds, credit, property, or things of value, and report any exceptions (e.g. cash advances or non-business purchases, regardless whether they are reimbursed). If the nature of the transaction precludes or obscures a comparison to the requirements of Article 7, Section 14, the practitioner should report the transaction as an exception.

Comment: One exception was noted where the cardholder also approves the supporting documentation.

Management's Response: The cardholder is the principal who is ultimately responsible for all activities on the campus. However, the principals have been instructed to have their assistant principal or secretary sign off on the principal's purchase documentation.

Travel and Expense Reimbursement

17. Obtain from management a listing of all travel and related expense reimbursements, by person, during the fiscal period or, alternately, obtain the general ledger and sort/filter for travel reimbursements. Obtain management's representation that the listing or general ledger is complete.

18. Obtain the entity's written policies related to travel and expense reimbursements. Compare the amounts in the policies to the per diem and mileage rates established by the U.S. General Services Administration (www.gsa.gov) and report any amounts that exceed GSA rates.
19. Using the listing or general ledger from #17 above, select the three persons who incurred the most travel costs during the fiscal period. Obtain the expense reimbursement reports or prepaid expense documentation of each selected person, including the supporting documentation, and choose the largest travel expense for each person to review in detail. For each of the three travel expenses selected:
 - a) Compare expense documentation to written policies and report whether each expense was reimbursed or prepaid in accordance with written policy (e.g., rates established for meals, mileage, lodging). If the entity does not have written policies, compare to the GSA rates (#18 above) and report each reimbursement that exceeded those rates.
 - b) Report whether each expense is supported by:
 - An original itemized receipt that identifies precisely what was purchased. [Note: An expense that is reimbursed based on an established per diem amount (e.g., meals) does not require a receipt.]
 - Documentation of the business/public purpose (Note: For meal charges, there should also be documentation of the individuals participating).
 - Other documentation as may be required by written policy (e.g., authorization for travel, conference brochure, certificate of attendance)
 - c) Compare the entity's documentation of the business/public purpose to the requirements of Article 7, Section 14 of the Louisiana Constitution, which prohibits the loan, pledge, or donation of funds, credit, property, or things of value, and report any exceptions (e.g. hotel stays that extend beyond conference periods or payment for the travel expenses of a spouse). If the nature of the transaction precludes or obscures a comparison to the requirements of Article 7, Section 14, the practitioner should report the transaction as an exception.
 - d) Report whether each expense and related documentation was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Comment: No exceptions were noted as a result of applying the agreed upon procedures.

Contracts

20. Obtain a listing of all contracts in effect during the fiscal period or, alternately, obtain the general ledger and sort/filter for contract payments. Obtain management's representation that the listing or general ledger is complete.
21. Using the listing above, select the five contract "vendors" that were paid the most money during the fiscal period (excluding purchases on state contract and excluding payments to the practitioner). Obtain the related contracts and paid invoices and:
 - a) Report whether there is a formal/written contract that supports the services arrangement and the amount paid.
 - b) Compare each contract's detail to the Louisiana Public Bid Law or Procurement Code. Report whether each contract is subject to the Louisiana Public Bid Law or Procurement Code and:

- If yes, obtain/compare supporting contract documentation to legal requirements and report whether the entity complied with all legal requirements (e.g., solicited quotes or bids, advertisement, selected lowest bidder)
- If no, obtain supporting contract documentation and report whether the entity solicited quotes as a best practice.
- c) Report whether the contract was amended. If so, report the scope and dollar amount of the amendment and whether the original contract terms contemplated or provided for such an amendment.
- d) Select the largest payment from each of the five contracts, obtain the supporting invoice, compare the invoice to the contract terms, and report whether the invoice and related payment complied with the terms and conditions of the contract.
- e) Obtain/review contract documentation and board minutes and report whether there is documentation of board approval, if required by policy or law (e.g. Lawrason Act or Home Rule Charter).

Comment: No exceptions were noted as a result of applying the agreed upon procedures.

Payroll and Personnel

22. Obtain a listing of employees (and elected officials, if applicable) with their related salaries, and obtain management's representation that the listing is complete. Randomly select five employees/officials, obtain their personnel files, and:
 - a) Review compensation paid to each employee during the fiscal period and report whether payments were made in strict accordance with the terms and conditions of the employment contract or pay rate structure.
 - b) Review changes made to hourly pay rates/salaries during the fiscal period and report whether those changes were approved in writing and in accordance with written policy.
23. Obtain attendance and leave records and randomly select one pay period in which leave has been taken by at least one employee. Within that pay period, randomly select 25 employees/officials (or randomly select one-third of employees/officials if the entity had less than 25 employees during the fiscal period), and:
 - a) Report whether all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, an elected official is not eligible to earn leave and does not document his/her attendance and leave. However, if the elected official is earning leave according to policy and/or contract, the official should document his/her daily attendance and leave.)
 - b) Report whether there is written documentation that supervisors approved, electronically or in writing, the attendance and leave of the selected employees/officials.
 - c) Report whether there is written documentation that the entity maintained written leave records (e.g., hours earned, hours used, and balance available) on those selected employees/officials that earn leave.
24. Obtain from management a list of those employees/officials that terminated during the fiscal period and management's representation that the list is complete. If applicable, select the two largest termination payments (e.g., vacation, sick, compensatory time) made during the fiscal period and obtain the personnel files for the two employees/officials. Report whether the termination payments were made in strict accordance with policy and/or contract and approved by management.

25. Obtain supporting documentation (e.g. cancelled checks, EFT documentation) relating to payroll taxes and retirement contributions during the fiscal period. Report whether the employee and employer portions of payroll taxes and retirement contributions, as well as the required reporting forms, were submitted to the applicable agencies by the required deadlines.

Comment: In testing 25 leave and attendance records, 15 exceptions were noted where leave and/or attendance was not supported with documentation. 3 exceptions were noted where the leave documentation was not approved by supervisor.

Management's Response: All administrative personnel started signing a daily sign-in sheet in May 2017. The schools keep their sign-sheets documentation and the central office keeps their sign-in sheets. We are researching a time clock system for the entire district.

Ethics (excluding nonprofits)

26. Using the five randomly selected employees/officials from procedure #22 under "Payroll and Personnel" above, obtain ethics compliance documentation from management and report whether the entity maintained documentation to demonstrate that required ethics training was completed.
27. Inquire of management whether any alleged ethics violations were reported to the entity during the fiscal period. If applicable, review documentation that demonstrates whether management investigated alleged ethics violations, the corrective actions taken, and whether management's actions complied with the entity's ethics policy. Report whether management received allegations, whether management investigated allegations received, and whether the allegations were addressed in accordance with policy.

Comment: No exceptions were noted as a result of applying the agreed upon procedures.

Debt Service (excluding nonprofits)

28. If debt was issued during the fiscal period, obtain supporting documentation from the entity, and report whether State Bond Commission approval was obtained.
29. If the entity had outstanding debt during the fiscal period, obtain supporting documentation from the entity and report whether the entity made scheduled debt service payments and maintained debt reserves, as required by debt covenants.
30. If the entity had tax millages relating to debt service, obtain supporting documentation and report whether millage collections exceed debt service payments by more than 10% during the fiscal period. Also, report any millages that continue to be received for debt that has been paid off.

Comment: There were was one exception noted where the debt service fund's ending fund balance exceeded the next year's required debt service by more than 10%.

Management's Response: The district will consider the residual fund balance in assessing future millages.

Other

31. Inquire of management whether the entity had any misappropriations of public funds or assets. If so, obtain/review supporting documentation and report whether the entity reported the misappropriation to the legislative auditor and the district attorney of the parish in which the entity is domiciled.
32. Observe and report whether the entity has posted on its premises and website, the notice required by R.S. 24:523.1. This notice (available for download or print at www.la.gov/hotline) concerns the reporting of misappropriation, fraud, waste, or abuse of public funds.
33. If the practitioner observes or otherwise identifies any exceptions regarding management's representations in the procedures above, report the nature of each exception.

Comment: The School Board does not have the fraud hotline notice posted on its website.

Management's Response: The fraud hotline flyer has been posted on the district's website.

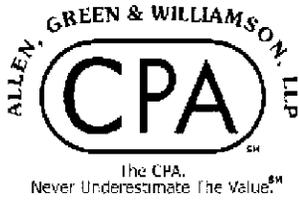
We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those control and compliance areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those control and compliance areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.



Allen, Green & Williamson, LLP

Monroe, Louisiana
March 12, 2018



ALLEN, GREEN & WILLIAMSON, LLP

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INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING BESE AGREED-UPON PROCEDURES

Board Members
Webster Parish School Board
Minden, Louisiana

We have performed the procedures included in the *Louisiana Governmental Audit Guide* and enumerated below, which were agreed to by the management of the Webster Parish School Board, Louisiana Department of Education, and the Louisiana Legislative Auditor (the specified parties), on the performance and statistical data accompanying the annual financial statements of the Webster Parish School Board for the year ended June 30, 2017; and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education (BESE), in compliance with Louisiana Revised Statute 24:514 I. Management of the School Board is responsible for the performance and statistical data. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants, and the standards applicable to attestation engagements contained in *Government Auditing Standards*, issued by the United States Comptroller General. The sufficiency of these procedures is solely the responsibility of the specified parties. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

1. We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
 - Total General Fund Instructional Expenditures,
 - Total General Fund Equipment Expenditures,
 - Total Local Taxation Revenue,
 - Total Local Earnings on Investment in Real Property,
 - Total State Revenue in Lieu of Taxes,
 - Nonpublic Textbook Revenue, and
 - Nonpublic Transportation Revenue.

Comment: No exceptions were noted when applying agreed upon procedures.

Education Levels of Public School Staff (Schedule 2)

2. We reconciled the total number of full-time classroom teachers per the schedule "Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers" (Schedule 4) to the combined total number of full-time classroom teachers per this schedule and to school board supporting payroll records as of October 1.

Comment: No exceptions were noted when applying agreed upon procedures.

3. We reconciled the combined total of principals and assistant principals per the schedule "Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers" (Schedule 4) to the combined total of principals and assistant principals per this schedule.

Comment: No exceptions were noted when applying agreed upon procedures.

4. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1st and as reported on the schedule. We traced a random sample of 25 teachers to the individual's personnel file and determine if the individual's education level was properly classified on the schedule.

Comment: One exception for teacher listed as Master's degree level but no Master's diploma or transcript in personnel file.

Management's Response: Personnel is researching.

Number and Type of Public Schools (Schedule 3)

5. We obtained a list of schools by type as reported on the schedule. We compared the list to the schools and grade levels as reported on the Title 1 Grants to Local Educational Agencies (CFDA 84.010) application and/or the National School Lunch Program (CFDA 10.555) application.

Comment: No exceptions were noted when applying agreed upon procedures.

Experience of Public Principals and Full-time Classroom Teachers (Schedule 4)

6. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1 and as reported on the schedule and traced the same sample used in procedure 4 to the individual's personnel file and determined if the individual's experience was properly classified on the schedule.

Comment: No exceptions were noted when applying agreed upon procedures.

Public Staff Data (Schedule 5)

7. We obtained a list of all classroom teachers including their base salary, extra compensation, and ROTC or rehired retiree status as well as full-time equivalent (FTE) as reported on the schedule and traced a random sample of 25 teachers to the individual's personnel file and determined if the individual's salary, extra compensation, and full-time equivalents were properly included on the schedule and recalculated the average salaries and full-time equivalents reported in the schedule.

Comment: One exception with a teacher's pay for monitoring on-line classes coded as stipends and not included in base pay.

Management's Response: Code will be changed for future pay.

Class Size Characteristics (Schedule 6)

8. We obtained a list of classes by school, school type, and class size as reported on the schedule and reconciled school type classifications to Schedule 3 data, as obtained in procedure 5. We then traced a random sample of ten classes to the October 1 roll books for those classes and determined if the class was properly classified on the schedule.

Comment: No exceptions were noted when applying agreed upon procedures.

Louisiana Educational Assessment Program (LEAP) – ELA & Math (Schedule 7)

9. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

Comment: No exceptions were noted when applying agreed upon procedures.

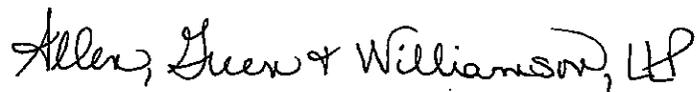
LEAP Tests – Science & Social Studies (Schedule 9)

10. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

Comment: No exceptions were noted when applying agreed upon procedures.

We were not engaged to, and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the performance and statistical data. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on the performance and statistical data accompanying the annual financial statements of the Webster Parish School Board, as required by Louisiana Revised Statute 24:514(I) and the results of the testing, and not to provide an opinion on the sufficiency of the procedures. Accordingly this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.



ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 12, 2018

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

**General Fund Instructional and Support Expenditures
and Certain Local Revenue Sources
For the Year Ended June 30, 2017**

	<u>Column A</u>	<u>Column B</u>
Schedule 1		
<u>General Fund Instructional and Equipment Expenditures</u>		
General Fund Instructional Expenditures:		
Teacher and Student Interaction Activities:		
Classroom Teacher Salaries	\$ 17,092,261	
Other Instructional Staff Activities	1,779,116	
Instructional Staff Employee Benefits	10,005,216	
Purchased Professional and Technical Services	293,957	
Instructional Materials and Supplies	765,681	
Instructional Equipment	<u>0</u>	
Total Teacher and Student Interaction Activities		\$ 29,936,231
Other Instructional Activities		169,084
Pupil Support Activities	2,067,862	
Less: Equipment for Pupil Support Activities	<u>0</u>	
Net Pupil Support Activities		2,067,862
Instructional Staff Services	1,723,925	
Less: Equipment for Instructional Staff Services	<u>0</u>	
Net Instructional Staff Services		<u>1,723,925</u>
School Administration	3,080,425	
Less: Equipment for School Administration	<u>0</u>	
Net School Administration		3,080,425
Total General Fund Instructional Expenditures (Total of Column B)		<u>36,977,527</u>
Total General Fund Equipment Expenditures (Object 730; Function Series 1000-4000)		<u>0</u>
<u>Certain Local Revenue Sources</u>		
Local Taxation Revenue:		
Constitutional Ad Valorem Taxes		1,109,461
Renewable Ad Valorem Tax		4,870,095
Debt Service Ad Valorem Tax		5,908,117
Up to 1% of Collections by the Sheriff on Taxes Other than School Taxes		275,398
Sales and Use Taxes		<u>12,935,132</u>
Total Local Taxation Revenue		<u>25,098,203</u>
Local Earnings on Investment in Real Property:		
Earnings from 16th Section Property		0
Earnings from Other Real Property		<u>1,260</u>
Total Local Earnings on Investment in Real Property		<u>1,260</u>
State Revenue in Lieu of Taxes:		
Revenue Sharing - Constitutional Tax		80,668
Revenue Sharing - Other Taxes		205,020
Revenue Sharing - Excess Portion		0
Other Revenue in Lieu of Taxes		<u>0</u>
Total State Revenue in Lieu of Taxes		<u>285,688</u>
Nonpublic Textbook Revenue		<u>17,688</u>
Nonpublic Transportation Revenue	\$	<u>0</u>

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Education Levels of Public School Staff
As of October 1, 2016

Schedule 2

Category	Full-time Classroom Teachers				Principals & Assistant Principals			
	Certified		Uncertified		Certified		Uncertified	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Less than a Bachelor's Degree	1	0.27%	0	0.00%	0	0.00%	0	0
Bachelor's Degree	242	66.48%	4	100.00%	0	0.00%	0	0
Master's Degree	85	23.35%	0	0.00%	10	45.45%	0	0
Master's Degree + 30	36	9.89%	0	0.00%	12	54.55%	0	0
Specialist in Education	0	0.00%	0	0.00%	0	0.00%	0	0
Ph. D. or Ed. D.	0	0.00%	0	0.00%	0	0.00%	0	0
Total	364	100.00%	4	100.00%	22	100.00%	0	0

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Number and Type of Public Schools
For the Year Ended June 30, 2017

Schedule 3

Type	Number
Elementary	9
Middle/Jr. High	2
Secondary	3
Combination	1
Total	15

Note: Schools opened or closed during the fiscal year are included in this schedule.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers
As of October 1, 2016

Schedule 4

	0-1 Yr.	2-3 Yrs.	4-10 Yrs.	11-14 Yrs.	15-19 Yrs.	20-24 Yrs.	25+ Yrs.	Total
Assistant Principals	0	0	2	3	1	0	0	6
Principals	0	0	0	3	2	5	6	16
Classroom Teachers	35	29	82	43	77	47	55	368
Total	35	29	84	49	80	52	61	390

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Public School Staff Data: Average Salaries
For the Year Ended June 30, 2017

Schedule 5

	All Classroom Teachers	Classroom Teachers Excluding ROTC, Rehired Retirees, and Flagged Salary Reductions
Average Classroom Teachers' Salary Including Extra Compensation	\$51,228	\$51,361
Average Classroom Teachers' Salary Excluding Extra Compensation	\$50,693	\$50,808
Number of Teacher Full-time Equivalents (FTEs) used in Computation of Average Salaries	367.79	355.18

Note: Figures reported include all sources of funding (i.e., federal, state, and local) but exclude stipends and employee benefits. Generally, retired teachers rehired to teach receive less compensation than non-retired teachers; some teachers may have been flagged as receiving reduced salaries (e.g., extended medical leave); and ROTC teachers usually receive more compensation because of a federal supplement. For these reasons, these teachers are excluded from the computation in the last column. This schedule excludes day-to-day substitutes, temporary employees, and any teachers on sabbatical leave during any part of the school year.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Class Size Characteristics
As of October 1, 2016

Schedule 6

School Type	Class Size Range							
	1 - 20		21 - 26		27 - 33		34+	
	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Elementary	39.33%	461	50.26%	589	10.32%	121	0.09%	1
Elementary Activity Classes	29.73%	33	52.25%	58	14.41%	16	3.60%	4
Middle/Jr. High	47.35%	125	31.44%	83	20.45%	54	0.76%	2
Middle/Jr. High Activity Classes	26.92%	7	15.38%	4	15.38%	4	42.31%	11
High	55.94%	386	16.96%	117	22.61%	156	4.49%	31
High Activity Classes	91.51%	194	5.19%	11	1.42%	3	1.89%	4
Combination	65.91%	145	26.36%	58	7.73%	17	0.00%	0
Combination Activity Classes	68.00%	17	20.00%	5	12.00%	3	0.00%	0

Note: The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Louisiana Educational Assessment Program (LEAP) - ELA and Math
For the Year Ended June 30, 2017

Schedule 7

District Achievement Level Results	English Language Arts			Mathematics		
	2017	2016	2015	2017	2016	2015
Grade 3 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	4	2	1	7	6	4
Mastery	33	24	28	39	34	29
Basic	28	24	31	25	31	31
Approaching Basic	20	23	22	16	18	22
Unsatisfactory	16	27	18	14	11	14

District Achievement Level Results	English Language Arts			Mathematics		
	2017	2016	2015	2017	2016	2015
Grade 4 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	5	4	3	2	3	1
Mastery	30	34	41	27	30	32
Basic	29	30	32	28	29	29
Approaching Basic	25	20	18	29	27	25
Unsatisfactory	11	12	7	13	11	12

District Achievement Level Results	English Language Arts			Mathematics		
	2017	2016	2015	2017	2016	2015
Grade 5 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	2	2	1	1	2	3
Mastery	36	37	32	18	24	20
Basic	31	31	34	33	34	33
Approaching Basic	19	20	22	32	27	33
Unsatisfactory	12	10	11	16	13	11

District Achievement Level Results	English Language Arts			Mathematics		
	2017	2016	2015	2017	2016	2015
Grade 6 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	3	3	1	2	2	2
Mastery	28	29	30	18	24	21
Basic	36	36	38	28	35	31
Approaching Basic	24	24	22	33	28	33
Unsatisfactory	9	8	9	20	11	14

District Achievement Level Results	English Language Arts			Mathematics		
	2017	2016	2015	2017	2016	2015
Grade 7 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	6	7	3	1	1	1
Mastery	28	27	22	17	18	10
Basic	27	32	29	34	30	36
Approaching Basic	24	21	27	35	36	33
Unsatisfactory	15	14	20	13	15	20

District Achievement Level Results	English Language Arts			Mathematics		
	2017	2016	2015	2017	2016	2015
Grade 8 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	6	6	1	1	0	2
Mastery	37	37	31	11	15	22
Basic	27	28	31	27	23	22
Approaching Basic	17	19	24	33	31	29
Unsatisfactory	13	9	13	28	30	25

**WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana**

**Graduation Exit Examination (GEE)
For the Year Ended June 30, 2017**

Schedule 8

The Graduation Exit Examination is no longer administered. This schedule is no longer applicable.

WEBSTER PARISH SCHOOL BOARD
Minden, Louisiana

Louisiana Educational Assessment Program (LEAP) - Science and Social Studies
For the Year Ended June 30, 2017

Schedule 9

District Achievement Level Results	Science			Social Studies		
	2017	2016	2015	2017	2016	2015
Grade 3 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	4	4	2	3	N/A	1
Mastery	17	17	15	15	N/A	10
Basic	40	37	46	25	N/A	49
Approaching Basic	22	27	22	28	N/A	24
Unsatisfactory	17	16	16	30	N/A	16

District Achievement Level Results	Science			Social Studies		
	2017	2016	2015	2017	2016	2015
Grade 4 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	2	2	2	1	N/A	0
Mastery	10	12	17	13	N/A	15
Basic	43	47	46	22	N/A	54
Approaching Basic	30	26	26	32	N/A	18
Unsatisfactory	14	13	8	31	N/A	13

District Achievement Level Results	Science			Social Studies		
	2017	2016	2015	2017	2016	2015
Grade 5 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	2	1	2	1	N/A	3
Mastery	13	10	11	9	N/A	9
Basic	44	44	40	23	N/A	46
Approaching Basic	21	27	29	28	N/A	25
Unsatisfactory	19	18	18	40	N/A	18

District Achievement Level Results	Science			Social Studies		
	2017	2016	2015	2017	2016	2015
Grade 6 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	3	3	4	5	N/A	10
Mastery	14	17	15	12	N/A	13
Basic	45	36	43	20	N/A	45
Approaching Basic	25	28	28	31	N/A	20
Unsatisfactory	13	16	10	33	N/A	11

District Achievement Level Results	Science			Social Studies		
	2017	2016	2015	2017	2016	2015
Grade 7 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	4	3	2	5	N/A	3
Mastery	17	16	11	16	N/A	12
Basic	31	35	34	22	N/A	38
Approaching Basic	29	28	31	25	N/A	30
Unsatisfactory	18	18	21	32	N/A	17

District Achievement Level Results	Science			Social Studies		
	2017	2016	2015	2017	2016	2015
Grade 8 Students	Percent	Percent	Percent	Percent	Percent	Percent
Advanced	1	0	1	8	N/A	1
Mastery	10	9	9	18	N/A	7
Basic	40	41	36	24	N/A	41
Approaching Basic	29	27	30	22	N/A	28
Unsatisfactory	21	22	23	27	N/A	23