

**PRIMARY CARE PROVIDERS
FOR A HEALTHY FELICIANA, INC.**

Clinton, Louisiana

**Financial and Compliance Report
August 31, 2024**

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Primary Care Providers For A Healthy Feliciana, Inc.
Clinton, Louisiana

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Primary Care Providers For A Healthy Feliciana, Inc. (a nonprofit organization), which comprise the statement of financial position as of August 31, 2024, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Primary Care Providers For A Healthy Feliciana, Inc. as of August 31, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Primary Care Providers For A Healthy Feliciana, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Primary Care Providers For A Healthy Feliciano, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciano, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Primary Care Providers For A Healthy Feliciano, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. In addition, the accompanying schedule of compensation, benefits and other payments to chief executive officer, are also presented for additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and schedule of compensation, benefits and other payments to chief executive officer are fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 20, 2025, on our consideration of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over financial reporting and compliance.

Report on Summarized Comparative Information

We have previously audited Primary Care Providers For A Healthy Feliciana, Inc.'s August 31, 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated February 26, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended August 31, 2023, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana
February 20, 2025

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Statements of Financial Position
As of August 31, 2024
With Summarized Comparative Totals as of August 31, 2023

Assets	<u>2024</u>	<u>2023</u>
Current Assets		
Cash and cash equivalents	\$ 1,942,645	\$ 1,570,672
Certificates of deposit investment	1,680,420	1,599,719
Patient accounts receivable, net	1,517,003	1,186,442
Contract receivables	-	193,821
Cost report receivable	30,644	10,792
Interest receivable	8,984	-
Inventory	317,313	181,266
Prepaid expenses	13,774	147,012
Total Current Assets	<u>5,510,783</u>	<u>4,889,724</u>
Property, Plant and Equipment		
Furniture and equipment	4,281,675	4,256,752
Building and improvements	16,216,341	15,437,287
Operating right-of-use asset	127,712	197,535
	<u>20,625,728</u>	<u>19,891,574</u>
Less accumulated depreciation	(9,376,679)	(8,483,164)
	<u>11,249,049</u>	<u>11,408,410</u>
Land	750,280	750,280
Construction in progress	-	282,047
Net Property, Plant and Equipment	<u>11,999,329</u>	<u>12,440,737</u>
Other Assets		
Interest rate swap agreement	212,599	311,345
Investment LPCACO	128,042	62,771
Total Other Assets	<u>340,641</u>	<u>374,116</u>
Total Assets	<u>\$ 17,850,753</u>	<u>\$ 17,704,577</u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable	\$ 215,965	\$ 349,137
Accrued payroll and related liabilities	853,379	660,789
Medicaid program liability	750,000	-
Accrued interest payable	21,576	19,305
Current portion of notes payable	338,031	311,577
Current portion of operating right-of-use lease liability	65,767	69,823
Total Current liabilities	<u>2,244,718</u>	<u>1,410,631</u>
Long Term Liabilities		
Medicaid program liability - net of current portion	1,250,000	2,000,000
Notes payable - net of current portion	5,183,319	5,534,653
Operating right-of-use lease liability - net of current portion	61,945	127,712
Total Long Term Liabilities	<u>6,495,264</u>	<u>7,662,365</u>
Total Liabilities	<u>8,739,982</u>	<u>9,072,996</u>
Net Assets		
Without donor restrictions	9,110,771	8,631,581
Total Net Assets	<u>9,110,771</u>	<u>8,631,581</u>
Total Liabilities and Net Assets	<u>\$ 17,850,753</u>	<u>\$ 17,704,577</u>

See accompanying notes to the financial statements

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Statements of Activities and Changes in Net Assets
For the Year Ended August 31, 2024
With Summarized Comparative Totals for the Year Ended August 31, 2023

	2024			2023
	Without Donor Resitrcitions	With Donor Resitrcitions	Total	Total
Revenue and Support				
Revenue:				
Gross patient service revenue	\$ 33,423,224	\$ -	\$ 33,423,224	\$ 30,971,438
Less: contractual allowances and discounts	(17,870,644)	-	(17,870,644)	(18,992,042)
Net patient service revenue	15,552,580	-	15,552,580	11,979,396
Less: provision for uncollectible accounts	(130,050)	-	(130,050)	(135,266)
Net patient service revenue	15,422,530	-	15,422,530	11,844,130
Pharmacy 340B program income	946,019	-	946,019	667,660
Medicare settlement revenue	30,644	-	30,644	14,682
Medicare shared savings and Medicaid incentive program	415,551	-	415,551	613,889
Total Revenue	16,814,744	-	16,814,744	13,140,361
Support:				
Grant awards	6,317,581	-	6,317,581	7,673,307
Contract revenue	523,642	-	523,642	193,821
Interest and investment income (loss)	122,808	-	122,808	35,775
Donations	5,848	-	5,848	-
Gain (loss) on disposal of fixed assets	-	-	-	(33,467)
Unrealized gain (loss) on other investments	65,271	-	65,271	-
Unrealized gain (loss) on interest rate swap agreement	(98,746)	-	(98,746)	91,860
Miscellaneous income	118,374	-	118,374	91,879
Total Support and Other Income	7,054,778	-	7,054,778	8,053,175
Net assets released from restrictions				
Satisfaction of program restrictions	-	-	-	-
Total Revenue, Support and Other Income	23,869,522	-	23,869,522	21,193,536
Expenses				
Program services	20,869,625	-	20,869,625	20,559,785
General and administrative	2,520,707	-	2,520,707	2,386,766
Total Expenses	23,390,332	-	23,390,332	22,946,551
Change in Net Assets (Revenues over Expenses)	479,190	-	479,190	(1,753,015)
Net Assets - Beginning of Year, As Previously Reported	8,631,581	-	8,631,581	10,165,111
Prior Period Adjustment	-	-	-	219,485
Net Assets - Beginning of Year, As Restated	8,631,581	-	8,631,581	10,384,596
Net Assets - End of Year	\$ 9,110,771	\$ -	\$ 9,110,771	\$ 8,631,581

See accompanying notes to the financial statements

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Statements of Cash Flows
For the Year Ended August 31, 2024
With Summarized Comparative Totals for the Year Ended August 31, 2023

	<u>2024</u>	<u>2023</u>
Cash Flows From Operating Activities		
Change in net assets	\$ 479,190	\$ (1,753,015)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	893,682	1,057,980
Changes in operating assets and liabilities:		
Change in allowance for doubtful accounts	208,828	135,266
(Increase) decrease in accounts receivable	(539,389)	365,777
(Increase) decrease in contract receivable	193,821	(193,821)
(Increase) decrease in cost report receivables	(19,852)	20,413
(Increase) decrease in inventory	(136,047)	3,566
(Increase) decrease in prepaid expenses	133,238	210,441
Increase (decrease) in accounts payable	(133,172)	189,097
Increase (decrease) in accrued liabilities	192,590	(185,112)
Increase (decrease) in Medicaid program estimated liability	-	1,000,000
Net Cash Provided (Used) by Operating Activities	<u>1,272,889</u>	<u>850,592</u>
Cash Flows From Investing Activities		
Appreciation of LPCACO investment	(65,271)	(31,507)
Increase in interest receivables	(8,984)	-
Proceeds from disposition and maturity of certificate of deposits	-	280,769
Investment in certificates of deposit	(80,701)	(1,599,719)
Fixed asset acquisitions	(522,097)	(683,949)
Disposal of fixed assets	-	33,467
Net Cash Provided (Used) by Investing Activities	<u>(677,053)</u>	<u>(2,000,939)</u>
Cash Flows From Financing Activities		
Increase (decrease) in accrued interest payable	2,271	2,709
(Increase) decrease in interest rate swap agreement	98,746	(91,860)
Payments payments on long-term debt	(324,880)	(655,906)
Net Cash Provided (Used) by Financing Activities	<u>(223,863)</u>	<u>(745,057)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	371,973	(1,895,404)
Cash and Cash Equivalents - Beginning of Year	<u>1,570,672</u>	<u>3,466,076</u>
Cash and Cash Equivalents - End of Year	<u><u>1,942,645</u></u>	<u><u>1,570,672</u></u>
Presentation on the Statement of Financial Position:		
Cash and cash equivalents	1,942,645	1,570,672
Supplemental Disclosure of Cash Flow Information:		
Interest paid	<u><u>\$ 269,487</u></u>	<u><u>\$ 252,224</u></u>

See accompanying notes to the financial statements

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Statements of Functional Expenses
For the Year Ended August 31, 2024
With Summarized Comparative Totals for the Year Ended August 31, 2023

		Supporting Services		Total
	Program Services	General and Administrative	2024	2023
Salaries	\$ 12,052,649	\$ 1,361,273	\$ 13,413,922	\$ 12,880,467
Fringe benefits	1,418,621	160,225	1,578,846	1,408,662
Retirement	273,431	30,882	304,313	344,948
Payroll taxes	915,228	103,369	1,018,597	1,009,000
Consultants and contractual services	-	-	-	690
Computer processing and billing costs	792,325	139,822	932,147	1,014,089
Printing and copying	14,274	2,519	16,793	46,373
Medical supplies	1,576,027	-	1,576,027	1,050,589
Software supplies	245,273	43,283	288,556	183,079
Office supplies	-	53,574	53,574	54,311
Minor equipment	40,295	7,111	47,406	213,923
Dues and subscriptions	43,172	7,619	50,791	53,846
Repairs and maintenance	923,919	163,045	1,086,964	1,131,810
Telephone	185,241	46,310	231,551	327,952
Automobile expense	24,248	4,279	28,527	25,654
Bank charges	-	1,135	1,135	500
Postage	11,972	2,113	14,085	11,656
Insurance	181,025	31,946	212,971	190,793
Supplies	-	21,250	21,250	50,792
Meals and entertainment	7,458	1,316	8,774	8,761
Travel and seminars	51,536	9,095	60,631	47,317
Occupancy	428,891	75,687	504,578	536,052
Waste disposal	43,650	7,703	51,353	121,222
Interest	230,994	40,764	271,758	254,933
Donations	13,724	-	13,724	33,920
Legal and professional	273,301	48,230	321,531	303,348
Rental expense	68,607	12,107	80,714	78,500
Taxes and licenses	67,997	11,999	79,996	85,669
Advertising and promotion	226,136	-	226,136	419,715
Total expenses before depreciation	20,109,995	2,386,655	22,496,650	21,888,571
Depreciation	759,630	134,052	893,682	1,057,980
Total expenses	\$ 20,869,625	\$ 2,520,707	\$ 23,390,332	\$ 22,946,551

See accompanying notes to the financial statements

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Primary Care Providers For A Healthy Feliciana, Inc. was organized without capital stock under Louisiana laws on August 6, 1998, as a non-profit corporation for the purpose of operating one or more community health centers for the public and/or providing medical care or medical education for the benefit of the public. The Organization is a federally qualified health center (FQHC) and is principally funded under a grant from the Office of Public Health Services, a component of the U.S. Department of Health and Human Services (DHHS). The Board of Directors of Primary Care Providers For A Healthy Feliciana, Inc. is comprised of thirteen members who serve without paid compensation. The Organization is supported primarily through fees for services paid by patients, Medicare, Medicaid and private insurance as well as from grants. The Organization's main location is in Clinton, Louisiana, but also operates eleven other primary health care sites located in East Feliciana Parish, West Baton Rouge Parish, Livingston Parish, and Tangipahoa Parish. Also, behavioral health services are offered in thirty schools in Livingston Parish, twenty-five schools in Tangipahoa Parish, and in three schools in West Baton Rouge Parish.

Income Taxes

Primary Care Providers For A Healthy Feliciana, Inc. is exempt from federal income taxes under Section 501 (c) (3) of the Internal Revenue Code and applicable state codes. Accordingly, no provision for federal and state income taxes is included in the financial statements. The Primary Care Providers For A Healthy Feliciana, Inc.'s Form 990's, Return of Organization Exempt from Income Tax, are subject to examination by the IRS, generally for three (3) years after they are filed.

Budgetary Planning and Control

Once Primary Care Providers For A Healthy Feliciana, Inc. determines the activities to undertake for the coming year(s), the budget is prepared to translate those goals, objectives, and plans into revenue and expense figures. The Chief Financial Officer develops the budget in collaboration with the executive staff with input obtained from others such as other senior management. The governing board reviews and approves the operating budget. Once approved, the budgets are submitted to the full board for review and approval. Budgets are reviewed and revised annually. A continuing actual-to-budget comparison is prepared monthly with year-to-date figures in adequate detail to provide basic comparative data to staff responsible for expenses or revenues.

Prior Year Balances

Certain prior year amounts may have been reclassified to conform to current year presentation.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of reporting cash flows, the Organization considers all highly liquid debt investments purchased with a maturity of three months or less to be cash equivalents.

Method of Accounting

The accompanying financial statements of the Organization have been prepared on the accrual basis of accounting, in accordance with generally accepted accounting principles. Net assets and revenues, expense, gains and losses are classified based on the existence or absence of grantor/contributor imposed or time restrictions.

The financial statement presentation follows the recommendation of the Financial Accounting Standards Board (FASB) in its Accounting Standard Codification (ASC) Topic, *Financial Statements of Not-for-Profit Organizations*. In accordance with this guidance, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions – Net assets available subject to donor-imposed or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

The Organization reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends, or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Method of Accounting (Continued)

There were no significant net assets with donor restrictions at August 31, 2024.

Accounts Receivable

The Organization records accounts receivable at the time of service according to fees developed from cost data of this and similar organizations. These amounts are often reduced because of the patients' inability to pay or because of disallowances and reductions from third party payors.

Allowance for Doubtful Accounts and Bad Debts

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Organization analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, the Organization analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Organization records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

Investments

The Organization reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity securities and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized or unrealized gains or losses reported in the statement of activities.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.

Clinton, Louisiana

Notes to Financial Statements

August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Risk Management

The Organization is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice claims and judgments. Commercial insurance coverage is purchased for claims arising from such matters. The Organization is deemed under the Federal Torts Claims Act for claims arising from malpractice and commercial insurance (remained of what is there).

Property and Equipment

Property and equipment are stated at cost. It is the Organization's policy to capitalize expenditures for these items in excess of \$5,000. Property and equipment donated for Primary Care Providers For A Healthy Feliciana, Inc. operations are valued at their fair market value as of the date received. Repairs and maintenance are charged to operations when incurred. Depreciation of property and equipment is computed using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Buildings and improvements	15 - 40
Equipment, furniture and fixtures	3 - 20

Grants and Contributions

Grants and contributions are recognized as income when received. The Board reports grants as with donor restrictions support if they are received with stipulations that limit the use of the funds. When grantor restrictions expire, with donor restrictions net assets are reclassified to without donor restrictions net assets and reported in the statement of activities as net assets released from restrictions. All other support is recognized when earned. Grants and contributions that are restricted by the grantor or donor are reported as increases in without donor restrictions net assets if the restrictions expire in the same fiscal year in which the grants and contributions are recognized.

Compensated Absences

Employees of Primary Care Providers For A Healthy Feliciana, Inc. are entitled to paid vacation and personal days off depending on job classification, length of service and other factors. The values of these compensated absences is calculated based on the employee's pay rate at the end of the year. Accrued compensated absences totaled \$333,534 as of August 31, 2024.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered. Retroactive adjustments arising under reimbursement agreements with third-party payors are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Primary Care Providers For A Healthy Feliciana, Inc. has agreements with third-party payors that provide reimbursement to the Primary Care Providers For A Healthy Feliciana, Inc. at amounts different from its established rates. Contractual adjustment under third-party reimbursement programs represent the difference between the Primary Care Providers For A Healthy Feliciana, Inc.'s rates for services and amounts reimbursed by third-party payors.

Patient service revenue is reported at the amount the Organization expects to be paid for providing patient care. These amounts are due from patients and third-party payors (including health insurers and government programs) and include variable consideration for retroactive revenue adjustments due to the settlement of audits, reviews, and investigations. Generally, the Organization bills the patients and third-party payors soon after the services are performed.

Patient service revenue is recognized as performance obligations are satisfied based on the nature of the services provided by the Organization. Revenue for performance obligations that are satisfied over time is recognized based on actual charges incurred in relation to total expected or actual charges. The Organization believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients receiving outpatient services. The Organization measures the performance obligations for patient services over a period of less than one day when goods or services are provided and the Organization does not believe it is required to provide additional goods or services to the patient.

Because all its performance obligations relate to contracts with a duration of less than one year, the Organization has elected to apply the optional exemption provided in ASC 606. Under this exemption, the Organization is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. Since the unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to outpatient services at the end of the reporting period, the performance obligations for these contracts are generally completed within days or weeks of the end of the reporting period.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
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NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Net Patient Service Revenue (Continued)

The Organization determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Organization's policy, and other implicit price concessions provided to uninsured patients. The Organization determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies, and its historical settlement experience. The Organization determines its estimate of implicit price concessions for uninsured patients based on its historical collection experience with this class of patients.

Agreements with third-party payors typically provide for payments at amounts less than established charges. A summary of the payment arrangements with major third-party payors follows:

- **Medicare:** Certain services are paid at prospectively determined rates based on clinical, diagnostic, and other factors. Certain services are paid based on cost-reimbursement methodologies (subject to certain limits) with final settlement determined after Medicare Administrative Contractors have audited annual cost reports submitted by the Organization. Services are paid based upon established fee schedules that are based on services provided.
- **Medicaid:** Reimbursements for Medicaid services are generally paid at prospectively determined rates per discharge, per occasion of service, or per covered member.
- **Other:** Payment agreements with certain commercial insurance carriers, HMOs, and preferred provider organizations provide for payment using prospectively determined rates.

The healthcare industry is subject to laws and regulations concerning government programs, including Medicare and Medicaid, which are complex and subject to varying interpretation. Compliance with such laws and regulations may also be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties, and potential exclusion from the related programs. While the Organization operates a Compliance Program, which reviews its compliance with these laws and regulations, there can be no assurance that regulatory authorities will not challenge the Organization's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the Organization. In addition, the contracts the Organization has with commercial payors also provide for retroactive audit and review of claims.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Net Patient Service Revenue (Continued)

Settlements with third-party payors for retroactive adjustments due to audits, reviews, or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor, and the Organization's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews, and investigations.

Consistent with the Organization's mission, care is provided to patients regardless of their ability to pay. Therefore, the Organization has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles). For uninsured patients, the Organization applies a policy discount from standard charges to determine amounts billed to those patients. The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Organization expects to collect based on its collection history with that class of patients.

Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as bad debt expense.

Major Funding Source

The Organization receives funds from the Department of Health and Human Services (DHHS), under section 330 of the Public Health Service Act (42 U.S.C. 254c). In accordance with DHHS policies, all funds disbursed should be in compliance with the specific terms of the grant agreements. DHHS may, at its discretion, request reimbursement for expenses or return of unexpended funds, or both, as a result of non-compliance by the Organization with the terms of the grants. In addition, if the Organization terminates its DHHS grant activities, all unexpended federal funds are to be returned to DHHS.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Functional Expenses

Expenses were allocated in the accompanying financial statements to program and support services functional expense groups. The methods of allocation were based on the Organization's estimates of the relative proportion of various staff members' time and effort between program and support services as well as the Organization's estimates of the amount of each expense utilized for program or support service functions.

Inventory

Supply inventories are stated at lower of cost, determined by the FIFO method, or market.

Right-Of-Use Operating Lease

Primary Care Providers for a Healthy Feliciana, Inc. implemented ASU 2016-02, Leases (Topic 842), effective September 1, 2022. The ASU's core principle is that "a lessee should recognize the assets and liabilities that arise from leases." The ASU considered that "all leases create an asset and a liability," and accordingly requires recording the assets and liabilities related to all leases with a term greater than 12 months. This accounting was applied to all lease agreements using the modified retrospective method.

Right-of-use assets are a result of leases in which Primary Care Providers for a Healthy Feliciana, Inc. has entered into a contract with a lessor that conveys control of the right-of-use the lessor's nonfinancial asset (the underlying asset) as specified by the contract for a period of time in an exchange or exchange-like transaction. Such assets are reported on the financial statements, net of amortization. Right-of-use assets are amortized at the lesser of the useful life of the lease term.

Effective May 1, 2023, Primary Care Providers for a Healthy Feliciana, Inc. entered into a equipment lease agreement for multiple copiers. The lease is for thirty-nine months and an option exists to renew the lease. The Organization incurred a lease cost of \$73,200 and \$73,160 for the year ended August 31, 2024 and 2023, respectively.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Right-Of-Use Operating Lease (Continued)

Key estimates and judgments related to leases include how the Organization determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The Organization uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the Organization generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments for the thirty-nine month lease term.

The Organization monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

The Organization is obligated for the rental payments through 2026 which totals \$146,400.

Year Ending August 31,		
2025	\$	73,200
2026		<u>73,200</u>
Total Undiscounted Cash Flows		146,400
Less: Present Value		<u>(18,688)</u>
Total Operating Lease Liability	\$	<u><u>127,712</u></u>

Advertising and Promotion Expense

The Organization expenses the cost of advertising and promotion as the expenses are incurred. For the year ended August 31, 2024 and 2023, the costs totaled \$79,406 and \$326,233, respectively.

Performance Indicator

The Organization utilizes revenues over expenses as its performance indicator.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
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NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
(CONTINUED)

Revenue Recognition

The Organization adopted ASU 2014-09, *Revenue from Contracts with Customers* (Topic 606), using the full retrospective method. This guidance outlines a single, comprehensive model for accounting for revenue in exchange transactions from contracts with other entities. The Organizations revenue derived from exchange transactions are for services performed under the terms of various contracts. The Organization applied Topic 606 to its revenue derived from exchange transactions as follows:

Transaction price – The transaction price of contract revenue are based on the cost expended to provide such goods and services.

Performance obligations – The Organization has identified the following performance obligation in exchange transactions: services under the terms of various contracts. The Organization applies the principles of materiality in the determination of the performance obligations.

Payments under cost-reimbursable contracts and deliverable contracts recognize revenue when performance obligations under the terms of the contracts with other entities are satisfied.

The following table presents the Organization’s net revenue disaggregated based on revenues from contracts with other entities:

Cost reimbursement and deliverable performance obligation contracts	\$523,642
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340b Drug Program – The 340b drug program is a federal program whereby drug manufacturers provide outpatient drugs to eligible healthcare organizations at significantly reduced costs. The Organization tracks separately the revenues and expenses related to the outpatient drugs provided under this program.

This program is overseen by the Health Resources and Services Administration (HRSA) Office of Pharmacy Affairs (OPA). HRSA conducts routine audits and monitoring of these programs at healthcare organizations. Laws and regulations governing the 340b program are complex and subject to interpretation and change. As a result, it is reasonably possible that material changes to amounts related to the 340b Program could occur in the near term.

Incentive Revenue – The Organization participates in various incentive programs with third party insurers who provide bonus payments based on quality measures and metrics established by the program. The Organization recognizes incentive payments as revenue when it is reasonably assured that the quality measures and metrics have been achieved.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
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Notes to Financial Statements
August 31, 2024

NOTE 2 - PATIENT ACCOUNTS RECEIVABLE

Patient accounts receivable are comprised of the following for the years ending August 31, 2024 and 2023:

	<u>2024</u>	<u>2023</u>
Medicare	\$ 1,179,594	\$ 842,137
Medicaid	1,009,817	1,151,742
Private	962,334	697,255
	<u>3,151,745</u>	<u>2,691,134</u>
Less allowance for doubtful accounts	<u>(1,634,742)</u>	<u>(1,504,692)</u>
	<u>\$ 1,517,003</u>	<u>\$ 1,186,442</u>

The method to calculate allowance for doubtful accounts did not significantly change from the prior year. The Organization's write-offs, which primarily consisted of self-pay charges, totaled \$130,050 for the fiscal year August 31, 2024. The Organization amended its charity care policy to adhere to the annually revised Federal Poverty Level Guidelines during the fiscal year.

NOTE 3 - ECONOMIC DEPENDENCY

The Organization receives a substantial portion of its total support and revenues from the federal government. During the fiscal year ended August 31, 2024, Primary Care Providers For A Healthy Feliciana, Inc. recorded \$6,282,874 in grant support from the Department of Health and Human Services. This represents 26% of total support and revenues for the year ended August 31, 2024.

NOTE 4 - COST REPORT RECEIVABLE

The Organization participates in the Medicare and Medicaid programs as a provider of medical services to program beneficiaries. The Organization participates in the Medicaid program as a federally qualified health center. Final settlements will be made upon completion of audits by program representatives. As of August 31, 2024, the Organization has a total due from the filing of its Medicare cost report in the amount of \$30,644.

NOTE 5 - FUNCTIONAL ALLOCATION OF EXPENSES

Expenses were allocated in the accompanying financial statements to program and supporting service functional expense groups. The methods of allocation were based on several factors such as utilization of office space as well as the Organization's estimates of the relative proportion of various staff members' time and effort between program and administrative functions.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
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NOTE 6 - MEDICAID PROGRAM LIABILITY

In August 2021, the Organization formally acknowledged an inquiry by the Louisiana Medicaid Program concerning collections of nurse medication administration claims in the 2014-2017 school years. The Organization operated during these years under the premise stemming from conversations with the Medicaid Managed Care Organizations (MCO) that, under the MOA with the school systems, this was a service provided to the student population. Verbal responses from the MCO's included that the clinics could only be compensated as an FQHC with the PSS payment methodology. School systems across the state bill and collect for these same services, but at a reduced fee for service rate. The state's position is that registered nurses are not billable providers under the FQHC program. While there was no fraudulent intent from the Organization, simply inconclusive documentation, the state has a case for reimbursement of those payments which was settled for \$2,000,000 on November 7, 2024. Per the terms of the settlement agreement, the Organization is to pay \$500,000 within two weeks of the settlement agreement and the remaining \$1,500,000 over forty-eight (48) equal installments of \$31,125 plus 2.5% annual interest.

Maturities of this settlement are as follows:

<u>August 31,</u>	<u>Amount</u>
2025	\$ 750,000
2026	375,000
2027	375,000
2028	375,000
2029	<u>125,000</u>
Total	<u>\$ 2,000,000</u>

NOTE 7 - PRIOR-YEAR SUMMARIZED INFORMATION

The financial statements include certain prior year summarized comparative information in total, but not by asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended August 31, 2023, from which the summarized information was derived.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
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Notes to Financial Statements
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NOTE 8 – RETIREMENT PLAN

The Organization has established a 403B defined contribution retirement plan. All employees are eligible to participate after thirty days of service. The Organization will contribute to each qualifying participant a dollar-per-dollar match up to 5% of the qualifying participant's monthly wages which is subjected to a vesting period. The Organization's contributions to the plan for the year ended August 31, 2024 and 2023 totaled \$304,313 and \$344,948, respectively.

NOTE 9 – CHARITY CARE

The Organization provides care to patients who qualify under federal guidelines and other policies of the Organization at fees less than its established rates. The amount of charity care is reduced from the amount of fees for services presented in the statement of activities. The amount of charity care for disclosure purposes should be measured by costs, including direct and indirect costs. The Organization receives a Department of Health and Human Services grant to subsidize the charity care medical services provided to qualifying patients.

NOTE 10 - CONCENTRATIONS OF CREDIT RISK

The Organization maintains several bank accounts at various banks. Accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 at each institution and one bank secures excess deposits over FDIC insurance with a pledged line of credit totaling \$1,500,000. As of August 31, 2024, the Organization had cash deposits totaling \$2,600,889 of which deposits in excess of FDIC insured limits and pledged securities totaled \$1,403,742.

The majority of the Organization's patients are located in east Louisiana. The Organization grants credit without collateral to its patients. The mix of receivables from patients and third-party payors as of August 31, 2024 and 2023 were as follows:

	<u>2024</u>	<u>2023</u>
Medicare	34 %	29 %
Medicaid	37	45
Other	29	26
	<u>100 %</u>	<u>100 %</u>

The mix of net patient revenues for the year ended August 31, 2024 and 2023 were as follows:

	<u>2024</u>	<u>2023</u>
Medicare	10 %	6 %
Medicaid	74	77
Other	16	17
	<u>100 %</u>	<u>100 %</u>

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 11 - NOTES PAYABLE

Notes payable for the year ended August 31, 2024 consisted of the following:

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated June 14, 2016, in the amount of \$1,455,486, due in 119 installments of \$9,021.47 starting on July 14, 2016 until loan maturity and balloon payment of \$889,205 due on June 14, 2026, bearing an fixed interest of 4.20%; collateralized by real estate (11990 Jackson St. Clinton, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. \$ 1,001,794

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated October 30, 2018, in the amount of \$768,000, due in 180 installments of \$6,180.09 starting on November 30, 2018 until loan maturity on October 30, 2033, bearing an fixed interest of 5.19%; collateralized by real estate (455 East Airport Ave. Baton Rouge, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. 542,196

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated September 3, 2015, in the amount of \$1,296,250, due in 120 installments of \$7,477.79 starting on October 3, 2016 until balloon payment of \$786,931 and loan maturity on September 3, 2025, bearing an fixed interest of 4.35%; collateralized by real estate (221 Allendale Rd. Port Allen, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. 839,433

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated October 17, 2016, in the amount of \$748,000, due in 72 installments of \$4,738 starting on November 17, 2016 until loan maturity and balloon payment of \$579,343 due on October 17, 2022, bearing an fixed interest of 4.45%; collateralized by real estate (27124 Highway 42, Springfield, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. 545,438

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 11 - NOTES PAYABLE (CONTINUED)

<p><u>Promissory Note Payable from Landmark Bank:</u> Mortgage loan dated December 22, 2011, in the amount of \$487,359, due in 180 installments of \$3,206.98 bearing an fixed interest of 5.150% starting on January 20, 2012 until January 20, 2027 in which 119 additional installments are required with an initial amount of \$1,958.37 bearing a variable interest rate starting at 4.250% based on the prime rate published in the "Wall Street Journal" plus a margin of 1.00%, loan maturity on December 20, 2036, collateralized by real estate. Cross-collateralization multiple indebtedness mortgage.</p>	206,427
<p><u>Promissory Note Payable from Hancock Whitney Bank:</u> Mortgage loan dated November 14, 2019, in the amount of \$1,600,000, line of credit phase until May 1, 2021 in which due in 119 installments of principal and interest bearing an variable interest rate of a one month Ice Libor rate plus 1.85%, loan maturity on May 1, 2031 with an estimated unpaid balance balloon payment of \$951,855, collateralized by real estate (28315 South Frost Rd, Livingston, LA), deposit accounts, and furniture, fixture and equipment. Cross-collateralization multiple indebtedness mortgage.</p>	1,420,958
<p><u>Promissory Note Payable from Hancock Whitney Bank:</u> Mortgage loan dated August 7, 2020, in the amount of \$1,200,000, line of credit phase until May 1, 2021 in which due in 180 installments of principal and interest bearing an variable interest rate of a one month Ice Libor rate plus 2.50%, loan maturity on May 1, 2031 with an estimated unpaid balance balloon payment of \$473,313, collateralized by real estate (11990 Jackson St, Clinton, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage.</p>	<u>976,523</u>
<p>Total</p>	5,532,769
<p>Less: current portion</p>	(338,031)
<p>Less: deferred financing costs, net</p>	<u>(11,419)</u>
<p>Long-term debt</p>	<u><u>\$ 5,183,319</u></u>

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 11 - NOTES PAYABLE (CONTINUED)

Maturities of debt are as follows:

<u>August 31,</u>	<u>Amount</u>
2025	\$ 338,031
2026	2,426,015
2027	183,993
2028	190,145
2029	203,960
Thereafter	<u>2,190,625</u>
Total	<u>\$ 5,532,769</u>

NOTE 12 – COMPLIANCE WITH LOAN COVENANTS

The multiple loan agreements contain various requirements related to reserves, financial ratios, financial reporting due dates, etc. The Organization met the required loan covenants.

NOTE 13 – DEFERRED FINANCING COSTS

Deferred financing costs are capitalized and amortized over the life of the related debt using the straight-line method. Total capitalized costs were \$89,282 and the related accumulated amortization was \$77,863, as of August 31, 2024. Deferred financing costs are reported as a direct deduction from the face amount of the related notes payable in the statements of financial position. Amortization expense totaled \$7,239 for the fiscal year ended August 31, 2024.

The following is the estimated aggregate amortization expense for each of the five years succeeding August 31, 2024:

<u>Year</u>	<u>Amount</u>
2025	\$ 7,405
2026	4,014

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 14 – FAIR VALUE OF INSTRUMENTS

The Organization has a number of financial instruments, none of which is held for trading purposes. The Organization estimates that the fair value of all financial instruments as of August 31, 2024, does not differ materially from the aggregate carrying values of its financial instruments recorded in the accompanying balance sheet. The estimated fair value amounts have been determined by the Organization using available market information and appropriate valuation methodologies. Considerable judgment is necessarily required in interpreting market data to develop the estimates of fair value, and, accordingly, the estimates are not necessarily indicative of the amounts that the agency could realize in a current market exchange. The recorded values of cash and cash equivalents, patient accounts receivable, contract receivables, cost report receivable, interest receivable, inventory, prepaid expenses, accounts payable, accrued payroll and related liabilities, Medicaid program liability, and accrued interest approximate their fair values based on their short-term nature. The recorded values of notes payable approximate their fair value, as interest is insignificant.

NOTE 15 – INVESTMENTS

The Organization applies GAAP for fair value measurements of financial assets that are recognized at fair value in the financial statements on a recurring basis. GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of fair market hierarchy are as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities the Organization has the ability to access.

Level 2 inputs are inputs (other than quoted prices in Level 1) that are observable for the asset or liability, either directly or indirectly.

Level 3 are unobservable inputs for the asset or liability and rely on management's own assumptions about the assumptions that market participants would use in pricing the asset or liability. (The unobservable inputs should be developed based on the best information available).

The Organization's investments are measured on a recurring basis and consist of a government money market mutual fund investment and a limited liability member of Louisiana Primary Care – Accountable Care Organization, LLC, a Louisiana limited liability company. The Organization has a 3.44% interest in Louisiana Primary Care – Accountable Care Organization, LLC whose purpose is to tie provider reimbursements to quality metrics and reductions in the cost of care. The carrying value of the member share is equal to its capital balance or historical cost increased or decreased for the Organization's share of the limited liability company's profit or loss. The Organization's capital balance in Louisiana Primary Care – Accountable Care Organization, LLC as of August 31, 2024 and 2023 was \$128,042 and \$62,771, respectively. There were no indicators of impairment on this investment during the fiscal year ended August 31, 2024.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 15 – INVESTMENTS (CONTINUED)

As of August 31, 2024, the Organization's investments measured on a recurring basis consisted of certificate of deposit investments with fair market value (Level 2) and a limited liability company membership with a fair market value (Level 3) with cost bases as follows:

	Cost	Fair Value	Unrealized Gain (Loss)
Certificate of deposit investments (Level 2 Observable Inputs)	\$ 1,680,420	\$ 1,680,420	\$ -0-
Limited Liability Company Member – 3.44% Interest (Level 3 Unobservable Inputs)	\$ 128,042	Not Determined	Not Determined

As of August 31, 2023, the Organization's investments measured on a recurring basis consisted of certificate of deposit investments with fair market value (Level 2) and a limited liability company membership with a fair market value (Level 3) with cost bases as follows:

	Cost	Fair Value	Unrealized Gain (Loss)
Certificate of deposit investments (Level 2 Observable Inputs)	\$ 1,599,719	\$ 1,599,719	\$ -0-
Limited Liability Company Member – 3.44% Interest (Level 3 Unobservable Inputs)	\$ 62,771	Not Determined	Not Determined

Changes in the Louisiana Primary Care – Accountable Care Organization, LLC membership for the year ended August 31, 2024 are as follows:

Balance as of August 31, 2023	\$ 62,771
Amounts invested in the membership	-
Share of profit/(loss) of membership	65,271
Distributions made from membership	-
Balance as of August 31, 2024	\$ 128,042

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 16 - PROPERTY AND EQUIPMENT

The balances and changes in property, plant, and equipment as of and for the year ended August 31, 2024 are as follows:

	Balance Beginning	Additions	Deletions	Balance Ending
Asset type:				
Non-depreciable assets:				
Land	\$ 750,280	\$ -	\$ -	\$ 750,280
Construction in progress	282,047	497,007	779,054	-
Total non-depreciable assets	1,032,327	497,007	779,054	750,280
Depreciable assets:				
Buildings	15,437,287	779,054	-	16,216,341
Furniture and equipment	4,256,752	24,923	-	4,281,675
Total depreciable assets	19,694,039	803,977	-	20,498,016
Accumulated depreciation	8,483,164	893,515	-	9,376,679
Total depreciable assets	11,210,875	(89,538)	-	11,121,337
Total property and equipment, net	\$ 12,243,202	\$ 407,469	\$ 779,054	\$ 11,871,617

NOTE 17 – LIQUIDITY AND AVAILABILITY OF RESOURCES

The Organization has \$5,140,068 of financial assets available within one year of the statement of financial position date to meet cash needs for general expenditures consisting of substantially cash of \$1,942,645, receivables of \$1,517,003, and certificates of deposit of \$1,680,420. None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditures within one year of the statement of financial position. The Organization has a goal to maintain financial assets which consist of cash on hand to meet three (3) months of normal operating expenses, which are, on average, approximately \$5,600,000. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, as part of its liquidity management, the Organization deposits cash in excess of daily requirements in certificate of deposit investments.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 18 – INTEREST RATE SWAP AGREEMENT

During 2019 and 2020, the Organization entered into an interest rate swap agreement with Hancock Whitney Bank to effectively convert variable rate debt of \$1,600,000 and \$1,200,000 into fixed rate obligations. Under the terms of the swap agreement, the Organization will pay a fixed interest rate of 3.95% on the \$1,600,000 variable debt and 3.80% on the \$1,200,000 variable debt and receive a variable rate based on a benchmark index of 1 month Fallback Rate (SOFR) w/o day lookback on the same notional amounts. The Organization has \$2,431,788 of notional amount of interest rate swap agreements consisting of: \$1,439,688, expiring on February 1, 2031, and \$992,100 expiring on May 1, 2031. Under the swap agreements, the Organization has a spread of 1.85% and 2.50%, respectively.

The swap agreements are formally designated and qualify as fair value hedges and are recorded at fair value in the Statements of Financial Position in other assets and/or other liabilities. Gains and losses due to changes in fair value of the interest rate swap agreements completely offset changes in the fair value of the hedged portion of the underlying debt. Therefore, no gain or loss has been recognized due to hedge ineffectiveness. Offsetting changes in fair value of both the interest rate swaps and the hedged portion of the underlying debt both were recognized in interest expense in the Statement of Activities and Changes in Net Assets and Statements of Functional Expenses. The Organization does not hold or issue any derivative instrument for trading or speculative purposes.

The fair values of the swap agreements as of August 31, 2024 and 2023 were assets of \$215,965 and \$349,137, respectively, and are included in other long-term assets, in the Statements of Financial Position. The fair value of the swap agreements excludes accrued interest and takes into consideration current interest rates and current likelihood of the swap counterparties' compliance with its contractual obligations. See note 20 for prior period adjustment related to these interest rate swap agreements.

NOTE 19 – PRIOR PERIOD ADJUSTMENT

The Organization reduced its beginning net assets for the fiscal year ending August 31, 2023 in the amount of \$219,485 for the recognition of the interest rate swap agreement balance and the prior year recognition of unrealized gains and losses on this agreement. This prior period adjustment resulted in the following changes to the August 31, 2023 financial statements:

Account	Balance as of August 31, 2023, as previously reported	Prior Period Adjustment	Balance as of August 31, 2023, as restated
Interest rate swap agreement	\$ -0-	\$ 311,345	\$ 311,345

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Notes to Financial Statements
August 31, 2024

NOTE 20 - INTERNAL REVENUE SERVICE CONTINGENCY

The Organization received an unpaid balance and accrued interest assessment from the Internal Revenue Service related to their presumed late filing of certain required forms for the 2020 tax period. The Organization is contesting this unpaid balance and accrued interest assessment and is currently in contact with the Internal Revenue Service to provide information needed to satisfy the notice and to request abatement of any interest and penalties. The estimated contingent payable to the Internal Revenue Service as of August 31, 2024 was \$201,786. It is possible the estimated potential settlement could change in the near term.

NOTE 21 - SUBSEQUENT EVENTS

The Organization evaluated its August 31, 2024 financial statements for subsequent events through the date of the audit report, the date the financial statements were available to be issued. The Organization is not aware of any subsequent events which would require recognition or disclosure in the financial statements.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.

**Schedule of Expenditures of Federal Awards
Year Ended August 31, 2024**

<u>Program Title</u>	<u>Assistance Listing Number</u>	<u>Grant Number</u>	<u>Program Year</u>	<u>Program Revenues</u>	<u>Program Expenses</u>
U. S. Department of Health and Human Services Cluster					
Direct Programs:					
Community Health Center Section 330	* 93.224	H80CS06459	9/1/23 - 8/31/24	\$ 5,441,317	\$ 5,441,317
FY 2023 Early Childhood Development	* 93.224	H8KCS49755	9/1/23 - 8/31/24	138,507	138,507
FY 2023 Expanding COVID-19 Vaccination	* 93.527	H8GCS48209	9/1/23 - 8/31/24	6,005	6,005
FY 2023 Bridge Access Program	* 93.527	H8LCS51390	9/1/23 - 8/31/24	<u>34,254</u>	<u>34,254</u>
Total U.S. Department of Health and Human Services Cluster				<u>5,620,083</u>	<u>5,620,083</u>
U.S. Department of Health and Human Services					
Grants for Capital Development in Health Centers	93.526	C8ECS44766	9/1/23 - 8/31/24	633,719	633,719
Pass-through from Administrators of the Tulane Educational Fund Aging Research	93.866		9/1/23 - 8/31/24	<u>29,072</u>	<u>29,072</u>
Total U.S. Department of Health and Human Services				<u>662,791</u>	<u>662,791</u>
Federal Communications Commission					
Universal Service Fund - Rural Health Care	32.005		9/1/23 - 8/31/24	<u>34,707</u>	<u>34,707</u>
Total Federal Communications Commission				<u>34,707</u>	<u>34,707</u>
Total federal assistance				<u>\$ 6,317,581</u>	<u>\$ 6,317,581</u>

* Major Program

Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Provider Care Providers for a Healthy Feliciana, Inc., and is presented on the accrual basis of accounting. The information on this schedule is presented in accordance with the requirements of Title 2 of U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Certain costs have been allocated to the federal program in accordance with OMB Circular A-122, *Cost Principles of Non-Profit Organizations*. The amounts presented in this schedule do not differ from the amounts presented in, or used in the preparation of the financial statements. Provider Care Providers for a Healthy Feliciana, Inc. has elected not to use the 10 percent *de minimis* indirect cost rate as allowed under the Uniform Guidance.

Primary Care Providers For A Healthy Feliciano, Inc.

Schedule of Compensation, Benefits and Other Payments to Chief Executive Officer

August 31, 2024

NO COMPENSATION PAID FROM PUBLIC FUNDS

Agency Head Name: Christi Hunt, Chief Executive Officer

Purpose	Amount
Salary	-
Benefits-health insurance	-
Benefits-retirement	-
Benefits-Life, ADD, LTD	-
Car allowance	-
Vehicle provided by government	-
Per diem	-
Reimbursements – Auto Mileage Reimb	-
Travel	-
Registration fees	-
Conference travel	-
Continuing professional education fees	-
Housing	-
Unvouchered expenses	-
Special meals	-

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors
Primary Care Providers For A Healthy Feliciana, Inc.
Clinton, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Primary Care Providers For A Healthy Feliciana, Inc. (a nonprofit organization), which comprise the statement of financial position as of August 31, 2024, and the related statements of activities and changes of net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated February 20, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Board of Directors
Primary Care Providers For A Healthy Feliciana, Inc.
Clinton, Louisiana

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Primary Care Providers For A Healthy Feliciana, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana
February 20, 2025

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors
Primary Care Providers For A Healthy Feliciana, Inc.
Clinton, Louisiana

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement that could have a direct and material effect on each of Primary Care Providers For A Healthy Feliciana, Inc.'s major federal programs for the year ended August 31, 2024. Primary Care Providers For A Healthy Feliciana, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Primary Care Providers For A Healthy Feliciana, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Primary Care Providers For A Healthy Feliciana, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the compliance requirements referred to above.

Board of Directors
Primary Care Providers For A Healthy Feliciana, Inc.
Clinton, Louisiana

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Primary Care Providers For A Healthy Feliciana, Inc.'s federal programs.

Auditor Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Primary Care Providers For A Healthy Feliciana, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Board of Directors
Primary Care Providers For A Healthy Feliciana, Inc.
Clinton, Louisiana

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana
February 20, 2025

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Schedule of Findings and Questioned Costs
Year Ended August 31, 2024

SECTION I – SUMMARY OF AUDITORS’ RESULTS

Financial Statements

Type of auditor’s report issued	Unmodified
Internal control over financial reporting:	
Material weaknesses identified?	___ Yes <u> x </u> No
Significant deficiency identified not considered to be material weaknesses?	___ Yes <u> x </u> None reported
Noncompliance material to financial statements noted?	___ Yes <u> x </u> No

Federal Awards

Internal control over major programs:	
Material weaknesses identified?	___ Yes <u> x </u> No
Significant deficiency identified not considered to be material weaknesses?	___ Yes <u> x </u> None reported
Type of auditor’s report issued on compliance for major programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?	___ Yes <u> x </u> No

Identification of major programs:

Assistance	
<u>Listing Number</u>	<u>Name of Federal Program or Cluster</u>
93.224	U.S. Department of Health and Human
93.527	Services, Community Health Centers
	Cluster

Dollar threshold used to distinguish between
Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee? x Yes ___ No

A separate management letter was not issued.

PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.
Clinton, Louisiana
Schedule of Findings and Questioned Costs (Continued)
Year Ended August 31, 2024

SECTION II – FINANCIAL STATEMENT FINDINGS

None

SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

The results of my tests disclosed no instances of non-compliance with the requirements applicable to each major federal program that are required to be reported in accordance with the Uniform Guidance.

PRIMARY CARE PROVIDERS FOR A HEALTH FELICIANA, INC.
Clinton, Louisiana
Summary Schedule of Prior Year Findings and Questioned Costs
Year Ended August 31, 2024

PRIOR YEAR FINDINGS

None

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INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

To the Board of Directors of Primary Care Providers For A Healthy Feliciana, Inc. and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period September 1, 2023 through August 31, 2024. Primary Care Providers For A Healthy Feliciana, Inc.'s management is responsible for those C/C areas identified in the SAUPs.

Primary Care Providers For A Healthy Feliciana, Inc. has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period September 1, 2023 through August 31, 2024. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

1) Written Policies and Procedures

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
 - i. ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.
 - ii. ***Purchasing***, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the Public Bid Law; and (5) documentation required to be maintained for all bids and price quotes.

- iii. **Disbursements**, including processing, reviewing, and approving.
- iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.
- vi. **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. **Travel and Expense Reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. **Information Technology Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

Were any exceptions found? - No

We performed the Information Technology Disaster Recovery/Business Continuity procedure (1Axi) and discussed the results with management.

2) Board or Finance Committee

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
- i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
 - ii. For those entities reporting on the governmental accounting model, observe whether the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on proprietary funds, and semi-annual budget-to-actual, at a minimum, on all special revenue funds. *Alternately, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
 - iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
 - iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

Were any exceptions found? - No

3) Bank Reconciliations

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
 - ii. Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation within 1 month of the date of the reconciliation was prepared (e.g., initialed and dated, electronically logged); and

- iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Were any exceptions found? – Yes

Exception (3Aii) – Noted a board member who does not handle cash, post ledgers, or issue checks reviewed one sampled bank reconciliation, but not within 1 month of the date of the reconciliation preparation. Noted a board member who does not handle cash, post ledgers, or issue checks had no evidence of review for a second sampled bank reconciliation.

4) Collections (excluding electronic funds transfers)

- A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).
- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
 - i. Employees responsible for cash collections do not share cash drawers/registers.
 - ii. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.
 - iii. Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
 - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, are not responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe the bond or insurance policy for theft was enforced during the fiscal period.
- D. Randomly select two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure 3A (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 10 deposits and:
 - i. Observe that receipts are sequentially pre-numbered.

- ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
- iii. Trace the deposit slip total to the actual deposit per the bank statement.
- iv. Observe the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
- v. Trace the actual deposit per the bank statement to the general ledger.

These procedures are not applicable to the public funds administered by this non-profit organization.

5) Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).
- B. For each location selected under #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
 - i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
 - ii. At least two employees are involved in processing and approving payments to vendors.
 - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
 - iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
 - v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

[Note: Findings related to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported.]

- C. For each location selected under #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and:

- i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates deliverables included on the invoice were received by the entity.
 - ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under procedure #5B, as applicable.
- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. *Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.*

Were any exceptions found? – N/A

The Non-Payroll Disbursements items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).

6) Credit Cards/Debit Cards/Fuel Cards/P-Cards

- A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
 - i. Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
 - ii. Observe that finance charges and late fees were not assessed on the selected statements.
- C. Using the monthly statements or combined statements selected under #6B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should have 10 transactions subject to testing). For each transaction, observe it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should

describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a “missing receipt statement” that is subject to increased scrutiny.

Were any exceptions found? – No

7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)

- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management’s representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:
- i. If reimbursed using a per diem, observe the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).
 - ii. If reimbursed using actual costs, observe the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
 - iii. Observe each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policies and Procedures procedure #1A(vii); and
 - iv. Observe each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Were any exceptions found? – No

8) Contracts

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternately, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management’s representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner’s contract, and:
- i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
 - ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
 - iii. If the contract was amended (e.g., change order), observe the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, was approval documented).

- iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe the invoice and related payment agreed to the terms and conditions of the contract.

Were any exceptions found? – N/A

The Contracts items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).

9) Payroll and Personnel

- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under #9A above, obtain attendance records and leave documentation for the pay period, and:
 - i. Observe all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
 - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials.
 - iii. Observe any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records; and
 - iv. Observe the rate paid to the employees or officials agree to the authorized salary/pay rate found within the personnel file.
- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or officials' cumulative leave records, agree the pay rates to the employee's or officials' authorized pay rates in the employee's or officials' personnel files, and agree the termination payment to entity policy.
- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

Were any exceptions found? – N/A

The Payroll and Personnel items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).

10) Ethics

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain ethics documentation from management, and:
 - i. Observe whether the documentation demonstrates each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
 - ii. Observe whether the entity maintains documentation which demonstrates each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

These procedures are not applicable to this non-profit organization.

11) Debt Service

- A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.
- B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

These procedures are not applicable to this non-profit organization.

12) Fraud Notice

- A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.
- B. Observe the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

Were any exceptions found? – No

13) Information Technology Disaster Recovery/Business Continuity

- A. Perform the following procedures, **verbally discuss the results with management, and report “We performed the procedure and discussed the results with management.”**
- i. Obtain and inspect the entity’s most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government’s local server or network, and (c) was encrypted.
 - ii. Obtain and inspect the entity’s most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
 - iii. Obtain a listing of the entity’s computers currently in use and their related locations, and management’s representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.
- B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in Payroll and Personnel procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.
- C. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain cybersecurity training documentation from management, and observe that the documentation demonstrates that the following employees/officials with access to the agency’s information technology assets have completed cybersecurity training as required by R.S. 42:1267. The requirements are as follows:
- Hired before June 9, 2020 - completed the training; and
 - Hired on or after June 9, 2020 - completed the training within 30 days of initial service or employment.

We performed the Information Technology Disaster Recovery/Business Continuity procedures and discussed the results with management.

14) Prevention Sexual Harassment

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain sexual harassment training documentation from management, and observe the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.

- B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).
- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that the report includes the applicable requirements of R.S. 42:344:
 - i. Number and percentage of public servants in the agency who have completed the training requirements;
 - ii. Number of sexual harassment complaints received by the agency;
 - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
 - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
 - v. Amount of time it took to resolve each complaint.

These procedures are not applicable to this non-profit organization.

Management's Response:

3Aii – The Organization will ensure all future bank reconciliations contain evidence of review within one month of the bank reconciliation by a board member who does not handle cash, post ledgers, or issue checks.

We were engaged by Primary Care Providers For A Healthy Feliciana, Inc. to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Primary Care Providers For A Healthy Feliciana, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

Steven M DeRouen & Associates LLC

Lake Charles, Louisiana
February 20, 2025