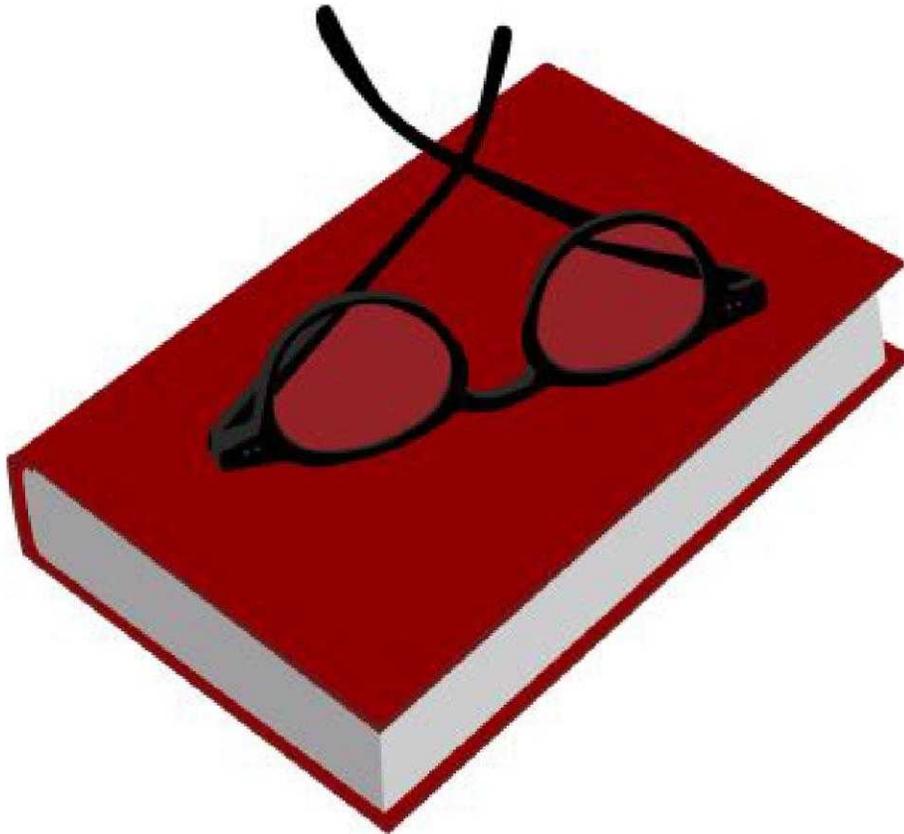


Lincoln Parish School Board

Ruston, Louisiana



Comprehensive Annual Financial Report

As of and for the year ended June 30, 2019

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For The Year Ended June 30, 2019

Mr. Joe E. Mitcham, Jr.
President

Mr. Mike Milstead
Superintendent

Prepared by the Department of Finance
Mr. George Murphy
Chief Financial Officer

**Lincoln Parish School Board
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INTRODUCTORY SECTION

Lincoln Parish School Board

Mike Milstead
Superintendent

Joe E. Mitcham, Jr.
President

410 South Farmerville Street
Ruston, Louisiana 71270-4699
Phone: 318-255-1430
Fax: 318-255-3203
Website: www.lincolnschools.org



December 31, 2019

Mr. Joe E. Mitcham, Jr., President,
Members of the Lincoln
Parish School Board
And Citizens of Lincoln Parish
Ruston, Louisiana

In accordance with the laws of the state of Louisiana, the Comprehensive Annual Financial Report of the Lincoln Parish School Board is hereby issued for the year ended June 30, 2019. This report consists of management's representations concerning the finances of the Lincoln Parish School Board. Consequently, management assumes full responsibility for the completeness and reliability of all the information provided in this report.

To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework designed both to protect the School Board's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the Lincoln Parish School Board's financial statements. Because the costs of internal controls should not outweigh their benefits, the Lincoln Parish School Board's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we believe this report is accurate in all material respects, and is presented in a manner that fairly sets forth the results of operations and financial position of the Lincoln Parish School Board as of and for the year ended June 30, 2019. This report was prepared in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) of the Financial Accounting Foundation. The Governmental Accounting Standards Board is the standard-setting body for establishing governmental accounting and financial reporting standards in the United States of America.

The School Board's financial statements, included herewith, have been audited by Allen, Green & Williamson, LLP, a firm of licensed certified public accountants, in accordance with generally accepted auditing standards. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Lincoln Parish School Board for the fiscal year ended June 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion on the School Board's financial statements for the fiscal year ended June 30, 2019 and the statements are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component in the financial section of this report.

The independent audit of the financial statements of the School Board was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. This year the School Board met the requirements for having a single audit conducted in accordance with The Single Audit Act Amendment of 1996 and the Uniform Guidance. The standards governing Single Audit engagements require the independent

auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the School Board's separately issued Single Audit Report.

GASB requires management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The School Board's MD&A can be found immediately following the report of the independent auditor in the financial section of this report.

Reporting Entity

The School Board is authorized by LSA-R.S. 17:81 to establish policies and procedures for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. Although created as a political subdivision of the State, the School Board legally stands on its own, is fiscally independent, and the citizens elect the governing body who is accountable for the financial activities of the Lincoln Parish School Board. Therefore, it is considered a primary government under the provision of Governmental Accounting Standards Board Statements. The School Board has no component units nor is it a component unit of any other entity. All funds and activities of the Lincoln Parish School Board are included in this annual report.

The Lincoln Parish School Board serves approximately 5,822 students as of February 1, 2019, employs 802 full time employees, and offers a full range of educational services for students from pre-kindergarten through twelfth grade, including regular and special education services for the disabled, vocational education, and alternative education programs, in addition to auxiliary services such as student transportation and food service. These services are provided through the Central Office and its twelve school sites housed throughout the parish. The School Board also provides financial support for education to four university lab schools and one home for neglected and delinquent students adjudicated by the state. To learn more about the Lincoln Parish School Board, visit our web site at www.lincolnschools.org.

Comprehensive Annual Financial Report Sections

This Comprehensive Annual Financial Report (CAFR) consists of three sections: the *introductory section*, the *financial section*, and the *statistical section*.

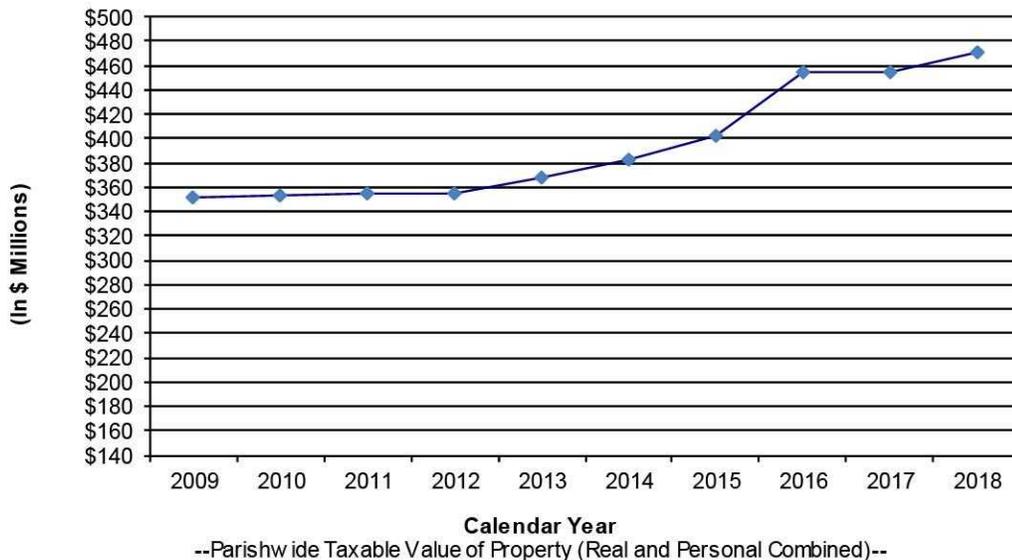
- The *introductory section* is the first major section of the CAFR. It introduces the reader to the CAFR and provides an overview of the annual report. It includes the title page, table of contents, this letter of transmittal, awards for financial reporting, teacher-of-the-year awards, organization chart, and list of elected officials and administrative officials.
- The *financial section* consists of the independent auditor's report, management's discussion and analysis, the basic financial statements, required supplementary information, and combining schedules. The basic financial statements include the following: government-wide financial statements, fund financial statements, and the notes to the financial statements.
- The *statistical section* is the last section in the CAFR. It includes comparative data over a ten-year period in addition to other demographic information. This information is prepared from both accounting and non-accounting sources for the purpose of reflecting financial trends and fiscal capacity of the School Board, as well as other social and economic information.

Economic Condition and Outlook

Lincoln Parish is located in the north-central region of the state of Louisiana at the crossroads of U. S. Highway 167 which runs North and South and U.S. Interstate 20 which runs East and West. It has a land area of 472 square miles which is situated between the two largest metropolitan cities in North Louisiana: the City of Shreveport approximately 60 miles to the west and the City of Monroe approximately 32 miles to the east. Lincoln Parish is also within the same proximity to Dallas, Texas; Little Rock, Arkansas; and Jackson, Mississippi. Lincoln Parish is considered one of the most business-friendly locations in the South. Lincoln Parish boasts a well-rounded economy based on education, natural resources, retail and service, transportation, manufacturing, agriculture and banking and financial services. The economy in Lincoln Parish is firmly rooted in education with two major universities, Louisiana Tech and Grambling State, two of the largest employers in the area, a strong K-12 public education program, and four private schools. Grambling State University maintains an enrollment of approximately 5,232 students and Louisiana Tech University has a student enrollment of 12,467⁶. With a population of 47,196 the citizens in Lincoln Parish enjoy all the benefits offered by life in a prosperous, smaller, family-oriented community, without big-city hassles. If a need does arise, however, proximity to metropolitan areas allows area citizens big city convenience at a moment's notice without sacrificing the safety and security of a non-urban lifestyle.¹ These are the qualities that continue to spur the prosperous economic growth in Lincoln Parish.

The growth and stability of the economy in Lincoln Parish is evidenced by several statistical factors. The growth in both the property tax base² and sales tax base³ over the past ten years have been slow and steady.

Property Tax Base Previous 10-Year Period



The property tax base in Lincoln is expected to continue the steady growth trend seen over the last ten years. Future growth will be enhanced by the continued development of the Squire Creek subdivision and country club in the northeast section of the parish. This exclusive subdivision provides for future growth of over 300 home sites situated around a professionally designed golf course and country club.

Like property values, the sales tax base in Lincoln Parish shows steady growth over the last 10 years. Lincoln parish is gearing up for future economic development with the four-lane expansion of state Highway 167 which runs north and south through the parish from Alexandria, Louisiana to El Dorado, Arkansas. A 125-acre parcel of land

has been purchased to construct the theater, national restaurant chains and a strip mall. This project has been regarded as one of the largest single commercial developments ever attempted in Ruston, Louisiana. It is estimated this project will provide about 300 permanent jobs in the area.

Lincoln Parish School Board has buildings currently in use that were constructed from 1937 to the present. From time to time over the years, voters have approved construction and renovation projects in the districts and this has helped us maintain our facilities in excellent condition. Most recently, the voters in the Ruston District approved \$21 million in 2013. This construction and renovation was completed in 2017.

The Lincoln Prep School opened in August 2016. It is a type 2 charter school operating in Lincoln Parish. As of February 1, 2019 the school had 456 enrolled students and 299 were from Lincoln Parish.

Accounting System and Budgetary Control

An explanation of the School Board's accounting and budgetary policies are contained in the notes to the financial statements. Explained in detail are the basis of accounting, fund structure and other significant information regarding accounting and budgetary policies. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of the general fund and special revenue funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriate amount) is established by function within an individual fund. Management is responsible for review of the budget and making adjustments as needed by prior authority granted from the School Board. All budget amendments must be presented to the School Board for approval.

Major Initiatives Undertaken by the School Board

The Ruston District approved a \$21 million capital improvement program and construction was completed in 2017. A five-year capital improvements plan was approved by the School Board in September 2017. The \$3 million STEM center building was completed in August 2019.

Internal Control

The Lincoln Parish School Board has established and maintained internal control over financial information and compliance with applicable laws and regulations. Our staff has adequate education and experience to process financial transactions and record information accurately. Feedback received through various audits is used to enhance our internal control.

Long Term Financial Planning

Effort in State Funding. The School Board's effort ranking is 18th according to the state MFP for fiscal year 2018-2019. The following is a chart which shows the changes in local revenues over the past three years and the local revenue per pupil compared to the state average. Lincoln's local revenue per pupil is consistently higher than the overall state's average of local revenues.

<u>Fiscal Year</u>	<u>Total Pupils Served</u>	<u>Total Local Tax Revenues</u>	<u>Lincoln Parish Local Revenue Per Pupil</u>	<u>State Average Local Revenue Per Pupil*</u>
2016-17	5,989	\$39,121,512	6,532	\$3,961
2017-18	5,888	39,533,943	6,714	3,961
2018-19	5,821	39,181,403	6,731	3,961

School Board Meets Required Percent of Instruction. The MFP requires each school system in Louisiana to spend a minimum of 70% of total actual expenditures in the area of instruction. Lincoln Parish continues to meet this requirement as in years past, as well as exceed the state's average expenditures for instruction.

Louisiana Department of Education District Data Lincoln Parish School Board compared favorably with other districts on data reported by the Louisiana Department of Education:

- Lincoln Parish was rated the 7th best district in the state with 2019 percentage top growth of 50
- Lincoln Parish was listed as an outstanding school system
- African American students with a 2019 percentage top growth of 46 ranking 10th in the state
- Lincoln Parish was rated 8th best district in the state with economically disadvantaged students with a 2019 percentage top growth of 48
- Students with disabilities with a 2019 percentage top growth of 48 ranking 9th in the state

GFOA Certificate of Achievement



The Government Finance Officers Association of the United States and Canada (GFOA) has awarded the Lincoln Parish School Board its *Certificate of Achievement for Excellence in Financial Reporting*. This is a prestigious national award recognizing conformance with the highest standards for preparation of state and local Comprehensive Annual Financial Reports. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018, substantially conforms to the principles and standards of financial reporting as recommended and adopted by GFOA. In order to be awarded a certificate of achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A certificate of achievement is valid for a period of one year only. The School Board has been awarded this Certificate of Achievement for the Comprehensive Annual Financial Report for the year ended June 30, 1995, and each year thereafter.

ASBO Certificate of Excellence



The Lincoln Parish School Board has received the Association of School Business Officials International (ASBO) *Certificate of Excellence in Financial Reporting*. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials International. The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. The Lincoln Parish School Board has consecutively received this award for each Comprehensive Annual Financial Report prepared and submitted since June 30, 1994.

We believe the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2019, which will be submitted to GFOA and ASBO for review, continues to conform to the principles and standards of each organization.

Acknowledgments

It is our desire that this report contain the necessary information and data which will provide a better understanding of the operations of the school system. It is further hoped that this report has been designed in a manner to be used as an administrative tool and general source of information so as to enhance our accountability to the public. We would like to take this opportunity to express our sincere appreciation to the staff of the business department whose extraordinary efforts contributed to the publication of this report.

Respectfully submitted,



Mr. Mike Milstead
Superintendent

Respectfully submitted,



Ms. Juanita H. Duke
Chief Financial Officer
*Former Chief Financial Officer George Murphy
Retired Effective November 9, 2019*

-
1. Lincoln Parish information source: Ruston-Lincoln Chamber of Commerce (<http://www.rustonlincoln.org>)
 2. Property tax base statistical data source: Lincoln Parish Tax Assessor's Annual Recapitulation Reports
 3. Sales tax base statistical data source: Lincoln Sales & Use Tax Commission monthly distribution reports. Fiscal year parish-wide collections were divided by the parish-wide sales tax rate to arrive at parish-wide gross sales for the fiscal year.
 4. Source of state average local revenue per student: Louisiana Department of Education, Minimum Foundation Program annual budget letters.
 5. Source of District Report Cards: Louisiana Department of Education, School & District Report Cards.
 6. Obtained from Grambling State University and Louisiana Tech University websites.



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Lincoln Parish School Board
Louisiana**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO



ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

The Certificate of Excellence in Financial Reporting
is presented to

Lincoln Parish School Board

for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2018.

The CAFR meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink, appearing to read 'Tom Wohleber'.

Tom Wohleber, CSRM
President

A handwritten signature in black ink, appearing to read 'David J. Lewis'.

David J. Lewis
Executive Director

**Lincoln Parish School Board
Ruston, Louisiana**

**TEACHERS-OF-THE-YEAR AWARDS
2018-2019**

SCHOOL	TEACHER
<u>EARLY GRADES</u>	
Choudrant Elementary	Candi Perkins
Dubach School	N/A
Glen View Elementary	Claire Barr
Hillcrest Elementary	Cindy Dean
Lincoln Parish ECC	Jennifer Breeding
Simsboro School	Shana Simms
A.E. Phillips School	Kelly Hodge

ELEMENTARY SCHOOL

Choudrant Elementary	Michelle Taylor
Cypress Springs Elementary	Marissa Boyd
Dubach School	Ann Elizabeth Brown
Ruston Elementary School	Laurie Fernandez
Simsboro School	Darmecia Crane
A.E. Phillips School	Lori Braddock

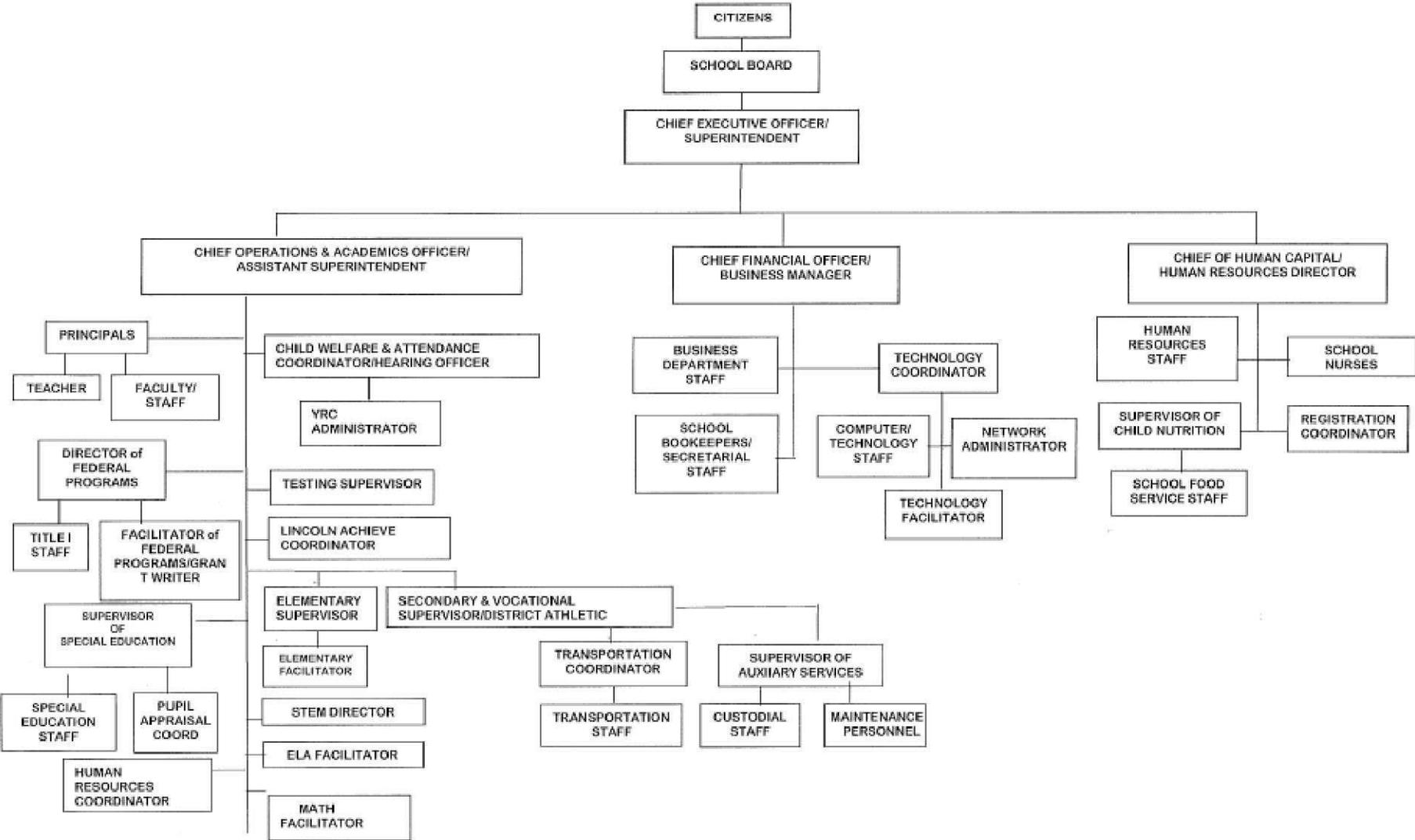
JUNIOR HIGH SCHOOL

Choudrant Elementary	Kristi Baker
Choudrant High School	Joel Antley
I.A. Lewis School	Jaimie Simpson
Ruston Junior High School	Zandria Guidry
Simsboro High School	Lacey Holcomb
A.DrE. Phillips School	Michelle Blount

HIGH SCHOOL

Choudrant High School	Geoffrey Underwood
Ruston High School	Stephanie Treadway
Simsboro High School	Felicia Dunbar

**Lincoln Parish School Board
Ruston, Louisiana**



**Lincoln Parish School Board
Ruston, Louisiana**

**Elected Officials
June 30, 2019**

Joe E. Mitcham, Jr., President

Lynda Henderson, Vice-President

Deborah Abraham

Otha Anders

Michael Barmore

Lisa A. Best

David Ferguson

Dr. David Gullatt

Danny Hancock

George Mack, Jr

Hunter Smith

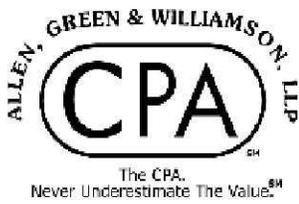
Susan Wiley

**Lincoln Parish School Board
Ruston, Louisiana**

**Administrative Officials
June 30, 2019**

Mike Milstead	Superintendent
Lisa Bastion	Assistant Superintendent and Chief Academic Officer
Doris Lewis	Chief of Human Capital/Human Resources Director
Ricky Edmiston	Director of Auxiliary Services
George Murphy	Chief Financial Officer
Lisa Wilmore	Supervisor: Middle Schools
Ashley Brown	Supervisor: Special Education
Becky Stutzman	Coordinator: Pupil Appraisal Services
Kim Shackelford	Supervisor: Title I Programs
Betty Fowler	Supervisor: School Food Services
Tim Nutt	Coordinator: Child Welfare and Attendance and Truancy
Debbie Pender	Coordinator: Technology Services
Cathi Cox	Coordinator: Project ACHIEVE
Lillie Williams-Hearn	Coordinator: Accountability, Testing and School Improvement
Lisa Mangum	Supervisor: Elementary
Rik Cason	Coordinator: Transportation
Ricky Durrett	Supervisor: Secondary and Vocational Programs, District Athletic Director

FINANCIAL SECTION



ALLEN, GREEN & WILLIAMSON, LLP

CERTIFIED PUBLIC ACCOUNTANTS

P. O. Box 6075

Monroe, LA 71211-6075

2441 Tower Drive
Monroe, LA 71201

Telephone: (318) 388-4422

Fax: (318) 388-4664

Toll-free: (888) 741-0205

Partners: Tim Green, CPA
Amy Tynes, CPA, CFE
Aimee Buchanan, CPA
Principal: Cindy Thomason, CPA

Jennie Henry, CPA., CFE
Austin Hogue, CPA
Crystal Patterson, CPA
Mallory Stone, CPA
Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

Independent Auditor's Report

Board Members
Lincoln Parish School Board
Ruston, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Lincoln Parish School Board, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matters

As disclosed in Note 8 to the financial statements, the net pension liability for the School Board was \$76,842,972 at June 30, 2019, as determined by the Teachers' Retirement System of Louisiana (TRSL), and Louisiana School Employees' Retirement System (LSERS). The related actuarial valuations were performed by TRSL's and LSERS's actuaries using various assumptions. Because actual experience may differ from the assumptions used, there is a risk that this amount at June 30, 2019 could be under or overstated. Our opinion is not modified with respect to this matter.

As discussed in Note 9 to the financial statements, the other post-employment benefits (OPEB) liability for the School Board was \$132,086,554 at June 30, 2019 related to its participation in a single-employer other post-employment benefit plan. The related actuarial valuation was performed by the School Board's actuary using various assumptions. Because actual experience may differ from the assumptions used, there is a risk that this amount at June 30, 2019 could be under or overstated. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Changes in the Total OPEB Liability and Related Ratios, Schedule of Proportionate Share of the Net Pension Liability, Schedule of Employer Contributions to Pension Plans, the Budgetary Comparison Schedules, and the notes to the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Lincoln Parish School Board's basic financial statements. The accompanying supplementary information, as listed in the table of contents, and the other information such as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information, as listed in the table of contents, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information, listed as the introductory and statistical sections in the table of contents, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report, under separate cover, dated December 31, 2019 on our consideration of Lincoln Parish School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Lincoln Parish School Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal control over financial reporting and compliance.

Allen, Green + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
December 31, 2019

Lincoln Parish School Board

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REQUIRED SUPPLEMENTARY INFORMATION

**MANAGEMENT'S DISCUSSION
AND ANALYSIS (MD&A)**

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

Our discussion and analysis of Lincoln Parish School Board's financial performance provides an overview of the School Board's financial activities for the fiscal year ended June 30, 2019. Certain comparative information between the current year and the prior year is required to be presented in the MD&A. Please read it in conjunction with the School Board's financial statements which follow this Management's Discussion and Analysis.

In fiscal year 2019, the School Board adopted the following new statement of financial accounting standards issued by the Governmental Accounting Standards Board:

- *Statement No. 88 – Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*, issued by the Government Accounting Standards Board. This Statement is to improve the information that is disclosed in the School Board's notes to the financial statements related to debt, including direct borrowings and direct placements. Another objective of this Statement is to clarify which liabilities the School Board should include when disclosing information related to debt. In addition to defining debt for the purposes of disclosure in the notes, this Statement requires additional essential information related to debt to be disclosed.

The adoption of Statement No. 88 had no impact on the government-wide or the governmental fund financial statements, but provides for additional guidance, clarification and/or additional disclosures in the notes to the financial statements.

FINANCIAL HIGHLIGHTS The primary resources available to the School Board are local revenues which are primarily tax receipts, state revenues which are primarily minimum foundation funding and cost reimbursement grants, and federal revenues which are primarily cost reimbursement grants.

Total revenues for all governmental activities increased \$1,436,372 due mainly to an increase in operating grants and contributions of \$1,201,746, ad valorem taxes of \$699,107, state equalization of \$574,018, and other general revenues of \$931,548 which was offset by a decrease in sales tax of \$1,974,002.

Total expenses of our governmental activities increased \$3,647,159 due primarily to an increase in instruction for regular programs \$1,141,455, an increase in instruction for other instructional programs of \$1,040,391, support services for student services of \$567,796, and support services for instructional staff support of \$416,617.

USING THIS ANNUAL REPORT The School Board's annual report consists of a series of financial statements that show information for the School Board as a whole, its funds, and its fiduciary responsibilities. The Statement of Net Position and the Statement of Activities provide information about the activities of the School Board as a whole and present a longer-term view of the School Board's finances. Our fund financial statements are included later in this report. For our governmental activities, these statements tell how we financed our services in the short-term as well as what remains for future spending. Fund financial statements also may give you some insights into the School Board's overall financial health. Fund financial statements also report the School Board's operations in more detail than the government-wide financial statements by providing information about the School Board's most significant funds, the General Fund and 2000 Ad Valorem special revenue fund. The remaining statement - the Statement of Fiduciary Assets and Liabilities presents financial information about activities for which the School Board acts solely as an agent for the benefit of students and parents.

Comprehensive Annual Financial Report
<u>Introductory Section</u> Transmittal Letter Certificates of Excellence in Financial Reporting Organization Chart Elected Officials and Selected Administrative Officers
<u>Financial Section</u> (Details outlined in the next chart)
<u>Statistical Section</u> Financial Trends Revenue Capacity Debt Capacity Demographic and Economic Information Operating Information

Required Supplementary Information
Management's Discussion & Analysis (MD&A)

Basic Financial Statements

**Government-wide
Financial Statements**

**Fund
Financial Statements**

Notes to the Basic Financial Statements

Required Supplementary Information
Schedule of Changes in the Total OPEB Liability and Related Ratios
Schedule of Proportionate Share of the Net Pension Liability
Schedule of Employer Contributions to Pension Plans
Budgetary Information for Major Funds

Supplementary Information
General Fund Accounts
Nonmajor Funds Combining Statements
Agency Funds Statements/Schedules
Schedule of Compensation Paid Board Members
Schedule of Compensation, Benefits and Other Payments to Agency Head

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

Our auditor has provided assurance in the independent auditor's report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements are fairly stated. Varying degrees of assurance is being provided by the auditor regarding the Required Supplementary Information and the Supplementary Information identified above. A user of this report should read the independent auditor's report carefully to ascertain the level of assurance being provided for each of the other parts in the Financial Section.

Reporting the School Board as a Whole

The Statement of Net Position and the Statement of Activities

Our analysis of the School Board as a whole begins with the government-wide financial statements. One of the most important questions asked about the School Board is, "Is the School Board as a whole better off or worse off financially as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the School Board's financial statements, report information on the School Board as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets, liabilities and deferred inflows/outflows of resources, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School Board's net position - the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, as reported in the Statement of Net Position - as one way to measure the School Board's financial health, or financial position. Over time, increases or decreases in the School Board's net position - as reported in the Statement of Activities - are one indicator of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School Board's operating results. However, the School Board's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School Board.

The Statement of Net Position and Statement of Activities report the following activity for the School Board:

Governmental activities - All of the School Board's services are reported here, including instruction, plant services, transportation, and food services. Property taxes, sales taxes, Minimum Foundation Program funds, and state and federal grants finance most of these activities.

Reporting the School Board's Most Significant Funds

Fund Financial Statements

The School Board's fund financial statements provide detailed information about the most significant funds - not the School Board as a whole. Some funds are required to be established by State law and by bond covenants. However, the School Board establishes many other funds to help it control and manage money for particular purposes (like the school lunch) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the School Board receives from the U.S. Department of Education). The School Board's governmental funds use the following accounting approach:

Governmental Funds - All of the School Board's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School Board's operations and the services it provides.

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School Board's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in the reconciliation on Statements D and F.

Proprietary Funds - When the School Board charges customers for the services it provides – whether to outside customers or to other units of the School Board – these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. The School Board uses internal service funds (the other component of proprietary funds) to report activities that provide supplies and services for the School Board's other programs and activities – the employee group health fund and workers' compensation fund.

The School Board as Trustee

Reporting the School Board's Fiduciary Responsibilities

The School Board is the trustee, or fiduciary, for its student activities funds. All of the School Board's fiduciary activities are reported in the Statements of Fiduciary Assets and Liabilities. We exclude these activities from the School Board's other financial statements because the School Board cannot use these assets to finance its operations. The School Board is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

THE SCHOOL BOARD AS A WHOLE The School Board's net position was a deficit of \$(129,456,822) at June 30, 2019. Of this amount (\$177,233,125) was unrestricted. Restricted net position are reported separately to show legal constraints from debt covenants and enabling legislation that limit the School Board's ability to use those net position for day-to-day operations. Our analysis below focuses on the net position, (Table 1) and the change in net position (Table 2) of the School Board's governmental activities.

Table 1
Net Position
June 30,

	<u>Governmental Activities</u>		
	<u>2019</u>	<u>2018</u>	<u>Variance</u>
Other assets	\$ 56,359,736	\$ 61,388,889	\$ (5,029,153)
Capital assets	<u>75,333,028</u>	<u>76,906,435</u>	<u>(1,573,407)</u>
Total assets	<u>131,692,764</u>	<u>138,295,324</u>	<u>(6,602,560)</u>
Deferred outflows of resources	<u>27,160,306</u>	<u>15,726,235</u>	<u>11,434,071</u>
Other liabilities	7,820,295	8,205,321	(385,026)
Long-term liabilities	<u>267,731,892</u>	<u>257,567,839</u>	<u>10,164,053</u>
Total liabilities	<u>275,552,187</u>	<u>265,773,160</u>	<u>9,779,027</u>
Deferred inflows of resources	<u>12,757,705</u>	<u>12,679,422</u>	<u>78,283</u>
Net position			
Net investment in capital assets	22,413,218	20,757,280	1,655,938
Restricted	25,363,085	21,966,989	3,396,096
Unrestricted	<u>(177,233,125)</u>	<u>(167,155,292)</u>	<u>(10,077,833)</u>
Total net position	<u>\$ (129,456,822)</u>	<u>\$ (124,431,023)</u>	<u>\$ (5,025,799)</u>

The (\$177,233,125) in unrestricted net position of governmental activities represents accumulated results of all past year's operations. It means that if the School Board had to pay off all of its bills today including all of its non-capital liabilities such as compensated absences, there would be a deficit of \$177,233,125. The net position of the School Board had a decrease of \$5,025,799 for the year, which is due primarily to a decrease in total assets and an increase in deferred outflow of resources, total liabilities and deferred inflows of resources.

The results of this year's operations for the School Board as a whole are reported in the Statement of Activities. Table 2 on the following page takes the information from that statement and rearranges it slightly so that readers can see total revenues for the year.

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

Table 2
Statement of Activities
For the Years Ended June 30,

	Governmental Activities		
	2019	2018	Variance
Revenues:			
Program revenues			
Charges for services	\$ 114,424	\$ 110,469	\$ 3,955
Operating grants and contributions	9,778,532	8,576,786	1,201,746
General Revenues			
Ad valorem taxes	20,466,383	19,767,276	699,107
Sales taxes	17,792,665	19,766,667	(1,974,002)
State equalization	28,741,661	28,167,643	574,018
Other general revenues	4,849,352	3,917,804	931,548
Total revenues	<u>81,743,017</u>	<u>80,306,645</u>	<u>1,436,372</u>
Functions/Program Expenses:			
Instruction			
Regular programs	33,583,437	32,441,982	1,141,455
Special programs	9,671,384	9,664,182	7,202
Other instructional programs	7,458,160	6,417,769	1,040,391
Support services			
Student services	4,700,001	4,132,205	567,796
Instructional staff support	5,755,190	5,338,573	416,617
General administration	2,070,153	2,215,037	(144,884)
School administration	4,940,707	4,856,223	84,484
Business services	1,131,950	962,695	169,255
Plant services	6,563,512	6,726,152	(162,640)
Student transportation services	4,433,524	4,188,198	245,326
Central services	464,282	494,850	(30,568)
Food Services	4,466,320	4,133,028	333,292
Community Service Programs	119,519	117,721	1,798
Interest on long-term debt	1,410,677	1,433,042	(22,365)
Total expenses	<u>86,768,816</u>	<u>83,121,657</u>	<u>3,647,159</u>
Increase (decrease) in net position	<u>(5,025,799)</u>	<u>(2,815,012)</u>	<u>(2,210,787)</u>
Net Position – beginning	(124,431,023)	(68,370,539)	(56,060,484)
Prior period adjustment	-	(53,245,472)	53,245,472
Net Position – beginning, restated	<u>(124,431,023)</u>	<u>(121,616,011)</u>	<u>(2,815,012)</u>
Net Position – ending	<u>\$ (129,456,822)</u>	<u>\$ (124,431,023)</u>	<u>\$ (5,025,799)</u>

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

Governmental activities - As reported in the Statement of Activities, the cost of all governmental activities this year was \$86,768,816. The cost was paid by those who benefited from the programs \$114,424 or by other governments and organizations who subsidized certain programs with grants and contributions \$9,778,532. The School Board paid for the remaining "public benefit" portion of its governmental activities with \$38,259,048 in property and sales taxes, \$28,741,661 in Minimum Foundation Program State funds, and with other revenues such as interest and other local sources.

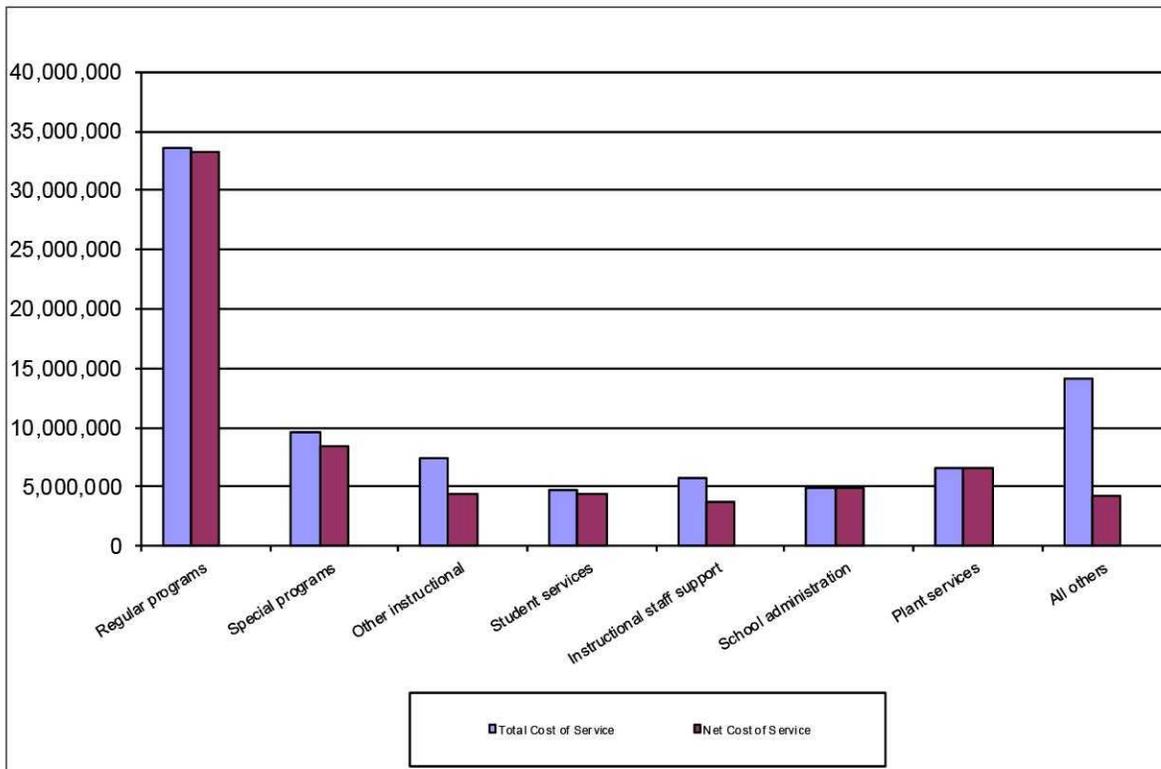
In the table below, we have presented the cost of each of the School Board's seven largest functions: regular programs, special programs, other instructional programs, student services, instructional staff support, school administration and plant services, as well as each program's net cost (total cost less revenues generated by the activities). Net cost shows the financial burden that was placed on the School Board's taxpayers by each of these functions. Providing this information allows our citizens to consider the cost of each function in comparison to the benefits they believe are provided by that function.

Table 3
For the Years Ended June 30,
Governmental Activities

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Regular programs	\$ 33,583,437	\$ 32,441,982	\$ 33,241,795	\$ 32,218,006
Special programs	9,671,384	9,664,182	8,471,565	8,465,809
Other instructional programs	7,458,160	6,417,769	4,326,695	3,764,809
Student services	4,700,001	4,132,205	4,434,302	3,902,687
Instructional staff support	5,755,190	5,338,573	3,749,586	3,838,559
School administration	4,940,707	4,856,223	4,936,189	4,852,247
Plant services	6,563,512	6,726,152	6,553,747	6,717,119
All others	14,096,425	13,544,571	11,161,981	10,675,166
Totals	<u>\$ 86,768,816</u>	<u>\$ 83,121,657</u>	<u>\$ 76,875,860</u>	<u>\$ 74,434,402</u>

**Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019**

**Total Cost of Services
Versus
Net Cost of Services
For the Year Ended June 30, 2019**



THE SCHOOL BOARD'S FUNDS As we noted earlier, the School Board uses funds to help it control and manage money for particular purposes. Analyzing the funds is a factor in determining whether the School Board is being accountable for the resources taxpayers and others provide to it but may also give more insight into the School Board's overall financial health. The fund balance of the General Fund decreased \$3,561,201. The main reason for the decrease in fund balance of the general fund is due to total expenditures exceeding existing recurring revenue sources. Staffing levels were reduced for the fiscal year ended June 30, 2020.

The fund balance of the 2000 Ad Valorem fund decreased \$15,813. This fund provides a supplement to all board hired employees, technology funding, premiums for healthcare to retired employees and other operational funding.

The fund balance of the nonmajor governmental funds decreased \$720,486 which was due mainly due to capital outlays.

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

GENERAL FUND BUDGETARY HIGHLIGHTS As mentioned earlier the School Board revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. (A schedule showing the School Board's original and final budgets compared with actual results is provided in the required supplemental information section of this report.) Over the course of the year, the School Board revised the annual operating budgets only once. At the time the beginning budget for the fiscal year was approved by the School Board, management was given authorization to make amendments to the budget throughout the fiscal year and to bring all amendments before the Board at year-end for approval. Therefore, actual revenues and expenditures for the year are in line with final revised budgets approved by the School Board. Overall, actual revenues were more than budgeted revenues by \$3,334,573 while actual expenditures were more than expenditure projections by \$2,884,420. The budget amount for equalization and regular programs does not include \$2,358,275 for the local share that is deducted from the state's payment because this amount is not received by the School Board.

In comparing the original budget and the final revised budget of the General Fund as shown in Exhibit 3, there are a few reasons for the significant changes between the original and final budget.

- Total revenues decreased from the original budget by \$2,558,407 which included a decrease in sales and use tax and a decrease in state equalization payments.
- The original budget for expenditures was decreased by \$1,171,936 primarily due to a decrease in instructional regular programs, special programs and other instructional programs and a decrease in support services general administration.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2019, the School Board had \$75,333,028 invested in a broad range of capital assets, including land, buildings, improvements other than buildings, furniture and equipment, and transportation equipment. This amount represents a net decrease (including additions, deductions, and depreciation) of \$1,573,407 or 2% from last year. This decrease is a result of depreciation expense exceeded current year capital asset additions, which included construction in progress.

	Governmental Activities		
	2019	2018	Variance
Land	\$ 1,427,565	\$ 1,041,065	\$ 386,500
Construction in progress	2,987,127	1,247,264	1,739,863
Buildings	67,905,774	71,585,995	(3,680,221)
Improvements other than buildings	35,022	51,806	(16,784)
Furniture and equipment	448,126	504,254	(56,128)
Transportation equipment	2,529,414	2,476,051	53,363
Totals	<u>\$ 75,333,028</u>	<u>\$ 76,906,435</u>	<u>\$ (1,573,407)</u>

More detail information regarding capital assets is included in Note 7 of the Notes to the Basic Financial Statements.

Lincoln Parish School Board
Management's Discussion and Analysis (MD&A)
June 30, 2019

Debt

At the end of the fiscal year, the School Board had \$53,282,000 in bonded debt outstanding versus \$56,657,000 last year. The outstanding bonds consisted of:

	Governmental Activities		
	2019	2018	Variance
General Obligation (financed with property taxes)	\$ 25,370,000	\$ 26,205,000	\$ (835,000)
Bonds from direct borrowings and direct placements			
Bonds (financed with property taxes)	16,260,000	18,800,000	(2,540,000)
Qualified School Construction Bonds (financed with general revenues)	11,652,000	11,652,000	-
Total	\$ 53,282,000	\$ 56,657,000	\$ (3,375,000)

The Ruston School District #1 outstanding bonds currently have an AA- rating and the Simsboro School District #3 bonds have an AA- rating with Standard & Poor's. The state limits the amount of general obligation debt that can be issued to 33 percent of the assessed value of all taxable property within the School Board's corporate limits. The School Board's net bonded general obligation debt of \$40,404,519 (total Bonds financed with property taxes, net of premiums, \$42,492,315 less restricted fund balance in general obligation debt service funds of \$8,677,365 plus restricted fund balance associated with QSCB revenue bonds of \$6,589,569) is significantly below the \$174,681,942 statutory-imposed limit.

In addition to bonds, the School Board has debt associated with claims payable and compensated absences. We present more detailed information about our long-term debt in Note 13 of the Notes to the Basic Financial Statements.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

More supplemental information is presented on the economic condition and outlook in Lincoln Parish in the transmittal letter in the introductory section of this report.

At the time these financial statements were prepared and audited, the School Board was aware of the following circumstances that could significantly have an impact on the present and future budgets of the Lincoln Parish School Board:

Health care costs are expected to increase annually over the next several years due to implementation of the Affordable Care Act. The school system operating costs will continue to increase with the growing need for more and better technology, the increasing demands for accountability, and the implementing of state and federal mandates with no additional funding to offset the associated new costs.

CONTACTING THE SCHOOL BOARD'S FINANCIAL MANAGEMENT Our financial report is designed to provide our citizens, taxpayers, parents, students, and investors and creditors with a general overview of the School Board's finances and to show the School Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact the Chief Financial Officer at Lincoln Parish School Board, 410 S. Farmerville Street, Ruston, Louisiana 71270-4699, telephone number (318) 255-1430.

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**BASIC FINANCIAL STATEMENTS:
GOVERNMENT-WIDE
FINANCIAL STATEMENTS (GWFS)**

LINCOLN PARISH SCHOOL BOARD

**STATEMENT OF NET POSITION
June 30, 2019**

	Statement A GOVERNMENTAL ACTIVITIES
ASSETS	
Cash and cash equivalents	\$ 11,573,994
Investments	41,749,294
Receivables	2,957,663
Inventory	76,285
Other assets	2,500
Capital assets:	
Land and construction in progress	4,414,692
Depreciable assets, net of depreciation	70,918,336
TOTAL ASSETS	131,692,764
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charge on refunding	1,224,505
Deferred outflows related to OPEB	5,313,686
Deferred outflows related to pensions	20,622,115
TOTAL DEFERRED OUTFLOWS OF RESOURCES	27,160,306
LIABILITIES	
Accounts, salaries and other payables	7,371,974
Unearned revenue	47,759
Interest payable	400,562
Long-term liabilities:	
Long-term debt due within one year	4,896,230
Long-term debt due in more than one year	53,906,136
OPEB liability	132,086,554
Net pension liability	76,842,972
TOTAL LIABILITIES	275,552,187
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows related to OPEB	1,567,219
Deferred inflows related to pensions	11,190,486
TOTAL DEFERRED INFLOWS OF RESOURCES	12,757,705
NET POSITION	
Net investment in capital assets	22,413,218
Restricted for:	
Miscellaneous grant programs	175,617
School food service	951,463
Maintenance	930,460
Capital projects	3,949,183
Salary improvement	11,079,559
Debt service	8,276,803
Unrestricted	(177,233,125)
TOTAL NET POSITION	\$ (129,456,822)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2019

Statement B

FUNCTIONS/PROGRAMS	PROGRAM REVENUES			NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION
	EXPENSES	CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	
<i>Governmental activities:</i>				
Instruction:				
Regular programs	\$ 33,583,437	\$ -	\$ 341,642	\$ (33,241,795)
Special programs	9,671,384	-	1,199,819	(8,471,565)
Other instructional programs	7,458,160	-	3,131,465	(4,326,695)
Support services:				
Student services	4,700,001	-	265,699	(4,434,302)
Instructional staff support	5,755,190	-	2,005,604	(3,749,586)
General administration	2,070,153	-	282,077	(1,788,076)
School administration	4,940,707	-	4,518	(4,936,189)
Business services	1,131,950	-	94,748	(1,037,202)
Plant services	6,563,512	-	9,765	(6,553,747)
Student transportation services	4,433,524	-	14,967	(4,418,557)
Central services	464,282	-	114	(464,168)
Food services	4,466,320	114,424	2,428,086	(1,923,810)
Community service programs	119,519	-	28	(119,491)
Interest on long-term debt	1,410,677	-	-	(1,410,677)
Total Governmental Activities	\$ 86,768,816	\$ 114,424	\$ 9,778,532	(76,875,860)

General revenues:

Taxes:

Property taxes	20,466,383
Sales taxes	17,792,665

Grants and contributions not restricted to specific programs

State revenue sharing	301,073
Minimum Foundation Program	28,741,661
Interest and investment earnings	978,771
Miscellaneous	3,569,508

Total general revenues 71,850,061

Changes in net position (5,025,799)

Net position - beginning (124,431,023)

Net position - ending \$ (129,456,822)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

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**BASIC FINANCIAL STATEMENTS:
FUND FINANCIAL STATEMENTS (FFS)**

LINCOLN PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Balance Sheet
June 30, 2019**

Statement C

	<u>GENERAL</u>	<u>2000 AD VALOREM</u>	<u>NONMAJOR GOVERNMENTAL</u>	<u>TOTAL</u>
ASSETS				
Cash and cash equivalents	\$ 4,595,848	\$ 357,264	\$ 4,758,947	\$ 9,712,059
Investments	14,270,533	5,496,759	20,145,477	39,912,769
Receivables	1,077,728	13,588	1,847,816	2,939,132
Interfund receivables	649,965	-	-	649,965
Inventory	-	-	76,285	76,285
Other assets	-	-	2,500	2,500
TOTAL ASSETS	<u>20,594,074</u>	<u>5,867,611</u>	<u>26,831,025</u>	<u>53,292,710</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts, salaries and other payables	5,757,343	15,734	1,389,014	7,162,091
Interfund payables	-	-	649,965	649,965
Unearned revenue	-	-	47,759	47,759
TOTAL LIABILITIES	<u>5,757,343</u>	<u>15,734</u>	<u>2,086,738</u>	<u>7,859,815</u>
FUND BALANCES:				
Nonspendable	-	-	31,366	31,366
Restricted	2,361,210	2,925,939	20,476,498	25,763,647
Committed	3,704,218	2,925,938	4,236,423	10,866,579
Assigned	200,000	-	-	200,000
Unassigned	8,571,303	-	-	8,571,303
TOTAL FUND BALANCES	<u>14,836,731</u>	<u>5,851,877</u>	<u>24,744,287</u>	<u>45,432,895</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 20,594,074</u>	<u>\$ 5,867,611</u>	<u>\$ 26,831,025</u>	<u>\$ 53,292,710</u>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

**Reconciliation of the Governmental Funds
Balance Sheet to the Statement of Net Position
June 30, 2019**

Statement D

Total fund balances - governmental funds \$ 45,432,895

The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The Statement of Net Position includes those capital assets among the assets of the School Board as a whole. The cost of those capital assets is allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.

Costs of capital assets	\$	144,390,166	
Accumulated depreciation		<u>(69,057,138)</u>	75,333,028

Net position of the internal service fund is reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.

Total net position	2,178,165
--------------------	-----------

Deferred outflows of resources are not available to pay current period expenditures and, therefore, are not reported in the governmental funds.

Deferred charges on refunding	1,224,505
Deferred outflows related to OPEB	5,313,686
Deferred outflows related to pensions	20,622,115

Deferred inflows of resources are not due and payable in the current period and accordingly are not reported in the fund financial statements.

Deferred inflows related to OPEB	(1,567,219)
Deferred inflows related to pensions	(11,190,486)

Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities, both current and long-term, are reported in the Statement of Net Position.

Balances at June 30, 2019 are:

Long-term liabilities			
Bonds premiums		(862,315)	
General obligation bonds payable		(25,370,000)	
Direct placement bonds payable		(27,912,000)	
Compensated absences payable		(3,329,108)	
OPEB liability		(132,086,554)	
Net pension liability		(76,842,972)	
Interest payable		<u>(400,562)</u>	<u>(266,803,511)</u>

Net Position - Governmental Activities	<u>\$ (129,456,822)</u>
--	-------------------------

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

Statement E

	GENERAL	2000 AD VALOREM	NONMAJOR GOVERNMENTAL	TOTAL
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 8,764,779	\$ 3,676,354	\$ 8,025,250	\$ 20,466,383
Sales and use	8,896,333	-	8,896,332	17,792,665
Interest earnings	394,848	125,687	406,062	926,597
Food service	-	-	114,424	114,424
Other	1,015,248	-	71,460	1,086,708
State sources:				
Equalization	28,377,257	-	364,404	28,741,661
Other	354,145	-	419,130	773,275
Federal sources	-	-	9,306,330	9,306,330
TOTAL REVENUES	47,802,610	3,802,041	27,603,392	79,208,043
EXPENDITURES				
Current:				
Instruction:				
Regular programs	22,397,096	1,441,955	4,286,410	28,125,461
Special programs	6,516,838	387,695	2,454,298	9,358,831
Other instructional programs	3,371,788	178,676	3,719,157	7,269,621
Support services:				
Student services	3,735,387	159,418	686,301	4,581,106
Instructional staff support	2,667,014	156,639	2,763,763	5,587,416
General administration	692,413	126,050	636,944	1,455,407
School administration	3,703,445	165,493	924,217	4,793,155
Business services	875,838	32,378	179,441	1,087,657
Plant services	2,610,633	224,177	3,685,431	6,520,241
Student transportation services	2,931,840	164,588	1,223,674	4,320,102
Central services	441,213	2,148	8,463	451,824
Food services	915,106	133,418	3,303,114	4,351,638
Community service programs	112,300	2,971	10,495	125,766
Capital outlay	-	-	3,519,291	3,519,291
Debt service:				
Principal retirement	-	-	3,375,000	3,375,000
Interest and bank charges	-	-	1,287,625	1,287,625
TOTAL EXPENDITURES	50,970,911	3,175,606	32,063,624	86,210,141
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ (3,168,301)	\$ 626,435	\$ (4,460,232)	\$ (7,002,098)

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

Statement E

	<u>GENERAL</u>	<u>2000 AD VALOREM</u>	<u>NONMAJOR GOVERNMENTAL</u>	<u>TOTAL</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ -	\$ 57,752	\$ 1,340,148	\$ 1,397,900
Transfers out	(392,900)	(700,000)	(305,000)	(1,397,900)
Insurance proceeds	-	-	2,701,562	2,701,562
Proceeds from sale of capital assets	-	-	3,036	3,036
	<u>(392,900)</u>	<u>(642,248)</u>	<u>3,739,746</u>	<u>2,704,598</u>
TOTAL OTHER FINANCING SOURCES (USES)				
Net Change in Fund Balances	(3,561,201)	(15,813)	(720,486)	(4,297,500)
FUND BALANCES - BEGINNING	<u>18,397,932</u>	<u>5,867,690</u>	<u>25,464,773</u>	<u>49,730,395</u>
FUND BALANCES - ENDING	<u>\$ 14,836,731</u>	<u>\$ 5,851,877</u>	<u>\$ 24,744,287</u>	<u>\$ 45,432,895</u>

(CONCLUDED)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances to the Statement of Activities
For the Year Ended June 30, 2019**

		Statement F
Total net change in fund balances - governmental funds	\$	(4,297,500)
Amounts reported for governmental activities in the Statement of Activities are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceed depreciation in the period:		
Capital outlays	\$ 4,011,592	
Depreciation expense	(5,353,551)	
Loss on deletions from system and other disposals	<u>(231,448)</u>	(1,573,407)
The issuance of long-term debt provides current financial resources of governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.		
Repayment of bond principal		3,375,000
Bond premiums are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the Statement of Net Position, however, bond premiums increase long-term debt and are amortized over the life of the bonds.		
		48,089
The Statement of Activities reflects the effects of other post-employment benefits, which is based on an actuarial amount that is increased over an amortized period and decreased for amounts actually paid during the year. The governmental funds reflect only the payments made as current year expenditures. This year, the change in OPEB amounts was:		
Increase in OPEB liability	(10,795,083)	
Increase in deferred outflows	5,189,057	
Decrease in deferred inflows	<u>824,853</u>	(4,781,173)
The recognition of pension expense in the Statement of Activities is based on projected benefit payments discounted to actuarial present value and attributed to periods of employee service. Pension expenditures in the fund financial statements are the amounts actually paid. This year, the change in pension amounts was:		
Increase in pension liability	(2,485,387)	
Increase in deferred outflows	6,438,758	
Increase in deferred inflows	<u>(903,136)</u>	3,050,235
In the Statement of Activities, certain operating expenses - compensated absences (vacations and sick leave) - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time earned (\$345,508) exceeded the amounts used (\$205,219) by \$140,289.		
		(140,289)
Deferred charges on advance refundings are reported in governmental funds as expenditures when debt is issued, whereas these amounts are deferred and amortized as interest expense in the Statement of Activities. The amortization for the current year is \$193,744.		
		(193,744)
All revenues, expenses and changes in fund net position (deficits) of the internal service fund are reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.		
Net income (loss)		(535,613)
Interest on long-term debt in the Statement of Activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.		
		<u>22,603</u>
Change in net position of governmental activities	\$	<u><u>(5,025,799)</u></u>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD
PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Net Position
June 30, 2019

Statement G

ASSETS	
CURRENT ASSETS	
Cash	\$ 1,861,935
Investments	1,836,525
Receivables	<u>18,531</u>
TOTAL CURRENT ASSETS	<u>3,716,991</u>
LIABILITIES	
CURRENT LIABILITIES	
Accounts payable	209,883
Claims payable	<u>1,206,012</u>
TOTAL CURRENT LIABILITIES	1,415,895
NON CURRENT LIABILITIES	
Claims payable	<u>122,931</u>
TOTAL LIABILITIES	<u>1,538,826</u>
NET POSITION	
Unrestricted	<u>2,178,165</u>
TOTAL NET POSITION	<u><u>\$ 2,178,165</u></u>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Revenues, Expenses,
and Changes in Fund Net Position
For the Year Ended June 30, 2019

Statement H

OPERATING REVENUES	
Premiums	\$ 13,700,373
Other revenues	9,650
	<hr/>
TOTAL OPERATING REVENUES	13,710,023
	<hr/>
OPERATING EXPENSES	
Administration	1,932,944
Insurance premiums	199,705
Claims	12,165,161
	<hr/>
TOTAL OPERATING EXPENSES	14,297,810
	<hr/>
Operating income (loss)	(587,787)
NON OPERATING REVENUES/EXPENSES	
Earnings on investments	52,174
	<hr/>
Change in Net Position	(535,613)
NET POSITION - BEGINNING	2,713,778
	<hr/>
NET POSITION - ENDING	\$ 2,178,165
	<hr/> <hr/>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD
PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Cash Flows
For the Year Ended June 30, 2019

Statement I

CASH FLOW (USES) FROM OPERATING ACTIVITIES	
Receipts from interfund services provided	\$ 13,684,050
Payments for administration	(1,932,944)
Payments for insurance premiums	(282,285)
Payments for claims	(11,998,778)
Other receipts	9,650
	<hr/>
Net cash provided by (used for) operating activities	(520,307)
	<hr/>
CASH FLOW (USES) FROM INVESTING ACTIVITIES	
Sale of investments	951,757
Earnings on investments	52,174
	<hr/>
Net cash provided by (used for) investing activities	1,003,931
	<hr/>
Net increase (decrease) in cash and cash equivalents	483,624
CASH AND CASH EQUIVALENTS - BEGINNING	<hr/> 1,378,311
CASH AND CASH EQUIVALENTS - ENDING	<hr/> 1,861,935 <hr/>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	
Operating (loss)	(587,787)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:	
(Increase) decrease in accounts receivable	(18,531)
(Increase) decrease in interfund receivable	2,208
Increase (decrease) in accounts payable	(82,580)
Increase (decrease) in claims payable	166,383
	<hr/>
Net cash provided by (used for) operating activities	<hr/> \$ (520,307) <hr/>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

LINCOLN PARISH SCHOOL BOARD
FIDUCIARY FUND
Statement of Fiduciary Assets and Liabilities
June 30, 2019

Statement J

**AGENCY
FUND**

ASSETS	
Cash and cash equivalents	<u>\$ 1,527,146</u>
TOTAL ASSETS	<u><u>1,527,146</u></u>
LIABILITIES	
Deposits due others	<u>1,527,146</u>
TOTAL LIABILITIES	<u><u>\$ 1,527,146</u></u>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

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Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying financial statements of the School Board have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

A. REPORTING ENTITY The Lincoln Parish School Board was created by Louisiana Revised Statute LSA-R.S. 17:51 to provide public education for the children within Lincoln Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of twelve members who are elected from twelve districts for terms of four years.

The School Board operates fourteen schools and is the fiscal agent for three university laboratory schools within the parish with a total enrollment of approximately 5,822 pupils without Pre-K and 6,080 with Pre-K. In conjunction with the regular educational programs, some of these schools offer special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

GASB Standards establish criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. The School Board is considered a *primary government*, since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. As used in the standards, fiscally independent means that the School Board may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt. The School Board also has no *component units*, defined by GASB Standards as other legally separate organizations for which the elected School Board members are financially accountable. There are no other primary governments with which the School Board has a significant relationship.

B. FUNDS The accounts of the School Board are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The funds of the School Board are classified into three categories: governmental, proprietary and fiduciary.

Governmental Funds Governmental funds are used to account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of long-term debt. The School Board reports the following major governmental fund:

General Fund The primary operating fund of the School Board. It accounts for all financial resources of the School Board, except those required to be accounted for in another fund.

2000 Ad Valorem The 2000 Ad Valorem Tax Fund accounts for the proceeds of a parish-wide 10 mill ad valorem tax. Of the total tax collections, 50% is to be used for paying salaries and benefits. The remaining 50% of tax collections is to be used for paying retiree health insurance premiums, paying for technology, covering the cost of mandated summer school, and for maintaining, operating and improving school buildings, facilities, vehicles and equipment.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

Proprietary Funds Proprietary funds account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Proprietary funds differ from governmental funds in that their focus is on income measurement, which, together with the maintenance of equity, is an important financial indicator. Proprietary fund(s) include the following:

Internal service funds accounts for operations that provide services other departments or agencies of the government, or to other governments, on a cost-reimbursement basis.

Workers' compensation This fund, which began in fiscal year 1991, is used to account for the payment of workers' compensation benefits. Fund revenues are derived from government allocations. These revenues are planned to match: (1) expenses of insurance premiums in excess of risk retention amounts; (2) estimated claim losses resulting from risk retention programs which include estimated liabilities for claims incurred but not yet reported at year end, and (3) operating expenses.

Group health insurance Revenues for this fund are received from local sales and property taxes, employee deductions from payroll, payments from retirees, and Minimum Foundation Program Funding (MFP). Monies are used to pay employee health insurance claims, the administrative cost to the insurance administrator for administration of the plan and processing medical claims, cost of excess and specific insurance to protect the fund from exposure to large claims, hospital pre-certification, and life insurance with an insurance carrier.

Fiduciary Funds Fiduciary funds account for assets held by the government in a trustee capacity or as an agent on behalf of outside parties, including other governments, or on behalf of other funds within the School Board. Trust funds account for assets held by the government under the terms of a formal trust agreement.

Agency funds are custodial in nature (assets equal liabilities) and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. This fund is used to account for assets that the government holds for others in an agency capacity. The agency fund is as follows:

School activities agency fund accounts for assets held by the School Board as an agent for the individual schools and school organizations.

C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Government-Wide Financial Statements (GWFS)

The Statement of Net Position and the Statement of Activities displays information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund financial statement level.

The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, liabilities and deferred inflows/outflows of resources resulting from nonexchange transactions are recognized in accordance with the GASB Standards.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

Internal Activities The workers' compensation and group health insurance internal service funds provide services to the governmental funds. Accordingly, the internal service funds activities were rolled up into the governmental activities. The internal activities have been eliminated in order to avoid the "grossing-up" effect of a straight inclusion. Interfund services provided and used are not eliminated in the process of consolidation.

Program revenues Program revenues include 1) charges for services provided, 2) operating grants and contributions, and 3) capital grants and contributions; program revenues reduce the cost of the function to be financed from the School Board's general revenues. Charges for services are primarily derived from cafeteria sales and miscellaneous student fees. Operating grants and contributions consist of the many educational grants received from the federal and state government.

Allocation of indirect expenses The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Depreciation expense is specifically identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately in the Statement of Activities. Other indirect expenses are not allocated.

Fund Financial Statements (FFS)

Governmental Funds The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available.") "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for interest and principal payments on long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when they mature.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

Revenues

Ad valorem taxes and sales taxes are susceptible to accrual.

Entitlements and shared revenues (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Other receipts become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

Expenditures

Salaries are recorded as paid. Unpaid salaries for nine-month employees who are paid over twelve months are accrued at June 30. Substantially all other expenditures are recognized when the related fund liability has been incurred.

Other Financing Sources (Uses) Transfers between funds that are not expected to be repaid (or any other types, such as capital lease transactions, sale of capital assets, debt extinguishments, long-term debt proceeds, et cetera) are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

Encumbrances Encumbrance accounting, under which purchase orders are recorded in order to reserve that portion of the applicable appropriation, is not employed. However, outstanding purchase orders are taken into consideration before expenditures are incurred in order to assure that applicable appropriations are not exceeded. In addition, the monthly budget reports are reviewed to ensure compliance with the budget, and where necessary, revisions to the budget are made.

Proprietary Funds Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

Operating Revenues and Expenses Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Fiduciary Funds The *agency fund* is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting.

D. DEPOSITS AND INVESTMENTS Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in investments with original maturities of ninety days or less. Under state law, the School Board may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

Investments are limited by LSA-R.S. 33:2955 and the School Board's investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at fair value except for the following which are permitted per GASB Standards:

Investments in *nonparticipating* interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.

The School Board reported at amortized cost money market investments and *participating* interest-earning investment contracts that have a remaining maturity at time of purchase of one year or less.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

Definitions:

Interest-earning investment contracts include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

Money market investments are short-term, highly liquid debt instruments that include U. S. Treasury obligations.

The School Board participates in the Louisiana Asset Management Pool, Inc. (LAMP) which is an external investment pool that is not SEC-registered. Because the LAMP is an arrangement sponsored by a type of governmental entity, it is exempt by statute from regulation by the SEC.

LAMP is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana. Only local government entities having contracted to participate in LAMP have an investment interest in its pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest in accordance with LA-R.S. 33.2955.

GASB Statement No. 40 Deposit and Investment Risk Disclosure, requires disclosure of credit risk, custodial credit risk, concentration of credit risk, interest rate risk and foreign currency risk for all public entity investments.

LAMP is an investment pool that, to the extent practical, invest in a manner consistent with GASB No. 79. The following facts are relevant for investment pools:

- Credit risk: LAMP is rated AAAM by Standard & Poor's.
- Custodial credit risk: LAMP participants' investments in the pool are evidenced by shares of the pool. Investments in pools should be disclosed, but not categorized because they are not evidenced by securities that exist in physical or book-entry form. The public entity's investment is with the pool, not the securities that make up the pool; therefore, no disclosure is required.
- Concentration of credit risk: Pooled investments are excluded from the 5 percent disclosure requirement.
- Interest rate risk: LAMP is designed to be highly liquid to give its participants immediate access to their account balances. LAMP prepares its own interest rate risk disclosure using the weighted average maturity (WAM) method. The WAM of LAMP assets is restricted to not more than 90 days and consists of no securities with a maturity in excess of 397 days or 762 days for U.S. Government floating/variable rate investments. The WAM for LAMP's total investments is 33 days as of June 30, 2019.
- Foreign currency risk: Not applicable.

The investments in LAMP are stated at fair value. The fair value is determined on a weekly basis by LAMP and the value of the position in the external investment pool is the same as the net asset value of the pool shares.

LAMP, Inc. is subject to the regulatory oversight of the state treasurer and the board of directors. LAMP is not registered with the SEC as an investment company. An annual audit of LAMP is conducted by an independent certified public accountant. LAMP issues financial reports. These financial reports can be obtained by writing:

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LAMP, Inc., 228 St. Charles Avenue, Suite 1123, New Orleans, LA 70130 or contact the LAMP administrative office at 800-249-5267.

E. SHORT-TERM INTERFUND RECEIVABLES/PAYABLES During the course of operations, numerous transactions occur between individual funds for services rendered. These receivables and payables are classified as due from other funds or due to other funds on the balance sheet. Short-term interfund loans are classified as interfund receivables/payables.

F. INVENTORY Inventory of the school food service special revenue fund consists of food purchased by the School Board and commodities granted by the United States Department of Agriculture through the Louisiana Department of Agriculture and Forestry. Inventory of the school food service fund is accounted for on the consumption method. Inventory items are valued at cost (first-in, first-out) and commodities are assigned values based on information provided by the United States Department of Agriculture. Revenues related to commodities which are not consumed as of the date of the balance sheet are reflected as unearned revenues since title does not pass to the School Board until the commodities are consumed. Inventories are classified as nonspendable fund balance which indicates that these do not constitute “available spendable resources,” even though they are a component of total assets.

Acquisition of materials and supplies other than the food purchases are accounted for on the purchase method, that is, the expenditures are charged when the items are purchased. The value of these materials and supplies, except for the food purchased in the school food service special revenue fund, are not considered significant at June 30, 2019, and their value is not shown in the accompanying balance sheet.

G. CAPITAL ASSETS Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$5,000. Donated capital assets are recorded at their acquisition value at the date of donation. Intangible assets have a capitalization threshold of \$100,000. Estimated useful life is management’s estimate of how long the asset is expected to meet service demands. Straight line depreciation is used based on the following estimated useful lives:

Buildings	20 - 40 years
Improvements other than buildings	10 - 20 years
Furniture and equipment	3 - 10 years
Transportation equipment	5-8 years
Intangibles-software	5-8 years

H. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School Board has three types of items that qualify for reporting in this category. One item is deferred charges on refunding, which results from the difference in the carrying value of refunded debt and its requisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. In the Statement of Net Position, the net investment in capital assets includes the effect of deferring the recognition of expense from the deferred charge on refunding. The balance of deferred outflow of resources will be recognized as expense and decrease in net investment in capital assets through the 2029 fiscal year. The School Board had deferred outflows/inflows related to OPEB; see Note 9 for additional information. Additionally, the School Board had deferred outflows/inflows related to pensions; see Note 8 for additional information.

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In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenues) until that time. The School Board has two items that qualify for reporting in this category, which are deferred inflows related to OPEB and deferred inflows related to pensions. See Notes 8 and 9 for additional information.

I. UNEARNED REVENUES The School Board reports unearned revenues on its combined balance sheet. Unearned revenues arise when resources are received by the School Board before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures or for commodities in inventory at June 30, as described in Note F. In subsequent periods, when the School Board has a legal claim to the resources, the liability for unearned revenue is removed from the combined balance sheet and the revenue is recognized.

J. COMPENSATED ABSENCES All twelve-month employees earn from ten to eighteen days of vacation leave each year, depending on their length of service with the School Board. Vacation leave may be accumulated and carried forward to the next fiscal year without limitation. Employees hired or transferred into twelve-month positions after December 31, 2002, are limited to 25 days of accumulated vacation leave. Upon retirement, termination, or death, unused accumulated vacation leave is paid to the employee or the employee's estate at the employee's current rate of pay. As of 2009, full time twelve-month employees hired prior to January 1, 2003 shall have the option to annually request a portion of their annual leave be paid out. Employees in twelve month positions hired prior to January 1, 2003, may request a portion of their accumulated vacation leave once a year. Nine-month employees earn two work days of personal leave per academic year, which is non-cumulative.

All School Board employees earn from ten to eighteen days of sick leave each year, depending upon the length of employee contracts and years of service. Sick leave can be accumulated without limitation. Upon retirement or death, unused accumulated sick leave of up to twenty-five days is paid to the employee or to the employee's estate at the employee's current rate of pay. Under the Louisiana Teachers' Retirement System and the Louisiana School Employees' Retirement System, all unpaid sick leave subject to retirement system limitations is used in the retirement benefit computation as earned service.

The School Board's recognition and measurement criteria for compensated absences follow:

GASB Statement No. 16 provides that vacation leave and other compensated absences with similar characteristics should be accrued as liability as the benefits are earned by the employees if both of the following conditions are met:

- A. The employees' right to receive compensation is attributable to services already rendered.
- B. It is probable that the employer will compensate the employees for the benefits through paid time off or some other means, such as cash payments at termination or retirement.

GASB Statement No. 16 provides that a liability for sick leave should be accrued using one of two termination approaches:

The School Board uses the following approach in accruing sick leave. A governmental entity should estimate its accrued sick leave liability based on the sick leave accumulated at the balance sheet date by those employees who currently are eligible to receive termination payments as well as other employees who are expected to become eligible in the future to receive such payments. Employees with ten years of experience or more are included in the estimate.

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K. LONG-TERM OBLIGATIONS For governmental fund types, bond premiums and discounts, as well as issuance costs, are recognized during the current period. Bond proceeds are reported as another financing source net of the applicable premium or discount. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures.

The School Board provides certain continuing health care and life insurance benefits for its retired employees. The OPEB Plan is a single employer defined benefit “substantive plan” as understood by past practices of the School Board. Expenditures are recorded as payments made to the internal service fund as premiums.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems and additions to/deductions from the retirements systems fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

L. RESTRICTED NET POSITION For the government-wide statement of net position, net position is reported as restricted when constraints placed on net position use are either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;

Imposed by law through constitutional provisions or enabling legislation.

When both restricted and unrestricted resources are available for use, it is the government’s policy to use restricted resources first, and then unrestricted resources as they are needed. \$13,697,253 of the restricted net position reported by the School Board is restricted through enabling legislation.

M. FUND EQUITY OF FUND FINANCIAL STATEMENTS GASB Standards require the fund balance amounts to be reported within the fund balance categories as follows:

Non-spendable: Fund balance that is not in spendable form or legally or contractually required to be maintained intact. This category includes items that are not easily converted to cash such as inventories and prepaid items.

Restricted: Fund balance that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

Committed: Fund balance that can only be used for specific purposes determined by the School Board’s highest level of decision making authority. Committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously commit the funds. Committed fund balance is the result of resolutions that were passed at a School Board meeting committing the funds.

Assigned: Fund balance that is constrained by the School Board’s intent to be used for specific purposes, but are neither restricted nor committed. The Superintendent has the authority to assign unrestricted fund balance amounts according to the fund balance policy where the School Board’s intent is for those amounts to be used for specific purposes.

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Unassigned: Fund balance that is the residual classification for the general fund. A negative unassigned fund balance may be reported in other governmental funds if expenditures incurred for specific purposes exceeded the amounts restricted, committed or assigned to those purposes.

When an expenditure is incurred for which restricted and unrestricted funds are available, it is the School Board's policy to use restricted resources first. The School Board reduces committed amounts, followed by assigned amounts and then unassigned amounts when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

N. INTERFUND TRANSACTIONS Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All other interfund transactions are reported as transfers. In the process of aggregating data for the statement of net position and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

O. SALES TAXES The School Board receives a two-cent sales and use tax. The tax is collected by the Lincoln Parish Sales and Use Tax Commission and is remitted to the School Board the same month the tax is collected. The sales and use tax is recorded as revenue in the general fund and special revenue funds.

A one-half cent sales and use tax approved September 12, 1967, is dedicated to supplement other revenues available for the payment of salaries of teachers in the public elementary and secondary schools and for the expenditures of operating said schools, such operating expenditures to include payment of other personnel employed by the School Board in addition to teachers.

A one-half cent sales and use tax approved May 19, 1979, and rededicated March 8, 1988, was dedicated as follows:

Two-thirds is for paying salaries of certified and non-certified employees of the School Board above their base pay and paying retirement and other benefits for said employees.

One-third is for constructing, acquiring, erecting, improving, and/or repairing schools and school-related facilities and for paying the cost of utilities therefore, and for improving instruction, providing instructional materials and student services and curriculum enrichment, including salaries for over-staffed instructional positions, in and for the public schools.

The third one-half cent sales and use tax approved January 16, 1993, is dedicated for the purpose of paying institutional and support staff salaries and benefits, including but not limited to salaries and benefits for elementary school librarians, elementary school vocal music instructors, and elementary coordinators.

Another one-half cent sales and use tax approved January 15, 2000, is dedicated for paying salaries and benefits of teachers and other School Board employees.

P. BUDGETS

General Budget Policies The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements.

State statute requires budgets be adopted for the general fund and all special revenue funds.

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Each year prior to September 15, the Superintendent submits to the School Board proposed annual budgets for the general fund and special revenue funds' budgets that are not grant-oriented. Public hearings are conducted, prior to the School Board's approval, to obtain citizen comments. Grant funds are included in special revenue funds and their budgets are adopted at the time the grant applications are approved by the grantor. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year end.

Formal budget integration (within the accounting records) is employed as a management control device. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the School Board.

Budget Basis of Accounting All governmental funds' budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level for the general fund and at the fund level for special revenue funds. Management can transfer amounts between line items within a function.

Q. USE OF ESTIMATES The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues, expenditures and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Excess of Expenditures over Appropriations in Individual Funds The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2019:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
General Fund	\$ 48,086,491	\$ 50,970,911	\$ (2,884,420)
School Food Service	2,843,352	2,843,411	(59)
2000 Sales Tax	4,317,873	4,317,875	(2)
Striving Readers	349,775	464,414	(114,639)

The general fund variance is the result of budgeting the equalization net of transfers of local share to virtual and charter schools. The Striving Readers fund is a cost reimbursement program, in which budget revisions were not considered necessary.

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NOTE 3 - LEVIED TAXES The School Board levies taxes on real and business personal property located within Lincoln Parish's boundaries. Property taxes are levied by the School Board on property values assessed by the Lincoln Parish Tax Assessor and approved by the state of Louisiana Tax Commission.

The Lincoln Parish Sheriff's Office bills and collects property taxes for the School Board. Collections are remitted to the School Board monthly.

Property Tax Calendar

Tax bills mailed	November 21, 2018
Taxes due date	December 31, 2018
Lien date	December 31, 2018
Penalties and interest are added	December 31, 2018
Collection dates	December 2018 thru February 2019
Tax sale – 2018 delinquent property	June 4, 2019

Assessed values are established by the Lincoln Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value.

10% land	15% machinery
10% residential improvements	15% commercial improvements
15% industrial improvements	25% public service properties, excluding land

A revaluation of all property is required after 1978 to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2016. Total assessed value was \$529,339,219 for the 2018 calendar year. Louisiana state law exempts the first \$75,000 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was \$58,159,866 of the assessed value in calendar year 2018.

State law requires the Sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the Sheriff is required by the *Constitution of the State of Louisiana* to sell the least quantity of property necessary to settle the taxes and interest owed.

The tax roll is prepared by the tax assessor and approved by the State Tax Commission in November of each year. The amount of 2018 property taxes to be collected occurs in December 2018 and January and February 2019. All property taxes are recorded in the general, special revenue (maintenance funds), and debt service funds. The School Board considers the lien date (December 31, 2018) as the date an enforceable legal claim occurs for 2018 property taxes. Property tax revenue is recognized in the period for which the taxes are levied (budgeted). Accordingly, the 2018 property taxes are budgeted in the 2018-2019 fiscal year of the School Board.

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Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. Historically, virtually all ad valorem taxes receivable were collected since they are secured by property. Therefore, there is no allowance for uncollectible taxes.

The following is a summary of authorized and levied (tax rate per \$1,000 Assessed Value) ad valorem taxes:

	<u>Authorized Millage</u>	<u>Levied Millage</u>	<u>Expiration Date</u>
Parish-wide taxes:			
Constitutional	4.23	3.91	Statutory
Special maintenance and operation	4.94	4.57	2018
Special repair and equipment	4.94	4.57	2018
Maintenance and operation	10.25	9.47	2022
Maintenance and operation	8.49	7.84	2019
District taxes:			
Maintenance and operations			
Ruston School District #1	2.61	2.28	2023
Simsboro School District #3	3.19	2.99	2025
Dubach School District #5	3.49	3.25	2018
Choudrant School District #6	3.03	2.64	2019
Bond and interest			
Ruston School District #1	Variable	11.00	2026
Simsboro School District #3	Variable	7.25	2025
Choudrant School District #6	Variable	18.00	2029

The difference between authorized and levied millages is the result of the reassessment of taxable property required by Article 7, Section 23 of the Louisiana Constitution of 1974.

NOTE 4 - DEPOSITS Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The fair value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Custodial credit risk-deposits. At year-end, the School Board's carrying amount of deposits was - \$14,251,140 (Statement A- \$11,573,994 classified as cash, Statement A- \$1,150,000 in CDs classified as investments, and Statement J- \$1,527,146) and the bank balance was \$14,635,669. The bank balance was covered by federal depository insurance in the amount of \$725,898 and \$13,909,771 was collateralized by securities held by the trust department but not in the School Board's name. The School Board's investment policy does not address custodial credit risk.

Additional information is included at Note 1 (d).

NOTE 5 - INVESTMENTS As of June 30, 2019, the School Board had its assets in U. S. agency securities, money market instruments and other government securities managed by a financial institution. The account managed by a financial institution has a fair value of \$41,749,294 (including \$1,150,000 in CDs) as of June 30, 2019 which represents 100 % of the School Board's investments as of this date.

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Investments are measured at fair value on a recurring basis. Recurring fair value measurements are those that Governmental Accounting Standards Board (GASB) Statements require or permit in the Statement of Net Position at the end of each reporting period. Fair value measurements are categorized based on the valuation inputs used to measure an asset's fair value. Level 1 inputs are quoted prices in the active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments' fair value measurements are as follows at June 30, 2019:

Type of Debt Investment	Fair Value	Matures in Less Than 1 Year	Matures in Greater than 5 Years	Percentage of Investment	Fair Market Value Hierarchy	Valuation Technique	Credit Risk
LAMP	\$ 20,423,052	\$ 20,423,052	\$ -	50%	Level 1	Not applicable	AAAm (S&P)
Federal Farm Credit Bonds	5,550,037	5,550,037	-	14%	Level 2	Market approach	Unrated
Federal Home Loan Bonds	8,071,761	8,071,761	-	20%	Level 2	Market approach	Unrated
State and Local Government Bonds	6,554,444	-	6,554,444	16%	Level 2	Market approach	Unrated
Total investments	<u>\$ 40,599,294</u>	<u>\$ 34,044,850</u>	<u>\$ 6,554,444</u>	<u>100%</u>			

Interest Rate Risk: The School Board's policy does not address interest rate risk. The School Board has \$6,554,444 in State and Local Government Bonds that mature in 2024 and 2026. These investments are for the QSCB 2009 and 2011 series maturity payment which are payable in 2024 and 2026.

Credit Rate Risk: State law limits investments to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies. Even though the School Board adheres to the state regulations, the School Board's policy does not address credit rate risk.

Custodial Credit Risk-Investments: For an investment, this is the risk that, in the event of the failure of the counter party, the School Board will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The School Board does maintain investment accounts at a financial institution.

NOTE 6 - RECEIVABLES The receivables at June 30, 2019, are as follows:

Class of Receivables	General	2000 Ad Valorem	Nonmajor Governmental	Internal Service	Total
Taxes:					
Ad Valorem	\$ 31,110	\$ 13,588	\$ 31,002	\$ -	\$ 75,700
Sales Tax	790,140	-	790,139	-	1,580,279
Intergovernmental - grants:					
Federal	-	-	958,942	-	958,942
State	13,720	-	67,733	-	81,453
Other	242,758	-	-	18,531	261,289
Total	<u>\$ 1,077,728</u>	<u>\$ 13,588</u>	<u>\$ 1,847,816</u>	<u>\$ 18,531</u>	<u>\$ 2,957,663</u>

The School Board expects to collect these balances in full; therefore, no allowance for doubtful accounts was established.

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NOTE 7 - CAPITAL ASSETS Capital assets balances and activity for the year ended June 30, 2019 is as follows:

	<u>Balance Beginning</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance Ending</u>
Governmental activities				
Non depreciable capital assets:				
Land	\$ 1,041,065	\$ 386,500	\$ -	\$ 1,427,565
Construction in progress	1,247,264	3,519,291	1,779,428	2,987,127
Total non depreciable capital assets	<u>2,288,329</u>	<u>3,905,791</u>	<u>1,779,428</u>	<u>4,414,692</u>
Depreciable capital assets:				
Buildings	129,060,882	1,392,928	1,129,964	129,323,846
Improvements other than buildings	588,433	-	-	588,433
Furniture and equipment	2,661,999	35,477	69,128	2,628,348
Transportation equipment	6,978,023	456,824	-	7,434,847
Total depreciable capital assets	<u>139,289,337</u>	<u>1,885,229</u>	<u>1,199,092</u>	<u>139,975,474</u>
Total cost of capital assets	<u>141,577,666</u>	<u>5,791,020</u>	<u>2,978,520</u>	<u>144,390,166</u>
Less accumulated depreciation				
Buildings	57,474,887	4,841,769	898,584	61,418,072
Improvements other than buildings	536,627	16,784	-	553,411
Furniture and equipment	2,157,745	91,537	69,060	2,180,222
Transportation equipment	4,501,972	403,461	-	4,905,433
Total accumulated depreciation	<u>64,671,231</u>	<u>5,353,551</u>	<u>967,644</u>	<u>69,057,138</u>
Depreciable capital assets, net	<u>74,618,106</u>	<u>(3,468,322)</u>	<u>231,448</u>	<u>70,918,336</u>
Governmental activities				
Capital assets, net	<u>\$76,906,435</u>	<u>\$ 437,469</u>	<u>\$ 2,010,876</u>	<u>\$ 75,333,028</u>

Depreciation expense was charged to governmental activities as follows:

Regular programs	\$ 4,726,363
Special programs	16,979
Vocational programs	9,026
Other instructional programs	1,328
Other Special programs	17,451
Instructional staff support	133
School administration	356
Plant services	41,444
Student transportation services	478,224
Food services	62,247
Total depreciation expense	<u>\$ 5,353,551</u>

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NOTE 8 - PENSION PLANS

The School Board is a participating employer in two statewide, public employee retirement systems, the Louisiana School Employees' Retirement System (LSERS) and the Teacher's Retirement System of Louisiana (TRSL). Both systems have separate boards of trustees and administer cost-sharing, multiple-employer defined benefit pension plans, including classes of employees with different benefits and contribution rates (sub-plans). Article X, Section 29(F) of the Louisiana Constitution of 1974 assigns the authority to establish and amend benefit provisions of all sub-plans administered by these systems to the State Legislature. Each system issues a public report that includes financial statements and required supplementary information. Copies of these reports for LSERS and TRSL may be obtained at www.lasers.net and www.trsl.org, respectively.

TRSL also administers an optional retirement plan (ORP), which was created by Louisiana Revised Statute 11:921-931 for academic and administrative employees of public institutions of higher education and is considered a defined contribution plan (see Optional Retirement Plan note below). A portion of the employer contributions for ORP plan members is dedicated to the unfunded accrued liability of the TRSL defined benefit plan.

General Information about the Pension Plans

Plan Descriptions/Benefits Provided:

Louisiana School Employees' Retirement System: LSERS administers a plan to provide retirement, disability, and survivor's benefits to non-teacher school employees excluding those classified as lunch workers and their beneficiaries as defined in R.S. 11:1001. The age and years of creditable service (service) required in order for a member to receive retirement benefits are established by R.S. 11:1141-1153 and vary depending on the member's hire date.

A member who joined the system on or after July 1, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 62. A member who joined between July 1, 2010 and June 30, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 60. A member who joined the system on or before June 30, 2010 is eligible for normal retirement if he has at least 30 years of creditable service regardless of age, 25 years of creditable service and is at least age 55, or 10 years of creditable service and is at least age 60. All members are eligible for retirement with 20 years of creditable service regardless of age with an actuarially reduced benefit.

For members who joined the system prior to July 1, 2006, the maximum retirement benefit is an amount equal to 3 1/3% of the average compensation for the 3 highest consecutive years of membership service, subject to the 10% salary limitation, multiplied by the number of years of service limited to 100% of final average compensation plus a supplementary allowance of \$2.00 per month for each year of service. For members who joined the system on or after July 1, 2006 through June 30, 2010, 3 1/3% of the average compensation is used to calculate benefits, however, the calculation consists of the five highest consecutive years of membership service, subject to the 10% salary limitation. For members who joined the system on or after July 1, 2010, 2 1/2% of the average compensation is used to calculate benefits and consists of the five highest consecutive years' average salary, subject to the 15% salary limitation. The supplemental allowance was eliminated for members entering the plan on or after July 1, 1986. Effective January 1, 1992, the supplemental allowance was reinstated to all members whose service retirement became effective after July 1, 1971.

A member is eligible to retire and receive disability benefits if the member has at least 5 years of creditable service, is not eligible for normal retirement and has become totally and permanently disabled and is certified as disabled by the Medical Board. A vested person with twenty or more years of creditable service who has withdrawn from active

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service prior to the age at which that person is eligible for retirement benefits, is eligible for a disability benefit until normal retirement age. A member who joins the system on or after July 1, 2006, must have at least 10 years of service to qualify for disability benefits. Upon the death of a member with five or more years of creditable service, the plan provides benefits for surviving spouses and minor children. Under certain conditions outlined in the statutes, a spouse is entitled to 75% of the member's benefit.

Teachers' Retirement System of Louisiana: TRSL administers a plan to provide retirement, disability, and survivor benefits to employees who meet the legal definition of a "teacher" as provided for in R.S. 11:701. Eligibility for retirement benefits and the calculation of retirement benefits are provided for in R.S. 11:761. Statutory changes closed existing, and created new, sub-plans for members hired on or after January 1, 2011 and July 1, 2015.

Most members are eligible to receive retirement benefits 1) at the age of 60 with 5 years of service, 2) at the age of 55 with at least 25 years of service, or 3) at any age with at least 30 years of service. For members joining on or after July 1, 2015, retirement benefits are paid at age 62 with at least 5 years of service credit. Members may retire with an actuarially reduced benefit with 20 years of service credit. Retirement benefits are calculated by applying a percentage ranging from 2% to 3% of final average salary multiplied by years of service. Average compensation is defined as the member's average annual earned compensation for the highest 36 consecutive months of employment for members employed prior to January 1, 2011, or highest 60 consecutive months of employment for members employed after that date.

Under R.S. 11:778 and 11:779, members who have suffered a qualified disability are eligible for disability benefits if employed prior to January 1, 2011 and attained at least 5 years of service or if employed on or after January 1, 2011 and attained at least 10 years of service. Members employed prior to January 1, 2011 receive disability benefits equal to 2½% of average compensation multiplied by the years of service, but not more than 50% of average compensation subject to statutory minimums. Members employed on or after January 1, 2011 receive disability benefits equivalent to the regular retirement formula without reduction by reason of age.

Survivor benefits are provided for in R.S. 11:762. In order for survivor benefits to be paid, the deceased member must have been an active member at the time of death and must have a minimum of five years of service, at least two of which were earned immediately prior to death, or must have had a minimum of twenty years of service regardless of when earned in order for a benefit to be paid to a minor or handicapped child. Survivor benefits are equal to 50% of the benefit to which the member would have been entitled if retired on the date of death using a factor of 2½% regardless of years of service or age, or \$600 per month, whichever is greater. Benefits are payable to an unmarried child until age 21, or age 23 if the child remains a full-time student. The minimum service credit requirement is ten years for a surviving spouse with no minor children, and benefits are to be paid for life to the spouse or a qualified handicapped child.

Deferred Retirement Option Program (DROP)

In lieu of terminating employment and accepting a service retirement, an eligible LSERS or TRSL member can begin participation in the DROP on the first retirement eligibility date for a period not to exceed 3 years. A member has a 60 day window from his first eligible date to participate in the program in order to participate for the maximum number of years. Delayed participation reduces the three year maximum participation period. During participation, benefits otherwise payable are fixed, and deposited in an individual DROP account. Upon termination of DROP participation, the member can continue employment and earn additional benefit accruals to be added to the fixed pre-DROP benefit. Upon termination of employment, the member is entitled to the fixed benefit, an additional benefit based on post-DROP service (if any), and the individual DROP account balance which can be paid in a lump sum or an additional annuity based upon the account balance.

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Cost of Living Adjustments

As fully described in Title 11 of the Louisiana Revised Statutes, LSERS and TRSL allow for the payment of permanent benefit increases, also known as cost of living adjustments, or COLAs, that are funded through investment earnings when recommended by the board of trustees and approved by the Legislature. These ad hoc COLAs are not considered to be substantively automatic.

Contributions

Article X, Section 29(E)(2)(a) of the Louisiana Constitution of 1974 assigns the Legislature the authority to determine employee contributions. Employer contributions are actuarially determined using statutorily established methods on an annual basis and are constitutionally required to cover the employer's portion of the normal cost and provide for the amortization of the unfunded accrued liability. Employer contributions are adopted by the Legislature annually upon recommendation of the Public Retirement Systems' Actuarial Committee. For those members participating in the TRSL defined contribution ORP, a portion of the employer contributions are used to fund the TRSL defined benefit plans' unfunded accrual liability.

Employer contributions to LSERS for fiscal year 2019 were \$753,762, with active member contributions ranging from 7.5% to 8%, and employer contributions of 28.0%. Employer defined benefit plan contributions to TRSL for fiscal year 2019 were \$9,161,390, with active member contributions of 8%, and employer contributions of 26.7%. Non-employer contributing entity contributions to TRSL, which are comprised of \$341,694 from ad valorem tax revenue and \$1,955 from the State for PIP salaries, totaled \$349,362 for fiscal year 2019, and were recognized as revenue by the School Board.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the School Board reported liabilities of \$5,920,245 and \$70,922,727 under LSERS and TRSL, respectively, for its proportionate share of the Net Pension Liability (NPL). This liability will be liquidated by the general fund and special revenue funds with recorded salaries. The NPL for LSERS and TRSL was measured as of June 30, 2018, and the total pension liabilities used to calculate the NPL were determined by actuarial valuations as of that date. The School Board's proportions of the NPL were based on projections of the School Board's long-term share of contributions to the pension plans relative to the projected contribution of all participating employers, actuarially determined. As of June 30, 2018, the most recent measurement date, the School Board's proportions and the changes in proportion from the prior measurement date were .886082%, or an increase of .070708% for LSERS and .72164%, or an increase of .04723% for TRSL.

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For the year ended June 30, 2019, the School Board recognized a total pension expense of \$6,864,917, or \$468,067 and \$6,396,850 for LSERS and TRSL, respectively. The School Board reported deferred outflows of resources and deferred inflows of resources related to pensions as components of unrestricted net position from the following sources:

	Deferred Outflows			Deferred Inflows		
	LSERS	TRSL	Total	LSERS	TRSL	Total
Differences between expected and actual experience	\$ -	\$ -	\$ -	\$ 163,372	\$ 2,336,340	\$ 2,499,712
Changes of assumptions	249,409	4,557,018	4,806,427	-	-	-
Net difference between projected and actual earnings on pension plan investments	117,563	-	117,563	-	4,570,837	4,570,837
Changes in proportion and differences between employer contributions and proportionate share of contributions	311,779	5,471,194	5,782,973	80,316	4,039,621	4,119,937
Employer contributions subsequent to the measurement date	753,762	9,161,390	9,915,152	-	-	-
Total	<u>\$ 1,432,513</u>	<u>\$ 19,189,602</u>	<u>\$ 20,622,115</u>	<u>\$ 243,688</u>	<u>\$ 10,946,798</u>	<u>\$ 11,190,486</u>

Deferred outflows of resources related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of the LSERS and TRSL NPL in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	LSERS	TRSL	Total
2020	\$ 321,208	\$ 789,749	\$ 1,110,957
2021	265,098	(827,971)	(562,873)
2022	(178,774)	(1,807,479)	(1,986,253)
2023	27,531	927,115	954,646

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Actuarial Assumptions

The total pension liabilities for LSERS and TRSL in the June 30, 2018, actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurements:

	LSERS	TRSL
Valuation Date	June 30, 2018	June 30, 2018
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Expected Remaining Service Lives	3 years, closed period	5 years, closed period
Investment Rate of Return	7.0625% per annum	7.65%, net of investment exp.
Inflation Rate	2.5% per annum	2.5% per annum
Mortality - Non-disabled	RP-2014 Healthy Annuitant Tables, RP-2014 Sex Distinct Mortality Table	RP-2014 White Collar Healthy Annuity tables, adjusted by 1.366 for males and 1.189 for females
Mortality - Disabled	RP-2014 Disabled Lives Mortality Table	RP-2014 Disability tables, adjusted by 1.111 for males and 1.134 for females
Termination, Disability, Retirement	2013-2017 experience study	2012-2017 experience study
Salary Increases	3.25%	3.3% - 4.8% varies depending on duration of service
Cost of Living Adjustments	Not substantively automatic	Not substantively automatic

For LSERS the long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and an adjustment for the effect of rebalancing/diversification.

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For TRSL the long-term expected rate of return for each plan was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5% and an adjustment for the effect of rebalancing/diversification. The target allocation and best estimates of real rates of return for each major asset class are summarized for each plan in the following table:

	<u>Target Allocation</u>	<u>LT Expected Real Rate of Return</u>	
TRSL (arithmetic)			
Domestic equity	27.00%	4.01%	
International equity	19.00%	4.90%	
Domestic fixed income	13.00%	1.36%	
International fixed income	5.50%	2.35%	
Private equity	25.50%	8.39%	
Other private assets	10.00%	3.57%	
Total	<u>100.00%</u>		
LSERS (arithmetic)			
Fixed income	Core Fixed Income	8.00%	1.68%
	High Yield	5.00%	4.13%
	Emerging Markets Debt	7.00%	4.42%
	Global Fixed Income	10.00%	1.63%
Equity	US Equity	20.00%	6.15%
	Developed Equity	18.00%	7.11%
	Emerging Markets Equity	10.00%	9.41%
	Global REITs	3.00%	5.77%
Alternative	Private Equity	5.00%	10.28%
	Hedge Fund of Funds	3.00%	3.94%
	Real Estate	5.00%	4.90%
Real assets	Timber	2.00%	5.67%
	Oil & Gas	2.00%	10.57%
	Infrastructure	2.00%	6.25%
Total	<u>100.00%</u>		

Discount Rate. The discount rate used to measure the total pension liability was 7.0625% for LSERS and 7.65% for TRSL. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that employer contributions from participating employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

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The TRSL discount rate used in the June 30, 2018 net pension liability valuation was decreased from the 7.70% used in the June 30, 2017 valuation to 7.65%. The discount rate was reduced in accordance with the TRSL Board's adopted plan to reduce the discount rate to 7.5% in 0.05% annual increments. This change was anticipated in the prior valuation when determining the projected contribution requirements for fiscal year 2019.

Sensitivity of the proportionate share of the NPL to changes in the discount rate. The following presents the School Board's proportionate share of the NPL for LSERS and TRSL using the current discount rate as well as what the School Board's proportionate share of the NPL would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

	1.0% Decrease		Current Discount Rate		1.0% Increase
LSERS	\$ 8,127,094	\$	5,920,245	\$	4,033,830
TRSL	93,955,444		70,922,727		51,493,430

Pension plan fiduciary net position. Detailed information about LSERS and TRSL fiduciary net position is available in the separately issued financial reports referenced above.

Payables to the Pension Plan. June 30, 2019, the School Board had \$83,607 and \$1,129,893 as payables to LSERS and TRSL, respectively, for the June 2019 employee and employer legally required contributions.

Optional Retirement Plan

TRSL administers an optional retirement plan (ORP), which was created by R.S. 11:921-931 for academic and administrative employees of public institutions of higher education. The purpose of the optional retirement plan is to provide retirement and death benefits to the participants while affording the maximum portability of these benefits to the participants. The optional retirement plan is a defined contribution plan that provides for full and immediate vesting of all contributions remitted to the participating companies on behalf of the participants. Eligible employees make an irrevocable election to participate in the optional retirement plan rather than the TRSL and purchase retirement and death benefits through contracts provided by designated companies. Benefits payable to participants are not the obligation of the State of Louisiana or the TRSL. Such benefits and other rights of the ORP are the liability and responsibility solely of the designated company or companies to whom contributions have been made.

R.S. 11:927 sets the contribution requirements of the ORP plan members and the employer equal to the contribution rates established for the regular retirement plan of TRSL. However, effective July 1, 2014, the employer contribution rate for amounts credited to the ORP participants who are not employed in higher education must be the greater of: (1) the employer normal cost contribution for the TRSL Regular Plan; or (2) 6.2%.

Employer ORP contributions to TRSL for fiscal year 2019 totaled \$176,162 which represents pension expense for the School Board. Employee contributions totaled \$50,332. The Active member and employer contribution rates were 8% and 6.2%, respectively, with an additional employer contribution of 21.8% made to the TRSL defined benefit plan described in the note above.

NOTE 9 - OTHER POST-EMPLOYMENT BENEFITS

Plan description - In accordance with state statutes, the School Board provides certain continuing health care and life insurance benefits for its retired employees on a pay-as-you-go basis. The School Board's OPEB Plan is a single-employer defined benefit "substantive plan" as understood by past practices of the School Board and its employees. Substantially all of the School Board's employees become eligible for these benefits if they reach normal retirement age while working for the School Board. These benefits and similar benefits for active employees are provided through an insurance program, whose monthly premiums are paid jointly by the employee and the School Board. The School Board is self-insured for health care costs. The School Board pays the costs of life

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insurance for qualified individuals. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits Provided and Funding Policy - The contribution requirements of plan members and the School Board are established and may be amended by LRS 42:801-883. Employees do not contribute to their post employment benefits cost until they become retirees and begin receiving those benefits. The retirees contribute to the cost of retiree healthcare based on a rate schedule. Contribution amounts are approximately 25% retiree/75% employer of the stated costs of healthcare coverage.

Employees Covered by Benefit Terms – At June 30, 2019, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	717
Inactive employees entitled to but not yet receiving benefit payments	0
Active employees	680
Total	1,397

Total OPEB Liability – The School Board’s total OPEB liability of \$132,086,554 was measured as of June 30, 2019 and was determined by an actuarial valuation as of July 1, 2017. The OPEB liability will be liquidated by the general fund and all special revenue funds with recorded salaries.

Actuarial Assumptions and Other Inputs – The total OPEB liability in the June 30, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial method	Entry age normal cost - Level percentage of projected salary
Discount rate	3.50% based on the Bond Buyer General Obligation 20 bond municipal index
Healthcare trend	The expected rate of increase in healthcare costs was 7.9% for Pre-65 and 6.2% for Post-65 graduated down to a rate of 4.4% for both. Both rates include a 2.5% inflation assumption. For post-65 retirees with Medicare, Medicare is assumed to coordinate with the health plan in the "Coordination of Benefits" manner, as described by Health Cost Guidelines.
Mortality	RP-2014 total table projected backward to 2006 with Mortality Improvement Scale MP-2014 and then forward with Mortality Improvement Scale MP-2018
Turnover	Range from 13% at ages 24-30 to 4% at ages 52 and over
Retirement rates	Ranges from 2% at age 38 increasing to 44.6% at age 58, declining 34% at age 69. Age 70 is 100%.
Salary increase	3.00%

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Changes in the Total OPEB Liability:

	Total OPEB Liability
Balance at June 30, 2018	\$ 121,291,471
Changes for the year:	
Service cost	4,247,457
Interest	4,757,804
Effect of economic/demographic gains and losses	-
Effect of assumptions changes or inputs	7,036,182
Benefit payments	(5,246,360)
Net changes	10,795,083
Balance at June 30, 2019	\$ 132,086,554

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate – The following presents the total OPEB liability of the School Board, as well as what the School Board’s total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower and one percentage point higher than the current discount rate.

	1% Decrease (2.50%)	Discount Rate (3.50%)	1% Increase (4.50%)
Total OPEB liability	\$ 156,451,252	\$ 132,086,554	\$ 112,966,716

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates – The following presents the total OPEB liability of the School Board, as well as what the School Board’s total OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower and one percentage point higher than the current healthcare cost trend rates.

	1% Decrease	Current Trend Rate	1% Increase
Total OPEB liability	\$ 110,771,933	\$ 132,086,554	\$ 160,160,505

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB– For the year ended June 30, 2019, the School Board recognized OPEB expense of \$10,027,533. At June 30, 2019, the School Board reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources
Differences between expected and actual experience	\$ -	\$ 81,653
Changes of assumptions	1,567,219	5,232,033
	\$ 1,567,219	\$ 5,313,686

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30:	
2020	\$ 1,022,272
2021	1,100,460
2022	1,623,735

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NOTE 10 - ACCOUNTS, SALARIES AND OTHER PAYABLES The payables at June 30, 2019, are as follows:

	General	2000 Ad Valorem	Nonmajor Governmental	Internal Service	Total
Salaries	\$ 3,007,423	\$ -	\$ 572,146	\$ -	\$ 3,579,569
Retainage	-	-	125,156	-	125,156
Accounts	2,749,920	15,734	691,712	209,883	3,667,249
	<u>\$ 5,757,343</u>	<u>\$ 15,734</u>	<u>\$ 1,389,014</u>	<u>\$ 209,883</u>	<u>\$ 7,371,974</u>

NOTE 11 - COMPENSATED ABSENCES At June 30, 2019, employees of the School Board have accumulated and vested \$3,329,108 of employee leave benefits including \$47,582 of salary-related benefits. These benefits were described in Note 1 (J) and were computed in accordance with GASB Codification Section C60.

NOTE 12 - AGENCY FUND DEPOSITS DUE OTHERS A summary of changes in school activity agency fund deposits due others for the year ended June 30, 2019 is as follows:

	Balance at Beginning of year	Additions	Deletions	Balance at Ending of year
Agency funds:				
School activities	<u>\$ 1,418,562</u>	<u>\$ 3,466,153</u>	<u>\$ 3,357,569</u>	<u>\$ 1,527,146</u>

NOTE 13 - LONG-TERM OBLIGATIONS The following is a summary of the long-term obligation transactions for the year ended June 30, 2019:

	Claims Payable	Bond Premiums	General Obligation Bonds	Bonds from Direct Borrowings and Direct Placements	Compensated Absences	Total
Governmental activities:						
Balance, beginning of year	\$ 1,162,560	\$ 910,404	\$ 26,205,000	\$ 30,452,000	\$ 3,188,819	\$ 61,918,783
Additions	13,049,025	-	-	-	345,508	13,394,533
Deduction	12,882,642	48,089	835,000	2,540,000	205,219	16,510,950
Balance, end of year	<u>\$ 1,328,943</u>	<u>\$ 862,315</u>	<u>\$ 25,370,000</u>	<u>\$ 27,912,000</u>	<u>\$ 3,329,108</u>	<u>\$ 58,802,366</u>
Amounts due in one year	<u>\$ 1,206,012</u>	<u>\$ -</u>	<u>\$ 870,000</u>	<u>\$ 2,615,000</u>	<u>\$ 205,218</u>	<u>\$ 4,896,230</u>

Payments for claims payable are paid using the internal service funds. The majority of the payment requirements for compensated absences will be funded by the School Board's General fund and will be appropriated in the year of payment as necessary. The General Obligation Bonds and Bonds from Direct Borrowings and Direct Placements payments are made by the debt service funds.

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The individual issues are as follows:

General Obligation Bonds

	Original Issue	Interest Rates	Range of Maturities	Interest to Maturity	Principal Outstanding June 30, 2019	Amount due in one year
Ruston No. 1						
March, 2014	\$ 8,000,000	2.0-3.50%	2014-2034	\$ 1,798,635	\$ 6,555,000	\$ 325,000
March, 2015	5,000,000	2.0-3.5%	2015-2035	1,388,457	4,855,000	80,000
March, 2016	8,000,000	2.0-3.0%	2019-2036	2,487,713	7,975,000	25,000
Choudrant No. 6						
June, 2010	9,000,000	3.0 - 4.125%	2010-2030	17,600	440,000	440,000
November, 2016	5,595,000	2.0-4.0%	2016-2030	1,476,150	5,545,000	-
Total				<u>\$ 7,168,555</u>	<u>\$ 25,370,000</u>	<u>\$ 870,000</u>

Direct Borrowings and Private Placements

	Original Issue	Interest Rates	Range of Maturities	Interest to Maturity	Principal Outstanding June 30, 2019	Amount due in one year
Ruston No. 1						
September, 2012	\$ 9,845,000	0.9-2.47%	2013-2024	\$ 391,104	\$ 5,500,000	\$ 1,050,000
April, 2013	6,605,000	2.58%	2013-2025	378,356	4,095,000	635,000
December, 2015	4,500,000	1.0-3.0%	2015-2026	382,855	3,410,000	440,000
January, 2016	635,000	1.10-3.10%	2016-2026	53,934	460,000	60,000
Simsboro No. 3						
April, 2013	4,500,000	2.20%	2013-2025	220,371	2,795,000	430,000
Qualified School Construction Bonds						
September, 2009	5,087,000	N/A	2009-2024	-	5,087,000	-
Qualified School Construction Bonds						
May, 2011	3,150,000	0.79%	2011-2026	174,192	3,150,000	-
Qualified School Construction Bonds						
July, 2011	3,415,000	1.0%	2011-2026	239,050	3,415,000	-
Total				<u>\$ 1,839,862</u>	<u>\$ 27,912,000</u>	<u>\$ 2,615,000</u>

All bond principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the parish for all debt except the Qualified School Construction Bonds. At June 30, 2019, the School Board had accumulated \$2,087,796 in debt service funds for future general obligation debt requirements on general obligation bonds (total restricted fund balance in debt service funds of \$8,677,365 less amounts reported in investment accounts for QSCB payable of \$6,589,569). The Parishwide Sinking and the Ruston No. 1 Sinking fund balances are amounts set aside from general revenues for payments of the Qualified School Construction Bonds.

The bonds were issued for acquiring and/or improving lands for building sites and playgrounds; purchasing, erecting and/or improving school buildings and other school related facilities within and for said school district including to the extent feasible, those specific school projects set forth in the capital improvement plan approved by the School Board.

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Bonds are due as follows:

Year Ending June 30,	General Obligation Bonds		Bonds from Direct Borrowings and Direct Placements	
	Principal Payments	Interest Payments	Principal Payments	Interest Payments
2020	\$ 870,000	\$ 753,346	\$ 2,615,000	\$ 449,882
2021	940,000	726,347	2,685,000	392,863
2022	1,150,000	702,095	2,760,000	331,619
2023	1,185,000	671,697	2,845,000	266,451
2024	1,220,000	641,220	2,925,000	197,307
2025-2029	9,495,000	2,511,486	14,082,000	201,740
2030-2034	8,540,000	1,078,626	-	-
2035-2036	1,970,000	83,738	-	-
Total	<u>\$ 25,370,000</u>	<u>\$ 7,168,555</u>	<u>\$ 27,912,000</u>	<u>\$ 1,839,862</u>

In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term bonded debt in excess of 33 percent of the assessed value of taxable property. At June 30, 2019, the statutory limit is \$174,681,942 and outstanding net bonded debt totals \$40,404,519 (Total of individual issues, net of premiums, \$42,492,315 less the amount in the Debt Service funds of \$8,677,365 plus restricted fund balance associated with QSCB revenue bonds of \$6,589,569.)

Pledged revenues: The School Board has pledged future collections of the 4.23 mills (such rate being subject to adjustment from time to time due to reassessment) ad valorem tax to repay the QSCB Revenue Bonds, Series 2009 and 2011. The original bond issuances were for \$5,087,000 for the 2009 and \$3,150,000 and \$3,415,000 for 2011 issuances. Proceeds from the bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public school and school related facilities. The revenue bonds are payable through 2024 for the 2009 and 2026 for both the 2011 bonds. Total principal and interest remaining to be paid on the bonds is \$11,652,000 and \$413,242, respectively. The School Board has committed \$2,948,025 (in addition to the \$6,589,569 in restricted funds) which is recorded in the debt service funds for payment of the bonds. For the year ended June 30, 2019, the School Board received \$1,834,996 from the collection of the 4.23 mills and paid \$59,036 in debt service interest payments and made the required annual payments of \$630,744 into the QSCB investment accounts. The annual required payment and interest payments are estimated to be 19.68% of the tax revenues over the next 7 years.

Defeasance of Debt: In November 2016, the School Board defeased general obligation bonds by placing the proceeds of the new bonds in an irrevocable trust account to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School Board's financial statement. At June 30, 2019, \$5,680,000 of defeased bonds remain outstanding. These bonds will be called on March 1, 2020.

NOTE 14 - RESTRICTED NET POSITION FOR WORKERS' COMPENSATION The School Board entered into a security agreement with the State of Louisiana Office of Workers' Compensation (OWC) Department of Employment and Training that grants to OWC a security interest in the School Board's \$100,000 Certificate of Deposit. The security interest is to secure the prompt payment of all present and future obligations, including, but not limited to, prompt payment of workers' compensation payments, the furnishing of medical treatment, and or any other requirement under the provisions of the Louisiana Workers' Compensation Act and Rules of the OWC Fiscal Responsibility Unit.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

NOTE 15 - INTERFUND TRANSACTIONS (FFS Level Only):

Interfund receivables/payables:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General	Nonmajor Governmental Funds	<u>\$ 649,965</u>

At year-end the General Fund is owed from nonmajor governmental funds for the following:

1. Various federal grant programs held negative cash balances at year end due to outstanding federal or state reimbursement claims.

Transfers:

	<u>Transfers In</u>	<u>Transfers Out</u>
General	\$ -	\$ 392,900
2000 Ad Valorem	57,752	700,000
Nonmajor Governmental	1,340,148	305,000
Total	<u>\$ 1,397,900</u>	<u>\$ 1,397,900</u>

During the fiscal year, the 2000 Ad Valorem Tax Fund transferred \$700,000 to the Parish-wide Capital Projects fund to assist with construction costs in the parish. The General fund transferred \$300,000 to Parish-wide Maintenance, \$57,752 to 2000 Ad Valorem fund, \$30,000 to Choudrant No. 6 Maintenance and Operations fund, and \$5,148 to Other Miscellaneous funds to assist with the costs of operations. The Title II program transferred \$200,000 and the Other Miscellaneous fund transferred \$105,000 to the Title I program to assist with the costs of operating the program.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

NOTE 16 - FUND BALANCE CLASSIFICATION DETAILS: The following are details of the fund balance classifications:

	General Fund	2000 Ad Valorem	Nonmajor Governmental	Total
Non-spendable:				
Inventory	\$ -	\$ -	\$ 31,366	\$ 31,366
Restricted for:				
School food service	-	-	951,463	951,463
Maintenance	-	-	930,460	930,460
Grant and Donor Restricted	21,699	-	153,918	175,617
School construction	-	-	3,949,183	3,949,183
Debt Service	-	-	8,677,365	8,677,365
Salary and benefit improvements	2,339,511	2,925,939	5,814,109	11,079,559
Committed to:				
Maintenance	-	-	154,947	154,947
School construction	-	-	1,133,451	1,133,451
Debt Service	-	-	2,948,025	2,948,025
Health Insurance	-	585,188	-	585,188
Salary improvements	3,704,218	1,462,969	-	5,167,187
Technology	-	292,593	-	292,593
Instruction, repairs, and construction of schools	-	585,188	-	585,188
Assigned:				
Casualty retention	200,000	-	-	200,000
Unassigned	8,571,303	-	-	8,571,303
Total	\$ 14,836,731	\$ 5,851,877	\$ 24,744,287	\$ 45,432,895

NOTE 17 - LITIGATION, COMMITMENTS AND CLAIMS

Litigation At June 30, 2019, the School Board is involved in various litigations. It is the opinion of management and legal counsel for the School Board that potential claims against the School Board not covered by insurance would not materially affect the financial statements.

Grant Disallowance The School Board participates in a number of state and federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. School Board management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

Tax Arbitrage Rebate Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage rebate liability at year end.

Construction Projects The School Board had \$2,759,750 in construction of a STEM building at Ruston Junior High School at fiscal year end. The total amount outstanding on this project at June 30, 2019 was \$381,827.

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

NOTE 18 - RISK MANAGEMENT The School Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and automobile liability for which the School Board carries commercial insurance. In addition to insurance coverage purchased from third-party insurers, the School Board retains liability for losses up to a specified retention limit per claim for several of the coverages above. The School Board maintains loss retention of property claims of \$50,000 per occurrence, for errors and omissions of \$10,000 per occurrence, and for general and automobile liability of \$25,000 per occurrence.

For its workers' compensation program the School Board maintains a partially self-insured program whereby the School Board is responsible for payment of all claims incurred during the year up to a maximum of \$425,000 per claim.

The School Board also administers its own health and dental insurance plan for its employees with a combination of self-insurance and stop-loss coverage. Claims are paid from contributions made by the School Board and its plan members. In the 2018-19 fiscal year the School Board retained specific stop-loss insurance coverage which provides excess coverage for claims in excess of \$175,000 per covered member.

On July 1, 2002, the School Board resumed the limited risk management program for workers' compensation claims in place prior to July 1, 1999. During fiscal year 2019 a total of \$366,664 was incurred in claims and changes in estimates. An excess insurance policy covers all claims prior to July 1, 1999, in excess of \$150,000, and after June 30, 2002, in excess of \$425,000 up to \$1,000,000 annually. This risk management program is accounted for in a separate internal service fund. Premiums are paid to the internal service fund from all other funds. The internal service fund for workers' compensation benefits at June 30, 2019 had net position of \$157,782.

The School Board established a risk management program for group health insurance in fiscal year 1990. The group health insurance plan provides benefits to active employees and retirees. Premiums are paid into the group health insurance internal service fund by its members and all other funds. These premiums are available to pay claims, claim reserves, and administrative costs of the program. During fiscal year 2019 a total of \$12,515,978 was paid for claims and administrative costs from the internal service fund. A third-party administrator is used to manage and pay claims according to group health plan provisions. The incurred but not reported claims at year-end of \$1,006,018 have been accrued as a liability based upon the third-party administrator's calculation using historical claim experience. The internal service fund for group health insurance benefits incurred a net loss during the fiscal year 2019 of \$544,109 and at June 30, 2019, had \$2,020,383 in net position.

Changes in the claims amount in previous fiscal years were as follows:

	Beginning of Fiscal Year Liability	Claims and Changes in Estimates	Benefit Payment and Claims	Ending of Fiscal Year Liability
Workers' Compensation				
2017	\$ 322,925	\$ 312,808	\$ 312,808	\$ 322,925
2018	322,925	337,529	337,529	322,925
2019	322,925	366,664	366,664	322,925
Group Health Insurance				
2017	\$ 1,148,542	\$ 10,790,330	\$ 10,627,558	\$ 1,311,314
2018	1,311,314	11,875,903	12,347,582	839,635
2019	839,635	12,682,361	12,515,978	1,006,018

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

Settlements during the past three years have not exceeded insurance coverage. Additionally, the School Board has made no significant reductions in insurance coverage from the coverage in the prior year.

NOTE 19 - ON-BEHALF PAYMENTS FOR FRINGE BENEFITS AND SALARIES On-behalf payments for fringe benefits and salaries are direct payments made by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The State of Louisiana made pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board in the amount of \$1,955. This amount was recognized as state revenue and a corresponding expenditure in the applicable fund from which the salary was paid.

The Parish Tax Collector makes pension contributions to the Teacher's Retirement System of Louisiana on behalf of the School Board. These remittances are a portion of the property taxes and state revenue sharing collected which are statutorily set aside for teacher's retirement. The basis for recognizing the revenue and expenditures is the actual contribution made by the Tax Collector's office. For the 2019 fiscal year, the Tax Collector paid the Teacher's Retirement System of Louisiana \$341,694 on behalf of the School Board. This amount was recognized as ad valorem revenue and a reduction in the School Board's required contribution.

NOTE 20 - ECONOMIC DEPENDENCY The Minimum Foundation funding provided by the state to all public school systems in Louisiana is primarily based on October 1 student count with an adjustment made based on February 1 student count. The state provided \$28,741,661 to the School Board, which represents approximately 36% of the School Board's total revenue for the year.

NOTE 21 - NEW GASB STANDARDS In fiscal year 2019, the School Board adopted the following new standard of financial accounting issued by the Governmental Accounting Standards Board:

- *Statement No. 88 – Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*, issued by the Government Accounting Standards Board. This Statement is to improve the information that is disclosed in the School Board's notes to the financial statements related to debt, including direct borrowings and direct placements. Another objective of this Statement is to clarify which liabilities the School Board should include when disclosing information related to debt. In addition to defining debt for the purposes of disclosure in the notes, this Statement requires additional essential information related to debt to be disclosed.

The adoption of Statement No. 88 had no impact on the government-wide or the governmental fund financial statements, but provides for additional guidance, clarification and/or additional disclosures in the notes to the financial statements.

NOTE 22 - CHANGE IN PRESENTATION Title I was reported as a major fund in the prior year. In the current year Title I is included with the non-major governmental funds.

NOTE 23 - INSURANCE PROCEEDS The School Board received \$2,701,562 in insurance proceeds in the current fiscal year as a partial payment on a building which burned in October 2017. The building was a total loss.

NOTE 24 - TAX ABATEMENTS The School Board is subject to tax abatements granted by the Louisiana Department of Economic Development, Office of Commerce and Industry. Louisiana has a ten-year industrial exemption law that provides any manufacturing establishment entering Louisiana, or any manufacturing establishment expanding its Louisiana facilities an exemption on buildings and equipment from state, parish and

Lincoln Parish School Board
Notes to the Financial Statements
June 30, 2019

local property taxes for a period of ten years. The exemption is for the “contract” value of buildings or equipment used by the business. When the exemption expires, the property is to be placed on the tax roll at 15% of its current market value. The amount of tax abatement under this program during the fiscal year ended June 30, 2019 by authorized millage is as follows:

<u>Tax Code</u>	<u>Millage</u>	<u>Taxable Assessed Value</u>	<u>Taxpayer Exemption</u>
Constitutional	3.91	\$ 59,751,881	\$ 233,630
Special Maintenance and Operation	4.57	59,751,881	273,066
Special Repair and Equipment	4.57	59,751,881	273,066
Maintenance and Operation	9.47	59,751,881	565,850
Maintenance and Operation	7.84	59,751,881	468,455
Ruston School District No. 1	2.28	22,728,350	51,821
Simsboro School District No. 3	2.99	30,124,357	90,072
Dubach School District No. 5	3.25	6,851,697	22,268
Choudrant School District No. 6	2.64	47,477	125
General Obligation Bond - School District No. 1	11.00	22,728,350	250,012
General Obligation Bond - School District No. 3	7.25	30,124,357	218,402
General Obligation Bond - School District No. 6	18.00	47,477	855
			<u>\$ 2,447,622</u>

NOTE 25 - SUBSEQUENT EVENTS On September 3, 2019, the Lincoln Parish Board approved a measure to move Medicare-eligible retirees from the self-insured health plan and enroll them in a new Medicare Advantage Plan with Blue Cross and Blue Shield of Louisiana starting on January 1, 2020. This change in the self-insured health plan membership will be taken into account in the Board’s next valuation of Other Post-Employment Benefits for the 2019-20 fiscal year. Management is anticipating a reduction in the operating costs for the self-insured health plan as well as a reduction in its reported OPEB liability as the results of this change.

On October 1, 2019, the Lincoln Parish School Board approved a resolution calling an election to be held on May 9, 2020 to ask voters to approve a ½-cent parishwide sales and use tax for the purpose of providing additional salaries and benefits for employees, for school safety and security, and to support the self-insured health plan and other operating needs of the district. If voters approve the referendum, annual sales and use tax revenue could increase starting in the 2020-21 fiscal year.

Contracts for the following capital projects were entered into:

- On July 9, 2019, bid was approved for \$1,195,000 to construct four new classrooms at Choudrant Elementary School.
- In July 2019 a bid was awarded for \$328,500 to replace the Ruston High School football stadium press box that was severely damaged by the April 2019 tornado.
- On October 1, 2019, a bid was awarded for \$146,000 to replace Ruston High School football field east-side lights and poles damaged by the April 2019 tornado. Also a bid to construct a new parking lot at Simsboro High School was awarded for \$162,500.
- On November 5, 2019, a bid was awarded for the purchase of five 2021 conventional school buses for \$370,700 from the 1993 Ad Valorem Tax Fund.

**REQUIRED SUPPLEMENTARY
INFORMATION**

Lincoln Parish School Board

**Schedule of Changes in the Total OPEB Liability and Related Ratios
For the Year Ended June 30, 2019**

Exhibit 1

Total OPEB Liability	2019	2018
Service costs	\$ 4,247,457	\$ 4,376,314
Interest	4,757,804	4,359,055
Effect of economic/demographic gains or (losses)	-	167,605
Effect of assumption changes or inputs	7,036,182	(3,216,925)
Benefit payments	(5,246,360)	(3,528,153)
Net change in total OPEB liability	10,795,083	2,157,896
Total OPEB liability - Beginning	121,291,471	119,133,575
Total OPEB liability - Ending	\$ 132,086,554	\$ 121,291,471
Covered employee payroll	\$ 40,818,411	\$ 39,590,959
Total OPEB liability as a percentage of covered employee payroll	323.60%	306.36%

Changes of Assumptions

Changes of assumptions and other inputs reflect the effect of changes in the discount rate each period. The following is the discount rate used:

2019	3.50%
2018	3.87%

Notes:

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

No assets are accumulated in a trust that meets the criteria in GASB No. 75, paragraph 4, to pay related benefits.

Lincoln Parish School Board

**Schedule of Proportionate Share of the Net Pension Liability
June 30, 2019**

Exhibit 2-1

<u>Fiscal Year</u>	<u>Employer's Proportion of the Net Pension Liability</u>	<u>Employer's Proportionate Share of the Net Pension Liability</u>	<u>Employer's Covered Payroll</u>	<u>Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
Louisiana School Employees' Retirement System					
2015	0.946000%	\$ 5,492,956	\$ 2,658,412	207%	76.18%
2016	0.926012%	5,872,092	2,580,724	228%	74.49%
2017	0.848463%	6,400,357	2,408,756	266%	70.09%
2018	0.815374%	5,217,798	2,335,042	223%	75.03%
2019	0.886082%	5,920,245	2,557,365	231%	74.44%
Teacher's Retirement System of Louisiana					
2015	0.73387%	\$ 75,011,728	\$ 31,415,835	239%	63.7%
2016	0.74462%	80,063,171	33,500,484	239%	62.5%
2017	0.71574%	84,006,192	33,517,043	251%	59.9%
2018	0.67441%	69,139,787	32,719,967	211%	65.6%
2019	0.72164%	70,922,727	33,722,755	210%	68.2%

Notes:

The amounts presented have a measurement date of the previous fiscal year end. This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

Lincoln Parish School Board

**Schedule of Employer Contributions to Pension Plans
For the Year Ended June 30, 2019**

Exhibit 2-2

<u>Fiscal Year</u>	<u>Contractually Required Contribution</u>	<u>Contributions in Relation to Contractually Required Contributions</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Payroll</u>	<u>Contributions as a Percentage of Covered Employee Payroll</u>
Louisiana School Employees' Retirement System					
2015	\$ 846,107	\$ 846,107	\$ -	\$ 2,580,724	32.8%
2016	726,884	726,884	-	2,408,756	30.2%
2017	637,465	637,465	-	2,335,042	27.3%
2018	705,816	705,816	-	2,557,365	27.6%
2019	753,762	753,762	-	2,692,060	28.0%
Teacher's Retirement System of Louisiana					
2015	\$ 9,969,650	\$ 9,969,650	\$ -	\$ 34,094,812	29.2%
2016	9,127,479	9,127,479	-	33,517,043	27.2%
2017	8,346,597	8,346,597	-	32,719,967	25.5%
2018	8,969,682	8,969,682	-	33,722,755	26.6%
2019	9,161,390	9,161,390	-	34,215,728	26.8%

Notes:

The amounts presented were determined as of the fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

Lincoln Parish School Board

Notes to Required Supplementary Information for Pension Plans

Louisiana School Employees' Retirement System

Changes in Benefit Terms: Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015 may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

Changes in assumptions: For amounts reported in 2016, the valuation investment rate of return was reduced from the 7.25% reported in 2015 to 7.00%. The reduction was made to account for the funding of administrative expenses out of investment earnings. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. In addition, the valuation model was revised. The long-term expected portfolio real rate of return (expected arithmetic nominal return) was increased .77% in 2016 to 8.30% from the rate of 7.53% used in the 2015 valuation.

Change in discount rate: For LSERS, the discount rate used in the June 30, 2016 net pension liability valuation was increased from the 7.0% used in the June 30, 2015 valuation to 7.125%. For the June 30, 2015 year, the discount rate assumed 0.25% of investment return would offset administrative expenses. Based on Act 94 of the 2016 regular session of the legislature, beginning with the June 30, 2016 actuarial evaluation, the explicit cost of projected noninvestment related administrative expenses will be included in the calculation of the actuarially required contributions for the System. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. With this change, the valuation of plan liabilities based on a valuation interest rate set for .25% below the assumed long-term rate of return is no longer necessary. Instead, for the June 30, 2016 actuarial valuation, the assumed long-term rate of return was reduced from 7.25% to 7.125%, and the valuation interest rate was set equal to the long-term rate of return. The discount rate used in the June 30, 2018 valuation was 7.0625%.

Teacher's Retirement System of Louisiana

Changes in Benefit Terms: Members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015 may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after January 1, 2011.

Change in discount rate: The discount rate was reduced from 7.75% to 7.70% effective July 1, 2017, in accordance with the Board's adopted plan to reduce the discount rate to 7.50% in .05% increments. The discount rate was reduced from 7.70% used in the June 30, 2017 valuation to 7.65% in the June 30, 2018 valuation.

Lincoln Parish School Board

Budgetary Comparison Schedule

GENERAL FUND The general fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

2000 AD VALOREM The 2000 Ad Valorem Tax Fund accounts for the proceeds of a parish-wide 10 mill ad valorem tax. Of the total tax collections, 50% is to be used for paying salaries and benefits. The remaining 50% of tax collections is to be used for paying retiree health insurance premiums, paying for technology, covering the cost of mandated summer school, and for maintaining, operating and improving school buildings, facilities, vehicles and equipment.

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND
Budgetary Comparison Schedule
For the Year Ended June 30, 2019

Exhibit 3

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET
	ORIGINAL	FINAL		POSITIVE (NEGATIVE)
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 8,476,549	\$ 8,764,779	\$ 8,764,779	\$ -
Sales and use	9,964,817	8,972,216	8,896,333	(75,883)
Interest earnings	199,795	389,553	394,848	5,295
Other	1,416,955	130,474	1,015,248	884,774
State sources:				
Equalization*	26,968,328	26,007,707	28,377,257	2,369,550
Other	-	203,308	354,145	150,837
TOTAL REVENUES	47,026,444	44,468,037	47,802,610	3,334,573
EXPENDITURES				
Current:				
Instruction:				
Regular programs*	20,474,715	20,178,304	22,397,096	(2,218,792)
Special programs	6,675,469	6,406,843	6,516,838	(109,995)
Other instructional programs	3,609,686	3,352,530	3,371,788	(19,258)
Support services:				
Student services	3,157,461	3,107,136	3,735,387	(628,251)
Instructional staff support	2,749,708	2,674,818	2,667,014	7,804
General administration	1,099,338	791,131	692,413	98,718
School administration	3,729,509	3,714,613	3,703,445	11,168
Business services	752,783	871,457	875,838	(4,381)
Plant services	2,595,039	2,573,750	2,610,633	(36,883)
Student transportation services	2,907,911	2,929,459	2,931,840	(2,381)
Central services	484,873	441,213	441,213	-
Food services	908,596	929,636	915,106	14,530
Community service programs	111,839	112,299	112,300	(1)
Capital outlay	1,500	3,302	-	3,302
TOTAL EXPENDITURES	49,258,427	48,086,491	50,970,911	(2,884,420)
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ (2,231,983)	\$ (3,618,454)	\$ (3,168,301)	\$ 450,153

*Budget for MFP is net of \$2,358,275 local share that is deducted from MFP by the state for the local share for virtual and charter schools.

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND
 Budgetary Comparison Schedule
 For the Year Ended June 30, 2019

Exhibit 3

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ 3,269,574	\$ 3,000,000	\$ 3,000,000	\$ -
Transfers out	(3,376,324)	(3,514,321)	(3,392,900)	121,421
TOTAL OTHER FINANCING SOURCES (USES)	(106,750)	(514,321)	(392,900)	121,421
Net Change in Fund Balances	(2,338,733)	(4,132,775)	(3,561,201)	571,574
FUND BALANCES - BEGINNING	18,060,897	18,253,250	18,397,932	144,682
FUND BALANCES - ENDING	\$ 15,722,164	\$ 14,120,475	\$ 14,836,731	\$ 716,256

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

2000 AD VALOREM
Budgetary Comparison Schedule
For the Year Ended June 30, 2019

Exhibit 3-1

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 3,558,868	\$ 3,676,353	\$ 3,676,354	\$ 1
Interest earnings	48,506	125,687	125,687	-
TOTAL REVENUES	3,607,374	3,802,040	3,802,041	1
EXPENDITURES				
Current:				
Instruction:				
Regular programs	1,459,250	1,441,957	1,441,955	2
Special programs	377,428	387,695	387,695	-
Other instructional programs	147,223	178,676	178,676	-
Support services:				
Student services	151,790	159,417	159,418	(1)
Instructional staff support	146,102	156,639	156,639	-
General administration	121,215	126,051	126,050	1
School administration	158,330	165,493	165,493	-
Business services	22,108	32,378	32,378	-
Plant services	164,551	224,177	224,177	-
Student transportation services	153,499	164,587	164,588	(1)
Central services	2,006	2,148	2,148	-
Food services	121,097	133,418	133,418	-
Community service programs	2,968	2,971	2,971	-
TOTAL EXPENDITURES	3,027,567	3,175,607	3,175,606	1
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	579,807	626,433	626,435	2
OTHER FINANCING SOURCES (USES)				
Transfers in	55,980	57,752	57,752	-
Transfers out	(700,000)	(700,000)	(700,000)	-
TOTAL OTHER FINANCING SOURCES (USES)	(644,020)	(642,248)	(642,248)	-
Net Change in Fund Balances	(64,213)	(15,815)	(15,813)	2
FUND BALANCES - BEGINNING	5,870,659	5,867,691	5,867,690	(1)
FUND BALANCES - ENDING	\$ 5,806,446	\$ 5,851,876	\$ 5,851,877	\$ 1

**Lincoln Parish School Board
Notes to Budgetary Comparison Schedule
For the Year Ended June 30, 2019**

A. BUDGETS

Formal budget integration (within the accounting records) is employed as a management control device. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. All budget revisions are approved by the School Board.

Budget Basis of Accounting The General Fund and special revenue budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level for the general fund and at the fund level for special revenue funds. Management can transfer amounts between line items within a function.

Excess of Expenditures over Appropriations The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2019:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
General Fund	\$ 48,086,491	\$ 50,970,911	\$ (2,884,420)

OTHER SUPPLEMENTARY INFORMATION

LINCOLN PARISH SCHOOL BOARD

**GENERAL FUND ACCOUNTS
Combining Balance Sheet
June 30, 2019**

	GENERAL ACCOUNTS	1967 SALES TAX ACCOUNT	1979 SALES TAX ACCOUNT
ASSETS			
Cash and cash equivalents	\$ 3,484,396	\$ 492,193	\$ 276,716
Investments	4,676,467	2,827,041	2,924,483
Receivables	271,175	395,070	395,070
Interfund receivables	649,965	-	-
TOTAL ASSETS	9,082,003	3,714,304	3,596,269
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts, salaries and other payables	5,571,825	10,086	88,756
TOTAL LIABILITIES	5,571,825	10,086	88,756
FUND BALANCES:			
Restricted	21,056	-	2,339,511
Committed	-	3,704,218	-
Assigned	200,000	-	-
Unassigned	3,289,122	-	1,168,002
TOTAL FUND BALANCES	3,510,178	3,704,218	3,507,513
TOTAL LIABILITIES AND FUND BALANCES	\$ 9,082,003	\$ 3,714,304	\$ 3,596,269

Exhibit 4

1993 AD VALOREM TAX ACCOUNT	EWING FOUNDATION	TOTAL
\$ 341,900	\$ 643	\$ 4,595,848
3,842,542	-	14,270,533
16,413	-	1,077,728
-	-	649,965
<u>4,200,855</u>	<u>643</u>	<u>20,594,074</u>
<u>86,676</u>	<u>-</u>	<u>5,757,343</u>
<u>86,676</u>	<u>-</u>	<u>5,757,343</u>
-	643	2,361,210
-	-	3,704,218
-	-	200,000
<u>4,114,179</u>	<u>-</u>	<u>8,571,303</u>
<u>4,114,179</u>	<u>643</u>	<u>14,836,731</u>
<u>\$ 4,200,855</u>	<u>\$ 643</u>	<u>\$ 20,594,074</u>

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND ACCOUNTS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019

	GENERAL ACCOUNTS	1967 SALES TAX ACCOUNT	1979 SALES TAX ACCOUNT
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 4,324,076	\$ -	\$ -
Sales and use	-	4,448,166	4,448,167
Interest earnings	138,315	74,181	79,476
Other	998,525	-	16,723
State sources:			
Equalization	28,377,257	-	-
Other	354,145	-	-
TOTAL REVENUES	34,192,318	4,522,347	4,544,366
EXPENDITURES			
Current:			
Instruction:			
Regular programs	17,529,835	1,647,155	2,245,778
Special programs	4,953,096	681,784	647,935
Other instructional programs	2,118,276	398,779	600,877
Support services:			
Student services	3,026,714	223,516	224,005
Instructional staff support	2,137,060	178,920	295,574
General administration	300,331	77,505	66,314
School administration	3,020,437	326,116	250,505
Business services	772,693	47,721	39,891
Plant services	1,365,368	410,030	262,112
Student transportation services	1,529,940	430,518	298,029
Central services	429,892	5,453	3,776
Food services	28,175	382,316	256,062
Community service programs	107,651	1,929	2,720
TOTAL EXPENDITURES	37,319,468	4,811,742	5,193,578
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ (3,127,150)	\$ (289,395)	\$ (649,212)

Exhibit 5

1993			
AD VALOREM	EWING		TOTAL
TAX ACCOUNT	FOUNDATION		
\$ 4,440,703	\$ -	\$	8,764,779
-	-		8,896,333
102,876	-		394,848
-	-		1,015,248
-	-		28,377,257
-	-		354,145
<u>4,543,579</u>	<u>-</u>		<u>47,802,610</u>
974,328	-		22,397,096
234,023	-		6,516,838
253,856	-		3,371,788
261,152	-		3,735,387
55,460	-		2,667,014
248,263	-		692,413
106,387	-		3,703,445
15,533	-		875,838
573,123	-		2,610,633
673,353	-		2,931,840
2,092	-		441,213
248,553	-		915,106
-	-		112,300
<u>3,646,123</u>	<u>-</u>		<u>50,970,911</u>
\$ 897,456	\$ -	\$	(3,168,301)

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND ACCOUNTS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019

	<u>GENERAL ACCOUNTS</u>	<u>1967 SALES TAX ACCOUNT</u>	<u>1979 SALES TAX ACCOUNT</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	\$ 3,000,000	\$ -	\$ -
Transfers out	(362,900)	-	-
	<u>2,637,100</u>	<u>-</u>	<u>-</u>
TOTAL OTHER FINANCING SOURCES (USES)			
Net Change in Fund Balances	(490,050)	(289,395)	(649,212)
FUND BALANCES - BEGINNING	<u>4,000,228</u>	<u>3,993,613</u>	<u>4,156,725</u>
FUND BALANCES - ENDING	<u>\$ 3,510,178</u>	<u>\$ 3,704,218</u>	<u>\$ 3,507,513</u>

Exhibit 5

<u>1993</u> <u>AD VALOREM</u> <u>TAX ACCOUNT</u>	<u>EWING</u> <u>FOUNDATION</u>	<u>TOTAL</u>
\$ -	\$ -	\$ 3,000,000
<u>(3,030,000)</u>	<u>-</u>	<u>(3,392,900)</u>
<u>(3,030,000)</u>	<u>-</u>	<u>(392,900)</u>
(2,132,544)	-	(3,561,201)
<u>6,246,723</u>	<u>643</u>	<u>18,397,932</u>
<u>\$ 4,114,179</u>	<u>\$ 643</u>	<u>\$ 14,836,731</u>

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (GENERAL ACCOUNTS)
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 6

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 4,324,076	\$ 4,324,076	\$ -
Interest earnings	138,315	138,315	-
Other	113,751	998,525	884,774
State sources:			
Equalization	26,007,707	28,377,257	2,369,550
Other	203,308	354,145	150,837
TOTAL REVENUES	<u>30,787,157</u>	<u>34,192,318</u>	<u>3,405,161</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	15,145,644	17,529,835	(2,384,191)
Special programs	4,791,671	4,953,096	(161,425)
Other instructional programs	2,085,931	2,118,276	(32,345)
Support services:			
Student services	2,380,189	3,026,714	(646,525)
Instructional staff support	2,137,058	2,137,060	(2)
General administration	399,051	300,331	98,720
School administration	3,020,436	3,020,437	(1)
Business services	768,313	772,693	(4,380)
Plant services	1,275,454	1,365,368	(89,914)
Student transportation services	1,506,653	1,529,940	(23,287)
Central services	429,892	429,892	-
Food services	27,958	28,175	(217)
Community service programs	107,651	107,651	-
Capital outlay	3,302	-	3,302
TOTAL EXPENDITURES	<u>34,079,203</u>	<u>37,319,468</u>	<u>(3,240,265)</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>\$ (3,292,046)</u>	<u>\$ (3,127,150)</u>	<u>\$ 164,896</u>

*Budget for MFP is net of \$2,358,275 local share that is deducted from MFP by the state for the local share for virtual and charter schools.

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (GENERAL ACCOUNTS)
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 6

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
OTHER FINANCING SOURCES (USES)			
Transfers in	\$ 3,000,000	\$ 3,000,000	\$ -
Transfers out	(484,321)	(362,900)	121,421
TOTAL OTHER FINANCING SOURCES (USES)	2,515,679	2,637,100	121,421
Net Change in Fund Balances	(776,367)	(490,050)	286,317
FUND BALANCES - BEGINNING	3,856,190	4,000,228	144,038
FUND BALANCES - ENDING	\$ 3,079,823	\$ 3,510,178	\$ 430,355

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

**GENERAL FUND (1967 SALES TAX ACCOUNT)
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 7

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Taxes:			
Sales and use	\$ 4,486,108	\$ 4,448,166	\$ (37,942)
Interest earnings	71,534	74,181	2,647
	4,557,642	4,522,347	(35,295)
TOTAL REVENUES			
EXPENDITURES			
Current:			
Instruction:			
Regular programs	1,704,256	1,647,155	57,101
Special programs	699,550	681,784	17,766
Other instructional programs	403,619	398,779	4,840
Support services:			
Student services	229,828	223,516	6,312
Instructional staff support	181,619	178,920	2,699
General administration	77,504	77,505	(1)
School administration	329,974	326,116	3,858
Business services	47,720	47,721	(1)
Plant services	412,219	410,030	2,189
Student transportation services	437,741	430,518	7,223
Central services	5,452	5,453	(1)
Food services	387,411	382,316	5,095
Community service programs	1,929	1,929	-
	4,918,822	4,811,742	107,080
TOTAL EXPENDITURES			
Net Change in Fund Balances	(361,180)	(289,395)	71,785
FUND BALANCES - BEGINNING	3,993,612	3,993,613	1
FUND BALANCES - ENDING	\$ 3,632,432	\$ 3,704,218	\$ 71,786

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (1979 SALES TAX ACCOUNT)
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 8

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Taxes:			
Sales and use	\$ 4,486,108	\$ 4,448,167	\$ (37,941)
Interest earnings	76,828	79,476	2,648
Other	16,723	16,723	-
	<u>4,579,659</u>	<u>4,544,366</u>	<u>(35,293)</u>
TOTAL REVENUES			
EXPENDITURES			
Current:			
Instruction:			
Regular programs	2,353,970	2,245,778	108,192
Special programs	681,599	647,935	33,664
Other instructional programs	609,124	600,877	8,247
Support services:			
Student services	235,968	224,005	11,963
Instructional staff support	300,681	295,574	5,107
General administration	66,313	66,314	(1)
School administration	257,816	250,505	7,311
Business services	39,891	39,891	-
Plant services	266,257	262,112	4,145
Student transportation services	311,713	298,029	13,684
Central services	3,777	3,776	1
Food services	265,714	256,062	9,652
Community service programs	2,719	2,720	(1)
	<u>5,395,542</u>	<u>5,193,578</u>	<u>201,964</u>
TOTAL EXPENDITURES			
Net Change in Fund Balances	(815,883)	(649,212)	166,671
FUND BALANCES - BEGINNING	<u>4,156,725</u>	<u>4,156,725</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 3,340,842</u>	<u>\$ 3,507,513</u>	<u>\$ 166,671</u>

LINCOLN PARISH SCHOOL BOARD

**GENERAL FUND (1993 AD VALOREM TAX ACCOUNT)
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 9

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Taxes:			
Ad valorem	\$ 4,440,703	\$ 4,440,703	\$ -
Interest earnings	102,876	102,876	-
TOTAL REVENUES	4,543,579	4,543,579	-
EXPENDITURES			
Current:			
Instruction:			
Regular programs	974,434	974,328	106
Special programs	234,023	234,023	-
Other instructional programs	253,856	253,856	-
Support services:			
Student services	261,151	261,152	(1)
Instructional staff support	55,460	55,460	-
General administration	248,263	248,263	-
School administration	106,387	106,387	-
Business services	15,533	15,533	-
Plant services	619,820	573,123	46,697
Student transportation services	673,352	673,353	(1)
Central services	2,092	2,092	-
Food services	248,553	248,553	-
TOTAL EXPENDITURES	3,692,924	3,646,123	46,801
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	850,655	897,456	46,801
OTHER FINANCING SOURCES (USES)			
Transfers out	(3,030,000)	(3,030,000)	-
Net Change in Fund Balances	(2,179,345)	(2,132,544)	46,801
FUND BALANCES - BEGINNING	6,246,723	6,246,723	-
FUND BALANCES - ENDING	\$ 4,067,378	\$ 4,114,179	\$ 46,801

LINCOLN PARISH SCHOOL BOARD

GENERAL FUND (EWING FOUNDATION)
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 10

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Other	\$ -	\$ -	\$ -
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	-	-	-
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>-</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	-	-	-
FUND BALANCES - BEGINNING	<u>-</u>	<u>643</u>	<u>643</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ 643</u>	<u>\$ 643</u>

*The School Board budgeted zero amounts.

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Lincoln Parish School Board

**COMBINING
NONMAJOR GOVERNMENTAL FUNDS**

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LINCOLN PARISH SCHOOL BOARD
NONMAJOR GOVERNMENTAL FUNDS
Combining Balance Sheet - By Fund Type
June 30, 2019

Exhibit 11

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
ASSETS				
Cash and cash equivalents	\$ 2,983,664	\$ 1,417,783	\$ 357,500	\$ 4,758,947
Investments	4,684,720	10,188,597	5,272,160	20,145,477
Receivables	1,828,806	19,010	-	1,847,816
Inventory	76,285	-	-	76,285
Other assets	2,500	-	-	2,500
TOTAL ASSETS	9,575,975	11,625,390	5,629,660	26,831,025
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts, salaries and other payables	841,988	-	547,026	1,389,014
Interfund payables	649,965	-	-	649,965
Unearned revenue	47,759	-	-	47,759
TOTAL LIABILITIES	1,539,712	-	547,026	2,086,738
FUND BALANCES:				
Nonspendable	31,366	-	-	31,366
Restricted	7,849,950	8,677,365	3,949,183	20,476,498
Committed	154,947	2,948,025	1,133,451	4,236,423
TOTAL FUND BALANCES	8,036,263	11,625,390	5,082,634	24,744,287
TOTAL LIABILITIES AND FUND BALANCES	\$ 9,575,975	\$ 11,625,390	\$ 5,629,660	\$ 26,831,025

LINCOLN PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances - By Fund Type
 For the Year Ended June 30, 2019

Exhibit 12

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ 3,325,230	\$ 4,700,020	\$ -	\$ 8,025,250
Sales and use	8,896,332	-	-	8,896,332
Interest earnings	127,680	207,148	71,234	406,062
Food service	114,424	-	-	114,424
Other	1,460	-	70,000	71,460
State sources:				
Equalization	364,404	-	-	364,404
Other	419,130	-	-	419,130
Federal sources				
	9,306,330	-	-	9,306,330
TOTAL REVENUES	22,554,990	4,907,168	141,234	27,603,392
EXPENDITURES				
Current:				
Instruction:				
Regular programs	4,286,410	-	-	4,286,410
Special programs	2,454,298	-	-	2,454,298
Other instructional programs	3,719,157	-	-	3,719,157
Support services:				
Student services	686,301	-	-	686,301
Instructional staff support	2,763,763	-	-	2,763,763
General administration	491,396	145,548	-	636,944
School administration	924,217	-	-	924,217
Business services	179,441	-	-	179,441
Plant services	3,603,406	-	82,025	3,685,431
Student transportation services	1,223,674	-	-	1,223,674
Central services	8,463	-	-	8,463
Food services	3,303,114	-	-	3,303,114
Community service programs	10,495	-	-	10,495
Capital outlay	-	-	3,519,291	3,519,291
Debt service:				
Principal retirement	-	3,375,000	-	3,375,000
Interest and bank charges	-	1,287,625	-	1,287,625
TOTAL EXPENDITURES	23,654,135	4,808,173	3,601,316	32,063,624
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ (1,099,145)	\$ 98,995	\$ (3,460,082)	\$ (4,460,232)

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR GOVERNMENTAL FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances - By Fund Type
 For the Year Ended June 30, 2019

Exhibit 12

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ 640,148	\$ -	\$ 700,000	\$ 1,340,148
Transfers out	(305,000)	-	-	(305,000)
Insurance proceeds	1,448	-	2,700,114	2,701,562
Proceeds from sale of capital assets	3,036	-	-	3,036
	<u>339,632</u>	<u>-</u>	<u>3,400,114</u>	<u>3,739,746</u>
TOTAL OTHER FINANCING SOURCES (USES)				
Net Change in Fund Balances	(759,513)	98,995	(59,968)	(720,486)
FUND BALANCES - BEGINNING	<u>8,795,776</u>	<u>11,526,395</u>	<u>5,142,602</u>	<u>25,464,773</u>
FUND BALANCES - ENDING	<u>\$ 8,036,263</u>	<u>\$ 11,625,390</u>	<u>\$ 5,082,634</u>	<u>\$ 24,744,287</u>

(CONCLUDED)

Lincoln Parish School Board

Nonmajor Special Revenue Funds

TITLE I To ensure that all children have a fair, equal, and sufficient opportunity to obtain a high quality education and reach, at a minimum, proficiency on challenging state academic achievement standards and state academic assessments.

TITLE II To improve the skills of teachers and the quality of instruction in mathematics and science, also to increase the accessibility of such instruction to all students.

SPECIAL PROGRAMS The special programs fund accounts for special education federal grants to the School Board. All of the grants are restricted for special purposes.

SCHOOL FOOD SERVICE To assist through cash grants and food donations in providing a nutritious breakfast and lunch service for school students and to encourage the domestic consumption of nutritious agricultural commodities.

PARISHWIDE MAINTENANCE The parishwide maintenance fund accounts for the proceeds of a specific parish-wide ad valorem tax to be used for maintenance and upkeep of school facilities.

RUSTON NO. 1 MAINTENANCE AND OPERATIONS The Ruston School District No. 1 maintenance and operation fund accounts for the proceeds of a 3-mill Ruston School District ad valorem tax to be used for the utilities of the schools in the district.

SIMSBORO NO. 3 MAINTENANCE AND OPERATIONS The Simsboro School District No. 3 maintenance and operation fund accounts for the proceeds of a 3-mill Simsboro School District ad valorem tax to be used for the utilities of the schools in the district.

DUBACH NO. 5 MAINTENANCE AND OPERATIONS The Dubach School District No. 5 maintenance and operation fund accounts for the proceeds of a 3-mill Dubach School District ad valorem tax to be used for maintaining and operating the school facilities in the district including the payment of the cost of the utilities.

CHOUDRANT NO. 6 MAINTENANCE AND OPERATIONS The Choudrant School District No. 6 maintenance and operation fund accounts for the proceeds of a 3-mill Choudrant School District ad valorem tax to be used for maintaining and operating the school facilities in the district including the cost of the utilities.

EDUCATION EXCELLENCE The Louisiana State Legislature established the Millennium Trust in 1999 to provide for the disposition of proceeds from the tobacco settlement. This fund is a component of the Millennium Trust. The funds are restricted to expenditure for pre-kindergarten through twelfth grade instructional enhancements for students, including early childhood education programs focused on at-risk children and remedial instruction and assistance to children who fail to achieve required scores on tests required for advancement.

RURAL EDUCATION ACHIEVEMENT These funds are used for teacher recruitment and retention, professional development, educational technology and parental involvement activities.

2000 SALES TAX The 2000 Sales Tax Fund accounts for the proceeds of a one-half cent sales tax to be used for the payment of salaries and benefits of teachers and other School Board employees.

1993 SALES TAX The 1993 Sales Tax Fund accounts for the proceeds of a one-half cent sales tax to be used for paying instructional and support staff salaries and benefits.

(Continued)

Lincoln Parish School Board

Nonmajor Special Revenue Funds

VOCATIONAL EDUCATION These funds account for the federal Carl Perkins funds used to more fully develop the skills of students who elect to enroll in vocational and technical programs.

EARLY CHILDHOOD These funds account for state 8g grants and federal early childhood grants to provide enhancement to early childhood educational programs.

STRIVING READERS Grants to advance literacy skills for students from birth through grade 12, including limited-English-proficiency students and students with disabilities.

OTHER MISCELLANEOUS This fund accounts for several small state and federal funds, such as TANF/LA4, which are restricted for special purposes.

(Concluded)

LINCOLN PARISH SCHOOL BOARD
NONMAJOR SPECIAL REVENUE FUNDS
Combining Balance Sheet
June 30, 2019

	TITLE I	TITLE II	SPECIAL PROGRAMS	SCHOOL FOOD SERVICE
ASSETS				
Cash and cash equivalents	\$ 257	\$ 45	\$ -	\$ 560,820
Investments	-	-	-	508,414
Receivables	481,692	35,050	170,926	-
Inventory	-	-	-	76,285
Other assets	-	-	-	-
TOTAL ASSETS	481,949	35,095	170,926	1,145,519
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts, salaries and other payables	233,705	9,756	44,370	117,771
Interfund payables	248,244	25,339	126,556	-
Unearned revenue	-	-	-	44,919
TOTAL LIABILITIES	481,949	35,095	170,926	162,690
FUND BALANCES:				
Nonspendable	-	-	-	31,366
Restricted	-	-	-	951,463
Committed	-	-	-	-
TOTAL FUND BALANCES	-	-	-	982,829
TOTAL LIABILITIES AND FUND BALANCES	\$ 481,949	\$ 35,095	\$ 170,926	\$ 1,145,519

Exhibit 13

PARISHWIDE MAINTENANCE	SCHOOL DISTRICTS				EDUCATION EXCELLENCE
	RUSTON NO. 1 MAINTENANCE & OPERATIONS	SIMSBORO NO. 3 MAINTENANCE & OPERATIONS	DUBACH NO. 5 MAINTENANCE & OPERATIONS	CHOUDRANT NO. 6 MAINTENANCE & OPERATIONS	
\$ 337,296	\$ 202,817	\$ 408,256	\$ 353,574	\$ 38,270	\$ 141,597
-	-	-	-	-	-
7,920	3,490	275	82	225	-
-	-	-	-	-	-
2,500	-	-	-	-	-
<u>347,716</u>	<u>206,307</u>	<u>408,531</u>	<u>353,656</u>	<u>38,495</u>	<u>141,597</u>
192,769	58,938	5,348	275	11,968	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>192,769</u>	<u>58,938</u>	<u>5,348</u>	<u>275</u>	<u>11,968</u>	<u>-</u>
-	-	-	-	-	-
-	147,369	403,183	353,381	26,527	141,597
154,947	-	-	-	-	-
<u>154,947</u>	<u>147,369</u>	<u>403,183</u>	<u>353,381</u>	<u>26,527</u>	<u>141,597</u>
\$ <u>347,716</u>	\$ <u>206,307</u>	\$ <u>408,531</u>	\$ <u>353,656</u>	\$ <u>38,495</u>	\$ <u>141,597</u>

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 Combining Balance Sheet
 June 30, 2019

	RURAL EDUCATION ACHIEVEMENT	2000 SALES TAX	1993 SALES TAX	VOCATIONAL EDUCATION
ASSETS				
Cash and cash equivalents	\$ -	\$ 588,330	\$ 352,402	\$ -
Investments	-	2,726,576	1,449,730	-
Receivables	13,601	395,069	395,070	27,257
Inventory	-	-	-	-
Other assets	-	-	-	-
TOTAL ASSETS	13,601	3,709,975	2,197,202	27,257
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts, salaries and other payables	-	-	93,068	11,010
Interfund payables	13,601	-	-	16,247
Unearned revenue	-	-	-	-
TOTAL LIABILITIES	13,601	-	93,068	27,257
FUND BALANCES:				
Nonspendable	-	-	-	-
Restricted	-	3,709,975	2,104,134	-
Committed	-	-	-	-
TOTAL FUND BALANCES	-	3,709,975	2,104,134	-
TOTAL LIABILITIES AND FUND BALANCES	\$ 13,601	\$ 3,709,975	\$ 2,197,202	\$ 27,257

Exhibit 13

EARLY CHILDHOOD	STRIVING READERS	OTHER MISCELLANEOUS	TOTAL
\$ -	\$ -	\$ -	\$ 2,983,664
-	-	-	4,684,720
44,206	29,885	224,058	1,828,806
-	-	-	76,285
-	-	-	2,500
<u>44,206</u>	<u>29,885</u>	<u>224,058</u>	<u>9,575,975</u>
9,946	3,570	49,494	841,988
34,260	26,315	159,403	649,965
-	-	2,840	47,759
<u>44,206</u>	<u>29,885</u>	<u>211,737</u>	<u>1,539,712</u>
-	-	-	31,366
-	-	12,321	7,849,950
-	-	-	154,947
<u>-</u>	<u>-</u>	<u>12,321</u>	<u>8,036,263</u>
<u>\$ 44,206</u>	<u>\$ 29,885</u>	<u>\$ 224,058</u>	<u>\$ 9,575,975</u>

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2019

REVENUES	TITLE I	TITLE II	SPECIAL PROGRAMS	SCHOOL FOOD SERVICE
Local sources:				
Taxes:				
Ad valorem	\$ -	\$ -	\$ -	\$ -
Sales and use	-	-	-	-
Interest earnings	-	-	-	8,982
Food service	-	-	-	114,424
Other	-	-	-	-
State sources:				
Equalization	-	-	-	364,404
Other	-	-	-	-
Federal sources	2,823,559	427,634	1,705,387	2,428,079
TOTAL REVENUES	2,823,559	427,634	1,705,387	2,915,889
EXPENDITURES				
Current:				
Instruction:				
Regular programs	-	-	-	-
Special programs	-	-	1,175,128	-
Other instructional programs	1,792,287	222,581	104,993	-
Support services:				
Student services	26,106	-	110,750	-
Instructional staff support	1,151,564	-	102,862	-
General administration	149,748	5,053	101,966	-
School administration	-	-	-	-
Business services	-	-	94,545	-
Plant services	8,854	-	574	-
Student transportation services	-	-	14,569	-
Central services	-	-	-	-
Food services	-	-	-	2,843,411
Community service programs	-	-	-	-
TOTAL EXPENDITURES	3,128,559	227,634	1,705,387	2,843,411
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ (305,000)	\$ 200,000	\$ -	\$ 72,478

PARISHWIDE MAINTENANCE	SCHOOL DISTRICTS					EDUCATION EXCELLENCE
	RUSTON NO. 1 MAINTENANCE & OPERATIONS	SIMSBORO NO. 3 MAINTENANCE & OPERATIONS	DUBACH NO. 5 MAINTENANCE & OPERATIONS	CHOUDRANT NO. 6 MAINTENANCE & OPERATIONS		
\$ 2,146,926	\$ 707,489	\$ 222,348	\$ 138,873	\$ 109,594	\$ -	
-	-	-	-	-	-	
348	195	402	305	29	-	
-	-	-	-	-	-	
1,460	-	-	-	-	-	
-	-	-	-	-	-	
105,433	-	-	-	-	110,740	
-	-	-	-	-	-	
<u>2,254,167</u>	<u>707,684</u>	<u>222,750</u>	<u>139,178</u>	<u>109,623</u>	<u>110,740</u>	
-	-	-	-	-	166,116	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	1,354	
66,333	21,902	6,824	4,282	3,423	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
2,091,065	730,161	159,645	36,151	148,029	-	
634,957	-	-	-	-	-	
950	-	-	-	-	-	
-	-	-	-	-	-	
-	-	-	-	-	-	
<u>2,793,305</u>	<u>752,063</u>	<u>166,469</u>	<u>40,433</u>	<u>151,452</u>	<u>167,470</u>	
\$ (539,138)	\$ (44,379)	\$ 56,281	\$ 98,745	\$ (41,829)	\$ (56,730)	

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2019

	TITLE I	TITLE II	SPECIAL PROGRAMS	SCHOOL FOOD SERVICE
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ 305,000	\$ -	\$ -	\$ -
Transfers out	-	(200,000)	-	-
Insurance proceeds	-	-	-	-
Proceeds from sale of capital assets	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	305,000	(200,000)	-	-
Net Change in Fund Balances	-	-	-	72,478
FUND BALANCES - BEGINNING	-	-	-	910,351
FUND BALANCES - ENDING	\$ -	\$ -	\$ -	\$ 982,829

Exhibit 14

PARISHWIDE MAINTENANCE	SCHOOL DISTRICTS				EDUCATION EXCELLENCE
	RUSTON NO. 1 MAINTENANCE & OPERATIONS	SIMSBORO NO. 3 MAINTENANCE & OPERATIONS	DUBACH NO. 5 MAINTENANCE & OPERATIONS	CHOUDRANT NO. 6 MAINTENANCE & OPERATIONS	
\$ 300,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -
-	-	-	-	-	-
1,448	-	-	-	-	-
3,036	-	-	-	-	-
304,484	-	-	-	30,000	-
(234,654)	(44,379)	56,281	98,745	(11,829)	(56,730)
389,601	191,748	346,902	254,636	38,356	198,327
<u>\$ 154,947</u>	<u>\$ 147,369</u>	<u>\$ 403,183</u>	<u>\$ 353,381</u>	<u>\$ 26,527</u>	<u>\$ 141,597</u>

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2019

REVENUES	RURAL EDUCATION ACHIEVEMENT	2000 SALES TAX	1993 SALES TAX	VOCATIONAL EDUCATION
Local sources:				
Taxes:				
Ad valorem	\$ -	\$ -	\$ -	\$ -
Sales and use	-	4,448,166	4,448,166	-
Interest earnings	-	58,097	59,322	-
Food service	-	-	-	-
Other	-	-	-	-
State sources:				
Equalization	-	-	-	-
Other	-	-	-	-
Federal sources	87,888	-	-	75,929
TOTAL REVENUES	87,888	4,506,263	4,507,488	75,929
EXPENDITURES				
Current:				
Instruction:				
Regular programs	28,907	2,063,114	1,863,304	-
Special programs	-	592,536	686,634	-
Other instructional programs	-	233,517	346,693	67,196
Support services:				
Student services	-	281,751	256,815	8,733
Instructional staff support	55,226	199,771	566,334	-
General administration	3,755	18,303	47,222	-
School administration	-	294,079	626,419	-
Business services	-	40,788	44,108	-
Plant services	-	153,256	275,671	-
Student transportation services	-	246,976	327,172	-
Central services	-	3,321	4,192	-
Food services	-	183,824	275,879	-
Community service programs	-	6,639	3,856	-
TOTAL EXPENDITURES	87,888	4,317,875	5,324,299	75,929
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ -	\$ 188,388	\$ (816,811)	\$ -

Exhibit 14

EARLY CHILDHOOD	STRIVING READERS	OTHER MISCELLANEOUS	TOTAL
\$ -	\$ -	\$ -	\$ 3,325,230
-	-	-	8,896,332
-	-	-	127,680
-	-	-	114,424
-	-	-	1,460
-	-	-	364,404
107,875	-	95,082	419,130
-	464,414	1,293,440	9,306,330
107,875	464,414	1,388,522	22,554,990
-	3,814	161,155	4,286,410
-	-	-	2,454,298
107,875	305,426	538,589	3,719,157
-	-	2,146	686,301
-	146,284	540,368	2,763,763
-	8,890	53,695	491,396
-	-	3,719	924,217
-	-	-	179,441
-	-	-	3,603,406
-	-	-	1,223,674
-	-	-	8,463
-	-	-	3,303,114
-	-	-	10,495
107,875	464,414	1,299,672	23,654,135
\$ -	\$ -	\$ 88,850	\$ (1,099,145)

(CONTINUED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 Combining Statement of Revenues, Expenditures,
 and Changes in Fund Balances
 For the Year Ended June 30, 2019

	RURAL EDUCATION ACHIEVEMENT	2000 SALES TAX	1993 SALES TAX	VOCATIONAL EDUCATION
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ -	\$ -	\$ -	\$ -
Transfers out	-	-	-	-
Insurance proceeds	-	-	-	-
Proceeds from sale of capital assets	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	-	-	-	-
Net Change in Fund Balances	-	188,388	(816,811)	-
FUND BALANCES - BEGINNING	-	3,521,587	2,920,945	-
FUND BALANCES - ENDING	\$ -	\$ 3,709,975	\$ 2,104,134	\$ -

Exhibit 14

<u>EARLY CHILDHOOD</u>	<u>STRIVING READERS</u>	<u>OTHER MISCELLANEOUS</u>	<u>TOTAL</u>
\$ -	\$ -	\$ 5,148	\$ 640,148
-	-	(105,000)	(305,000)
-	-	-	1,448
-	-	-	3,036
-	-	(99,852)	339,632
-	-	(11,002)	(759,513)
-	-	23,323	8,795,776
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,321</u>	<u>\$ 8,036,263</u>

(CONCLUDED)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS

TITLE I

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 15

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Federal sources	\$ 3,251,417	\$ 2,823,559	\$ (427,858)
TOTAL REVENUES	3,251,417	2,823,559	(427,858)
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	1,987,985	1,792,287	195,698
Support services:			
Student services	-	26,106	(26,106)
Instructional staff support	1,263,432	1,151,564	111,868
General administration	-	149,748	(149,748)
Plant services	-	8,854	(8,854)
TOTAL EXPENDITURES	3,251,417	3,128,559	122,858
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	-	(305,000)	(305,000)
OTHER FINANCING SOURCES (USES)			
Transfers in	-	305,000	305,000
TOTAL OTHER FINANCING SOURCES (USES)	-	305,000	305,000
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	\$ -	\$ -	\$ -

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS

TITLE II

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 16

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Federal sources	\$ 296,217	\$ 427,634	\$ 131,417
TOTAL REVENUES	296,217	427,634	131,417
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	296,217	222,581	73,636
Support services:			
General administration	-	5,053	(5,053)
TOTAL EXPENDITURES	296,217	227,634	68,583
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	-	200,000	200,000
OTHER FINANCING SOURCES (USES)			
Transfers out	-	(200,000)	(200,000)
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	\$ -	\$ -	\$ -

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
SPECIAL PROGRAMS

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 17

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Federal sources	\$ 1,882,802	\$ 1,705,387	\$ (177,415)
TOTAL REVENUES	<u>1,882,802</u>	<u>1,705,387</u>	<u>(177,415)</u>
EXPENDITURES			
Current:			
Instruction:			
Special programs	1,325,920	1,175,128	150,792
Other instructional programs	50,607	104,993	(54,386)
Support services:			
Student services	114,156	110,750	3,406
Instructional staff support	200,650	102,862	97,788
General administration	-	101,966	(101,966)
School administration	55,000	-	55,000
Business services	107,425	94,545	12,880
Plant services	2,000	574	1,426
Student transportation services	27,044	14,569	12,475
TOTAL EXPENDITURES	<u>1,882,802</u>	<u>1,705,387</u>	<u>177,415</u>
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

LINCOLN PARISH SCHOOL BOARD
NONMAJOR SPECIAL REVENUE FUNDS
SCHOOL FOOD SERVICE
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 18

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Local sources:			
Interest earnings	\$ 8,982	\$ 8,982	\$ -
Food service	114,424	114,424	-
State sources:			
Equalization	364,404	364,404	-
Federal sources			
	2,428,079	2,428,079	-
TOTAL REVENUES	2,915,889	2,915,889	-
EXPENDITURES			
Current:			
Food services	2,843,352	2,843,411	(59)
TOTAL EXPENDITURES	2,843,352	2,843,411	(59)
Net Change in Fund Balances	72,537	72,478	(59)
FUND BALANCES - BEGINNING	910,352	910,351	(1)
FUND BALANCES - ENDING	\$ 982,889	\$ 982,829	\$ (60)

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 PARISHWIDE MAINTENANCE
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 19

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 2,146,926	\$ 2,146,926	\$ -
Interest earnings	348	348	-
Other	1,460	1,460	-
State sources:			
Other	105,433	105,433	-
TOTAL REVENUES	<u>2,254,167</u>	<u>2,254,167</u>	<u>-</u>
EXPENDITURES			
Current:			
Support services:			
General administration	66,333	66,333	-
Plant services	2,223,180	2,091,065	132,115
Student transportation services	634,954	634,957	(3)
Central services	950	950	-
TOTAL EXPENDITURES	<u>2,925,417</u>	<u>2,793,305</u>	<u>132,112</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>(671,250)</u>	<u>(539,138)</u>	<u>132,112</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	300,000	300,000	-
Insurance proceeds	-	1,448	1,448
Proceeds from sale of capital assets	4,484	3,036	(1,448)
TOTAL OTHER FINANCING SOURCES (USES)	<u>304,484</u>	<u>304,484</u>	<u>-</u>
Net Change in Fund Balances	(366,766)	(234,654)	132,112
FUND BALANCES - BEGINNING	389,601	389,601	-
FUND BALANCES - ENDING	<u>\$ 22,835</u>	<u>\$ 154,947</u>	<u>\$ 132,112</u>

LINCOLN PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUNDS
RUSTON NO. 1 MAINTENANCE AND OPERATIONS
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 20

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 707,489	\$ 707,489	\$ -
Interest earnings	195	195	-
TOTAL REVENUES	<u>707,684</u>	<u>707,684</u>	<u>-</u>
EXPENDITURES			
Current:			
Support services:			
General administration	21,902	21,902	-
Plant services	766,325	730,161	36,164
TOTAL EXPENDITURES	<u>788,227</u>	<u>752,063</u>	<u>36,164</u>
Net Change in Fund Balances	(80,543)	(44,379)	36,164
FUND BALANCES - BEGINNING	<u>191,748</u>	<u>191,748</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 111,205</u>	<u>\$ 147,369</u>	<u>\$ 36,164</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 SIMSBORO NO. 3 MAINTENANCE AND OPERATIONS
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 21

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 222,348	\$ 222,348	\$ -
Interest earnings	402	402	-
TOTAL REVENUES	<u>222,750</u>	<u>222,750</u>	<u>-</u>
EXPENDITURES			
Current:			
Support services:			
General administration	6,824	6,824	-
Plant services	183,752	159,645	24,107
TOTAL EXPENDITURES	<u>190,576</u>	<u>166,469</u>	<u>24,107</u>
Net Change in Fund Balances	32,174	56,281	24,107
FUND BALANCES - BEGINNING	<u>346,901</u>	<u>346,902</u>	<u>1</u>
FUND BALANCES - ENDING	<u>\$ 379,075</u>	<u>\$ 403,183</u>	<u>\$ 24,108</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 DUBACH NO. 5 MAINTENANCE AND OPERATIONS
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 22

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 138,873	\$ 138,873	\$ -
Interest earnings	305	305	-
TOTAL REVENUES	<u>139,178</u>	<u>139,178</u>	<u>-</u>
EXPENDITURES			
Current:			
Support services:			
General administration	4,282	4,282	-
Plant services	160,934	36,151	124,783
TOTAL EXPENDITURES	<u>165,216</u>	<u>40,433</u>	<u>124,783</u>
Net Change in Fund Balances	(26,038)	98,745	124,783
FUND BALANCES - BEGINNING	<u>254,636</u>	<u>254,636</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 228,598</u>	<u>\$ 353,381</u>	<u>\$ 124,783</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 CHOUDRANT NO. 6 MAINTENANCE AND OPERATIONS
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 23

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 109,594	\$ 109,594	\$ -
Interest earnings	29	29	-
TOTAL REVENUES	<u>109,623</u>	<u>109,623</u>	<u>-</u>
EXPENDITURES			
Current:			
Support services:			
General administration	3,423	3,423	-
Plant services	158,002	148,029	9,973
TOTAL EXPENDITURES	<u>161,425</u>	<u>151,452</u>	<u>9,973</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(51,802)	(41,829)	9,973
OTHER FINANCING SOURCES (USES)			
Transfers in	<u>30,000</u>	<u>30,000</u>	<u>-</u>
Net Change in Fund Balances	(21,802)	(11,829)	9,973
FUND BALANCES - BEGINNING	<u>38,355</u>	<u>38,356</u>	<u>1</u>
FUND BALANCES - ENDING	<u>\$ 16,553</u>	<u>\$ 26,527</u>	<u>\$ 9,974</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 EDUCATION EXCELLENCE
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 24

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
State sources:			
Other	\$ 300,664	\$ 110,740	\$ (189,924)
TOTAL REVENUES	<u>300,664</u>	<u>110,740</u>	<u>(189,924)</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	291,435	166,116	125,319
Support services:			
Instructional staff support	<u>9,229</u>	<u>1,354</u>	<u>7,875</u>
TOTAL EXPENDITURES	<u>300,664</u>	<u>167,470</u>	<u>133,194</u>
Net Change in Fund Balances	-	(56,730)	(56,730)
FUND BALANCES - BEGINNING	<u>-</u>	<u>198,327</u>	<u>198,327</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ 141,597</u>	<u>\$ 141,597</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
RURAL EDUCATION ACHIEVEMENT
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 25

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Federal sources	\$ 167,349	\$ 87,888	\$ (79,461)
TOTAL REVENUES	<u>167,349</u>	<u>87,888</u>	<u>(79,461)</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	29,116	28,907	209
Other instructional programs	51,739	-	51,739
Support services:			
Student services	2,151	-	2,151
Instructional staff support	84,343	55,226	29,117
General administration	-	3,755	(3,755)
TOTAL EXPENDITURES	<u>167,349</u>	<u>87,888</u>	<u>79,461</u>
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
2000 SALES TAX

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 26

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Sales and use	\$ 4,486,108	\$ 4,448,166	\$ (37,942)
Interest earnings	55,450	58,097	2,647
TOTAL REVENUES	<u>4,541,558</u>	<u>4,506,263</u>	<u>(35,295)</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	2,063,112	2,063,114	(2)
Special programs	592,528	592,536	(8)
Other instructional programs	233,518	233,517	1
Support services:			
Student services	281,753	281,751	2
Instructional staff support	199,773	199,771	2
General administration	18,304	18,303	1
School administration	294,080	294,079	1
Business services	40,788	40,788	-
Plant services	153,256	153,256	-
Student transportation services	246,978	246,976	2
Central services	3,320	3,321	(1)
Food services	183,824	183,824	-
Community service programs	6,639	6,639	-
TOTAL EXPENDITURES	<u>4,317,873</u>	<u>4,317,875</u>	<u>(2)</u>
Net Change in Fund Balances	223,685	188,388	(35,297)
FUND BALANCES - BEGINNING	<u>3,521,586</u>	<u>3,521,587</u>	<u>1</u>
FUND BALANCES - ENDING	<u>\$ 3,745,271</u>	<u>\$ 3,709,975</u>	<u>\$ (35,296)</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS

1993 SALES TAX

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 27

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Local sources:			
Taxes:			
Sales and use	\$ 4,486,108	\$ 4,448,166	\$ (37,942)
Interest earnings	56,675	59,322	2,647
TOTAL REVENUES	<u>4,542,783</u>	<u>4,507,488</u>	<u>(35,295)</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	1,998,542	1,863,304	135,238
Special programs	728,715	686,634	42,081
Other instructional programs	358,158	346,693	11,465
Support services:			
Student services	271,765	256,815	14,950
Instructional staff support	572,725	566,334	6,391
General administration	47,221	47,222	(1)
School administration	635,556	626,419	9,137
Business services	44,106	44,108	(2)
Plant services	280,855	275,671	5,184
Student transportation services	344,275	327,172	17,103
Central services	4,192	4,192	-
Food services	287,945	275,879	12,066
Community service programs	3,856	3,856	-
TOTAL EXPENDITURES	<u>5,577,911</u>	<u>5,324,299</u>	<u>253,612</u>
Net Change in Fund Balances	(1,035,128)	(816,811)	218,317
FUND BALANCES - BEGINNING	<u>2,920,945</u>	<u>2,920,945</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 1,885,817</u>	<u>\$ 2,104,134</u>	<u>\$ 218,317</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
 VOCATIONAL EDUCATION
 Schedule of Revenues, Expenditures, and Changes
 in Fund Balance - Budget (GAAP Basis) and Actual
 For the Year Ended June 30, 2019

Exhibit 28

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Federal sources	\$ 77,705	\$ 75,929	\$ (1,776)
 TOTAL REVENUES	 <u>77,705</u>	 <u>75,929</u>	 <u>(1,776)</u>
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	66,939	67,196	(257)
Support services:			
Student services	<u>10,766</u>	<u>8,733</u>	<u>2,033</u>
 TOTAL EXPENDITURES	 <u>77,705</u>	 <u>75,929</u>	 <u>1,776</u>
 Net Change in Fund Balances	 -	 -	 -
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
EARLY CHILDHOOD

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 29

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
State sources:			
Other	\$ 110,297	\$ 107,875	\$ (2,422)
TOTAL REVENUES	<u>110,297</u>	<u>107,875</u>	<u>(2,422)</u>
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	<u>110,297</u>	<u>107,875</u>	<u>2,422</u>
TOTAL EXPENDITURES	<u>110,297</u>	<u>107,875</u>	<u>2,422</u>
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
STRIVING READERS

Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 30

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE OVER (UNDER)</u>
REVENUES			
Federal sources	\$ 349,775	\$ 464,414	\$ 114,639
 TOTAL REVENUES	 <u>349,775</u>	 <u>464,414</u>	 <u>114,639</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	5,165	3,814	1,351
Other instructional programs	189,400	305,426	(116,026)
Support services:			
Instructional staff support	155,210	146,284	8,926
General administration	-	8,890	(8,890)
 TOTAL EXPENDITURES	 <u>349,775</u>	 <u>464,414</u>	 <u>(114,639)</u>
 Net Change in Fund Balances	 -	 -	 -
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

LINCOLN PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUNDS
OTHER MISCELLANEOUS**
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019

Exhibit 31

	BUDGET	ACTUAL	VARIANCE OVER (UNDER)
REVENUES			
Local sources:			
Other	\$ 310,917	\$ -	\$ (310,917)
State sources:			
Other	83,353	95,082	11,729
Federal sources	1,530,606	1,293,440	(237,166)
TOTAL REVENUES	1,924,876	1,388,522	(536,354)
EXPENDITURES			
Current:			
Instruction:			
Regular programs	207,057	161,155	45,902
Other instructional programs	735,009	538,589	196,420
Support services:			
Student services	311,231	2,146	309,085
Instructional staff support	649,528	540,368	109,160
General administration	4,843	53,695	(48,852)
School administration	3,719	3,719	-
TOTAL EXPENDITURES	1,911,387	1,299,672	611,715
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	13,489	88,850	75,361
OTHER FINANCING SOURCES (USES)			
Transfers in	-	5,148	5,148
Transfers out	-	(105,000)	(105,000)
TOTAL OTHER FINANCING SOURCES (USES)	-	(99,852)	(99,852)
Net Change in Fund Balances	13,489	(11,002)	(24,491)
FUND BALANCES - BEGINNING	-	23,323	23,323
FUND BALANCES - ENDING	\$ 13,489	\$ 12,321	\$ (1,168)

Lincoln Parish School Board

Nonmajor Debt Service Funds

The debt service funds are used to accumulate monies to pay outstanding bond issues. The bonds were issued by the respective school districts to acquire land for building sites and to purchase, erect, and improve school buildings, equipment, and furnishings. The bond issues are financed by an ad valorem tax on property within the legal boundaries of the respective school districts.

The School Board utilizes the following debt service funds:

RUSTON SCHOOL DISTRICT NO. 1

SIMSBORO SCHOOL DISTRICT NO. 3

CHOUDRANT SCHOOL DISTRICT NO. 6

PARISHWIDE SINKING

RUSTON NO. 1 SINKING

LINCOLN PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUNDS
Combining Balance Sheet
June 30, 2019**

	SCHOOL DISTRICTS		
	RUSTON NO. 1	SIMSBORO NO. 3	CHOUDRANT NO. 6
ASSETS			
Cash and cash equivalents	\$ 391,525	\$ 164,347	\$ 466,675
Investments	2,254,434	306,609	306,609
Receivables	16,830	684	1,496
TOTAL ASSETS	2,662,789	471,640	774,780
FUND BALANCES:			
Restricted	2,662,789	471,640	774,780
Committed	-	-	-
TOTAL FUND BALANCES	2,662,789	471,640	774,780
TOTAL LIABILITIES AND FUND BALANCES	\$ 2,662,789	\$ 471,640	\$ 774,780

Exhibit 32

SCHOOL DISTRICTS		
PARISHWIDE SINKING	RUSTON NO. 1 SINKING	TOTAL
\$ 338,653	\$ 56,583	\$ 1,417,783
4,348,399	2,972,546	10,188,597
-	-	19,010
<u>4,687,052</u>	<u>3,029,129</u>	<u>11,625,390</u>
3,087,325	1,680,831	8,677,365
1,599,727	1,348,298	2,948,025
<u>4,687,052</u>	<u>3,029,129</u>	<u>11,625,390</u>
<u>\$ 4,687,052</u>	<u>\$ 3,029,129</u>	<u>\$ 11,625,390</u>

LINCOLN PARISH SCHOOL BOARD

NONMAJOR DEBT SERVICE FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019

	SCHOOL DISTRICTS		
	RUSTON NO. 1	SIMSBORO NO. 3	CHOUDRANT NO. 6
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 3,412,154	\$ 541,530	\$ 746,336
Interest earnings	50,632	4,943	5,209
TOTAL REVENUES	<u>3,462,786</u>	<u>546,473</u>	<u>751,545</u>
EXPENDITURES			
Current:			
Support services:			
General administration	105,666	16,546	23,336
Debt service:			
Principal retirement	2,535,000	420,000	420,000
Interest and bank charges	949,550	70,814	240,601
TOTAL EXPENDITURES	<u>3,590,216</u>	<u>507,360</u>	<u>683,937</u>
Net Change in Fund Balances	(127,430)	39,113	67,608
FUND BALANCES - BEGINNING	<u>2,790,219</u>	<u>432,527</u>	<u>707,172</u>
FUND BALANCES - ENDING	<u>\$ 2,662,789</u>	<u>\$ 471,640</u>	<u>\$ 774,780</u>

Exhibit 33

SCHOOL DISTRICTS		
PARISHWIDE SINKING	RUSTON NO. 1 SINKING	TOTAL
\$ -	\$ -	\$ 4,700,020
87,292	59,072	207,148
<u>87,292</u>	<u>59,072</u>	<u>4,907,168</u>
-	-	145,548
-	-	3,375,000
1,525	25,135	1,287,625
<u>1,525</u>	<u>25,135</u>	<u>4,808,173</u>
85,767	33,937	98,995
4,601,285	2,995,192	11,526,395
<u>\$ 4,687,052</u>	<u>\$ 3,029,129</u>	<u>\$ 11,625,390</u>

Lincoln Parish School Board

Nonmajor Capital Project Funds

The capital project funds are used to account for financial resources used to acquire, construct, or improve facilities within the respective districts.

The School Board utilizes the following capital project funds:

PARISHWIDE CAPITAL PROJECTS

INSURANCE PROCEEDS FUND

LINCOLN PARISH SCHOOL BOARD

NONMAJOR CAPITAL PROJECT FUNDS
Combining Balance Sheet
June 30, 2019

Exhibit 34

	PARISHWIDE CAPITAL PROJECTS	INSURANCE PROCEEDS FUND	TOTAL
ASSETS			
Cash and cash equivalents	\$ 133,439	\$ 224,061	\$ 357,500
Investments	1,547,038	3,725,122	5,272,160
TOTAL ASSETS	1,680,477	3,949,183	5,629,660
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts, salaries and other payables	547,026	-	547,026
TOTAL LIABILITIES	547,026	-	547,026
FUND BALANCES:			
Restricted	-	3,949,183	3,949,183
Committed	1,133,451	-	1,133,451
TOTAL FUND BALANCES	1,133,451	3,949,183	5,082,634
TOTAL LIABILITIES AND FUND BALANCES	\$ 1,680,477	\$ 3,949,183	\$ 5,629,660

LINCOLN PARISH SCHOOL BOARD

NONMAJOR CAPITAL PROJECT FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019

Exhibit 35

	PARISHWIDE CAPITAL PROJECTS	INSURANCE PROCEEDS FUND	TOTAL
REVENUES			
Local sources:			
Interest earnings	\$ 46,112	\$ 25,122	\$ 71,234
Other	70,000	-	70,000
	116,112	25,122	141,234
TOTAL REVENUES			
EXPENDITURES			
Current:			
Support services:			
Plant services	81,727	298	82,025
Capital outlay	3,438,398	80,893	3,519,291
	3,520,125	81,191	3,601,316
TOTAL EXPENDITURES			
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES			
	(3,404,013)	(56,069)	(3,460,082)
OTHER FINANCING SOURCES (USES)			
Transfers in	700,000	-	700,000
Insurance proceeds	-	2,700,114	2,700,114
	700,000	2,700,114	3,400,114
TOTAL OTHER FINANCING SOURCES (USES)			
Net Change in Fund Balances	(2,704,013)	2,644,045	(59,968)
FUND BALANCES - BEGINNING			
	3,837,464	1,305,138	5,142,602
FUND BALANCES - ENDING			
	\$ 1,133,451	\$ 3,949,183	\$ 5,082,634

Lincoln Parish School Board

INTERNAL SERVICE FUNDS

The internal service funds are used to account for the accumulation of resources for and the payment of benefits by the School Board's risk retention programs. The School Board maintains the following risk retention funds:

Workers' Compensation - This fund, which began in fiscal year 1991, is used to account for the payment of workers' compensation benefits. Fund revenues are derived from government allocations. These revenues are planned to match: (1) expenses of insurance premiums in excess of risk retention amounts; (2) estimated claim losses resulting from risk retention programs which include estimated liabilities for claims incurred but not yet reported at year end, and (3) operating expenses.

Group Health Insurance - Monies in this fund are received from three sources: employee deductions from payroll, 1967 sales tax fund, and the general fund. Monies are used to pay employee health insurance claims, the administrative cost to the insurance administrator for administration of the plan and processing medical claims, cost of excess and specific insurance to protect the fund from exposure to large claims, hospital pre-certification, and life insurance with an insurance carrier.

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE
 Combining Statement of Net Position
 June 30, 2019

Exhibit 36

	<u>WORKERS' COMPENSATION</u>	<u>GROUP HEALTH INSURANCE</u>	<u>TOTAL</u>
ASSETS			
CURRENT ASSETS			
Cash	\$ 60,276	\$ 1,801,659	\$ 1,861,935
Investments	420,431	1,416,094	1,836,525
Receivables	-	18,531	18,531
	<u>480,707</u>	<u>3,236,284</u>	<u>3,716,991</u>
TOTAL CURRENT ASSETS			
LIABILITIES			
CURRENT LIABILITIES			
Accounts payable	-	209,883	209,883
Claims payable	199,994	1,006,018	1,206,012
	<u>199,994</u>	<u>1,215,901</u>	<u>1,415,895</u>
TOTAL CURRENT LIABILITIES			
NON CURRENT LIABILITIES			
Claims payable	122,931	-	122,931
	<u>322,925</u>	<u>1,215,901</u>	<u>1,538,826</u>
TOTAL LIABILITIES			
NET POSITION			
Unrestricted	<u>157,782</u>	<u>2,020,383</u>	<u>2,178,165</u>
	<u>\$ 157,782</u>	<u>\$ 2,020,383</u>	<u>\$ 2,178,165</u>
TOTAL NET POSITION			

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE
Combining Statement of Revenues, Expenses,
and Changes in Fund Net Position
For the Year Ended June 30, 2019

Exhibit 37

	<u>WORKERS'</u> <u>COMPENSATION</u>	<u>GROUP</u> <u>HEALTH</u> <u>INSURANCE</u>	<u>TOTAL</u>
OPERATING REVENUES			
Premiums	\$ 386,664	\$ 13,313,709	\$ 13,700,373
Other revenues	-	9,650	9,650
	<u>386,664</u>	<u>13,323,359</u>	<u>13,710,023</u>
OPERATING EXPENSES			
Administration	-	1,932,944	1,932,944
Insurance premiums	-	199,705	199,705
Claims	386,663	11,778,498	12,165,161
	<u>386,663</u>	<u>13,911,147</u>	<u>14,297,810</u>
Operating income (loss)	1	(587,788)	(587,787)
NON OPERATING REVENUES/EXPENSES			
Earnings on investments	<u>8,495</u>	<u>43,679</u>	<u>52,174</u>
Change in Net Position	8,496	(544,109)	(535,613)
NET POSITION - BEGINNING	<u>149,286</u>	<u>2,564,492</u>	<u>2,713,778</u>
NET POSITION - ENDING	<u>\$ 157,782</u>	<u>\$ 2,020,383</u>	<u>\$ 2,178,165</u>

LINCOLN PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE
 Combining Statement of Cash Flows
 For the Year Ended June 30, 2019

Exhibit 38

	WORKERS' COMPENSATION	GROUP HEALTH INSURANCE	TOTAL
CASH FLOW (USES) FROM OPERATING ACTIVITIES			
Receipts from interfund services provided	\$ 386,664	\$ 13,297,386	\$ 13,684,050
Payments for administration	-	(1,932,944)	(1,932,944)
Payments for insurance premiums	-	(282,285)	(282,285)
Payments for claims	(386,663)	(11,612,115)	(11,998,778)
Other receipts	-	9,650	9,650
Net cash provided by (used for) operating activities	1	(520,308)	(520,307)
CASH FLOW (USES) FROM INVESTING ACTIVITIES			
Sale of investments	(8,432)	960,189	951,757
Earnings on investments	8,495	43,679	52,174
Net cash provided by (used for) investing activities	63	1,003,868	1,003,931
Net increase (decrease) in cash and cash equivalents	64	483,560	483,624
CASH AND CASH EQUIVALENTS - BEGINNING	60,212	1,318,099	1,378,311
CASH AND CASH EQUIVALENTS - ENDING	60,276	1,801,659	1,861,935
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES			
Operating (loss)	1	(587,788)	(587,787)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:			
(Increase) decrease in accounts receivable	-	(18,531)	(18,531)
(Increase) decrease in interfund receivable	-	2,208	2,208
Increase (decrease) in accounts payable	-	(82,580)	(82,580)
Increase (decrease) in claims payable	-	166,383	166,383
Net cash provided by (used for) operating activities	\$ 1	\$ (520,308)	\$ (520,307)

Lincoln Parish School Board

AGENCY FUNDS

SCHOOL ACTIVITIES AGENCY FUND The activities of the various individual school accounts are accounted for in the school activities agency fund. While the accounts are under the supervision of the School Board, they belong to the individual schools or their student bodies and are not available for use by the School Board.

LINCOLN PARISH SCHOOL BOARD

SCHOOL ACTIVITIES AGENCY FUND
 Statement of Changes in Assets and Liabilities
 For the Year Ended June 30, 2019

Exhibit 39

	<u>Balance July 01, 2018</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2019</u>
ASSETS				
Cash and cash equivalents	\$ 1,418,562	\$ 3,466,153	\$ 3,357,569	\$ 1,527,146
TOTAL ASSETS	<u>1,418,562</u>	<u>3,466,153</u>	<u>3,357,569</u>	<u>1,527,146</u>
LIABILITIES				
Deposits due others	1,418,562	3,466,153	3,357,569	1,527,146
TOTAL LIABILITIES	<u>\$ 1,418,562</u>	<u>\$ 3,466,153</u>	<u>\$ 3,357,569</u>	<u>\$ 1,527,146</u>

LINCOLN PARISH SCHOOL BOARD
SCHOOL ACTIVITIES AGENCY FUND
Schedule of Changes in Deposits Due Others
For the Year Ended June 30, 2019

Exhibit 40

<u>SCHOOL</u>	<u>Balance, Beginning</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance, Ending</u>
Choudrant Elementary	\$ 55,280	\$ 70,146	\$ 61,460	\$ 63,966
Choudrant High School	102,480	484,315	489,762	97,033
Cypress Springs Elementary	41,832	137,617	145,504	33,945
Dubach High School	61,424	46,138	44,840	62,722
Early Childhood Center	117,474	47,486	37,862	127,098
Glen View Elementary	171,092	135,780	116,187	190,685
Hillcrest Elementary	18,180	70,041	58,426	29,795
I. A. Lewis School	34,839	106,978	105,735	36,082
Ruston Elementary	35,135	93,655	80,419	48,371
Ruston High School	555,063	1,581,698	1,570,053	566,708
Ruston Junior High	87,554	364,203	339,524	112,233
Simsboro High	138,209	328,096	307,797	158,508
Totals	<u>\$ 1,418,562</u>	<u>\$ 3,466,153</u>	<u>\$ 3,357,569</u>	<u>\$ 1,527,146</u>

Lincoln Parish School Board

Schedule of Compensation Paid Board Members For the Year Ended June 30, 2019

Exhibit 41

The schedule of compensation paid to School Board members is presented in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the School Board members is included in the general administrative expenditures of the general fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, each member of the School Board receives \$600 per month and the president receives \$700 per month for performing the duties of the office.

Joe E. Mitcham, Jr., President	\$8,400
Lynda D. Henderson, Vice-President	7,200
Deborah E. Abrahm	7,200
Otha L. Anders	7,200
Michael J. Barmore	7,200
Lisa A. Best	7,200
David Ferguson	7,200
Dr. David Gullatt (1/1/2019 – present)	3,600
Danny R. Hancock	7,200
George Mack, Jr.	7,200
Hunter Smith (1/1/2019 – present)	3,600
Susan Wiley	7,200
Curtis Dowling (7/1/2018 – 12/31/18)	3,600
Alexander T. Hunt (7/1/2018 – 12/31/2018)	<u>3,600</u>
Total	<u>\$87,600</u>

Lincoln Parish School Board

**Schedule of Compensation, Benefits and Other Payments to Agency Head (Superintendent)
For the Year Ended June 30, 2019**

Exhibit 42

Agency Head Name: Mike Milstead, Superintendent

<u>Purpose</u>	<u>Amount</u>
Salary	\$148,197
Benefits-insurance	6,927
Benefits-retirement	41,192
Cell phone	720
Car allowance	<u>7,400</u>
Total	<u><u>\$204,436</u></u>

Lincoln Parish School Board

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STATISTICAL SECTION

**Lincoln Parish School Board
Statistical Section
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These schedules offer demographic and economic indicators to help the reader understand the environment within which the School Board's financial activities take place.

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These schedules contain service and infrastructure data to help the reader understand how the information in the School Board's financial report relates to the services the School Board provides and the activities it performs.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

(concluded)

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Net Position by Component
As of June 30, 2010 through June 30, 2019

(Accrual Basis of Accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental Activities										
Net investment in capital assets	\$ 21,217,155	\$ 20,235,907	\$ 21,094,207	\$ 17,225,141	\$ 18,889,958	\$ 19,672,809	\$ 21,318,895	\$ 20,760,858	\$ 20,757,280	\$ 22,413,218
Restricted	28,125,864	20,273,480	16,101,180	17,056,352	19,385,787	20,730,179	21,861,350	20,490,861	21,966,989	25,363,085
Unrestricted	3,645,445	2,120,496	(4,574,729)	(7,805,312)	(20,778,030)	(101,376,587)	(104,556,524)	(109,622,258)	(167,155,292)	(177,233,125)
Total governmental activities net position	<u>\$ 52,988,464</u>	<u>\$ 42,629,883</u>	<u>\$ 32,620,658</u>	<u>\$ 26,476,181</u>	<u>\$ 17,497,715</u>	<u>\$ (60,973,599)</u>	<u>\$ (61,376,279)</u>	<u>\$ (68,370,539)</u>	<u>\$ (124,431,023)</u>	<u>\$ (129,456,822)</u>

Source: Comprehensive Annual Financial Report

Notes: GASB Statement No. 63 was implemented for the year ended June 30, 2013. The statement changed the term net assets to net position.

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Changes in Net Position
Fiscal Years Ended June 30, 2010 through June 30, 2019
(Accrual Basis of Accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses										
Instruction:										
Regular programs	\$ 30,427,302	\$ 32,642,396	\$ 33,068,518	\$ 31,500,292	\$ 32,663,625	\$ 34,247,192	\$ 33,264,279	\$ 34,522,849	\$ 32,441,982	\$ 33,583,437
Special programs	8,496,973	9,188,534	8,714,638	8,137,886	8,759,210	8,864,384	9,222,025	10,306,694	9,664,182	9,671,384
Other instructional programs	6,661,970	7,375,026	6,289,918	5,640,524	6,491,780	6,380,248	7,038,294	6,859,185	6,417,769	7,458,160
Support services:										
Student services	4,249,298	4,505,317	4,761,831	4,375,322	4,560,723	4,694,693	4,943,395	4,663,641	4,132,205	4,700,001
Instructional staff support	4,498,787	5,273,039	4,792,607	4,400,846	5,027,381	4,805,141	5,063,025	5,935,285	5,338,573	5,755,190
General administration	962,385	1,437,546	1,930,984	1,680,642	1,701,078	1,645,180	2,144,596	1,872,977	2,215,037	2,070,153
School administration	4,640,775	5,145,320	5,039,560	4,832,407	5,026,979	4,971,805	5,047,343	5,146,860	4,856,223	4,940,707
Business services	1,239,033	1,196,835	560,074	799,194	895,336	971,276	999,380	988,405	962,695	1,131,950
Plant services	5,601,915	5,718,301	5,735,159	6,122,978	6,336,565	6,452,901	6,754,949	6,332,191	6,726,152	6,563,512
Student transportation services	3,682,459	3,939,094	4,057,003	4,128,052	4,572,395	4,178,165	3,968,266	4,412,274	4,188,198	4,433,524
Central services	673,685	602,886	647,069	651,162	716,716	726,120	692,382	514,685	494,850	464,282
Food services	4,597,796	4,862,319	4,665,598	4,568,379	4,763,151	4,689,505	4,702,082	4,451,103	4,133,028	4,466,320
Community service programs	127,472	120,025	122,464	97,781	98,181	103,415	122,103	126,702	117,721	119,519
Interest on long-term debt	1,464,046	1,765,129	1,687,304	1,518,153	1,389,160	1,505,207	1,576,941	1,540,338	1,433,042	1,410,677
Total expenses	<u>77,323,896</u>	<u>83,771,767</u>	<u>82,072,727</u>	<u>78,453,618</u>	<u>83,002,280</u>	<u>84,235,232</u>	<u>85,539,060</u>	<u>87,673,189</u>	<u>83,121,657</u>	<u>86,768,816</u>
Program Revenues										
Charges for services:										
Food Service Operations	428,867	390,539	460,527	359,319	285,760	274,055	236,185	104,455	110,469	114,424
Operating Grants and Contributions	10,108,590	9,524,505	7,798,000	7,568,327	7,597,696	7,126,905	8,646,589	8,663,197	8,576,786	9,778,532
Total program revenues	<u>10,537,457</u>	<u>9,915,044</u>	<u>8,258,527</u>	<u>7,927,646</u>	<u>7,883,456</u>	<u>7,400,960</u>	<u>8,882,774</u>	<u>8,767,652</u>	<u>8,687,255</u>	<u>9,892,956</u>
Net (Expense) / Revenue	<u>(66,786,439)</u>	<u>(73,856,723)</u>	<u>(73,814,200)</u>	<u>(70,525,972)</u>	<u>(75,118,824)</u>	<u>(76,834,272)</u>	<u>(76,656,286)</u>	<u>(78,905,537)</u>	<u>(74,434,402)</u>	<u>(76,875,860)</u>
General Revenues and Other Changes in Net Position										
Taxes										
Property taxes	15,722,585	16,427,235	16,588,347	17,114,594	16,981,856	17,670,812	18,624,264	19,905,768	19,767,276	20,466,383
Sales taxes	13,737,876	14,503,760	14,341,048	14,907,193	15,930,635	21,824,714	21,677,475	19,215,744	19,766,667	17,792,665
Grants and contributions not restricted to specific programs	30,872,533	31,202,870	31,622,931	30,992,218	32,329,375	33,247,328	34,355,511	31,436,022	28,470,824	29,042,734
Interest and investment earnings	279,044	277,631	205,119	124,681	215,195	112,897	228,500	381,412	671,474	978,771
Miscellaneous	769,908	1,086,646	1,047,520	1,242,814	683,297	1,122,743	1,367,856	972,324	2,943,149	3,569,508
Total	<u>61,381,946</u>	<u>63,498,142</u>	<u>63,804,965</u>	<u>64,381,500</u>	<u>66,140,358</u>	<u>73,978,494</u>	<u>76,253,606</u>	<u>71,911,270</u>	<u>71,619,390</u>	<u>71,850,061</u>
Change in Net Position	<u>\$ (5,404,493)</u>	<u>\$ (10,358,581)</u>	<u>\$ (10,009,235)</u>	<u>\$ (6,144,472)</u>	<u>\$ (8,978,466)</u>	<u>\$ (2,855,778)</u>	<u>\$ (402,680)</u>	<u>\$ (6,994,267)</u>	<u>\$ (2,815,012)</u>	<u>\$ (5,025,799)</u>

Source: Comprehensive Annual Financial Report

Notes: GASB Statement No. 63 was implemented for the year ended June 30, 2013. The statement changed the term net assets to net position.

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Fund Balances of Governmental Funds
As of June 30, 2010 through June 30, 2019
(Modified Accrual Basis of Accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Reserved	\$ 9,815,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	\$13,302,919	-	-	-	-	-	-	-	-	-
Nonspendable	-	-	-	-	-	-	-	-	-	-
Restricted	-	2,982,976	603,318	2,633,004	2,504,929	2,786,218	3,177,809	2,703,222	2,787,025	2,361,210
Committed	-	5,417,506	6,963,486	5,349,385	5,633,198	4,865,055	4,963,711	3,845,407	3,993,612	3,704,218
Assigned	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Unassigned	-	13,664,232	15,254,193	13,056,610	9,835,583	10,942,748	14,654,620	16,463,570	11,417,295	8,571,303
Total general fund	<u>23,118,320</u>	<u>22,264,714</u>	<u>23,020,997</u>	<u>21,238,999</u>	<u>18,173,710</u>	<u>18,794,021</u>	<u>22,996,140</u>	<u>23,212,199</u>	<u>18,397,932</u>	<u>14,836,731</u>
All Other Governmental Funds										
Reserved	\$19,660,931	-	-	-	-	-	-	-	-	-
Unreserved, reported in:										
Special revenue funds	\$3,022,809	-	-	-	-	-	-	-	-	-
Capital projects funds	\$12,735,334	-	-	-	-	-	-	-	-	-
Nonspendable	-	79,339	90,082	133,499	144,401	100,469	73,536	146,018	58,455	31,366
Restricted	-	20,346,918	15,810,005	14,278,371	23,366,913	25,756,027	25,295,473	18,771,100	19,503,129	23,402,437
Committed	-	11,397,985	12,034,700	11,549,958	10,225,053	10,404,549	7,885,242	9,639,941	11,770,879	7,162,361
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	-	-	-	-	-	-	-
Total all other governmental funds	<u>35,419,074</u>	<u>31,824,242</u>	<u>27,934,787</u>	<u>25,961,828</u>	<u>33,736,367</u>	<u>36,261,045</u>	<u>33,254,251</u>	<u>28,557,059</u>	<u>31,332,463</u>	<u>30,596,164</u>
Grand Total of funds	<u>\$ 58,537,394</u>	<u>\$ 54,088,956</u>	<u>\$ 50,955,784</u>	<u>\$ 47,200,827</u>	<u>\$ 51,910,077</u>	<u>\$ 55,055,066</u>	<u>\$ 56,250,391</u>	<u>\$ 51,769,258</u>	<u>\$ 49,730,395</u>	<u>\$ 45,432,895</u>

Source: Comprehensive Annual Financial Report
New Fund Balance Categories (June 2011)

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Changes in Fund Balances of Governmental Funds
Fiscal Years Ended June 30, 2010 through June 30, 2019
(Modified Accrual Basis of Accounting)

Table 4

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Ad valorem taxes	\$ 15,722,585	\$ 16,427,235	\$ 16,588,347	\$ 17,114,594	\$ 16,981,856	\$ 17,670,812	\$ 18,624,264	\$ 19,905,768	\$ 19,767,276	\$ 20,466,383
Sales & use taxes	13,737,876	14,503,760	14,341,048	14,907,193	15,930,635	21,824,714	21,677,475	19,215,744	19,766,667	17,792,665
Investment Earning	254,185	239,527	189,152	110,932	130,791	107,376	215,951	354,274	637,544	926,597
Food Services	428,867	390,539	460,527	359,319	285,760	274,055	236,185	104,455	110,469	114,424
Other Revenues	722,525	834,817	703,212	1,067,104	521,725	818,166	1,404,067	807,867	1,018,395	1,086,708
Total revenues from local sources	<u>30,866,038</u>	<u>32,395,878</u>	<u>32,282,286</u>	<u>33,559,142</u>	<u>33,850,767</u>	<u>40,695,123</u>	<u>42,157,942</u>	<u>40,388,108</u>	<u>41,300,351</u>	<u>40,386,777</u>
Revenue from state sources:										
Equalization	30,588,211	29,582,077	31,298,443	30,694,168	31,657,271	32,942,869	34,060,865	31,125,348	28,167,643	28,741,661
Other	1,158,839	971,138	730,750	816,328	1,619,796	830,267	1,297,965	1,007,482	785,007	773,275
Total revenue from state sources	<u>31,747,050</u>	<u>30,553,215</u>	<u>32,029,193</u>	<u>31,510,496</u>	<u>33,277,067</u>	<u>33,773,136</u>	<u>35,358,830</u>	<u>32,132,830</u>	<u>28,952,650</u>	<u>29,514,936</u>
Revenue from federal sources	<u>9,234,073</u>	<u>10,174,160</u>	<u>7,391,748</u>	<u>7,050,049</u>	<u>6,650,004</u>	<u>6,601,097</u>	<u>7,643,270</u>	<u>7,966,389</u>	<u>8,094,960</u>	<u>9,306,330</u>
Total Revenues	<u>71,847,161</u>	<u>73,123,253</u>	<u>71,703,227</u>	<u>72,119,687</u>	<u>73,777,838</u>	<u>81,069,356</u>	<u>85,160,042</u>	<u>80,487,327</u>	<u>78,347,961</u>	<u>79,208,043</u>
Expenditures:										
Current:										
Instruction services	38,495,336	39,976,958	39,280,230	37,772,937	39,897,194	42,103,939	42,618,771	42,389,986	43,132,274	44,753,913
Student services	3,799,922	3,933,493	4,217,345	3,915,798	4,218,687	4,308,702	4,574,644	4,120,635	4,068,336	4,581,106
Instructional staff support	3,942,309	4,536,033	4,076,366	3,935,938	4,452,557	4,408,802	4,615,250	5,348,514	5,217,034	5,587,416
General administration	915,653	1,380,563	1,586,859	1,490,801	1,556,495	1,553,646	2,034,874	1,688,892	1,592,561	1,455,407
School administration	4,029,608	4,272,081	4,198,058	4,307,187	4,657,489	4,529,093	4,660,427	4,550,237	4,781,511	4,793,155
Business services	1,156,961	1,081,994	443,959	716,987	826,757	902,902	937,758	898,208	935,592	1,087,657
Plant services	5,238,277	5,270,824	5,440,027	5,797,311	5,742,758	6,209,713	6,530,639	6,017,888	6,741,000	6,520,241
Student transportation services	3,071,306	3,214,950	3,338,561	3,491,370	3,653,350	3,640,654	3,422,256	3,656,780	3,807,100	4,320,102
Central services	665,880	591,057	635,715	641,051	709,879	717,647	686,392	503,448	493,712	451,824
Food service	4,081,070	4,246,023	4,070,262	4,269,431	4,201,941	4,426,764	4,485,793	4,117,506	4,024,980	4,351,638
Community services	120,451	114,460	117,241	97,322	98,181	103,415	123,355	117,272	125,294	125,766
Capital Outlay	6,330,856	8,493,710	6,388,933	4,797,667	5,354,216	6,013,528	12,788,489	7,166,868	2,917,896	3,519,291
Debt service:										
Principal	1,525,000	1,934,133	2,716,458	2,992,142	2,410,000	2,790,000	2,920,000	3,035,000	3,160,000	3,375,000
Interest	1,484,982	1,675,412	1,742,375	1,546,292	1,181,817	1,334,712	1,407,409	1,370,659	1,359,327	1,287,625
Bond Issuance	-	-	-	127,046	-	-	53,904	116,107	-	-
Total Expenditures	<u>74,857,611</u>	<u>80,721,691</u>	<u>78,252,389</u>	<u>75,899,280</u>	<u>78,961,321</u>	<u>83,043,517</u>	<u>91,859,961</u>	<u>85,098,000</u>	<u>82,356,617</u>	<u>86,210,141</u>
Excess of revenues over (under) expenditures	<u>(3,010,450)</u>	<u>(7,598,438)</u>	<u>(6,549,162)</u>	<u>(3,779,593)</u>	<u>(5,183,483)</u>	<u>(1,974,161)</u>	<u>(6,699,919)</u>	<u>(4,610,673)</u>	<u>(4,008,656)</u>	<u>(7,002,098)</u>
Other Financing Sources (Uses)										
Proceeds from borrowing	-	3,150,000	3,415,000	21,641	8,000,000	5,000,000	13,135,000	5,595,000	-	-
Payments to escrow agent	-	-	-	-	-	-	(4,980,000)	(6,276,830)	-	-
Transfers in	4,696,956	5,599,211	1,261,536	-	2,888,527	3,289,794	1,790,279	3,001,625	4,797,823	1,397,900
Transfers out	(4,696,956)	(5,599,211)	(1,260,546)	-	(2,888,527)	(3,289,941)	(2,290,279)	(3,001,625)	(4,575,000)	(1,397,900)
Other	-	-	-	-	-	119,293	240,244	811,363	1,746,970	2,704,598
Total other financing sources (uses)	-	3,150,000	3,415,990	21,641	8,000,000	5,119,146	7,895,244	129,533	1,969,793	2,704,598
Net change in fund balances	<u>\$ (3,010,450)</u>	<u>\$ (4,448,438)</u>	<u>\$ (3,133,172)</u>	<u>\$ (3,757,952)</u>	<u>\$ 2,816,517</u>	<u>\$ 3,144,985</u>	<u>\$ 1,195,325</u>	<u>\$ (4,481,140)</u>	<u>\$ (2,038,863)</u>	<u>\$ (4,297,500)</u>
Debt service as a percentage of noncapital expenditures	4.4%	5.0%	6.2%	6.4%	4.9%	5.4%	5.5%	5.7%	5.7%	5.6%

Source: Comprehensive Annual Financial Report

Table 5

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended June 30	Real Property		Personal Property	Less: Homestead Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property						
2010	\$ 174,569,477	\$ 97,095,409	\$ 136,916,109	\$ 56,496,942	\$ 352,084,053	62.20	\$ 3,147,569,130	12.98%
2011	177,017,012	102,543,244	130,696,587	57,011,497	353,245,346	86.20	3,154,246,995	13.01%
2012	179,487,928	102,771,387	129,749,705	57,082,309	354,926,711	84.70	3,177,412,371	12.97%
2013	187,616,732	108,154,310	127,182,937	57,253,450	365,700,529	84.60	3,271,223,590	12.93%
2014	189,625,042	102,372,586	132,835,571	56,722,532	368,110,667	83.35	3,305,682,426	12.85%
2015	192,958,394	100,769,419	145,669,235	56,961,721	382,435,327	83.35	3,368,585,893	13.04%
2016	196,294,125	105,606,908	158,949,220	57,071,964	403,778,289	83.35	3,568,550,012	12.91%
2017	224,435,657	112,921,687	176,394,963	58,577,541	455,174,766	80.27	4,008,485,298	12.82%
2018	229,235,196	115,363,001	168,168,483	58,144,746	454,621,934	77.77	4,020,231,828	12.75%
2019	234,538,663	113,495,781	181,304,775	58,159,866	471,179,353	77.77	4,161,196,264	12.72%

Source: Lincoln Parish Tax Assessor Agency

Notes:

- (1) Property in the parish is reassessed every four years.
- (2) Assessed values are established by the Assessor each year on a uniform basis at the following ratios of assessed value to actual value:
 - 10% land
 - 10% residential improvements
 - 15% industrial improvements
 - 15% machinery
 - 15% commercial improvements
 - 25% public service properties, excluding land
- (3) Tax rates are per \$1,000 of assessed value.
- (4) Total direct tax rate includes operating and debt millages.

Table 6

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Overlapping Governments
Last Ten Fiscal Years

Fiscal Year Ended June 30	School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Rates
	Operating Millage	Debt Service Millage	Total School Millage	Lincoln Parish Police Jury	City of Ruston	
2010	41.70	20.50	62.20	21.65	9.04	92.89
2011	44.70	41.50	86.20	21.65	9.04	116.89
2012	44.70	40.00	84.70	21.65	9.04	115.39
2013	44.60	40.00	84.60	21.66	8.80	115.06
2014	44.60	38.75	83.35	20.66	8.80	112.81
2015	44.60	38.75	83.35	20.38	8.80	112.53
2016	44.60	38.75	83.35	20.38	8.80	112.53
2017	41.52	38.75	80.27	17.51	8.16	105.94
2018	41.52	36.25	77.77	17.82	8.15	103.74
2019	41.52	36.25	77.77	17.62	8.16	103.55

Notes:

- (1) School district debt service millage is for individual school districts.
- (2) The above schedule does not include water districts, fire districts, forestry districts, or levee districts.
- (3) Overlapping rates are those of city and parish governments that apply to property owners within Lincoln Parish. Not all overlapping rates apply to all property owners.

Table 7

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Principal Property Taxpayers
June 30, 2019 and Nine Years Ago

Taxpayer	Fiscal Year 2019			Fiscal Year 2010		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Range Louisiana Operating LLC	\$ 45,932,631	1	9.75 %			
Roseburg Forest Products	12,611,967	2	2.68			
ETC Field Service, LLC (formerly Regency Gas Gathering & Proc)	11,302,856	3	2.40			
Enable Mississippi River Trans	8,647,590	4	1.84			
Weyerhaeuser NR Co. LA 762	8,020,025	5	1.70	\$ 6,261,810	7	1.78 %
Enable Gas Transfer	7,679,160	6	1.63			
Gulf Crossing Pipeline Co.	6,793,480	7	1.44	8,379,990	6	2.38
Ardagh Glass Inc.	6,751,802	8	1.43			
Midcontinent Express Pipeline	6,357,230	9	1.35	9,074,340	5	2.58
Origin Bancorp	6,197,877	10	1.32			
KCS Resources				16,855,230	1	4.79
Center Point Miss. River Trans				12,750,170	2	3.62
CenterPoint Energy Gas Trans				10,070,070	3	2.86
LaClede Gas Co.				9,130,050	4	2.59
CenterPoint Energy Arkla				4,679,520	9	1.33
Community Trust Bank				4,952,762	8	1.41
Energy Louisiana				4,616,500	10	1.31
Totals	\$ 120,294,618		25.54 %	\$ 86,770,442		24.65 %

Source: Lincoln Parish Tax Assessor Agency
Table 5 - Total Assessed Value

Table 8

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year Ended June 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections In Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2010	\$ 15,495,822	\$ 15,287,561	98.66%	\$ 299	\$ 15,287,860	98.66%
2011	16,254,811	15,649,323	96.28%	533	15,649,856	96.28%
2012	16,276,263	16,106,932	98.96%	396	16,107,328	98.96%
2013	16,781,320	16,590,672	98.86%	1,293	16,591,965	98.87%
2014	17,414,011	16,476,372	94.62%	(1,889)	16,474,483	94.60%
2015	17,363,790	17,135,203	98.68%	(400)	17,134,803	98.68%
2016	18,366,805	17,737,510	96.57%	1,888	17,739,398	96.58%
2017	19,601,161	19,572,825	99.86%	19,291	19,592,116	99.95%
2018	19,466,515	19,424,102	99.78%	28,987	19,424,102	99.78%
2019	20,208,296	20,095,703	99.44%	N/A	20,095,703	99.44%

Source: Lincoln Parish Sheriff (ex-officio tax collector)

N/A - Information is not yet available.

(1) Negative amounts represent refunds submitted to taxpayers

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Sales and Use Tax Rates and Collections - All Governments
Last Ten Fiscal Years

Fiscal Year	Sales and Use Tax Rates									Sales and Use Tax Collections						
	Parishwide			Municipalities						Total Rate	Parishwide			Municipalities		
School Board	Police Jury	Sheriff Dept.	City of Ruston	City of Grambling	Grambling EDD	Cooktown EDD	Other	School Board	Police Jury		Sheriff Dept	Ruston	Grambling EDD	Other		
2010	2.00%	0.75%	0.00%	1.75%	2.00%	0.00%	0.00%	2.25%	4.75%	\$ 13,758,809	\$ 5,120,974	\$ -	\$ 8,536,175	\$ 409,649	\$ 1,025,739	\$ 28,851,346
2011	2.00%	0.75%	0.00%	1.75%	2.00%	0.00%	0.00%	2.25%	4.75%	14,500,745	5,432,187	-	8,816,518	479,367	1,140,004	30,368,821
2012	2.00%	0.75%	0.00%	1.75%	2.00%	0.00%	0.00%	2.25%	4.75%	14,354,105	5,382,763	-	8,849,616	557,157	1,106,739	30,250,380
2013	2.00%	0.75%	0.25%	1.75%	2.00%	0.00%	0.00%	2.25%	5.00%	14,889,567	5,583,326	1,803,337	8,952,627	466,674	1,195,084	32,890,615
2014	2.00%	0.75%	0.25%	1.75%	2.00%	0.00%	0.00%	2.25%	5.00%	16,029,943	6,011,299	2,000,568	8,964,195	465,755	1,392,676	34,864,436
2015	2.00%	0.75%	0.25%	1.75%	2.00%	0.00%	0.00%	2.25%	5.00%	21,717,482	8,144,046	2,706,659	10,037,505	478,108	2,132,781	45,216,581
2016	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.00%	2.25%	5.75%	21,683,420	8,131,268	2,706,573	10,538,261	522,764	2,117,525	45,699,811
2017	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.00%	2.25%	5.75%	19,215,744	7,207,333	2,386,995	10,891,088	603,641	1,709,517	42,014,318
2018	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.00%	2.25%	5.75%	19,759,622	7,373,025	2,457,726	15,316,281	625,480	1,823,289	47,355,423
2019	2.00%	0.75%	0.25%	2.50%	2.25%	0.50%	0.50%	2.25%	5.75%	17,798,249	6,672,272	2,222,435	16,251,258	687,833	1,656,630	45,288,678

Notes:

- (1) Information provided by Lincoln Parish Sales and Use Tax Commission.
- (2) Total rate represents the maximum amount that may be assessed by local taxing authorities. These rates do not include the state sales and use tax rate.
- (3) The Municipalities - Other column includes Dubach, Choudrant, Convention and Visitors Bureau and Simsboro
- (4) Grambling column contains Grambling and Grambling Economic District. Tax for Grambling Economic Development District effective 4/1/2016
- (5) City of Grambling tax rate changed from 2.00 to 2.25 effective 4/1/2016
- (6) City of Ruston tax rate changed from 1.75 to 2.50 effective 7/1/2016
- (7) City of Grambling EDD tax rate effective 4/1/2016
- (8) Sales tax collections totals are as of June 30th each year
- (9) Cooktown EDD Effective 4/1/2019

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation & Private Placement Bonds	Qualified School Construction Bonds	Certificates of Indebtedness	Total Bonds Outstanding	Percentage of Personal Income	Per Capita
2010	\$ 42,135,000	\$ 5,087,000	\$ 30,000	\$ 47,252,000	3.52%	\$ 1,092
2011	40,653,711	7,897,867	-	48,551,578	3.34%	1,123
2012	38,699,305	10,546,409	-	49,245,714	3.43%	1,051
2013	38,324,899	9,759,267	-	48,084,166	3.28%	1,024
2014	43,840,000	11,652,000	-	55,492,000	3.58%	1,170
2015	46,050,000	11,652,000	-	57,702,000	3.56%	1,212
2016	51,285,000	11,652,000	-	62,937,000	3.87%	1,317
2017	49,171,541	11,652,000	-	60,823,541	3.58%	1,274
2018	45,915,404	11,652,000	-	57,567,404	3.30%	1,206
2019	42,492,315	11,652,000	-	54,144,315	3.02%	1,147

Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) General Obligation Bonds column excludes certificates of indebtedness and includes premium.
- (3) See the Schedule of Demographic and Economic Statistics (Table 15) for personal income and population data.

Table 11

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation & Private Placement Bonds	Less: Amounts Available in Debt Service Funds	Net	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2010	\$ 42,135,000	\$ 8,500,419	\$ 33,634,581	1.07%	\$ 777
2011	40,653,711	4,602,477	36,051,234	1.14%	834
2012	38,699,305	4,229,219	34,470,086	1.08%	736
2013	38,324,899	3,931,500	34,393,399	1.05%	733
2014	43,840,000	3,700,630	40,139,370	1.21%	847
2015	46,050,000	3,013,379	43,036,621	1.28%	904
2016	51,285,000	2,943,546	48,341,454	1.35%	1,012
2017	49,171,541	2,785,903	46,385,638	1.16%	972
2018	45,915,404	3,204,528	42,710,876	1.06%	895
2019	42,492,315	2,087,796	40,404,519	0.97%	856

Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) General Obligation & Private Placement Bonds column excludes certificates of indebtedness and Qualified School Con:
- (3) See the Schedule of Demographic and Economic Statistics for personal income and population data. (Table 15)
- (4) See Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data. (Table 5)

Table 12

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Legal Debt Margin Information
Last Ten Fiscal Years

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Debt Limit	\$ 134,831,728	\$ 135,384,758	\$ 135,962,977	\$ 139,574,813	\$ 140,194,956	\$ 145,001,026	\$ 152,080,583	\$ 169,538,261	\$ 169,213,004	\$ 174,681,942
Total net debt applicable to limit	<u>33,634,581</u>	<u>36,051,234</u>	<u>34,470,086</u>	<u>34,393,399</u>	<u>40,139,370</u>	<u>43,036,621</u>	<u>48,341,454</u>	<u>46,385,638</u>	<u>42,710,876</u>	<u>39,016,127</u>
Legal debt margin	<u>\$ 101,197,147</u>	<u>\$ 99,333,524</u>	<u>\$ 101,492,891</u>	<u>\$ 105,181,414</u>	<u>\$ 100,055,586</u>	<u>\$ 101,964,405</u>	<u>\$ 103,739,129</u>	<u>\$ 123,152,623</u>	<u>\$ 126,502,128</u>	<u>\$ 135,665,815</u>
Total net debt applicable to the limit as a percentage of debt limit	24.95%	26.63%	25.35%	24.64%	28.63%	29.68%	31.79%	27.36%	25.24%	22.34%

Legal Debt Margin Calculation for Fiscal Year 2019

Assessed value	\$ 471,179,353
Add back: exempt real property	<u>58,159,866</u>
Total assessed value	529,339,219
Debt limit (33% of total assessed value)	174,681,942
Debt applicable to limit:	
General Obligation bonds	25,370,000
Private Placement bonds	16,260,000
Premium on bonds	862,315
Less: Amount set aside for repayment of general obligation debt	<u>3,476,188</u>
Total net debt applicable to limit	<u>39,016,127</u>
Legal debt margin	<u>\$ 135,665,815</u>

Source: Comprehensive Annual Financial Report

Assessed value is obtained from the Lincoln Parish Tax Assessor.

Notes:

(1) The debt limit is 33% of total assessed value. This percentage is in accordance with Act 103 of 1980 Regular Session of the Louisiana Legislature R.S. 39:562 (C).

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Direct and Overlapping Governmental Activities Debt
As of June 30, 2019

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Lincoln Parish Police Jury	\$ 1,401,000	100.00%	\$ 1,401,000
City of Ruston	66,970,000	100.00%	<u>66,970,000</u>
Subtotal, overlapping debt			<u>68,371,000</u>
Lincoln Parish School Board Direct Debt			<u>54,144,315</u>
Total direct and overlapping debt			<u>\$ 122,515,315</u>

Sources: Debt outstanding data extracted from annual financial report of respective governments.

Notes:

- (1) Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the School Board. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the School Board.
- (2) Various tax districts exist within Lincoln Parish that involve a small percentage of parish taxpayers. These districts' debt is not included as the amounts and impact on this schedule is not significant.

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Pledged Revenue Coverage
For the Fiscal Years Ended June 30, 2014 through June 30, 2019

Qualified School Construction Bonds

Fiscal Year Ended June 30	Constitutional Ad Valorem Millage	Less: Operating Expenses	Net Available Revenue	Debt Service			Coverage
				Principal(1)	Interest	Total	
2014	\$ 1,554,544	\$ 0	\$ 1,554,544	\$ 776,800	\$ 59,036	\$ 835,836	1.86
2015	1,618,146	0	1,618,146	712,099	59,036	771,135	2.10
2016	1,702,466	0	1,702,466	695,226	59,036	754,262	2.26
2017	1,780,598	0	1,780,598	682,523	59,036	741,559	2.40
2018	1,774,921	0	1,774,921	538,714	59,036	597,750	2.97
2019	1,834,996	0	1,834,996	630,744	59,036	689,780	2.66

Source: Lincoln Parish School System

Notes:

- (1) Principal payments are required annual payments into the QSCB investment account.
- (2) Information prior to the 2014 fiscal year end was not available.

Table 15

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Demographic and Economic Statistics
Last Ten Fiscal Years

Fiscal Year Ended June 30	Population	Personal Income	Per Capita Personal Income	School Enrollment	Percentage on Free & Reduced Meals	Unemployment Rate
2010	43,286	\$ 1,343,843,000	\$ 31,046	6,462	59.79	7.4
2011	43,217	1,454,172,000	33,648	6,496	59.23	8.3
2012	46,856	1,437,027,000	30,669	6,451	59.41	8.7
2013	46,953	1,464,552,000	31,256	6,470	58.94	8.0
2014	47,414	1,550,864,526	32,709	6,354	58.23	7.6
2015	47,617	1,622,644,509	34,077	6,370	64.12	7.8
2016	47,774	1,627,994,598	34,077	6,488	64.42	7.3
2017	47,745	1,701,058,860	35,628	5,989	44.35	6.5
2018	47,744	1,746,714,240	36,585	5,888	60.93	5.2
2019	47,196	1,794,958,272	38,032	5,822	62.82	7.0

Sources:

- (1) Population data & Personal Income data obtained from www.StatsAmerica.org
- (2) School enrollment and free and reduced meals data obtained from Louisiana Department of Education.
- (3) Unemployment rate obtained from www.StatsAmerica.org

Table 16

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Principal Employers
June 30, 2019 and Nine Years Ago

	Fiscal Year 2019			Fiscal Year 2010		
	Number of Employees		% of Total Employment	Number of Employees		% of Total Employment
Louisiana Tech University	1,230	1	6.10%	1,106	1	6.19%
Lincoln Parish School Board	900	2	4.47%	900	2	5.04%
Grambling State University	802	3	3.98%	790	3	4.42%
Northern Louisiana Medical Center	520	4	2.58%	600	4	3.36%
Genisis Energy	480	5	2.38%			
Walmart	450	6	2.23%			0.00%
Ardagh Glass Inc	433	7	2.15%			
Louisiana Methodists Childrens' Home	400	8	1.98%	350	7	1.96%
City of Ruston	268	9	1.33%			0.00%
North Louisiana Rehabilitation Center Inc	230	10	1.14%			
Green Clinic				350	6	1.96%
HealthSouth				285	9	1.60%
Saint Gobain container				360	5	2.02%
Hunt Forest Products				330	8	1.85%
Davison Transport				275	10	1.54%

Notes:

Source: North Louisiana Economic Partnership

(1) Employment data obtained from U.S. Department of Labor.

Table 17

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

School Building Information
June 30, 2010 through June 30, 2019

Form of Government										
Area of Parish										
Regular School Days										
	President/School Board 472 Square Miles 180									
Number of Schools:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Pre-K	1	1	1	1	1	1	1	1	1	1
K-5	5	5	6	6	5	5	5	5	5	5
K-6	2	2	1	1	1	1	1	1	1	1
K-8	1	1	1	2	2	2	2	2	2	2
K-12	1	1	1	2	2	2	2	2	2	2
6 Grade Only	1	1	1	1	1	1	1	1	1	1
Middle School (6-8 only)	1	1	1	1	1	1	1	1	1	1
Junior High (7-8 only)	1	1	1	1	1	1	1	1	1	1
3rd - 12th Grade	1	1	1	0	0	0	0	0	0	0
6th - 12th Grade	1	1	1	0	0	0	0	0	0	0
High School (7-12 only)	2	2	1	1	1	1	1	1	1	1
High School (9-12 only)	2	2	2	2	2	2	2	2	2	2
Total	<u>19</u>	<u>19</u>	<u>18</u>	<u>18</u>	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>
Enrollment (Public School Only):										
Preschool	44	47	71	71	64	89	97	82	74	82
Kindergarten	523	576	595	541	498	490	500	465	493	473
Grades 1-5	2,579	2,609	2,555	2,561	2,520	2,491	2,496	2,333	2,245	2,208
Grades 6-8	1,536	1,423	1,473	1,533	1,507	1,483	1,479	1,419	1,371	1,394
Grades 9-12	1,780	1,841	1,757	1,764	1,765	1,817	1,916	1,690	1,705	1,665
Total	<u>6,462</u>	<u>6,496</u>	<u>6,451</u>	<u>6,470</u>	<u>6,354</u>	<u>6,370</u>	<u>6,488</u>	<u>5,989</u>	<u>5,888</u>	<u>5,822</u>

Source: Lincoln Parish School Board Student Membership 10/1/18

Note:

- (1) Included in total number of schools and enrollment are 4 university laboratory schools in the parish for which Lincoln Parish School Board services as a pass-through for state equalization funding.
- (2) Total enrollment does not include Pre-K students

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

School Personnel
Fiscal Years Ended June 30, 2010 Through June 30, 2019

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Teachers										
Less than a Bachelor's degree	1	0	0	0	0	0	0	0	0	0
Bachelor	255	261	255	243	251	256	257	242	244	235
Master	146	142	143	133	158	160	175	158	159	160
Master +30	78	70	69	65	55	56	50	48	38	40
Specialist in Education	3	4	3	3	2	1	1	1	2	2
Ph.D or Ed.D	4	3	1	3	1	2	3	4	4	5
Total	<u>487</u>	<u>480</u>	<u>471</u>	<u>447</u>	<u>467</u>	<u>475</u>	<u>486</u>	<u>453</u>	<u>447</u>	<u>442</u>
Principals & Assistants										
Bachelor	0	1	1	1	1	1	1	2	2	2
Master	6	6	7	6	7	7	12	10	10	11
Master +30	21	20	17	17	14	12	12	10	10	9
Specialist in Education	0	0	0	0	0	0	0	1	1	1
Ph.D or Ed.D	2	2	2	2	4	4	2	2	2	2
Total	<u>29</u>	<u>29</u>	<u>27</u>	<u>26</u>	<u>26</u>	<u>24</u>	<u>27</u>	<u>25</u>	<u>25</u>	<u>25</u>

Source:

2009-2017 Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.

2018-2019 Lincoln Parish School Board

Table 19

LINCOLN PARISH SCHOOL BOARD
Ruston, Louisiana

Operating Statistics
For the Fiscal Years Ended June 30, 2010 through June 30, 2019

Fiscal Year Ended June 30	Expenses	Enrollment	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio
2010	\$ 77,323,896	6,462	\$ 11,966	1.49%	487	13.27
2011	83,490,238	6,496	12,853	7.41%	480	13.53
2012	82,072,727	6,451	12,722	-1.01%	471	13.70
2013	78,453,618	6,470	12,126	-4.69%	447	14.47
2014	83,002,280	6,354	13,063	7.73%	467	13.61
2015	84,235,232	6,370	13,224	1.23%	475	13.41
2016	85,539,060	6,488	13,184	-0.30%	486	13.35
2017	87,673,189	5,989	14,639	11.03%	453	13.22
2018	83,121,657	5,888	14,117	-3.57%	447	13.17
2019	86,768,816	5,822	14,904	5.57%	442	13.17

Notes:

- (1) Expenses are on full accrual and is extracted from Table 2, Changes in Net Assets.
- (2) Enrollment is extracted from Table 15, Demographic and Economic Statistics.
- (3) Teaching staff is extracted from Table 18, School Personnel.

**Lincoln Parish School Board
Ruston, Louisiana**

**Single Audit Report
For the Year Ended June 30, 2019**

**Lincoln Parish School Board
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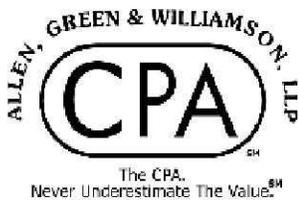
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(Retired) 1963-2000

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditor's Report

Board Members
Lincoln Parish School Board
Ruston, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Lincoln Parish School Board, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated December 31, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Questioned Costs as items 2019-001 and 2019-002 that we consider to be significant deficiencies.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which is described in the accompanying Schedule of Findings and Questioned Costs as item 2019-001.

The School Board's Response to Findings

The School Board's response to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and Corrective Action Plan for Current Year Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

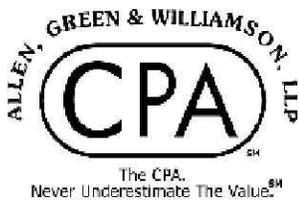
The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Allen, Green & Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
December 31, 2019



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Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

Board Members
Lincoln Parish School Board
Ruston, Louisiana

Report on Compliance for Each Major Federal Program

We have audited Lincoln Parish School Board's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the School Board's major federal programs for the year ended June 30, 2019. The School Board's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 *U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School Board's compliance.

Opinion on Each Major Federal Program

In our opinion, the School Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control over Compliance

Management of the School Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements. We issued our report thereon dated December 31, 2019 which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional

procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Allen, Green + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
December 31, 2019

Lincoln Parish School Board
Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2019

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM NAME	CFDA Grantor No.	Pass-Through Grantor No.	Expenditures
United States Department of Agriculture			
Passed Through Louisiana Department of Education:			
Child Nutrition Cluster:			
Non Cash Assistance (Commodities):			
National School Lunch Program	10.555	N/A	\$ 273,344
Cash Assistance:			
School Breakfast Program	10.553	N/A	\$ 567,073
National School Lunch Program	10.555	N/A	<u>1,586,640</u>
Total Cash Assistance			<u>2,153,713</u>
Total Child Nutrition Cluster			<u>2,427,057</u>
Child & Adult Care Food Program (CACFP)	10.558	N/A	<u>1,022</u>
Total United States Department of Agriculture			<u>2,428,079</u>
United States Department of Education			
Passed Through Louisiana Department of Education:			
Title I Grants to Local Educational Agencies			
	84.010A	28-19-DSS-31	11,034
	84.010A	28-19-T1-31	<u>2,776,525</u>
			2,787,559
Special Education Cluster:			
Grants to States (Part B)	84.027A	28-19-BPT6-31	27,000
	84.027A	28-19-B1-31	1,674,363
Preschool Grants	84.173A	28-19-P1-31	31,024
	84.173A	28-18-CY-31	<u>3,719</u>
Total Special Education Cluster			1,736,106
Rural Education Achievement	84.358B	28-19-RE-31	87,888
Title VII - Education for Homeless Children & Youth	84.196A	28-17-H1-31	2,146
Title II - Supporting Effective Instruction State Grants	84.367A	28-19-50-31	427,634
Title III - English Language Acquisition State Grants	84.365A	28-19-60-31	10,136
Title IV- Student Support and Academic Enrichment Program	84.424A	28-19-71-31	173,591
Mathematics and Science Partnership	84.366B	28-17-MP02-31	119,336
Migrant Education State Grant	84.011A	28-19-M1-31	23,612
Striving Readers/Comprehensive Literacy Development	84.371C	28-18-SR01-31	76,227
	84.371C	28-18-SR05-31	149,692
	84.371C	28-18-SR06-31	82,465
	84.371C	28-18-SR04-31	<u>156,030</u>
			464,414
Teacher & School Leader Incentive Grant	84.374A	28-19-TP-31	222,149
	84.374A	28-19-BPT7-31	36,000
	84.374A	28-18-PBCS-31	<u>343,401</u>
			601,550
Preschool Development Grant	84.419B	28-18-RM-31	183,359
	84.419B	28-17-RL-31	<u>81,121</u>
			264,480
Career and Technical Education:			
Basic Grants to States	84.048	28-19-02-31	<u>75,929</u>
Total United States Department of Education			<u>6,774,381</u>
United States Department of Health and Human Services			
Passed Through Louisiana Department of Education:			
Childcare & Development Block Grant (CCDF Cluster)	93.575	28-19-CO-31	7,412
Temporary Assistance for Needy Families (TANF Cluster)	93.558	28-19-36-31	<u>96,458</u>
Total United States Department of Health and Human Services			<u>103,870</u>
TOTAL FEDERAL AWARDS			<u>\$ 9,306,330</u>

The accompanying notes are an integral part of this schedule.

Lincoln Parish School Board
Notes to the Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2019

NOTE 1 - BASIS OF PRESENTATION The accompanying Schedule of Expenditures of Federal Awards includes the federal award activity of the Lincoln Parish School Board, (the School Board) Ruston, Louisiana under programs of the federal government for the year ended June 30, 2019. The information in this schedule is presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). The School Board's reporting entity is defined in Note 1 of the Notes to the basic financial statements of the School Board's Comprehensive Annual Financial Report. Because the schedule presents only a selected portion of the operations of the School Board it is not intended to and does not present the financial position, changes in net position, or cash flows of the school board.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1 of the Notes to the basic financial statements of the School Board's Comprehensive Annual Financial Report. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS Federal awards revenues are reported in the School Board's basic financial statements as follows:

	Federal Sources
Nonmajor Funds:	
Title I	\$ 2,823,559
Title II	427,634
Special programs	1,705,387
School food service	2,428,079
Rural education achievement	87,888
Vocational education	75,929
Striving readers	464,414
Other miscellaneous	1,293,440
Total	\$ 9,306,330

NOTE 4 - RELATIONSHIP TO FEDERAL FINANCIAL REPORTS Amounts reported in the accompanying schedule agree with the amounts reported in the related federal basic financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

NOTE 5 - MAJOR FEDERAL AWARDS For those funds that have matching revenues and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

NOTE 6 - NONCASH PROGRAMS The commodities received, which are noncash revenues, are valued using prices provided by the United States Department of Agriculture.

NOTE 7 - INDIRECT COST RATE The School Board has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Lincoln Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

PART I - Summary of the Auditor's Results

Financial Statement Audit

- i. The type of audit report issued was unmodified.
- ii. There were two significant deficiencies required to be disclosed by Government Auditing Standards issued by the Comptroller General of the United States of America. The significant deficiencies were not considered to be material weaknesses.
- iii. The audit disclosed one instance of noncompliance considered material to the financial statements, as defined by Government Auditing Standards.

Audit of Federal Awards

- iv. There were no significant deficiencies required to be disclosed by the Uniform Guidance (2 CFR 200).
- v. The type of report the auditor issued on compliance for major programs was unmodified.
- vi. The audit disclosed no audit findings which the auditor is required to report under the Uniform Guidance.
- vii. The major federal program is:
 - CFDA #84.010A Title I Grants to Local Educational Agencies
 - CFDA #84.367A Title II Supporting Effective Instruction State Grants
- viii. The dollar threshold used to distinguish between Type A and Type B programs as described in the Uniform Guidance was \$750,000.
- ix. The auditee does qualify as a low-risk auditee under the Uniform Guidance.

**Lincoln Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

Part II – Findings related to the financial statements which are required to be reported in accordance with *Governmental Auditing Standards* generally accepted in the United States of America:

Reference # and title: 2019-001 Failure by Simsboro High School to Follow Board Policy Regarding Student Activity Funds

Entity-wide or program/department specific: This finding pertains only to Simsboro High School student activity funds.

Criteria or specific requirement: In accordance with Louisiana RS 17.414.3, “School Fund; management, expenditure, and accounting; duties of school principal; accounts for certain closed schools; committees; creation and authority; policies” the public schools are required to follow certain criteria over school activity fund accounting. The School Board also has a student activity fund policy that details procedures to be followed for student activity fund accounting.

Condition: Central office personnel requested the CPA, who does the work on the student activity funds to conduct an investigation into the athletic accounts at Simsboro High School after being notified of possible misuse of school funds. The report noted that the baseball coach intentionally ignored School Board receipting and expenditure procedures for the baseball fund. Throughout the year, he collected funds without receipting individuals who turned in money to him and he did not deposit these funds in the school account. The baseball coach stated the funds he collected and did not deposit were used for various purposes, but were all for school purposes. He did not provide any receipts for these expenditures. In addition, due to inadequate controls over gate reconciliations, the CPA was unable to verify all admission funds were deposited. The CPA also determined that the basketball coach did not handle the basketball fundraisers in accordance with School Board policy. Additional sports accounts were reviewed, including girls’ basketball and track, to determine if all money receipted by the coaches/sponsors was turned in to the bookkeeper and invoices were reviewed to determine if all expenses appear to be appropriate. Receipted funds were traced to their respective journals. Expenses from the softball account for apparel appeared to be excessive for the number of players. Jackets were purchased for the team and embroidered with the school logo. The invoice noted one jacket was embroidered “Pinecrest Pirates”.

Several issues were noted where the bookkeeper did not follow School Board policy regarding student activity funds. Numerous receipts were written to individuals she did not actually receive the money from but were written to the original individual turning in the funds. Most of the receipts reviewed had no documentation. Fundraisers were not tracked or reconciled.

Context: Accounting records for baseball, basketball, girls’ basketball and track were reviewed.

Possible asserted effect (cause and effect):

Cause: School Board policy for student activity funds was not followed.

Effect: Numerous receipts for athletic accounts were not deposited or did not have proper documentation.

Recommendation to prevent future occurrences: All principals, assistant principals, and bookkeepers should be reminded about the proper procedures to follow for student activity funds.

Origination date and prior year reference (if applicable): June 30, 2019

View of Responsible Official: The ultimate responsibility for training school staff on cash management/student activity funds policies and procedures and providing oversight to ensure adequate controls are in place over student activity funds resides with the School Principal. District administration provides assistance to school administration with the development of district policies and procedures for handling student activity funds and in training School Bookkeepers on those policies and procedures.

**Lincoln Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

Part II – Findings related to the financial statements which are required to be reported in accordance with *Governmental Auditing Standards* generally accepted in the United States of America:

The events that led to the limited financial audit of Simsboro High School athletic funds are due to established district policies and procedures over student activity funds not being followed by employees. Some school staff disregarded or may not have been fully aware of these policies and procedures, its purpose, and the resulting consequences if not followed – especially as it relates to personally holding on to school cash. All school funds collected by employees or others on behalf of the school must be receipted to the giver and turned into the school office daily for deposit into the school bank account according to policy. School funds should never be held outside of the school account (i.e. in a “cash box” at school, a filing cabinet, personal vehicle, or at home) for the convenience of paying allowable school expenditures or hiding questionable expenditures or earned income. All transactions regarding the receipt and disbursement of school funds are required to be recorded in school accounting records to provide a clear and transparent trail identifying all funds actually received, why and when funds were received, and why and when funds were disbursed. Additionally, records documenting the source and use of all funds received are required to be provided by staff and maintained by the school. Any additional supporting records maintained by school staff or sponsors relating to school activity funds (such as class receipt books, order forms, tracking spreadsheets, fundraiser participation records, etc.) are school records. Policy requires all such records to be safeguarded and retained by the school and/or school employee for no less than five years.

To ensure School Administrators and Bookkeepers are knowledgeable of these policies and procedures in order to advise school staff of the correct procedures to follow regarding handling of school activity funds, management recognizes additional ongoing training must be provided.

As a result of their actions: The Head Baseball Coach was immediately placed on leave pending the outcome of the audit, and subsequently resigned from employment with the Lincoln Parish School Board on May 25, 2019. The school bookkeeper was transferred to a non-bookkeeping position at another school with no duties assigned involving the handling of cash, fundraisers, or any other student activity funds.

This matter was reported to the Louisiana Legislative Auditor and the District Attorney of the Third Judicial District as required by law. Additionally, management has notified the School Board’s insurance carrier of the potential claim.

Reference # and title: **2019-002** **Health Insurance Accounts Receivable and Premiums Revenue Overstated**

Entity-wide or program/department specific: This finding is specific to the health insurance internal service fund.

Criteria or specific requirement: Sound internal controls over financial reporting require that accounting records contain accurate, complete, and up-to-date information to ensure that the financial data can be relied upon to monitor the financial condition of the School Board. Additionally, the financial close process should ensure that accounting records are reviewed and balance sheet accounts are reconciled in a timely manner to ensure that transactions are properly recorded and classified in the accounting records.

Condition: Accounts receivable and premium revenue in the health insurance fund was overstated at June 30, 2019. The financial report presented to the Board did not include this accounts receivable. Later in the month of July the receipt was posted as a “PY” receipt. A question was answered incorrectly when the receipt was posted.

Context: Significant accounts receivable for all funds were traced to documentation. This was an isolated occurrence.

Possible asserted effect (cause and effect):

**Lincoln Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

Part II – Findings related to the financial statements which are required to be reported in accordance with *Governmental Auditing Standards* generally accepted in the United States of America:

Cause: No review was made of the health insurance fund after the report for the Board was prepared.

Effect: Receivables and revenue were overstated in the health insurance fund.

Recommendation to prevent future occurrences: The health insurance fund should be reviewed for reasonableness as a part of the year end closing procedures.

Origination date and prior year reference (if applicable): June 30, 2019.

View of Responsible Official: Health insurance premiums are transferred monthly by writing a check for employee premiums withheld from the previous month's payroll checks plus related employer contributions from Governmental Funds, and depositing the check to the Health Insurance Fund (Internal Service Fund) on the first of the current month in which premiums are due. The error in posting the July 2019 premium deposit in the Health Insurance Fund was made in the normal course of operations by the Insurance Financial Specialist. With identifying fiscal year end accruals being a focus in July, an honest mistake in selecting the June 2019 period to post the July deposit was made; however, it was later discovered by independent auditors during their field work visit in August 2019. This discovery occurred prior to management's final end-of-fiscal year review which occurs with the preparation of the Annual Financial Report due to the Louisiana Department of Education by September 30th each year. The financial data used to report the June 2019 Health Insurance Fund financial report to the Lincoln Parish School Board was not impacted by this error because it occurred after the June 2019 financial report was prepared.

Lincoln Parish School Board

OTHER INFORMATION

Lincoln Parish School Board

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Corrective Action Plan for Current Year Findings and Questioned Costs For the Year Ended June 30, 2019

Reference # and title: **2019-001** **Failure by Simsboro High School to Follow Board Policy
Regarding Student Activity Funds**

Entity-wide or program/department specific: This finding pertains only to Simsboro High School student activity funds.

Condition: In accordance with Louisiana RS 17.414.3, (School Fund; management, expenditure, and accounting; duties of school principal; accounts for certain closed schools; committees; creation and authority;) the public schools are required to follow certain criteria over school activity fund accounting. The School Board also has a student activity fund policy that details procedures to be followed for student activity fund accounting.

Central office personnel requested the CPA, who does the work on the student activity funds to conduct an investigation into the athletic accounts at Simsboro High School after being notified of possible misuse of school funds. The report noted that the baseball coach intentionally ignored school board receipting and expenditure procedures for the baseball fund. Throughout the year, he collected funds without receipting individuals who turned in money to him and he did not deposit these funds in the school account. The baseball coach stated the funds he collected and did not deposit were used for various purposes, but were all for school purposes. He did not provide any receipts for these expenditures. In addition, due to inadequate controls over gate reconciliations, the CPA was unable to verify all admission funds were deposited. The CPA also determined that the basketball coach did not handle the basketball fundraisers in accordance with School Board policy. Additional sports accounts were reviewed, including girls' basketball and track, to determine if all money receipted by the coaches/sponsors was turned in to the bookkeeper and invoices were reviewed to determine if all expenses appear to be appropriate. Receipted funds were traced to their respective journals. Expenses from the softball account for apparel appeared to be excessive for the number of players. Jackets were purchased for the team and embroidered with the school logo. The invoice noted one jacket was embroidered "Pinecrest Pirates".

Several issues were noted where the bookkeeper did not follow School Board policy regarding student activity funds. Numerous receipts were written to individuals she did not actually receive the money from but were written to the original individual turning in the funds. Most of the receipts reviewed had no documentation. Fundraisers were not tracked or reconciled.

Corrective action planned: Financial audits of Simsboro High School's student activity funds will be conducted annually to ensure proper controls are effectively in place and established school accounting procedures are being consistently followed.

The District's School Activity Funds Policies and Procedures manual was revised in July 2019 to include more stringent procedures for receipting of monies and accounting for fundraisers and booster clubs transactions. These revisions included requiring advanced approval of fundraiser activities by the Principal, as well as, requiring fundraiser reconciliation sheets to be completed and turned in to the school office within one week of the closing date for review and approval. Fundraisers are now required to have an ending date, and may not continue throughout the entire year.

A mandatory training on fraud and best practices in school accounting was held on July 25, 2019 for all school bookkeepers in the district and the Simsboro School Principal. The workshop was presented by an independent CPA experienced in performing student activity fund audits and who is also a Certified Fraud Examiner.

Additionally, District staff conducted school visits in August 2019 prior to the start of school to review cash management procedures with all faculty at each school, specifically on receipting funds in classrooms, fundraisers, and in-school booster clubs.

Specific training for School Administrators on controls, management and oversight of student activity funds, as well as a review of district policies and procedures, will be scheduled for the Spring of 2020.

Person responsible for corrective action plan:

Juanita H. Duke, Chief Financial Officer
Lincoln Parish School Board
Phone (318) 255-1430
Fax (318) 255-1433

Anticipated completion date: June 30, 2020

Reference # and title: **2019-002** **Health Insurance Accounts Receivable and Premiums Revenue Overstated**

Entity-wide or program/department specific: This finding is specific to the health insurance internal service fund.

Condition: Sound internal controls over financial reporting require that accounting records contain accurate, complete, and up-to-date information to ensure that the financial data can be relied upon to monitor the financial condition of the School Board. Additionally, the financial close process should ensure that accounting records are reviewed and balance sheet accounts are reconciled in a timely manner to ensure that transactions are properly recorded and classified in the accounting records.

Accounts receivable and premium revenue in the health insurance fund was overstated at June 30, 2019. The financial report presented to the Board did not include this accounts receivable. Later in the month of July the receipt was posted as a “PY” receipt. A question was answered incorrectly when the receipt was posted.

Corrective action planned: The posting period assignment for monthly inter-fund transfers to the Health Insurance Fund was reviewed with the Insurance Financial Specialist to ensure the deposit will be posted to the correct period in the future.

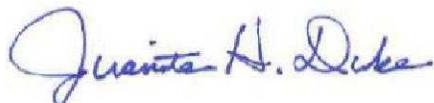
The Assistant Business Manager will review the posting of all Health Insurance Fund transactions to ensure accruals and transactions are posted to the correct accounting period. The Chief Financial Officer will implement procedures to ensure end-of-year financial statement balances are reviewed for reasonableness prior to submission for final audit review and close-out.

Person responsible for corrective action plan:

Juanita H. Duke, Chief Financial Officer
Lincoln Parish School Board
Phone (318) 255-1430
Fax (318) 255-1433

Anticipated completion date: September 30, 2020

Respectfully submitted:

A handwritten signature in blue ink that reads "Juanita H. Duke". The signature is written in a cursive style with a large initial "J".

**Juanita H. Duke, Chief Financial Officer
Lincoln Parish School Board**

Lincoln Parish School Board
Status of Prior Year Management Letter Item
June 30, 2019

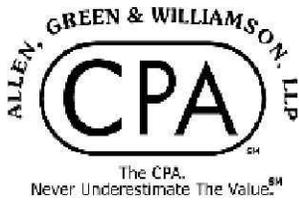
2018-M1

Capital Assets Listing of Buildings and Vehicles

Comment: The depreciation schedule currently includes portables buildings with a total cost of \$1,043,567 and a book value of \$211,587. Most of these portable buildings were purchased from 1980 through 1999. The list of portable buildings on the insurance policy does not agree with the list on the depreciation schedule. The depreciation schedule also includes 102 buses with a cost of \$6,690,649 and a book value of \$2,320,399. The fully depreciated buses were purchased between October 1999 and July 2009.

An inventory of equipment is conducted annually but presently there are no procedures for an inventory of buildings and vehicles.

Management's response: The inventory of buildings and vehicles are updated each year and any adjustments made to the inventory listing and the insurance listing. This item is considered cleared.



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Mallory Stone, CPA

Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA

(Retired) 1963 - 2000

INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING STATEWIDE AGREED-UPON PROCEDURES

Board Members
Lincoln Parish School Board
Ruston, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Lincoln Parish School Board, Ruston, Louisiana, and the Legislative Auditor (LLA) on the control and compliance areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period April 1, 2018 through March 31, 2019. The School Board's management is responsible for the control and compliance areas identified in these Statewide Agreed-Upon Procedures.

This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings are as follows:

Written Policies and Procedures

1. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):

Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

Comment: No exceptions were noted in applying the agreed upon procedures.

Bank Reconciliations

2. Obtain a listing of client bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for selected each account, and observe that:
 - a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);
 - b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
 - c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Comment: No exceptions were noted in applying the agreed upon procedures.

Collections (excluding EFTs)

3. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5)
4. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e. 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
 - a) Employees that are responsible for cash collections do not share cash drawers/registers.
 - b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g. pre-numbered receipts) to the deposit.
 - c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
 - d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.
5. Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.
6. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #2 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the

deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:

- a) Observe that receipts are sequentially pre-numbered.
- b) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
- c) Trace the deposit slip total to the actual deposit per the bank statement.
- d) Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100).
- e) Trace the actual deposit per the bank statement to the general ledger.

Comment: At the four student activity collection sites selected for testing, the bookkeeper/secretary collects cash, prepare the deposits, and posts the entries to the ledger.

Management's response: Due to limited staff available in most schools for financial duties to be assigned to multiple persons and for the timely performance of these duties, Management finds these tasks are usually performed by school secretary or bookkeeper. Management will review with School Administrators the controls for segregation or secondary review of the duties of collecting cash, preparing deposits, and posting entries to the ledger if all are currently being performed by one school secretary/bookkeeper.

Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

7. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).
8. For each location selected under #7 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
 - a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
 - b) At least two employees are involved in processing and approving payments to vendors.
 - c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
 - d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

[Note: Exceptions to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); should not be reported.]

9. For each location selected under #7 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:
- Observe that the disbursement matched the related original invoice/billing statement.
 - Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #8, as applicable.

Comment: One exception was noted in the test of disbursements because documentation did not include evidence that two employees were involved in initiating the purchase, approving the purchase, and placing the order/making the purchase.

Management's response: Management will review with School Administrators the controls needed to ensure that at least two people are involved in a purchasing transaction when performing the tasks of making a purchase request, approving the request, and the actual placing of the order/making the purchase.

Payroll and Personnel

10. Obtain a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
11. Randomly select one pay period during the fiscal period. For the 5 employees/officials selected under #10 above, obtain attendance records and leave documentation for the pay period, and:
- Observe that all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, an elected official is not eligible to earn leave and does not document his/her attendance and leave. However, if the elected official is earning leave according to policy and/or contract, the official should document his/her daily attendance and leave.)
 - Observe that supervisors approved the attendance and leave of the selected employees/officials.
 - Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
12. Obtain a listing of those employees/officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees/officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employee/officials' cumulative leave records, and agree the pay rates to the employee/officials' authorized pay rates in the employee/officials' personnel files.
13. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.

Comment: In testing the leave and attendance, there were three exceptions noted in which the employee didn't adequately document their attendance and five exceptions noted in which the principal/supervisor did not sign off as approved.

Management's response: Management has a biometric timeclock system in place to account for work time of support employees and managing overtime. Time and attendance of school certified employees are currently tracked manually with a paper sign in and out log maintained daily at each school. Sign in/out sheets are to be

reviewed daily to verify attendance of certified employees and report absences for accrued and other leave. Paper time sheets for support employees are produced monthly from the timeclock system and reviewed. Management recognizes it is a cumbersome and time-consuming process for Administrators to manually review and reconcile paper sign in/out sheets daily, paper time sheets monthly and reported absences to account for paid time for all employees. As a result, Management has implemented the first phase of a new electronic employee management system in 2019-20 for employee absence reporting and substitute assignments. All employees can now request leave electronically and administrators approve leave electronically, in addition to a request for a substitute being made at the same time leave is requested. The second phase of the management system will be implemented in 2020-21 with the implementation of the electronic time and attendance system to account for all hours worked by all employees, replacing the current biometric timeclock system. With all three data systems operating within the same employee management system platform, a more accurate and streamlined review of employee worktime and absences can be made by Administrators in real time as well as for current and prior work weeks. Until the new system is fully in place, management will remind Administrators to document their review, reconciliation, and approval of employee attendance records and absences on paper.

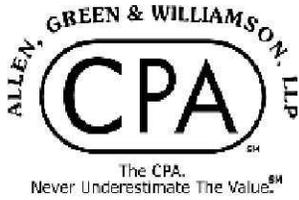
We were not engaged to and did not perform an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those control and compliance areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those control and compliance areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. This report is intended solely for the information and use of the specified users listed above and is not intended to be and should not be used by anyone other than specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Allen, Green & Williamson, LLP

Allen, Green & Williamson, LLP
Monroe, Louisiana

December 31, 2019



ALLEN, GREEN & WILLIAMSON, LLP

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Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING BESE AGREED-UPON PROCEDURES

Board Members
Lincoln Parish School Board
Ruston, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Lincoln Parish School Board, Ruston, Louisiana, the Louisiana Department of Education, and the Office of the Louisiana Legislative Auditor, State of Louisiana, on the performance and statistical data accompanying the annual financial statements of Lincoln Parish School Board for the fiscal year ended June 30, 2019; and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education (BESE) in compliance with Louisiana Revised Statute 24:514(I). The Lincoln Parish School Board's management is responsible for the performance and statistical data. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The sufficiency of these procedures is solely the responsibility of the specified users of the reports. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

1. We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
 - Total General Fund Instructional Expenditures,
 - Total General Fund Equipment Expenditures,
 - Total Local Taxation Revenue,
 - Total Local Earnings on Investment in Real Property,
 - Total State Revenue in Lieu of Taxes,
 - Nonpublic Textbook Revenue, and
 - Nonpublic Transportation Revenue.

Comment: In testing 25 transactions, one exception noted in which an expenditure was charged to the wrong object code. In tracing Schedule 1 to the AFR, two items noted that did not agree to the AFR.

Management's response: Management will review and implement procedures to ensure transactions are coded in accordance with BESE Bulletin 1929 (The LAUGH Guide) and to ensure the financial data reported in Schedule 1 is accurate and complete by reconciling the data to the AFR.

Class Size Characteristics (Schedule 2)

2. We obtained a list of classes by school, school type, and class size as reported on the schedule. We then traced a random sample of ten classes to the October 1st roll books for those classes and observed that the class was properly classified on the schedule.

Comment: No exceptions were noted in applying the agreed upon procedures.

Education Levels/Experience of Public School Staff (No Schedule)

3. We obtained October 1st PEP data submitted to the Department of Education (or equivalent listing prepared by management), including full-time teachers, principals, and assistant principals by classification, as well as their level of education and experience, and obtained management's representation that the data/listing was complete. We then selected a sample of 25 individuals, traced to each individual's personnel file, and observed that each individual's education level and experience was property classified on the PEP data or equivalent listing prepared by management.

Comment: No exceptions were noted in applying the agreed upon procedures.

Public School Staff Data: Average Salaries (No Schedule)

4. We obtained June 30th PEP data submitted to the Department of Education (or equivalent listing provided by management) of all classroom teachers, including base salary, extra compensation, and ROTC or rehired retiree status, as well as full-time equivalents, and obtained management's representation that the data/listing was complete. We then selected a sample of 25 individuals, traced to each individual's personnel file, and observed that each individual's salary, extra compensation, and full-time equivalents were properly included on the PEP data (or equivalent listing prepared by management).

Comment: One exception noted in which the extra compensation for an employee was not properly reflected on the PEP report.

Management's response: Management will implement procedures to ensure PEP translation parameters are set up in the district's financial software for all payroll earnings codes and salary object and function codes charged to the general ledger for each end-of-year PEP reporting period and will perform a reconciliation to ensure all salary data reported in PEP is complete.

We were not engaged to, and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the performance and statistical data. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on the performance and statistical data accompanying the annual financial statements of the Lincoln Parish School Board as required by Louisiana Revised Statute 24:514(I) and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. This report is intended solely for the information and use of the specified users listed above and is not intended to be and should not be used by anyone other than specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Allen, Green & Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
December 31, 2019

Lincoln Parish School Board
Ruston, Louisiana

Class Size Characteristics
As of October 1, 2018

School Type	Class Size Range							
	1 - 20		21 - 26		27 - 33		34+	
	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Elementary	31.90%	615	46.94%	291	36.21%	42	60.00%	18
Elementary Activity Classes	4.15%	80	6.29%	39	12.93%	15	20.00%	6
Middle/Jr. High	5.55%	107	9.52%	59	14.66%	17	0.00%	0
Middle/Jr. High Activity Classes	2.23%	43	1.13%	7	5.17%	6	0.00%	0
High	32.16%	620	28.39%	176	28.45%	33	0.00%	0
High Activity Classes	6.95%	134	2.26%	14	1.72%	2	20.00%	6
Combination	14.99%	289	4.52%	28	0.86%	1	0.00%	0
Combination Activity Classes	2.07%	40	0.97%	6	0.00%	0	0.00%	0
	100.00%	1928	100.00%	620	100.00%	116	100.00%	30

Note: The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.