NEW ORLEANS BUILDING CORPORATION NEW ORLEANS, LOUISIANA

FINANCIAL STATEMENTS

DECEMBER 31, 2024



NEW ORLEANS BUILDING CORPORATION NEW ORLEANS, LOUISIANA

FINANCIAL STATEMENTS

DECEMBER 31, 2024

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INDEPENDENT AUDITOR'S REPORT

The Board of Directors
New Orleans Building Corporation
(A Proprietary Component Unit of the City of New Orleans)
New Orleans, Louisiana

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the business-type activities of New Orleans Building Corporation (the Corporation), a component unit of the City of New Orleans, as of and for the years ended December 31, 2024, and 2023, and the related notes to the financial statements, which collectively comprise the Corporation's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Corporation, as of December 31, 2024, and 2023, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter Regarding a Prior Period Adjustment

As disclosed in Note 15 to the financial statements, the net position was overstated by \$345,029 as of ended December 31, 2023. As of December 31, 2023, the amounts reported in the Statement of Financial Position were not properly adjusted in accordance with GASB Statement *No. 68 Accounting and Financial Reporting for Pension*. Specifically, deferred outflows of resources were understated by \$279,637, deferred inflows of resources were understated by \$45,621, and the net pension liability was understated by \$579,045. These errors have been corrected, and the previously issued 2023 financial statements have been restated to reflect the appropriate amounts. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4-13, Schedule II, Schedule II, and notes to required supplementary information on pages 65-67, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Corporation's basic financial statements. The schedule of compensation, benefits, and other payments to the Agency Head (Schedule III) on page 68 is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves and other additional procedures in accordance with auditing standard generally accepted in the United States of America. In our opinion, the schedule of compensation, benefits, and other payments to the Agency Head is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated June 23, 2025, on our consideration of the Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of the Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Corporation's internal control over financial reporting and compliance.

Metairie, Louisiana June 23, 2025

Richard CPAS

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

As the financial manager of the Corporation, we offer readers of the accompanying financial statements, this narrative overview and analysis of the financial activities of the Corporation for the years ended December 31, 2024 and 2023. This discussion and analysis are designed to assist the reader in focusing on significant financial issues and activities. We encourage readers to consider the information presented here in conjunction with the financial statements as a whole.

Using This Annual Report

Our auditors have provided assurance in their independent auditors' report located immediately preceding this Management's Discussion and Analysis. That opinion is unmodified with respect to the basic financial statements. Varying degrees of assurances are being provided by the auditor regarding the other information included in this report. A user of this report should read the independent auditors' report carefully to ascertain the level of assurance being provided for each of the other parts of this report.

Financial Highlights - 2024

- The Corporation's unrestricted net position increased by \$14,026,786 and is primarily due to less transfers out to the City of New Orleans occurring in 2024. Current assets increased by \$8,670,381 which mainly consisted of an increase in cash reserves. However, a \$10,000,000 transfer from those cash reserves to the City was approved by the Corporation's board of directors on November 12, 2024 and transferred to the City on February 4, 2025.
- As described in Note 15, a prior period adjustment was recorded for the fiscal year ended December 31, 2024. The adjustment affected the deferred inflows of resources, deferred outflows of resources, and net pension liability. These adjustments were recorded to properly account for the Corporation's proportionate share of the net pension liability in accordance with GASB Statement *No. 68 Accounting and Financial Reporting for Pension*. As a result of the prior period adjustment, the net position as of December 31, 2023, decreased by \$345,029. The appropriate balances for deferred inflows, deferred outflows, and net pension liability are now properly reflected in the financial statements.
- While GASB No. 68 requires the Corporation to recognize a liability and the change in inflows and outflows of resources, the Corporation is not responsible for any contribution to the pension fund other than the employer portion of the bi-weekly payroll while an employee is employed. When an employee terminates or retires, the Corporation has no responsibility to make any additional contribution to the pension fund.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Highlights - 2023

- Real estate closings for the Four Seasons condominium sales began in August 2021 and units continued to be sold in 2023 with NOBC receiving 2.5% of gross sales. Two Canal Street Owner, LLC received final approval on Historic Tax Credits in 2022 which triggered a \$750,000 annual payment to the Corporation through 2031.
- The Corporation's transfers to the City of New Orleans (the City) General Fund totaled \$23,254,244 in 2023 consisting of \$13,254,244 collected rent from Harrah's and \$10,000,000 transferred from the Corporation's reserves.
- Commercial rents rebounded in 2022 and continued to hold steady in 2023.
- The lease for the St. Roch Market was assigned to Market Staples LLC in September 2023. The St Roch Market has seen a decline in customers and vendors following the Covid shutdown. By the end of 2023, the new operator has brought back some of the vendors and was generating new interest in the St Roch Market.

Overview of the Financial Statements

The Corporation's basic financial statements comprise of the Statements of Net Position and Statements of Revenues, Expenses and Changes in Net Position, Statements of Cash Flows, and the related notes to the financial statements. Since the Corporation consists of a single enterprise fund, no fund level financial statements are shown.

Basic financial statements

The basic financial statements are designed to provide readers with a broad overview of the Corporation's finances, in a manner similar to a private-sector business. The statement of net position presents information on all of the Corporation's assets and liabilities, with the difference between the two reported as net position. Over time, increases and decreases in net position may serve as a useful indicator of whether the financial position of the Corporation is improving or deteriorating. Net position increases when revenues exceed expenses. Increases to assets without a corresponding increase to liabilities results in increased net position, which indicates an improved financial position.

Basic financial statements (continued)

The statement of revenues, expenses and changes in net position presents information showing how the Corporation's net position changed during the year. All changes in net position are reported as soon as the underlying event occurs, regardless of timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. earned but unused vacation leave).

Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Analysis - 2024

The Corporation implemented GASB 87 on January 1, 2022, and the standard had a dramatic impact on the statement of net position. GASB 87 requires the Corporation to recognize capital leases at present value and amortize that value over the life of the lease. Because the Corporation's leases are long term with terms extending 45-99 years. The Statement of Net Position includes information on all the Corporation's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. The statement provides the basis for evaluating the capital structure and assessing the liquidity and financial flexibility of the Corporation.

CONDENSED STATEMENTS OF NET POSITION

		2023		Percent
	2024	(As Restated)	Variance	Variance
Current assets	\$ 44,154,892	\$ 35,484,511	\$ 8,670,381	19.64%
Capital assets, net	440,762,231	438,124,790	2,637,441	0.60%
Total assets	484,917,123	473,609,301	11,307,822	2.33%
Deferred outflow of resources	230,742	279,637	(48,895)	-21.19%
Total assets and deferred outflow				
of resources	\$ 485,147,865	\$ 473,888,938	\$ 11,258,927	2.32%
Current liabilities	\$ 2,152,013	\$ 865,483	\$ 1,286,530	59.78%
Non-current liabilities	31,811,197	32,169,595	(358,398)	-1.13%
Total liabilities	33,963,210	33,035,078	928,132	2.73%
Deferred inflows of resources	360,369,106	361,978,231	(1,609,125)	-0.45%
Total liabilities and deferred				
inflow of resources	\$ 394,332,316	\$ 395,013,309	\$ (680,993)	-0.17%
Net position				
Net investment in capital assets	\$ 55,941,785	\$ 58,028,651	\$ (2,086,866)	-3.73%
Unrestricted	34,873,764	20,846,978	14,026,786	40.22%
Total net position	\$ 90,815,549	\$ 78,875,629	\$ 11,939,920	13.15%

The Corporation's net position as of December 31, 2024 consist primarily of cash, investments in capital assets (land, buildings & improvements, and equipment), and lease receivables under GASB 87. The Corporation's unrestricted net position increased by \$14,026,786 and is primarily due to less transfers out to the City of New Orleans occurring in 2024. Therefore, current assets increased by \$8,670,381 which mainly consist of cash and cash equivalents. As of December 31, 2024, cash balances amounts to \$38,861,535. The increase in total liabilities in the amount of \$928,132 relate to prepaid lease payments for 2025.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Analysis - 2024 (continued)

The following provides condensed information from the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023:

CONDENSED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31,

		2023		Percent
	2024	(As Restated)	Variance	Variance
Operating revenues				
Rental income	\$ 14,286,212	\$ 14,971,453	\$ (685,241)	-4.80%
Interest income	17,680,229	17,319,876	360,353	2.04%
Royalty and other income	1,226,654	1,715,743	(489,089)	-39.87%
Total operating revenue	33,193,095	34,007,072	(813,977)	-2.45%
Operating expenses				
Contractual services	1,891,810	2,368,068	(476,258)	-25.17%
Depreciation	2,312,590	2,295,208	17,382	0.75%
Payroll	738,327	648,947	89,380	12.11%
Other operating expenses	1,518,515	1,334,404	184,111	12.12%
Total operating expenses	6,461,242	6,646,627	(185,385)	-2.87%
Operating income	26,731,853	27,360,445	(628,592)	-2.35%
Non-operating income	801,930	703,954	97,976	12.22%
Changes in net position before				
transfers	27,533,783	28,064,399	(530,616)	-1.93%
Transfers in from the City of New				
Orleans	1,015,882	-	1,015,882	100.00%
Transfers out to the City of New Orleans	(16,609,745)	(23,254,244)	6,644,499	-40.00%
Total transfers	(15,593,863)	(23,254,244)	7,660,381	-49.12%
Town transfers	(15,555,005)	(23,23 1,2 1 1)	7,000,201	19.1270
Changes in net position after transfers	11,939,920	4,810,155	7,129,765	59.71%
Net position, beginning of year (as				
restated)	78,875,629	74,065,474	4,810,155	6.10%
Net position, end of year	\$ 90,815,549	\$ 78,875,629	\$ 11,939,920	13.15%
1 to position, and or year	Ψ 70,013,377	Ψ 10,013,027	Ψ 11,737,720	13.13/0

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Analysis - 2024 (continued)

The Statement of Revenues, Expenses, and Changes in Net Position provides an indication of the Corporation's financial health. Rental income decreased by \$-685,241, primarily from GASB 87 prospective adjustments from amended lease terms. Interest income increased in the amount of \$360,353, primarily from GASB 87 prospective adjustments from amended lease terms. Other operating income decreased in the amount of \$-489,089, primarily for one-time revenue transactions that occurred in 2023 such as condo sales.

Total operating expenses decreased in the amount of \$-185,385, primarily from a decrease in contractual services and use of attorneys for reviewal of new/amended leases. Non-operating income increased by \$97,976, primarily from interest income and increased in interest rates and higher on-demand cash in bank accounts.

CONDENSED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31,

			2023	
	2024 (As Restated)		 Variance	
Cash flows from:				
Operating activities	\$	6,948,101	\$ 6,280,577	\$ 667,524
Noncapital financing activities		(1,004,483)	(10,000,000)	8,995,517
Capital and related financing activities		(275,888)	(29,251)	(246,637)
Investing activities		801,930	 699,934	 101,996
Net change in cash		6,469,660	(3,048,740)	9,518,400
Beginning of year cash		32,391,875	 35,440,615	 (3,048,740)
End of year cash	\$	38,861,535	\$ 32,391,875	\$ 6,469,660

The Statement of Cash Flows presents the cash provided and used by operating activities, as well as other cash sources such as investment income and cash payments for capital additions. The increase in cash flow in the amount of \$6,469,660 is primarily from the decrease in transfers to the City of New Orleans

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Analysis - 2023

The Corporation implemented GASB 87 on January 1, 2022, and the standard had a dramatic impact on net position. GASB 87 requires the Corporation to recognize capital leases at present value and amortize that value over the life of the lease. Because the Corporation's leases are long term with terms extending 45-99 years, the impact of applying present value to all estimated payments during those terms added nearly \$18 million to net position.

The Statement of Net Position includes information on all the Corporation's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. The statement provides the basis for evaluating the capital structure and assessing the liquidity and financial flexibility of the Corporation.

CONDENSED STATEMENTS OF NET POSITION

Current assets (As Restated) (As Restated) Variance Variance Current assets \$35,484,511 \$39,296,758 \$(3,812,247) -10.74% Capital assets, net 438,124,790 460,490,254 (22,365,464) -5.10% Total assets 473,609,301 499,787,012 (26,177,711) -5.53% Deferred outflow of resources 279,637 319,557 (39,920) -14.28% Total assets and deferred outflow of resources \$473,888,938 \$500,106,569 \$(26,217,631) -5.53% Current liabilities \$865,483 \$673,718 \$191,765 22.16% Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$395,013,309 \$426,041,095 \$(31,027,786) -7.85% Net investment in capital assets \$58,028,651 \$60,340,755 \$(2,312,104)		2023	2022		Percent
Capital assets, net Total assets 438,124,790 460,490,254 473,609,301 460,490,254 499,787,012 (22,365,464) (22,365,464) (26,177,711) -5.10% -5.53% Deferred outflow of resources 279,637 319,557 (39,920) -14.28% Total assets and deferred outflow of resources \$ 473,888,938 \$ 500,106,569 \$ (26,217,631) -5.53% Current liabilities \$ 865,483 \$ 673,718 \$ 191,765 22.16% Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets Unrestricted \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%		(As Restated)	(As Restated)	Variance	Variance
Total assets 473,609,301 499,787,012 (26,177,711) -5.53% Deferred outflow of resources 279,637 319,557 (39,920) -14.28% Total assets and deferred outflow of resources \$ 473,888,938 \$ 500,106,569 \$ (26,217,631) -5.53% Current liabilities \$ 865,483 \$ 673,718 \$ 191,765 22.16% Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets Unrestricted \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Current assets	\$ 35,484,511	\$ 39,296,758	\$ (3,812,247)	-10.74%
Deferred outflow of resources 279,637 319,557 (39,920) -14.28% Total assets and deferred outflow of resources \$ 473,888,938 \$ 500,106,569 \$ (26,217,631) -5.53% Current liabilities \$ 865,483 \$ 673,718 \$ 191,765 22.16% Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets Unrestricted \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Capital assets, net	438,124,790	460,490,254	(22,365,464)	-5.10%
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Current liabilities \$ 865,483 \$ 673,718 \$ 191,765 22.16% Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%					
Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	of resources	\$ 473,888,938	\$ 500,106,569	\$ (26,217,631)	-5.53%
Non-current liabilities 32,169,595 32,479,579 (309,984) -0.96% Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%					
Total liabilities 33,035,078 33,153,297 (118,219) -0.36% Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets Unrestricted \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Current liabilities	\$ 865,483	\$ 673,718	\$ 191,765	22.16%
Deferred inflows of resources 361,978,231 392,887,798 (30,909,567) -8.54% Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Non-current liabilities	32,169,595	32,479,579	(309,984)	-0.96%
Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Total liabilities	33,035,078	33,153,297	(118,219)	-0.36%
Total liabilities and deferred inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%					
inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Deferred inflows of resources	361,978,231	392,887,798	(30,909,567)	-8.54%
inflow of resources \$ 395,013,309 \$ 426,041,095 \$ (31,027,786) -7.85% Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%					
Net position Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Total liabilities and deferred				
Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	inflow of resources	\$ 395,013,309	\$ 426,041,095	\$ (31,027,786)	-7.85%
Net investment in capital assets \$ 58,028,651 \$ 60,340,755 \$ (2,312,104) -3.98% Unrestricted 20,846,978 13,724,719 7,122,259 34.16%					
Unrestricted 20,846,978 13,724,719 7,122,259 34.16%	Net position				
, , , , , , , , , , , , , , , , , , , ,	Net investment in capital assets	\$ 58,028,651	\$ 60,340,755	\$ (2,312,104)	-3.98%
Total net position \$ 78,875,629 \$ 74,065,474 \$ 4,810,155 6.10%	Unrestricted	20,846,978	13,724,719	7,122,259	34.16%
	Total net position	\$ 78,875,629	\$ 74,065,474	\$ 4,810,155	6.10%

The Corporation's net position on December 31, 2022, was heavily impacted by the implementation of lease standards under GASB 87. Assets consist primarily of cash, investments in capital assets (land, buildings & improvements, and equipment), and lease receivables under GASB 87. Overall, the Corporation's net position increased by \$4,810,155. Capital assets decreased because of no new significant additions; therefore causing depreciation to exceed additions. A significant decrease in deferred inflows is due to amortization of the leases under GASB 87.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Analysis - 2023 (continued)

The following provides condensed information from the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2023 and 2022:

CONDENSED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31,

	2023	2022		Percent
	(As Restated)	(As Restated)	Variance	Variance
Operating revenues				
Rental income	\$ 14,971,453	\$ 15,079,545	\$ (108,092)	-0.72%
Interest income	17,319,876	18,384,386	(1,064,510)	-6.15%
Other operating income	1,715,743	2,689,289	(973,546)	-56.74%
Total operating revenue	34,007,072	36,153,220	(2,146,148)	-6.31%
Operating expenses				
Contractual services	2,368,068	1,671,704	696,364	29.41%
Depreciation	2,295,208	2,198,450	96,758	4.22%
Payroll	648,947	780,305	(131,358)	-20.24%
Other operating expenses	1,334,404	956,214	378,190	28.34%
Total operating expenses	6,646,627	5,606,673	1,039,954	15.65%
Operating income	27,360,445	30,546,547	(3,186,102)	-11.64%
Net non-operating income (loss)	703,954	(811,301)	1,515,255	215.25%
Changes in net position before transfers	28,064,399	29,735,246	(1,670,847)	-5.95%
Transfers in from the City of New				
Orleans	-	-	-	0.00%
Transfers out to the City of New	((12.005.125)	(11 - 1	40
Orleans	(23,254,244)	(12,006,476)	(11,247,768)	48.37%
Total transfers	(23,254,244)	(12,006,476)	(11,247,768)	48.37%
Changes in net position after transfers	4,810,155	17,728,770	(12,918,615)	-268.57%
Net position, beginning of year (as				
restated)	74,065,474	56,336,704	17,728,770	23.94%
Net position, end of year	\$ 78,875,629	\$ 74,065,474	\$ 4,810,155	6.10%

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Financial Analysis - 2023 (continued)

The Statement of Revenues, Expenses, and Changes in Net Position provides an indication of the Corporation's financial health. Rental income decreased from \$15,079,545 to \$14,971,453 by \$108,092 or -0.72%. Interest income decreased from \$18,384,386 to \$17,319,876 by \$1,064,510 or -6.15% resulting from GASB 87 adjustments. Other operating income decreased from \$2,689,289 to \$1,715,743 by \$973,546 or -56.74% primarily due to a decrease in Four Seasons condominium sales revenue of \$1,091,959.

Total operating expenses increased from \$5,606,673 to \$6,646,627 or 15.65%. Non-operating income (loss) changed from a loss of \$811,301 to income of \$703,954 due to debt service payments of \$2.1 million paid in 2022 and insurance proceeds of \$1.1 million received in 2022 that did not occur in 2023. Transfers to the City consist of rent revenues from the ground lease to Harrah's casino and a \$10,000,000 one-time transfer to the City's General Fund

CONDENSED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31,

	2023 (As Restated)		2022 (As Restated)		Variance	
Cash flows from:		_				
Operating activities	\$	6,280,577	\$	8,409,756	\$	(2,129,179)
Noncapital financing activities		(10,000,000)		(2,199,447)		(7,800,553)
Capital and related financing activities		(29,251)		656,102		(685,353)
Investing activities		699,934		220,841	_	479,093
Net change in cash		(3,048,740)		7,087,252		(10,135,992)
Beginning of year cash		35,440,615		28,353,363	_	7,087,252
End of year cash	\$	32,391,875	\$	35,440,615	\$	(3,048,740)

The Statement of Cash Flows presents the cash provided and used by operating activities, as well as other cash sources such as investment income and cash payments for capital additions. The decrease in cash flow from noncapital financing is attributed to the bond debt paid off in 2022, and the decrease in operating cash is the result of a \$10,000,000 transfer to the City's General Fund.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Capital Assets

	2024 2023		 Variance	
Land	\$	6,753,637	\$ 6,753,637	\$ -
Construction in progress		11,243	-	11,243
Buildings		66,921,920	66,921,920	-
Right to use asset - ground lease		3,369,391	3,369,391	-
Building improvements		25,597,873	25,481,390	116,483
Office furniture and equipment		280,184	132,022	148,162
Accumulated depreciation / amortization		(46,992,463)	(44,629,709)	(2,362,754)
Total	\$	55,941,785	\$ 58,028,651	\$ (2,086,866)

The Corporation's capital assets presented above are net of accumulated depreciation and amortization in the amount of \$55,591,785 and \$58,028,651 as of December 31, 2024 and 2023 respectively. The decrease in capital assets is a result of higher depreciation and amortization and fewer additions in 2024.

	2023 2022		 Variance	
Land	\$	6,753,637	\$ 6,753,637	\$ -
Construction in progress		-		
Buildings		66,921,920	66,921,920	-
Right to use asset - ground lease		3,369,391	3,369,391	-
Building improvements		25,481,390	25,480,019	1,371
Office furniture and equipment		132,022	100,124	31,898
Accumulated depreciation / amortization		(44,629,709)	(42,284,336)	(2,345,373)
Total	\$	58,028,651	\$ 60,340,755	\$ (2,312,104)

The Corporation's capital assets presented above are net of accumulated depreciation and amortization in the amount of \$58,028,651 and \$60,340,755 as of December 31, 2023 and 2022, respectively. The decrease in capital assets is a result of higher depreciation and amortization and fewer additions in 2023.

Debt Administration

As of December 31, 2024 and 2023, the Corporation's long-term debt includes the net pension liability of \$555,713 and \$579,045, respectively.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DECEMBER 31, 2024

Economic Outlook

The Corporation continues to make improvements at Union Passenger Terminal including replacement of electrical panels serving areas of Amtrak and the terminal property. Proposals were received for improvements to the lighting and electrical service to the platforms and canopies and work is expected to begin in late summer 2025. Other improvement projects are being considered along with grant opportunities.

Super Bowl LIX, held in New Orleans in February 2025, generated high revenues for all our hotel tenants which is expected to fuel percentage rent payments to the Corporation. The Saenger Theatre hosted the NFL Honors Show which resulted in higher rent revenues for the Corporation. The parking lots at UPT, with proximity to the Super Dome, were contracted out for the week of the game, resulting in higher revenue for the tenant in February. Other tenants got a boost in revenue from the crowds in town for the Super Bowl

Caesars opened a new hotel in Fall 2024 and is expected to generate increased non-gaming revenue for the casino and provide a boost in revenue subject to percentage rent. It is hoped the increase in revenue will result in payment of percentage rent to the corporation.

Parking lots at Union Passenger Terminal and Piazza d'Italia were resurfaced and restriped in early 2025. Additional plans to improve the lots are planned in the remainder of 2025.

Revenue for the Corporation's tenants is mostly tied to the tourism and convention industry. An uncertain economic future due to tariffs, limits on international travel, and possible economic downturn limiting disposable income makes uncertain the immediate future for the tourism industry. If the tourism industry is affected by economic conditions, the Corporation could affect percentage rents due.

Request for Information

The financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of the Corporation's finances and to show the Corporation's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the administration at 1111 Canal Street, Suite 400, New Orleans, Louisiana, 70112 or 504-658-8809.

NEW ORLEANS BUILDING CORPORATION STATEMENTS OF NET POSITION DECEMBER 31, 2024 AND 2023

<u>ASSETS</u>

<u>ASSETS</u>				
				2023
		2024	(As Restated)
CURRENT ASSETS				
Cash	\$	38,861,535	\$	32,391,875
Accounts receivable		727,074		1,106,914
Lease receivable, current		3,808,943		1,230,172
Due from City of New Orleans		476,290		476,290
Prepaid insurance and other assets		281,050		279,260
Total current assets		44,154,892		35,484,511
NON-CURRENT ASSETS				
Lease receivable, non-current		384,820,446		380,096,139
Capital assets not being depreciated		6,764,880		6,753,637
Capital assets, net of accumulated depreciation		49,176,905		51,275,014
Total non-current assets		440,762,231		438,124,790
TOTAL ASSETS		484,917,123		473,609,301
DEFEDDED OUTELOW OF DENSION DESOUCES		220.742		270.627
DEFERRED OUTFLOW OF PENSION RESOUCES		230,742		279,637
TOTAL ASSETS AND DEFERRED OUTLOW OF RESOURCES	\$	485,147,865	\$	473,888,938
LIADILITIES AND NET BOSIT	10	NI		
LIABILITIES AND NET POSIT	10	<u>N</u>		
CUDDENT I IADU ITIEC				
CURRENT LIABILITIES Due to recommend to rec	\$	65.500	ø	55 (29
Due to governmental agencies	Ф	65,599	\$	55,638
Accounts payable and accrued liabilities		124,573		283,027
Advances on lease payments		1,802,635		367,612
Leases payable, current		159,206	_	159,206
Total current liabilities		2,152,013	_	865,483
NON-CURRENT LIABILITIES				
Customer deposits		27,567		39,083
Advances on lease payments		28,038,343		28,352,205
Leases payable, non-current		3,189,574		3,199,262
Net pension liability		555,713		579,045
Total non-current liabilities	_	31,811,197	_	32,169,595
Total holf-current habilities		31,611,197		32,109,393
Total liabilities		33,963,210		33,035,078
	-			
DEFERRED INFLOWS OF RESOURCES				
Deferred lease revenue		360,353,796		361,932,610
Deferred inflow of pension resources		15,310		45,621
Total deferred inflow of resources		360,369,106		361,978,231
TOTAL LIABILITIES AND DEFERRED INFLOW OF RESOURCES		394,332,316		395,013,309
NET DOSITION				
NET POSITION Not investment in conital assets		55 0/1 705		50 020 651
Net investment in capital assets		55,941,785		58,028,651
Unrestricted		34,873,764		20,846,978
Total net position	\$	90,815,549	\$	78,875,629
i otai net position	Φ	90,013,349	Φ	10,013,029

The accompanying notes are an integral part of these financial statements.

NEW ORLEANS BUILDING CORPORATION STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

			2023
	2024	(A	As Restated)
REVENUES			
Rental income - tenants	\$ 14,286,212	\$	14,971,453
Interest income	17,680,229		17,319,876
Royalty and other income	 1,226,654		1,715,743
Total operating revenues	33,193,095		34,007,072
EXPENSES			
Depreciation and amortization expense	2,312,590		2,295,208
Contractual services	1,891,810		2,368,068
Insurance	1,101,546		890,580
Lease expense	158,930		150,763
Payroll and related benefits	738,327		648,947
Utilities	258,039		293,061
Total operating expenses	6,461,242		6,646,627
OPERATING INCOME	26,731,853		27,360,445
NON-OPERATING INCOME (LOSS)			
Interest income	801,930		699,934
Insurance proceeds	-		4,020
Total non-operating income (loss)	801,930		703,954
Change in net position before transfers	27,533,783		28,064,399
TRANSFERS IN/OUT THE CITY OF NEW ORLEANS			
Transfers in from the City of New Orleans	1,015,882		-
Transfers out to the City of New Orleans	(16,609,745)		(23,254,244)
Total transfers	(15,593,863)		(23,254,244)
CHANGE IN NET POSITION	11,939,920		4,810,155
NET POSITION, BEGINNING OF THE YEAR	79,220,658		74,329,042
PRIOR PERIOD ADJUSTMENT (NOTE 15)	(345,029)		(263,568)
NET POSITION, BEGINNING OF THE YEAR (AS RESTATED)	 78,875,629		74,065,474
NET POSITION, END OF THE YEAR	\$ 90,815,549	\$	78,875,629

The accompanying notes are an integral part of these financial statements.

NEW ORLEANS BUILDING CORPORATION STATEMENTS OF CASH FLOWS FOR THE YEARS THEN ENDED DECEMBER 31, 2024 AND 2023

				2023
CASH FLOWS FROM OPERATING ACTIVITIES		2024	(1	As Restated)
Received from tenants	\$	11,211,308	\$	10,598,023
Paid to suppliers for goods and services		(3,530,093)		(3,740,088)
Paid to employees for services		(733,114)		(577,358)
Net cash provided by operating activities		6,948,101		6,280,577
CASH FLOWS FROM NONCAPITAL AND RELATED FINANCING ACTIVIT	TEC			
Transfers in from the City of New Orleans	ILS	1,015,882		_
Transfers out to the City of New Orleans		(2,020,365)		(10,000,000)
Net cash provided used in noncapital and related financing activities		(1,004,483)		(10,000,000)
CACH ELOWICEDOM CADITAL AND DELATED EINANCING ACTIVITIES				
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Designator for conital additions		(275 999)		(22.271)
Payments for capital additions Proceeds from insurance		(275,888)		(33,271)
		(275 999)		4,020
Net cash used in capital and related financing activities		(275,888)		(29,251)
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest received		801,930		699,934
Net cash provided by investing activities		801,930		699,934
Net change in cash and cash equivalents		6,469,660		(3,048,740)
Cash and cash equivalents, beginning of year		32,391,875		35,440,615
Cash and cash equivalents, end of year	\$	38,861,535	\$	32,391,875
Reconciliation of net operating income to net cash provided by				
operating activities areas follows:				
Operating income	\$	26,731,853	\$	27,360,445
Adjustments to reconcile net operating income to	Ψ	20,731,033	Ψ	27,500,115
net cash provided by operating activities:				
Depreciation		2,312,590		2,295,208
Amortization of right-of-use asset		50,164		50,165
Non-cash transfers to City of New Orleans		(14,589,380)		(13,254,244)
Decrease in non-cash rental income - lease deferred inflows		(1,578,814)		(11,060,444)
Decrease in deferred inflow of pension resources		(30,311)		(113,322)
Decrease (increase) in net pension liability		(23,332)		154,865
Changes in operating assets and liabilities:		(-))		- ,
Decrease (increase) in accounts receivable		379,840		(402,513)
Increase (decrease) in lease receivable		(7,303,078)		1,667,733
Increase in prepaid and other assets		(1,790)		(118,640)
Decrease in deferred outflow of resources		48,895		39,920
Decrease (increase) in due to governmental agencies		9,961		(9,874)
Decrease (increase) in accounts payable and accrued liabilities		(158,454)		39,302
Decrease (increase) in customer deposits		(11,516)		8,250
Decrease in lease payable		(9,688)		(8,443)
Increase (decrease) in cash advances on lease payments		1,121,161		(367,831)
Net cash provided by operating activities	\$	6,948,101	\$	6,280,577

The accompanying notes are an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices

Organization

New Orleans Building Corporation (the Corporation) is a nonprofit, public benefit corporation, incorporated in the State of Louisiana on May 4, 2000. The Corporation was formed for the purpose of owning, leasing, developing, and operating properties owned by the City of New Orleans or by the Corporation and stimulating business development in the Central Business District. These purposes include, but are not limited to, planning, renovating, constructing, leasing, subleasing, managing, and promoting such properties, which activity is declared to constitute a public purpose. The Corporation is governed by an eleven-person Board of Directors composed of the President of the Council of the City of New Orleans, an annually rotating district City Councilmember, and nine directors appointed by the Mayor of the City of New Orleans, with the approval of the Council of the City of New Orleans.

The New Orleans Union Passenger Terminal (NOUPT) was created by the State of Louisiana to enable the City of New Orleans to form a unique partnership with private railroads to finance, build, and operate the facility. The City acquired the 60-acre downtown site and transferred use of it to the NOUPT until 2005 with an option to extend for another 50 years. With this arrangement in place, the railroads provided revenue bond financing for construction of a \$21 million terminal and support facility on the downtown site. The NOUPT began service in 1954, consolidating 30 weekly train arrivals and departures at five, widely scattered stations into the new downtown terminal. The City also granted the NOUPT the use of six miles of grade separated right-of-way created by city, state, federal, and private railroad funding, in excess of \$19 million, to eliminate time consuming and hazardous grade crossings over the tracks servicing the NOUPT. In 1977, the City and private railroads transferred passenger rail operating responsibility of the NOUPT to the National Railroad Passenger Corporation - Amtrak. The City continued other aspects of its partnership agreement with the private railroads constituting the NOUPT prior to Amtrak's assumption of national passenger service from these railroads in the 1970s. The result was a unique governing body for the NOUPT consisting of a committee composed of representatives of the City, Public Belt Railroad Commission, Amtrak, and several railroads. On May 25, 2002, the Corporation assumed control of the NOUPT located in downtown New Orleans.

In April 2013, the Corporation entered into a Cooperative Endeavor Agreement with the City of New Orleans to allow the Corporation to manage, operate, and/or lease the newly renovated St. Roch Market to a third-party tenant. The Cooperative Endeavor Agreement has a term of five years with an additional five-year extension at the end of the initial term. On September 29, 2014, the Corporation entered into a lease agreement with Bayou Secret, LLC to operate the Market. The initial term is 10 years with two five-year renewal options. The Market opened to the public on April 10, 2015.

On February 22, 2017, a Joint Merger Agreement was entered into pursuant to the provisions of Section 243 of the Louisiana Nonprofit Corporation Law, La. R.S. 12:201 by and between the majorities of the directors and approved by the sole shareholders to merge New Orleans Building Corporation ("Surviving Corporation") and Canal Street Development Corporation ("Assimilated Corporation").

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices (continued)

Organization (continued)

Upon the consummation of the merger: (1) New Orleans Building Corporation and Canal Street Development Corporation became one corporation, the New Orleans Building Corporation; (2) the separate existence of the Canal Street Development Corporation ceased; (3) the New Orleans Building Corporation possessed all the rights, privileges, and franchises previously possessed by the New Orleans Building Corporation and those possessed by the Canal Street Development Corporation; (4) all of the property and assets of whatever kind or description of the Canal Street Development Corporation, and all debts due on whatever account to it, were taken and deemed to be transferred to and vested in the New Orleans Building Corporation without further act or deed; and (5) the New Orleans Building Corporation became responsible for all the liabilities and obligations of the Canal Street Development Corporation. On February 27, 2017, the New Orleans Building Corporation completed the merger with the Canal Street Development Corporation through filing with the Louisiana Secretary of State's Office.

As a result of the merger with Canal Street Development Corporation, the Corporation owns and leases the D. H. Holmes building and the Saenger Theatre and is operator of the Piazza d'Italia and surrounding properties.

Reporting Entity

The Corporation is presented as a component unit of the City of New Orleans. Component units are legally separate organizations for which elected officials of the primary government (City of New Orleans) are financially accountable. Component unit status is determined using the following criteria:

The City of New Orleans is financially accountable if it appoints a voting majority of the Corporation's governing body and is either:

- 1. Able to impose its will on the Corporation.
- 2. There is potential for the Corporation to provide specific financial benefits to or impose financial burdens on the City of New Orleans. The City of New Orleans may be financially accountable if the Corporation is fiscally dependent on the City of New Orleans.

The Mayor of the City of New Orleans appoints a voting majority of the Corporation's governing body and there is potential for the Corporation to provide specific financial benefits to the City of New Orleans. This qualifies the Corporation as a component unit of the City of New Orleans. The accompanying financial statements present information only on the Corporation and do not present information on the City of New Orleans. The Corporation has no component units.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The term measurement focus is used to denote what is being measured and reported in the Corporation's financial statements. The Corporation is accounted for on the flow of economic resources measurement focus. The fundamental objective of this focus is to measure whether the Corporation is better or worse off economically as a result of events and transactions of the period.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices (continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

The term basis of accounting is used to determine when a transaction or event is recognized on the Corporation's financial statements. The Corporation uses the full accrual basis of accounting. Under this basis, revenues are recorded when earned and expenses are recorded when incurred, even though actual payment or receipt may not occur until after the period ends.

The Corporation maintains one proprietary fund type – the enterprise fund. The Corporation is presented as an enterprise fund which is used to account for operations that are financed and operated in a manner similar to private business or where the governing body has decided that the determination of revenues earned, costs incurred, and net income is necessary for management accountability.

Cash and cash equivalents

For purposes of the statements of cash flows, the Corporation considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. Cash and cash equivalents include amounts in non-interest-bearing demand deposits. Under state law, the Corporation may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law or any other state of the United States, or under the laws of the United States of America.

Accounts Receivable

Accounts receivable are carried at a net amount determined by the original billings for rentals and related fees, less an estimated allowance for doubtful accounts. Management determines the allowance for doubtful accounts by identifying troubled accounts and by historical experience applied to an aging of accounts. Accounts receivable are written-off as bad debt expense when deemed uncollectible. Recoveries of accounts receivable previously written-off are recorded as a reduction of bad debt expense when received. The Corporation expects all accounts receivable at December 31, 2024 and December 31, 2023 to be fully collectible; therefore, no allowance for doubtful accounts was recorded at December 31, 2024 and December 31, 2023.

Prepaid Expenses

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the financial statements.

Capital Assets

The Corporation's capitalization policy requires that all single assets costing \$1,000 or more be capitalized and depreciated over their useful lives. The straight-line method of depreciation is used for all classes of capital assets. The Corporation established the following estimated useful lives for each asset class:

Office equipment 5-10 years Buildings 8-39 years Building Improvements 5-39 years

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices (continued)

Capital Assets (continued)

All capital assets acquired are reported at cost. Donated assets are reported at fair market value at the donation date. The cost of normal maintenance and repairs that do not add to the value of an asset or materially extend the useful life of an asset are recorded as expenditures.

Deferred outflow/inflow of resources

A deferred outflow of resources represents a consumption of resources that are applicable to future reporting periods that will be reported in a separate section after assets.

A deferred inflow of resources represents an acquisition of net position that applies to a future period and therefore will not be recognized as an inflow of resources (revenue) until that future time. Lease-related amounts are recognized at the inception of leases in which the Corporation is the lessor. The deferred inflow of resources is recorded in an amount equal to the corresponding lease receivable plus certain additional amounts received from the lessee at or before the commencement of the lease term that relate to future periods, less any lease incentives paid to, or on behalf of, the lessee at or before the commencement of the lease term. The inflow of resources is recognized in a systematic and rational manner over the term of the lease.

Deferred inflows and outflows have been recognized for the differences between the actuarial expectation and the actual economic experience, net difference between projected and actual earnings on pension plan investments, and changes in assumptions related to the defined benefit pension plan.

Pensions

The Corporation participates in the City of New Orleans' defined benefit pension plan which covers substantially all employees and funds all or part of the accrued pension cost, depending on the resources that are available at the time of contribution. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the plan, and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value within each plan.

Net Position

Net position classifications are defined as follows:

Net Investment in capital assets – This component of net position consists of capital assets, including any restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of invested in capital assets, net of related debt. Rather, that portion of the debt is included in the same net position component as the unspent proceeds.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices (continued)

Net Position (continued)

Restricted – This component of net position consists of constraints placed on net position through external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.

Unrestricted – This component of net position consists of net position that do not meet the definition of "restricted" or "invested in capital assets, net of related debt" as described above.

When both restricted and unrestricted resources are available for use, the Corporation's policy is to use restricted resources first, then unrestricted resources as they are needed.

Revenue Recognition

All leases on properties are classified as operating leases and the related rental income is recognized on a straight-line basis over the terms of the related leases. Percentage rents are recognized as rental income when the thresholds upon which they are based have been met. Recoveries from tenants for taxes, insurance, and other operating expenses are recognized as revenues in the period the corresponding costs are incurred. Parking revenue is recorded on the accrual basis as amounts are earned.

Revenues and expenses

The Corporation distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the Corporation's ongoing operations. The principal operating revenues of the Corporation are tenant rental revenue and lease interest income. Operating expenses include the costs of contractual services, insurance, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

$\underline{Leases-Lessee}$

The Corporation is a lessee for noncancellable lease agreements for ground lease with Mercier Reality for properties at 800 Iberville. In accordance with GASB Statement No. 87, *Leases*, the Corporation recognizes a lease liability and an intangible right-to-use lease asset (lease asset) in the financial statements for those lease contracts with an initial individual value that is material to the financial statements and whose terms call for a lease period greater than one year. The lease liability is measured at the commencement of the lease at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of the lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for the lease payments made at or before the lease commencement date, plus certain initial direct costs.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices (continued)

Leases – Lessee (continued)

Subsequently, the lease asset is amortized on a straight-line basis over its useful life. Key estimates and judgements related to leases include (1) the discount rate used to value the expected lease payments, (2) lease term, and (3) lease payments.

- The Corporation uses the interest rate charged by the lessor as the discount rate, if provided. When the interest rate charged by the lessor is not provided, the Corporation uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease terms include the noncancellable period of the lease and option renewal periods. Lease payments included in the measurement of the lease liability are composed of fixed payments through the noncancellable term of the lease and renewal periods that management considers reasonably certain to be exercised.

The Corporation monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Right to use lease assets are reported with capital assets and lease liabilities are reported with long-term obligations on the statements of net position.

Leases-Lessor

The Corporation is a lessor for noncancellable lease agreements for properties at New Orleans Union Passenger Terminal, 2 Canal Street New Orleans, Riverwalk, St. Roch Market, D. H. Holmes property, Saenger Theatre, Piazza D'Italia, and Harrah's Jazz Casino. In accordance with GASB Statement No. 87, *Leases*, the Corporation recognizes a lease receivable and a deferred inflow in the financial statements for those lease contracts with an initial individual value that is material to the financial statements and whose terms call for a lease period greater than one year. The lease receivable and deferred inflow is measured at the commencement of the lease at the present value of the payments expected to be made during the lease term. Cash receipts for lease payments reduce the outstanding lease receivable.

The Corporation monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease receivable and deferred inflow if certain changes occur that are expected to significantly affect the amount of the future payments.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates, and those differences may be material.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

1. Summary of Significant Accounting Polices (continued)

Reclassification

Certain reclassifications have been made to the prior year financial statements in order for them to be in conformity with the current year presentation.

Recent Pronouncements - Adopted

The GASB issued Statement No. 96, Subscription-Based Information Technology Arrangements. The Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements for government end users. The Statement is effective for fiscal years beginning after June 15, 2022. The adoption of this standard did not have any material impact on the financial statements of the Corporation.

The GASB issued Statement *No. 99, Omnibus 2022*. The requirements of this Statement related to the enhancement in comparability in accounting and financial reporting related to financial guarantees, other derivative instruments, extended use of LIBOR and other technical corrections and are effective for periods beginning after June 15, 2023. The adoption of this standard did not have any material impact on the financial statements of the Corporation.

The GASB issued Statement No. 100, Accounting Changes and Error Correction — an amendment of GASB Statement No. 62. The primary objective of this Statement is to enhance accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The Statement is effective for fiscal years beginning after June 15, 2023. See footnote 15.

The GASB issued Statement *No. 101, Compensated Absences*. The objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The statement is effective for fiscal year beginning after December 15, 2023. The adoption of this standard did not have any material impact on the financial statements of the Corporation.

2. Cash

Under state law, the Corporation's deposits (or the resulting bank balances) must be insured by federal deposit insurance, or the pledge of securities owned by the fiscal agent bank. The Corporation's value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties. Custodial credit risk is the risk that in the event of a bank failure, the Corporation's deposits may not be returned to it under state law.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

2. Cash (continued)

At December 31, 2024, the Corporation's deposits had a carrying amount of \$38,861,535 and a bank balance of \$38,957,254 of which \$250,000 was covered by federal depository insurance and \$38,707,254 was covered by collateral held in the name of the pledging fiscal agent bank in a holding or custodial bank. At December 31, 2023, the Corporation's deposits had a carrying amount of \$32,391,875 and a bank balance of \$32,479,171, of which \$250,000 was covered by federal depository insurance and \$32,873,755 was covered by collateral held in the name of the pledging fiscal agent bank in a holding or custodial bank.

3. Accounts Receivable

At December 31, 2024 and 2023, accounts receivable in the amount of \$727,074 and \$1,106,914, respectively, consists of amounts due from tenants as follows:

Tenant	2024		 2023
Saenger	\$	57,774	\$ 3,659
Billboard		8,808	7,527
Piazza		-	237,583
NOUPT		283,626	450,254
French Quarter Hyatt		231,075	204,573
Deanies		2,046	65,875
Riverwalk		24,227	24,227
Other		119,518	 113,216
Total	\$	727,074	\$ 1,106,914

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

4. Capital Assets

The capital assets of the Corporation as of December 31, 2024, consist of the following:

	Janua	ary 1, 2024	A	dditions	Del	etions	De	ecember 31, 2024
Capital assets not being depreciated								
Land	\$	6,753,637	\$	_	\$	_	\$	6,753,637
Construction in progress		-	·	11,243	·	_	·	11,243
Total capital assets not being				·				
depreciated		6,753,637		11,243				6,764,880
Capital assets being depreciated								
Buildings	6	6,921,920		-		-		66,921,920
Right to use asset - ground lease		3,369,391		-		-		3,369,391
Building improvements	2	5,481,390		116,483		-		25,597,873
Office furniture and equipment		132,022		148,162				280,184
Total	9	5,904,723		264,645		-		96,169,368
Accumulated deprecation /								
amortization	(4	4,629,709)	(2	2,362,754)				(46,992,463)
Total capital assets being		_						
depreciated	5	1,275,014	(2	.,098,109)				49,176,905
Capital assets, net	\$ 5	8,028,651	\$(2	2,086,866)	\$	-	\$	55,941,785

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

4. Capital Assets (continued)

The capital assets of the Corporation as of December 31, 2023, consist of the following:

	January 1, 2023	Additions	Deletions	December 31, 2023
Capital assets not being depreciated				
Land	\$ 6,753,637	_	_	\$ 6,753,637
Construction in progress	-	_	_	-
Total capital assets not being				
depreciated	6,753,637			6,753,637
Capital assets being depreciated				
Buildings	66,921,920	_	_	66,921,920
Right to use asset - ground lease	3,369,391	_	_	3,369,391
Building improvements	25,480,017	1,373	-	25,481,390
Office furniture and equipment	100,124	31,898	-	132,022
Total	95,871,452	33,271		95,904,723
Accumulated deprecation /	, ,	ŕ		, ,
amortization	(42,284,336)	(2,345,373)	-	(44,629,709)
Total capital assets being				
depreciated	53,587,116	(2,312,102)		51,275,014
Capital assets, net	\$ 60,340,753	\$(2,312,102)	\$ -	\$ 58,028,651

At December 31, 2024, most of the additions related to the building improvements for the UPT. At December 31, 2023, technology upgrades in 2023 accounted for most of the increase in capital assets being depreciated.

Depreciation and amortization expense for the years ended December 31, 2024 and 2023, was \$2,362,754 and \$2,345,373, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

5. Advances on Lease Payments

As of December 31, 2024 and 2023, lease payments made in advance by tenants consisted of the following:

	2024				
Tenant	Current		Long-Term	Total	
Two Canal Garage Owner (garage)	\$	313,862	28,038,343	\$ 28,352,205	
Caesar's Casino		1,335,135	-	1,335,135	
Piazza		76,248	-	76,248	
NOUPT		53,811	-	53,811	
800 Iberville		10,509	-	10,509	
Saenger Theater		13,070		13,070	
Total	\$	1,802,635	\$ 28,038,343	\$ 29,840,978	
			2023		
Tenant		Current	Long-Term	Total	
Two Canal Garage Owner (garage)	\$	313,862	\$ 28,352,205	\$ 28,666,067	
Riverwalk		-	-	-	
NOUPT		30,811	-	30,811	
800 Iberville		10,509	-	10,509	
Saenger Theater		12,430		12,430	
Total	\$	367,612	\$ 28,352,205	\$ 28,719,817	

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue

New Orleans Union Passenger Terminal (NOUPT)

The Corporation leases the NOUPT facility to 12 tenants, including Amtrak, Subway, Pelicans NBA, CBS Outdoor, Lamar, Greyhound, Louisiana Association of Railroad Passengers, LAZ UPT, Century Link, Verizon, United States Postal Service, and Flixbus on either month-to-month agreements or long-term operating lease agreements with maturities ranging from December 2025 to May 2048.

The following is a schedule of the minimum future rental income on non-cancelable operating leases for NOUPT as of December 31, 2024:

Year		Amount
2025	\$	1,035,886
2026		1,036,694
2027		1,052,952
2028		907,677
2029		294,415
2030-2034		240,000
2035-2039		240,000
2040-2044		240,000
2045-2049		164,000
Total minimum lease payments		5,211,624
Less: Interest cost		(766,967)
Present value of minimum lease payments	\$	4,444,657

Rental income from NOUPT of \$2,311,192, and \$2,280,083 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively. Deferred inflows of resources related to these leases as of December 31, 2024 and 2023 is \$4,334,600 and \$4,182,595, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at discount rates ranging from 4.5% to 5%.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Tenant – Two Canal Owner (TCO)

Tenant - Two Canal Garage Owner (TCGO):

On July 14, 2017, the Corporation entered into a lease agreement with TCGO to operate the parking garage at 2 Canal Street. In accordance with the lease agreement, TCGO paid \$30,000,000 in advance to the Corporation as capitalization of rent payable for the entire term of the lease ending May 1, 2114.

As detailed in the lease agreement with TCGO, the lease commencement date of October 2019 began the termination of the existing lease with New Orleans Hilton. Rental income in the amount of \$313,862 and \$313,862 was recorded for the years ended December 31, 2024 and 2023, respectively, as rental income within the Statements of Revenues, Expenses, and Changes in Net Position.

On May 7, 2015, the Corporation entered into a 99-year lease agreement with TCO for redevelopment of the building and surrounding property at 2 Canal Street.

For the years ended, December 31, 2024 and 2023, rental income from 2 Canal Street of \$1,636,526 and \$1,287,774, respectively, is reported on the Statements of Revenues, Expenses, and Changes in Net Position.

As detailed in the lease agreement with TCO, if there are sales of condominiums at 2 Canal Street, TCO pays NOBC 2.5% of the net sale proceeds. For the years ended, December 31, 2024 and 2023, condo sales revenue from TCO of \$390,417 and \$701,976, respectively, is reported as other income on the Statements of Revenues, Expenses, and Changes in Net Position.

As detailed in the lease agreement with TCO, upon approval and receipt of historic tax credits, TCO pays the Corporation \$750,000 per year for ten years, for a total of \$7.5 million. For the years ended, December 31, 2024 and 2023, historic tax credit revenue from TCO of \$750,000 and \$750,000, respectively, is reported as other income on the Statements of Revenues, Expenses, and Changes in Net Position.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

<u>2 Canal Street – World Trade Center (continued)</u>

<u>Tenant - Two Canal Garage Owner (TCGO) (continued):</u>

The following is a schedule of the minimum future lease income on non-cancellable leases for 2 Canal Street as of December 31, 2024:

Year	Amount
2025	\$ 2,000,000
2026	2,000,000
2027	2,000,000
2028	2,000,000
2029	2,000,000
2030-2034	14,000,000
2035-2039	15,000,000
2040-2044	15,000,000
2045-2049	15,000,000
2050-2054	15,000,000
2055-2059	15,000,000
2060-2064	15,000,000
2065-2069	15,000,000
2070-2074	15,000,000
2075-2079	15,000,000
2080-2084	15,000,000
2085-2089	15,000,000
2090-2094	15,000,000
2095-2099	15,000,000
2100-2104	15,000,000
2105-2109	15,000,000
2110-2114	13,250,000
Total minimum lease payments	262,250,000
Less: Interest cost	(207,936,141)
Present value of minimum lease payments	\$ 54,313,859

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023 is \$50,216,268 and \$50,778,272, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at a 5% discount rate.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Riverwalk, North Arcade, and Spanish Plaza

On July 18, 2013, the Ernest N. Morial New Orleans Exhibition Hall Authority (NOEHA) assigned the following leases to the Corporation:

1) City Leases:

- a. Lease by the City to NOEHA dated July 3, 1984, to include the property known as and identified as the Spanish Plaza, Canal Street Wharf Riparian Land, the Lower Julia Street Wharf Riparian Land, and the Lower Julia Street Air Rights.
- b. Lease by the City to NOEHA of property known as and identified as the Bienville Façade (North Arcade) Riparian Land.
- 2) Mississippi River Bridge Authority (MRBA) Lease:
 - a. Lease between MRBA and NOEHA for a portion of the Bienville Façade not included in the City lease containing approximately 2,336 square feet.

3) Riverwalk Leases:

- a. Lease by the NOEHA to Riverwalk Marketplace (New Orleans), LLC (as successor in interest to Rouse-New Orleans, Inc. and the New Orleans Riverwalk Limited Partnership) (Rouse lease) dated July 3, 1984, of property known as and identified as the Spanish Plaza, Canal Street Wharf Riparian Land, the Lower Julia Street Wharf Riparian Land, and the Lower Julia Street Air Rights as amended by:
 - i. First Amendment to lease dated November 5, 1984.
 - ii. Second Amendment to lease dated December 30, 1986.
- b. Lease by NOEHA to Riverwalk Marketplace (New Orleans), LLC (as successor in interest to Rouse-New Orleans, Inc. and the New Orleans Riverwalk Limited Partnership) dated November 10, 1987 of property known as the North Arcade (Bienville Façade) Riparian Land.
- c. Lease agreement by and between NOEHA and Riverwalk Marketplace (New Orleans), LLC (as successor in interest to Rouse-New Orleans, Inc. and the New Orleans Riverwalk Limited Partnership) dated August 14, 1986 for approximately 2,336 square feet of property known and identified as the North Arcade (Bienville Façade).
- d. Subsequent to the assignment of the leases, the Corporation and Riverwalk Marketplace (New Orleans), LLC amended the Rouse Lease as follows:
 - i. Third Amendment dated July 18, 2013.
 - ii. Fourth Amendment dated October 21, 2013.
 - iii. Fifth Amendment dated March 9, 2020.
- e. On June 16, 2022, Riverwalk Marketplace (New Orleans), LLC assigned its interest in the Rouse Lease and the Bienville Façade leases to Rockstep Riverwalk, LLC. The Corporation and Rockstep Riverwalk, LLC have entered into the Sixth Amendment of the Rouse Lease dated October 1, 2024.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Riverwalk, North Arcade, and Spanish Plaza (continued)

The following is a schedule of the minimum future lease income on non-cancelable leases for Riverwalk, North Arcade, and Spanish Plaza as of December 31, 2024:

Year	Amount	
2025	\$	115,481
2026		115,481
2027		115,481
2028		115,481
2029		115,481
2030-2034		577,405
2035-2039		577,405
2040-2044		577,405
2045-2049		577,405
2050-2054		577,405
2055-2059		577,405
2060-2064		577,405
2065-2069		577,405
2070-2074		529,288
Total minimum lease payments		5,725,933
Less: Interest cost		(2,626,158)
Present value of minimum lease payments	\$	3,099,775

Rental income from the Riverwalk, North Arcade, and Spanish Plaza of \$157,531 and \$128,551 includes additional rent in the amount of \$96,908 and \$67,928 reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023, is \$3,001,150 and \$3,061,772, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at a 2.8% discount rate.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

St. Roch Market

In April 2013, the Corporation entered into a Cooperative Endeavor Agreement with the City of New Orleans to allow the Corporation to manage, operate, and/or lease the newly renovated St. Roch Market to a third-party tenant. The Cooperative Endeavor Agreement has a term of five years with an additional five-year extension at the end of the initial term.

On September 29, 2014, the Corporation entered into a lease agreement with Bayou Secret, LLC to operate the Market. The initial term is 10 years with two five-year renewal options

In September 2023, the lease was assigned to Market Staples LLC. A lease amendment was executed in May 2024 that amended the lease effective June 1, 2024. Terms for fixed rent are as follows:

Months 1-60	The greater of 3% of monthly gross revenue and \$6,500.
Months 61-120	The greater of 3% of monthly gross revenue and \$8,000.

The lease includes two ten-year renewal options with fixed rent as follows:

Renewal Option 1: Lease years 11-15 Lease years 16-20	The greater of 3% of monthly gross revenue and \$9,500. The greater of 3% of monthly gross revenue and \$11,000.
Renewal Option 2:	
Lease years 21-25	The greater of 3% of monthly gross revenue and \$13,000.
Lease years 26-30	The greater of 3% of monthly gross revenue and \$15,000.

The amendment also requires the tenant to deposit 1.3% of gross revenue into a dedicated interest-bearing account to be used for capital improvements. Deposits will be required until the account reaches \$175,000. The following is a schedule of the minimum future lease income on non-cancelable leases for St. Roch Market as of December 31, 2024:

Year		Amount		
2025		78,000		
2026		78,000		
2027		78,000		
2028		78,000		
2029		88,500		
2030-2034		424,000		
Total minimum lease payments		824,500		
Less: Interest cost		(143,350)		
Present value of minimum lease payments		681,150		

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

St. Roch Market (continued)

Rental income from St. Roch Market of \$65,688 and \$76,128 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023 is \$591,280 and \$824,720, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at a 4% discount rate.

D. H. Holmes Property:

The property, on which the project is constructed, designated as the "D. H. Holmes Property," was donated to the Corporation September 25, 1989. This property was subsequently leased to Historic Restoration, Inc. ("HRI") originally under one lease and later amended into separate leases, for the purpose of developing residential apartments, a first-class hotel, and a parking garage to serve the public. The original lease, the hotel's eight lease amendments, and the apartment's eight lease amendments have been approved by the Council of the City of New Orleans.

Hotel Lease: Today, the hotel is operated as the Hyatt Centric French Quarter. The Corporation (as successor-in-interest to Canal Street Development Corporation) is the landlord under the Eighth Amendment and Restatement of Hotel Lease Agreement dated September 2, 2011, with WLT French Quarter Hotel, LLC (formerly known as CWI-HRI French Quarter Hotel Property), who has subleased its interest in the Hotel Lease to French Quarter Hotel Operator, LLC (as successor by conversion to French Quarter Hotel Operator, Inc.)

Hotel Parking Lease: The Corporation (as successor-in-interest to Canal Street Development Corporation) is the landlord under the Second Amended and Restated Hotel Parking Lease Agreement dated September 2, 2011, with WLT French Quarter Hotel, LLC (formerly known as CWI-HRI French Quarter Hotel Property), who has subleased its interest in the Hotel Parking Lease to French Quarter Hotel Operator, LLC (as successor by conversion to French Quarter Hotel Operator, Inc.)

The Corporation also leases a portion of the D.H. Holmes Property not included in the hotel, apartments, and garage leases to Chifici Enterprises, LLC d/b/a Deanie's Seafood Restaurant. The original lease was signed in 2000 with lease amendments in 2007 and 2021.

The terms of the individual leases on the D.H. Holmes Property are as follows:

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

Tenant - 800 Iberville – Apartments Lease:

The Apartments Lease commenced December 1, 1989. The Eighth Amendment and Restatement of the Apartments Lease Agreement was entered into on October 10, 2014, but made effective as of January 1, 2014. The term of the lease is 99 years and ends December 31, 2113. Additional terms of the amended and restated lease are as follows:

1) Fixed Rent:

a) Fixed Rent is adjusted annually (but not decreased) by the increase in CPI during the previous year. The maximum annual CPI adjustment will be seven percent (7%) unless the increase in CPI and the average apartment rent per square foot charged by the Tenant exceed 7%. If this occurs, that increase will be the maximum allowed.

Tenant 800 Iberville is entitled to a reduction in annual fixed rent equal to the Air Rights Rent paid to NOBC. Fixed rental income of \$56,226 and \$47,368 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

2) Percentage Rent:

a) Percentage Rent is calculated at six percent (6%) of gross income in excess of \$3,416,667. The threshold is calculated on an annual basis by dividing the Fixed Rent in effect for such a year by six percent (6%).

Percentage rental income of \$0 and \$0 is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

3) Additional Rent:

a) Additional Rent is calculated as two-thirds (2/3) of all monies received as percentage rent from LFBP #1, LLC

Additional rental income of \$100,269 and \$173,725 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

<u>Tenant - 800 Iberville – Apartments Lease (continued):</u>

4) Base Commercial Rent Participation:

a) Commencing March 1, 2005, thirty percent (30%) of base or fixed commercial rent paid by G.W. Fins and fifty percent (50%) of any rents paid by Deanie's is due to the Corporation.

Base commercial rent participation income of \$147,442 and \$118,854 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

5) Air Rights Rent:

a) The Corporation is entitled to receive, in advance, Landlord Air Rights Rent in the amount of \$5,700 per annum, commencing on the Rental Commencement Date (December 1, 1994). Rent increases by 15% every five years.

Air rights rent income of \$2,121 and \$2,189 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

Tenant - WLTWLT French Quarter Hotel, LLC - Hotel Lease:

The Eighth Amendment and Restatement of Hotel Lease Agreement by and between the Corporation and WLT French Quarter Hotel Property, LLC(formerly known as CWI-HRI French Quarter Hotel Property) dated September 2, 2011.

The primary term is 99 years from September 2, 2011 to September 1, 2110 with no option to renew.

1) Fixed Rent

a) Base Rent is payable monthly, in advance of the first of each month and is adjusted annually commencing on the first anniversary of the effective date but not decreased. Annual adjustment is based upon the greater of (i) 3% or (ii) the extent to which the CPI has increased during the previous year. WLT French Quarter Hotel, LLC is entitled to a reduction in the monthly base rent payable to the Corporation equal to the monthly air rights rent paid.

Base rental income of \$216,635 and \$248,605 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

Tenant - WLT WLT French Quarter Hotel, LLC - Hotel Lease (continued):

2) Percentage Rent:

a) Percentage Rent is payable within 90 days following the end of each calendar year - by March 31st (March 30th in leap year. and is calculated as 4.5% of gross income in excess of an annual threshold. The percentage rent threshold level is calculated on an annual basis by dividing the sum of (i) Base Rent (ii) rent under the Salmen lease (ground lease) paid by Tenant, and (iii) rent under the Comer Lot lease (ground lease) paid by Tenant, in effect for such year by 4.5%.

Gross income is modified to exclude garage revenue (but not Hotel Valet Parking Revenue) and telephone charges (but not telephone charges commissions) collected from guests on behalf of the telephone company. Percentage rental income of \$192,029 and \$177,154 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

3) Additional rent:

a) 41% of all monies actually received by WLT French Quarter Hotel, LLC for any percentage rental from third party tenants payable within 30 days of receipt by WLT French Quarter Hotel LLC. WLT French Quarter Hotel, LLC must use commercially reasonable efforts to collect all percentage rent and other rent due from any third party.

4) Base Commercial Rent Participation:

a) 41% of any base commercial rent paid to WLT French Quarter Hotel, LLC and hotel operator by any commercial subtenant (excluding base commercial rent paid by hotel operator to WLT French Quarter Hotel, LLC); payable within 30 days of receipt by WLT French Quarter Hotel LLC.

Base commercial rent participation income and additional rental income of \$278,604 and \$350,718 is reported on the Statement of Revenues, Expenses, and Changes in Net position for the years ended December 31, 2024 and 2023, respectively.

5) Air Rights Rent:

a) \$664 per month effective December 1, 2018; 15% increase every 5 years (next increase effective December 1, 2023).

Air rights rental income of \$4,585 and \$4,556 is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

Tenant - WLT WLT French Quarter Hotel, LLC - Hotel Lease (continued):

The Second Amended and Restated Hotel Parking Lease by and between the Corporation and WLT French Quarter Hotel, LLC (formerly CWI-HRI French Quarter Hotel Property, LLC) dated effective as of September 2, 2011 ("Hotel Parking Lease").

The Primary term is ninety-nine (99) years, from September 2, 2011 to September 2, 2110. Following the initial 30-year period of the Term (the "Initial" period), which Initial period shall include the period from September 2, 2011, through December 31, 2042, the Corporation and WLT French Quarter Hotel, LLC will negotiate the rent and other terms of the Lease for each successive 10 year period (each an "Option Period").

Notwithstanding options granted, Lease will automatically terminate concurrently with the expiration, termination, or cancellation of the Hotel Lease. If Mercier Ground Lease is terminated or expires, Lease shall terminate as of same date, subject to any non-disturbance and attornment or similar rights granted directly by Mercier to WLT French Quarter Hotel LLC or its Mortgagee. The Corporation has the right to terminate, or to make an equitable adjustment to, the Lease if the Corporation's right under the Mercier Ground Lease are substantially reduced as a result of circumstances reasonably beyond the Corporation's control.

1) Fixed Rent

Fixed minimum Rent is payable monthly, in advance on the first of each month. The fixed minimum Rent is increased annually by the greater of (i) three percent (3%) of the Fixed Minimum Rent in effect for the immediately preceding Lease year or (ii) the amount by which the CPI has increased during the previous year, subject to certain limitations as set forth in Section 4(a) of the lease.

Fixed rental income of \$146,271 and \$140,675 is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

Tenant - WLT WLT French Quarter Hotel, LLC - Hotel Lease (continued):

2) Percentage Rent

Percentage Rent is payable on or before the 10th of each month and shall be an amount equal to fifty percent (50%) multiplied by the difference between (i) Gross Garage Revenue after subtracting Hotel Valet Parking Income and (ii) to the extent paid by Tenant, the sum of WLT French Quarter, LLC's proportionate share of operating costs, operating expenses, insurance premiums, the Monthly Capital Improvement Fund Deposit, and Fixed Minimum Rent (including Mercier increases, which include real estate taxes payable under the Mercier Lease).

On or before the tenth (10th) day following the end of each calendar month, WLT French Quarter, LLC shall furnish the Corporation with a written statement certified to be correct by WLT French Quarter, LLC showing the Percentage Rent due from the beginning of the Lease year to the end of the preceding calendar month or portion thereof and setting forth the (i) the amount of Gross Garage Revenues generated in, at, or from the Leased premises; (ii) Hotel Valet Parking Income; (iii) WLT French Quarter, LLC's proportionate share of operating costs; (iv) Operating expenses; (v) Insurance premiums paid by WLT French Quarter, LLC; (vi) the Monthly Capital Improvement Fund deposit; and (vii) Fixed Minimum Rent (separately identifying any amounts paid to Mercier on the Corporation's behalf as rent and for payment of real estate taxes-such statement is the "Monthly Statement").

Within thirty (30) days following the end of each Lease year in which Percentage Rent is due to the Corporation, WLT French Quarter , LLC shall compute the amount of Percentage Rent due to the Corporation for such Lease year. If the amount computed is such that WLT French Quarter , LLC has underpaid any Percentage Rent, WLT French Quarter, LLC shall pay the Corporation the deficiency within ten (10) days following the date of such reconciliation. If, on the other hand, WLT French Quarter , LLC has overpaid the amount of Percentage Rent due to the Corporation for such Lease year, then WLT French Quarter , LLC shall be entitled to offset the excess amount so paid out of the installment(s) of Fixed Minimum Rent next due to the Corporation, until repaid, except in the final Lease year, in which the Corporation shall promptly pay such excess to WLT French Quarter , LLC following expiration of the final Lease year.

Percentage rental income of \$53,619 and \$123,658 is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

Tenant - WLT WLT French Quarter Hotel, LLC - Hotel Lease (continued):

3) Capital Replacement Fund

Tenant pays the lesser of (1) \$2,000 or (2) Net Garage Revenues less Fixed Minimum Rent and expenses incurred by WLT French Quarter, LLC in the operation and maintenance of the garage (but not management fees paid to garage operator).

Capital improvement fund deposits of \$24,000 and \$24,000 is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

4) Tenant Improvements:

WLT French Quarter, LLC may reimburse itself for the tenant improvements, as defined, from the capital improvements fund for the entire cost of the improvements.

5) Operating Costs and Insurance Premiums:

In addition to fixed minimum rent and percentage rent, WLT French Quarter, LLC shall pay monthly to the Corporation its proportionate share, as defined, of all costs incurred by the Corporation in maintaining, repairing, operating, and insuring the leased premises.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

D. H. Holmes Property (continued):

Tenant - WLT WLT French Quarter Hotel, LLC - Hotel Lease (continued):

Following is a schedule of the minimum future lease income on non-cancellable leases for D.H. Holmes Property as of December 31, 2024:

Year	Amount	
2025	\$	1,079,380
2026		1,103,988
2027		1,129,334
2028		1,155,440
2029		1,182,330
2030-2034		6,344,096
2035-2039		7,148,193
2040-2044		7,972,641
2045-2049		8,588,752
2050-2054		9,283,186
2055-2059		10,075,926
2060-2064		10,378,145
2065-2069		10,378,145
2070-2074		10,378,145
2075-2079		10,378,145
2080-2084		10,378,145
2085-2089		10,378,145
2090-2094		10,378,145
2095-2099		10,378,145
2100-2104		10,378,145
2105-2109		10,378,145
2110-2112		1,988,356
Total minimum lease payments		160,833,072
Less: Interest cost	(121,897,653)
Present value of minimum lease payments	\$	38,935,419

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023, is \$36,229,385 and \$35,524,142, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at discount rates ranging from 4.5% to 6%.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Tenant - Chifici Enterprises, Inc. d/b/a Deanie's Seafood:

In early 2000, the Corporation entered into a lease with Chifici Enterprises, Inc., d/b/a Deanie's Seafood for the operation of a restaurant with ancillary bar, and catering facility, which lease was amended by the Amendment to Lease dated effective as of April 1, 2007. The primary terms of the lease is for 10 years and became effective on August 15, 2000. Deanie's had three options to extend the term for five years each and a fourth option to extend the term for two additional years. The term included all renewal or extension terms that become effective by reason of the Tenant's exercise of an option.

The lease was amended on May 25, 2021, to exercise the third option, retroactive to January 1, 2020 and provided for a five-year option to renew followed by a seven-year option to renew provided the tenant was not in default from April 1, 2020 until the COVID-19 period termination date, Deanie's Seafood shall not be obligated to pay the Corporation any fixed rent, but during that period Deanie's Seafood shall instead pay monthly percentage rent equal to a percentage of Deanie's Seafood monthly Gross Sales. After the COVID-19 period termination date, annual fixed rent payments will be \$445,920. Deanies percentage rent in the year ended December 31, 2024 was \$291,020. Fixed Rent in the Third Option Term is \$39,472 per month. Percentage Rent equals 7% of the tenant's gross sales in excess of \$6,766,629.

The following is a schedule of the minimum future lease income on non-cancelable leases for Deanie's as of December 31, 2024:

Year	Amount
2025	\$ 473,664
2026	473,664
2027	473,664
2028	473,664
2029	473,664
2030-2034	947,328
Total minimum lease payments	3,315,648
Less: Interest cost	(465,622)
Present value of minimum lease payments	\$2,850,026

Fixed rent of \$398,610 and \$291,020 is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively. Lease interest income of \$134,808 and \$- is reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively. Security deposits in the amount of \$10,000 and \$10,000 are reported on the Statement of Net Position as of December 31, 2024 and 2023, respectively. No percentage rent was due in 2024.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

<u>Tenant - Chifici Enterprises, Inc. d/b/a Deanie's Seafood: Reimbursable Operating Costs and Real Estate Taxes</u>

The tenant reimburses the landlord for a proportionate share of all operating costs incurred by the Landlord for management, operation, maintenance, or insurance of the building. The Tenant will also reimburses the landlord for a proportionate share of expenses for real estate taxes paid, including, but not limited to, all real property taxes, rates, duties, and assessments, local improvement taxes, import charges, or levies, whether general or special, that are levied, charged, or assessed against the building by any lawful taxing authority, whether federal, state, county, municipal, school, or otherwise.

Reimbursements received from tenants of \$30,910 and \$29,100 are reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

Saenger Theatre:

Tenant – Saenger Theatre Redevelopment Company, LLC:

The Corporation entered into a lease agreement with Saenger Theatre Redevelopment Company (the "Developer") commencing on December 29, 2011, for a term of 52 years. The developer's lease is for Saenger Theatre (including the Iberville Street Property) and 1101 Canal Street to renovate the Saenger Theatre to allow Broadway Presentations to be presented at the Saenger. The terms of the lease are as follows:

1) Ticket-based Rent:

The Developer shall pay the following amount per paid ticket sold to ticket presentations. Paid ticket shall mean a ticket having a face value in excess of \$6.00 to a presentation at the Saenger Theatre. Ticket-based Rent per ticket a is \$1.35-\$1.95. The price per ticket increase on January 1, 2027 shall be increased on the first day of each fifth calendar year thereafter by 15% based on the threshold of number of paid tickets below:

Number of Paid Tickets Sold_	Rent per Paid Ticket
0 - 200,000	\$1.00
200,001 - 300,000	\$0.00
Over 300,000	\$1.50

Ticket rental income of \$258,171 and \$260,000 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Saenger Theatre (continued):

<u>Tenant</u> – Saenger Theatre Redevelopment Company, LLC (continued):

2) Office Rent:

The Developer shall pay the Corporation (the Landlord) the sum of \$16,887 per year (which represents a rental of \$6.00 per square foot per year based upon the square footage of Saenger Theatre's office space in the 1101 Canal Street Theatre, and 50% of any shared office space, such as conference rooms) in rent attributable to the Developer's and its Affiliate's use of office space in the 1101 Canal Street Theatre Space pursuant to the lease agreement. Rent shall be increased by 30% on January 1, 2022, and shall be increased on the first day of each fifth calendar year thereafter by 15% of each then current rental amount.

Office rental income of \$15,103 and \$15,103 is reported on the Statements of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

Following is a schedule of the minimum future lease income on non-cancelable leases for the Saenger Theatre as of December 31, 2024:

Year		Amount
2025	\$	21,953
2026		21,953
2027		25,246
2028		25,246
2029		25,246
2030-2034		137,591
2035-2039		158,230
2040-2044		181,964
2045-2049		209,259
2050-2054		240,648
2055-2059		276,745
2060-2064		233,583
Total minimum lease payments		1,557,664
Less: Interest cost		(903,811)
Present value of minimum lease payments	\$	653,853
		·

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023 is \$589,016 and \$604,119, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at a 4.5% discount rate.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Billboard Lease:

In late 2009, the Corporation assumed ownership of a billboard advertising lease, effective November 8, 2009. Under the terms of the lease, the lessee shall pay 40% of gross receipts less agency commission to be paid 50% to the Saenger and 50% to the Corporation. The lease automatically renews from year-to-year unless one party notifies the other of its election not to renew. Rental income of \$8,000 and \$8,000 is reported on the Statement of Revenues, Expense, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively. Rental income of \$5,070 and \$1,713 for Saenger Billboard percentage rent is included in rental income for the years ended December 31, 2024 and 2023, respectively.

Piazza d'Italia and Surrounding Properties:

The Corporation leases the Piazza d'Italia and surrounding properties owned by the City of New Orleans, Louisiana (the "City"). The original lease dated November 9, 1992, between the City and the Corporation was terminated and a new 99 year lease agreement dated June 28, 2002 replaced it. Under the new lease, fixed rent is one dollar (\$1) per year and was paid in full at the inception of the lease for the lease term commencing on June 28, 2002, and ending on June 27, 2101. In addition to fixed rent, the City is entitled to all receipts derived from the operations or activities of the Corporation or subleases of the property (Gross Receipts) less any operating expenses incurred with the administration of the lease or otherwise incurred by the Corporation pursuant to its annual budget as approved by the Council of the City.

Tenant-Premium Parking Facilities:

In May 2021, Premium Parking agreed to the terms of a lease with base rent of \$1,275,000 annually plus 80% of gross revenue in excess of \$1,625,000.

For the years ended December 31, 2024 and 2023, rental income was \$827,001 and \$1,205,427.

Tenant-LAZ Parking Louisiana LLC:

A new lease was executed with LAZ Parking Louisiana LLC effective January 1, 2024, for a period of five years with a renewal option. Terms of the lease included base rent of \$85,416 in monthly rent and percentage rent of 82% of annual gross revenue in excess of \$1,400,000 per lease year. Because of work undertaken to resurface the lots, reduced rent of \$56,944 was paid in November 2024, and rent was reduced to \$75,282 due to a decrease in the number of spaces.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Tenant-LAZ Parking Louisiana LLC (continued):

Following is a schedule of the minimum future lease income on non-cancelable leases for Piazza as of December 31, 2024:

Year		Amount		
2025	\$	1,025,004		
2026		1,025,004		
2027		1,025,004		
2028		1,025,004		
Total minimum lease payments		4,100,016		
Less: Interest cost		(786,481)		
Present value of minimum lease payments		3,313,535		

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023 is \$3,308,025 and \$0, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at a 6% discount rate.

Rivergate Property:

The Corporation leases the Harrah's Jazz Casino (the "Casino") and the surrounding areas (Casino premises), the Poydras Street Support Facility Premises, the Poydras Tunnel Area, the Lafayette Subsurface Area, the Pedestrian Bridge Areas and the Encroachment Area) owned by the City of New Orleans.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Tenant – Harrah's Jazz Casino (rebranded as Caesars in 2024):

The Corporation assumed the lease with Harrah's Jazz Casino. The original lease was effective on March 15, 1994, to operate a gaming casino facility. The lease was amended on October 29, 1998. The primary term of the lease is for 30 years with the option to extend the lease for three consecutive extended terms of 10 years each. On April 3, 2020, a second amendment and restated lease agreement was signed that involved the construction of a hotel, restaurants, entertainment space and related amenities. The agreement increases the minimum rent upon the opening of the new hotel and restructured the minimum payment for Non-Gaming Revenue payments.

The Tenant shall pay the Landlord Fixed Rent in the amount of \$5,000,000 per year for the first five year after the Opening Date. On the fifth anniversary of the opening date, the rent shall be increased by \$2,500,000 unless such increase would cause the rent to exceed 3% of Gross Gaming Revenues for the fiscal year immediately preceding the rental adjustment date, in which case the Rent for the five-year period following the rental adjustment date will be greater of (i) the Rent for the fiscal year or (ii) an amount equal to 3% of Gross Gaming Revenues for the fiscal year. Fixed Rent for the years ended December 31, 2024 and 2023, was \$10,068,506 and \$10,068,506, respectively.

1) Gross Gaming Payments:

In addition to the fixed rent, commencing on the opening date, the Tenant shall pay to the Landlord gross gaming payments based on gross gaming revenues. The gross gaming payments for each fiscal year shall equal the amount by which the gross gaming percentage amount for that fiscal year exceeds the rent payable in the same fiscal year.

2) Gross Non-Gaming Payment:

The Tenant, commencing on the opening date, shall pay to Landlord gross non-gaming payments based on gross non-gaming revenues. The gross non-gaming payments in any fiscal year shall be an amount equal to the sum of the following non-gaming minimum payments and non-gaming percentage payments. In no event shall the gross non-gaming payment be less than \$1,700,000 per fiscal year. The non-gaming percentage payment for each fiscal year is equal to 6% of the amount by which gross non-gaming revenues in that fiscal year exceeds \$28,333,333.

3) Minimum Payment:

The minimum annual payments for Fixed Rent, Gross Gaming Payments, and Gross Non-Gaming Payments paid to the Landlord \$12,500,000 per year. Upon completion of the hotel, rent increases to \$13,500,000 in the first calendar year following the hotel opening and increases by \$1,000,000 annually until it reaches \$15,500,000.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Tenant – Harrah's Jazz Casino (rebranded as Caesars in 2024) (continued):

4) Trade Name Licenses:

In the event Tenant licenses to third parties the manufacturer, and/or distribution of trademarked, copyrighted or other intellectual property, the licensing program will be open to third party applicants and local vendors who meet Tenant's licensing standards at reasonable and nondiscriminatory rates. For the years ended December 31, 2024 and 2023, there were no trade name licenses payments.

5) Second Floor Rent:

The Tenant entered into the Second Floor Rent. Payment for the 2nd floor of the leased property, the casino. The payment is adjusted at the end of every 3rd calendar year by a percentage equal to the average increases in the CPI for the prior 10 years.

6) Additional Consideration:

Tenant agrees to pay a non-compete annual payment of \$200,000 for neither the Tenant, JCC Intermediary, JCC Holding, nor any Affiliate under the Tenant's control, shall not operate a land-based casino in the State of Louisiana or within a 200-mile radius of the Development during the term without prior consent of the Landlord.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Tenant – Harrah's Jazz Casino (rebranded as Caesars in 2024) (continued):

Rivergate Property rental revenues of \$7,663,190 and \$7,663,190 are reported on the Statement of Revenues, Expenses, and Changes in Net Position for the years ended December 31, 2024 and 2023, respectively.

The future minimum lease income for Harrah's Jazz Casino as of December 31, 2024, is as follows:

Year	Amount
2025	\$ 14,254,245
2026	15,254,245
2027	16,254,244
2028	16,254,244
2029	16,254,244
2030-2034	81,271,221
2035-2039	81,271,221
2040-2044	81,271,221
2045-2049	81,271,221
2050-2054	81,271,221
2055-2059	 62,433,643
Total minimum lease payments	 547,060,970
Less: Interest cost	(266,723,855)
Present value of minimum lease payments	\$ 280,337,115

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023, is \$259,293,800 and \$266,956,990, respectively. The inflows of resources are recognized ratably over the terms of the lease using the net present value at the inception of the lease at a 4.5% discount rate.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Lease Receivable:

The future minimum lease income in total for the Corporation as of December 31, 2024, is as follows:

	Lease Payment
Year ended December 31,	Requirements
2025	\$ 20,083,613
2026	21,109,029
2027	22,153,925
2028	22,034,756
2029	20,433,880
2030-2034	103,941,641
2035-2039	104,395,049
2040-2044	105,243,231
2045-2049	105,810,637
2050-2054	106,372,460
2055-2059	88,363,719
2060-2064	26,189,133
2065-2069	25,955,550
2070-2074	25,907,433
2075-2079	25,378,145
2080-2084	25,378,145
2085-2089	25,378,145
2090-2094	25,378,145
2095-2099	25,378,145
2100-2104	25,378,145
2105-2109	25,378,145
2110-2114	15,238,356
Total minimum lease payments	990,879,427
Less: Interest cost	(602,250,038)
Present value of minimum lease payments	\$ 388,629,389

Deferred inflows of resources related to these leases as of December 31, 2024 and 2023, is \$360,353,796 and \$361,932,610, respectively. The inflows of resources are recognized ratably over the terms of the leases using the net present value at the inception of the lease at discount rates ranging from 2.8% to 6%.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

6. Operating Lease Revenue (continued)

Lease Receivable (continued):

The summary of all lease receivable for all tenants as of December 31 are as follows:

Tenants	2024	 2023
Harrah (Caesar)	\$ 280,337,115	\$ 280,979,783
Two Canal	54,313,859	53,617,618
FQ Hyatt Hotel	22,507,002	21,470,499
FQ Hyatt Garage	12,083,134	11,917,678
UPT	4,444,657	4,354,909
800 Iberville	4,345,283	4,315,077
Piazza	3,313,535	-
Riverwalk	3,099,775	3,128,058
Deanies	2,850,026	-
St. Roch	681,150	895,423
Saenger	 653,853	 647,266
	\$ 388,629,389	\$ 381,326,311

The lease receivable is presented on the statement of net position as of December 31 as follows:

	 2024	 2023
Lease receivable, current	\$ 3,808,943	\$ 1,230,172
Lease receivable, non-current	 384,820,446	 380,096,139
	\$ 388,629,389	\$ 381,326,311

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

7. Operating Lease Payment

The Corporation is a lessee for noncancellable lease agreements for ground lease with Mercier Reality for properties at 800 Iberville. As lessee, operating lease liability under non-cancellable leases are as follows:

** 1.15 1.41	
Year ended December 31,	Requirements
2025 \$	159,206
2026	159,206
2027	159,206
2028	159,206
2029	159,206
2030-2034	796,031
2035-2039	796,031
2040-2044	796,031
2045-2049	796,031
2050-2054	796,031
2055-2059	796,031
2060-2064	796,031
2065-2069	796,031
2070-2074	796,031
2075-2079	796,031
2080-2084	796,031
2085-2089	663,359
Total minimum lease payments	10,215,730
Less: Interest cost	(6,866,950)
Present value of minimum lease payments \$	3,348,780

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan

Plan Description

The Employees' Retirement System of the City of New Orleans (Retirement System) is a cost-sharing multiple-employer defined benefit pension plan established on July 1, 1947 to provide retirement allowances and other benefits to all officers and employees of Orleans parish, except those who are already or may be included in the benefits of any other pension or retirement system of the city, the state or any political subdivision of the state. The Retirement System issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on the Louisiana Legislative Auditor's website at www.lla.la.gov.

Benefits Provided

Retirement benefits

Members hired prior to January 1, 2018:

Normal Retirement Age: 5 years of service and age 65

30 years of service, regardless of age

Any member whose age and service total 80 points

Normal Retirement Benefit: 2.5% of average compensation times creditable service for

the first 25 years plus 4.0% of average compensation times

creditable service thereafter

Members hired on or after January 1, 2018:

Normal Retirement Age: 5 years of service and age 65

20 Years of service and age 62 30 years of service, regardless of age

Any member whose age and service total 80 points

Normal Retirement Benefit: 2.5% of average compensation times creditable service

Average Annual Compensation: Average annual compensation for the highest consecutive

60-month period. Compensation for purposes of calculating a pension is capped at the Internal Revenue Code Section

401(a)(17) limit.

Early Retirement Provisions: 10 years of service and age 60

Early Retirement Benefit: Normal Retirement benefit, reduced by 3% per year prior to

age 62

A Retirement Incentive Plan was adopted for participating members with a retirement date in 2020.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

Benefits Provided (continued)

Participants who retired in 2022 under the Voluntary Retirement Option receive annual increases of 1% of monthly benefits plus an annual payment to the member or surviving beneficiary of \$50 for each full year of employment (\$1,000 minimum) for the 10-year period beginning January 1, 2022.

If a member dies after retirement and before receiving the amount of the member's accumulated contributions in annuity payments, then the lump-sum balance of the member 's contributions is paid to the member's beneficiary.

Disability benefits

If a member has at least ten years of service and is declared disabled, the member may be eligible for an ordinary disability retirement. The member receives a service retirement allowance, if eligible; otherwise, the member will receive a disability retirement allowance which will consist of:

- 1. An annuity which is the actuarial equivalent of the employee's accumulated contributions; and
- 2. An annual pension, which, together with (1), equals 75% of service allowance that would have been payable at age sixty-five, had a member continued in service to age sixty-five, computed on the average compensation.

If a member is declared disabled as the result of an accident sustained while in the actual performance of duty, without willful negligence on the member's part, the member may be eligible for an accidental disability retirement allowance. The member receives a service retirement allowance, if eligible; otherwise, the member will receive an accidental disability retirement allowance which will consist of:

- 1. An annuity which is the actuarial equivalent of the employee's accumulated contributions; and
- 2. An annual pension equal to the difference between his annuity and 65% of earnable compensation for the year preceding the date of the accident.

Medical examinations are required once each year during the first five years after retirement and once every three years thereafter until age sixty. Accidental disability benefits are offset by Workmen's Compensation payments, if any.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

Survivor benefits

Upon the death of a member during active service, the member's accumulated plan contributions are paid to the member's beneficiary. In addition, if a member has three years of creditable service, an additional lump-sum benefit equal to 25% of the member's preceding year's base earnings plus 5% of earnings for each additional year of creditable service (benefit not to exceed compensation made before death) is paid. Also, if at the date of death, the member was eligible for retirement and leaves a surviving spouse, the surviving spouse shall be eligible to elect either Option 2 or lump sum refund of employee's contributions. If, at date of death, the member was ineligible for retirement, but was at least fifty-five years of age and had ten or more years of creditable service or was under age fifty-five and had at least twenty years of creditable service, then the surviving spouse may elect to receive a lump-sum benefit or an actuarially reduced amount based upon the members' age and years of creditable service. The benefit will cease when the surviving spouse reaches the age of eligibility for Social Security. Any death benefit will be offset by Worker's Compensation benefits.

Withdrawal from Service

Upon withdrawal from service, members are entitled to:

- 1. Effective January 1, 2002, a member who separates with five years of creditable service may allow his accumulated contributions to remain on deposit and service retirement allowance to begin as early as age sixty-five.
- 2. Prior to January 1, 2002, a member who separated with ten years of creditable service may allow accumulated contributions to remain on deposit and service retirement allowance to begin as early as age sixty (subject to reduction if retirement is elected before age sixty-two). If death occurs before retirement, accumulated contributions are returned with interest.
- 3. Upon withdrawal without five years of creditable service, the member is entitled to return of accumulated contributions with interest or may allow contributions to remain on deposit for maximum of five years. In the case of employee's death, then accumulated contribution plus interest are paid to the member's beneficiary.
- 4. If a member re-enters after receipt of refund and continues service thereafter for at least six months, the member may repay the amount of refund plus the amount of employer contributions, with compound interest, to receive prior creditable service again.

<u>Deferred Retirement Option Plan (DROP)</u>

In lieu of receiving a service retirement allowance, any member of the Retirement System who has more than sufficient service for a regular service retirement may elect to participate in the DROP program for up to five years. Effective the date of participation in DROP, the member stops contributing to and earning benefits in the system; employer contributions also end, and the retirement benefit begins being paid into the member's DROP account.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

Deferred Retirement Option Plan (DROP) (continued)

Interest is earned on the DROP account at an annual rate set by the board of trustees. Members of the DROP receive cost of living increases, as they would have received as a retiree. Upon termination of employment at the end of the specified period of DROP participation, the DROP account is paid out. After the DROP period ends and upon continued or re-employment, the member may resume contributions and earn a supplemental benefit based on current covered compensation. If at the end of DROP participation, the member does not terminate employment, payments in DROP shall cease and no further interest shall be earned or credited to the account. Payments shall not be made until employment is terminated.

Cost of Living Adjustments

Cost of living provisions for the Retirement System allows the board of trustees to provide an annual cost of living increase. In 2017, the board of trustees was authorized to retain earnings or gains in excess of an average 3.5% to provide cost of living increases in benefits to retirees (past or future) in an amount not to exceed 3% of the initial benefit per each year of retirement, provided that the Retirement System's funded ratio was at least 95%. During 2022, the board of trustees amended its policy regarding Cost of Living Adjustments. Notwithstanding the 2017 policy, the board of trustees may be authorized to provide a cost of living increase or bonus to help adjust for actual changes in members' cost of living if the city appropriates sufficient funds to fully prefund the increase or bonus in the year the benefit is provided.

Contributions (Employer)

Contribution requirements for all employers are determined on the basis of regular interest and mortality tables adopted by the board of trustees, and additional percentage of earnable compensation, known as "Accrued Liability Contributions," determined by an actuary on basis of the amortization period adopted by the board of trustees. The Corporation was required to contribute 18.15% from January 1, 2024 through December 31, 2024 and 17.18% from January 1, 2023 through December 31, 2023 of annual covered payroll. Employees are required to contribute 6% of their annual pay. The Retirement System does not receive non-employer contributions.

The Corporation's proportionate share of employer contributions for the measurement period of January 1, 2023 through December 31, 2023 was \$46,578. The Corporation's proportionate share of employer contributions for the measurement period of January 1, 2022 through December 31, 2022 was \$40,093.

The Corporation's contributions to the Retirement System for the years ended December 31, 2024 and 2023 were \$91,047 and \$68,262, respectively.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions</u>

At December 31, 2024 and 2023, the Corporation's net pension liability is comprised of its proportionate share of the net pension liabilities of the Employees' Retirement System of the City of New Orleans as follows:

	2024		2023
Proportionate Share of the Net			
Pension Liability	\$	555,713	\$ 579,045
Measurement Date		12/31/2023	12/31/2022
Proportion (%) of Net Pension			
Liability		0.152193%	0.156224%
Prior Year Proportion share of Net			
Pension liability	\$	579,045	\$ 424,180
Increase (Decrease) from Prior			
Measurement Date		(23,332)	154,865
Prior Year Proportion (%) of Net			
Pension Liability		0.156224%	0.16080%
Increased (Decrease) in Proportion			
(%) of the Net Pension Liability		-0.004031%	-0.004576%
Penson Expense		91,047	68,262

The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of the reported measurement dates. In addition, the Corporation's allocation of the net pension liability was based on the Corporation's projected contribution effort to the Retirement System for the next fiscal year as compared to the total of projected contributions of all participants, actuarially determined.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions (continued)</u>

At December 31, 2024 and 2023, the Corporation reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	2024						
	Defe	rred outflow	Deferr	ed inflow of			
	of	resources	re	sources			
Differences between	A	24.762	•				
expected and actual experience	\$	31,562	\$	-			
Net difference between projected and actual earnings on							
pension plan investments		37,687		_			
Changes in assumptions		-		_			
Changes in proportion							
and differences between employer							
contributions and proportionate							
share of contributions		70,446		15,310			
Contributions made		01.045					
subsequent to measurement date	•	91,047	\$	15 210			
	\$	230,742	<u> </u>	15,310			
	2023						
	Defe	rred outflow	Deferr	ed inflow of			
	of	resources	re	sources			
Differences between							
expected and actual experience	\$	34,210	\$	-			
Net difference between							
projected and actual earnings on pension plan investments		69,134					
Changes in assumptions		09,134		1,651			
Changes in proportion				1,001			
and differences between employer							
contributions and proportionate							
share of contributions		108,031		43,970			
Contributions made							
subsequent to measurement date	Φ.	68,262	Φ.	45 (21			
	\$	279,637	\$	45,621			

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions (continued)</u>

The Corporation recognized in pension expense its proportionate share of the Retirement System's change in net pension liability as follows:

Differences between expected and actual experience with regard to economic or demographic factors in the measurement of the total pension liability were recognized in pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided in the pension plan.

Differences between projected and actual investment earnings on pension plan investments were recognized in pension expense using the straight-line amortization method over a closed five-year period.

Changes in assumptions about future economic or demographic factors or of other inputs were recognized in pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided in the pension plan.

Changes in the Corporation's proportionate share of the collective net pension liability and collective deferred outflows of resources and deferred inflows of resources since the prior measurement date were recognized in the Corporation's pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided in the pension plan.

Differences between contributions remitted to the Retirement System during the measurement period and the employer's proportionate share of contributions are recognized in pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided in the pension plan.

Deferred outflows of resources resulting from the Corporation's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2024 in the amount of \$91,047. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year	Amount	
2025	\$	75,683
2026		21,088
2027		34,283
2028		(6,669)
Total	\$	124.385

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

Actuarial Assumptions

The total net pension liability in the January 1, 2024 and 2023, actuarial valuation of the Retirement System were determined using the following actuarial assumptions:

Actuarial Cost Method	Entry Age Actuarial Cost Method
Investment Rate of Return:	7.25% net of investment expense, including inflation
Projected Salary Increases:	Age-based annual rates ranging from 3.2% to 10%
Mortality Rates:	Healthy Pre-Retirement: PubG-2010 Employee Mortality Tables, amount-weighted, projected generationally with Scale MP-2020 Healthy Post-Retirement: PubG-2010 General Healthy Retiree Tables, amount-weighted, projected generationally with Scale MP-2020 Disabled: PubNS-2010 Non-Safety Disabled Retiree Tables, amount-weighted, projected generationally with Scale MP- 2020.
Retirement Age Assumptions:	Based on results of 2011-2016 Actuarial Experience St
Expected Remaining Service Lives:	4 years (8 years for periods prior to 2019)
Cost of Living Adjustment:	The present value of future retirement benefits is based on benefits currently being paid and includes previously granted cost of living increases. The present values do not include provisions for potential future increases not yet authorized by the board of trustees as they were deemed not to be substantively automatic.

The long-term expected rate of return on the Retirement System's investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage, adding expected inflation, and subtracting expected investment expenses and a risk margin.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

Actuarial Assumptions (continued)

The best estimates of arithmetic real rates of return for each major asset class based on the Retirement Systems' target asset allocation as of the measurement periods ending December 31, 2023 and 2022 were as follows:

		Long-Term	
Asset Class		Expected Real	Weighted Rate of
(12/31/2023)	Target Allocation	Rate of Return	Return
Cash Equivalents	2.0%	1.0%	0.0%
Domestic Equity	42.5%	6.6%	2.8%
International equity	14.0%	7.2%	1.0%
Fixed income	22.0%	2.0%	0.4%
Real estate	5.0%	3.4%	0.2%
Hedge Funds and			
GTAA	9.5%	3.0%	0.3%
Private investments	5.0%	9.9%	0.5%
Total	100.0%		5.21%
		Long-Term	
Asset Class		Long-Term Expected Real	Weighted Rate of
Asset Class (12/31/2022)	Target Allocation	•	Weighted Rate of Return
	Target Allocation 2.0%	Expected Real	•
(12/31/2022)		Expected Real Rate of Return	Return
(12/31/2022) Cash Equivalents	2.0%	Expected Real Rate of Return 0.71%	Return 0.01%
(12/31/2022) Cash Equivalents Domestic Equity	2.0% 42.5%	Expected Real Rate of Return 0.71% 6.91%	Return 0.01% 2.94%
(12/31/2022) Cash Equivalents Domestic Equity International equity	2.0% 42.5% 14.0%	Expected Real Rate of Return 0.71% 6.91% 7.75%	Return 0.01% 2.94% 1.09%
(12/31/2022) Cash Equivalents Domestic Equity International equity Fixed income	2.0% 42.5% 14.0% 22.0%	Expected Real Rate of Return 0.71% 6.91% 7.75% 1.80%	Return 0.01% 2.94% 1.09% 0.40%
(12/31/2022) Cash Equivalents Domestic Equity International equity Fixed income Real estate	2.0% 42.5% 14.0% 22.0%	Expected Real Rate of Return 0.71% 6.91% 7.75% 1.80%	Return 0.01% 2.94% 1.09% 0.40%
(12/31/2022) Cash Equivalents Domestic Equity International equity Fixed income Real estate Hedge Funds and	2.0% 42.5% 14.0% 22.0% 5.0%	Expected Real Rate of Return 0.71% 6.91% 7.75% 1.80% 3.61%	Return 0.01% 2.94% 1.09% 0.40% 0.18%
(12/31/2022) Cash Equivalents Domestic Equity International equity Fixed income Real estate Hedge Funds and GTAA	2.0% 42.5% 14.0% 22.0% 5.0%	Expected Real Rate of Return 0.71% 6.91% 7.75% 1.80% 3.61%	Return 0.01% 2.94% 1.09% 0.40% 0.18% 0.30%

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates, taking into consideration the recommendation of the Retirement System's actuary. Based on these assumptions, the Retirement System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

8. Pension Plan (continued)

Sensitivity of the Corporation's proportionate share of the net pension liability to changes in the discount rate

The following presents the Corporation's proportionate share of the net pension liability calculated using the discount rate of 7.25%, as well as what the Corporation's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

	1.09	% Decrease	Curre	ent Discount	1.09	% Increase
Year	((6.25%)		Rate (7.25%)		(8.25%)
2024	\$	698,761	\$	555,713	\$	436,409
2023	\$	718,315	\$	579,045	\$	462,825

Pension plan fiduciary net position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Employees' Retirement System of the City of New Orleans' financial report.

9. Due To/From The City Of New Orleans

In October 2001, the garage at 931 Bienville was sold at public auction for \$506,000. The Act of Sale on the garage was effective in February 2002. An Ordinance of the City of New Orleans declared that the proceeds from the sale were to be held in the Capital Fund to be used for Corporation purposes. These proceeds will be used to satisfy the Corporation's out-of-pocket funding of the Capital Street Improvements Project, as described above. As of December 31, 2019, the total due from the City for this transaction was \$526,315. On November 18, 2020, there was a \$100,000 transfer from the City for the Spanish Plaza Project. During 2021, a transfer of \$70,032 was returned to the Capital Fund. As of December 31, 2024 and 2023, the total due from the City of New Orleans was \$476,290 and \$476,290, respectively.

The City of New Orleans pays salaries and wages on behalf of the Corporation in the amount of \$738,327 and \$567,484 for the years ended December 31, 2024 and 2023, respectively. As of December 31, 2024 and 2023, \$65,599 and \$55,638, respectively, was due to the City of New Orleans for the payment of salaries and wages.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

10. Transfers To The City Of New Orleans

As part of the Ordinance of the City of New Orleans and the Corporation, on a quarterly basis, all funds not needed to satisfy the reasonably incurred obligations of the Corporation and that are in excess of the amounts budgeted and allotted for the subsequent quarter shall be transferred to the General Fund of the City of New Orleans. During the years ended December 31, 2024 and 2023, the amount transferred to the City of New Orleans was \$16,609,745 and \$23,254,244, respectively.

Funds transferred in 2024 were made up of \$14,589,310 in rents received from Harrah's and \$2,020,365 to the state of Louisiana on behalf of the City of New Orleans to facilitate a land swap that gave the City the state of Louisiana's property in Duncan Plaza. These transfers to the City are reflected in the Statement of Revenues, Expenses, and Changes in Net Position.

Funds transferred in 2023 were made up of \$13,254,244 in rents received from Harrah's and \$10,000,000 transferred from reserves. These transfers to the City are reflected in the Statement of Revenues, Expenses, and Changes in Net Position.

11. Maintenance And Use Agreement

The Corporation has an agreement with the Loews Hotel for the maintenance and use of Piazza d'Italia parking. The Piazza Maintenance and Use Agreement was originally signed June 28, 2002, with Loews Hotel to share 50% of reasonable maintenance and repair costs with the Corporation. Because of its proximity to the Piazza d'Italia and the availability of maintenance and staff equipment, Loews Hotel performs and coordinates maintenance activities in exchange for limited use of the Piazza for Hotel functions.

12. Risk Management

The Corporation is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets; errors and omissions; and material disasters for which the Corporation carries errors and omissions and natural disaster commercial insurance. Liabilities are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonable estimated.

13. Commitments And Contingencies

The City of New Orleans and the Corporation have owned/leased the site used by Amtrak, a lessee and operator, where railroad equipment service and maintenance operations were conducted since approximately 1974.

In June 2011, the Corporation received notification from the State of Louisiana Department of Environmental Quality and a formal demand by the Secretary under Louisiana Revised Statute 30:2275 for the remediation of the site including the design and implementation of a remedial investigation and a remedial action. The Corporation and its counsel have determined that the ultimate resolution of this notification and any related liabilities cannot be reasonably estimated.

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2024

14. Per Diem Paid To Board Of Directors

The Board of Directors, in their capacity as board members, received no per diem payments for the years ended December 31, 2024 and 2023.

15. Prior Period Adjustment

During the year ended December 31, 2024, the Corporation discovered that the previously issued December 31, 2023, and 2022 financial statements had overstated net position as of year-end and understated the net pension liability, deferred outflows and deferred inflows as of December 31, 2023, and 2022. The Corporation has restated these financial statements to properly record the net pension liability and related deferred outflows and deferred inflows, along with the associated impact on the statement of cash flows within the accompanying financial statements. The impact of the prior period adjustment as of December 31, 2023, and 2022 is summarized below:

Net position as previously reported, December 31, 2022	\$ 74,329,042
Correction of an error - 2022 net pension liability, net	(263,568)
Net position, as restated, December 31, 2022	\$ 74,065,474
Net position as previously reported, December 31, 2023	\$ 79,220,658
Correction of an error - 2022 net pension liability, net	(263,568)
Correction of an error - 2023 net pension liability, net	(81,461)
Net position, as restated, December 31, 2023	\$ 78,875,629

16. Subsequent Events

Management has evaluated subsequent events through the date that the financial statements were available to be issued June 23, 2025, and determined that no items require disclosure. No subsequent events occurring after this date have been evaluated for inclusion in these financial statements.



NEW ORLEANS BUILDING CORPORATION SCHEDULE OF EMPLOYER'S PENSION CONTRIBUTIONS FOR THE YEAR ENDED DECEMBER 31, 2024

	2024	2023	2022
Employees' Retirement System of the City of New Orleans			
Statutorily required contributions	\$ 91,047	\$ 68,262	\$ 41,435
Contributions in relation to the statutorily required contributions	(91,047)	(68,262)	(41,435)
Contribution deficiency (excess)	\$ -	\$ -	\$ -
Covered payroll during calendar year	501,636	397,334	234,626
Contributions as a percentage of covered payroll	18.15%	17.18%	17.66%

Note: GASB 68 requires this schedule to show information for **10 years.** The Corporation implemented GASB 68 during the 2022 fiscal year. Therefore, additional years will be displayed as they become available.

See independent auditor's report on required supplementary information.

NEW ORLEANS BUILDING CORPORATION SCHEDULE OF EMPLOYER'S PROPORTIONATE SHARE OF NET PENSION LIABILITY FOR THE YEAR ENDED DECEMBER 31, 2024

	 2024		2023
Employees' Retirement System of the City of New Orleans			
Measurement Period	12/31/2023		12/31/2022
Proportion of the net pension liability	0.152193%		0.156224%
Proportionate share of the net pension liability	\$ 555,713	\$	579,045
Covered payroll during measurement period	397,334		234,626
Proportionate share of the net pension liability			
as a percentage of its covered payroll	139.86%		246.79%
Plan fiduciary net position as a percentage of the			
total pension liability	55.85%		53.25%

Note: For the measurement periods ended December 31, 2022 and December 31, 2023, the actuarial valuation of the Employees' Retirement System of the City of New Orleans assumed four years as the expected remaining service lives. The reports for The Employees' Retirement System of the City of New Orleans are available on the City of New Orlean's website https://nola.gov. Information related to 2015-2022 is not available.

See independent auditor's report on required supplementary information.

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

DECEMBER 31, 2024

Changes in Benefit Terms

There were no changes of benefits for the year ended December 31, 2024

Changes in Assumptions

There were no changes of benefits for the year ended December 31, 2024.

NEW ORLEANS BUILDING CORPORATION SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER PAYMENTS TO THE AGENCY HEAD FOR THE YEAR ENDED DECEMBER 31, 2024

Agency Head Name: Effective Date:	Cindy Connick, Chief Executive Officer January 1, 2024 - August 24, 2024		Chie	ie McBride, of Executive Officer h 18, 2024 - cember 31, 2024
Salary Benefits - health insurance Benefits - retirement Benefits - life insurance	\$	166,789 5,365 19,091 52 191,298	\$	141,026 7,165 25,563 70 173,824

See accompanying independent auditor's report





INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors
New Orleans Building Corporation
(A Proprietary Component Unit of the City of New Orleans)
New Orleans, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities of New Orleans Building Corporation (the Corporation) as of and for the year ended December 31, 2024, the related notes to the financial statements, which collectively comprise the Corporation's basic financial statements, and have issued our report thereon dated June 23, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Corporation's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Metairie, Louisiana

Richard CPAS

June 23, 2025

SCHEDULE OF FINDINGS AND RESPONSES

FOR THE YEAR ENDED DECEMBER 31, 2024

1. Summary of Independent Auditors' Results

Financial Statements

- (a) The type of report issued on the basic financial statements: **Unmodified**
- (b) Internal control over financial reporting:

Material weakness(es) identified: None reported

Significant deficiency(ies) identified: None reported

- (c) Noncompliance which is material to the basic financial statements: None reported
- 2. <u>Findings relating to the basic financial statements reported in accordance with Government Auditing Standards</u>

None reported