

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**FINANCIAL REPORT**

**YEAR ENDED DECEMBER 31, 2024**

## TABLE OF CONTENTS

	<u>PAGE NO.</u>
INDEPENDENT AUDITORS REPORT	1 - 4
REQUIRED SUPPLEMENTAL INFORMATION	
Management's Discussion and Analysis	5 - 11
FINANCIAL STATEMENTS	
Consolidated Statement of Net Position	12
Consolidated Statement of Revenues and Expenses	13
Consolidated Statement of Changes in Net Position	14
Consolidated Statement of Cash Flows	15
Notes to Consolidated Financial Statements	16 - 42
REQUIRED SUPPLEMENTARY INFORMATION	
Schedule of Employer's Proportionate Share of Net Pension Liability	43
Schedule of Employer's Contributions	44
OTHER SUPPLEMENTAL INFORMATION	
Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer	45
Schedule of Expenditures of Federal Awards	46 - 47
COMPLIANCE AND INTERNAL CONTROL SECTION	
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	48 - 49
Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance	50 - 52
Schedule of Findings and Questioned Costs	53 - 54
Schedule of Prior Year Findings	55

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**INDEPENDENT AUDITOR'S REPORT**

Board of Commissioners  
Plaquemines Parish Hospital Service District Number One  
d/b/a Plaquemines Medical Center  
Port Sulphur, Louisiana

**Report on the Audit of the Financial Statements**

***Opinions***

We have audited the accompanying financial statements of the business-type activities of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center, as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center, as of December 31, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Basis for Opinions***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the Schedule of Employer's Proportionate Share of Net Pension Liability and the Schedule of Employer's Contributions on pages 5 - 11 and 43 - 44 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's basic financial statements. The accompanying Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer and the Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer and the Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2025, on our consideration of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control over financial reporting and compliance.

*Camnetar & Co.*

*Camnetar & Co., CPAs*

a professional accounting corporation

Gretna, Louisiana

June 30, 2025

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**MANAGEMENT’S DISCUSSION AND ANALYSIS**  
**December 31, 2024**

This section of the Plaquemines Parish Hospital Service District Number One (d/b/a Plaquemines Medical Center) (the “Center”) annual financial report presents the Center's financial performance during the fiscal year that ended on December 31, 2024. This should be read in conjunction with the financial statements and the accompanying notes to those financial statements in this report.

**Financial Highlights**

- The Center’s total assets decreased by \$3,837,764 or 6.66%.
- During the year, the Center’s total operating revenue increased by \$421,163 or 19.47%, to \$2,584,763 from the prior year while operating expenses increased by \$2,315,119 or 21.71% to \$12,981,370. The Center had a loss from operations of \$10,396,607 which is approximately 402% of total operating revenue. This compares to the prior fiscal year’s loss from operations of \$8,502,651, or 393% of operating revenue.
- The Center received \$2,666,831 and \$2,422,336 in 2024 and 2023, respectively, in ad valorem tax revenue for the operations of the facility.
- The Center received \$2,769,124 and \$2,525,021 in 2024 and 2023, respectively in special millage ad valorem tax revenue for operations, construction, and new programs for the facility.
- During the fiscal year, the Center made capital investments for a total of \$1,907,330.

**Required Financial Statements**

The Consolidated Financial Statements of the Center report information about the Center and Plaquemines Primary Care, Inc. using Governmental Accounting Standards Board (“GASB”) accounting principles. These Statements offer short-term and long-term financial information about their activities.

The Consolidated Statements of Net Position include all of the Center’s assets and liabilities and provide information about the nature and the amounts of investments in resources (assets) and the obligations to the Center’s creditors (liabilities). It also provides the basis for computing rate of return, evaluating the capital structure of the Center, and assessing the liquidity and financial flexibility of the Center.

All of the current year’s revenues and expenses are accounted for in the Consolidated Statements of Revenues and Expenses. This statement measures changes in the Center’s operations over the past year and can be used to determine whether the Center has been able to recover all of its costs through its patient service revenue and other revenue sources.



**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**  
**December 31, 2024**

**Required Financial Statements (Continued)**

The primary purpose of the Consolidated Statement of Cash Flows is to provide information about the Center's cash from operations, investing, and financing and to provide answers to questions such as where did cash come from, what was cash used for, and what was the change in cash balance during the reporting period.

Plaquemines Primary Care, Inc. was established for the purpose of providing on-going and follow-up treatment for chronic illnesses on a scheduled appointment basis during pre-determined scheduled hours. Plaquemines Primary Care, Inc. will allow the Center to better service the medical needs of its constituents.

**Financial Analysis of the Center**

The Consolidated Statements of Net Position and the Consolidated Statements of Revenue and Expenses report information about the Center's activities. These two statements report the net position of the Center and changes in them. Increases or decreases in the Center's net position are one indicator of whether its financial health is improving or deteriorating. However, other non-financial factors, such as changes in the health care industry, changes in Medicare and Medicaid regulations, and changes in managed care contracting, should also be considered.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**  
**December 31, 2024**

**Net Position**

The following table presents a summary of the Center's Statement of Net Position for each of the fiscal years ended December 31, 2024 and 2023:

**TABLE 1**  
**Condensed Consolidated Statements of Net Position**

	<b>2024</b>	<b>2023</b>	<b>Dollar Change</b>	<b>Percent Change</b>
<b>Assets</b>				
Current assets	\$ 29,097,606	\$ 32,116,450	\$ (3,018,844)	-9.40%
Net capital assets	24,270,758	23,180,923	1,089,835	4.70%
Other non-current assets	451,047	2,359,802	(1,908,755)	-80.89%
<b>Total Assets</b>	<b>53,819,411</b>	<b>57,657,175</b>	<b>(3,837,764)</b>	<b>-6.66%</b>
<b>Deferred Outflows of Resources</b>	<b>914,034</b>	<b>-</b>	<b>914,034</b>	<b>0.00%</b>
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 54,733,445</b>	<b>\$ 57,657,175</b>	<b>\$ (2,923,730)</b>	<b>-5.07%</b>
<b>Liabilities</b>				
Current liabilities	\$ 1,005,658	\$ 716,798	\$ 288,860	40.30%
Non-current liabilities	318,889	1,304,040	(985,151)	-75.55%
<b>Total Liabilities</b>	<b>1,324,547</b>	<b>2,020,838</b>	<b>(696,291)</b>	<b>-34.46%</b>
<b>Deferred Inflows of Resources</b>	<b>604,401</b>	<b>698,929</b>	<b>(94,528)</b>	<b>-13.52%</b>
<b>Net Position</b>				
Net investment in capital assets	24,270,758	23,180,923	1,089,835	4.70%
Unrestricted	28,533,739	31,756,485	(3,222,746)	-10.15%
<b>Total Net Position</b>	<b>52,804,497</b>	<b>54,937,408</b>	<b>(2,132,911)</b>	<b>-3.88%</b>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<b>\$ 54,733,445</b>	<b>\$ 57,657,175</b>	<b>\$ (2,923,730)</b>	<b>-5.07%</b>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**

**December 31, 2024**

**Summary of Revenue and Expenses**

The following table presents a summary of the Center's historical revenues and expenses for each of the fiscal years ended December 31, 2024 and 2023:

**TABLE 2**  
**Condensed Consolidated Statements of Revenue, Expenses, and Change in Net Position**

	Year Ended December 31		Dollar Change	Percent Change
	2024	2023		
<b>Operating Revenues:</b>				
Net patient service revenue	\$ 2,488,372	\$ 2,093,144	\$ 395,228	18.88%
Lab and other services revenue	870	23,699	(22,829)	-96.33%
Discount programs	95,521	46,757	48,764	104.29%
<b>Total Operating Revenues</b>	<b>2,584,763</b>	<b>2,163,600</b>	<b>421,163</b>	<b>19.47%</b>
<b>Operating Expenses:</b>				
Salaries and employee benefits	4,948,054	3,895,119	1,052,935	27.03%
Supplies, contract services, equipment, and fees	3,319,921	2,349,427	970,494	0.00%
Other operating expenses	3,895,913	3,665,470	230,443	0.00%
Depreciation	817,482	756,235	61,247	8.10%
<b>Total Operating Expenses</b>	<b>12,981,370</b>	<b>10,666,251</b>	<b>2,315,119</b>	<b>21.71%</b>
<b>Operating Loss</b>	<b>(10,396,607)</b>	<b>(8,502,651)</b>	<b>(1,893,956)</b>	<b>22.27%</b>
<b>Non-Operating Revenue:</b>				
Ad valorem tax revenue, operating	2,666,831	2,422,336	244,495	10.09%
Ad valorem tax revenue special millage	2,769,124	2,525,021	244,103	9.67%
Grants and other assistance	1,374,032	2,130,349	(756,317)	-35.50%
Settlements	469	-	469	0.00%
Gain/(Loss) on disposal of assets	(14)	-	(14)	0.00%
Miscellaneous	139,296	162,461	(23,165)	-14.26%
Investment income	1,294,327	1,422,504	(128,177)	-9.01%
Other	19,631	19,731	(100)	-0.51%
<b>Total Non-Operating Revenue</b>	<b>8,263,696</b>	<b>8,682,402</b>	<b>(418,706)</b>	<b>-4.82%</b>
<b>Change in Net Position</b>	<b>(2,132,911)</b>	<b>179,751</b>	<b>(2,312,662)</b>	<b>-1286.59%</b>
<b>Net Position-Beginning</b>	<b>54,937,408</b>	<b>54,757,657</b>	<b>179,751</b>	<b>0.33%</b>
<b>Net Position-Ending</b>	<b>\$ 52,804,497</b>	<b>\$ 54,937,408</b>	<b>\$ (2,132,911)</b>	<b>-3.88%</b>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**  
**December 31, 2024**

**Sources of Revenue**

**Operating Revenue**

Patient service revenue includes revenue from the Medicare and Medicaid programs and patients, or their third-party payors. Reimbursement for the Medicare and Medicaid programs and the third-party payors is based upon established rates and contracts. The difference between the covered charges and the established contract is recognized as a contractual allowance. The provision for bad debt increased approximately \$455,392 or 10% to \$4,828,389 in 2024 from \$4,372,997 in 2023.

**Investment Income**

The Center holds funds that are invested primarily in Louisiana Asset Management Pool, a local government investment pool. Investments had a total return of \$1,294,327 and \$1,422,504 during fiscal years 2024 and 2023, respectively.

**Operating and Financial Performance**

The following summarizes the Center's statements of revenue and expenses as between 2024 and 2023:

In early 2024, in order to better serve its community, the Center opened a second clinic facility located in Belle Chasse, LA. The 2024 changes in operating and financial performance include the changes associated with operating the new Belle Chasse location

Overall activity at the Center, as measured by patient visits and procedures, performed directly by the Center, increased 9.5% to 21,933 visits and procedures in 2024 from 20,024 visits and procedures in 2023. Net patient service revenue per patient visit/procedure increased 8.5% to \$113.45 per patient visit/procedure in 2024 from \$104.53 per patient visit/procedure in 2023.

**TABLE 3**  
**Patient visits and Procedures Statistical Data**

Description	Year Ended December 31	
	2024	2023
Clinics	16,066	14,166
Primary Care	5,354	5,399
Workers' Compensation Patients	513	459
Total	21,933	20,024

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**  
**December 31, 2024**

**Operating and Financial Performance (continued)**

Salaries and related benefits expense increased \$1,052,935 or 27.03%, to \$4,948,054 in 2024 from \$3,895,119 in 2023. As a percentage of operating revenue, salary and related benefits expense was approximately 191% and 180% for the years ended December 31, 2024 and 2023, respectively.

Supplies, contract services, equipment, fees and other operating expenses increased \$1,200,937 or 19.97% for the year ended December 31, 2024.

Depreciation expense increased \$61,247 for the year ended December 31, 2024. For the years ended December 31, 2024 and 2023, depreciation expense was \$817,482 and \$756,235, respectively.

Total operating expenses increased by \$2,315,119 for the year ended December 31, 2024, for the reasons discussed above.

**Capital Assets**

At the end of 2024, the Center had an increase in net capital assets of \$1,089,835. This amount represents a net increase of 5% over last year. Capital Assets, net of depreciation, are shown below:

**TABLE 4**  
**Capital Asset Data**

Description	Year Ended December 31		Change
	2024	2023	
Land	\$ 127,597	\$ 127,597	\$ -
Construction in progress	-	2,603,915	(2,603,915)
Buildings	30,235,554	26,179,185	4,056,369
Equipment and furniture	3,411,764	3,051,825	359,939
Improvements other than building	27,409	-	27,409
Other	40,000	-	40,000
Less: Accumulated depreciation	(9,571,566)	(8,781,599)	(789,967)
Net capital assets	\$ 24,270,758	\$ 23,180,923	\$ 1,089,835

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)**  
**December 31, 2024**

**Economic Factors and Next Year's Budget**

The Center's primary recurring funding source is Ad Valorem taxes, which are projected to remain without major change over the next few years. During 2021, in order to better serve its community, the Center purchased a second facility located in Belle Chasse, LA. The facility was renovated and opened for operations in early 2024. With the exception of the costs associated with operating the Belle Chasse location for a full year, the Center's management believes the 2025 year will be financially similar to the current year. The Center will continue pursuing additional revenue opportunities to support providing and expanding significant healthcare services to its community.

**Contacting the Plaquemines Medical Center**

This financial report is designed to provide our citizens, customers, and creditors with a general overview of the Center's finances. If you have questions about this report or need additional financial information, please contact the administration for the Center as follows:

Mr. Dale Adams, Chairman  
Plaquemines Medical Center  
27136 Highway 23  
Port Sulphur, LA 70083  
Phone 504-564-3344  
Fax 504-564-0174

## **FINANCIAL STATEMENTS**

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER  
CONSOLIDATED STATEMENT OF NET POSITION  
For the Year Ended December 31, 2024**

<b>Assets</b>	
Current Assets	
Cash and cash equivalents	\$ 22,769,955
Ad valorem tax revenue receivable (net of estimated uncollectibles of \$277,140)	4,905,158
Patient accounts receivable (net of estimated uncollectibles of \$4,828,389)	362,461
Grant income receivable	486,165
Prepaid expenses	454,446
Inventories	119,421
Total Current Assets	29,097,606
Non-Current Assets	
Capital assets (net of accumulated depreciation of \$9,571,566)	24,270,758
Leases receivable	451,047
Total Non-Current Assets	24,721,805
Total Assets	53,819,411
<b>Deferred Outflows of Resources</b>	
Net pension liability	914,034
<b>Liabilities</b>	
Current Liabilities	
Accounts payable	463,482
Accrued expenses	369,321
Due to other governmental agencies	172,355
Deposits on hold	500
Total Current Liabilities	1,005,658
Non-Current Liabilities	
Net pension liability	318,889
Total Liabilities	1,324,547
<b>Deferred Inflows of Resources</b>	
Lease revenue	420,389
Net pension liability	184,012
Total Deferred Inflows of Resources	604,401
<b>Net Position</b>	
Net investment in capital assets	24,270,758
Unrestricted	28,533,739
Total Net Position	\$ 52,804,497

The accompanying notes are an integral part of these statements.



**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**CONSOLIDATED STATEMENT OF REVENUES AND EXPENSES**

**For the Year Ended December 31, 2024**

<b>Operating Revenues</b>	
Net patient service	\$ 2,488,372
Lab and other services	870
Drug discount program	95,521
Total Operating Revenues	2,584,763
<b>Operating Expenses</b>	
Salaries and related	4,948,054
Professional fees	1,152,992
Medical supplies	514,720
Repairs and maintenance	502,958
Purchased services	2,805,201
Depreciation	817,482
Utilities and telephone	294,836
Insurance	929,431
Administrative expense	848,381
Other expense	167,315
Total Operating Expenses	12,981,370
<b>Operating Loss</b>	<b>(10,396,607)</b>
<b>Non-Operating Revenues (Expenses)</b>	
Ad valorem tax revenue, operating	2,666,831
Ad valorem tax revenue, special millage	2,769,124
Grants and other assistance	1,374,032
Settlements	469
Gain on disposal of assets	(14)
Miscellaneous	139,296
Investment income	1,294,327
Other	19,631
Total Non-Operating Revenues	8,263,696
<b>Excess of Expenses over Revenues</b>	<b>\$ (2,132,911)</b>

The accompanying notes are an integral part of these statements.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**CONSOLIDATED STATEMENT OF CHANGES IN NET POSITION**  
**For the Year Ended December 31, 2024**

<b>Net Position at December 31, 2023</b>	<b>\$ 54,937,408</b>
Excess of Expenses over Revenues	(2,132,911)
<b>Net Position at December 31, 2024</b>	<b>\$ 52,804,497</b>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER  
CONSOLIDATED STATEMENT OF CASH FLOWS  
For the Year Ended December 31, 2024**

<b>Cash Flows from Operating Activities:</b>	
Revenue collected	\$ 2,527,757
Cash payments to employees and for employee-related costs	(4,764,915)
Cash payments for operating expenses	(7,362,128)
<b>Net Cash Used in Operating Activities</b>	<b>(9,599,286)</b>
<b>Cash Flows from Non-Capital Financing Activities:</b>	
Grants and other assistance	1,277,270
Settlements	469
Ad valorem taxes	2,385,556
Ad valorem taxes - special millage	2,477,139
Other	133,522
<b>Net Cash Provided by Non-Capital Financing Activities</b>	<b>6,273,956</b>
<b>Cash Flows from Capital And Related Financing Activities:</b>	
Purchase of capital assets (property, plant and equipment)	(1,907,330)
<b>Net Cash Used in Capital and Related Financing Activities</b>	<b>(1,907,330)</b>
<b>Cash Flows from Investing Activities:</b>	
Investment income	1,292,959
<b>Net Cash Provided by Investing Activities</b>	<b>1,292,959</b>
<b>Net Decrease in Cash and Cash Equivalents</b>	<b>(3,939,701)</b>
<b>Cash and Cash Equivalents, Beginning of Year</b>	<b>26,709,656</b>
<b>Cash and Cash Equivalents, End of Year</b>	<b>\$ 22,769,955</b>
<b>Reconciliation of Loss from Operations to Net Cash Used in Operating Activities:</b>	
Operating loss	\$ (10,396,607)
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation and amortization	817,482
Bad debt expense	455,392
Pension expense, net of employer contributions	(52,209)
Changes in operating assets and liabilities:	
Accounts receivable	(513,920)
Prepaid expenses	5,116
Inventories	(31,045)
Accounts payable and accrued expenses	116,505
<b>Net Cash Used in Operating Activities</b>	<b>\$ (9,599,286)</b>

The accompanying notes are an integral part of these statements.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization**

The financial statements include the accounts of the following entities:

**Plaquemines Parish Hospital Service District Number One (d/b/a Plaquemines Medical Center) (the “Center”)** is organized under powers granted to parishes in the Louisiana Revised Statutes and is exempt from Federal and State income taxes. All corporate powers are vested in a Board of Commissioners appointed by the Plaquemines Parish Council. Prior to January 1, 1990, the Center operated as Plaquemines Parish General Hospital (the Hospital). Since January of 1990, the Center has operated as Plaquemines Comprehensive Care Center and more recently Plaquemines Medical Center. In the fall of 2014, the Center moved into its new permanent facility at 27136 Highway 23 in Port Sulphur, LA. The current facility was constructed primarily with funds provided by the Federal Emergency Management Agency (FEMA) as a result of damages sustained to its former facility due to Hurricane Katrina. The Center currently provides urgent, emergency, and primary medical care to residents of Plaquemines Parish.

**Plaquemines Primary Care Inc.** is a Louisiana non-profit corporation organized to assist the Hospital in providing primary care medical services to the community in a cost effective and efficient manner. In September 2019, Plaquemines Primary Care Inc., as a sub-recipient of the Center, was certified as a Federally Qualified Health Center.

**Reporting Entity**

The Governmental Accounting Standards Board issued GASB Statement No. 61, *The Financial Reporting Entity: Omnibus an amendment of GASB Statement No. 14 and No. 34*, which established criteria for determining the reporting entity and component units that should be included within the reporting entity and other reporting relationships. The basic criterion for including a potential component unit within the reporting is financial accountability. The GASB has set forth criteria to be considered in determining financial accountability. These criteria include:

- Appointing a voting majority of an organization’s governing body, and the ability of the primary government to impose its will on that organization and/or the potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government.
- Organizations for which the primary government does not appoint a voting majority but are fiscally dependent on the primary government.
- Organization for which the reporting entity financial statements would be misleading if the data of the organization is not included because of the nature or significance of the relationship.

Based upon the previous criteria, the Center has determined that Plaquemines Primary Care Inc. is a component unit of the reporting entity.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Principles of Consolidation – As mentioned above, the accompanying consolidated financial statements include the accounts and transactions of the Center and Plaquemines Primary Care Inc. All significant intercompany accounts and transactions have been eliminated in the consolidation.

Measurement Focus, Basis of Accounting – Measurement focus refers to what is being measured; basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. The Center utilizes the proprietary fund method of accounting whereby revenue and expenses are recognized on the accrual basis. The financial statements are reported using the economic resources measurement focus.

Accounting Standards – GASBS No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*, incorporates the text of certain FASB, APB, and ARB pronouncements that were issued before November 30, 1989, that applied to governments. Those pronouncements had become non authoritative for governmental entities when the FASB established the FASB Accounting Standards Codification as the single source of authoritative, nongovernmental GAAP for nonpublic entities in September 2009. While GASBS No. 62 kept the substance of that guidance, it nevertheless modified the guidance to recognize the effects of the governmental environment and the needs of governmental financial statement users.

Income Taxes – The Center and Plaquemines Primary Care, Inc. are a governmental entity under Section 517 of the Internal Revenue Code and are therefore exempt from Federal income taxes.

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents – Cash and cash equivalents, for cash flow statement purposes, include investments in highly liquid debt instruments with maturities of three months or less, including amounts whose use is limited by board designation.

Inventories – Inventories, which consist primarily of drugs and supplies, are valued at the lower of cost (first-in, first-out method) or market.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Capital Assets – Capital assets purchased or acquired are reported at cost. Contributed assets are reported at fair market value at the date received. Additions, improvements, and other capital outlays that extended the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. The Center has adopted a capitalization policy as it relates to reporting thresholds. Depreciation on all assets, other than land and construction in progress, is provided on the straight-line basis over the following estimated useful lives:

Description	Years Depreciated	Capitalization Threshold
Land	N/A	\$1
Machinery and Equipment	5-15	5,000
Buildings	25-40	50,000
Building Improvements	7-30	50,000
Land Improvements	20-30	25,000
Infrastructure	20-50	250,000

Assets Whose Use is Limited or Restricted - Assets whose use is limited or restricted consist of cash, investments, and ad valorem tax receivables reported at fair value with gains and losses included in the consolidated statements of revenues and expenses.

Charity Care – The Center does not have a formal charity care policy, nor does it maintain detailed records of the amount of charity care it provides.

Subsequent Event Review - Management of the Center has reviewed subsequent events through June 30, 2025, which is the date the financial statements were available to be issued and concluded no disclosure is required in accordance with accounting principles generally accepted in the United States of America.

Operating Revenues and Expenses - The Center's statement of revenues, expenses and changes in net assets distinguishes between operating and nonoperating revenues and expenses. Operating revenues result from exchange transactions associated with providing health care services – the Center's principal activity. Nonexchange revenues, including taxes, grants, and contributions received for purposes other than capital asset acquisition, are reported as nonoperating revenues. Operating expenses are all expenses incurred to provide health care services other than financing costs.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Grants and Contributions - From time to time, the Center receives grants from the State of Louisiana and federal sources, as well as contributions from individuals and private organizations. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements, including time requirements, are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts that are unrestricted or that are restricted to a specific operating purpose are reported as nonoperating revenues. Amounts restricted to capital acquisitions are reported after nonoperating revenues and expenses.

Restricted Resources - When the Center has both restricted and unrestricted resources available to finance a particular program, it is the Center's policy to use restricted resources before unrestricted resources.

Net Position - In accordance with Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, as amended*, net position is classified into three components - net investment in capital assets, restricted, and unrestricted. These classifications are defined as follows:

Net Investment in Capital Assets - This component of net position consists of the historical cost of capital assets, including any restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowing that are attributable to the acquisition, construction, or improvement of those assets plus deferred outflows of resources less deferred inflows of resources related to those assets.

Restricted - This component of net position consists of assets that have constraints that are externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.

Unrestricted - All other net position is reported in this category.

Ad valorem Revenue and Receivables - Property taxes are recorded as revenues in the fiscal year in which they are levied, provided they are collected in the current period or within sixty days thereafter. Ad valorem tax revenue receivables presented in the financial statements represents the estimated tax collectable assessed in the current fiscal year.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Net Patient Service Revenues and Related Receivables - Net patient service revenues and receivables are reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors.

The Center provides care to patients even if they lack adequate insurance coverage or are covered by contractual payment arrangements that do not pay full charges.

The payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations are based on the prospective payment system, per diem rates, or discounts from established charges.

Patient accounts receivables are reduced by an allowance for doubtful accounts. In establishing its estimate of collectability of accounts receivable, each year the Center analyzes its past history and collection patterns of its major payor sources of revenue. These allowances are adjusted annually.

For receivables associated with self-pay patients (which includes patients without insurance and patients with deductible and copayment balances due for which third party coverage exists for part of the bill), the Center annually records a provision for bad debts on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible.

**Compensated Absences**

Accumulated vacation and sick leave are accrued as an expense of the period in which incurred. Employees of the Center earn vacation pay and sick pay based on an employee's length of employment and is earned ratably during the span of employment. Upon termination, employees are paid full value for any accrued general leave earned.

At December 31, 2024, employees have accumulated and vested \$187,550 of annual leave benefits, which is recorded as a current liability.

**Property Tax Calendar**

Property taxes are assessed and collected each fiscal year according to the following property tax calendar.

Lien Date	January 1
Levy Date	June 30
Due Date	December 31
Delinquent Date	January 1 of the following year



**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS**

At December 31, 2024, the Center has cash equivalents (book balances) as follows:

Demand Deposits	\$ 950
Checking Accounts	1,586,658
Total Cash and Cash Equivalents Held at Fiscal Agent Bank	1,587,608
Investment in Louisiana Asset Management Pool (LAMP)	21,182,347
Total Cash and Cash Equivalents	\$ 22,769,955

These deposits are stated at cost, which approximates market. Under state law, the deposits held at a fiscal agent bank (or the resulting bank balances) must be secured by federal deposit insurance or the pledged securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must, at all times, equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Custodial Credit Risk – Deposits Held at Fiscal Agent Bank - At December 31, 2024, the Center had \$1,613,361 in deposits (collected bank balances). These deposits are secured from risk by \$750,000 of federal deposit insurance and \$4,418,651 of pledged securities held by the custodial bank in the name of the fiscal agent bank (GASB Category 3). At December 31, 2024, none of the Center's deposits with the financial institutions were under collateralized.

Custodial Credit Risk – Investment in Louisiana Asset Management Pool (LAMP)- At December 31, 2024, the Center had investments in the Louisiana Asset Management Pool (LAMP) totaling \$21,182,347. LAMP is a local government investment pool established as a cooperative effort to enable public entities of the State of Louisiana to aggregate funds for investments. LAMP is rated AAAM by Standard & Poor's. In accordance with GASB Codification Section 150.165, the investment in LAMP is not categorized in the three risk categories provided by GASB Codification Section 150.165 because the Investment is in the pool of funds and thereby not evidenced by securities that exist in physical or book entry form. LAMP is administered by LAMP, Inc.; a nonprofit corporation organized under the laws of the State of Louisiana and is governed by a board of directors comprised of representatives from various local governments and statewide professional organizations. Only local governments having contracted to participate in LAMP have an investment interest in its pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days. LAMP is designed to be highly liquid to give its participants immediate access to their account balances.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 2 – CASH, CASH EQUIVALENTS, AND INVESTMENTS (CONTINUED)**

LAMP issues a publicly available financial report that includes financial statements and required supplementary information. The financial report is designed to provide a general overview of LAMP's finances for those with an interest in LAMP's finances. Access to the report can be found on the Louisiana Legislative Auditor's website, [www.lla.la.gov](http://www.lla.la.gov), or by contacting LAMP at 650 Poydras St., Suite 2220, New Orleans, LA, 70130.

For the year ended December 31, 2024, the Center had no noncash investing and financing transactions.

**NOTE 3 –PREPAID ITEMS**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

**NOTE 4 – AD VALOREM TAX RECEIVABLES AND REVENUES**

Current ad valorem taxes are received beginning in December of each year and become delinquent after January 31 of the following year. Taxes are reported as revenues in the period for which they are levied.

The Plaquemines Parish Hospital Service District Number One levies an annual ad valorem tax on all property subject to taxation in the District. The tax is collected to defray the cost of the Center's operations. For 2024, the millage was 2.89 mills and is set to expire in 2037.

The Plaquemines Parish Hospital Service District Number One levies an annual ad valorem tax on all property subject to taxation in the District. The tax is collected for the purpose of acquiring, constructing, improving, maintaining and/or operating hospital facilities and equipment of and for the District. For 2024, the millage was 3.00 mills and is set to expire in 2031.

The Center calculates an allowance of uncollectible ad valorem tax revenues of the current year assessment that it does not expect to collect in the upcoming year. The percentage of allowance for uncollectible ad valorem receivable for 2024 is approximately 5%.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 5 – GRANTS AND OTHER FINANCIAL ASSISTANCE**

The Center had activity from grants from FEMA related to the following Hurricanes:

Hurricane Katrina – The Center had reimbursable expenses related to emergency work expensed in prior years. The grant income recognized in the current year was \$1,691. This is due to GOHSEP and FEMA decisions on PW closeout activity. For the year ended December 31, 2024, the Center had no outstanding reimbursement requests which were submitted to FEMA.

Hurricane Francine – The Center had reimbursable expenses related to emergency work. The grant income recognized in the current year was \$29,125. For the year ended December 31, 2024, the Center had \$29,125 of revenue receivable.

Covid 19 Pandemic – The Center had reimbursable expenses related to emergency work. The grant income recognized in the current year was \$230,050. For the year ended December 31, 2024, the Center had \$402,405 of revenue receivable. Due to a partial duplication of funding received in prior years, the Center established a liability of \$172,355 in the current year.

The Center also had activity from grants from the U.S. Department of Health and Human Services for the following grant programs:

Health Center Program - The purpose of this funding is to provide operational support for service delivery sites to improve the health of Plaquemines Parish underserved communities and vulnerable populations by expanding access to affordable, accessible, quality, and cost-effective primary health care services. The total amount of the grant is \$680,796. Grant income recognized in the current year was \$651,051. For the year ended December 31, 2024, the Center had \$49,759 of revenue receivable.

Affordable Care Act Funding for New and Expanded Services Under the Health Centers, Bridge Access Program - The purpose of this funding is to support health centers continue essential COVID-19 services and mitigate adverse impacts of COVID-19 on underserved populations as vaccines and therapeutics move to the commercial market. Funds may be used for necessary expenses related to allowable vaccine-related activities. The total amount of the grant is \$10,709. Grant income recognized in the current year was \$10,709. For the year ended December 31, 2024, the Center had \$4,876 of revenue receivable.

American Rescue Plan Funding for Health Centers Program - The purpose of this funding is to support health centers to prevent, mitigate, and respond to COVID-19 and to enhance health care services and infrastructure. The total amount of the grant is \$619,375. Grant income recognized in the current year was \$221,868. For the year ended December 31, 2024, the Center had no outstanding revenue receivable.

The Center also had activity from grants from the Louisiana Public Health Institute, a private, non-profit corporation:

Reproductive Health Integration Initiative - The purpose of this funding is to support health centers to prepare for and integrate full Title X Services. Title X provides high-quality family planning services and other preventive health care to low-income and uninsured individuals who may otherwise lack access to health care. The total amount of the grant was \$150,000. Grant income recognized in the current year was \$53,125. For the year ended December 31, 2024, the Center had no outstanding revenue receivable.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 5 – GRANTS AND OTHER FINANCIAL ASSISTANCE (CONTINUED)**

Screen Up: Organized Approach to Colorectal Screening -. The purpose of this funding is to support health centers to increase capacity to offer colorectal cancer screening services across the gulf coast. The total amount of the grant was \$10,000. Grant income recognized in the current year was \$10,000 For the year ended December 31, 2024, the Center had no outstanding revenue receivable.

The Center also had activity from a grant from the Louisiana Primary Care Association, a Louisiana, non-profit corporation:

Medicaid Unwind Project - The purpose of this funding is to prepare Louisiana Medicaid beneficiaries for the re-enrollment process through an outreach and education campaign. The total amount of the grant was \$224,701. Grant income recognized in the current year was \$155,293. For the year ended December 31, 2024, the Center had no outstanding revenue receivable

Minority Health Project - The purpose of this funding is to provide support services during minority health month. The total amount of the grant was \$2,000. Grant income recognized in the current year was \$2,000. For the year ended December 31, 2024, the Center had no outstanding revenue receivable.

**NOTE 6 – CAPITAL ASSETS**

Capital assets and depreciation activities of and for the year ended December 31, 2024, are as follows:

Description	Beginning Balance	Additions	Deletions	Ending Balance
Capital Assets Not Depreciated				
Land	\$ 127,597	\$ -	\$ -	\$ 127,597
Construction in progress	2,603,915	(2,603,915)	-	-
Total	2,731,512	(2,603,915)	-	127,597
Capital Assets Depreciated				
Buildings	26,179,185	4,056,369	-	30,235,554
Equipment	3,051,825	387,467	27,528	3,411,764
Improvements other than buildings	-	27,409	-	27,409
Other	-	40,000	-	40,000
Less accumulated depreciation	(8,781,599)	(817,482)	(27,515)	(9,571,566)
Total	20,449,411	3,693,763	13	24,143,161
Capital Assets, Net	\$ 23,180,923	\$ 1,089,848	\$ 13	\$ 24,270,758

The Center's increase in capital assets-building and decrease in capital assets-construction in progress were related to completion of the renovations of a building in Belle Chasse, LA.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 7 – MALPRACTICE INSURANCE**

During 1976, the State of Louisiana enacted legislation that created a statutory limit of \$500,000 for each medical professional liability claim and established the Louisiana Patient Compensation Fund (State Insurance Fund) to provide professional liability insurance to participating health care providers. The Center participates in the State Insurance Fund, which provides up to \$400,000 coverage for settlement amounts in excess of \$100,000 per claim. The Center has a \$5,000,000 primary professional liability policy in order to provide coverage for any claims that may be excluded by the Patient Compensation Fund which is supplemented by an excess liability policy with a \$5,000,000 per claim limit and a 5,000,000 aggregate limit.

**NOTE 8 – ACCOUNTS PAYABLE AND ACCRUED EXPENSES**

Certain payments to vendors that relate to 2024 activity have been accrued. These payments will be made following the year end December 31, 2024.

**NOTE 9 - THIRD-PARTY PAYOR ARRANGEMENTS**

The Center participates in the Medicare and Medicaid programs as a provider of medical services to program beneficiaries. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. The Center believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs.

**NOTE 10 – NET PATIENT SERVICE REVENUE**

Net patient service revenue is patient revenue reported at the Center's established rates, less contractual adjustment, policy discounts and bad debt expense.

Following is a summary of contractual and other adjustments to arrive at net patient service revenues for the year ended December 31, 2024:

Gross patient revenue	\$ 4,632,284
Less: Bad debt	(455,392)
Contractual adjustments	(1,688,520)
Net patient revenue	\$ 2,488,372

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 11 – LEASES**

The Center has entered into lease agreements involving the buildings it owns. The terms and conditions of the leases are noted below. The total amount of principal and interest received in the current year from these agreements amounted to \$72,003 and \$1,367, respectively.

Following is a schedule of future minimum lease payments under these agreements as of December 31, 2024:

Total	Principal	Interest	Total
2025	\$ 69,837	\$ 1,083	\$ 70,920
2026	71,595	825	72,420
2027	69,157	563	69,720
2028	48,351	369	48,720
2029	32,315	235	32,550
2030 - 2034	121,132	668	121,800
2035 - 2039	38,660	40	38,700
	\$ 451,047	\$ 3,783	\$ 454,830

**Lease Revenue:**

Delta Drugs of Port Sulphur, L.L.C. - On May 4, 2015, the Center entered into a lease with Delta Drugs of Port Sulphur, L.L.C. for office space to be used for the operation of a pharmacy. The original lease term was for 48 months and included the option for two five-year lease extensions. The first five-year extension was exercised and expired on July 31, 2024. The second five-year extension was exercised and expires on April 30, 2029. The contract provides for monthly fees of \$2,000 during the initial term, \$2,100 during the first five-year option, and \$2,310 during the second five-year option.

Emily LaCour, D.D.S., LLC - The Center entered into a lease assignment with Emily LaCour, D.D.S., LLC for office space to be used to provide dental services. The original lease was effective on July 1, 2015, for a term of 28 months and included the option for two five-year lease extensions. The lease assignment was effective June 29, 2017. The original lease contract provided for monthly fees ranging from \$1,500 to \$1,800 during the initial term, \$2,000 during the first five-year option, and \$2,400 during the second five-year option. The first five-year extension was exercised and expired on October 1, 2022. On August 7, 2017, the board voted to amend the original lease terms and extended the \$1,800 monthly fee through October 1, 2022. The second five-year extension was exercised and expires on October 1, 2027. On June 16, 2022, the board voted to amend the original lease terms and reduced the monthly fee to \$2,100 through October 1, 2027.

Westside Dermatology Associates - The Center entered into a lease with Westside Dermatology Associates for office space to be used to provide medical services. The lease commenced on November 1, 2015, for an initial term of one year. The lease is renewable for additional one-year terms and may be terminated upon 60 days written notice. The contract provides for office space rental for one day per month, with rental fees of \$200 per day.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 11 – LEASES (CONTINUED)**

Plaquemines Community CARE Centers Foundation, Inc - The Center entered into a lease with Plaquemines Community CARE Centers Foundation, Inc for office space to be used to provide services for assessments, counseling sessions, and psycho-educational groups and seminars. The lease commenced on October 1, 2019, for an initial term of 34 months, expiring on July 31, 2022. The contract provides for monthly fees of \$500. On August 3, 2022, the Center entered into a lease extension for an additional two years at the same rate, expiring on July 31, 2024. On April 18, 2024, the board voted to enter into a lease extension for two additional years. To date, the contract extension has not been fully executed; however, lease payments have been made in accordance with the extension. The Center expects the agreement to be fully executed.

EPIC Physical Therapy, LLC - The Center entered into a lease with EPIC Physical Therapy, LLC for office space to be used to provide physical therapy and rehabilitation services. The lease inception date was originally March 1, 2021, for an initial term of 36 months, expiring on February 28, 2023. Due to COVID-19 issues, the office space was not utilized, and the lease was not enacted until April 2021. The contract provided for rental fees of \$100 per day, with a minimum monthly charge of \$200. On July 1, 2021, the Center entered into a new lease with EPIC Physical Therapy, LLC, which included the office space from the original lease and additional office space. The new lease effectively terminated the original lease. The new lease was effective on July 1, 2021, for a term of 60 months and included the option for two five-year lease extensions. The lease contract provided for monthly fees of \$1,500 during the initial term, \$1,750 during the first five-year option and \$2,150 during the second five-year option.

Big Easy Podiatry - The Center entered into a lease with Big Easy Podiatry for office space to be used to provide medical services. The lease commenced on March 21, 2023, for an initial term of one year. The lease is renewable for additional one-year terms and may be terminated upon 60 days written notice. The contract provides for office space rental for one day per month, with rental fees of \$200 per day.

**Lease Expenses:**

The Center has no lease for equipment that exceeds twelve months. These payments are expensed when incurred.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 12 – CONCENTRATIONS OF CREDIT RISK**

**Concentration of Credit Risk**

The Center grants credit without collateral to its patients, most of whom are residents of Plaquemines Parish and who are often insured under third-party payor agreements such as Medicare, Medicaid, and Blue Cross. Any balances remaining after the third-party payors have completed their obligation are considered patient responsibility.

**Economic Dependency**

The Center is located in Port Sulphur, Louisiana and relies primarily on ad valorem taxes imposed by Plaquemines Parish Government.

**NOTE 13 – PENSION PLAN**

**A. Plan Description**

Employees of the Plaquemines Medical Center (the “Center”) are provided with a pension through a cost-sharing, multiple-employer, defined benefit plan administered by the Parochial Employees’ Retirement System of Louisiana (System).

The System was established by Act 205 of the 1952 regular session of the Legislature of the State of Louisiana to provide retirement benefits to all employees of any parish in the State of Louisiana or any governing body or a parish which employs and pays persons serving the parish. Act 765 of the year 1979, established by the Legislature of the State of Louisiana, revised the System to create Plan A and Plan B to replace the “regular plan” and the “supplemental plan.” Plan A was designated for employers out of Social Security. Plan B was designated for those employers that remained in Social Security on the revision date. The System was established and provided for by R.S.11:1901 of the Louisiana Revised Statute (LRS).

Act #871 of the year 2010 eliminated the Expense Fund and requires all administrative expense to be paid from Plan A’s Pension Accumulation Fund. Annually, a transfer of funds from Plan B shall be made to reimburse Plan A for Plan B’s expenses.

The Retirement System is governed by Louisiana Revised Statutes, Title 11, Sections 1901 through 2025, specifically, and other general laws of the State of Louisiana.

The Parochial Employees’ Retirement System of Louisiana issued a stand-alone audit report on its financial statements for the year ended December 31, 2023. Access to the audit report can be found on the System’s website: [www.persla.org](http://www.persla.org) or on the Office of Louisiana Legislative Auditor’s official website: <https://lla.la.gov>.



**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

- **Membership**

All persons who are employed as permanent employees of a parish who work at least twenty-eight hours a week and whose compensation is paid wholly or partly by said parish, but excluding all persons employed by a parish or city school board, and all persons eligible for any other public retirement system in this state are members of this system. In addition, all persons employed by either the Policy Jury Association of Louisiana, the Louisiana School Boards Association, or this retirement system, elected officials of the governing authority of parishes covered by this plan, members of school boards who opt to participate, and persons employed by a district indigent defender program or a soil and water conservation district in this state.

For the year ended December 31, 2023 there were 222 contributing employers in Plan A, and 53 in Plan B.

Statewide retirement membership consisted of:

	<u>Plan A</u>	<u>Plan B</u>	<u>Total</u>
Active members	13,824	2,384	16,208
Inactive plan members or beneficiaries receiving benefits	8,477	1,116	9,593
Inactive plan members entitled to but not yet receiving benefits	<u>10,728</u>	<u>2,310</u>	<u>13,038</u>
Total Participating as of the Valuation Date	<u>33,029</u>	<u>5,810</u>	<u>38,839</u>

- **Eligibility Requirements**

All permanent Center employees who work at least 28 hours a week shall become members on the date of employment. New employees meeting the age and Social Security criteria have up to 90 days from the date of hire to elect to participate.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

- **Retirement Benefits**

A member of Plan A can retire providing he/she meets one of the following criteria:

For employees hired prior to January 1, 2007:

1. Any age with thirty (30) years or more of creditable service
2. Age 55 with twenty-five (25) years of creditable service
3. Age 60 with a minimum of ten (10) years of creditable service
4. Age 65 with a minimum of seven (7) years of creditable service

For employees hired after January 1, 2007:

1. Age 55 with thirty (30) years of service
2. Age 62 with ten (10) years of service
3. Age 67 with seven (7) years of service

Generally, the monthly amount of the retirement allowance of any member of Plan A shall consist of an amount equal to three percent of the member's final average compensation multiplied by his/her years of creditable service. However, under certain conditions as outlined in the statutes, the benefits are limited to specified amounts.

- **Survivor Benefits**

Upon the death of any member of Plan A with five (5) or more years of creditable service who is not eligible for retirement, the plan provides for benefits for the surviving spouse and minor children as outlined in the statutes.

Any member of Plan A, who is eligible for normal retirement at time of death, the surviving spouse shall receive an automatic Option 2 benefit as outlined in the statutes.

- **Deferred Retirement Option Plan (DROP)**

Act 338 of 1990 established the Deferred Retirement Option Plan (DROP) for the Parochial Employees' Retirement System of Louisiana. DROP is an option for that member who is eligible for normal retirement.

In lieu of terminating employment and accepting a service retirement, any member of Plan A or B who is eligible to retire may elect to participate in DROP in which they are enrolled for three (3) years and defer the receipt of benefits. During participation in the plan, employer contributions are payable but employee contributions cease. The monthly retirement benefits that would be payable, had the person elected to cease employment and receive a service retirement allowance, are paid into the DROP Fund.

Upon termination of employment prior to or at the end of the specified period of participation, a participant in the DROP may receive, at his/her option, a lump sum from the account equal to the payments into the account, a true annuity based upon his account balance in that fund, or roll over the fund to an Individual Retirement Account.

Interest is accrued on the DROP benefits for the period between the end of DROP participation and the member's retirement date.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

For individuals who become eligible to participate in the DROP on or after January 1, 2004, all amounts which remain credited to the individuals subaccount after termination in the Plan will be placed in liquid asset money market investments at the discretion of the board of trustees. These subaccounts may be credited with interest based on money market rates of return, or at the option of the System, the funds may be credited to self-directed subaccounts. The participant in the self-directed portion of this Plan must agree that the benefits payable to the participant are not the obligations of the State or the System, and that any returns and other rights of the Plan are the sole liability and responsibility of the participant and the designated provider to which contributions have been made.

- **Disability Benefits**

For Plan A, a member shall be eligible to retire and receive a disability benefit if they were hired prior to January 1, 2007 and has at least five (5) years of creditable service or if hired after January 1, 2007, has seven years of creditable service, and is not eligible for normal retirement and has been officially certified as disabled by the State Medical Disability Board. Upon retirement caused by disability, a member of Plan A shall be paid a disability benefit equal to the lesser of an amount equal to three (3) percent of the member's final average compensation multiplied by his/her years of service, not to be less than fifteen (15), or three (3) percent multiplied by years of service assuming continued service to age sixty.

- **Cost of Living Adjustments**

The Board of Trustees (the "Board") is authorized to provide a cost of living allowance for those retirees who retired prior to July 1973. The adjustment cannot exceed 2% of the retiree's original benefit for each full calendar year since retirement and may only be granted if sufficient funds are available from investment income in excess of normal requirements.

In addition, the Board may provide an additional cost of living increase to all retirees and beneficiaries who are age sixty-five (65) equal to 2% of the member's benefit paid on October 1, 1977, (or the member's retirement date, if later). Also, the Board may provide a cost of living increase up to 2.5% for retirees 62 and older as provided in Louisiana Revised Statute 11:1937. Lastly, Act 270 of 2009 provided for further reduced actuarial payments to provide an annual 2.5% cost of living adjustment commencing at age 55

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

**B. Contributions**

Contributions for all members are established by statute at 9.50% of compensation for Plan A members and 3.00% of compensation for Plan B. The contributions are deducted from the member's salary and remitted by the participating employer.

According to state statute, contributions for all employers are actuarially determined each year. For the year ended December 31, 2023, the actuarially determined contribution rate was 7.49% of member's compensation for Plan A and 5.35% of member's compensation for Plan B. The actual rate for the fiscal year ended December 31, 2023 was 11.50% for Plan A and 7.50% for Plan B.

According to state statute, the System also receives  $\frac{1}{4}$  of 1.00% of ad valorem taxes collected within the respective parishes, except for Orleans and East Baton Rouge parishes. The System also receives revenue sharing funds each year as appropriated by the legislature. Tax monies and revenue sharing monies are apportioned between Plan A and Plan B in proportion to the member's compensation. These additional sources of income are used as additional employer contributions and are considered support from non-employer contributing entities.

Administrative costs of the System are financed through employer contributions.

The Center's employer and employee contributions to the System for the measurement date fiscal year ended December 31, 2023 were as follows:

Source	Contribution Amount	Covered Payroll	Percent of Covered Payroll
Employee	\$ 230,463	2,425,922	9.5%
Employer	278,981	2,425,922	11.50%
	<u>\$ 509,444</u>		

**C. Allocations**

The System's schedule of employer allocations reports the historical employer contributions, in addition to the employer allocation percentage for each participating employer. The historical employer contributions are used to determine the proportionate relationship of each employer to all employers of the Parochial Employees' Retirement System of Louisiana. The employer's proportion was determined on a basis that is consistent with the manner in which contributions to the pension plan are determined. The resulting allocation percentages were used in calculating each employer's proportionate share of the pension amounts. The allocation method used in determining each employer's proportion was based on each employer's contributions to the plan during the fiscal year ended December 31, 2023 as compared to the total of all employers' contributions received by the plan during the fiscal year ended December 31, 2023.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

The Center's proportion of the Net Pension Liability L was based on a projection of the Center's long-term share of contributions to the pension plan relative to the projected contribution of all participating employers, actuarially determined. As of December 31, 2023, the most recent measurement date, the Center's proportion was 0.334714%, a decrease of 0.004096% from the December 31, 2022 proportion.

The schedule of pension amounts by employer displays each employer's allocation of the net pension liability, the various categories of deferred outflows of resources, the various categories of deferred inflows of resources, and the various categories of pension expense. The schedule of pension amounts by employer was prepared using the allocations included in the Schedule of Employer Allocations.

The Center's portion of the actuarial determined Net Pension Liability as of December 31, 2023 was \$318,889.

**D. Net Pension Liability of the System**

The components of the net position liability(asset) of the System's employers for Plan A and Plan B as of December 31, 2023, are as follows:

	<u>Plan A</u>	<u>Plan B</u>
Total Pension Liability	\$ 4,847,819,779	\$ 442,186,112
Plan Fiduciary Net Position	<u>4,752,547,557</u>	<u>441,183,016</u>
Net Pension Liability (Asset)	<u>\$ 95,272,222</u>	<u>\$ 1,003,096</u>

Plan Fiduciary Net Position as a percentage of the Total Pension Liability	98.03%	99.77%
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**E. Actuarial Assumptions**

The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service, less the amount of the pension plan's fiduciary net position.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

- Actuarial Methods and Assumptions

A summary of the actuarial methods and assumptions used in determining the total pension liability as of December 31, 2024, are as follows:

Valuation Date	December 31, 2023
Actuarial Cost Method	Plan A – Entry Age Normal Plan B – Entry Age Normal
Investment Rate of Return inflation	6.40%, net of investment expense, including
Expected Remaining Service lives	4 years
Projected Salary Increases	Plan A – 4.75% Plan B – 4.25%
Cost of Living Adjustments	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost of living increases. The present values do not include provisions for potential future increase not yet authorized by the Board of Trustees.
Mortality	Pub-2010 Public Retirement Plans Mortality Table for Health Retirees multiplied by 130% for males and 125% for females using MP2021 scale for annuitant and beneficiary mortality. For employees, the Pub-2010 Public Retirement Plans Mortality Table for General Employees multiplied by 130% for males and 125% for females using MP2021 scale. Pub-2010 Public Retirement Plans Mortality Table for General Disabled Retirees multiplied by 130% for males and 125% for females using MP2021 scale for disable annuitants.
Inflation Rate	2.3%

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

- **Discount Rate**

The discount rate used to measure the total pension liability was 6.40% for Plan A and 6.40% for Plan B. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers and non-employer contributing entities will be made at the actuarially determined contribution rates, which are calculated in accordance with relevant statutes and approved by the Board of Trustees and the Public Retirement Systems' Actuarial Committee. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

- **The Long-Term Expected Rate of Return**

The long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the capital asset pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward-looking basis in equilibrium, in which best estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.40% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rate of return is 7.50% for the year ended December 31, 2023.

Best estimates of arithmetic real rates of return for each major asset class included in the System's target asset allocation as of December 31, 2023 are summarized in the following table:

<u>Asset Class</u>	<u>Target Asset Allocation</u>	<u>Long-Term Expected Portfolio Real Rate of Return</u>
Fixed income	33%	1.12%
Equity	51%	3.20%
Alternatives	14%	0.67%
Real assets	2%	0.11%
Totals	100%	5.10%
Inflation		2.40%
Expected Arithmetic Nominal Return		7.50%

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

- **Mortality Rate Assumption**

The mortality rate assumption used was set based upon an experience study performed on plan data for the period January 1, 2018 through December 31, 2022. The data was assigned credibility weighting and combined with a standard table to produce current levels of mortality. As a result of this study, mortality for employees was set equal to the Pub-2010 Public Retirement Plans Mortality Table for General Employees multiplied by 130% for males and 125% for females, each with full generational projection using the MP2021 scale. In addition, mortality for annuitants and beneficiaries was set equal to the Pub-2010 Public Retirement plans Mortality Table for Healthy Retirees multiplied by 130% for males and 125% for females, each with full generational projection using the MP2021 scale. For Disabled annuitants mortality was set equal to the Pub-2010 Public Retirement Plans Mortality Table for General Disabled Retirees multiplied by 130% for males and 125% for females, each with full generational projection using the MP2021 scale

**F. Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate**

The following presents the net pension liability/(asset) of the Center as of December 31, 2023 calculated using the discount rate of 6.40%, as well as what the Center's net pension liability/(asset) would be if it were calculated using a discount rate that is one percentage point lower 5.40% or one percentage point higher 7.40% than the current rate.

Changes in Discount Rate 2023				
Current				
	1% Decrease	Discount Rate	1% Increase	
	<u>5.40%</u>	<u>6.40%</u>	<u>7.40%</u>	
Center's Proportionate Share of the				
Net Pension Liability (Asset)	\$ 2,275,334	\$ 318,889	\$ (1,323,351)	

**G. Change in Net Pension Liability**

At December 31, 2024, the Center reported a liability of \$318,889 for its proportionate share of the System's Net Pension Liability. The Net Pension Liability for System was measured as of December 31, 2023, and the total pension liability used to calculate the Net Pension Liability was determined based on an actuarial valuation as of that date.



**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

The changes in the net pension liability for the year ended December 31, 2023 were recognized in the current reporting period as pension expense except as follows:

*Differences between Expected and Actual Experience:*

Differences between expected and actual experience with regard to economic or demographic factors in the measurement of the total pension liability were recognized in pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with pensions through the pension plan

*Differences between Projected and Actual Investment Earnings:*

Differences between projected and actual investment earnings on pension plan investments were recognized in pension expense using the straight-line amortization method over a closed five year period

*Changes of Assumptions:*

The changes of assumptions about future economic or demographic factors were recognized in pension expense using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with pensions through the pension plan.

*Change in Proportion of Net Pension Liability:*

Changes in the Center's proportionate shares of the collective net pension liability and collective deferred outflows of resources and deferred inflows of resources since the prior measurement date were recognized in Center's pension expense (benefit) using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided pensions through the pension plan

- **Contributions – Proportionate Share:**

Differences between contributions remitted to the System and the Center's proportionate share are recognized in pension expense (benefit) using the straight-line amortization method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with a pension through the pension plan.

- **Contributions – Subsequent to Measurement Date:**

Deferred outflows of resources related to pensions resulting from the Center's contributions subsequent to the measurement date in the amount of \$207,896 will be recognized as a reduction of the System's Net Pension Liability in the year ended December 31, 2024.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

The Center reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<b>Description</b>	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 151,004	\$ 85,596
Differences between projected and actual investment earnings	513,937	-
Change in assumptions	-	55,557
Change in proportionate share of the Net Pension Liability	41,197	-
Differences between the District's contributions and its proportionate share of contributions	-	42,859
Center's contributions subsequent to the December 31, 2023 measurement date	207,896	-
	<u>\$ 914,034</u>	<u>\$ 184,012</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<b>Fiscal Year Ended December 31,</b>	<b>Amount of Amortization</b>
2024	\$ 50,893
2025	\$ 247,903
2026	\$ 432,396
2027	\$ (209,066)

**H. Pension Expense**

For the year ended December 31, 2024, the Center recognized a total pension expense of \$155,690. This amount was made up of the following:

<b>Components of Pension Expense</b>	<b>Amount</b>
Center's pension expense per the PERS	\$ 176,742
Center's amortization of actual contributions over its proportionate share of contribution	(21,055)
Total Pension Expense Recognized by the Center	<u>\$ 155,687</u>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2024**

**NOTE 13 – PENSION PLAN (CONTINUED)**

**I. Payables to the Pension Plan**

At December 31, 2024, the Center had \$184,416 in payables to the System for the fourth quarter 2024 employee (\$83,426) and employer (\$100,990) legally required contributions. The employer amount is accrued as a payable at year end and is also included in the deferred outflows figure since it is included as contributions made subsequent to the December 31, 2023 measurement date.

**NOTE 14 –CONTINGENCIES**

The Center’s legal representatives have reviewed all litigation and claims in order to evaluate the likelihood of an unfavorable outcome to the Center and arrive at an estimate of the amount of potential loss to the Center. At December 31, 2024, as a result of this review, in the opinion of the Center’s legal representatives, there are no claims with a probable unfavorable outcome that exceed limits of available coverage; therefore, no provisions have been made in the financial statements for loss contingencies.

**NOTE 15 –POST EMPLOYMENT BENEFITS**

Under the Consolidated Omnibus Budget Reconciliation Act (COBRA), the Center provides health care benefits to eligible former employees and eligible dependents. Certain requirements are outlined by the federal government for this coverage. The premium is paid in full by the insured on or before the first day of the month for the actual month covered. This program is offered for a duration of 18 months after the termination date. There is no associated cost to the Center under this program, and there are no participants in the program as of December 31, 2024.

**NOTE 16 – AMOUNTS PAID TO GOVERNING BOARD MEMBERS**

The Hospital Board of Commissioners earned the following compensation from the Center for services as Commissioners during the year ended December 31, 2024:

Dale Adams	\$ 440
Brigette Belair	400
Stanley Gaudet	440
Norma Lafrance	400
Dorothy Lundin	320
Mena Marinovich	440
Rechelle Ragas	320
Jane Tesvich	400
Bonnie Thomas	360
	<u>\$ 3,520</u>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 17 – NEW GOVERNMENT ACCOUNTING STANDARDS BOARD (GASB)  
PRONOUNCEMENTS**

During the year ended December 31, 2024, the Center adopted GASB Statement No. 100, *Accounting Changes and Error Corrections*, which did not result in any changes to the Center's accounting policies or the financial statement presentation.

During the year ended December 31, 2024, the Center adopted GASB Statement No. 101, *Compensated Absences*, which did not result in any changes to the Center's accounting policies or the financial statement presentation.

These standards were adopted to conform to updated accounting and reporting guidance, but no material adjustments or restatements were necessary.

**NOTE 18 – FINANCIAL DATA OF COMPONENT UNIT**

The condensed financial statement data of Plaquemines Primary Care, Inc. for the year ended December 31, 2024, is shown below in the following statements: (1) condensed statement of net position; (2) condensed statement of revenues, expenses, and change in net position; (3) statement of cash flows.

<b>PLAQUEMINES PRIMARY CARE, INC.</b>	
<b>Condensed Statement of Net Position</b>	
<b>For the Year Ended December 31, 2024</b>	
<b>Assets</b>	
Current assets	\$ 750,052
Capital assets-net	72,563
<b>Total Assets</b>	<u>\$ 822,615</u>
<b>Liabilities</b>	
Current liabilities	\$ 96,238
Due to Plaquemines Medical Center	682,967
<b>Total Liabilities</b>	779,205
<b>Net Position</b>	
Restricted	43,410
Unrestricted	-
<b>Total Net Position</b>	<u>43,410</u>
<b>Total Liabilities and Net Position</b>	<u>\$ 822,615</u>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 18 – FINANCIAL DATA OF COMPONENT UNIT (CONTINUED)**

<b>PLAQUEMINES PRIMARY CARE, INC.</b>	
<b>Statement of Revenues, Expenses, and Change in Net Position</b>	
<b>For the Year Ended December 31, 2024</b>	
<b>Operating Revenues</b>	
Net patient services	\$ 736,317
Drug discount program	<u>95,521</u>
<b>Total Operating Revenues</b>	<b>831,838</b>
<b>Operating Expenses</b>	
Salaries & employee benefits	1,151,476
Other operating expenses	665,857
Depreciation	<u>36,406</u>
<b>Total Operating Expenses</b>	<b><u>1,853,739</u></b>
<b>Operating Loss</b>	<b><u>(1,021,901)</u></b>
<b>Non-Operating Revenues</b>	
Grants and other assistance	1,102,046
Miscellaneous	22,446
Other	<u>2,600</u>
<b>Total Non-Operating Revenues</b>	<b><u>1,127,092</u></b>
<b>Change in Net Position</b>	<b>105,191</b>
<b>Net Position-Beginning</b>	<b><u>(61,781)</u></b>
<b>Net Position-Ending</b>	<b><u>\$ 43,410</u></b>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**Notes to the Financial Statements**

**For the Year Ended December 31, 2024**

**NOTE 18 – FINANCIAL DATA OF COMPONENT UNIT (CONTINUED)**

<b>PLAQUEMINES PRIMARY CARE, INC.</b>	
<b>Statement of Cash Flows</b>	
<b>For the Year Ended December 31, 2024</b>	
<b>Cash Flows from Operating Activities:</b>	
Revenue collected	\$ 829,275
Cash payments to employees and for employee-related costs	(1,135,856)
Cash payments for operating expenses	(679,726)
<b>Net Cash Used in Operating Activities</b>	<b>(986,307)</b>
<b>Cash Flows from Non-Capital Financing Activities:</b>	
Grants and other assistance	1,169,415
Other	6,511
<b>Net Cash Provided by Non-Capital Financing Activities</b>	<b>1,175,926</b>
<b>Net Increase in Cash and Cash Equivalents</b>	<b>189,619</b>
<b>Cash and Cash Equivalents, Beginning of Year</b>	<b>377,267</b>
<b>Cash and Cash Equivalents, End of Year</b>	<b>\$ 566,886</b>
<b>Reconciliation of Loss from Operations to Net Cash</b>	
<b>Used in Operating Activities:</b>	
Operating loss	\$ (1,021,901)
Adjustments to reconcile operating loss to net cash used in operating activities:	
Depreciation	36,406
Bad debt expense	21,299
Changes in operating assets and liabilities	
Accounts receivable	(23,862)
Prepaid expenses	9,643
Inventories	(14,120)
Accounts payable and accrued expenses	6,228
<b>Net cash used in operating activities</b>	<b>\$ (986,307)</b>

## **REQUIRED SUPPLEMENTARY INFORMATION**

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER**

**SCHEDULE OF EMPLOYER'S PROPORTIONATE SHARE OF  
NET PENSION LIABILITY**

**For the Year Ended December 31, 2024**

Year ended December 31	Plan	Employer Proportion of the Net Pension Liability (Asset)	Employer Proportionate Share of the Net Pension Liability (Asset)	Employer's Covered Employee Payroll	Employer Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Employee Payroll	Plan Fiduciary Net Position As a Percentage of the Total Pension Liability
2015	PERS Plan A	0.155025%	\$ 42,385	\$ 844,000	5.0%	99.1%
2016	PERS Plan A	0.208163%	\$ 547,945	\$ 1,191,203	46.0%	92.2%
2017	PERS Plan A	0.245949%	\$ 506,535	\$ 1,458,617	34.7%	94.1%
2018	PERS Plan A	0.263154%	\$ (195,325)	\$ 1,615,619	-12.1%	102.0%
2019	PERS Plan A	0.265547%	\$ 1,178,593	\$ 1,632,481	72.2%	88.9%
2020	PERS Plan A	0.263819%	\$ 12,419	\$ 1,672,816	0.7%	99.9%
2021	PERS Plan A	0.318216%	\$ (557,964)	\$ 2,124,865	-26.3%	104.0%
2022	PERS Plan A	0.396602%	\$ (1,868,168)	\$ 2,660,937	-70.2%	110.5%
2023	PERS Plan A	0.338810%	\$ 1,304,040	\$ 2,298,498	56.7%	91.7%
2024	PERS Plan A	0.334714%	\$ (318,889)	\$ 2,425,922	-13.1%	98.0%

\*The amounts presented have a measurement date of December 31, 2023



**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**

**d/b/a**

**PLAQUEMINES MEDICAL CENTER  
SCHEDULE OF EMPLOYER'S CONTRIBUTIONS  
For the Year Ended December 31, 2024**

Year ended December 31	Plan	Contractually Required Contribution	Contributions in Relation to Contractually Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Employee Payroll	Contributions as a % of Covered Employee Payroll
2015	PERS Plan A	\$ 172,724	\$ 172,724	\$ -	\$ 1,191,203	14.50%
2016	PERS Plan A	\$ 189,179	\$ 189,179	\$ -	\$ 1,458,617	13.00%
2017	PERS Plan A	\$ 201,952	\$ 201,952	\$ -	\$ 1,615,619	12.50%
2018	PERS Plan A	\$ 187,662	\$ 187,662	\$ -	\$ 1,631,843	11.50%
2019	PERS Plan A	\$ 192,374	\$ 192,374	\$ -	\$ 1,672,817	11.50%
2020	PERS Plan A	\$ 260,296	\$ 260,296	\$ -	\$ 2,124,865	12.25%
2021	PERS Plan A	\$ 325,965	\$ 325,965	\$ -	\$ 2,660,937	12.25%
2022	PERS Plan A	\$ 264,327	\$ 264,327	\$ -	\$ 2,298,498	11.50%
2023	PERS Plan A	\$ 278,981	\$ 278,981	\$ -	\$ 2,425,922	11.50%
2024	PERS Plan A	\$ 359,759	\$ 359,759	\$ -	\$ 3,128,337	11.50%

## **OTHER SUPPLEMENTAL INFORMATION**

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS TO**  
**AGENCY HEAD OR CHIEF EXECUTIVE OFFICER**  
**For the Year Ended December 31, 2024**

**Agency Head: Leslie Prest**

Purpose	Amount
Salary	\$ 168,591
Benefits-Retirement	19,388
Benefits-Insurance	31,174
Travel and Mileage	2,231
Reimbursement	215
	<u>\$ 221,599</u>

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**For the Year Ended December 31, 2024**

<b>Federal Grantor/Program or Cluster Title</b>	<b>Assistance Listing Number</b>	<b>Grant ID No.</b>	<b>Federal Expenditures(\$)</b>
<b>Department of Health and Human Services</b>			
<b>Health Care Center Cluster</b>			
Health Center Program	93.224	HCP-H80639-2023-HRSA - Technology	\$ 37,774
Health Center Program	93.224	HCP-H80639-2024-HRSA - Technology	613,277
Total Health Center Program			<u>651,051</u>
Health Center Program - New and Expanded Services	93.527	H8FC-S41240-2021-HRSA	221,868
Health Center Program - New and Expanded Services	93.527	H8GC-S47559-2023-HRSA	10,709
Total Health Center Program - New and Expanded Services			<u>232,577</u>
<b>Total Health Care Center Cluster</b>			<u>883,628</u>
<b>Total Department of Health and Human Services</b>			<u>\$ 883,628</u>
<b>Department of Homeland Security</b>			
Disaster Grants - Presidentially Declared Disasters	97.036	Covid 19	\$ 31,352
<b>Total Department of Homeland Security</b>			<u>\$ 31,352</u>
<b>Total Expenditures of Federal Awards</b>			<u>\$ 914,980</u>

The accompanying notes are an integral part of this schedule

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**For the Year Ended December 31, 2024**

**NOTE A - FISCAL PERIOD AUDITED**

Single audit testing procedures were performed for program transactions occurring during the year ended December 31, 2024. Federal financial assistance expenditures during the year did meet the criteria set forth in the Single Audit Act and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principle, and Audit Requirements for Federal Awards* (Uniform Guidance). Grant terms are indicated in the Schedule of Expenditures of Federal Awards.

**NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**1. Basis of Presentation**

The accompanying Schedule of Expenditures of Federal Awards (SEFA) has been prepared on the accrual basis of accounting. Grant revenues are recorded for financial reporting purposes when the Center has met the qualifications for the respective grants. Costs incurred in programs partially funded by federal grants are applied against federal grant funds to the extent of revenue available when they are properly applied to the grant.

**2. Indirect Cost Rate**

The Center has not elected to use the 10 percent de minimis indirect cost rate.

**3. Expenditures of amounts incurred in prior years, Revenues received in 2024.**

During the year 2024, the Center received FEMA reimbursements for Hurricanes Katrina and Francine and for Covid-19. These federal awards under ALN 97.036 relate to expenditures reported in a prior year(s) and not reflected on the Schedule of Expenditures of Federal Awards for the year ended December 31, 2024.

## **COMPLIANCE AND INTERNAL CONTROL SECTION**

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED  
ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS***

Board of Commissioners  
Plaquemines Parish Hospital Service District Number One  
d/b/a Plaquemines Medical Center  
Port Sulphur, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center, as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's basic financial statements, and have issued our report thereon dated June 30, 2025.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control. Accordingly, we do not express an opinion on the effectiveness of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Under the Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

*Camnetar & Co.*

Camnetar & Co., CPAs

a professional accounting corporation

Gretna, Louisiana

June 30, 2025



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## **INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

Board of Commissioners

Plaquemines Parish Hospital Service District Number One

d/b/a Plaquemines Medical Center

Port Sulphur, Louisiana

### **Report on Compliance for Each Major Federal Program**

#### ***Opinion on Each Major Federal Program***

We have audited Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's major federal programs for the year ended December 31, 2024. Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2024

#### ***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's federal programs.

***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

## **Report on Internal Control over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Under the Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

*Camnetar & Co.*

Camnetar & Co., CPAs

a professional accounting corporation

Gretna, Louisiana

June 30, 2025

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**For The Year Ended December 31, 2024**

**Section I Summary of Auditor's Reports**

We have audited the financial statements of the Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center as of and for the year ended December 31, 2024, and have issued our report thereon dated June 30, 2025. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our audit of the financial statements as of December 31, 2024, resulted in an unmodified opinion.

**A. Report on Internal Control and Compliance Material to the Financial Statements.**

*Internal Control*

Material Weaknesses ☐ Yes ☒ No  
Significant Deficiencies ☐ Yes ☒ No

*Compliance*

Compliance Material to Financial Statements ☐ Yes ☒ No

*Other Matters*

Was a management letter issued? ☐ Yes ☒ No

**B. Federal Awards**

*Internal Control*

Material Weaknesses ☐ Yes ☒ No  
Significant Deficiencies ☐ Yes ☒ No

Type of Opinion on Compliance for Major Programs: Unqualified

Are there findings required to be reported in accordance with Uniform Guidance? ☐ Yes ☒ No

Threshold for distinguishing between type A and type B programs: \$750,000

Is the auditee a "low-risk" auditee, as defined by the Uniform Guidance? ☒ Yes ☐ No

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**For The Year Ended December 31, 2024**

**Section I Summary of Auditor's Reports (Continued)**

**B. Federal Awards (continued)**

Identification of Major Program(s):

<u>Health Care Center Cluster</u>	<u>ALN</u>	<u>Grant Number</u>
Health Center Program	93.224	HCP-H80639-2023-HRSA - Technology
Health Center Program	93.224	HCP-H80639-2024-HRSA - Technology
Health Center Program - New and Expanded Services	93.527	H8FC-S41240-2021-HRSA
Health Center Program - New and Expanded Services	93.527	H8GC-S47559-2023-HRSA

**Section II Findings reported in accordance with Government Auditing Standards**

**A. Internal Control**

**Significant Deficiencies**

No findings are reported under this section

**Material Weaknesses**

No findings are reported under this section

**B. Compliance**

No findings are reported under this section

**Section III Findings reported in accordance with Uniform Guidance**

**A. Internal Control**

**Significant Deficiencies**

No findings are reported under this section

**Material Weaknesses**

No findings are reported under this section

**B. Compliance Section**

No findings are reported under this section

**Section IV – Management Letter**

None was issued.

**PLAQUEMINES PARISH HOSPITAL SERVICE DISTRICT NUMBER ONE**  
**d/b/a**  
**PLAQUEMINES MEDICAL CENTER**  
**SCHEDULE OF PRIOR YEAR FINDINGS**  
**For The Year Ended December 31, 2024**

**Section I. Internal Control and Compliance Material to the Financial Statements**

**A – Issues of Noncompliance**

No findings were reported under this section

**B – Significant Deficiencies**

No findings were reported under this section

**C – Material Weaknesses**

No findings were reported under this section

**D – Management Letter**

No findings were reported under this section

**Section II. Federal Awards**

No findings are reported under this section

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**INDEPENDENT ACCOUNTANT'S REPORT**  
**ON APPLYING AGREED-UPON PROCEDURES**

To the Board of Commissioners of  
Plaquemines Parish Hospital Service District Number One  
d/b/a Plaquemines Medical Center  
and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2024 through December 31, 2024. Plaquemines Parish Hospital Service District Number One d/b/a Plaquemines Medical Center (the Center). The Center's management is responsible for those C/C areas identified in the SAUPs.

The Center has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period January 1, 2024 through December 31, 2024. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

***1) Written Policies and Procedures***

---

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
- i. ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.
  - ii. ***Purchasing***, including (1) how purchases are initiated, (2) how vendors are added to the vendor list, (3) the preparation and approval process of purchase requisitions and purchase orders, (4) controls to ensure compliance with the Public Bid Law, and (5) documentation required to be maintained for all bids and price quotes.
  - iii. ***Disbursements***, including processing, reviewing, and approving.

- iv. ***Receipts/Collections***, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. ***Payroll/Personnel***, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee rates of pay or approval and maintenance of pay rate schedules.
- vi. ***Contracting***, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. ***Travel and Expense Reimbursement***, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. ***Credit Cards (and debit cards, fuel cards, purchase cards, if applicable)***, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. ***Ethics***, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. ***Debt Service***, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. ***Information Technology Disaster Recovery/Business Continuity***, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. ***Prevention of Sexual Harassment***, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

**Results: This section was not performed. No year 1 (2023) exception identified**



**2) Board or Finance Committee**

---

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and
- i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
  - ii. For those entities reporting on the governmental accounting model, observe whether the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual comparisons, at a minimum, on all proprietary funds, and semi-annual budget-to-actual comparisons, at a minimum, on all special revenue funds. *Alternatively, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
  - iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
  - iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

**Results: This section was not performed. No year 1 (2023) exception identified.**

**3) Bank Reconciliations**

---

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
  - ii. Bank reconciliations include written evidence that a member of management or a board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation within 1 month of the date the reconciliation was prepared (e.g., initialed and dated or electronically logged); and
  - iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

**Results: This section was not performed. No year 1 (2023) exception identified.**

**4) Collections (excluding electronic funds transfers)**

---

- A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (e.g., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if there are no written policies or procedures, then inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that
- i. Employees responsible for cash collections do not share cash drawers/registers;
  - ii. Each employee responsible for collecting cash is not also responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;
  - iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or custodial fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was in force during the fiscal period.
- D. Randomly select two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure #3A (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternatively, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 10 deposits and
- i. Observe that receipts are sequentially pre-numbered.
  - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - iii. Trace the deposit slip total to the actual deposit per the bank statement.
  - iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
  - v. Trace the actual deposit per the bank statement to the general ledger.

**Results: This section was not performed. No year 1 (2023) exception identified.**

**5) Non-Payroll Disbursements (excluding card purchases, travel reimbursements, and petty cash purchases)**

- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

***Results: Procedures performed. No exceptions noted.***

- B. For each location selected under procedure #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, then inquire of employees about their job duties), and observe that job duties are properly segregated such that
- i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order or making the purchase;
  - ii. At least two employees are involved in processing and approving payments to vendors;
  - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files;
  - iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments; and
  - v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

***Results: Procedures performed. No exceptions noted.***

- C. For each location selected under procedure #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and
- i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates that deliverables included on the invoice were received by the entity, and
  - ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under procedure #5B above, as applicable.

***Results: Procedures performed. No exceptions noted.***

- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. *Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.*

***Results: Procedures performed. No exceptions noted.***

**6) Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards)**

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- A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement). Obtain supporting documentation, and
  - i. Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved) by someone other than the authorized card holder (those instances requiring such approval that may constrain the legal authority of certain public officials, such as the mayor of a Lawrason Act municipality, should not be reported); and
  - ii. Observe that finance charges and late fees were not assessed on the selected statements.
- C. Using the monthly statements or combined statements selected under procedure #7B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should have 10 transactions subject to inspection). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

**Results: This section was not performed. No year 1 (2023) exception identified.**

**7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)**

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- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements and obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected
  - i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov));
  - ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased;
  - iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those

individuals participating) and other documentation required by Written Policies and Procedures procedure #1A(vii); and

- iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

**Results: This section was not performed. No year 1 (2023) exception identified.**

## **8) Contracts**

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- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternatively, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and
  - i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law;
  - ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter);
  - iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, the documented approval); and
  - iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

**Results: This section was not performed. No year 1 (2023) exception identified.**

## **9) Payroll and Personnel**

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- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under procedure #9A above, obtain attendance records and leave documentation for the pay period, and
  - i. Observe that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
  - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials;
  - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records; and
  - iv. Observe the rate paid to the employees or officials agrees to the authorized salary/pay rate found within the personnel file.

- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials and obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or official's cumulative leave records, agree the pay rates to the employee's or official's authorized pay rates in the employee's or official's personnel files, and agree the termination payment to entity policy.
- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

**Results: This section was not performed. No year 1 (2023) exception identified.**

#### **10) Ethics**

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A obtain ethics documentation from management, and
  - i. Observe whether the documentation demonstrates that each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
  - ii. Observe whether the entity maintains documentation which demonstrates that each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

**Results: This section was not performed. No year 1 (2023) exception identified.**

#### **11) Debt Service**

- A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.
- B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

**Results: This section was not performed. No year 1 (2023) exception identified.**

#### **12) Fraud Notice**

- A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.

- B. Observe that the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

**Results: This section was not performed. No year 1 (2023) exception identified.**

**13) Information Technology Disaster Recovery/Business Continuity**

- A. Perform the following procedures, **verbally discuss the results with management, and report “We performed the procedure and discussed the results with management.”**
- i. Obtain and inspect the entity’s most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government’s local server or network, and (c) was encrypted.
  - ii. Obtain and inspect the entity’s most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, then inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
  - iii. Obtain a listing of the entity’s computers currently in use and their related locations, and management’s representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.
- B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in Payroll and Personnel procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.
- C. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain cybersecurity training documentation from management, and observe that the documentation demonstrates that the following employees/officials with access to the agency’s information technology assets have completed cybersecurity training as required by R.S. 42:1267. The requirements are as follows:
- Hired before June 9, 2020 - completed the training; and
  - Hired on or after June 9, 2020 - completed the training within 30 days of initial service or employment.

**Results: This section not performed; not required in Year 2.**

**14) Prevention of Sexual Harassment**

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.
- B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity’s premises if the entity does not have a website).

- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that the report includes the applicable requirements of R.S. 42:344:
- i. Number and percentage of public servants in the agency who have completed the training requirements;
  - ii. Number of sexual harassment complaints received by the agency;
  - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
  - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
  - v. Amount of time it took to resolve each complaint.

**Results: This section was not performed. No year 1 (2023) exception identified.**

We were engaged by The Center to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of The Center and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

*Camnetar & Co.*

Camnetar & Co., CPAs  
a professional accounting corporation  
Gretna, Louisiana  
June 30, 2025