Luther Speight & Company, LLC
Certified Public Accountants and Consultants

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT

FINANCIAL STATEMENTS AND ACCOMPANYING

INDEPENDENT ACCOUNTANT'S REVIEW REPORT

AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2025

Baton Rouge North Economic Development District
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Luther Speight & Company, LLC
Certified Public Accountants and Consultants

Independent Accountant's Review Report

Baton Rouge North Economic Development District
5955 Scenic Highway
Baton Rouge, LA 70805

We have reviewed the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Baton Rouge North Economic Development District, a component unit of East Baton Rouge Parish, as of and for the year ended December 31, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants, and the standards applicable to review engagements contained in *Government Auditing Standards,* issued by the United States Comptroller General. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

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Other Matter Paragraph(s)

Supplementary Information

The accompanying schedule of compensation, benefits, and other payments to the agency head, political subdivision head, or chief executive officer is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the supplementary information and, accordingly, do not express an opinion on such information.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the following supplementary information on page 12 through page 18 be presented to supplement the basic financial statements:

Budgetary Comparison Schedule
Management's Discussion and Analysis

Such information, although not a required part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. The information is the responsibility of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

Luther Speight & Co

Luther Speight & Company CPAs
New Orleans, LA
June 30, 2026

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
STATEMENT OF NET POSITION
AS OF DECEMBER 31, 2025

Statement A

Assets		
Cash and Cash Equivalents	$	717,923
Hotel Occupancy Tax Receivable		30,833
Prepaid Expenses		1,689
Fixed Asset, Net		-
Investments		
Liabilities		
Accounts Payable		20,214
Other Liabilities		16,406
Total Liabilities		36,620
Fund Balance		
Fund Balance, Restricted		350,778
Fund Balance, Unassigned		363,047
Total Fund Balance		713,825
Total Liabilities and Fund Balance	$	750,445

The accompanying notes are an integral part of the financial statements.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2025

Statement B

	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Net (Expenses) Revenues and Changes in Net Assets
FUNCTIONS/PROGRAMS				
Governmental activities:				
Economic Development:				
General government	$ 227,218	$ -	$ -	$ (227,218)
Economic and business developmen	29,714	-	15,763	(13,951)
Total Governmental Activities	$ 256,932	$ -	$ 15,763	(241,169)
General Revenues:				
Taxes:				
Hotel occupancy taxes				246,677
In-kind contributions				28,000
Miscellaneous revenues				5,913
Governmental grants				2,262
Total General Revenues				282,852
Change in Net Position				41,683
Net Position - December 31, 2024				672,142
Net Position - December 31, 2025				$ 713,825

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
BALANCE SHEET - GOVERNMENT FUND
AS OF DECEMBER 31, 2025

Statement C

	Governmental Fund Financial Statements / **Balance Sheet**					
		Special Revenue Funds				
	General Fund	Real Estate Acquisition/ Redevelopment Fund Act 119 of 2021 (CEA #22-945-115)	Real Estate Acquisition/ Redevelopment Fund Act 170 of 2022 (CEA #23-945-188)	Louisiana Economic Development	Nonmajor Special Revenue Funds	Total
ASSETS						
Cash and cash equivalents	$ 360,259	$ 148,348	$ 150,000	$ 9,148	$ 50,168	$ 717,923
Hotel occupancy tax receivables	30,833	-	-	-	-	30,833
Accounts receivable	-	-	-	-	-	-
Prepaid expenses	1,689	-	-	-	-	1,689
TOTAL ASSETS	$ 392,781	$ 148,348	$ 150,000	$ 9,148	$ 50,168	$ 750,445
LIABILITIES						
Current liabilities:						
Accounts payables	$ 13,328	$ -	$ -	$ 6,886	$ -	$ 20,214
Other liabilities	16,406	-	-	-	-	16,406
TOTAL LIABILITIES	29,734	-	-	6,886	-	36,620
FUND BALANCE / NET POSITION						
Restricted	-	148,348	150,000	2,262	50,168	350,778
Unassigned / Unrestricted	363,047	-	-	-	-	363,047
TOTAL FUND BALANCE	363,047	148,348	150,000	2,262	50,168	713,825
TOTAL LIABILITIES AND FUND BALANCE	$ 392,781	$ 148,348	$ 150,000	$ 9,148	$ 50,168	$ 750,445

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENT FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2025

Statement D

		Special Revenue Funds				
	General Fund	Real Estate Acquisition/ Redevelopment Fund Act 119 of 2021 CEA #22-945-11(	Real Estate Acquisition/ Redevelopment Fund Act 170 of 2022 (CEA #23-945-188)	Louisiana Economic Development	Nonmajor Special Revenue Funds	Total
REVENUES						
Local sources:						
Taxes:						
Hotel occupancy tax	$ 246,677	$ -	$ -	$ -	$ -	$ 246,677
Federal grants	-	-	-	-	-	-
Miscellaneous revenues	5,912	-	-	-	-	5,912
State grants	-	-	-	18,026	-	18,026
In-kind contributions	28,000	-	-	-	-	28,000
Total revenues	280,589	-	-	18,026	-	298,615
EXPENDITURES						
Economic Development:						
General Government:						
Legislative	36,198	-	-	-	-	36,198
Executive	135,466	-	-	-	-	135,466
Financial administration	55,554	-	-	-	-	55,554
Economic and business development	13,951	-	-	15,763	-	29,714
Total expenditures	241,169	-	-	15,763	-	256,932
Other Sources of Funds	-	-	-	-	-	-
Other Uses of Funds	-	-	-	-	-	-
Total Other Sources and (Uses)	-	-	-	-	-	-
NET CHANGES IN FUND BALANCES	39,420	-	-	2,263	-	41,683
FUND BALANCES - DECEMBER 31, 2024, as restated	323,626	148,348	150,000	-	50,168	672,142
FUND BALANCES - DECEMBER 31, 2025	$ 363,046	$ 148,348	$ 150,000	$ 2,263	$ 50,168	$ 713,825

The acompanying notes are an integral part of these financial statements.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
RECONCILIATION OF GOVERNMENTALFUND BALANCE SHEET
TO THE STATEMENT OF NET POSITION
FOR THE YEAR ENDED DECEMBER 31, 2025

Statement E

Total Fund Balance for Governmental Funds	$	713,825
The difference between amounts reported for governmental activities in the statement of net position are different because of these:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds		-
Total Net Position of Governmental Activities:	$	713,825

The accompanying notes are an integral part of these financial statements.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE FUND BALANCE - GOVERNMENT FUND TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2025

Statement F

Net Change in Fund Balance - Governmental Funds	$	41,683
Amounts reported for govenrmental activities in the statement of activities are different because:		
Capital outlays are required to be presented as expenditures in government funds. However, the cost of those assets are allocated over their estimated useful lives as depreciation expense in the statement of activities. The excess of depreciation over the net capital outlays in the current period is presented here:		-
Change in Net Position of Governmental Activities	$	41,683

The accompanying notes are an integral part of the financial statements.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

INTRODUCTION

Baton Rouge North Economic Development District (BRNEDD) is an economic development district created in the parish of East Baton Rouge. The BRNEDD is a political subdivision of the state of Louisiana created for the purpose of developing the area included within the district in order to provide for substantial economic activity and employment opportunities.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION, MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The accompanying financial statements of the BRNEDD have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

This financial report has been prepared in conformity with GASB Statement No. 34, *Basic Financial Statements–and Management's Discussion and Analysis–for State and Local Governments*, issued in June 1999, as amended by GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position.*

Government-Wide Financial Statements (GWFS)

The government-wide financial statements include the Statement of Net Position (Statement A) and the Statement of Activities (Statement B) which are prepared using the economic resources measurement focus and the accrual basis of accounting. Under this basis of accounting, revenues are recorded when earned and expenses are recorded when a liability has been incurred, regardless of the timing of the related cash flows. These statements include all the financial activities of the BRNEDD.

In the government-wide Statement of Net Position (Statement A), the governmental activities present the assets, deferred outflows, liabilities and deferred inflows of the BRNEDD, with the difference reported as net position.

The government-wide Statement of Activities (Statement B) demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Fund Financial Statements (FFS)

Governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures, and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Fund financial statements report detailed information about the BRNEDD. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds, however management has decided to disclose all funds on the face of the basic financial statements. The general fund, Real Estate Acquisition/Redevelopment Fund (CEA #22-945-115), Real Estate Acquisition /Redevelopment Fund (CEA #23-945-188), Real Estate Acquisition /Redevelopment Fund (CEA #24-945-188), and Louisiana Economic Development are considered to be major funds.

Governmental funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The BRNEDD expenditures are recorded when the related fund liability is incurred, except for interest and principal payments on general long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when the obligations are expected to be liquidated with expendable available financial resources. The governmental funds use the following practices in recording revenues and expenditures:

Revenues

Hotel occupancy tax revenues are considered "measurable" when the underlying transaction occurs and meets the availability criteria. Substantially all other revenues are recorded when received.

Expenditures

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred.

Equity Classifications

In the government-wide statements, equity is classified as net position and displayed in three components:

1. **Net investment in capital assets, net of related debt:** Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

2. **Restricted net position:** Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.

3. **Unrestricted net position:** All other net position that do not meet the definition of "net investment in capital assets, net of related debt" or "restricted".

The BRNEDD adopted GASB No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions*. GASB No. 54 requires the fund balance amounts to be reported within the following fund balance classifications:

Nonspendable - Fund balance amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted - Fund balance amounts with constraints placed on the use of resources are either (a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed - Fund balance amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority. Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of action (for example, legislation, resolution, ordinance) it employed to previously commit those amounts.

Assigned - Fund balance amounts that are constrained by the government's intent to be used for specific purposes but are neither restricted not committed. Intent should be expressed by (a) the government body itself or (b) a body (a budget or finance committee, for example) or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

Unassigned - Fund balance that is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, expenditures are to be spent from restricted fund balance first and then unrestricted. Expenditures incurred in the unrestricted fund balances shall be reduced first from the committed fund balance, then from the assigned fund balance and finally, the unassigned fund balance.

B. BUDGETS AND BUDGETARY ACCOUNTING

The BRNEDD adopts an annual budget for its general fund and special revenue funds as required by state law, Louisiana Revised Statutes 39:1301-1314. The budgets are prepared on the modified accrual basis of accounting. Budgeted amounts are as originally adopted or as amended by the Baton Rouge North Economic Development District. Legally, the BRNEDD must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the BRNEDD to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more.

C. PROPERTY AND EQUIPMENT

The BRNEDD's policy is to capitalize property and equipment over $2,000. Lesser amounts are expensed. Purchased property and equipment are capitalized at cost. Donations of property and equipment are recorded as contributions at their estimated fair value.

Depreciation is provided utilizing the straight-line method over estimated useful lives of the asset. Useful lives vary from 3 to 7 years for furniture and equipment and 10 years for leasehold improvements. As of December 31, 2025, the BRNEDD did not have capitalized property and equipment and therefore, no depreciation expenses are recorded in the financial statements.

D. HOTEL OCCUPANCY TAXES

The BRNEDD is authorized to collect, within the designated boundaries of the North Baton Rouge section of the City of Baton Rouge, two percent hotel occupancy taxes that are dedicated to developing the area included within the district in order to provide for substantial economic activity and employment opportunities.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

E. ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, and expenses during the reporting period. Actual results could differ from those estimates.

2. CASH AND CASH EQUIVALENTS

As of December 31, 2025, the BRNEDD had cash and cash equivalents (book balances) totaling $717,923.

These deposits are stated at cost, which approximates market. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Custodial credit risk is the risk that, in event of a failure of financial institution or counterparty, the BRNEDD would not be able to recover its deposits, investments, or collateral securities that are in the possession of an outside party. Under state law, deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount of deposit with the fiscal agent bank. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

As of December 31, 2025, the BRNEDD has $717,923 in deposits (collected bank balances). These deposits are secured from risk by $664,782 of pledged security and $250,000 of federal deposit insurance.

3. HOTEL OCCUPANCY TAXES RECEIVABLES

Hotel occupancy tax receivable represents amounts due from hotel occupancy taxes that have been collected as of December 31, 2025. All amounts are expected to be collected in the subsequent period.

4. LITIGATION

There is no litigation pending against the BRNEDD as of December 31, 2025, nor is the organization aware of any unasserted claims.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

5. COMPENSATION PAID TO BOARD MEMBERS

The members of the Board of Commissioners of Baton Rouge North Economic Development District receive no compensation for their services.

6. RELATED PARTY TRANSACTIONS

There were no related party transactions that would require disclosure in the accompanying financial statements.

8. SUBSEQUENT EVENTS

BRNEDD evaluated subsequent events through June 30, 2026, and determined that no events occurred that require recognition or disclosure in the financial statements.

SUPPLEMENTARY INFORMATION

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
For the Year Ended December 31, 2025

Schedule 1

	Original Budget	Final Budget	Actual (GAAP Basis)	Variance With Final Budget Positive (Negative)
REVENUES				
Hotel occupancy taxes	$ 217,000	$ 253,000	$ 246,677	$ (6,323)
Misceaalaneous revenues	1,500	6,200	5,912	(288)
Other revenues - In-Kind Contributions	28,000	28,000	28,000	-
Total revenues	246,500	287,200	280,589	(6,611)
EXPENDITURES				
Economic Development:				
General government:				
Legislative	63,400	43,700	36,198	7,502
Executive	154,333	154,423	135,466	18,957
Financial administration	53,904	53,300	55,554	(2,254)
Economic Development:				
Economic and business development	23,800	18,300	13,951	4,349
Total expenditures	295,437	269,723	241,169	28,554
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(48,937)	17,477	39,420	21,943
Other Sources of Funds	36,107	4,461	-	4,461
Other Uses of Funds	-	-	-	-
Total Other Sources and (Uses)	36,107	4,461	-	4,461
NET CHANGES IN FUND BALANCE	(12,830)	21,938	39,420	26,404
FUND BALANCE - DECEMBER 31, 2024, as	219,388	324,045	323,626	(419)
FUND BALANCE - DECEMBER 31, 2025	$ 206,558	$ 345,983	$ 363,046	$ 25,985

See Independent Accountant's Review Report on Required Supplementary Information.

Schedule 2

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND -
REAL ESTATE ACQUISITION/REDEVELOPMENT FUND
Act 119 of 2021 (CEA #22-945-115)
For the Year Ended December 31, 2025

	Original Budget	Final Budget	Actual (GAAP Basis)	Variance With Final Budget Positive (Negative)
REVENUES				
State grants	$ -	$ -	$ -	$ -
Total revenues	-	-	-	-
EXPENDITURES				
Economic Development:				
Economic and business development	133,150	-	-	-
Total expenditures	133,150	-	-	-
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(133,150)	-	-	-
Other Sources of Funds	-	-	-	-
Other Uses of Funds	(15,000)	-	-	-
Total Other Sources and (Uses)	(15,000)	-	-	-
NET CHANGES IN FUND BALANCE	(148,150)	-	-	-
FUND BALANCE - DECEMBER 31, 2024	148,150	148,150	148,348	198
FUND BALANCE - DECEMBER 31, 2025	$ -	$ 148,150	$ 148,348	$ 198

See Independent Accountant's Review Report on Required Supplementary Information.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND -
REAL ESTATE ACQUISITION/REDEVELOPMENT FUND
ACT 119 OF 2021 (CEA #22-945-115)
FOR THE YEAR ENDED DECEMBER 31, 2025

Schedule 2

	Original Budget	Final Budget	Actual (GAAP Basis)	Variance With Final Budget Positive (Negative)
REVENUES				
State grants	$ -	$ -	$ -	$ -
Total revenues	-	-	-	-
EXPENDITURES				
Economic Development:				
Economic and business development	133,150	-	-	-
Total expenditures	133,150	-	-	-
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(133,150)	-	-	-
Other Sources of Funds	-	-	-	-
Other Uses of Funds	(15,000)	-	-	-
Total Other Sources and (Uses)	(15,000)	-	-	-
NET CHANGES IN FUND BALANCE	(148,150)	-	-	-
FUND BALANCE - DECEMBER 31, 2024	148,150	148,150	148,348	198
FUND BALANCE - DECEMBER 31, 2025	$ -	$ 148,150	$ 148,348	$ 198

Schedule 3

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND -
REAL ESTATE ACQUISITION/REDEVELOPMENT FUND
Act 170 of 2022 (CEA #23-945-188)
For the Year Ended December 31, 2025

	Original Budget	Final Budget	Actual (GAAP Basis)	Variance With Final Budget Positive (Negative)
REVENUES				
State grants	$ -	$ -	$ -	$ -
Total revenues	-	-	-	-
EXPENDITURES				
Economic Development:				
Economic and business development	135,000	-	-	-
Total expenditures	135,000	-	-	-
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(135,000)	-	-	-
Other Sources of Funds	-	-	-	-
Other Uses of Funds	(15,000)	-	-	-
Total Other Sources and (Uses)	(15,000)	-	-	-
NET CHANGES IN FUND BALANCE	(150,000)	-	-	-
FUND BALANCE - DECEMBER 31, 2024	150,000	150,000	150,000	-
FUND BALANCE - DECEMBER 31, 2025	$ -	$ 150,000	$ 150,000	$ -

See Independent Accountant's Review Report on Required Supplementary Information.

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
COMBINING BALANCE SHEET
NONMAJOR SPECIAL REVENUE FUNDS
For the Year Ended December 31, 2025

Schedule 5

	Delta Regional Authority	Façade & Signage Improvement Program	Real Estate Acquisition/ Redevelopment Fund Act 397 of 2023 (CEA #24-945-188)	Total
ASSETS				
Cash and cash equivalents	$ -	$ 168	$ 50,000	$ 50,168
Accounts receivable	-	-	-	-
TOTAL ASSETS	$ -	$ 168	$ 50,000	$ 50,168
LIABILITIES				
Current liabilities:				
Due to other funds	$ -	$ -	$ -	$ -
TOTAL LIABILITIES	-	-	-	-
FUND BALANCE / NET POSITION				
Restricted	-	168	50,000	50,168
TOTAL FUND BALANCE	-	168	50,000	50,168
TOTAL LIABILITIES AND FUND BAL/	$ -	$ 168	$ 50,000	$ 50,168

See Independent Accountant's Review Report.

Schedule 6

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
COMBINING SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR SPECIAL REVENUE FUNDS

For the Year Ended December 31, 2025

	Delta Regional Authority	Façade & Signage Improvement Program	Real Estate Acquisition/ Redevelopment Fund Act 397 of 2023 (CEA #24-945-188)	Total
REVENUES				
Federal grants	$ -	$ -	$ -	$ -
State grants	-	-	-	-
Total revenues	-	-	-	-
EXPENDITURES				
Economic Development:				
General Government:				
Economic and business development	-	-	-	-
Total expenditures	-	-	-	-
NET CHANGES IN FUND BALANCES	-	-	-	-
FUND BALANCES - DECEMBER 31, 2024	-	168	50,000	50,168
FUND BALANCES - DECEMBER 31, 2025	$ -	$ 168	$ 50,000	$ 50,168

BATON ROUGE NORTH ECONOMIC DEVELOPMENT DISTRICT
SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS TO THE CHIEF EXECUTIVE OFFICER
For the Year Ended December 31, 2025

Schedule 7

Agency Head Name: April Hawthorne, Executive Director

Purpose		Amount
Salary	$	80,000
Benefits - Retirement (Social Security taxes)		4,960
Benefits - Insurance (Medicare taxes)		1,160
Benefits - Insurance (Health and Dental)		6,881
Professional Development/Tuition		3,645
Conference travel		8,265
	$	104,911

Luther Speight & Company, LLC
Certified Public Accountants and Consultants

ATTESTATION REPORT
(Governmental Agency)

Independent Accountant's Report on Applying Agreed-Upon Procedures

To the Baton Rouge North Development District
and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the Baton Rouge North Development District (BRNEDD) compliance with certain laws and regulations contained in the accompanying Louisiana Attestation Questionnaire during the year ended December 31, 2025, as required by Louisiana Revised Statute 24:513 and the *Louisiana Governmental Audit Guide*. The BRNEDD's management is responsible for its financial records and compliance with applicable laws and regulations.

The BRNEDD has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the BRNEDD's compliance with the laws and regulations contained in the accompanying Louisiana Attestation Questionnaire during the year ended December 31, 2025. Additionally, the Louisiana Legislative Auditor has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

<u>Public Bid Law</u>

1. Obtain documentation for all expenditures made during the year for materials and supplies exceeding $30,000, and public works exceeding $250,000. Compare the documentation for these expenditures to Louisiana Revised Statute (R.S.) 39:1551-39:1755 (the state procurement code); R.S. 38:2211-2296 (the public bid law), or the regulations of the Division of Administration and the State Purchasing Office, whichever is applicable; and report whether the expenditures were made in accordance with these laws.

The organization did not have disbursements for materials and supplies that exceeded $30,000, nor public works exceeding $250,000 during the year.

Code of Ethics for Public Officials and Public Employees

2. Obtain a list of the immediate family members of each board member as defined by R.S. 42:1101-1124 (the ethics law).

This list was not available as of the report date. The client indicated that board members had been polled for potential conflicts of interest and none were noted.

Management Response:

3. Obtain a list of all employees paid during the fiscal year.

We obtained an employee listing for those during the 2025 calendar year.

4. Report on whether any employees' names appear on both lists obtained in Procedures 2 and 3.

No exceptions noted.

5. Obtain a list of all disbursements made during the year; and a list of outside business interests of board members, employees, and board members' and employees' immediate families. Report whether any vendors appear on both lists.

We obtained a comprehensive general ledger from the BRNEDD. We noted no exceptions regarding employee or board member names appearing on both reports. As of the reporting date, documentation was not available to examine regarding the immediate family members of board members, or employees. Management advised that conflict-of-interest monitoring is conducted regularly and resolved when identified.

Management Response:

Budgeting

6. Obtain a copy of the legally adopted budget and all amendments.

Management provided us with a copy of the original budget. Management confirmed that there were no amendments to the budget during the year.

7. Trace documentation for the adoption of the budget and approval of any amendments to the minute book, and report whether there are any exceptions.

We traced adoption of the original budget to documentation in the minutes of the meeting of the BRNEDD's board held on December 23, 2024. Management advised that there were no amendments to the budget during the year.

8. Compare the revenues and expenditures of the final budget to actual revenues and expenditures. Report on whether actual revenues failed to meet budgeted revenues by 5% or more, and whether actual expenditures exceeded budgeted amounts by 5% or more.

(For agencies that must comply with the Licensing Agency Budget Act only, compare the expenditures of the final budget to actual expenditures, and report whether actual expenditures exceeded budgeted amounts by 10% or more per category or 5% or more in total).

We compared the revenues and expenditures of the final budget to actual revenues and expenditures. Actual revenues met the budgeted revenue provided. Total expenditures did not exceed the total budgeted amounts. No exceptions noted.

Accounting and Reporting

9. Obtain the list of all disbursements made during the fiscal year. Randomly select six disbursements, and obtain documentation from management for these disbursements. Compare the selected disbursements to the supporting documentation, and:

(a) Report whether the six disbursements agree to the amount and the payee in the supporting documentation.

The client provided supporting documentation pertaining to each selected disbursement. The amounts for each disbursement agree with the supporting documentation provided. Payees agree for each check disbursement. Journal entries on ledger do not have payee names populated.

(b) Report whether the six disbursements were coded to the correct fund and general ledger account.

All six disbursements were coded to the correct general ledger account. Two disbursements were for professional services related to mini-sessions educating the public on childcare opportunities. The grant funds were approved for professional services to educate the public related to construction licensing. No other exceptions noted.

(c) Report whether the six disbursements were approved in accordance with management's policies and procedures.

Check requisitions accompanied each check disbursement copy. They were signed by the Administrative Assistant, and the Executive Director. Journal entry worksheets were prepared to record credit card activity. The worksheet approvals provided did not contain signatures.

Meetings

10. Obtain evidence from management to support that agendas for meetings recorded in the minute book were posted or advertised as required by R.S. 42:11 through 42:28 (the open meetings law); and report whether there are any exceptions.

We noted that scheduled meetings are listed on the BRNEDD's website. Meeting notices are also posted on the office door for public view.

Debt
11. Obtain bank deposit slips for the fiscal year and scan the deposit slips in order to identify and report whether there are any deposits that appear to be proceeds of bank loans, bonds, or like indebtedness. If any such proceeds are identified, obtain from management evidence of approval by the State Bond Commission, and report any exceptions.

Management advised that the organization receives Hotel Tax Receipts and Other revenue via ACH. Cash receipts appear reasonable related to recorded income. We did not identify deposits that appeared to be proceeds from bank loans, bonds, or like indebtedness.

Advances and Bonuses
12. Obtain the list of payroll disbursements and meeting minutes of the governing board, if applicable. Scan these documents to identify and report whether there are any payments or approval of payments to employees that may constitute bonuses, advances, or gifts.

We reviewed a list of payroll disbursements. Payroll amounts were consistent and did not appear to include payments to employees constituting bonuses, advances, or gifts.

State Audit Law
13. Report on whether the agency provided a timely report in accordance with R.S. 24:513.

BRNEDD's report is due on June 30, 2026. The report was completed and made available to the Louisiana Legislative Auditor in compliance with R.S. 24:513.

14. Inquire of management and report whether the agency entered into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the agency was not in compliance with R.S. 24:513 (the audit law).

The BRNEDD remained in compliance with R.S. 24:513 (the audit law). No exception noted.

Prior-Year Comments
15. Obtain and report management's representation as to whether any prior-year suggestions, exceptions, recommendations, and/or comments have been resolved.

The prior year report, dated June 30, 2025, did not include any suggestions, exceptions, recommendations, or comments.

We were engaged by the Baton Rouge North Economic Development District to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants, and the standards applicable to attestation engagements contained in *Government Auditing Standards,* issued by the United States Comptroller General. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on the District's compliance with the foregoing matters.

Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you. We are required to be independent of the BRNEDD and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on the BRNEDD's compliance with certain laws and regulations contained in the accompanying Louisiana Attestation Questionnaire, as required by Louisiana Revised Statute 24:513 and the *Louisiana Governmental Audit Guide*, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Luther Speight & Company CPAs
June 30, 2026

LOUISIANA ATTESTATION QUESTIONNAIRE
(For Attestation Engagements of Governmental Agencies)

May 26, 2026

Luther Speight & Company, LLC Certified Public Accountants and Consultants

1100 Poydras Street, Suite 1225

New Orleans, LA 70163

In connection with your engagement to apply agreed-upon procedures to the control and compliance matters identified below, as of **December 31, 2025** and for the year then ended, and as required by Louisiana Revised Statute (R.S.) 24:513 and the *Louisiana Governmental Audit Guide*, we make the following representations to you.

Public Bid Law

It is true that we have complied with the state procurement code (R.S. 39:1551 – 39:1755); the public bid law (R.S. 38:2211-2296), and, where applicable, the regulations of the Division of Administration and the State Purchasing Office.

Yes [X] No [ ] N/A [ ]

Code of Ethics for Public Officials and Public Employees

It is true that no employees or officials have accepted anything of value, whether in the form of a service, loan, or promise, from anyone that would constitute a violation of R.S. 42:1101-1124.

Yes [X] No [ ] N/A [ ]

It is true that no member of the immediate family of any member of the governing authority, or the chief executive of the governmental entity, has been employed by the governmental entity after April 1, 1980, under circumstances that would constitute a violation of R.S. 42:1119.

Yes [X] No [ ] N/A [ ]

Budgeting

We have complied with the state budgeting requirements of the Local Government Budget Act (R.S. 39:1301-15), R.S. 39:33, or the budget requirements of R.S. 39:1331-1342, as applicable.

Yes [X] No [ ] N/A [ ]

Accounting and Reporting

All non-exempt governmental records are available as a public record and have been retained for at least three years, as required by R.S. 44:1, 44:7, 44:31, and 44:36.

Yes [X] No [ ] N/A [ ]

We have filed our annual financial statements in accordance with R.S. 24:514, and 33:463 where applicable.

Yes [X] No [ ] N/A [ ]

We have had our financial statements reviewed in accordance with R.S. 24:513.

Yes [X] No [ ] N/A [

We did not enter into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the agency was not in compliance with R.S. 24:513 (the audit law).

Yes [X] No [ ] N/A [ ]

We have complied with R.S. 24:513 A. (3) regarding disclosure of compensation, reimbursements, benefits and other payments to the agency head, political subdivision head, or chief executive officer.

Yes [X] No [ ] N/A [ ]

We have complied with R.S. 24:515.2 regarding reporting of pre- and post- adjudication court costs, fines and fees assessed or imposed; the amounts collected; the amounts outstanding; the amounts retained; the amounts disbursed, and the amounts received from disbursements.

Yes [ ] No [ ] N/A [X]

Meetings

We have complied with the provisions of the Open Meetings Law, provided in R.S. 42:11 through 42:28.

Yes [X] No [ ] N/A [ ]

Debt

It is true we have not incurred any indebtedness, other than credit for 90 days or less to make purchases in the ordinary course of administration, nor have we entered into any lease-purchase agreements, without the approval of the State Bond Commission, as provided by Article VII, Section 8 of the 1974 Louisiana Constitution, Article VI, Section 33 of the 1974 Louisiana Constitution, and R.S. 39:1410.60-1410.65.

Yes [X] No [ ] N/A [ ]

Advances and Bonuses

It is true we have not advanced wages or salaries to employees or paid bonuses in violation of Article VII, Section 14 of the 1974 Louisiana Constitution, R.S. 14:138, and AG opinion 79-729.

Yes [X] No [ ] N/A [ ]

Prior-Year Comments

We have resolved all prior-year recommendations and/or comments.

Yes [ ] No [ ] N/A [X]

General

We acknowledge that we are responsible for the Agency's compliance with the foregoing laws and regulations and the internal controls over compliance with such laws and regulations.

Yes [X] No [ ] N/A [ ]

We acknowledge that we are responsible for determining that that the procedures performed are appropriate for the purposes of this engagement.

Yes [X] No [ ] N/A [ ]

We have evaluated our compliance with these laws and regulations prior to making these representations.

Yes [X] No [ ] N/A [ ]

We have provided you with all relevant information and access under the terms of our agreement.

Yes [X] No [ ] N/A [ ]

We have disclosed to you all known noncompliance of the foregoing laws and regulations, as well as any contradictions to the foregoing representations.

Yes [X] No [ ] N/A [ ]

We are not aware of any material misstatements in the information we have provided to you.

Yes [X] No [ ] N/A [ ]

We have disclosed to you any communications from regulatory agencies, internal auditors, other independent practitioners or consultants, and others concerning noncompliance with the foregoing laws and regulations, including communications received during the period under examination; and will disclose to you any such communication received between the end of the period under examination and the date of your report.

Yes [X] No [ ] N/A [ ]

We will disclose to you, the Legislative Auditor, and the applicable state grantor agency/agencies all known noncompliance and other events subsequent to the date of this representation and the date of your report that could have a material effect on our compliance with laws and regulations and the internal controls with such laws and regulations, or would require adjustment or modification to the results of the agreed-upon procedures.

Yes [X] No [ ] N/A [ ]

The previous responses have been made to the best of our belief and knowledge.

__________ Secretary __________ Date

Serra Barrow 3 Williams Treasurer 06-30-2026 Date

Kermit Johnson Pres President 06/30/26 Date