



New location of Ouachita Parish School Board Central Office Complex

COMPREHENSIVE ANNUAL FINANCIAL REPORT

**For the Year Ended June 30, 2019
West Monroe, Louisiana**

**COMPREHENSIVE
ANNUAL
FINANCIAL REPORT
OF
OUACHITA
PARISH SCHOOL
BOARD**

West Monroe, Louisiana

For the Fiscal Year
July 1, 2018– June 30, 2019
With Report of Independent Auditors

Prepared by the
Business Department

Regina Mekus, CPA
Director of Business



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Don Coker, Ed.D.
Superintendent

coker@opsb.net
318-432-5204

March 31, 2020

Dear Citizens,

We are pleased to present this Annual Report to you on behalf of the Board Members, employees, and students of Ouachita Parish Schools. This report will inform our stakeholders, as well as newcomers to our area, of the highlights in Ouachita Parish School System over the past year. The 2018-19 school year saw many accomplishments throughout our district. As you read through our physical, financial, technological, and educational achievements, know that we are honored to impact our community, region, and state, as we serve the best interests of our students and faculty.

As Ouachita Parish Schools meet and exceed accountability growth targets and continue to grow in academic achievement, the district earned a “B” District Performance Score issued by the Louisiana Department of Education. Our schools continue to show academic success. School Performance Scores released in 2019 reflected growth in educational performance for a majority of schools. Overall, I credit our success to the outstanding support of our caring Board Members, exceptional leadership of district and school administrators, the professionalism and diligence of our amazing teachers and support staff, and willingness of our students to work hard and excel in all they accomplish.

Our vision of Building Bridges to the Future involves collaboration with students, parents, educators, and community stakeholders to connect student learning to 21st century skills in order to prepare students for a global society. As district leaders, my team and I are grateful for the support of our citizens and the confidence you bestow in the Ouachita Parish School System. This has been evidenced through our steady student enrollment, passage of tax proposals, and renewal of bonds to create state-of-the-art school facilities. With the goal of remaining a strong, viable entity for future generations, we are focused on sound fiduciary practices and excellent educational programs. Through the steadfast effort of all stakeholders, we make the greatest difference in the lives of our students, our future generation of leaders.

Sincerely,

Don Coker, Ed.D.
Superintendent

Ouachita Parish School Board
West Monroe, Louisiana

Comprehensive Annual Financial Report
Fiscal Year Ended June 30, 2019

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Ouachita Parish School Board

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INTRODUCTORY SECTION



*Lexi Ditta - Grade 10
West Ouachita High School
Talented Art Teacher: Michelle Olinde*



*Bella Standard - Grade 11
West Ouachita High School
Talented Art Teacher: Michele Olinde*



*Jewell McGuffee - Grade 11
West Ouachita High School
Talented Art Teacher: Michelle Olinde*



*Baily Blackstock - Grade 11
West Ouachita High School
Talented Art Teacher: Michelle Olinde*

OUACHITA PARISH SCHOOL BOARD PRINCIPAL OFFICIALS

SUPERINTENDENT

Dr. Don Coker

SCHOOL BOARD MEMBERS

PRESIDENT

Jerry R. Hicks

VICE-PRESIDENT

Greg Manley

Tommy Comeaux

Shere May

Scotty Waggoner

Rev. John Russell

Dabo Graves

Ouachita Parish School Board



Mr. Tommy Comeaux
District A
238 G.B. Cooley Road
West Monroe 71291
318-396-9818

Schools:
Boley Elementary
Crosley Elementary
George Welch Elementary
Good Hope Middle

Highland Elementary
Kiroli Elementary
West Monroe High



Mrs. Shere May
District B
101 Lake Lindsey Circle
West Monroe 71291
318-366-8456

Schools:
Calhoun Elementary
Calhoun Middle
Central Elementary
Claiborne Elementary
Drew Elementary

George Welch Elementary
West Monroe High
West Ouachita High
West Ridge Middle



Mr. Scotty Waggoner
District C
693 Winnfield Road
West Monroe 71292
318-547-1756

Schools:
Calhoun Elementary
Calhoun Middle
Central Elementary
Pinecrest School

West Ouachita High
Woodlawn Elementary
Woodlawn Junior High



Mr. Jerry R. Hicks, President
District D
351 Kendallwood Road
West Monroe 71292
318-396-7118

Schools:
Claiborne Elementary
Highland Elementary
Lenwil Elementary
Riser Elementary

Riser Middle
West Monroe High
West Ridge Middle



Rev. John Russell
District E
P.O. Box 4425
Monroe 71211
318-387-1667

Schools:
Crosley Elementary
Ouachita Junior High
Richwood High
Richwood Middle
Riser Middle

Riverbend Elementary
Robinson Elementary
Shady Grove Elementary
Swayze Elementary



Mr. Dabo Graves
District F
262 Music Road
Monroe 71203
318-791-0047

Schools:
East Ouachita Middle
Jack Hayes Elementary
Lakeshore Elementary
Ouachita Parish High

Shady Grove Elementary
Swartz Lower Elementary
Swartz Upper Elementary



Mr. Greg Manley, Vice President
District G
1221 Finks Hideaway Road
Monroe 71203
318-855-5646

Schools:
Jack Hayes Elementary
Lakeshore Elementary
Ouachita Junior High
Ouachita Parish High

Sterlington Elementary
Sterlington Middle
Sterlington High

SELECTED ADMINISTRATIVE OFFICIALS

Superintendent	Dr. Don Coker
Director of Personnel & Athletics	Todd Guice
Director of Business	Regina Mekus
Director of Child Welfare.....	Anthony Moore
Director of Elementary Schools/ Professional Accountability.....	Tereatha Chisley
Director of Elementary Schools/ Student Accountability	Curtis Pate
Director of Federal Programs	Anthony Killian
Director of Middle Schools & Title II.....	Werner Aswell
Director of High Schools & Vocational Programs	Gary “Mickey” Merritt
Director of Information Technology	Ken Monroe
Director of Safety & Security (Interim)	Marsha Baker
Director of School Food Services	Jo Lynne Correro
Director of Special Education & Student Support Services.....	Dr. Gail Autrey
Director of Transportation	Prentiss Boyd
Supervisor of Maintenance.....	Stephen Hemphill
Supervisor of Special Projects and Safety.....	Ken Slusher
Supervisor of Warehouse & Custodial Services	George Booth

Ouachita Parish School Board

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OUACHITA PARISH SCHOOL BOARD

March 31, 2020

To the Elected School Board Members and
Citizens of Ouachita Parish:

RE: Financial Statement Transmittal Letter for the Fiscal Year Ended June 30, 2019

We are pleased to present to you the Comprehensive Annual Financial Report (CAFR) of the Ouachita Parish School Board for the fiscal year ended June 30, 2019. Louisiana Law requires audited financial statements be furnished to the Legislative Auditor within six months of the close of each fiscal year. Additionally, to comply with the school board’s obligation under continuing disclosure agreements entered into with bond underwriters and investors in accordance with Securities and Exchange Commission (SEC) Rule 15c2-12, the School Board as the issuer of municipal bonds, is also required to file audited financial statements as part of its annual report to the Municipal Securities Rulemaking Board (MSRB) by no later than December 31st each year for the life of outstanding municipal debt. As such, the School Board made a request and was granted extension of the before mentioned requirements in the current year.

This financial report represents a comprehensive portrait of the School Board’s financial condition, and presents the results of its operations for the year ended June 30, 2019 and other significant financial and operating data. The report is structured in such a manner as to be both a useful management instrument and an informative public document.

Management’s Representations & Internal Control Framework

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based on a comprehensive framework of internal control that is established for this purpose. Given that the cost of an internal control should not out-weight the benefits, the Ouachita Parish School Board’s comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

Independent Auditor’s Review of Financial Statements

Allen, Green & Williamson, LLP, Certified Public Accountants in order to provide reasonable assurance that the financial statements for the fiscal year ended June 30, 2019 are free of material misstatement, have audited the Ouachita Parish School Board’s financial statements. The independent auditors have issued an unmodified opinion that the Ouachita Parish School Board’s financial statements for the fiscal year ended

BOARD	Tommy	Shere	Scotty	Jerry Hicks	Rev. John	Dabo	Greg Manley
MEMBERS:	Comeaux	May	Wagixoner	President	Russell	Graves	Vice-President
	District A	District B	District C	District D	District E	District F	District G

To the Elected School Board Members and
Citizens of Ouachita Parish
March 31, 2020

June 30, 2019 are fairly presented in conformity with (GAAP). The independent auditor's report is presented as the first component of the financial section of this report. It should be noted here that the CAFR includes information in the Introductory Section and the Statistical Section which were not audited and management of the School Board is solely responsible for these contents.

The independent audit of the financial statements of the Ouachita Parish School Board was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Ouachita Parish School Board's separately issued Single Audit Report.

Management's Discussion & Analysis (MD&A)

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). The MD&A immediately follows the independent auditor's report and should be read in conjunction with the financial statements, the related notes to the financial statements, and this letter of transmittal.

Profile of the Ouachita Parish School Board

The Ouachita Parish School Board was created by Louisiana Revised Statute (LSA-R.S.) 17:51 to provide public education for the children within Ouachita Parish, excluding the City of Monroe. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations and issue debt for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of 7 members who are elected from 7 districts to serve a concurrent term of four years. The current Board took office in January 2019. There are three taxing districts created within the jurisdiction of the School Board for the issuance of bonded debt primarily to finance capital improvements: School District No. 1 of Ouachita Parish, East Ouachita Parish School District, and the West Ouachita Parish School District.

The School Board currently operates 36 school campuses and one alternative program site within the parish and has a total enrollment of more than 19,000 students. The School Board employs over 2,980 full time positions, of which 1,228 are classroom teachers. The remaining positions provide ancillary support services such as general administration, repair and maintenance, bus transportation and food service. In conjunction with the regular Kindergarten through twelfth grade educational programs, many of these schools offer early childhood (4-years of age), special education, vocational or career and technical education programs. The School Board also provides services for expelled students, home bound students, transportation to and from school, and meals for breakfast and lunch. The regular school term normally begins during the middle of August and ends mid-to-late May.

Across the district, the School Board maintains buildings with ages ranging from 90 years old to new construction. These buildings are currently valued at \$217.6 million net of accumulated depreciation, which equals 40.0% of the original cost of the buildings. Management assesses the needs of each site on an ongoing basis and addresses maintains an internal capital projects plan to facilitate planning for the spending of available funds.

Consideration was given to the relationships that the School Board has with other governments and external organizations, including charter schools, to determine if their financial results should be included in this financial report as either a component unit or a potential component unit based on the degree of financial

To the Elected School Board Members and
Citizens of Ouachita Parish
March 31, 2020

accountability that exists with the School Board. In management's opinion, there are no component unit or potential component unit relationships that currently exist that would qualify the inclusion of another entity's financial and operating information in this report.

Major Initiatives During 2018-2019

Accredited district wide by AdvancEd, Ouachita Parish School System encompasses 37 campuses serving approximately 19,000 diverse students. In addition to core academic areas, students enjoy courses designed for learning technology, mastering art and music, maintaining physical education, and a multitude of advanced classes for academically gifted students. Every high school has implemented extensive vocational and agricultural programs to meet the needs of today workforce in our community and beyond. Partnerships with colleges afford dual enrollment opportunities for students to earn college credit while taking high school classes. The system embraces alternative curriculums to enhance academic choices for all students, therefore creating a well-rounded citizen for the future of our community.

Accountability

Spring 2019 accountability results showed growth across the district. The progress results evidenced the hard work and dedication of our faculty, staff and students. The system maintains a district performance score of "B" with increased commitment to growth and success in all classrooms throughout Ouachita Parish.

Educational Performance & Opportunities

The District's vision of Building Bridges to the Future involves collaboration with students, parents, educators, and community stakeholders to connect student learning to 21st century skills in order to prepare students for the global workforce. Students are offered Advanced Placement, Dual Enrollment, and a variety of career and technical courses to provide post-secondary opportunities for all students to become college and career ready. Additional emphasis is concentrated in developing higher order thinking skills, as well as life skills, leading to success at the next level.

The district is in its fourth year of implementation of the Literacy Design Collaborative (LDC) and Math Design Collaborative (MDC), sponsored by the Southern Regional Education Board (SREB) to implement Powerful Literacy Practices (PLP) and Powerful Math Practices (PMP) in our middle and high schools, and have now taken these strategies beyond the LDC and MDC programs. According to SREB, "SREB's Powerful Literacy Practices empower teachers to build meaningful literacy-based, standards-aligned assignments and enable teachers to take ownership of their own professional growth to drive more powerful outcomes for their students. SREB's Powerful Mathematics Practices provide teachers with instructional strategies that help them implement college- and career-readiness standards, engage students in a productive struggle, and build students' fluency of procedural skills while deepening their mathematical reasoning and understanding." The District Literacy and Math Instructional Teams will have conducted approximately 2,000 observations and coaching sessions with teachers this year to improve instructional practices reflected in PLP/PMP observation and student achievement correlation data.

STEM (Science, Technology, Engineering, and Math) education now offered in schools is bridging the ethnic and gender gaps sometimes found in math and science fields. A collaboration with CenturyLink on Cyber Literacy training introduced new standards for technology learning to teachers and students. Concentrations in Cyber Literacy, Computer Aided Design, Robotics, Engineering, and higher mathematics will equip students to fill workforce demands locally, and provide opportunities for students in the global arena.

To the Elected School Board Members and
Citizens of Ouachita Parish
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Schools provide opportunities for families to stay informed and engaged in their child's education and progress through programs such as Family Nights, volunteering for class events, hosting parental involvement activities, completing parent communication notebooks in elementary schools, access to online interactive textbooks, lesson plans and announcements through school websites and the district Mobile App, and secure access to online student performance data and progress.

Career & Technical Education

Students with greater exposure to Career and Technical Education (CTE) are more likely to graduate from high school, enroll in a two-year college, be employed, and earn higher wages. All five district high schools offer CTE rich course offerings and offer agriculture science courses in facilities designed exclusively for agriculture science instruction. The District has added new Jump Start graduation pathway offerings in Manufacturing, Construction Crafts, and Logistics. Teachers obtained the required certification to teach manufacturing for which students can achieve the C4M work-based certification recognized throughout Louisiana business and industry.

The District with funding made available from the state, was able to provide over 100 hours of dual enrollment coursework for juniors and seniors last year. The dual enrollment program is beneficial to not only our students, but also to parents who avoid the cost of paying college course tuition. Student who earn dual enrollment credit typically enter college at a higher class than freshman.

Technology Initiatives

Ouachita Parish Schools accept the continued challenge to provide rich technological experiences for both our teachers and students to remain a leader in education technology by continually working to find ongoing financial resources through the braiding of funds available from federal and state monies, grants, and community partnerships. The district has continued its initiative to expand technology in classrooms across our district. The District is diligently working toward the goal of a 1:1 ratio of computers for students in all schools and updating its technologies.

The dynamics of teaching in the classroom are changing as the District embraces the use of new technology resources for delivering instruction, such as Google Classroom. Intensive training is ongoing for teachers to gain proficiency in using this tool.

School Safety

The main priority of the Ouachita Parish School Board is the safety of students and employees. It is a foundational requirement for a successful education. Management works hand-in-hand with law enforcement and community agencies to maintain healthy environments on secure school campuses. Coordination and training between school leaders and local law enforcement for emergencies is constant and ongoing. The presence of law enforcement is evident with resource officers assigned full time at all high schools, additional officers participating in lock-down drills and conducting random searches at least monthly.

All school facilities have been evaluated by the Louisiana State Police and improvements to the emergency notification processes have been made. Individual school and overall district crisis plans have been reviewed by experts in the field of safety – NCBRT/Academy of Counter-Terrorist Education. Schools are meeting guidelines required by law with regard to fire, tornado, and lockdown drills. Crisis management teams at each school are meeting, updating plans and brainstorming table-top exercises to practice scenarios for better implementation in the case of a real crisis event.

To the Elected School Board Members and
Citizens of Ouachita Parish
March 31, 2020

Other safety practices include posting information on district's and schools' websites, which offers information for students and parents regarding internet and cell phone safety. School Resource Officers are on high school campuses to maintain security, but also to work to alleviate student truancy. Faculty members at each high school and middle school have been trained in using automated external defibrillators (AED), and cardiopulmonary resuscitation has been taught to teachers and staff throughout the district.

Local Economic Condition and Outlook



The Ouachita Parish School Board is located in Ouachita Parish, Louisiana along Interstate 20 in the northeast corner of the state. Ouachita Parish is in the largest metropolitan area in the northeastern part of the state with an estimated population of 154,475 as of July 2018, which is a 0.5% increase in population since the 2010 census. Ouachita has an average family income of \$71,934. It is located at the crossroads of Interstate 20 and US Highway 165 on the Ouachita River. Northeast Louisiana is a 12-parish area bordered to the north by Arkansas and to the east by Mississippi. Northeastern Louisiana is located in the Delta region of the state which is largely agricultural. The region supports three nearby universities – University of Louisiana-Monroe, Louisiana Tech University, and Grambling State University – and one community college and one technical college with satellite campuses in each of the principal cities. The Monroe metropolitan statistical area (Ouachita and Union Parishes) is the population and business center for the region and houses its largest retail shopping center and vast healthcare services. (Louisiana Workforce Commission and U.S. Census Bureau)

Ouachita Parish is home to one of two Fortune 500 companies in Louisiana. CenturyLink currently employs 2,300 and continues to make acquisitions to expand operations globally. CenturyLink is currently under commitment with the State of Louisiana to house its corporate headquarters in Monroe through 2020.

Long-term Financial Planning

Student enrollment. *Funded* membership consists of those students identified for funding under the Louisiana Minimum Foundation Program formula classifications, which excludes preschool students 4 years old and under who have not been identified for special education services. The historical trend has been a steady upward growth through October 2014, but then a constant steady decline in funded student enrollment has occurred through the current fiscal year.

We have also seen student enrollment shifts over the past five years to other school zones within the district due to federally funded school choice programs, and the development of the Town of Sterlington as the newest bedroom community in northern Ouachita Parish. The Sterlington zone is our fastest growing community due to the expanding housing market centered around CenturyLink and the new IBM center. Further impacting enrollment declines are student exits and lower Kindergarten enrollments district-wide in recent years.

The School Board ended the 2018-19 fiscal year with an enrollment of 19,252 students, which was a decline of 253 students over the previous year. A similar decline has been projected for the upcoming year. Although the district is in a period of declining enrollment, it is the belief of management that following current trends and accurately projecting student enrollment in the budget process is vital to the District's financial health.

The Ouachita Parish School Board has not authorized charter schools to operate under its governance or within the geographical boundaries of the district; nor has the state directly authorized any charter schools to operate under state authority or oversight within district boundaries. However, there are a few charter

To the Elected School Board Members and
Citizens of Ouachita Parish
March 31, 2020

schools in adjacent districts that have been authorized by the State Board of Education. The Ouachita Parish School District has limited relationship with charter schools when they are authorized by the state or other local education agency. A deduction in MFP state funds allocated to the School Board is made for any Ouachita student residents who enroll in a state authorized charter school. The reduction is representative of the School Board's annual local revenue per pupil in the MFP formula, which is transferred by the state to the charter school. Outside of this funding mechanism, the School Board does not have management oversight or authority over the operations of any charter schools.

Capital Projects. Planning for growth and educational needs in Ouachita Parish is an ongoing endeavor. While the overall enrollment is trending downward, certain communities are growing and population is shifting. Management continues to monitor the continued growth of the Sterlington community and student population for future capital needs in the East Ouachita Parish School District. The West Ouachita School District capital projects currently involve the acquisition of properties adjacent and surrounding West Monroe High School for school security, additional parking, and options for future capital needs; the school is land-locked with-in a small bedroom community inside the City of West Monroe. The consolidation of district administrative offices has been completed which will help to improve administrative efficiency and reduce overall fixed operating costs. Assessment of school campuses and other facility capital maintenance items are continually being considered for future capital improvement plan development.

More detailed information on our school facilities can be found in the Management's Discussion and Analysis section of this report under *Capital Assets* and in the Statistical Section of this report under *Operating Information: School Building Information*. Our communities have time after time provided tremendous support in our efforts to improve and maintain our facilities and improve the learning environment of our students.

Accounting System and Budgetary Control

An explanation of the School Board's accounting and budgetary policies is contained in the Notes to the Financial Statements and the Notes to Budgetary Comparison Schedules. Explained in detail in the Notes to the Financial Statements are the basis of accounting, fund structure and other significant information regarding accounting and budgetary policies. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of the General Fund, Special Revenue Funds, and Debt Service Funds are included in the annual appropriated budget.

Formal budgetary integration is employed as a management control device during the year for the General Fund and Special Revenue Funds. All budgets are operational at the departmental or project level. The Superintendent and Director of Business of the School Board are authorized to transfer budget amounts between budget line items and between any functions of an individual fund; however, any supplemental appropriation that amends total expenditures of any fund by more than 5% requires a School Board resolution. The School Board also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Budget-to-actual comparisons are provided in this report for the General Fund, each individual Special Revenue Fund, and Debt Service Funds.

Relevant Financial Policies

School Board policy requires the fund balance of the General Fund to be maintained within a limit of 10 to 15 percent of total General Fund expenditures. Fund balances are reported in accordance with GASB 54, *Fund Balance Reporting and Governmental Fund-Type Definitions*. See Note 1, *Summary of Significant Accounting Policies*, in the *Notes to the Basic Financial Statements* for more detailed information regarding the classification of the School Board's fund balances at June 30, 2019.

To the Elected School Board Members and
Citizens of Ouachita Parish
March 31, 2020

Management of the School Board has committed \$1 million of the General Fund's fund balance to be maintained for major air conditioning repairs and replacements that may occur on an as needed basis. With the age of many of our facilities and the number of facilities operating chiller based heating and cooling systems, management believes that maintaining this assignment annually should be sufficient to meet unforeseen major air conditioning or heating repairs in the next several years.

The School Board continues to fund the accrued liability for its other post-employment benefits (OPEB) on a "pay-as-you-go" basis. As a result, the School Board has an unfunded OPEB obligation at June 30, 2019 of \$262 million. General Fund resources are used to pay the cost of OPEB benefits as they come due.

An Internal Service Fund has been established for self-insured contingencies for general liabilities and worker's compensation claims. Self-insured claims are funded through transfers from the General Fund. The School Board funds the current year expenditures plus the reserve established by the third party administrator for outstanding claims as recommended by the School Board attorney.

GFOA Certificate of Achievement

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the School Board for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. This was the fourteenth consecutive year that the School Board has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

ASBO Certificate of Excellence

For the thirty-second consecutive year, the School Board received the Association of School Business Officials International (ASBO) Certificate of Excellence in Financial Reporting for the fiscal year ended June 30, 2018. This award certifies this Comprehensive Annual Financial Report substantially conforms to the principles and standards of financial reporting industry standards and the criteria adopted by the Association of School Business Officials International. Being a continual recipient of this award shows our community the Ouachita Parish School System is credible and committed to fiscal integrity, helps to achieve a better bond rating for the system by clearly disclosing all required information for credit evaluations, demonstrates our transparency by sharing information above and beyond what is required by GAAP, and improves our CAFR by undergoing a rigorous review by other expert finance professionals who provide comments for making improvements.

The recommendations of these finance professionals have been taken into consideration by management in the preparation of the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2019. Management believes this year's report complies with the standards and principles of ASBO and will be submitting it with an application for ASBO's consideration for the award again.

To the Elected School Board Members and
Citizens of Ouachita Parish
March 31, 2020

Acknowledgments

It is our desire that this report contains the necessary information and data that will provide a better understanding of the operations of the School Board. It is further hoped that this report has been designed in a manner to be used as an administrative tool and general source of information so as to enhance our accountability to the public.

We would like to take this opportunity to express our sincere appreciation to the entire staff of the Business Department, the Communication Coordinator, and the Graphic Arts Department whose extraordinary efforts contributed significantly to the preparation of this report.

In closing, without the support of the Ouachita Parish School Board, preparation of this report would not have been possible.



Don Coker, Ed.D., Superintendent
Ouachita Parish Schools



Regina R. Mekus, CPA
Director of Business



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

Ouachita Parish School Board
Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morill

Executive Director/CEO



**The Certificate of Excellence in Financial Reporting
is presented to**

Ouachita Parish School System

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2018.**

The CAFR meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink, appearing to read 'Tom Wohlleber'.

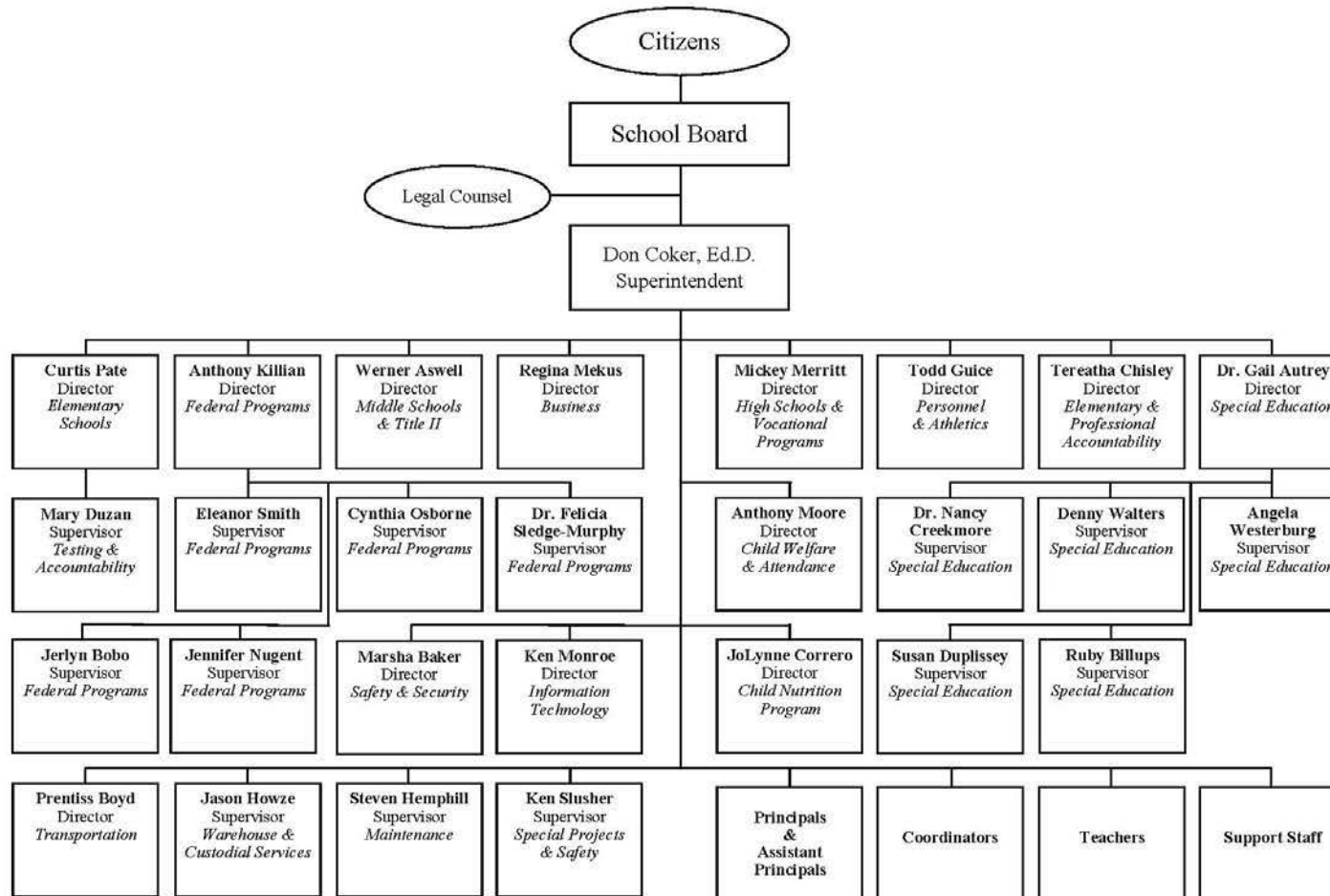
Tom Wohlleber, CSRM
President

A handwritten signature in black ink, appearing to read 'David J. Lewis'.

David J. Lewis
Executive Director

Ouachita Parish School System

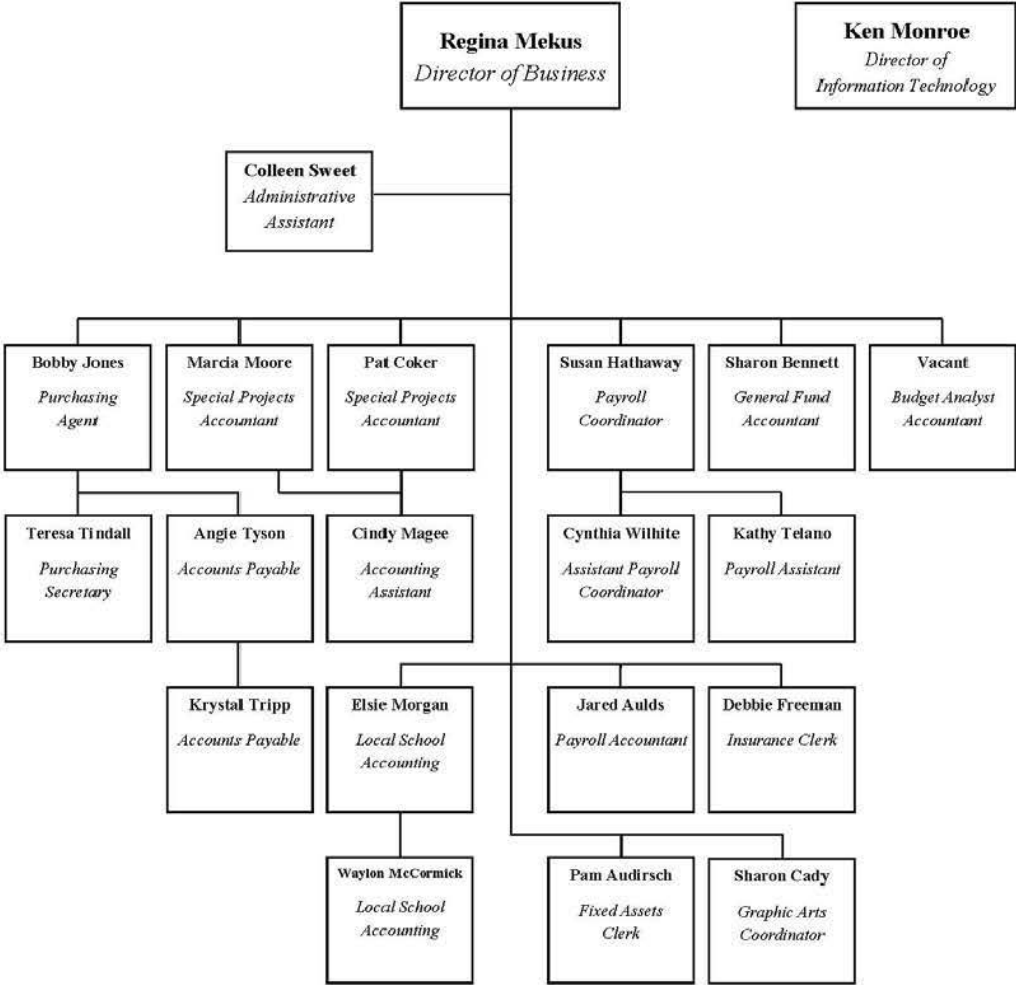
ORGANIZATIONAL STRUCTURE



OUACHITA PARISH SCHOOL BOARD

BUSINESS DEPARTMENT

ORGANIZATIONAL STRUCTURE





Vision: Building Bridges to the Future

Mission: As a community, Ouachita Parish Schools will connect learning to 21st Century skills needed for college and career ready students who will excel in a global society.

Beliefs:

Ouachita Parish students will learn at high levels.

Parents, students, teachers, and community matter.

Safe schools are a top priority.

Bridges connect past and present learning to future dreams.

Ouachita Parish School Board

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FINANCIAL SECTION



*2018-19 Principals of the Year
pictured with Jerry Hicks, School Board President and Dr. Don Coker, Superintendent:
Becky Oaks, West Ouachita High; Charles Wright, Ouachita Junior High;
and Kevin Welch, Claiborne Elementary*



*2018-19 Teachers of the Year
pictured with Jerry Hicks, School Board President and Dr. Don Coker, Superintendent:
Julie Norris, George Welch Elementary; Marci Bryant, Ouachita Junior High;
and Erik Aswell, West Monroe High*



ALLEN, GREEN & WILLIAMSON, LLP

CERTIFIED PUBLIC ACCOUNTANTS

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Principal: Cindy Thomason, CPA

Jennie Henry, CPA, CFE
Austin Hogue, CPA
Crystal Patterson, CPA
Mallory Stone, CPA
Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

Independent Auditor’s Report

Board Members
Ouachita Parish School Board
West Monroe, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Ouachita Parish School Board, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School Board’s basic financial statements as listed in the table of contents.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School Board’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School Board’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matters

As disclosed in Note 8 to the financial statements, the net position liability for the School Board was \$227,118,258 at June 30, 2019, as determined by the Teachers' Retirement System, of Louisiana (TRSL), and Louisiana School Employees' Retirement System (LSERS). The related actuarial valuations were performed by TRSL's and LSERS's actuaries using various assumptions. Because actual experience may differ from the assumptions used, there is a risk that this amount at June 30, 2019, could be under or overstated. Our opinion is not modified with respect to this matter.

As discussed in Note 9 to the financial statements, the other post-employment benefits (OPEB) Liability for the School Board was \$262,596,432 at June 30, 2019 related to its participation in a single-employer other post-employment benefit plan. The related actuarial valuations were performed by the School Board's actuary using various assumptions. Because actual experience may differ from the assumptions used, there is a risk that this amount at June 30, 2019, could be under or overstated. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Changes to the Total OPEB Liability and Related Ratios, Schedule of Employer's Proportionate Share of the Net Pension Liability, Schedule of Employer Contributions to Pension Plans, the Budgetary Comparison Schedules, and the notes to required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information


Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Ouachita Parish School Board's basic financial statements. The accompanying supplementary information, as listed in the table of contents, and the other information, such as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information, as listed in the table of contents, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information, listed as the introductory and statistical sections in the table of contents, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report, under separate cover, dated March 31, 2020 on our consideration of the Ouachita Parish School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal control over financial reporting and compliance.


ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 31, 2020

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Management's Discussion and Analysis



*Grayson Fuller - Grade 9
West Monroe High School
Talented Art Teacher: Philip Peyton*



*Kezlie Martin - Grade 11
West Monroe High School
Talented Art Teacher: Kathleen Tumey*



*Tessa Moore - Grade 9
West Monroe High School
Talented Art Teacher: Philip Peyton*



*Amber McMillan - Grade 11
West Monroe High School
Talented Art Teacher: Philip Peyton*

REQUIRED SUPPLEMENTARY INFORMATION:

**MANAGEMENT'S DISCUSSION
AND ANALYSIS (MD&A)**

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019

Our discussion and analysis of Ouachita Parish School Board's financial performance provides an overview of the School Board's financial activities for the fiscal year ended June 30, 2019. Certain comparative information between the current year and the prior year is required to be presented in the MD&A. Please read it in conjunction with the School Board's financial statements which follow this Management's Discussion and Analysis.

In fiscal year 2019, the School Board adopted the following new statement of financial accounting standards issued by the Governmental Accounting Standards Board:

- *Statement No. 88 – Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*, issued by the Government Accounting Standards Board. This Statement is to improve the information that is disclosed in the School Board's notes to the financial statements related to debt, including direct borrowings and direct placements. Another objective of this Statement is to clarify which liabilities the School Board should include when disclosing information related to debt. In addition to defining debt for the purpose of disclosure in the notes, this Statement requires additional essential information related to debt to be disclosed.

The adoption of Statements No. 88 had no impact on the government-wide or the governmental fund financial statements, but provide for additional guidance, clarification and/or additional disclosures in the notes to the financial statements.

Financial Highlights

Key financial highlights during the 2018-2019 fiscal year are as follows:

- Statement of Net Position - The assets and deferred outflows of resources of the Ouachita Parish School Board were less than its liabilities and deferred inflows of resources at the close of the most recent fiscal year by a *negative* \$263,704,923 *net position*. Of this net amount, \$426,802,058 represents a deficit in unrestricted net position mainly due to the reporting of long-term obligations for employee benefits retained after retirement for health insurance and pensions. In theory, this means unrestricted resources are not available to meet the School Board's obligations to its stakeholders and creditors if all obligations matured and became due and payable on June 30, 2019.
- Statement of Activities - The total net position of the Ouachita Parish School Board increased by \$6,359,727 for the year ended June 30, 2019. This increase in net position over the prior year is due primarily to the continued efforts of the School Board to ensure the cost of operations align with available resources. The increase in investment income and the insurance recoveries to date for the loss of capital assets also contributed significantly to the gain in net position for the current year.
- Governmental Funds Balance Sheet - As of the close of the current fiscal year, the Ouachita Parish School Board's governmental funds reported a total combined ending fund balance of \$90,784,421, an increase of \$893,573 over the prior fiscal year. This fund balance is comprised of (1) \$20,663,179 for spending within the General Fund (a major fund); (2) \$20,060,645 committed for specific maintenance and operations purposes in the District No.1 Sales Tax Fund (a major fund); and (3) \$12,969,730 restricted for constructing, maintaining, and operating schools, including servicing debt in the West Ouachita School District in the West Ouachita Sales Tax Fund. The remaining fund balances in nonmajor funds consists of (4) \$18,317,834 in Special Revenue Funds, most of which is restricted for salary supplements, student health services, and child nutrition programs; (5) \$17,284,296 is restricted for the payment of outstanding bond issues within the Debt Service Funds and (6) \$1,488,737 is restricted for capital projects within the Capital Project Funds.

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019

- General Fund Balance - At the end of the fiscal year, unrestricted fund balance (the total of *committed*, *assigned* and *unassigned* components of *fund balance*) for the General Fund was \$18,992,704, or approximately 13.4% of total General Fund expenditures.
- Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances – Total revenues for the fiscal year in the governmental funds were \$225,674,841. Approximately 96.3% of this amount is received from four major revenue sources: (1) \$119,206,142 from the state Minimum Foundation Program (MFP); (2) \$45,653,738 from local sales taxes, (3) \$29,762,231 from local ad valorem taxes, and (4) \$22,661,608 from federal programs and support.
- Capital Assets - Total capital assets (net of depreciation and amortization) were \$258,897,044, or 68.5%, of the total assets of the School Board at June 30, 2019. The School Board uses these assets to provide educational and support services to students; consequently, these assets are not available for future spending.

The School Board has posted an impairment loss of capital assets for the Boley Elementary School site which was a total loss from a fire on April 13, 2019. After covering the deductible of \$200,000, the building and it's contents were fully covered by insurance. At the time of this report, insurance proceeds and the cost of the loss are not yet final.

- Long-Term Debt - The School Board's outstanding debt at June 30, 2019 includes General Obligation Bonds of \$79,065,000, Sales Tax Revenue Bonds of \$46,795,000, Qualified School Construction Bonds (revenue bonds) of \$10,000,000, and Limited Tax Certificates of \$6,045,000. Total outstanding bonds decreased by \$12,145,000 during the current period for payments of maturing bond principal.

Using this Report

The School Board's annual report consists of a series of financial statements that show information for the School Board as a whole, its funds, and its fiduciary responsibilities. The Statement of Net Position and the Statement of Activities provide information about the activities of the School Board as a whole and present a longer-term view of the School Board's finances. Our fund financial statements are included later in this report. For our governmental activities, these statements tell how we financed our services in the short-term as well as what remains for future spending. Fund statements also may give you some insights into the School Board's overall financial health. Fund financial statements also report the School Board's operations in more detail than the government-wide financial statements by providing information about the School Board's most significant funds, the General Fund, School District No. 1 Sales Tax fund and West Ouachita Sales Tax fund. The remaining statement - the Statement of Fiduciary Assets and Liabilities presents financial information about activities for which the School Board acts solely as an agent for the benefit of students and parents.

**Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019**

Comprehensive Annual Financial Report

Introductory Section

Transmittal Letter
Certificates of Excellence in Financial Reporting
Organization Chart
Elected Officials and Selected Administrative Officers

Financial Section

(Details outlined in the next chart)

Statistical Section

Financial Trends
Revenue Capacity
Debt Capacity
Demographic and Economic Information
Operating Information

Required Supplementary Information

Management's Discussion & Analysis (MD&A)

Basic Financial Statements

**Government-wide
Financial Statements**

**Fund
Financial Statements**

Notes to the Financial Statements

Required Supplementary Information

Schedule of Changes in the Total OPEB Liability and Related Ratios
Schedule of Employer's Proportionate Share of the Net Pension Liability
Schedule of Employer Contributions to Pension Plans
Budgetary Information for Major Funds
Notes to Required Supplementary Information

Supplementary Information

Nonmajor Funds Combining Statements
Agency Funds Statements/Schedules
Schedule of Compensation Paid Board Members
Schedule of Compensation, Benefits and Other Payments to Superintendent

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019

The independent auditor's report provides assurance that the Basic Financial Statements are fairly stated, varying degrees of assurance are provided regarding the Required Supplementary Information and the Supplementary Information identified above. A user of this report should read the independent auditor's report carefully to ascertain the level of assurance provided for each part of the Financial Section.

The School Board assumes full responsibility for the accuracy of the Introductory and Statistical Sections as they were prepared without the association of the independent auditors.

Reporting the School Board as a Whole

The Statement of Net Position and the Statement of Activities

The analysis of the School Board as a whole begins with the government-wide financial statements. The Statement of Net Position and the Statement of Activities report information on the School Board as a whole. These statements include all assets, liabilities and deferred inflows/outflows of resources, using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when the cash is received or paid.

These two statements report the School Board's net position - the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, as reported in the Statement of Net Position - as one way to measure the School Board's financial health, or financial position. Over time, increases or decreases in the School Board's net position - as reported in the Statement of Activities - are an indicator of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School Board's operating results. The School Board's goal is to provide services to our students, not to generate profits. One must also consider many other nonfinancial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School Board.

The Statement of Net Position and Statement of Activities report the following activity for the School Board:

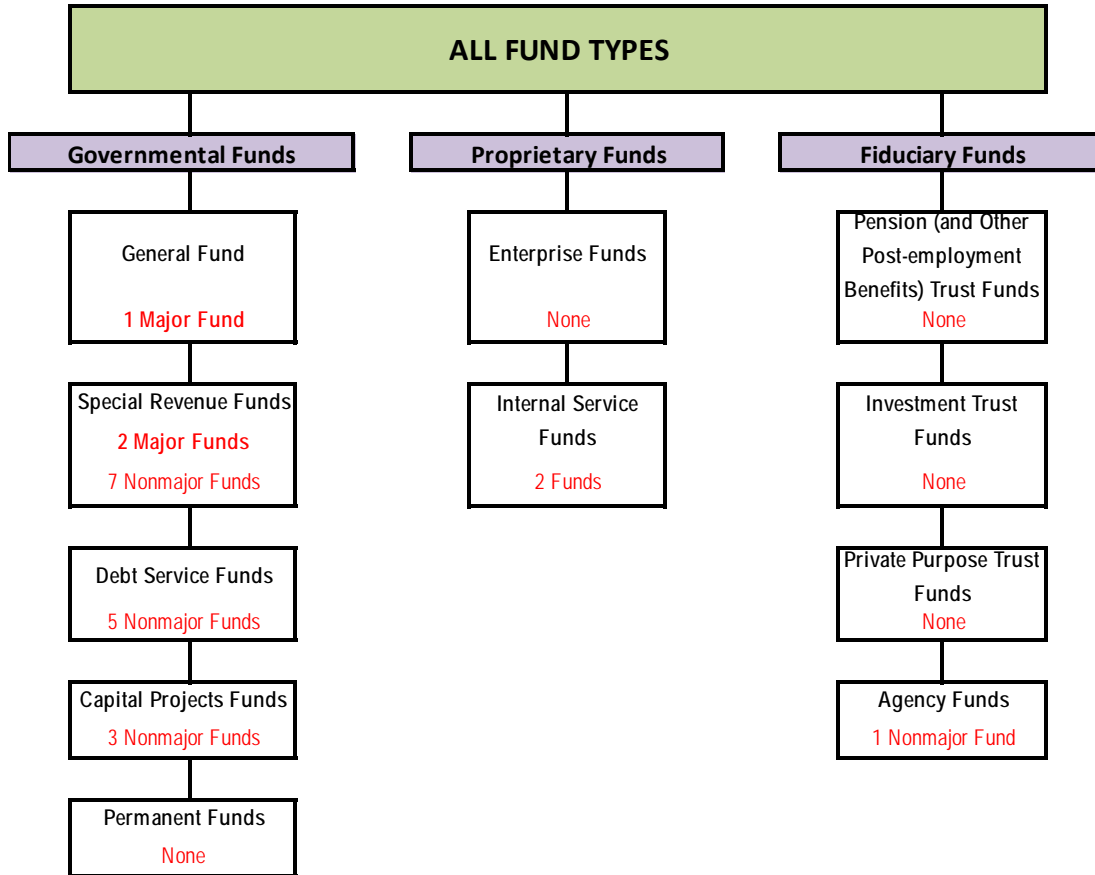
Governmental activities - All of the School Board's services are reported here, including instructional services, plant services, transportation, and food services. Property taxes, sales taxes, Minimum Foundation Program funds, and state and federal grants finance the majority of these activities.

Reporting the School Board's Most Significant Funds

Fund Financial Statements

The School Board's fund financial statements provide detailed information about the most significant funds - not the School Board as a whole. Some funds are required to be established by State law and by bond covenants. However, the School Board establishes many other funds to help it control and manage money for particular purposes (like the school food service) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the School Board receives from the U.S. Department of Education). The School Board's governmental funds use the following accounting approach:

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019



Governmental Funds - All of the School Board's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. These statements use the modified accrual accounting basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School Board's operations and the services it provides. The relationship between the government-wide financial statements and the fund financial statements is shown in the reconciliations on Statements D and F.

Proprietary Funds - When the School Board charges for the services it provides – whether to outside customers or to other units of the School Board – these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that activities are reported in the Statement of Net Position and the Statement of Activities. The School Board uses internal service funds to report activities that provide supplies and services for the School Board's other programs and activities – the self-insurance fund, which accounts for workers' compensation and general liability, and the centralized printing fund.

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019

The School Board as Trustee

Reporting the School Board's Fiduciary Responsibilities

The School Board is the trustee, or fiduciary, for its student activities funds. All of the School Board's fiduciary activities are reported in the Statements of Fiduciary Assets and Liabilities. We exclude these activities from the School Board's other financial statements because the School Board cannot use these assets to finance its operations. The School Board is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Ouachita Parish School Board, liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$263,704,923 at the close of the 2018-2019 fiscal year.

The following analysis focuses on the net position and change in net position of the School Board's governmental activities.

Table 1
Net Position
As of June 30,

	Governmental Activities		
	2019	2018	Variance
Other assets	\$ 118,841,702	\$ 118,110,022	\$ 731,680
Capital assets, net of depreciation/amortization	258,897,044	264,070,536	(5,173,492)
Total assets	<u>377,738,746</u>	<u>382,180,558</u>	<u>(4,441,812)</u>
Deferred outflows of resources	<u>66,538,132</u>	<u>39,077,090</u>	<u>27,461,042</u>
Other liabilities	26,716,677	26,325,170	391,507
Long-term liabilities	646,206,495	638,872,006	7,334,489
Total liabilities	<u>672,923,172</u>	<u>665,197,176</u>	<u>7,725,996</u>
Deferred inflows of resources	<u>35,058,629</u>	<u>26,125,122</u>	<u>8,933,507</u>
Net position:			
Net investment in capital assets	115,196,702	111,802,126	3,394,576
Restricted	47,900,433	43,593,208	4,307,225
Unrestricted	(426,802,058)	(425,459,984)	(1,342,074)
Total net position	<u>\$ (263,704,923)</u>	<u>\$ (270,064,650)</u>	<u>\$ 6,359,727</u>

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019

The largest portion of the School Board's total net position, \$115,196,702, reflects its investment in capital assets (e.g. land, buildings, machinery, and equipment) less any related outstanding debt used to acquire those assets. As you can see, in Table 1, *net investment in capital assets* exceeds the total of all net position held by the School Board at year end. The School Board uses these capital assets to provide educational services to children; consequently, these assets are not available for future spending or payment of obligations. Although the School Board's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the School Board's net position represents \$47,900,433 in resources that are subject to external restrictions on how they may be used. *Restricted* net position is reported separately to show legal constraints for payment of outstanding debt obligations, use of tax proceeds dedicated for capital projects or employee salary supplements, and other enabling legislation or grant restrictions that limit the School Board's ability to use these resources for day-to-day operations.

The remaining *negative* unrestricted net position of \$426,802,058 represents the accumulated results of all past years' operations. In theory, this means if the School Board had to pay off all of its bills today (including all noncapital liabilities, such as the accrued value of employee compensated absences, the current value of future health insurance benefits for all participating vested active and retired employees and the current value of future retirement benefits for all vested active and retired employees) after selling all assets at current value, the School Board would not have enough funds to pay all of its obligations.

The governmental activities of the School Board increased the overall net position by \$6,359,727, compared to the prior year's increase in overall net position by \$16,034,151. The key elements of this year's results of governmental operations are discussed in the following section for governmental activities.

The results of this year's governmental operations for the School Board as a whole are reported in the *Statement of Activities*. The "Schedule of Changes in Net Position" that follows on the next page summarizes the *Statement of Activities* in a different format allowing for total revenue for the year to be more easily identified.

Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019

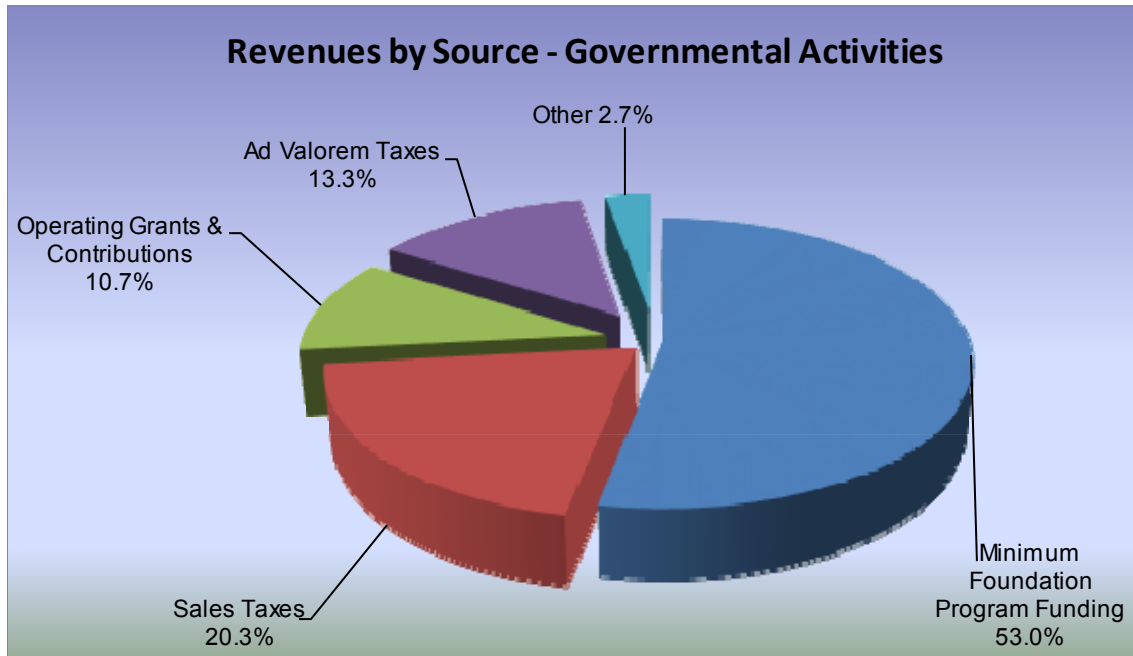
Table 2
Changes in Net Position
For Years Ended June 30,

	2019	2018	Increase (Decrease)
Revenue:			
Program revenue:			
Charges for services	\$ 1,425,028	\$ 1,436,037	\$ (11,009)
Operating grants and contributions	24,015,689	23,496,113	519,576
General revenue:			
Ad valorem taxes	29,762,231	30,445,937	(683,706)
Sales taxes	45,701,326	44,799,502	901,824
State equalization (MFP)	119,206,142	118,813,967	392,175
Interest and investment earnings	2,122,329	1,078,461	1,043,868
Other general revenues	2,957,612	2,719,357	238,255
Total revenues	<u>225,190,357</u>	<u>222,789,374</u>	<u>2,400,983</u>
Expenses:			
Instruction:			
Regular programs	81,409,382	77,120,936	4,288,446
Special education programs	16,474,749	15,938,938	535,811
Vocational programs	3,878,635	3,623,624	255,011
Other instructional programs	7,954,180	8,236,986	(282,806)
Special programs	5,211,340	5,207,903	3,437
Adult/continuing education	1,737	1,737	-
Support services:			
Student services	13,453,355	12,770,507	682,848
Instructional staff support	16,171,855	14,415,352	1,756,503
General administration	3,054,406	3,302,778	(248,372)
School administration	13,476,151	12,819,010	657,141
Business services	3,048,808	2,636,915	411,893
Plant services	21,170,718	19,925,928	1,244,790
Student transportation services	12,943,313	11,418,166	1,525,147
Central services	3,174,258	2,860,387	313,871
Non-instructional services:			
Food services	12,476,633	11,507,464	969,169
Community service programs	28,350	28,351	(1)
Long-term obligations:			
Interest on long-term debt	4,549,273	4,940,241	(390,968)
Total expenses	<u>218,477,143</u>	<u>206,755,223</u>	<u>11,721,920</u>
Excess(deficiency) before extraordinary item	6,713,214	16,034,151	(9,320,937)
Extraordinary item - school fire	(353,487)	-	(353,487)
Increase (decrease) in net position	6,359,727	16,034,151	(9,674,424)
Net position – beginning, as originally stated	(270,064,650)	(146,336,377)	(123,728,273)
Prior period adjustment	-	(139,762,424)	139,762,424
Net position-beginning	<u>(270,064,650)</u>	<u>(286,098,801)</u>	<u>16,034,151</u>
Net position at end of year	<u>\$ (263,704,923)</u>	<u>\$ (270,064,650)</u>	<u>\$ 6,359,727</u>

**Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019**

Revenue by Source - Governmental Activities

School Board revenue from governmental activities increased \$2,400,983 or 1.1% over the prior year.



- **Minimum Foundation Program (MFP) Funding:** The largest revenue source for the School Board is state equalization funding awarded through the MFP at 53.0% of total revenue for the School Board. MFP is based on the funding formula adopted by the Louisiana Board of Elementary and Secondary Education and approved by the Louisiana Legislature to equitably distribute state appropriated funds to public school systems throughout the state. These funds help pay for employee salaries and benefits and general operations. The State does not appropriate funds to public school systems for building schools or retiring debt. The distributions made through the MFP formula are driven by student enrollment and demographics as of two reporting dates during the fiscal year - October 1st and February 1st. One-hundred percent (100%) of the per pupil funding amount is allocated for students enrolled on October 1st and 50% of the funding amount is added or subtracted for the change in student enrollment that occurs on February 1st.

The Ouachita Parish School Board was allocated \$120,242,250 in state equalization funding through the MFP funding formula; however, there were deductions of \$1,036,108 made in the state funding formula to allow for transfers of district local funding to other state-approved local educational agencies (LEAs), such as charter schools and special schools, who enrolled students who live within Ouachita Parish school district zones. (These transfers are included in the *fund financial statements* as a direct expenditure for *Regular Programs*.) The School Food Service Special Revenue Fund received a deposit of \$1,439,682 from the MFP allocation, and the remaining funds were deposited into the General Fund. Total MFP deposits decreased in 2018-19 primarily due to the decline in overall student enrollment.

- **Sales Tax Revenue:** Sales taxes are the second largest revenue source for the School Board at 20.3% of total revenue. The School Board has four separate sales tax rates levied upon the sale and consumption of goods and services throughout the parish and one school district for public schools. Each is accounted for in a separate governmental Special Revenue Fund.

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Sales tax revenue increased \$901,824 over the prior year. The School Board's sales tax revenues experienced a slight disturbance in growth during the 2018 fiscal year for all sales tax funds but began to recover in the 2019 fiscal year.

- Ad Valorem Tax Revenue: The third largest revenue source for the School Board is ad valorem taxes at 13.3% of total revenues. Ad valorem collections are based upon the number of mills authorized by taxpayers and levied annually by the School Board and the taxable assessed value of property (established by the Ouachita Parish Tax Assessor), in accordance with the limitations approved by the voters and laws set-forth for this purpose by the Louisiana Legislature.

Ad valorem tax revenue decreased by \$683,706 over the prior year, with the majority of collections being deposited in the General Fund to support governmental operations not funded by another program revenue source. This decrease is primarily from the School Board lowering the East Ouachita Bond millage to offset a gain in taxable value in the prior year.

- Operating Grants & Contributions: The fourth largest revenue source for the School Board is operating grants and contributions at 10.7% of total revenues. Operating grants and contributions totaled \$24,015,689, and Federal grants represent \$22,661,608 or 94.3% of this total. These grants and contributions are specifically restricted to certain programs, and therefore, are netted against the costs of these programs to show a true net cost in the *Statement of Activities*.

In 2018-19, operating grants and contributions increased \$519,576 over the prior year. Title I, Special Education IDEA-B, and School Food Service make up \$19,570,995 (81.5%) of total operating grants and contributions.

- Interest and investment earnings increased 96.8% during the fiscal year to \$2,122,329 due to improvements in market investment rates of return. Investments are primarily held in the Louisiana Asset Management Pool.

Cost of Services - Governmental Activities

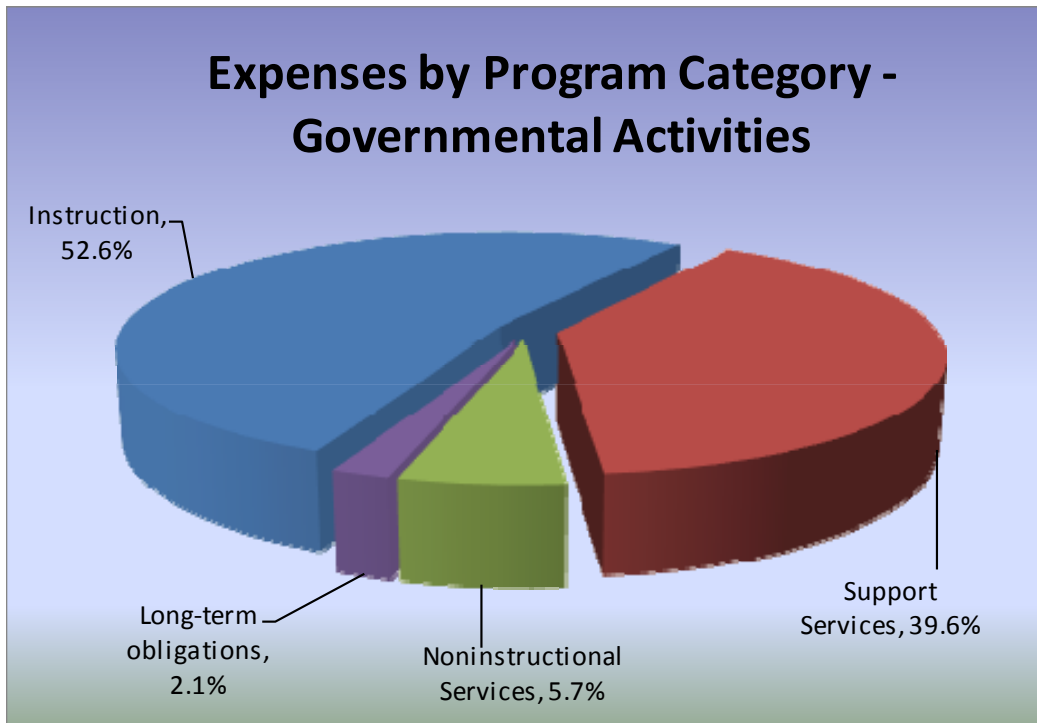
Governmental activities - As reported in the Statement of Activities, the cost of all governmental activities this year was \$218,477,143. The amount that taxpayers ultimately financed for these activities through School Board taxes was only \$193,036,426 because some of the cost was paid by those who benefited from the programs (\$1,425,028) or by other governments and organizations who subsidized certain programs with grants and contributions (\$24,015,689). The School Board paid for the remaining "public benefit" portion of its governmental activities with \$119,206,142 in Minimum Foundation Program State funds, and with other revenues such as interest and other local sources.

In the Table 3, we have presented the cost of each of the School Board's seven largest functions: regular programs, special education programs, student services, instructional staff support, school administration, plant services and student transportation as well as each program's net cost (total cost less revenues generated by the activities). Net cost shows the financial burden that was placed on the School Board's taxpayers by each of these functions. Providing this information allows our citizens to consider the cost of each function in comparison to the benefits they believe are provided by that function.

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**Table 3
For the Years Ended June 30,
Government Activities**

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Regular programs	\$ 81,409,382	\$ 77,120,936	\$ 81,177,070	\$ 76,675,111
Special education programs	16,474,749	15,938,938	15,837,478	15,570,299
Student services	13,453,355	12,770,507	12,209,181	11,292,182
Instructional staff support	16,171,855	14,415,352	9,972,260	8,579,394
School administration	13,476,151	12,819,010	13,476,151	12,819,010
Plant services	21,170,718	19,925,928	21,078,675	19,761,129
Student transportation	12,943,313	11,418,166	12,680,119	11,150,962
All others	43,377,620	42,346,386	26,605,492	25,974,986
Totals	\$ 218,477,143	\$ 206,755,223	\$ 193,036,426	\$ 181,823,073



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- Instruction: Expenses for regular programs, special education programs, vocational, other instruction programs, special programs and adult/continuing education programs, are considered to be instructional services and represent the expenses of providing instruction to students.

Instruction services increased by \$4,799,899 over the prior period. This is primarily due to an increase in the cost of other post-employment benefits as detailed in Notes to the Financial Statements Note 9.

- Support Services: Support services account for approximately \$86.5 million or 39.6% of all governmental activities. These services include Student Services (includes therapy, nursing and counseling services), Instructional Staff Support (includes media and library services, staff training and professional development, and curriculum support), General Administration of the School Board, School Administration, Business Services, Plant Services, Student Transportation, and Central Services.

Support services increased by \$6,343,821 over the previous year due to an increase in the cost of other post-employment benefits as detailed in Notes to the Financial Statements Note 9.

- Non-Instructional Services: Activities concerned with providing non-instructional services to students, staff or the communities are defined as Non-Instructional Services. The services provided in this category are primarily related to Food Services with minor expenses for Community Service Programs. Non-Instructional Services account for \$12,504,983, or 5.7%, of total governmental activities.

Non-instructional services increased by \$969,168 primarily due to an increase in the cost of other post-employment benefits as detailed in Notes to the Financial Statements Note 9.

- Interest on Long-Term Debt: This activity covers annual interest expense to service outstanding debt and amortize bond premiums. Interest expense was \$4,549,273, or 2.1%, of total governmental activities during the 2018-19 fiscal year.

Interest expense decreased \$390,968 over the prior fiscal year due to debt service payments with lower scheduled rates maturing in the current period for bonds issued and refinanced in most recent years.

Financial Analysis of Governmental Funds

The focus of the Ouachita Parish School Board's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources and to help the reader to determine whether the School Board is being accountable for the resources taxpayers and others provide to it. In particular, unassigned fund balance may serve as a useful measure of a School Board's net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the School Board itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the Ouachita Parish School Board.

At June 30, 2019, the School Board's governmental funds reported a combined fund balance of \$90,784,421, an increase of \$893,573 or 0.99% in comparison with the prior fiscal year. Approximately 19.1% of this balance (\$17,378,127) is classified as unassigned, or available for general purposes at the School Board's discretion. The remainder of the fund balance is either nonspendable, restricted, committed, or assigned to indicate that it is (1) made of resources not in a spendable form (\$1,258,501), (2) legally restricted for particular purposes (\$50,009,455), (3) committed by the School Board for particular purposes (\$20,859,407), or (4) assigned for particular purposes (\$1,278,931) by management.

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- **General Fund** - The General Fund is the primary operating fund of the School Board. Total fund balance in the General Fund increased \$258,051 over the prior year. As a measure of the General Funds liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total General Fund expenditures. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$17,378,127, or 84.1%, of its total fund balance. Unassigned fund balance represents approximately 12.3% of total General Fund expenditures, while total fund balance represents approximately 14.6% of that same amount which is within the School Board's established minimum fund balance policy. The major revenue sources in the General Fund are state Minimum Foundation Program funding and ad valorem tax revenues.

Revenues. Overall General Fund revenues increased \$1.4 million which is primarily attributed to an increase in ad valorem tax collections along with an increase in investment earnings. Minimum Foundation Program (MFP) funding remained steady for the year.

Expenditures. General Fund expenditures increased by \$253 thousand, or 0.18%, over the previous fiscal period primarily attributed to routine inflation.

Other Financing Uses. The increase in financing uses is the net result of the absence of funds transferred in for reimbursement for expenditures from Medicaid funds as they were in the prior year.

- **School District No. 1 Sales Tax - Special Revenue Fund.** The District No. 1 Sales Tax Special Revenue Fund is a major fund of the School Board. The proceeds from this tax are committed for the following purposes in an ordinance promulgated by the School Board at the time the tax was initially approved by voters in 1992: (1) Instructional support – 36.0%, (2) capital improvements – 23.0%, (3) faculty and equipment support – 15.0%, (4) salary restoration – 12.0% and (5) mandated costs – 14.0%. The fund balance increased by \$1.1 million, or 5.7% as compared to the previous year. The District No. 1 Sales Tax Fund ended the year with a fund balance of \$20.1 million.

Revenue. The primary revenue source for this fund is the collection of a 0.5% sales tax levied on sales and use of goods and services throughout the parish, excluding the City of Monroe. The levy of this sales tax was renewed by voters in April 2011 for an additional 10-year period. Sales tax collections increased overall by \$62 thousand or 0.83% over the previous year; other revenues increased \$162 thousand or 77.3% from previous year.

Expenditures. Expenditures decreased \$586 thousand, or 7.6%, due to the cost of \$482 thousand to purchase buses in the prior year.

Other Sources of Funds. Other sources of funds of \$300 thousand from the General Fund to support facility and equipment maintenance was a decrease of \$100 thousand from the previous year.

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- **West Ouachita Sales Tax – Special Revenue Fund.** The West Ouachita Sales Tax Fund became a major fund of the School Board in 2018. This tax was originally authorized by voters in 1997 for a 27-year period and authorized again in March 2015 for the sales tax to be a permanent tax in the district. The proceeds of the tax can be used for constructing, maintaining, and operating schools, including servicing debt in the West Ouachita School District. The fund balance increased by \$580 thousand, or 4.7% as compared to the previous year.

Revenue. The primary revenue source for this fund is the collection and disbursement of a 1% perpetual sales tax in the West Ouachita School District (a taxing district created by the School Board). Revenue increased overall by \$176 thousand or 1.4% over the previous year;

Expenditures. Expenditures increased \$1.5 million, or 103.4%, due to a land acquisitions adjacent to West Monroe High, various roofing projects and partial cost to replace the turf football field at West Ouachita High School.

Other Uses of Funds. Other Uses of funds decreased \$85 thousand due to decreased amounts required for monthly funding transfers to service debt maturities within the following twelve-month period.

- **Nonmajor Governmental Funds.** The *Nonmajor Governmental Funds* accounts for all other governmental funds of the School Board which are not considered major funds. These funds are presented in the *Special Revenue Funds*, *Debt Service Funds*, and the *Capital Projects Fund* combining financial statements. *Nonmajor Governmental Funds* have a combined fund balance of \$37,090,867 fund balance at June 30, 2019. The decrease of \$1,019,762 (2.7%) from the previous year's ending fund balance is primarily due to the reduction of available capital project funds resulting from the completion of capital improvement projects during the fiscal year.

Special Revenue Funds. Special Revenue Funds includes nonmajor funds for two sales tax salary supplement funds (1968 and 1995), school food services, other federal, and state grant program funds. Special Revenue Funds ended the fiscal year with a fund balance of \$18,317,834, which is an increase of \$1,919,465 or 11.7%, from the prior year ending fund balance. The restricted portion of this fund balance is \$17,370,757 (or 94.8% of the balance) which includes the balance of funds in the two sales tax funds, School Food Service, and state grants (Medicaid). Total revenues increased by \$1.5 million primarily due to prior year funding received for Medicaid administrative cost reimbursements in the current period and the recovery of local sales tax collections. Total expenditures in the Special Revenue Funds increased by \$577 thousand in the current year primarily from revenue effects related the nature of cost reimbursement grants.

Debt Service Fund. The Debt Service Fund includes the following funds restricted for the payment of maturing bonded debt: the *East Ouachita Debt Service Fund*, *West Ouachita Debt Service Fund*, the *Series 2010 QSCB Sinking Fund*, and the *School District No. 1 Debt Service Fund*. The *West Ouachita Bond Reserve Fund* is also reported as a debt service fund as it holds a required amount of bond proceeds as a good-faith guarantee to sales tax revenue bond holders that the School Board will make its scheduled bond payments. Sales tax revenue in the *West Ouachita Sales Tax Fund* is the primary funding source used to meet the annual debt servicing requirements of the *West Ouachita Debt Service Fund*, the *Series 2010 QSCB Sinking Fund*, and the *School District No. 1 Debt Service Fund*. Bonds approved by voters in the East Ouachita Bond District are financed by ad valorem taxes levied annually by the School Board and deposited in the *East Ouachita Debt Service Fund* to make required annual bond payments.

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The *Debt Service Funds* ended the year with a combined fund balance of \$17,284,296, which is an increase of \$38,009 over the prior year. In accordance with state law, the fund balance in debt service funds is maintained at a level not to exceed the next year's required principal and interest payments. Also, the debt service related to the *School District No. 1 QSCB Sinking Fund*, requires annual principal payments to be invested and held in trust for the future payout of \$10 million in bond principal to bondholders at maturity in October 2024. Total payments of \$12.1 million in principal and \$5.1 million in interest and other related debt service costs were made during 2018-19.

Capital Projects Fund. These funds account for three capital projects funds: East Ouachita Construction, West Ouachita 2015 Construction and 2019 Storm Damage. The ending fund balance in the capital projects fund was \$1,488,737 which represents the balance of bond funds received from the sale of bonds in a previous fiscal period. Total expenditures of \$4,263,861 are due to expenditures incurred to complete planned capital improvements with remaining bond funds.

General Fund Budgetary Highlights

The School Board, in accordance with state law, must adopt a budget on the General Fund and all Special Revenue Funds by September 15th each year. State law provides the School Board may have variances of five-percent of total revenues or expenditures in a fund before it is legally required to amend the budget. Differences between (a) the original and final budget and (b) the final budget and actual results of the General Fund are as follows:

Original budget compared to final budget. During the year there was no requirement for any significant amendments to increase either the original estimated revenues or expenditures. However, there was a need to reallocate appropriations among various program line items to adjust to better align the budget to areas of spending. The movement of various appropriations between programs and budget line items and increases made within authorized limits during 2018-2019 are described below.

Adjustments made to General Fund revenues were primarily to account for a decrease in MFP revenue of \$1.6 million offset by an increase of interest earnings of \$162,113 and a one-time transfer of \$526,004 in Medicaid funds from the State Grant fund.

Adjustments to increase overall budgeted General Fund expenditures by \$763,320 were made primarily to align projected group health insurance costs.

Final budget compared to actual results. Actual resources were over budget by \$4,866, or by 0.003%. This is primarily due to interest earnings being higher than expected after making adjustments to market values at the end of the fiscal year.

A review of actual expenditures compared to the final budget shows a difference of \$3.2 million under total budget which represents about 2.2% of the final budget. The majority of the difference between the final budget and actual expenditures fall under regular program instructional services, plant services and student transportation services in the categories of employee salaries, benefits and supplies. A conservative estimate of budgeted expenditures for employee benefits occurred when preparing the final budget with trends based on current monthly payments projected to end-of-fiscal year for group health insurance, employee severance and retirement contributions resulted in these actual expenditures being under budget. Additionally, allocations

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made to departments for materials and supplies are not reduced in the final budget revision, in order to allow flexibility in spending throughout the fiscal year.

Capital Assets

The Ouachita Parish School Board's capital assets, net of depreciation/amortization, as of June 30, 2019 is \$258.9 million as reported on the *Statement of Net Position*. This investment in capital assets includes land and improvements, buildings and improvements, furniture and equipment, intangibles, and construction in progress, and is reduced by accumulated depreciation and amortization expense from the current and prior years. The table below shows the values of each category for two years.

Capital Assets
For Years Ended June, 30

	Governmental Activities	
	2019	2018
Land	\$ 8,750,548	\$ 8,156,453
Construction in progress	5,696,146	921,188
Land improvements	19,702,140	20,053,928
Buildings and improvements	217,623,928	226,330,008
Furniture and equipment	6,829,920	8,124,944
Intangible assets	294,362	484,015
Total	\$ 258,897,044	\$ 264,070,536

At June 30, 2019, net capital assets decreased by \$5.2 million during the current fiscal year. Construction in progress increased \$4.8 million due primarily to the renovation of the district's new central office as well as various other projects ongoing at the end of the current fiscal year. Buildings and improvements totaling \$2.0 million were completed and added to capital assets, before related annual depreciation expense of \$8.7 million; and land improvements totaling \$.9 million were completed during the year and added to capital assets, before related annual depreciation expense of \$1.2 million.

Additions and deletions costs and accumulated depreciation for capital assets being depreciated netted to \$6.6 million and accumulated amortization netted to (\$48,921) for the current fiscal year lowered all capital asset values by a total of \$5.2 million.

For additional information regarding capital assets, see Note 1.I. and Note 7 in the *Notes to the Financial Statements* section of this report.

**Ouachita Parish School Board
West Monroe, Louisiana
Management's Discussion and Analysis
June 30, 2019**

Debt Administration

At June 30, 2019, the School Board had \$142 million in bonds outstanding. The table below summarizes the outstanding debt for each bonds district for the current and prior year.

**Outstanding Debt
For Years Ended June 30,**

<u>Debt Instruments</u>	<u>2019</u>	<u>2018</u>
General obligation bonds – East Ouachita School District	\$ 79,065,000	\$ 84,750,000
Revenue bonds – West Ouachita School District	46,795,000	51,355,000
Limited tax certificates – School District No. 1	6,045,000	7,945,000
Qualified School Construction Bonds-School District No. 1	10,000,000	10,000,000
Total outstanding debt	<u>\$ 141,905,000</u>	<u>\$ 154,050,000</u>

Total outstanding debt from bonds decreased by \$12.1 million during the fiscal year. This is a result of payments made for bond principal maturing during the current fiscal year.

The state limits by statute the amount of general obligation debt the Ouachita Parish School Board can issue to 50% of the assessed value of all taxable property within the school board's corporate limits. (Prior to July 1, 2015, this statutory limit was 35% of assessed value.) At June 30, 2019 and 2018, the School Board's maximum legal debt limit for the East Ouachita Parish School District was \$164,011,761 and \$168,413,357, respectively. The total outstanding general obligation bonded debt of \$79.1 million at June 30, 2019 in the East Ouachita Parish School District (a taxing district created by the School Board) is below the maximum statutory debt limit at June 30, 2019. The School Board had \$3,327,552 available in debt service for the East Ouachita Parish School District as of June 30, 2019.

The following are the most recent credit ratings issued on Ouachita Parish School Board outstanding debt in each of its taxing districts:

<u>Debt Issuer (Taxing District)</u>	<u>Credit Ratings</u>	
East Ouachita School District	AA-/Stable	Standard & Poors – June 14, 2016
	Baa2	Moody's – January 17, 2018
	Not rated	Fitch
West Ouachita School District	AA-/Stable	Standard & Poors – October 11, 2016
	A3	Moody's – July 5, 2016
	Not rated	Fitch
School District No. 1 Ouachita Parish	AA-/Stable	Standard & Poors – May 1, 2018
	Not rated	Moody's
	Not rated	Fitch

Ouachita Parish School Board
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June 30, 2019

Economic Factors and Next Year's Budgets and Rates

The following economic factors currently affect the Ouachita Parish School Board and were considered in the development of the 2019-20 fiscal year budget.

- State Minimum Foundation Program funding was estimated to increase by \$4.1 million, \$2.9 million of which was allocated to certificated and non-certificated pay raises. This according to the Louisiana Department of Education's preliminary funding letter. An additional decrease in overall funded student enrollment was projected.
- Sales Tax collections were projected to be level with prior fiscal year collections.
- General Fund Property tax collections were conservatively estimated to increase only 1% due to changes in the valuation of certain public service properties statewide.
- The Teacher's Retirement System of Louisiana employer contribution rate decreased from 26.7% to 26.0%.
- The School Employee's Retirement System employer contribution rate increased from 28.0% to 29.4%.
- Employee group health insurance plan premiums are expected to increase 5% effective January 1, 2020.

The ending fund balance at June 30, 2020 is projected to be 13.0% of total General Fund expenditures which is within the range of the School Board's current fund balance maintenance policy of 10-to-15 percent of operating expenditures. The chart below is a summary of the original adopted General Fund Budget for the 2019-20 fiscal year.

General Fund
Summary of Original Budget
Fiscal year 2019-2020

Revenues	\$ 147,650,916
Expenditures	(145,924,323)
Other Sources (Uses) of Funds	<u>(1,558,700)</u>
Net Changes in Fund Balance	167,893
Beginning Fund Balance	<u>\$ 18,699,649</u>
Ending Fund Balance	<u><u>\$ 18,867,542</u></u>

Since the adoption of the General Fund budget, student enrollment has declined as anticipated which is estimated to reduce state MFP funding by an additional \$350,000 from the original budgeted revenue. This will be taken into account when preparing the revised budget.

**Ouachita Parish School Board
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June 30, 2019**

Contacting the School Board's Financial Management

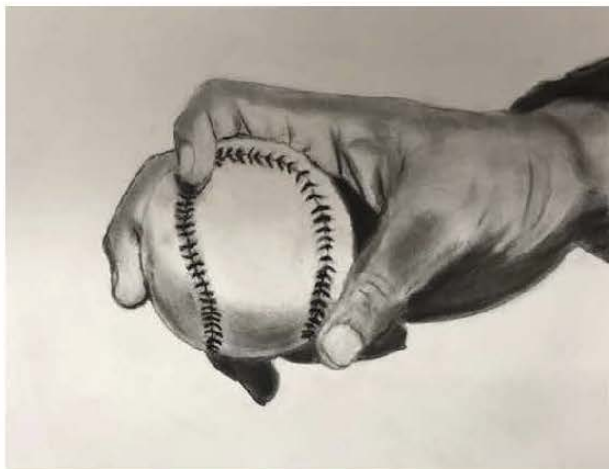
This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School Board's financial condition and to show the School Board's accountability for the money it receives. Additional information and resources can be found by visiting our investor relations page at http://www.opsb.net/about_us/investor_relations. Questions about this report or other financial information should be directed to the Director of Business, Ouachita Parish School Board, at Post Office Box 2957, West Monroe, Louisiana 71294, or by calling (318) 432-5000 or emailing to mekus@opsb.net.

Basic Financial Statements



*Liliana Bravo Teja - Grade 10
West Monroe High School
Talented Art Teacher: Kathleen Tumey*

*Laine Hobbs - Grade 9
West Monroe High School
Talented Art Teacher: Kathleen Tumey*



*McKendal Armsted - Grade 9
Richwood High School
Talented Art Teacher: Sara Beth Howard*

**BASIC FINANCIAL STATEMENTS:
GOVERNMENT-WIDE
FINANCIAL STATEMENTS (GWFS)**

OUACHITA PARISH SCHOOL BOARD

STATEMENT OF NET POSITION
June 30, 2019

	Statement A
	GOVERNMENTAL ACTIVITIES
ASSETS	
Cash and cash equivalents	\$ 76,467,059
Investments	29,298,119
Receivables	11,662,675
Inventory	1,413,849
Capital assets, net:	
Land and construction in progress	14,446,694
Depreciable buildings, improvements, machinery and equipment	244,155,988
Intangibles	294,362
TOTAL ASSETS	377,738,746
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows related to refundings	2,523,421
Deferred outflows related to OPEB	16,857,324
Deferred outflows related to pensions	47,157,387
TOTAL DEFERRED OUTFLOWS OF RESOURCES	66,538,132
LIABILITIES	
Accounts payable	1,397,618
Salaries and wages payable	22,768,154
Retainages payable	228,901
Other liabilities	
Unearned revenue	723,019
Interest payable - bonds	1,598,985
Long-term liabilities:	
Long-term debt due within one year	17,809,657
Long-term debt due in more than one year	138,682,148
OPEB liability	262,596,432
Net pension liability	227,118,258
TOTAL LIABILITIES	672,923,172
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows related to pensions	35,058,629
TOTAL DEFERRED INFLOWS OF RESOURCES	35,058,629
NET POSITION	
Net investment in capital assets	115,196,702
Restricted for:	
Debt service	15,685,311
Vocational and instructional programs	271,080
Student health services	2,805,514
School food service	6,490,911
Salaries and benefits	8,051,641
Construction and operations	12,969,730
Capital projects	1,001,246
Worker's compensation surety	625,000
Unrestricted	(426,802,058)
TOTAL NET POSITION	\$ (263,704,923)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD

**STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2019**

FUNCTIONS/PROGRAMS	PROGRAM REVENUES			Statement B
	EXPENSES	CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION
<i>Governmental activities:</i>				
Instruction:				
Regular programs	\$ 81,409,382	\$ 753	\$ 231,559	\$ (81,177,070)
Special education programs	16,474,749	-	637,271	(15,837,478)
Vocational programs	3,878,635	-	323,655	(3,554,980)
Other instructional programs	7,954,180	160,860	1,194,275	(6,599,045)
Special programs	5,211,340	-	5,162,591	(48,749)
Adult/continuing education	1,737	-	-	(1,737)
Support services:				
Student services	13,453,355	-	1,244,174	(12,209,181)
Instructional staff support	16,171,855	-	6,199,595	(9,972,260)
General administration	3,054,406	-	-	(3,054,406)
School administration	13,476,151	-	-	(13,476,151)
Business services	3,048,808	-	43,332	(3,005,476)
Plant services	21,170,718	19,584	72,459	(21,078,675)
Student transportation services	12,943,313	-	263,194	(12,680,119)
Central services	3,174,258	23,397	69,371	(3,081,490)
Food services	12,476,633	1,220,434	8,574,213	(2,681,986)
Community service programs	28,350	-	-	(28,350)
Interest on long-term debt	4,549,273	-	-	(4,549,273)
Total Governmental Activities	\$ 218,477,143	\$ 1,425,028	\$ 24,015,689	\$ (193,036,426)

General revenues:

Ad valorem taxes levied for:	
General purposes	21,685,034
Debt services	8,077,197
Sales taxes levied for:	
General purposes	10,495,500
Salaries and related benefits	26,063,441
Debt service purposes	9,142,385
Grants and contributions not restricted to specific programs	
Minimum Foundation Program	119,206,142
Other state revenue	12,442
State revenue sharing	810,290
Interest and investment earnings	2,122,329
Miscellaneous	2,134,880
Extraordinary item - school fire	(353,487)
Total general revenues	199,396,153
Changes in net position	6,359,727
Net position - beginning	(270,064,650)
Net position - ending	\$ (263,704,923)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Ouachita Parish School Board

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**BASIC FINANCIAL STATEMENTS:
FUND FINANCIAL STATEMENTS (FFS)**

OUACHITA PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS

Balance Sheet

June 30, 2019

Statement C

	<u>GENERAL</u>	<u>SCHOOL DISTRICT NO. 1 SALES TAX</u>	<u>WEST OUACHITA SALES TAX</u>	<u>NONMAJOR GOVERNMENTAL</u>	<u>TOTAL</u>
ASSETS					
Cash and cash equivalents	\$ 15,801,129	\$ 19,018,077	\$ 11,713,428	\$ 28,558,655	\$ 75,091,289
Investments	21,702,203	-	-	6,000,000	27,702,203
Receivables	105,805	1,268,917	2,036,180	8,209,567	11,620,469
Interfund receivables	2,124,596	-	-	-	2,124,596
Inventory	774,540	222,778	-	377,699	1,375,017
TOTAL ASSETS	40,508,273	20,509,772	13,749,608	43,145,921	117,913,574
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	428,180	127,681	550,977	288,445	1,395,283
Salaries and wages payable	19,060,002	321,446	-	3,386,706	22,768,154
Retainages payable	-	-	228,901	-	228,901
Interfund payables	-	-	-	2,013,796	2,013,796
Unearned revenue	356,912	-	-	366,107	723,019
TOTAL LIABILITIES	19,845,094	449,127	779,878	6,055,054	27,129,153
FUND BALANCES:					
Nonspendable:					
Inventory	774,540	222,778	-	261,183	1,258,501
Restricted for:					
Workers compensation surety	625,000	-	-	-	625,000
Vocational and instructional programs	270,935	-	-	145	271,080
Salaries and benefits	-	-	-	8,074,187	8,074,187
Student health services	-	-	-	2,805,514	2,805,514
Food services	-	-	-	6,490,911	6,490,911
Debt service	-	-	-	17,284,296	17,284,296
Construction and operations	-	-	12,969,730	-	12,969,730
Capital projects	-	-	-	1,488,737	1,488,737
Committed for:					
Major equipment repairs	1,000,000	-	-	-	1,000,000
Instructional programs	-	4,683,338	-	-	4,683,338
Salaries and benefits	-	2,806,155	-	-	2,806,155
Maintenance and operations	-	144,996	-	-	144,996
Capital improvements	-	7,880,652	-	-	7,880,652
Mandated costs	-	4,322,726	-	-	4,322,726
Timber restoration	21,540	-	-	-	21,540
Assigned for:					
Drivers education	362,346	-	-	-	362,346
Instructional programs	225,695	-	-	-	225,695
Scholarships	4,996	-	-	-	4,996
Student health/support services	-	-	-	685,894	685,894
Unassigned	17,378,127	-	-	-	17,378,127
TOTAL FUND BALANCES	20,663,179	20,060,645	12,969,730	37,090,867	90,784,421
TOTAL LIABILITIES AND FUND BALANCES	\$ 40,508,273	\$ 20,509,772	\$ 13,749,608	\$ 43,145,921	\$ 117,913,574

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD

**Reconciliation of the Governmental Funds
Balance Sheet to the Statement of Net Position
June 30, 2019**

Statement D

Total fund balances - governmental funds \$ 90,784,421

The cost of capital assets (land, buildings, furniture and equipment) and intangible assets (software) purchased or constructed is reported as an expenditure in Governmental Funds. The Statement of Net Position includes those capital assets and intangible assets among the assets of the School Board as a whole. The cost of those capital and intangible assets is allocated over their estimated useful lives (as depreciation expense for capital assets and amortization expense for intangible assets) to the various programs reported as Governmental Activities in the Statement of Activities. Because neither depreciation nor amortization expenses affect financial resources, they are not reported in governmental funds.

Costs of capital assets	\$	449,773,904	
Accumulated depreciation		(191,171,222)	
Costs of intangible assets		1,484,853	
Accumulated amortization		<u>(1,190,491)</u>	
			258,897,044

Deferred outflows for refundings, other post-employment benefits and pensions are not reported in the governmental funds but are reported in the government-wide financial statement.

Related to refundings		2,523,421	
Related to other post-employment benefits		16,857,324	
Related to pensions		<u>47,157,387</u>	
			66,538,132

Elimination of interfund assets and liabilities.

Interfund assets		2,124,596	
Interfund liabilities		<u>(2,124,596)</u>	
			-

Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities, both current and long term, are reported in the Statement of Net Position. Post-employment benefits in the Governmental Funds are recorded as expenditures when paid. The total post-employment liability is reported in the Statement of Net Position.

Balances at June 30, 2019 are:

Long-term liabilities			
General obligation bonds payable		(71,865,000)	
Revenue bonds payable		(46,795,000)	
Direct placement bonds payable		(17,200,000)	
Limited tax certificates of indebtedness		(6,045,000)	
Bond premiums		(4,806,254)	
Sales tax refund payable		(654,330)	
Compensated absences payable		(7,428,383)	
Other post-employment benefits		(262,596,432)	
Net pension liability		<u>(227,118,258)</u>	
			\$ (644,508,657)

(CONTINUED)

OUACHITA PARISH SCHOOL BOARD

**Reconciliation of the Governmental Funds
Balance Sheet to the Statement of Net Position
June 30, 2019**

Statement D

Interest on outstanding bonds in the Governmental Funds is recorded as an expenditure when paid. Bond interest in the Statement of Net Position is recognized as an expense as it accrues.

Accrued interest on outstanding bonds	\$	(1,598,985)
---------------------------------------	----	-------------

Deferred inflows of resources are not due and payable in the current period and accordingly are not reported in the fund financial statements.

Related to pensions		(35,058,629)
---------------------	--	--------------

The School Board self-insures for general liability and worker's compensation claims and provides centralized printing services. Funds to meet claims liabilities and user fees for cost of printing services are deposited into Internal Service Funds, respectively. The Internal Service Funds are not reported with the Governmental Funds, but are instead reported in the Statement of Net Position. The combined net position of Internal Service Funds at June 30, 2019 are as follows:

Cash and cash equivalents	\$	1,375,770	
Investments		1,595,916	
Receivables		42,206	
Inventory		38,832	
Accounts payable		(2,335)	
Interfund payable		(110,800)	
Claims liability		(1,697,838)	
		1,241,751	

Net Position - Governmental Activities	\$	<u>(263,704,923)</u>
--	----	----------------------

(CONCLUDED)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

Statement E

	GENERAL	SCHOOL DISTRICT NO. 1 SALES TAX	WEST OUACHITA SALES TAX	NONMAJOR GOVERNMENTAL	TOTAL
REVENUES					
Local sources:					
Taxes:					
Ad valorem	\$ 21,026,918	\$ -	\$ -	\$ 8,077,197	\$ 29,104,115
1% ad valorem - tax collector	658,116	-	-	-	658,116
Sales and use	-	7,497,996	12,114,847	26,040,895	45,653,738
Interest earnings	930,063	372,362	258,211	514,504	2,075,140
Food service	-	-	-	1,093,223	1,093,223
Other	1,417,259	-	216,800	1,411,887	3,045,946
State sources:					
Equalization	117,766,460	-	-	1,439,682	119,206,142
Revenue sharing	810,290	-	-	-	810,290
Unrestricted grants-in-aid	12,442	-	-	-	12,442
Restricted grants-in-aid	50,655	-	-	1,303,426	1,354,081
Federal sources:					
Federal programs	253,139	-	-	21,522,350	21,775,489
Other federal support	-	-	-	886,119	886,119
TOTAL REVENUES	142,925,342	7,870,358	12,589,858	62,289,283	225,674,841
EXPENDITURES					
Current:					
Instruction:					
Regular programs	58,144,800	530,102	-	13,128,013	71,802,915
Special education programs	12,785,139	245,907	-	3,210,662	16,241,708
Vocational programs	2,902,209	76,501	-	902,216	3,880,926
Other instructional programs	5,311,300	1,033,836	-	2,024,882	8,370,018
Special programs	536,993	6,434	-	4,572,294	5,115,721
Support services:					
Student services	9,290,962	724,989	-	3,541,412	13,557,363
Instructional staff support	8,037,706	616,030	-	7,526,450	16,180,186
General administration	1,449,975	45,269	75,180	418,501	1,988,925
School administration	11,711,586	99,560	-	1,774,178	13,585,324
Business services	1,609,309	34,689	-	1,007,003	2,651,001
Plant services	16,421,216	1,688,495	467,447	1,955,027	20,532,185
Student transportation services	9,309,075	343,758	-	1,529,000	11,181,833
Central services	2,811,641	23,630	-	197,273	3,032,544
Food services	1,130,352	230,926	-	10,926,989	12,288,267
Community service programs	28,350	-	-	-	28,350
Capital outlay	-	1,395,252	2,323,917	3,699,878	7,419,047
Debt service:					
Principal retirement	-	-	-	12,145,000	12,145,000
Interest and bank charges	2,500	-	625	5,098,114	5,101,239
Other debt service costs	-	-	-	9,500	9,500
TOTAL EXPENDITURES	141,483,113	7,095,378	2,867,169	73,666,392	225,112,052
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ 1,442,229	\$ 774,980	\$ 9,722,689	\$ (11,377,109)	\$ 562,789

(CONTINUED)

OUACHITA PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

Statement E

	GENERAL	SCHOOL DISTRICT NO. 1 SALES TAX	WEST OUACHITA SALES TAX	NONMAJOR GOVERNMENTAL	TOTAL
OTHER FINANCING SOURCES (USES)					
Proceeds from sale of assets	\$ 1,245	\$ -	\$ -	\$ -	\$ 1,245
Insurance recoveries	29,539	-	-	1,000,000	1,029,539
Transfers in	-	300,000	-	9,852,608	10,152,608
Transfers out	(1,214,962)	-	(9,142,385)	(495,261)	(10,852,608)
TOTAL OTHER FINANCING SOURCES (USES)	(1,184,178)	300,000	(9,142,385)	10,357,347	330,784
Net Change in Fund Balances	258,051	1,074,980	580,304	(1,019,762)	893,573
FUND BALANCES - BEGINNING	20,405,128	18,985,665	12,389,426	38,110,629	89,890,848
FUND BALANCES - ENDING	\$ 20,663,179	\$ 20,060,645	\$ 12,969,730	\$ 37,090,867	\$ 90,784,421

(CONCLUDED)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD

GOVERNMENTAL FUNDS

**Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances to the Statement of Activities
For the Year Ended June 30, 2019**

		Statement F
Total net change in fund balances - governmental funds		\$ 893,573
Amounts reported for governmental activities in the Statement of Activities are different because:		
Elimination of transfers in and out		
Transfers in	\$ 10,852,608	
Transfers out	<u>(10,852,608)</u>	-
Capital outlays and intangible assets are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation and amortization in the period:		
Capital outlays	8,213,804	
Depreciation	<u>(11,304,252)</u>	
Amortization	<u>(119,287)</u>	(3,209,735)
Capital assets nor depreciation are reported in the Governmental Funds. Capital assets and accumulated depreciation are reported in the Statement of Net Position. When an asset is disposed of that is not fully depreciated it results in a loss on the disposal of the asset in the Statement of Activities unless sales proceeds are received which are in excess of carrying value. During the current fiscal year, the School Board had a loss on disposal of capital asset.		
		(1,963,757)
Repayment of bond principal is an expenditure in the Governmental Funds, but the repayment reduces long-term liabilities in the Statement of Net Position.		
		12,145,000
The School Board self-insures for general liability and workers' compensation claims and provides centralized printing services. Funds to meet claims liabilities and user fees for cost of printing services are deposited into the Internal Service Funds, respectively. The Internal Service Funds are not reported with the Governmental Funds; however, they are reported in the Statement of Net Position. The combined net position of Internal Service Funds decreased for the current fiscal year.		
		(739,074)
In the Statement of Activities, compensated absences (vacations and sick leave) are measured by the amounts earned during the year. In the Governmental Funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time used (\$3,899,112) exceeded the amount earned (\$3,821,960) by \$77,152.		
		77,152
Interest on long-term debt in the Statement of Activities differs from the amount reported in the Governmental Funds because accrued interest received from bond sales is recognized as Other Financing Sources when received and interest on outstanding bonds is recognized as an expenditure in the Governmental Funds when it is due, which requires the use of current financial resources. In the Statement of Activities, however, interest expenses are recognized as the interest accrues, regardless of when it is due. Interest expense payable at year end decreased from the previous year as follows:		
Interest expense payable at June 30, 2019	(1,598,985)	
Interest expense payable at June 30, 2018	<u>1,747,076</u>	\$ 148,091

(CONTINUED)

OUACHITA PARISH SCHOOL BOARD

**GOVERNMENTAL FUNDS
Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances to the Statement of Activities
For the Year Ended June 30, 2019**

	Statement F
Bond premium from bond sales is reported in the Governmental Funds as Other Financing Sources when received. Bond premium is reported in the Government-wide Financial Statements as a liability and amortized over the life of the bonds	
Current year amortization of bond premium	\$ 688,177
The recognition of pension expense in the Statement of Activities is based on projected benefit payments discounted to actuarial present value and attributed to periods of employee service. Pension expenditures in the fund financial statements are the amounts actually paid.	15,489,079
Payments to an escrow agent to refund bonded debt are reported in the Governmental Funds as Other Financing Sources. The amount paid to the escrow agent for principal is removed from the long-term bonded debt in the Statement of Net Position. The deferred part of the payment paid to the escrow agent is shown as deferred outflows of resources in the Statement of Net Position. The deferred amount is amortized over the lesser of the life of the original bonds or the life of the refunding bonds.	
Current year amortization on deferred outflow of resources on refundings	(286,627)
Other post-employment benefits are reported in the Governmental Funds as expenditures when paid. The actuarially calculated expense is reported in the Statement of Activities.	(16,929,740)
Sales tax refund is reported in the Governmental Funds as the revenue is refunded using the current financial resources. Whereas the remaining refund payable is reported in the Statement of Activities as it accrues.	<u>47,588</u>
Change in net position of governmental activities	<u>\$ 6,359,727</u>
	(CONCLUDED)

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD
PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Net Position
June 30, 2019

Statement G

ASSETS	
CURRENT ASSETS	
Cash and cash equivalents	\$ 1,375,770
Investments	1,595,916
Receivables	42,206
Inventory	38,832
	38,832
TOTAL CURRENT ASSETS	3,052,724
 LIABILITIES	
CURRENT LIABILITIES	
Accounts payable	2,335
Interfund payables	110,800
Claims liability - due within one year	594,781
	594,781
TOTAL CURRENT LIABILITIES	707,916
 NONCURRENT LIABILITIES	
Claims liability	1,103,057
	1,103,057
TOTAL NONCURRENT LIABILITIES	1,103,057
TOTAL LIABILITIES	1,810,973
 NET POSITION	
Unrestricted	1,241,751
	1,241,751
TOTAL NET POSITION	\$ 1,241,751

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE
Statement of Revenues, Expenses,
and Changes in Fund Net Position
For the Year Ended June 30, 2019

Statement H

OPERATING REVENUES	
Charges for services	\$ 310,931
	<hr/>
TOTAL OPERATING REVENUES	310,931
	<hr/>
OPERATING EXPENSES	
Self-insurance claims and insurance premiums	1,166,633
Business services	630,153
Equipment maintenance	408
	<hr/>
TOTAL OPERATING EXPENSES	1,797,194
	<hr/>
Operating income (loss)	(1,486,263)
	<hr/>
NONOPERATING REVENUES/EXPENSES	
Earnings on investments	47,189
	<hr/>
INCOME (LOSS) BEFORE TRANSFERS	(1,439,074)
	<hr/>
TRANSFERS	
Transfers in	700,000
	<hr/>
Change in Net Position	(739,074)
	<hr/>
NET POSITION - BEGINNING	1,980,825
	<hr/>
NET POSITION - ENDING	\$ 1,241,751
	<hr/> <hr/>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD

PROPRIETARY FUND TYPE - INTERNAL SERVICE

Statement of Cash Flows

For the Year Ended June 30, 2019

Statement I

CASH FLOW (USES) FROM OPERATING ACTIVITIES	
Receipts from interfund services provided	\$ 421,506
Receipts from insurers	122,879
Payments to suppliers and service providers	(523,141)
Payments to employees for salaries and benefits	(279,352)
Claims and premiums paid	(951,727)
	<hr/>
Net cash provided by (used for) operating activities	(1,209,835)
	<hr/>
CASH FLOW (USES) FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from (to) General Fund	700,000
	<hr/>
Net cash provided by (used for) noncapital financing activities	700,000
	<hr/>
CASH FLOW (USES) FROM INVESTING ACTIVITIES	
Sale (purchase) of investments	(1,595,915)
Earnings on investments	47,189
	<hr/>
Net cash provided by (used for) investing activities	(1,548,726)
	<hr/>
Net increase (decrease) in cash and cash equivalents	(2,058,561)
	<hr/>
CASH AND CASH EQUIVALENTS - BEGINNING	3,434,331
	<hr/>
CASH AND CASH EQUIVALENTS - ENDING	1,375,770
	<hr/> <hr/>
RECONCILIATION OF OPERATING INCOME (LOSS) TO	
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	
Operating income (loss)	(1,486,263)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:	
Changes in assets and liabilities:	
(Increase) decrease in receivables	122,654
(Increase) decrease in inventory	8,356
Increase (decrease) in payables	(2,964)
Increase (decrease) in interfund payables	110,800
Increase (decrease) in claims liability	37,582
	<hr/>
Net cash provided by (used for) operating activities	\$ (1,209,835)
	<hr/> <hr/>

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

OUACHITA PARISH SCHOOL BOARD
FIDUCIARY FUND
Statement of Fiduciary Assets and Liabilities
June 30, 2019

	Statement J
	AGENCY FUND
ASSETS	
Cash and cash equivalents	\$ 4,955,507
TOTAL ASSETS	4,955,507
LIABILITIES	
Deposits due others	4,955,507
TOTAL LIABILITIES	\$ 4,955,507

THE NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

Notes to the Financial Statements



*Alyssa Mayfield - Grade 12
Ouachita Parish High School
Talented Art Teacher: Anne Gilbert*



*Olivia Good - Grade 7
Sterlington Middle School
Talented Art Teacher: Katie Prewitt*



*Taylor Durbyn - Grade 11
Ouachita Parish High School
Talented Art Teacher: Anne Gilbert*



*Ireland Laffoon - Grade 9
Ouachita Parish High School
Talented Art Teacher: Anne Gilbert*

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

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**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

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(Concluded)

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

1. Summary of Significant Accounting Policies

The accompanying financial statements of the Ouachita Parish School Board (School Board) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

A. Reporting Entity

The Ouachita Parish School Board was created by Louisiana Revised Statute (LSA-R.S.) 17:51 to provide public education for the children within Ouachita Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the law of the State of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of seven members who are elected for four year terms.

The School Board operates 36 schools within the parish and one alternative program with a total enrollment of 19,252 pupils, with 18,664 excluding PreK based on February 1st count, for the year ended June 30, 2019. In conjunction with the regular educational programs, some of these schools offer special education and/or vocational education programs. In addition, the School Board provides transportation and school food services for the students.

GASB Statement No. 61 establishes the criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Because the School Board has a separately elected governing body and is legally separate and fiscally independent, the School Board is a separate governmental reporting entity. For financial reporting purposes, the School Board's financial statements include all funds, schools, agencies and committees for which the School Board is financially accountable. The School Board is not aware of any other entities that should be included within the financial statements.

Certain units of local government, such as other independently elected officials, the parish police jury, municipalities, private schools, independently operated charter, and special schools authorized by the Board of Elementary and Secondary Education or another school district are excluded from the accompanying financial statements. These units have their own elected governing authorities and are not financially accountable to the School Board.

B. Basis of Accounting and Measurement Focus

Government-wide Financial Statements (GWFS)

The Statement of Net Position and the Statement of Activities display information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund financial statement level. The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting.

Revenues, expenses, gains, losses, assets, deferred outflows, liabilities and deferred inflows resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Non-exchange transactions are recognized when the School Board has an enforceable legal claim to the revenues, expenses, gains, losses, assets, deferred outflows, liabilities, and deferred inflows.

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

Internal Activities

The self-insurance workers' compensation and general liability, internal service fund and centralized printing internal service fund provide services to the governmental funds. Accordingly, the internal service funds activities were rolled up into the governmental activities. The internal activities have been eliminated in order to avoid the "grossing-up" effect of a straight inclusion. Interfund services provided and used are not eliminated in the process of consolidation.

General Revenues

General revenues included in the Statement of Activities derive directly from local property and sales taxes, interest and investment earnings, unrestricted state and local grants, and other miscellaneous revenues. General revenues finance the remaining balance of a function not covered by program revenues.

Program Revenues

Amounts reported as *program revenues* include charges for services provided and grants and contributions. Charges for services are primarily derived from food sales and drivers education courses. Operating grants and contributions consist of the grants received from federal, state, or local government; private foundation; or restricted contributions or donations. Program revenues reduce the cost of the function to be financed from the School Board's general revenues. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as program revenues.

Allocation of indirect expenses

The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses of other functions are not allocated to those functions but are reported separately in the Statement of Activities. Depreciation expense is specifically identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

Fund Financial Statements (FFS)

Governmental Funds The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available.") "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for interest and principal payments on long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when they mature.

With this measurement focus, only current assets, current liabilities and current deferred outflows/inflows of resources are generally included on the balance sheet. Operating statements of these funds present increases and decreases in current net position. The governmental funds use the following practices in recording revenues and expenditures:

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

Revenues

Ad valorem taxes and sales taxes are susceptible to accrual.

Entitlements and shared revenues (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Other receipts become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

Expenditures

Salaries are recorded as paid. Unpaid salaries for nine-month employees who are paid over twelve months are accrued at June 30. Substantially all other expenditures are recognized when the related fund liability has been incurred.

Other Financing Sources (Uses) Transfers between funds that are not expected to be repaid (or any other types, such as capital lease transactions, sale of capital assets, debt extinguishments, long-term debt proceeds, et cetera) are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

Encumbrances Encumbrance accounting, under which purchase orders are recorded in order to reserve that portion of the applicable appropriation, is not employed. However, outstanding purchase orders are taken into consideration before expenditures are incurred in order to assure that applicable appropriations are not exceeded. In addition, the monthly budget reports are reviewed to ensure compliance with the budget, and where necessary, revisions to the budget are made.

Proprietary Funds Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

Operating Revenues and Expenses Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues are charges to the General Fund for insurance related costs such as claims liability, insurance premiums, and centralized printing services. Non-operating revenues are revenues that are not derived from charges to the General Fund such as earnings on investments. Proprietary Fund Type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in total net position. Operating expenses are general liability and worker's compensation claims and expenses and costs of operating centralized printing services. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Fiduciary Funds The *agency fund* is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

C. Fund Accounting

The financial transactions of the School Board are recorded in individual funds, and each is considered a separate accounting entity and reported in the Fund Financial Statements. The operations of each fund are accounted for with a separate set of self-balancing accounts that include its assets, deferred outflows, liabilities, deferred inflows, fund equity, revenues and expenditures, or expenses as appropriate. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The School Board uses the following fund categories and fund types.

Governmental Funds: Governmental funds account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of general long-term debt. Governmental funds are divided into major and nonmajor funds. Major funds are funds that meet certain dollar tests of their assets, liabilities, revenues, and expenditures/expenses. Major funds are larger, more significant funds. Nonmajor funds are the governmental funds that do not meet the dollar tests for major funds.

The major and nonmajor funds of the School Board are described below.

Major Funds:

General Fund - The **General Fund** is the general operating fund of the School Board. It accounts for all financial resources except those required to be accounted for in another fund and is always a major fund. The sources of major operating revenue in the General Fund are from state equalization funding distributed through the Minimum Foundation Program and a 24.15 mill ad valorem tax that is renewable every 10 years; the annual revenue from this millage is pledged as security for making the annual principal and interest payments for the Limited Tax Certificates, Series 2014. (This tax was renewed by voters in April 2011 for a 10-year period.) Also, an additional 5.18 mills is levied annually by authority granted under the Constitution of the State of Louisiana for general operations; the annual revenue from this millage is pledged as security for making the annual sinking fund payments for the Qualified School Construction Bonds, Series 2009.

Special Revenue Funds - Special Revenue Funds account for and report the proceeds of specific revenue sources (other than special assessments) that are legally restricted or committed to expenditures for specified purposes other than debt service or capital projects. The term "proceeds of specific revenue sources" establishes that one or more specific restricted or committed revenues should be the foundation for a special revenue fund.

The **School District No. 1 Sales Tax** is a major Special Revenue Fund. It is used to collect, record and disburse funds related to a 0.5% 10-year renewable tax approved by voters and committed by the School Board for classroom instruction (36%), capital improvements (23%), facility and equipment support (15%), mandated costs (14%), and salary restoration (12%). This tax was renewed by voters in April 2011 for a 10-year period.

The **West Ouachita Sales Tax Fund** is a major Special Revenue Fund. This fund accounts for the collection and disbursement of a 1% perpetual sales tax in the West Ouachita School District (a taxing district created by the School Board). This tax was originally authorized by voters in 1997 for a 27-year period and authorized again in March 2015 for the sales tax to be a permanent tax in the district. The proceeds of the tax can be used for constructing, maintaining, and operating schools, including servicing debt in the West Ouachita School District.

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

Nonmajor Funds:

Debt Service Funds - Debt Service Funds account for and report the financial resources that are restricted, committed, or assigned to expenditures for principal and interest. For a more detailed description of the Debt Service Funds, see the Supplementary Information - Debt Service Fund.

Capital Projects Funds - Capital Projects Funds account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

The School Board has 7 nonmajor Special Revenue Funds, 5 nonmajor Debt Service Funds, and 3 nonmajor Capital Projects Funds.

Proprietary Funds:

Internal Service Funds - The Internal Service Funds accounts for the financing of services provided by one fund to other funds of the School Board. The School Board operated two internal service funds. The **Self-Insurance Internal Service Fund** provides for insurance policies and accounts for third-party administrative costs and claims for liabilities of the school district. The **Centralized Printing Internal Service Fund** provides printing and binding services to other funds, departments, the school system, or other government agencies on a cost-reimbursement basis.

Fiduciary Funds:

Agency Funds - Agency Funds account for assets held by the School Board in a trustee capacity or as an agent for individuals, private or school organizations, other governmental units and/or other funds. The agency funds are the **School Activities Funds**, which represents funds generated by schools in the district specifically for student activity uses.

D. Cash and Cash Equivalents

Cash and cash equivalents include amounts in interest-bearing and non-interest bearing demand deposits, bank certificates of deposit, as well as short-term investments with a maturity date within three months of the date acquired. Bank certificates of deposit are considered cash equivalents regardless of time to maturity and are stated at cost, which approximates fair value. Short-term investments are stated at cost, which approximates fair value.

E. Investments

Louisiana Revised Statutes (R.S. 33:2955) and the Board's investment policy govern the investment policies of the School Board. The Ouachita Parish School Board is authorized to invest in U. S. Treasury obligations, U.S. Government instrumentalities, A-1/P-1 commercial paper, and other allowable short-term obligations including repurchase agreements. These are classified as investments if they have a maturity date of 90 days or more from the date of acquisition. Investments are carried at fair value.

Cash management and investment activities shall be conducted in a manner consistent with the "prudent investor" rule which states, "Investments shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment considering the probable safety of their capital as well as the probable income to be derived."

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

F. Short-Term Interfund Receivables and Payables

During the course of operations, numerous transactions occur between individual funds for services rendered. These receivables and payables are classified as *due from* other funds or *due to* other funds on the fund financial statements balance sheet.

G. Eliminations and Reclassifications

In the process of aggregating data for the Statement of Net Position and the Statement of Activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the “grossing up” effect on assets and liabilities within the governmental activities column. Interfund services provided and used by the various Governmental Funds have not been eliminated in the process of aggregating data.

H. Inventory and Prepaid Items

Inventory is accounted for using the consumption method, where expenditures are recognized as expenses when consumed on the Government-wide Financial Statements and a portion are recognized as expenditures when consumed and a portion are recognized as expenditures when purchased on the Fund Financial Statements. Inventory is stated at cost using the first-in, first-out (FIFO) basis. Inventory consists of maintenance and transportation supplies along with commodities and purchased food held for consumption. Inventory in the governmental funds is equally offset by designation a like portion of fund balance as nonspendable which shows this inventory does not constitute “available spendable resources” even though it is a component of total assets. However, commodities inventory of \$116,516 reported as unearned revenue, leaving a nonspendable fund balance of \$249,426 for purchased food within the School Food Service nonmajor special revenue fund.

Prepaid items are also accounted for using the consumption method where expenditures are recognized as the prepaid item expires with the passage of time.

I. Capital Assets

Capital assets, which include land, buildings and improvements, furniture and equipment, intangibles, and construction-in-progress are reported as governmental funds in the Government-wide Financial Statements. The School Board considers assets, other than intangibles, with an initial individual cost of more than \$5,000 and an estimated useful life of 2 years or more as a capital asset. Intangibles, such as software, with an initial individual cost of \$25,000 or more and an estimated useful life of 2 years or more are considered a capital asset.

Capital assets are recorded at historical cost and depreciated over their estimated useful lives. Donated capital assets are recorded at their acquisition value at the date of donation. Estimated useful life is management’s best estimate of how long the asset is expected to meet service demands. Capital assets have not been assigned a salvage value because management feels that the salvage value is immaterial.

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

Straight-line depreciation is used based on the following estimated useful lives:

Buildings and improvements	40 years
Land improvements	20 years
Furniture and equipment	5-15 years
Intangibles	10-20 years

Public domain (infrastructure) capital assets (e.g. parking lots, sidewalks, and other assets that are immovable and of value only to the government) were capitalized as part of the construction cost of the buildings. Subsequent infrastructure improvements are capitalized as land improvements.

J. Unearned Revenue

The School Board reports unearned revenue on its Statement of Net Position and on the Fund Financial Statements' balance sheet. Unearned revenue will arise when the School Board receives resources before qualifying events have occurred to allow it to be recognized as revenue at the end of the current period, as when grant monies are received and available to spend in the current period but cannot be recognized as revenue until the qualifying expenditures are incurred in accordance with GAAP. In subsequent periods, when the qualifying expenditures are incurred, the liability for unearned revenue is removed from the Governmental Fund's Fund Financial Statements' balance sheet and the revenue is recognized as earned.

K. Interfund Activity

Interfund activity is reported as loans, reimbursements, or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation to the Government-wide Financial Statements. Reimbursements occur between funds when one fund incurs a cost that benefits another fund, and the benefiting fund reimburses the fund incurring the cost for the benefit received. All other interfund transactions are treated as transfers. Transfers made between governmental and proprietary funds are eliminated as part of the reconciliation to the Government-wide Financial Statements.

L. Compensated Absences

All 12-month employees earn from 10 to 15 days of annual leave each year depending on length of service with the School Board. Annual leave is credited at the beginning of each fiscal year and a maximum of five days can be accumulated and carried forward into a new fiscal year. Upon termination of employment, unused annual leave up to 20 days is paid to employees at employees' current rates of pay.

All school employees earn ten days of sick leave each year. Sick leave may be accumulated without limitations. Upon retirement or an employee's death, unused accumulated sick leave of up to 25 days is paid to employees at the employees' current rates of pay. The accrual recorded for earned sick leave is based on a 25-day maximum per employee. Sick leave is not payable upon discharge or termination. Upon retirement, unused accumulated sick leave is used in the computation of earned years of service credit for determining employee retirement benefits.

Sick and annual leave are reported in the Statement of Net Position as a long-term liability and expensed in the Statement of Activities. Sick and vacation leave accrued in the Statement of Net Position as of the end of the fiscal year are valued at employees' current rates of pay. Neither the School Board nor the employees are required to contribute to the retirement system for sick and annual leave payments. Accrued sick and vacation leave will be paid from future years' resources. No allowance is made for the immaterial amounts of sick leave forfeited when employees resign or retire. A current liability for sick and annual leave is reported in the Governmental Funds only if it is due and payable as of year-end as the result of an employee's retirement during the fiscal year.

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

M. Long-Term Liabilities

Bond premiums and discounts, as well as issuance costs, are recognized in the fund financial statements in the period the bonds are issued. Bond proceeds are reported as an Other Financing Source. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures. Deferred gains on refunding are capitalized and amortized over the life of the refunding in the Government-Wide Financial Statements.

In the Government-wide Financial Statements bond premiums are reported on the balance sheet net of amortization and amortized over the life of the bonds. Bond proceeds have been reported in the Government-wide Financial Statements as a long-term liability.

The current cost of other post-employment benefits is recognized in the fund financial statements in the year earned. However due to the implementation of Governmental Accounting Standards Board Statement No. 75 - *Accounting and Financial Reporting for Post-Employment Benefits Other than Pensions*, the School Board has recognized the full liability in the Government-wide Financial Statements. See Note 9 for additional information.

The School Board's proportionate share of state multi-employer, defined-benefit retirement plan net pension liabilities is included in reported long-term liabilities. The reported net pension liability is determined on the accrual basis which is the same as reported by the state retirement plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

N. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School Board has three types of items that qualifies for reporting in this category. One item is deferred charges on refunding, which results from the difference in the carrying value of refunded debt and its requisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. In the Statement of Net Position, the net investment in capital assets of \$115,196,702 includes the effect of deferring the recognition of expense from the deferred charge on refunding. The \$2,523,421 balance of deferred outflow of resources will be recognized as expense and decrease in net investment in capital assets over the remaining 16 years. The school board had deferred outflows related to other post-employment benefits of \$16,857,324. See Note 9 for additional information. Additionally, the school board had deferred outflows related to pensions of \$47,157,387; see Note 8 for additional information.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenues) until that time. The School Board has one item that qualifies for reporting in this category, which is deferred inflows related to pensions of \$35,058,629. See Note 8 for additional information.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

O. Equity Classifications

Government-wide Financial Statements (GWFS)

Equity is classified as “net position” in the Government-wide Financial Statements. Net position is the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources. Net position is shown in three classifications in the Statement of Net Position:

- Net investment in capital assets - Consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced generally by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.
- Restricted Net Position - Consists of net position with constraints placed on the use whether by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.

The following net positions are considered restricted through enabling legislation:

- Debt service resources from sales and use taxes and ad valorem taxes levied specifically to meet the principal and interest payments of various general obligation and revenue bond issues via an approved public referendum in accordance with state law and bond covenants with investors. The total amount restricted for this purpose was \$15,685,311.
 - Available resources from sales taxes specifically dedicated by taxing propositions approved by voters for the payment of supplemental salaries and benefits to employees. The total amount restricted for this purpose was \$8,051,641.
 - Investments held by the Louisiana Workforce Commission as surety for payment of workers compensation claims of self-insured employers, as promulgated under Louisiana Revised Statute 23:1168. The total amount held for this purpose was \$625,000.
- Unrestricted Net Position - All other net positions that do not meet the definition of “restricted” or “net investments in capital assets”.

Sometimes the School Board will make expenditures for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as *restricted* - net position and *unrestricted* - net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the School Board’s practice to consider *restricted* - net position to have been depleted before *unrestricted* - net position is applied.

Fund Financial Statements (FFS)

In the fund financial statements, equity is classified as “fund balance”. Fund balance is the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources. GASB Standards require the fund balance amounts to be reported within the fund balance categories as follows:

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

- Non-spendable: Fund balance that is not in spendable form or legally or contractually required to be maintained intact. This category includes items that are not easily converted to cash such as inventories and prepaid items.
- Restricted: Fund balance that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
- Committed: Fund balance that can only be used for specific purposes determined by the School Board's highest level of decision making authority. Committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action it employed to previously commit the funds. Committed fund balance is the result of action taken by the School Board in a School Board meeting committing the funds, usually in the form of a resolution.
- Assigned: Fund balance that is constrained by the School Board's intent to be used for specific purposes, but are neither restricted nor committed. The Superintendent has the authority to assign unrestricted fund balance amounts according to the fund balance policy where the School Board's intent is for those amounts to be used for specific purposes.
- Unassigned: Fund balance that is the residual classification for the general fund. A negative unassigned fund balance may be reported in other governmental funds if expenditures incurred for specific purposes exceeded the amounts restricted, committed or assigned to those purposes.

Sometimes the School Board will make expenditures for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as *restricted*, *committed*, *assigned*, and *unassigned* fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the School Board's practice to consider *restricted* fund balance to have been depleted before using any of the components of *unrestricted* fund balance. Further, when the components of *unrestricted* fund balance can be used for the same purpose, *committed* fund balance is depleted first, followed by *assigned* fund balance. *Unassigned* fund balance is applied last.

The School Board has established through board resolution unassigned fund balance requirements. The General Fund unassigned fund balance should be maintained between 10 and 15 percent of General Fund expenditures. If the unassigned fund balance decreases below the 10 percent minimum balance, excess expenditures should be made only for unanticipated or unforeseen nonrecurring items.

P. Sales and Use Taxes

The voters of Ouachita Parish have authorized the collection of four sales and use taxes for the benefit of the School Board.

Supplemental Salaries-1968 Sales Tax (0.5%) - This half-cent parishwide sales and use tax is levied and collected jointly by the City of Monroe School Board and the Ouachita Parish School Board. The net proceeds of the tax are to be allocated and pro-rated between the two school boards annually on the basis of average daily enrollment for the preceding school year. The tax revenue is restricted to supplement other revenues available to the School Board for the payments of salaries in accordance with the taxing proposition and board resolutions.

Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019

Supplemental Salaries-1995 Sales Tax (1.0%) - This one-cent parishwide sales and use tax is levied and collected by the School Board only, and is restricted to supplement other revenue available to the School Board for the exclusive purpose of providing teacher and school employees' salaries and benefits in accordance with the taxing proposition.

District No. 1 Sales Tax (0.5%) - This half-cent parishwide sales and use tax is levied and collected by the School Board only for a 10-year period. This tax was renewed by voters in April 2011 for a 10-year period beginning January 1, 2012. The tax revenue is committed by an ordinance of the School Board to supplement other revenues available to the School Board for the following purposes:

- Thirty-six percent (36%) for classroom instruction,
- Twenty-three percent (23%) for capital improvements,
- Fifteen percent (15%) for facility and equipment support,
- Fourteen percent (14%) for the payment of mandated costs, and
- Twelve percent (12%) to restore salary reductions.

West Ouachita Sales Tax (1.0%) - This one-cent sales and use tax is a district tax is collected in the West Ouachita School District. The tax was originally authorized by voters on November 18, 1997 limited to a period of 27 years, but on March 28, 2015 voters in the taxing district extended the tax with no expiration date. The tax proceeds are used for constructing, acquiring, improving, equipping, furnishing, maintaining, and/or operating schools and school related facilities in the district, with the proceeds of the tax being subject to funding into bonds for capital improvements.

Q. Self-Insurance

The School Board is exposed to certain risks associated with damage to its property resulting from perils or theft, employee liabilities for benefits, earnings or work injury, general liabilities to third parties, and other risks related to professional errors and omissions. The School Board is covered through insurance policies for these risks. The School Board is also at risk from injuries to students, employees, and citizens incurred on our facilities through negligence and to employees being injured on the job. The School Board is partially self-insured for workers' compensation and general liability insurance coverage, and maintains policies with large deductibles for property and fleet vehicle insurance. The School Board currently has an excess insurance policy which covers individual workers' compensation claims and occurrences when an individual claim exceeds \$750,000, or in excess of \$1,000,000 for aggregate claims incurred during a policy year. The School Board self-insures, or is responsible, for the costs of a claim up to these retention amounts. The School Board has not made any significant reductions in insurance coverage as well as no amounts of settlements have exceeded insurance coverage for each of the past three fiscal years.

Revenues that finance the operations of the Self-Insurance Internal Service Fund are considered operating revenues and include charges for services and insurance proceeds from losses. Revenues that are not derived directly from the operations of the self-insurance program are considered non-operating revenues and include earnings on investments. The School Board has increased the net position in the Internal Service Fund over the years with transfers from the General Fund in years surpluses were available to cover future catastrophic losses.

Expenses related to these insurance programs are recognized in the self-insurance fund as claims are incurred. A liability for unpaid and incurred-but-not-reported claims is based on the School Board's known claims and historical experience of claims reported after the fiscal year incurred. Third-party claims administrators process and investigate claims, assist in the payment of valid claims, estimate the liabilities for unpaid claims, and manage the workers' compensation and general liability insurance program for the School Board. School Board personnel manage all other insurance programs.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

During the fiscal year, total expenses for claims and insurance premiums related to the self-insurance programs were \$1,166,633. The School Board's claims liabilities at June 30 were:

	2019	2018
Claims liability at beginning of the year	\$ 1,660,255	\$ 1,296,425
Incurred claims and provisions for incurred but not reported	1,026,603	1,116,520
Claims payments	(989,020)	(752,690)
claim liability at the end of the year	1,697,838	1,660,255
Claims liability due within one year	\$ 594,781	\$ 445,418

R. Budget and Budgetary Accounting

The School Board utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

In September, the Director of Business submits to the School Board proposed annual appropriated budgets for the General Fund, Special Revenue Funds, and Debt Service Funds for the fiscal year commencing the prior July 1. A public hearing is conducted to obtain taxpayer comments. Prior to September 15, the School Board legally enacts the budget through adoption. The only legal requirement is that the School Board adopt a balanced budget; that is, total budgeted revenues and other financing sources (including fund balance) must equal or exceed total budgeted expenditures and other financing uses. The budget is revised periodically throughout the school year, when deemed appropriate, but a balanced budget is always approved.

The General Fund budget is adopted on a basis consistent with GAAP. Unencumbered appropriations in the General Fund lapse at the end of the fiscal year, whereas, encumbered appropriations are carried forward to the following year. Budgeted amounts are as originally adopted or as amended by the School Board.

The Special Revenue Funds' budgets have annual appropriated budgets adopted on a basis consistent with GAAP. Except for grant-oriented funds, unencumbered appropriations lapse at the end of the fiscal year. Encumbered appropriations are utilized when goods or services are received. Grant-oriented fund budgets are adopted at the time the grant applications are approved by the grantor. Separate annual budgets are adopted for unencumbered appropriations of grant-oriented Special Revenue Funds at the beginning of the following fiscal year.

Debt Service Fund budgets are adopted on a basis consistent with GAAP, budget appropriations lapse at the end of the fiscal year.

Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds and Debt Service Funds. All budgets are operational at the departmental or project level. The Superintendent and Director of Business of the School Board are authorized to transfer budget amounts between line item activity and between any functions of an individual fund; however, any supplemental appropriations that amend the total expenditures of any fund require School Board resolution. The effects of budget revisions passed during the year were insignificant to the budgets as originally approved.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

S. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

2. Stewardship, Compliance and Accountability

Excess of Expenditures over Appropriations in Individual Funds: The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2019:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
1995 Sales Tax 1%	\$ 14,789,169	\$ 15,010,012	\$ (220,843)
1968 Sales Tax .5%	10,920,366	11,044,120	(123,754)
Title I Programs	6,799,761	7,053,391	(253,630)
Other Federal Programs	2,376,202	2,386,272	(10,070)
East Ouachita Debt Service	8,801,697	8,802,497	(800)

Estimated collections from the 1968 Sales Tax and the 1995 Sales Tax were slightly higher than budgeted which resulted in salary and/or benefit distribution payments to be slightly higher. East Ouachita Debt Service expenditures were in line with budgeted expenditures. The Title I programs exceeded budget due to expenditures paid from transfers in. The Other Federal programs exceeded budget due to unexpected expenditures that occurred after the revised budget was completed.

Fund Deficits: The School Board had a deficit fund balance in one fund at June 30, 2019, which was in the Centralized Printing internal service fund of \$72,667. This deficit will be cleared by June 30, 2020.

3. Ad Valorem Taxes

All taxable property in Louisiana is required by law to be assessed annually at a percentage of its fair market value by the parish assessor, except for public utility property, which is assessed by the Louisiana Tax Commission. The 1974 Louisiana Constitution provides that land and residential property are to be assessed at 10% of fair market value; however, agricultural, horticultural, marsh lands, timber lands, and certain historic buildings are to be assessed at 15% of fair market value. Fair market values are determined by the elected assessor of the parish and are subject to review and final certification by the Louisiana Tax Commission. The assessor is required to reappraise all property every four years. Based on the reappraised value, the assessor will “roll forward” or “roll back” the tax millage to equal the prior year taxable amount. If the assessor “rolls back” the tax millage, the School Board has the option to “roll forward” the millage rate to the prior year’s maximum rate. The School Board authorized the “roll forward” of the 2016 millage rate for the new reassessment period.

Ouachita Parish School Board
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The Ouachita Parish Sheriff's Office bills and collects property taxes for the School Board. Collections are remitted to the School Board monthly.

Property Tax Calendar

Millage rates adopted	July 25, 2018
Tax bills mailed	October 26, 2018
Taxes due date	December 31, 2018
Lien date	January 1, 2019
Penalties and interest are added	January 1, 2019
Collection dates	November 2018 thru February 2019
Tax sale – 2018 delinquent property	May 29, 2019

Assessed values are established by the Ouachita Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value.

10% land	15% machinery
10% residential improvements	15% commercial improvements
15% industrial improvements	25% public service properties, excluding land

A revaluation of all property is required after 1978 to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2016. Total assessed value was \$1,321,928,577 for the 2018 calendar year for Ouachita Parish as a whole. Louisiana state law exempts the first \$75,000 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was \$206,807,976 of the assessed value in calendar year 2018.

State law requires the Sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the Sheriff is required by the *Constitution of the State of Louisiana* to sell the least quantity of property necessary to settle the taxes and interest owed.

State law requires the State Tax Commission to furnish the assessor with values for public service properties by September 1st each year to update the list of assessed value of taxable property. After the public service property valuations are received from the State Tax Commission, the tax roll is prepared by the tax assessor and approved by the State Tax Commission in November of each year. The amount of 2018 property taxes to be collected occurs in December 2018 and January and February 2019. All property taxes are recorded in the General Fund and in the East Ouachita Bond Debt Service Fund on the basis explained in Note 1.C. The School Board considers the lien date (January 1, 2019) as the date an enforceable legal claim occurs for 2018 property taxes. Property tax revenue is recognized in the period for which the taxes are levied (budgeted). Accordingly, the 2018 property taxes are budgeted in the 2018-2019 fiscal year of the School Board.

Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. Historically, virtually all ad valorem taxes receivable were collected since they are secured by property. Therefore, there is no allowance for uncollectible taxes.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

The following is a summary of authorized and levied (tax rate per \$1,000 Assessed Value) ad valorem taxes:

	<u>Authorized Millage</u>	<u>Levied Millage</u>	<u>Expiration Date</u>
<u>Parish-wide taxes:</u>			
Constitutional	5.00	5.18	Statutory
Maintenance and Operation	24.15	24.15	2021
 <u>Bond and interest:</u>			
East Ouachita Bond	Variable	30.00	2034

Differences noted between authorized and levied millages are the result of the reassessment of taxable property required by Article 7, Section 23 of the Louisiana Constitution of 1974.

4. Cash and Cash Equivalents

Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The fair value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

Custodial credit risk-cash and cash equivalents. The total cash and cash equivalents at June 30, 2019 are summarized as follows:

<u>Cash</u>		
Demand deposits- checking		\$ 32,989,616
Certificates of deposit		969,291
Total Cash		33,958,907
 <u>Cash Equivalents</u>		
U.S. Treasury		69,926
Louisiana Asset management Pool (LAMP)		46,572,835
BlackRock Liquidity Fund		820,898
Total Cash Equivalents		47,463,659
Total Deposits		\$ 81,422,566

At year-end, the School Board's carrying amount of cash and cash equivalents was \$81,422,566 and the bank balance was \$87,789,437. The deposits are reported as follows: Statement A- cash and cash equivalents, \$76,467,059 and Statement J- cash and cash equivalents \$4,955,507.

Ouachita Parish School Board
Notes to the Financial Statements
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Louisiana Revised Statute 39:1225 requires the School Board to insure its bank balances from loss against custodial credit risk. Custodial credit risk is the risk that in the event of a bank failure, the School Board's deposits may not be returned. Bank balances that were fully insured with \$7,658,994 of federal depository insurance (FDIC), \$32,666,786 of securities held as collateral by the trust department of agents of financial institutions in the name of the School Board at year-end, and \$47,463,657 secured through SIPC coverage or in 2a7-like investment pools.

The School Board participates in two separate 2a7-like investment pools, Louisiana Asset Management Pool, Inc. and BlackRock Liquidity Fund.

Louisiana Asset Management Pool, Inc. (LAMP)

Louisiana Asset Management Pool, Inc. (LAMP) is an external investment pool that is not SEC-registered. Because the LAMP is an arrangement sponsored by a type of governmental entity, it is exempt by statute from regulation by the SEC.

LAMP is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana. Only local government entities having contracted to participate in LAMP have an investment interest in its pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest in accordance with LA-R.S. 33.2955.

GASB Statement No. 40 Deposit and Investment Risk Disclosure, requires disclosure of credit risk, custodial credit risk, concentration of credit risk, interest rate risk and foreign currency risk for all public entity investments.

LAMP is an investment pool that, to the extent practical, invests in a manner consistent with GASB Statement No. 79. The following facts are relevant for investment pools:

- Credit risk: LAMP is rated AAAm by Standard & Poor's.
- Custodial credit risk: LAMP participants' investments in the pool are evidenced by shares of the pool. Investments in pools should be disclosed, but not categorized because they are not evidenced by securities that exist in physical or book-entry form. The public entity's investment is with the pool, not the securities that make up the pool; therefore, no disclosure is required.
- Concentration of credit risk: Pooled investments are excluded from the 5 percent disclosure requirement.
- Interest rate risk: LAMP is designed to be highly liquid to give its participants immediate access to their account balances. LAMP prepares its own interest rate risk disclosure using the weighted average maturity (WAM) method. The WAM of LAMP assets is restricted to not more than 60 days and consists of no securities with a maturity in excess of 397 days or 762 days for U.S. government floating/variable rate investments.
- Foreign currency risk: Not applicable.

The investments in LAMP are stated at fair value. The fair value is determined on a weekly basis by LAMP and the value of the position in the external investment pool is the same as the net asset value of the pool shares. LAMP, Inc. is subject to the regulatory oversight of the state treasurer and the board of directors. LAMP is not registered with the SEC as an investment company. An annual audit of LAMP

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Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

is conducted by an independent certified public accountant. The Legislative Auditor of the state of Louisiana has full access to the records of the LAMP.

LAMP issues financial reports. These financial reports can be obtained by writing: LAMP, Inc., 228 St. Charles Avenue, Suite 1123, New Orleans, LA 70130 or contact the LAMP administrative office at 800-249-5267.

5. Investments

The School Board’s investment policy allows idle funds to be invested in accordance with the following objectives: (a) first priority shall be to secure safety of principle, (b) the second priority shall be to ensure liquidity of funds to meet the obligations of the School Board, and (c) the third priority shall be the yield of investments. Further, Louisiana Revised Statute (LRS) 33:2955 limits the School Board and other political subdivisions to the following investments instruments: Direct U.S. treasury obligations; obligations of U.S. government agencies; obligations issued or guaranteed by U.S. government instrumentalities, which are federally sponsored (GSEs); direct security repurchase agreements; certificates of deposits; mutual funds registered with the Securities and Exchange Commission whose investments are limited solely to obligations of the U.S. government or its agencies (and limited to 25% of the total investment portfolio); obligations of state and local governments provided certain conditions are met; investment grade (A-1/P-1) commercial paper of domestic U.S. corporations. Investment in collateralized mortgage obligations stripped into interest only or principal only obligations, inverse floaters, or structured notes and any obligations issued by the School Board itself are prohibited.

Investments in the School District No. 1 QSCB Sinking Fund are required by the authorizing bond resolution and the Qualified School Construction Bond program to be in securities unconditionally guaranteed by the U.S. government. Those investments are currently in U.S. Treasury Securities - State and Local Government Series (SLGS) and Federated U.S. Treasury Cash Reserves. Investments have maturity dates in October 2024 when the full amount of the principal will come due for payment to bond holders.

As of June 30, 2019, the School Board had its assets in U. S. agency securities, money market instruments and other government securities managed by four separate financial institutions. The accounts managed by four separate financial institutions have a fair value of \$29,298,119.

Investments are measured at fair value on a recurring basis. Recurring fair value measurements are those that Governmental Accounting Standards Board (GASB) Statements require or permit in the statement of net position at the end of each reporting period. Fair value measurements are categorized based on the valuation inputs used to measure an asset’s fair value. Level 1 inputs are quoted prices in the active markets for identical assets; Level 2 inputs are significant other observable inputs, which is provided by the financial institution; Level 3 inputs are significant unobservable inputs. Investments’ fair value measurements are as follows at June 30, 2019:

Type of Investment	Fair Value	Matures in < 1 Year	Matures in 1 to 5 Years	Matures in > 5 Years	Percentage of Investment	Fair Market Value Hierarchy	Valuation Technique	Credit Risk
U.S. Government Bonds	\$ 19,193,689	\$ 8,440,962	\$ 10,752,727	\$ -	65%	Level 1	Not applicable	AAA
U.S. Treasury SLGS	6,000,000	-	-	6,000,000	20%	Level 1	Market approach	AAA
U.S. Treasury Notes	4,104,430	2,206,423	1,898,007	-	15%	Level 1	Not applicable	AAA
Total investments	<u>\$ 29,298,119</u>	<u>\$ 10,647,385</u>	<u>\$ 12,650,734</u>	<u>\$ 6,000,000</u>	<u>100%</u>			

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Notes to the Financial Statements
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Interest Rate Risk: The School Board’s policy does not address interest rate risk.

Credit Rate Risk: State law limits investments to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies. Even though the School Board adheres to the state regulations, the School Board’s policy does not address credit rate risk.

Custodial Credit Risk-Investments: For an investment, this is the risk that, in the event of the failure of the counter party, the School Board will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The School Board does maintain investment accounts at a financial institution. The School Board’s policy does not address custodial credit risk.

6. Receivables

The receivables of \$11,662,675 at June 30, 2019, as reported in the Fund Financial Statements are as follows:

	General	School District No. 1 Sales Tax	West Ouachita Sales Tax	Nonmajor Governmental	Internal Service Funds	Total
Intergovernmental - grants:						
Federal	\$ 35,415	\$ -	\$ -	\$ 3,777,641	\$ -	\$ 3,813,056
State	21,808	-	-	62,690	-	84,498
Local sources:						
Ad Valorem	-	-	-	9,510	-	9,510
Sales tax	-	1,268,917	2,036,180	4,359,726	-	7,664,823
Other	48,582	-	-	-	42,206	90,788
Total	<u>\$ 105,805</u>	<u>\$ 1,268,917</u>	<u>\$ 2,036,180</u>	<u>\$ 8,209,567</u>	<u>\$ 42,206</u>	<u>\$ 11,662,675</u>

All governmental receivables are expected to be received in full and therefore, no allowance for doubtful accounts is recorded.

Ouachita Parish School Board
Notes to the Financial Statements
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7. Capital Assets

The changes in capital assets during the fiscal year ended June 30, 2019 were as follows:

<u>Governmental Activities:</u>	<u>Balance Beginning</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance Ending</u>
Capital assets, not being depreciated:				
Land	\$ 8,156,453	\$ 594,095	\$ -	\$ 8,750,548
Construction-in-progress	921,188	6,779,878	2,004,920	5,696,146
Total capital assets, not being depreciated	<u>9,077,641</u>	<u>7,373,973</u>	<u>2,004,920</u>	<u>14,446,694</u>
Capital assets, being depreciated:				
Land improvements	23,796,903	859,496	-	24,656,399
Buildings and improvements	376,712,527	1,710,633	2,881,770	375,541,390
Furniture and equipment	37,119,226	274,622	2,264,427	35,129,421
Total capital assets, being depreciated	<u>437,628,656</u>	<u>2,844,751</u>	<u>5,146,197</u>	<u>435,327,210</u>
Less accumulated depreciation:				
Land improvements	(3,742,975)	(1,211,284)	-	(4,954,259)
Buildings and improvements	(150,382,519)	(8,737,858)	(1,202,915)	(157,917,462)
Furniture and equipment	(28,994,282)	(1,355,110)	(2,049,891)	(28,299,501)
Total accumulated depreciation	<u>(183,119,776)</u>	<u>(11,304,252)</u>	<u>(3,252,806)</u>	<u>(191,171,222)</u>
Total capital assets, being depreciated, net	<u>254,508,880</u>	<u>(8,459,501)</u>	<u>1,893,391</u>	<u>244,155,988</u>
Capital assets, being amortized:				
Intangibles	2,093,743	-	608,890	1,484,853
Less accumulated amortization:				
Intangibles	(1,609,728)	(119,287)	(538,524)	(1,190,491)
Total capital assets, being amortized, net	<u>484,015</u>	<u>(119,287)</u>	<u>70,366</u>	<u>294,362</u>
Total governmental activities, capital assets, net	<u>\$ 264,070,536</u>	<u>\$ (1,204,815)</u>	<u>\$ 3,968,677</u>	<u>\$ 258,897,044</u>

Ouachita Parish School Board
Notes to the Financial Statements
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Depreciation and amortization expense was charged to governmental activities as follows:

	<u>Depreciation Expense</u>	<u>Amortization Expense</u>
Instructional services:		
Regular programs	\$ 9,711,950	\$ 10,159
Special education programs	21,749	41,155
Vocational programs	30,566	8,504
Other instructional programs	162,488	1,460
Special programs	11,106	5,630
Adult/continuing education	-	1,737
Support services:		
Student services	5,990	-
Instructional staff support	11,839	863
General administration	1,601	-
School administration	489	-
Business services	14,084	934
Plant services	511,057	1,975
Student transportation services	658,638	-
Central services	79,192	46,870
Non-instructional services:		
Food services	83,503	-
Total depreciation and amortization expense	<u>\$ 11,304,252</u>	<u>\$ 119,287</u>

Major additions during the fiscal year included completed construction of roof replacements at Ouachita High School, expansion of laundry facilities at Sterlington High, baseball field renovations at West Ouachita High and drainage and practice field lights at various schools within the parish.

8. Pension Plans

The School Board is a participating employer in two statewide, public employee retirement systems, the Louisiana School Employees' Retirement System (LSERS) and the Teacher's Retirement System of Louisiana (TRSL). Both systems have separate boards of trustees and administer cost-sharing, multiple-employer defined benefit pension plans, including classes of employees with different benefits and contribution rates (sub-plans). Article X, Section 29(F) of the Louisiana Constitution of 1974 assigns the authority to establish and amend benefit provisions of all sub-plans administered by these systems to the State Legislature. Each system issues a public report that includes financial statements and required supplementary information. Copies of these reports for LSERS and TRSL may be obtained at www.lasers.net and www.trsl.org, respectively.

TRSL also administers an optional retirement plan (ORP), which was created by Louisiana Revised Statute 11:921-931 for academic and administrative employees of public institutions of higher education and is considered a defined contribution plan (see Optional Retirement Plan note below). A portion of the employer contributions for ORP plan members is dedicated to the unfunded accrued liability of the TRSL defined benefit plan.

**Ouachita Parish School Board
Notes to the Financial Statements
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General Information about the Pension Plans

Plan Descriptions/Benefits Provided:

Louisiana School Employees' Retirement System: LSERS administers a plan to provide retirement, disability, and survivor's benefits to non-teacher school employees excluding those classified as lunch workers and their beneficiaries as defined in R.S. 11:1001. The age and years of creditable service (service) required in order for a member to receive retirement benefits are established by R.S. 11:1141-1153 and vary depending on the member's hire date.

A member who joined the system on or after July 1, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 62. A member who joined between July 1, 2010 and June 30, 2015 is eligible for normal retirement if he has at least 5 years of creditable service and is at least age 60. A member who joined the system on or before June 30, 2010 is eligible for normal retirement if he has at least 30 years of creditable service regardless of age, 25 years of creditable service and is at least age 55, or 10 years of creditable service and is at least age 60. All members are eligible for retirement with 20 years of creditable service regardless of age with an actuarially reduced benefit.

For members who joined the system prior to July 1, 2006, the maximum retirement benefit is an amount equal to 3 1/3% of the average compensation for the 3 highest consecutive years of membership service, subject to the 10% salary limitation, multiplied by the number of years of service limited to 100% of final average compensation plus a supplementary allowance of \$2.00 per month for each year of service. For members who joined the system on or after July 1, 2006 through June 30, 2010, 3 1/3% of the average compensation is used to calculate benefits, however, the calculation consists of the five highest consecutive years of membership service, subject to the 10% salary limitation. For members who joined the system on or after July 1, 2010, 2 1/2% of the average compensation is used to calculate benefits and consists of the five highest consecutive years' average salary, subject to the 15% salary limitation. The supplemental allowance was eliminated for members entering the plan on or after July 1, 1986. Effective January 1, 1992, the supplemental allowance was reinstated to all members whose service retirement became effective after July 1, 1971.

A member is eligible to retire and receive disability benefits if the member has at least 5 years of creditable service, is not eligible for normal retirement and has become totally and permanently disabled and is certified as disabled by the Medical Board. A vested person with twenty or more years of creditable service who has withdrawn from active service prior to the age at which that person is eligible for retirement benefits, is eligible for a disability benefit until normal retirement age. A member who joins the system on or after July 1, 2006, must have at least 10 years of service to qualify for disability benefits. Upon the death of a member with five or more years of creditable service, the plan provides benefits for surviving spouses and minor children. Under certain conditions outlined in the statutes, a spouse is entitled to 75% of the member's benefit.

Teachers' Retirement System of Louisiana: TRSL administers a plan to provide retirement, disability, and survivor benefits to employees who meet the legal definition of a "teacher" as provided for in R.S. 11:701. Eligibility for retirement benefits and the calculation of retirement benefits are provided for in R.S. 11:761. Statutory changes closed existing, and created new, sub-plans for members hired on or after January 1, 2011 and July 1, 2015.

Most members are eligible to receive retirement benefits 1) at the age of 60 with 5 years of service, 2) at the age of 55 with at least 25 years of service, or 3) at any age with at least 30 years of service. For members joining on or after July 1, 2015, retirement benefits are paid at age 62 with at least 5 years of service credit. Members may retire with an actuarially reduced benefit with 20 years of service credit. Retirement benefits are calculated by applying a percentage ranging from 2% to 3% of final average salary multiplied by years of service. Average compensation is defined as the member's average annual earned compensation for the highest 36 consecutive

**Ouachita Parish School Board
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months of employment for members employed prior to January 1, 2011, or highest 60 consecutive months of employment for members employed after that date.

Under R.S. 11:778 and 11:779, members who have suffered a qualified disability are eligible for disability benefits if employed prior to January 1, 2011 and attained at least 5 years of service or if employed on or after January 1, 2011 and attained at least 10 years of service. Members employed prior to January 1, 2011 receive disability benefits equal to 2½% of average compensation multiplied by the years of service, but not more than 50% of average compensation subject to statutory minimums. Members employed on or after January 1, 2011 receive disability benefits equivalent to the regular retirement formula without reduction by reason of age.

Survivor benefits are provided for in R.S. 11:762. In order for survivor benefits to be paid, the deceased member must have been an active member at the time of death and must have a minimum of five years of service, at least two of which were earned immediately prior to death, or must have had a minimum of twenty years of service regardless of when earned in order for a benefit to be paid to a minor or handicapped child. Survivor benefits are equal to 50% of the benefit to which the member would have been entitled if retired on the date of death using a factor of 2½% regardless of years of service or age, or \$600 per month, whichever is greater. Benefits are payable to an unmarried child until age 21, or age 23 if the child remains a full-time student. The minimum service credit requirement is ten years for a surviving spouse with no minor children, and benefits are to be paid for life to the spouse or a qualified handicapped child.

Deferred Retirement Option Program (DROP)

In lieu of terminating employment and accepting a service retirement, an eligible LSERS or TRSL member can begin participation in the DROP on the first retirement eligibility date for a period not to exceed 3 years. A member has a 60 day window from his first eligible date to participate in the program in order to participate for the maximum number of years. Delayed participation reduces the three year maximum participation period. During participation, benefits otherwise payable are fixed, and deposited in an individual DROP account. Upon termination of DROP participation, the member can continue employment and earn additional benefit accruals to be added to the fixed pre-DROP benefit. Upon termination of employment, the member is entitled to the fixed benefit, an additional benefit based on post-DROP service (if any), and the individual DROP account balance which can be paid in a lump sum or an additional annuity based upon the account balance.

Cost of Living Adjustments

As fully described in Title 11 of the Louisiana Revised Statutes, LSERS and TRSL allow for the payment of permanent benefit increases, also known as cost of living adjustments, or COLAs, that are funded through investment earnings when recommended by the board of trustees and approved by the Legislature. These ad hoc COLAs are not considered to be substantively automatic.

Contributions

Article X, Section 29(E)(2)(a) of the Louisiana Constitution of 1974 assigns the Legislature the authority to determine employee contributions. Employer contributions are actuarially determined using statutorily established methods on an annual basis and are constitutionally required to cover the employer's portion of the normal cost and provide for the amortization of the unfunded accrued liability. Employer contributions are adopted by the Legislature annually upon recommendation of the Public Retirement Systems' Actuarial Committee. For those members participating in the TRSL defined contribution ORP, a portion of the employer contributions are used to fund the TRSL defined benefit plans' unfunded accrual liability.

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Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

Employer contributions to LSERS for fiscal year 2019 were \$3,234,775, with active member contributions ranging from 7.5% to 8%, and employer contributions of 28%. Employer defined benefit plan contributions to TRSL for fiscal year 2019 were \$25,319,021, with active member contributions of 8%, and employer contributions of 26.7%. Non-employer contributions to TRSL, which are comprised of \$807,861 from ad valorem taxes and revenue sharing funds and \$9,786 in pension contributions regarding Professional Improvement Program from the State of Louisiana for fiscal year 2019. These non-employer contributions were recorded as revenue and were used as employer contributions.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the School Board reported liabilities of \$26,369,550 and \$200,748,708 under LSERS and TRSL, respectively, for its proportionate share of the Net Pension Liability (NPL). This liability will be liquidated by the general fund and special revenue funds with recorded salaries. The NPL for LSERS and TRSL was measured as of June 30, 2018, and the total pension liabilities used to calculate the NPL were determined by actuarial valuations as of that date. The School Board's proportions of the NPL were based on projections of the School Board's long-term share of contributions to the pension plans relative to the projected contribution of all participating employers, actuarially determined. As of June 30, 2018, the most recent measurement date, the School Board's proportions and the changes in proportion from the prior measurement date were 3.946726%, or a decrease of 0.152479% for LSERS and 2.04262% or a decrease of 0.04457% for TRSL.

For the year ended June 30, 2019, the School Board recognized a total pension expense of \$13,064,717, or \$10,718,578 and \$2,346,139 for LSERS and TRSL, respectively. The School Board reported deferred outflows of resources and deferred inflows of resources related to pensions as components of unrestricted net position from the following sources:

	Deferred Outflows			Deferred Inflows		
	<u>LSERS</u>	<u>TRSL</u>	<u>Total</u>	<u>LSERS</u>	<u>TRSL</u>	<u>Total</u>
Differences between expected and actual experience	\$ -	\$ -	\$ -	\$ 727,680	\$ 6,613,075	\$ 7,340,755
Changes of assumptions	1,110,901	12,898,763	14,009,664	-	-	-
Net difference between projected and actual earnings on pension plan investments	523,643	-	523,643	-	12,937,878	12,937,878
Changes in proportion and differences between employer contributions and proportionate share of contributions	366,645	3,703,639	4,070,284	818,226	13,961,770	14,779,996
Employer contributions subsequent to the measurement date	<u>3,234,775</u>	<u>25,319,021</u>	<u>28,553,796</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 5,235,964</u>	<u>\$ 41,921,423</u>	<u>\$ 47,157,387</u>	<u>\$ 1,545,906</u>	<u>\$ 33,512,723</u>	<u>\$ 35,058,629</u>

Deferred outflows of resources related to pensions resulting from the School Board's contributions subsequent to the measurement date will be recognized as a reduction of the LSERS and TRSL NPL in the year ended June 30, 2020.

**Ouachita Parish School Board
Notes to the Financial Statements
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Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

		<u>LSERS</u>		<u>TRSL</u>		<u>Total</u>
2020	\$	973,373	\$	(1,992,323)	\$	(1,018,950)
2021		155,563		(5,296,566)		(5,141,003)
2022		(796,284)		(8,385,947)		(9,182,231)
2023		122,631		(1,235,485)		(1,112,854)

Actuarial Assumptions

The total pension liabilities for LSERS and TRSL in the June 30, 2018 actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurements:

	<u>LSERS</u>	<u>TRSL</u>
Valuation Date	June 30, 2018	June 30, 2018
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Expected Remaining Service Lives	3 years, closed period	5 years, closed period
Investment Rate of Return	7.0625% per annum	7.65%, net of investment exp.
Inflation Rate	2.5% per annum	2.5% per annum
Mortality - Non-disabled	RP-2014 Healthy Annuitant Tables, RP-2014 Sex Distinct Mortality Table	RP-2014 White Collar Healthy Annuity tables, adjusted by 1.366 for males and 1.189 for females
Mortality - Disabled	RP-2014 Disabled Lives Mortality Table	RP-2014 Disability tables, adjusted by 1.111 for males and 1.134 for females
Termination, Disability, Retirement	2013-2017 experience study	2012-2017 experience study
Salary Increases	3.25%	3.3% - 4.8% varies depending on duration of service
Cost of Living Adjustments	Not substantively automatic	Not substantively automatic

For LSERS the long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and an adjustment for the effect of rebalancing/diversification.

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For TRSL, the long-term expected rate of return was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5% and an adjustment for the effect of rebalancing/diversification. The target allocation and best estimates of real rates of return for each major asset class are summarized for each plan in the following table:

	<u>Target Allocation</u>	<u>LT Expected Real Rate of Return</u>	
TRSL (arithmetic)			
Domestic equity	27.00%	4.01%	
International equity	19.00%	4.90%	
Domestic fixed income	13.00%	1.36%	
International fixed income	5.50%	2.35%	
Private equity	25.50%	8.39%	
Other private assets	10.00%	3.57%	
Total	<u>100.00%</u>		
LSERS (arithmetic)			
Fixed income	Core Fixed Income	8.00%	1.68%
	High Yield	5.00%	4.13%
	Emerging Markets Debt	7.00%	4.42%
	Global Fixed Income	10.00%	1.63%
Equity	US Equity	20.00%	6.15%
	Developed Equity	18.00%	7.11%
	Emerging Markets Equity	10.00%	9.41%
	Global REITs	3.00%	5.77%
Alternative	Private Equity	5.00%	10.28%
	Hedge Fund of Funds	3.00%	3.94%
	Real Estate	5.00%	4.90%
Real assets	Timber	2.00%	5.67%
	Oil & Gas	2.00%	10.57%
	Infrastructure	2.00%	6.25%
Total	<u>100.00%</u>		

Discount Rate. The discount rate used to measure the total pension liability was 7.0625% for LSERS and 7.65% for TRSL. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that employer contributions from participating employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

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The TRSL discount rate used in the June 30, 2018 net pension liability valuation was decreased from the 7.70% used in the June 30, 2017 valuation to 7.65%. This discount rate was reduced in accordance with the TRSL Board's adopted plan to reduce the discount rate to 7.5% in 0.05% annual increments. This change was anticipated in the prior valuation when determining the projected contribution requirements for fiscal year 2019.

Sensitivity of the proportionate share of the NPL to changes in the discount rate. The following presents the School Board's proportionate share of the NPL for LSERS and TRSL using the current discount rate as well as what the School Board's proportionate share of the NPL would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current rate:

	<u>1.0% Decrease</u>	<u>Current Discount Rate</u>	<u>1.0% Increase</u>
LSERS	\$ 36,199,147	\$ 26,369,550	\$ 17,967,212
TRSL	265,943,441	200,748,708	145,753,555

Pension plan fiduciary net position. Detailed information about LSERS and TRSL fiduciary net position is available in the separately issued financial reports referenced above.

Payables to the Pension Plan. At June 30, 2019, the School Board had \$784,059 and \$8,270,045 in payables to LSERS and TRSL, respectively, for the June 2019 employee and employer legally required contributions.

Optional Retirement Plan

TRSL administers an optional retirement plan (ORP), which was created by R.S. 11:921-931 for academic and administrative employees of public institutions of higher education. The purpose of the optional retirement plan is to provide retirement and death benefits to the participants while affording the maximum portability of these benefits to the participants. The optional retirement plan is a defined contribution plan that provides for full and immediate vesting of all contributions remitted to the participating companies on behalf of the participants. Eligible employees make an irrevocable election to participate in the optional retirement plan rather than the TRSL and purchase retirement and death benefits through contracts provided by designated companies. Benefits payable to participants are not the obligation of the State of Louisiana or the TRSL. Such benefits and other rights of the ORP are the liability and responsibility solely of the designated company or companies to whom contributions have been made.

R.S. 11:927 sets the contribution requirements of the ORP plan members and the employer equal to the contribution rates established for the regular retirement plan of TRSL. However, effective July 1, 2014, the employer contribution rate for amounts credited to the ORP participants who are not employed in higher education must be the greater of: (1) the employer normal cost contribution for the TRSL Regular Plan; or (2) 6.2%.

Employer ORP contributions to TRSL for fiscal year 2019 totaled \$166,423, which represents pension expense for the School Board. Employee contributions totaled \$47,549. The Active member and employer contribution rates were 8% and 6.2%, respectively, with an additional employer contribution of 21.8% made to the TRSL defined benefit plan described above.

9. Other Post-Employment Benefits

Plan description - In accordance with state statutes, the School Board provides certain continuing health care and life insurance benefits for its retired employees on a pay-as-you-go basis. The School Board's OPEB Plan is a single-employer defined benefit "substantive plan" as understood by past practices of the School Board and its employees. Although no written plan or trust currently exists or is sanctioned by law, the OPEB plan is based on communication to plan members. Also, no stand-alone financial report was prepared. Substantially all of the School Board's employees become eligible for these benefits if they reach normal retirement age while working

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for the School Board. These benefits and similar benefits for active employees are provided through the Office of Group Benefits, whose monthly premiums are paid jointly by the employee and the School Board. The Office of Group Benefits (OGB) is an insurer that offers benefits through a cost-sharing, multiemployer defined benefit plan. The School Board also pays the costs of life insurance for qualified individuals. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits Provided and Funding Policy - The contribution requirements of plan members and the School Board are established and may be amended by LRS 42:801-883. Employees do not contribute to their post-employment benefits cost until they become retirees and begin receiving those benefits. The retirees contribute to the cost of retiree healthcare based on a rate schedule. Contribution amounts are approximately 25% retiree/75% employer of the stated costs of healthcare coverage. For life insurance benefits, the School Board contributes 50% of the OGB life premium for participants in the OGB plan. If the OGB life participant is also enrolled in Kanawha life/Dearborn National, then the School Board will contribute 50% of the higher of the OGB premium or the Kanawha premium, up to a maximum of \$27 per month.

Changes in Benefit Terms - Effective January 1, 2019, the School Board terminated the additional life insurance coverage with Kanawha. Coverage was moved to Dearborn National. Coverage for retirees on or after January 1, 2019 was eliminated.

Employees Covered by Benefit Terms - At June 30, 2019, the following employees were covered by the benefit terms:

	<u>Medical</u>	<u>Life Insurance</u>
Inactive employees or beneficiaries currently receiving benefit payments	1,060	852
Inactive employees entitled to but not yet receiving benefit payments	0	0
Active employees	2,253	773
Total	3,313	1,625

Total OPEB Liability - The School Board's total OPEB liability of \$262,596,432 was measured as of June 30, 2019 and was determined by an actuarial valuation as of October 1, 2017. The OPEB liability will be liquidated by the general fund and special revenue funds with recorded salaries.

Actuarial Assumptions and Other Inputs - The total OPEB liability in the June 30, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial method	Entry age normal cost - Level percentage of projected salary
Discount rate	3.13% based on the Fidelity General Obligation AA 20-Year Yield
Healthcare trend	The expected rate of increase in healthcare costs was 7.0% for Pre-65 and 5.5% for Post-65 graduated down to a rate of 4.5% for both. Upon reaching Medicare eligibility, 65% of current and future retirees are assumed to continue benefits.
Mortality	PubG.H-2010 (general employees) and PubT.H-2010 (teachers) Employee Mortality Table, Generational with Projection Scale MP-2019.

**Ouachita Parish School Board
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Turnover	Employee turnover under TRSL ranges from 20% at ages 18-24 with < 1 year of service to 4% at ages 58-74 with 4+ years of service. Employee turnover under LSERS ranges from 7% at < 1 year of service to 1% at >28 years of service
Retirement rates	Employee retirement under TRSL ranges from 5% at age 38 with < 25 years of service to 25% at ages 72-74 with 30+ years of service. Employee retirement under LSERS ranges from 17% at ages 46-50 to 23% at age 75
Disability rates	Employee disability under TRSL ranges from .01% at ages 23-30 to .20% at ages 66-74. Employee disability under LSERS ranges from .083% at ages 18-22 to 2.684% at ages 66-74.
Salary increase	3.00%
Inflation	3.00%

No salary experience studies were conducted. The School Board contributed \$9,005,354 for medical insurance and \$40,731 for life insurance on a pay-as-you-go basis.

Changes in Actuarial Assumptions and Other Inputs - For the fiscal year ended June 30, 2019, the School Board updated the mortality tables from the RPH-2014 mortality tables, using MP-2018 to the PubG.H-2010 (general employees) and PubT.H-2010 (teachers) mortality tables, generational with Scale MP-2019.

Changes in the Total OPEB Liability - The School Board's changes in total OPEB Liability for June 30, 2019 is as follows:

	Total OPEB Liability
Balance at June 30, 2018	\$ 229,251,793
Changes for the year:	
Service cost	2,991,452
Interest	7,117,314
Differences between expected and experience	15,663,243
Changes in assumptions/inputs	17,608,980
Changes in benefit terms	(330,303)
Benefit payments	(9,706,047)
Net changes	33,344,639
Balance at June 30, 2019	\$ 262,596,432

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate - The following presents the total OPEB liability of the School Board, as well as what the School Board's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower and one percentage point higher than the current discount rate:

	1% Decrease (2.13%)	Discount Rate (3.13%)	1% Increase (4.13%)
Total OPEB liability	\$ 303,356,046	\$ 262,596,432	\$ 223,028,686

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Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates - The following presents the total OPEB liability of the School Board, as well as what the School Board's total OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower and one percentage point higher than the current healthcare cost trend rates:

	1% Decrease	Current Trend Rate	1% Increase
Total OPEB liability	\$ 222,275,276	\$ 262,596,432	\$ 304,235,036

OPEB Expense and Deferred Outflows of Resources Related to OPEB - For the year ended June 30, 2019, the School Board recognized OPEB expense of \$26,635,786. At June 30, 2019, the School Board reported deferred outflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources
Differences between expected and actual experience	\$ 8,052,834
Changes of assumptions or other inputs	8,804,490
Total deferred outflows	\$ 16,857,324

Amounts reported as deferred outflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30:	
2020	\$ 16,857,324

10. Agency Fund Deposits Due Others (FFS level only)

The following is a summary of changes in agency fund deposits due others for fiscal year ended June 30, 2019:

	Balance Beginning	Additions	Deletions	Balance Ending
Agency Fund:				
School Activities Fund	\$ 5,179,083	\$ 9,507,378	\$ 9,730,954	\$ 4,955,507

11. General Long-Term Obligations

The general obligation bonds are obligations of East Ouachita Bond District, with maturities from 2020 to 2034 and interest rates from 0.51% to 5.0%. General obligation bonds' principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the respective taxing districts. In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term general obligation bonded debt in excess of 50% of the total assessed value of all property in the taxing district. Although the total assessed value of Ouachita Parish is \$1,321,928,577 as a whole at June 30, 2019, the statutory limit and debt margins for the School Board's taxing districts are as follows:

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	East Ouachita Bond District	Total OPSB Authority
Assessed Value	\$ 328,023,522	\$ 883,035,486
50% of assessed value	164,011,761	441,517,743
Less: Outstanding general obligation bonds	(79,065,000)	(79,065,000)
Less: Bond premiums	(3,396,849)	(3,396,849)
Plus: Amount set aside for general obligation debt	3,327,552	3,327,552
Debt Margin	\$ 84,877,464	\$ 362,383,446

The School Board's East Ouachita Bond District has \$3,327,552 available in debt service funds as of June 30, 2019.

The individual bond issues for the governmental activities are as follows:

Original Issue	Issue Date	Original Borrowing	Interest Rates to Maturity	Interest to Maturity	Fiscal Year Final Maturity	Outstanding June 30, 2019
General obligation bonds:						
Public Offering:						
New middle/Elementary School/Capital Improv. - East Ouachita	1/1/2010	9,200,000	2.75%-4.375%	\$ 12,400	2020	\$ 310,000
New elementary school/Capital Improvements - East Ouachita	7/1/2011	9,800,000	2.00%-4.00%	1,544,825	2031	6,945,000
Capital Improvements - East Ouachita	3/1/2012	9,500,000	1.00%-3.50%	1,640,588	2032	7,135,000
New middle school/Capital Improvements - East Ouachita	7/29/2014	9,800,000	2.00%-3.50%	2,151,554	2034	8,055,000
Capital Improvements - East Ouachita, Refunding	7/31/2014	9,230,000	0.51%-3.62%	685,184	2025	5,715,000
New middle school/Capital Improvements - East Ouachita	2/26/2015	18,700,000	3.00%-5.00%	4,421,100	2034	15,850,000
Capital Improvements - East Ouachita, Refunding	3/29/2016	12,330,000	2.00%-4.00%	824,700	2024	8,120,000
Capital Improvement - East Ouachita, Refunding	7/27/2016	20,840,000	2.00%-4.00%	6,112,150	2033	19,735,000
Direct Borrowing and Private Placement:						
Capital Improvement - East Ouachita, Refunding	9/26/2017	7,330,000	2.69%	1,757,646	2033	7,200,000
Total general obligation bonds				\$ 19,150,147		\$ 79,065,000

Original Issue	Issue Date	Original Borrowing	Interest Rates to Maturity	Interest to Maturity	Fiscal Year Final Maturity	Outstanding June 30, 2019
Revenue bonds:						
Public Offering:						
Capital Improvements - West Ouachita, Refunding	3/30/2009	29,490,000	3.00%-4.50%	\$ 1,467,250	2024	\$ 13,735,000
Capital Improvements - West Ouachita, Refunding	12/9/2010	8,545,000	2.00%-4.00%	892,287	2025	5,510,000
Capital Improvements - West Ouachita	8/20/2015	20,000,000	2.00%-5.00%	6,533,294	2035	18,530,000
Capital Improvements - West Ouachita, Refunding	11/30/2016	9,865,000	2.00%-5.00%	1,223,000	2025	9,020,000
Total revenue bonds				\$ 10,115,831		\$ 46,795,000

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Original Issue	Issue Date	Original Borrowing	Interest Rates to Maturity	Interest to Maturity	Fiscal Year Final Maturity	Outstanding June 30, 2019
Qualified School Construction Bonds:						
Direct Borrowing and Private Placement:						
Capital Improvements-West Ouachita	11/9/2009	\$10,000,000	0.60%	\$ 360,000	2025	\$ 10,000,000
Total Qualified School Construction Bonds				<u>360,000</u>		<u>10,000,000</u>
Limited Tax Certificates:						
Public Offering:						
Capital Improvements, West Ouachita	7/29/2014	15,000,000	3.00%-5.00%	366,300	2022	6,045,000
Total Limited Tax Certificates of Indebtedness				<u>366,300</u>		<u>6,045,000</u>
Total bonded debt				<u>\$ 29,992,278</u>		<u>\$ 141,905,000</u>
Total public offerings				\$ 27,874,632		\$ 124,705,000
Total direct borrowings and private placement				<u>2,117,646</u>		<u>17,200,000</u>
				<u>\$ 29,992,278</u>		<u>\$ 141,905,000</u>

Bond principal and interest are due in total, to maturity, as follows:

Year Ended June 30,	Public Offerings		Direct Borrowings and Private Placement		Total
	Principal Payments	Interest Payments	Principal Payments	Interest Payments	
2020	\$ 12,520,000	\$ 4,386,808	\$ 60,000	\$ 253,680	\$ 17,220,488
2021	12,675,000	3,933,115	390,000	252,066	17,250,181
2022	13,185,000	3,409,908	400,000	241,575	17,236,483
2023	11,530,000	2,941,155	420,000	230,815	15,121,970
2024	12,620,000	2,575,745	440,000	219,517	15,855,262
2025-2029	33,735,000	7,863,713	12,475,000	670,630	54,744,343
2030-2034	26,650,000	2,730,625	3,015,000	249,363	32,644,988
2035-2036	1,790,000	33,563	-	-	1,823,563
Total	<u>\$ 124,705,000</u>	<u>\$ 27,874,632</u>	<u>\$ 17,200,000</u>	<u>\$ 2,117,646</u>	<u>\$ 171,897,278</u>

The following is a summary of governmental activities long-term obligation transactions for the year ended June 30, 2019:

Long-term Obligations	Balance, Beginning	Additions	Deductions	Balance, Ending	Amounts Due within One Year
General obligation bonds	\$ 77,490,000	\$ -	\$ 5,625,000	\$ 71,865,000	\$ 5,835,000
Revenue bonds	51,355,000	-	4,560,000	46,795,000	4,730,000
Limited Tax Certificates	7,945,000	-	1,900,000	6,045,000	1,955,000
Direct borrowings and private placements	17,260,000	-	60,000	17,200,000	60,000
Bond premiums	5,494,431	-	688,177	4,806,254	688,176
Claims liability	1,660,255	1,026,603	989,020	1,697,838	594,781
Compensated absences	7,505,535	3,821,960	3,899,112	7,428,383	3,899,112
Sales tax refund payable	701,918	-	47,588	654,330	47,588
Total	<u>\$ 169,412,139</u>	<u>\$ 4,848,563</u>	<u>\$ 17,768,897</u>	<u>\$ 156,491,805</u>	<u>\$ 17,809,657</u>

For the sales tax refund payable, see Note 19 for additional information.

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Defeasance of Debt: In the prior year, the School Board defeased general obligation bonds by placing the proceeds of the new bonds in an irrevocable trust account to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School Board's financial statements. At June 30, 2019, \$6.74 million of defeased bonds remain outstanding, for the East Ouachita School District.

Payments on the general obligation bonds payable that pertain to the School Board's governmental activities are made by the East Ouachita Debt Service Fund. Payments on the revenue bonds payable that pertain to the School Board's governmental activities are funded by transfers from the West Ouachita Sales Tax Special Revenue Fund to the West Ouachita Debt Service Fund. The compensated absences liability attributable to the governmental activities will be liquidated by the School Board's General Fund. Claims liability will be liquidated by internal service funds. The sales tax refund payable will be liquidated from revenues collected from respective taxes in the period payments come due.

12. Interfund Assets/Liabilities (FFS level only)

Individual balances due to/from other funds at June 30, 2019 were as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	
General Fund	Nonmajor Governmental	\$ 2,013,796
General Fund	Internal Service	110,800
		<u>\$ 2,124,596</u>

The interfund receivable/payable balance between the general fund and nonmajor governmental funds is to cover expenditures for cost reimbursement programs until reimbursements are received. The interfund receivable/payable balance between the general fund and internal service fund is to coverage the shortage of cash within the centralized printing fund. All interfund balances are expected to be paid during the 2020 fiscal year.

13. Litigation and Contingencies

Litigation At June 30, 2019, the School Board is involved in various litigations. It is the opinion of management and legal counsel for the School Board that potential claims against the School Board not covered by insurance would not materially affect the financial statements.

Sales Tax Revenue The City of Monroe (as the sales tax collector for all governments within the parish) is named the respondent from time to time in tax refund petitions filed with the Louisiana Board of Tax Appeals (LaBTA) by vendors who are denied by the tax collector their requests for a refund of sales and use taxes previously paid. The outcomes of these appeals are unknown at the time they are filed. In October 2014, an appeal petition was filed with the LaBTA for a refund of \$2,077,843 in sales taxes paid by a vendor from February 2007 to July 2010 plus any applicable interest. The outcome of this petition is unknown, but based on judgements for similar lawsuits in different parishes, management believes the potential liability will be minimal to the School Board. The impact of a determined loss on the fund financial statements for the School Board's portion of the liability would be allocated as follows: 1/6 to School District No. 1 Sales Tax (a major special revenue fund), 1/3 to the West Ouachita Sales Tax (a major special revenue fund) and for non-major special revenue funds: 1/6 to the 1968 Sales Tax 0.5% and 1/3 to the 1995 Sales Tax 1.0%.

Grant Disallowance The School Board participates in a number of state and federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. School Board management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

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Tax Arbitrage Rebate Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage rebate liability at year end.

Committed Construction The School Board had \$7,201,385 in various construction and renovation projects underway for the West Ouachita School District. Total amount remaining on these projects at June 30, 2019 was \$3,378,012. These construction contracts are projected to be complete within the next fiscal year.

14. On-Behalf Payments for Fringe Benefits and Salaries

On-behalf payments for fringe benefits and salaries are direct payments by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires that employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The State of Louisiana made \$9,786 in pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board. This amount was recognized as state revenue and a corresponding expenditure in the applicable fund from which the salary was paid.

The Ouachita Parish Tax Collector made \$658,116 in retirement remittances to the Teachers' Retirement System of Louisiana. This amount was recognized as ad valorem revenue and a reduction in the School Board's required contribution in the General Fund.

15. Economic Dependency

The Minimum Foundation Program funding provided by the state to all public school systems in Louisiana is primarily based on October 1 student count. The state provided \$119,206,142 to the School Board, which represents approximately 52.8% of the School Board's total revenue for the year in the governmental funds.

The Minimum Foundation Program (MFP) formula adopted by the State legislature now requires a portion of the School Board's state MFP funding, representing a per pupil allotment of all local tax revenue collected by the School Board, to be deducted from the State MFP allocation paid monthly to the School Board and transferred to other educational providers. This occurs when a student who resides within the jurisdictional boundaries of the Ouachita Parish School Board attends a public charter school, a state recognized special school or participates in the State's scholarship program to attend a private school, which operates outside the governance of the Ouachita Parish School Board but under the authority and oversight of the State Board of Elementary and Secondary Education. A total of \$520,392 was reported as Minimum Foundation funding revenue for the 2018-2019 fiscal year related to local revenue transfers to other educational providers. This local revenue transfer is reported as a regular program expenditure in the governmental fund financial statements and the government-wide financial statements.

**Ouachita Parish School Board
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16. Interfund Transfers (FFS level only)

Transfers to/from other Governmental Funds for the year ended June 30, 2019 were as follows:

	<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$ -	\$ 1,214,962
School District No. 1 Sales Tax	300,000	-
West Ouachita Sales Tax	-	9,142,385
Nonmajor Governmental	9,852,608	495,261
Internal Service Fund	700,000	-
	\$ 10,852,608	\$ 10,852,608

A transfer of \$300,000 was made from the General Fund to the School District No.1 Sales Tax Special Revenue fund for maintenance and operation expenditures that exceed the normal allocation of revenue in this fund. A \$700,000 transfer was made from the General Fund to the Internal Service Fund to support increased estimates for payment of claims liabilities at year-end and costs for centralized printing. A \$200,000 transfer was made from the General Fund to the 2019 Storm Damage capital projects fund for the amount of the insurance deductible of related to the Boley fire. Transfers of \$9,142,385 were made from the West Ouachita Sales Tax fund to various debt service funds for required principal and interest payments related to debt issuances in the West Ouachita district. A transfer of \$395,000 included a transfer from Other Federal fund to Title I fund to utilize funds for the Title I program. A transfer of \$100,261 from the West Ouachita Bond Reserve to West Ouachita Debt Service fund was made move funds no longer required to be held in reserve as per the original bond covenants.

17. Pledge Revenues

The School Board has pledged future collections of the 5.18 mills constitutional ad valorem tax to repay the QSCB Revenue Bonds, Series 2009. The original bond issue was \$10,000,000 in which the proceeds from the bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public schools and school related facilities. The revenue bonds are payable through fiscal year 2025. The debt service sinking fund and interest payments remaining to be paid on the QSCB bonds are \$3,930,076 and \$360,000, respectively. For the year ended June 30, 2019, the School Board received \$3,688,775 from the collection of the 5.18 mills constitutional ad valorem tax and made the required annual deposit of \$666,668 into the debt service sinking fund and interest payments of \$60,000. The annual required debt service fund deposit and interest payments are estimated to be 19.4% of the tax revenue over the next 6 years.

The School Board has pledged future collections of the 24.15 mills special ad valorem tax to repay the Limited Tax Certificates, Series 2014. The original bond issue was \$15,000,000 in which the proceeds from the bonds provided financing for the purpose of constructing, acquiring, improving and maintaining public schools and school related facilities. The revenue bonds are payable through fiscal year 2022. The principal and interest payments remaining to be paid on the Limited Tax Certificates are \$6,045,000 and \$366,300, respectively. For the year ended June 30, 2019, the School Board received \$17,197,647 from the collection of 24.15 mills special ad valorem tax and made the required principal payments of \$1,900,000 and interest payments of \$276,350. The principal and interest payments are estimated to be 12.4% of the tax revenue over the next 3 years.

The School Board has pledged future collections of the 1% sales and use tax being levied and collected pursuant to the provisions of the law and in compliance with the said election, held on November 18, 1997 and again on March 28, 2015, to repay the Sales Tax Bond issuances for the West Ouachita Parish School District. The total original bond issuances were \$67,900,000. Proceeds from the bonds provide financing for the purpose of constructing, acquiring, improving, and maintaining public schools and school related facilities. These excess

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

revenue bonds are paid solely from the West Ouachita 1% Sales Tax Collections and are payable through fiscal year 2035. The total principal and interest remaining to be paid on the Sales Tax Revenue Bonds are \$46,795,000 in principal and \$10,115,831 in interest. Of the \$12,114,847 received for the 1% sales tax collections, the School Board paid \$4,560,000 in principal payments and \$1,899,523 in interest payments for fiscal year ended June 30, 2019. The annual principal and interest payments are estimated to be 29.4% of the tax revenues over the next 16 years. See Note 11 for additional information on the Sales Tax Revenue Bonds payable.

18. Tax Abatements

The School Board is subject to two property tax abatements granted by the Louisiana Department of Economic Development, Office of Commerce and Industry: Industrial Tax Exemption Program (ITEP) and Restoration Tax Abatement Program (RTA).

Louisiana’s ITEP program provides that any manufacturing establishment entering Louisiana, or any manufacturing establishment expanding its Louisiana facilities, is eligible to receive exemption on buildings and equipment from state, parish and local property taxes for a period of ten years. The exemption is for the “contract” value of buildings or equipment used by the business. The initial term of the abatement is up to five years and the option to renew is for an additional five years. When the exemption expires, the property is to be placed on the tax roll at 15% of its current market value.

Louisiana’s RTA program provides commercial property owners and homeowners who expand, restore, improve or develop an existing structure in the downtown development districts, economic development districts and historic districts the right for five years after completion of the work, to pay ad valorem taxes based on the assessed valuation of the property for the year prior to the commencement of the project. The contract under the exemption law provides for a five-year abatement of ad valorem taxes on the increased value of the property, with an option to renew for an additional five years. If the property is sold, the contract may be transferred, subject to local government and board approval.

The amount of tax abatement under these programs during the fiscal year ended June 30, 2019 by authorized millage is as follows:

<u>District</u>	<u>Millage</u>	<u>Assessed Value Lost to ITEP and RTA</u>	<u>Estimated Tax Dollar Lost to ITEP and RTA</u>
Parish School	5.18	\$ 67,107,794	\$ 347,618
School M & O	24.15	67,107,794	1,620,653
East Ouachita School Bond	30.00	18,277,350	548,321
			<u>\$ 2,516,592</u>

19. Sales Tax Refund Payable

In fiscal year ended June 30, 2018, the School Board signed a settlement agreement with a vendor requesting a refund of sales taxes paid over the years of 2000 to 2011. The settlement agreement is the agreement and release of all sales and use tax audit claims and refund claims for the tax periods beginning January 1, 2000 and ending December 31, 2017. This agreement provides for the City of Monroe (as the sales tax collector for all governments within the parish) to refund the Taxpayer a sum of \$1.5 million in the form of future credits to be taken against reported sales and use tax owed over a period of 15 years. The School Board’s portion of this liability is 47.6%.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

The allocation of the refund, the credits taken for the fiscal year and remaining credits to be taken are as follows:

	1968 Sales Tax (0.5%)	1995 Sales Tax (1.0%)	School District No. 1 Sales Tax (0.5%)	West Ouachita Sales Tax (1.0%)	Total
Original refund payable	\$ 87,771	\$ 250,418	\$ 125,208	\$ 250,418	\$ 713,815
Balance at June 30, 2018	86,308	246,244	123,121	246,245	701,918
Credits taken fiscal year ended June 30, 2019	5,851	16,695	8,347	16,695	47,588
Remaining credits to be taken	\$ 80,457	\$ 229,549	\$ 114,774	\$ 229,550	\$ 654,330

The amount of sales tax refund payable that will be reduced from credits taken by the vendor until maturity is as follows:

Year Ended June 30,	Sales Tax Credits
2020	\$ 47,588
2021	47,588
2022	47,588
2023	47,588
2024	47,588
2025-2029	237,940
2030-2034	178,450
Total	\$ 654,330

20. New GASB Standards

In fiscal year 2019, the School Board adopted the following new statements of financial accounting standards issued by the Governmental Accounting Standards Board:

- *Statement No. 88 – Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*, issued by the Government Accounting Standards Board. This Statement is to improve the information that is disclosed in the School Board’s notes to the financial statements related to debt, including direct borrowings and direct placements. Another objective of this Statement is to clarify which liabilities the School Board should include when disclosing information related to debt. In addition to defining debt for the purpose of disclosure in the notes, this Statement requires additional essential information related to debt to be disclosed.

The adoption of Statements No. 88 had no impact on the government-wide or the governmental fund financial statements, but provide for additional guidance, clarification and/or additional disclosures in the notes to the financial statements.

**Ouachita Parish School Board
Notes to the Financial Statements
Fiscal Year Ended June 30, 2019**

21. Extraordinary Item – School Fire

In April 2019, Ouachita Parish School Board had experienced damage to various school sites due to a storm that came through the parish. Included in the damage was Boley Elementary, which was permanently impaired due to a fire caused by lightning. For the fiscal year ended June 30, 2019, the School Board had written off capital assets associated with Boley Elementary in the amount of \$2,741,728 with a net book value of \$1,353,487. Additionally, the School Board had received the first amount in insurance proceeds of \$1,000,000 during the fiscal year. Therefore, the net impaired amount for the current fiscal year is a loss of \$353,487, which is reported as an extraordinary item on the Statement of Activities. The School Board is currently in negotiations with the insurance provider on the additional funds that will be received in the rebuilding of the school. Therefore, the School Board did not record any additional receipts or expenditures related to this event for fiscal year ended June 30, 2019 because the amounts could not be determined.

22. Subsequent Events

In October 2019, the School Board had purchased 19 regular buses and 2 lift buses totaling \$1,746,950.

In December 2019, the School Board issued the West Ouachita District Refunding Series 2019 in the amount of \$8,700,000 at an interest rate of 2.5% to refund the West Ouachita District Revenue Bond Series 2009. The refunding series is estimated to save the taxpayers approximately \$540,000 over the life of the bonds.

Ouachita Parish School Board

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Required Supplementary Information



*2018-19 Outstanding School Support Employees of the Year
pictured with Jerry Hicks, School Board President and Dr. Don Coker, Superintendent;
Keisha Arnold, Lenwil Elementary; Jessica Holloway, West Ridge Middle;
and Clothilda Payne, West Monroe High*



*2018-19 Students of the Year
pictured with Dr. Don Coker, Superintendent and Jerry Hicks, School Board President;
Bryce Fulmer, West Ridge Middle; Gray Grunsky, Sterlington High; and
Cooper Nelson, Sterlington Elementary*

Ouachita Parish School Board

**Schedule of Changes in the Total OPEB Liability and Related Ratios
June 30, 2019**

Exhibit 1

Total OPEB Liability

	2019	2018
Service costs	\$ 2,991,452	\$ 2,904,322
Interest	7,117,314	8,152,945
Differences between expected and actual experience	15,663,243	663,637
Changes in assumptions/inputs	17,608,980	-
Changes in benefit terms	(330,303)	-
Benefit payments	<u>(9,706,047)</u>	<u>(9,568,474)</u>
Net change in total OPEB liability	33,344,639	2,152,430
Total OPEB liability - Beginning	<u>229,251,793</u>	<u>227,099,363</u>
Total OPEB liability - Ending	<u>\$ 262,596,432</u>	<u>\$ 229,251,793</u>
Covered employee payroll	\$ 99,925,686	\$ 97,015,229
Total OPEB liability as a percentage of covered employee payroll	262.8%	236.3%

Changes of Assumptions:

Changes of assumptions and other inputs reflect the effect of changes are below:

Discount rates:

2019	3.13%
2018	3.62%

Mortality Rates:

2019: PubG.H-2010 (general employees) and PubT.H-2010 (teachers) Mortality tables, Generational with MP-2019
2018: RPH-2014 Employee and Healthy Annuity, Generational with MP-2018

Changes of Benefit Terms:

2019: Additional retiree life insurance provided by Humana was moved to Dearborn Life. The School Board eliminated coverage for all retirees on or after January 1, 2019.

Notes:

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

No assets are accumulated in a trust that meets the criteria in GASB No. 75, paragraph 4, to pay related benefits.

Ouachita Parish School Board

**Schedule of Employer's Proportionate Share of the Net Pension Liability
June 30, 2019**

Exhibit 2-1

<u>Fiscal Year</u>	<u>Employer's Proportion of the Net Pension Liability</u>	<u>Employer's Proportionate Share of the Net Pension Liability</u>	<u>Employer's Covered Payroll</u>	<u>Employer's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
Louisiana School Employees' Retirement System					
2015	4.02530%	\$ 23,334,193	\$ 11,290,752	207%	76.18%
2016	4.05591%	25,719,649	11,545,002	223%	74.49%
2017	4.00814%	30,235,264	11,849,782	255%	70.09%
2018	4.09921%	26,231,920	12,037,717	218%	75.03%
2019	3.94673%	26,369,550	11,448,234	230%	74.44%
Teacher's Retirement System of Louisiana					
2015	2.23540%	\$ 228,489,837	\$ 97,611,588	234%	63.70%
2016	2.22170%	238,883,654	97,543,129	245%	62.50%
2017	2.16886%	254,558,343	97,524,859	261%	59.90%
2018	2.08719%	213,976,154	96,654,505	221%	65.60%
2019	2.04262%	200,748,708	94,904,128	212%	68.20%

Notes:

The amounts presented have a measurement date of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

Ouachita Parish School Board

**Schedule of Employer Contributions to Pension Plans
June 30, 2019**

Exhibit 2-2

<u>Fiscal Year</u>	<u>Contractually Required Contribution</u>	<u>Contributions in Relation to Contractually Required Contributions</u>	<u>Contribution Deficiency (Excess)</u>	<u>Employer's Covered Payroll</u>	<u>Contributions as a Percentage of Covered Employee Payroll</u>
Louisiana School Employees' Retirement System					
2015	\$ 3,808,457	\$ 3,808,457	\$ -	\$ 11,545,002	33.0%
2016	3,583,677	3,583,677	-	11,849,782	30.2%
2017	3,286,297	3,286,297	-	12,037,717	27.3%
2018	3,159,712	3,159,712	-	11,448,234	27.6%
2019	3,234,775	3,234,775	-	11,556,327	28.0%
Teacher's Retirement System of Louisiana					
2015	\$ 28,466,933	\$ 28,466,933	\$ -	\$ 97,543,129	29.2%
2016	26,479,731	26,479,731	-	97,524,859	27.2%
2017	24,650,214	24,650,214	-	96,654,505	25.5%
2018	25,244,498	25,244,498	-	94,904,128	26.6%
2019	25,319,021	25,319,021	-	94,827,796	26.7%

Notes:

The amounts presented were determined as of the fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, only information for those years for which information is available is presented.

Ouachita Parish School Board

Notes to Required Supplementary Information for Pensions June 30, 2019

Louisiana School Employees' Retirement System

Changes in Benefit Terms: Amounts reported after 2015 include a change in benefit terms for members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015. These employees may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

Changes in assumptions: For amounts reported in 2016, the valuation investment rate of return was reduced from the 7.25% reported in 2015 to 7.00%. The reduction was made to account for the funding of administrative expenses out of investment earnings. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. The long-term expected portfolio real rate of return (expected arithmetic nominal return) was increased .77% in 2016 to 8.30% from the rate of 7.53% used in the 2015 valuation.

Change in discount rate: For LSERS, the discount rate used in the June 30, 2016 net pension liability valuation was increased from the 7.0% used in the June 30, 2015 valuation to 7.125%. For the June 30, 2015 year, the discount rate assumed 0.25% of investment return would offset administrative expenses. Based on Act 94 of the 2016 regular session of the legislature, beginning with the June 30, 2016 actuarial evaluation, the explicit cost of projected noninvestment related administrative expenses will be included in the calculation of the actuarially required contributions for the System. Prior to this valuation, no explicit provision was made to fund or offset administrative expenses. With this change, the valuation of plan liabilities based on a valuation interest rate set for .25% below the assumed long-term rate of return is no longer necessary. Instead, for the June 30, 2016 actuarial valuation, the assumed long-term rate of return was reduced from 7.25% to 7.125%, and the valuation interest rate was set equal to the long-term rate of return. The discount rate used in the June 30, 2018 valuation was 7.0625%.

Teacher's Retirement System of Louisiana

Changes in Benefit Terms: Amounts reported after 2015 include a change in benefit terms for members whose first employment makes them eligible for membership in a Louisiana state retirement system on or after July 1, 2015. These employees may retire with a 2.5% benefit factor after attaining the age of 62 with at least 5 years of service credit and are eligible for an actuarially reduced benefit with 20 years of service at any age. This benefit change raised the age requirement from 60 years of age for members hired after June 30, 2010.

Change in discount rate: The discount rate was reduced from 7.75% to 7.70% effective July 1, 2017, in accordance with the Board's adopted plan to reduce the discount rate to 7.5% in .05% increments. The discount rate reduced from 7.70% used in the June 30, 2017 valuation to 7.65% in the June 30, 2018 valuation.

Ouachita Parish School Board

Budgetary Comparison Schedules Fiscal Year Ended June 30, 2019

General Fund and Major Special Revenue Funds with Legally Adopted Budgets

General Fund

The General Fund accounts for all activities of the School Board except for those that are accounted for in other funds. The major source of revenues for the General Fund are state equalization funding through the Minimum Foundation Program formula and a 24.15-mill ad valorem tax that was renewed in April 2011 for 10 years.

Special Revenue Funds

Special Revenue Funds account for and report the proceeds of specific revenue sources (other than special assessments) that are legally restricted or committed to expenditures for specified purposes other than debt service or capital projects. The term "proceeds of specific revenue sources" establishes that one or more specific restricted or committed revenues should be the foundation for a special revenue fund. These funds, for the most part, are established for specific educational purposes and funded through the U. S. Department of Education or the Louisiana State Department of Education.

School District No. 1 Sales Tax Fund

The School District No.1 Sales Tax Fund collects, records and disburses funds related to the .5% sales tax renewed in April 2011 for 10 years to provide additional support for the school system. The School Board committed the tax classroom instruction - 36%, capital improvements - 23%, facility and equipment support - 15%, mandated costs - 14%, and salary restoration - 12%.

West Ouachita Sales Tax Fund

The West Ouachita Sales Tax Fund accounts for the collection and disbursement of a 1% perpetual sales tax in the West Ouachita School District (a taxing district created by the School Board). This tax was originally authorized by voters in 1997 for a 27-year period and authorized again in March 2015 for the sales tax to be a permanent tax in the district. The proceeds of the tax can be used for constructing, maintaining, and operating schools, including servicing debt in the West Ouachita School District.

OUACHITA PARISH SCHOOL BOARD

**GENERAL FUND
Budgetary Comparison Schedule
For the Year Ended June 30, 2019**

Exhibit 3-1

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET
	ORIGINAL	FINAL		POSITIVE (NEGATIVE)
BUDGETARY FUND BALANCES, BEGINNING	\$ 20,209,705	\$ 20,405,128	\$ 20,405,128	\$ -
Resources (inflows)				
Local sources:				
Taxes:				
Ad valorem	20,908,979	20,965,629	21,026,918	61,289
1% ad valorem - tax collector	688,023	653,344	658,116	4,772
Interest earnings	400,000	562,113	930,063	367,950
Other	1,468,559	1,416,465	1,417,259	794
State sources:				
Equalization	119,355,716	117,726,169	117,766,460	40,291
Revenue sharing	811,721	810,290	810,290	-
Unrestricted grants-in-aid	11,706	12,496	12,442	(54)
Restricted grants-in-aid	57,442	50,673	50,655	(18)
Federal sources	265,598	198,538	253,139	54,601
Proceeds from sale of assets	-	-	1,245	1,245
Insurance recoveries	16,890	29,539	29,539	-
Transfers from other funds	-	526,004	-	(526,004)
Amounts available for appropriations	<u>164,194,339</u>	<u>163,356,388</u>	<u>163,361,254</u>	<u>4,866</u>
Charges to appropriations (outflows)				
Current:				
Instruction:				
Regular programs	59,173,210	58,720,002	58,144,800	575,202
Special education programs	12,981,676	12,882,078	12,785,139	96,939
Vocational programs	3,029,773	3,027,727	2,902,209	125,518
Other instructional programs	5,670,102	5,457,725	5,311,300	146,425
Special programs	562,393	599,685	536,993	62,692
Support services:				
Student services	9,053,390	9,389,512	9,290,962	98,550
Instructional staff support	8,244,947	8,157,527	8,037,706	119,821
General administration	1,460,056	1,473,293	1,449,975	23,318
School administration	11,601,927	11,711,556	11,711,586	(30)
Business services	1,595,062	1,676,866	1,609,309	67,557
Plant services	16,819,652	16,874,109	16,421,216	452,893
Student transportation services	9,477,170	9,539,075	9,309,075	230,000
Central services	3,056,001	3,067,524	2,811,641	255,883
Food services	1,165,627	1,185,123	1,130,352	54,771
Community service programs	28,351	28,351	28,350	1
Capital outlay	-	266,500	-	266,500
Debt service:				
Interest and bank charges	2,500	2,500	2,500	-
Transfers to other funds	1,200,000	1,826,004	1,214,962	611,042
Total charges to appropriations	<u>145,121,837</u>	<u>145,885,157</u>	<u>142,698,075</u>	<u>3,187,082</u>
BUDGETARY FUND BALANCES, ENDING	<u>\$ 19,072,502</u>	<u>\$ 17,471,231</u>	<u>\$ 20,663,179</u>	<u>\$ (3,182,216)</u>

OUACHITA PARISH SCHOOL BOARD

**SCHOOL DISTRICT NO. 1 SALES TAX
Budgetary Comparison Schedule
For the Year Ended June 30, 2019**

Exhibit 3-2

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
BUDGETARY FUND BALANCES, BEGINNING	\$ 18,774,297	\$ 18,985,665	\$ 18,985,665	\$ -
Resources (inflows)				
Local sources:				
Taxes:				
Sales and use	7,397,786	7,517,254	7,497,996	(19,258)
Interest earnings	185,000	325,000	372,362	47,362
Transfers from other funds	300,000	400,000	300,000	(100,000)
Amounts available for appropriations	<u>26,657,083</u>	<u>27,227,919</u>	<u>27,156,023</u>	<u>(71,896)</u>
Charges to appropriations (outflows)				
Current:				
Instruction:				
Regular programs	626,136	675,384	530,102	145,282
Special education programs	439,716	230,739	245,907	(15,168)
Vocational programs	42,244	84,804	76,501	8,303
Other instructional programs	1,228,201	1,271,409	1,033,836	237,573
Special programs	5,238	5,215	6,434	(1,219)
Support services:				
Student services	901,046	898,581	724,989	173,592
Instructional staff support	1,062,769	708,769	616,030	92,739
General administration	46,644	44,633	45,269	(636)
School administration	102,472	87,299	99,560	(12,261)
Business services	35,316	34,672	34,689	(17)
Plant services	1,849,372	1,907,644	1,688,495	219,149
Student transportation services	296,867	263,734	343,758	(80,024)
Central services	24,924	23,634	23,630	4
Food services	231,805	189,932	230,926	(40,994)
Capital outlay	1,349,430	1,849,010	1,395,252	453,758
Total charges to appropriations	<u>8,242,180</u>	<u>8,275,459</u>	<u>7,095,378</u>	<u>1,180,081</u>
BUDGETARY FUND BALANCES, ENDING	<u>\$ 18,414,903</u>	<u>\$ 18,952,460</u>	<u>\$ 20,060,645</u>	<u>\$ 1,108,185</u>

OUACHITA PARISH SCHOOL BOARD

**WEST OUACHITA SALES TAX
Budgetary Comparison Schedule
For the Year Ended June 30, 2019**

Exhibit 3-3

	BUDGETED AMOUNTS		ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)
	ORIGINAL	FINAL		
BUDGETARY FUND BALANCES, BEGINNING	\$ 12,405,463	\$ 12,389,426	\$ 12,389,426	\$ -
Resources (inflows)				
Local sources:				
Taxes:				
Sales and use	12,131,317	12,242,700	12,114,847	(127,853)
Interest earnings	125,000	256,000	258,211	2,211
Other	108,400	216,800	216,800	-
Transfers from other funds	35,000	-	-	-
Amounts available for appropriations	<u>24,805,180</u>	<u>25,104,926</u>	<u>24,979,284</u>	<u>(125,642)</u>
Charges to appropriations (outflows)				
Current:				
Support services:				
General administration	83,000	83,000	75,180	7,820
Plant services	300,000	300,000	467,447	(167,447)
Capital outlay	3,145,000	3,779,000	2,323,917	1,455,083
Debt service:				
Interest and bank charges	-	500	625	(125)
Transfers to other funds	9,235,875	9,198,896	9,142,385	56,511
Total charges to appropriations	<u>12,763,875</u>	<u>13,361,396</u>	<u>12,009,554</u>	<u>1,351,842</u>
BUDGETARY FUND BALANCES, ENDING	<u>\$ 12,041,305</u>	<u>\$ 11,743,530</u>	<u>\$ 12,969,730</u>	<u>\$ 1,226,200</u>

Ouachita Parish School Board

Notes to Budgetary Comparison Schedules Fiscal Year Ended June 30, 2019

Note A - Budget and Budgetary Accounting

The School Board utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

In September, the Director of Business submits to the School Board proposed annual appropriated budgets for the General Fund, Special Revenue Funds, and Debt Service Funds for the fiscal year commencing the prior July 1. A public hearing is conducted to obtain taxpayer comments. Prior to September 15, the School Board legally enacts the budget through adoption. The only legal requirement is that the School Board adopt a balanced budget; that is, total budgeted revenues and other financing sources (including fund balance) must equal or exceed total budgeted expenditures and other financing uses. The budget is revised periodically throughout the school year, when deemed appropriate, but a balanced budget is always approved.

The General Fund budget is adopted on a basis consistent with GAAP. Unencumbered appropriations in the General Fund lapse at the end of the fiscal year, whereas, encumbered appropriations are carried forward to the following year. Budgeted amounts are as originally adopted or as amended by the School Board.

The Special Revenue Funds' budgets have annual appropriated budgets adopted on a basis consistent with GAAP. Except for grant-oriented funds, unencumbered appropriations lapse at the end of the fiscal year. Encumbered appropriations are utilized when goods or services are received. Grant-oriented fund budgets are adopted at the time the grant applications are approved by the grantor. Separate annual budgets are adopted for unencumbered appropriations of grant-oriented Special Revenue Funds at the beginning of the following fiscal year.

Debt service Funds' budgets are adopted on a basis consistent with GAAP; budget appropriations lapse at the end of the fiscal year.

Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds and Debt Service Funds. All budgets are operational at the departmental or project level. The Superintendent and Director of Business of the School Board are authorized to transfer budget amounts between line item activity and between any functions of an individual fund; however, any supplemental appropriations that amend the total expenditures of any fund require School Board resolution. The effects of budget revisions passed during the year were insignificant to the budgets as originally approved.

OUACHITA PARISH SCHOOL BOARD

**Notes to Budgetary Comparison Schedule
For the Year Ended June 30, 2019**

Note B - Budget to GAAP Reconciliation - Explanation of differences between budgetary inflows and outflows and GAAP revenues and expenditures:

	<u>GENERAL FUND</u>	<u>SCHOOL DISTRICT NO. 1 SALES TAX</u>	<u>WEST OUACHITA SALES TAX</u>
<u>Sources/inflows of resources:</u>			
Actual amounts (budgetary basis) "available for appropriation" from the Budgetary Comparison Schedule	\$ 163,361,254	\$ 27,156,023	\$ 24,979,284
The fund balance at the beginning of the year is a budgetary resource but is not a current year revenue for financial reporting purposes	(20,405,128)	(18,985,665)	(12,389,426)
Insurance recoveries are inflows of budgetary resources but are not revenues for financial reporting purposes	(29,539)	-	-
Proceeds from sale of assets are inflows of budgetary resources but are not revenues for financial reporting purposes	(1,245)	-	-
Transfers from other funds are inflows of budgetary resources but are not revenues for financial reporting purposes	-	(300,000)	-
 Total revenues as reported on the Statement of Revenues, Expenditures, and changes in Fund Balances - Governmental Funds	 <u>142,925,342</u>	 <u>7,870,358</u>	 <u>12,589,858</u>
<u>Uses/outflows of resources:</u>			
Actual amounts (budgetary basis) "Total charges to appropriations" from the Budgetary Comparison Schedule	142,698,075	7,095,378	12,009,554
Transfers to other funds are outflows of budgetary resources but are not expenditures for financial reporting purposes	(1,214,962)	-	(9,142,385)
 Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	 <u>\$ 141,483,113</u>	 <u>\$ 7,095,378</u>	 <u>\$ 2,867,169</u>

Supplementary Information



*Anna Kuhn - Grade 8
Good Hope Middle School
Talented Art Teacher: Jennifer Sweeney*



*Zayla Van - Grade 11
West Ouachita High School
Talented Art Teacher: Michelle Olinde*



*Jacqueline Flores - Grade 7
Ouachita Junior High School
Talented Art Teacher: Katie Prewitt*



*Hailey Moore - Grade 10
Sterlington High School
Talented Art Teacher: Jennifer Sweeney*

**SUPPLEMENTARY INFORMATION:
COMBINING AND INDIVIDUAL FUND
FINANCIAL STATEMENTS AND SCHEDULES**

Ouachita Parish School Board

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OUACHITA PARISH SCHOOL BOARD
NONMAJOR GOVERNMENTAL FUNDS
Combining Balance Sheet - By Fund Type
June 30, 2019

Exhibit 4

	<u>SPECIAL REVENUE</u>	<u>DEBT SERVICE</u>	<u>CAPITAL PROJECTS</u>	<u>TOTAL</u>
ASSETS				
Cash and cash equivalents	\$ 15,667,608	\$ 11,274,786	\$ 1,616,261	\$ 28,558,655
Investments	-	6,000,000	-	6,000,000
Receivables	8,200,057	9,510	-	8,209,567
Inventory	377,699	-	-	377,699
TOTAL ASSETS	<u>24,245,364</u>	<u>17,284,296</u>	<u>1,616,261</u>	<u>43,145,921</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	160,921	-	127,524	288,445
Salaries and wages payable	3,386,706	-	-	3,386,706
Interfund payables	2,013,796	-	-	2,013,796
Unearned revenue	366,107	-	-	366,107
TOTAL LIABILITIES	<u>5,927,530</u>	<u>-</u>	<u>127,524</u>	<u>6,055,054</u>
FUND BALANCES:				
Nonspendable:				
Inventory	261,183	-	-	261,183
Restricted for:				
Vocational and instructional programs	145	-	-	145
Salaries and benefits	8,074,187	-	-	8,074,187
Student health services	2,805,514	-	-	2,805,514
Food services	6,490,911	-	-	6,490,911
Debt service	-	17,284,296	-	17,284,296
Capital projects	-	-	1,488,737	1,488,737
Assigned for:				
Student health/support services	685,894	-	-	685,894
TOTAL FUND BALANCES	<u>18,317,834</u>	<u>17,284,296</u>	<u>1,488,737</u>	<u>37,090,867</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 24,245,364</u>	<u>\$ 17,284,296</u>	<u>\$ 1,616,261</u>	<u>\$ 43,145,921</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR GOVERNMENTAL FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances - By Fund Type
For the Year Ended June 30, 2019**

Exhibit 5

	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	TOTAL
REVENUES				
Local sources:				
Taxes:				
Ad valorem	\$ -	\$ 8,077,197	\$ -	\$ 8,077,197
Sales and use	26,040,895	-	-	26,040,895
Interest earnings	127,741	320,697	66,066	514,504
Food service	1,093,223	-	-	1,093,223
Other	1,391,328	-	20,559	1,411,887
State sources:				
Equalization	1,439,682	-	-	1,439,682
Restricted grant-in-aid	1,303,426	-	-	1,303,426
Federal sources:				
Federal programs	21,522,350	-	-	21,522,350
Other federal support	886,119	-	-	886,119
TOTAL REVENUES	53,804,764	8,397,894	86,625	62,289,283
EXPENDITURES				
Current:				
Instruction:				
Regular programs	13,014,271	-	113,742	13,128,013
Special education programs	3,210,662	-	-	3,210,662
Vocational programs	902,216	-	-	902,216
Other instructional programs	1,885,978	-	138,904	2,024,882
Special programs	4,572,294	-	-	4,572,294
Support services:				
Student services	3,541,412	-	-	3,541,412
Instructional staff support	7,526,450	-	-	7,526,450
General administration	168,845	249,656	-	418,501
School administration	1,773,630	-	548	1,774,178
Business services	1,004,432	-	2,571	1,007,003
Plant services	1,632,059	-	322,968	1,955,027
Student transportation services	1,529,000	-	-	1,529,000
Central services	197,273	-	-	197,273
Food services	10,926,989	-	-	10,926,989
Capital outlay	14,750	-	3,685,128	3,699,878
Debt service:				
Principal retirement	-	12,145,000	-	12,145,000
Interest and bank charges	-	5,098,114	-	5,098,114
Other debt service costs	-	9,500	-	9,500
TOTAL EXPENDITURES	51,900,261	17,502,270	4,263,861	73,666,392
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ 1,904,503	\$ (9,104,376)	\$ (4,177,236)	\$ (11,377,109)

(CONTINUED)

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR GOVERNMENTAL FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances - By Fund Type
For the Year Ended June 30, 2019**

Exhibit 5

	<u>SPECIAL REVENUE</u>	<u>DEBT SERVICE</u>	<u>CAPITAL PROJECTS</u>	<u>TOTAL</u>
OTHER FINANCING SOURCES (USES)				
Insurance recoveries	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Transfers in	409,962	9,242,646	200,000	9,852,608
Transfers out	(395,000)	(100,261)	-	(495,261)
TOTAL OTHER FINANCING SOURCES (USES)	<u>14,962</u>	<u>9,142,385</u>	<u>1,200,000</u>	<u>10,357,347</u>
Net Change in Fund Balances	1,919,465	38,009	(2,977,236)	(1,019,762)
FUND BALANCES - BEGINNING	<u>16,398,369</u>	<u>17,246,287</u>	<u>4,465,973</u>	<u>38,110,629</u>
FUND BALANCES - ENDING	<u>\$ 18,317,834</u>	<u>\$ 17,284,296</u>	<u>\$ 1,488,737</u>	<u>\$ 37,090,867</u>

(CONCLUDED)

Ouachita Parish School Board

Nonmajor Special Revenue Funds

Special Revenue Funds account for and report the proceeds of specific revenue sources (other than special assessments) that are legally restricted or committed to expenditures for specified purposes other than debt service or capital projects. The term “proceeds of specific revenue sources” establishes that one or more specific restricted or committed revenues should be the foundation for a special revenue fund. These funds, for the most part, are established for specific educational purposes and funded through the U. S. Department of Education or the Louisiana State Department of Education. The School Board is centrally located in Northeast Louisiana and acts as a regional fiscal agent for the State Department of Education for many educational programs.

Supplemental Salaries - 1995 Sales Tax 1.0%

The Supplemental Salaries 1.0% Sales Tax Fund was established to collect, record, and disburse funds for the payment of supplementary salaries and benefits to School Board personnel, as authorized by voters in 1994. Collections began in 1995. Funds are used to pay a determined amount on a monthly basis with any remaining balance disbursed in November with a supplemental payroll check. This is a permanent sales tax.

Supplemental Salaries - 1968 Sales Tax 0.5%

The Supplemental Salaries 0.5% Sales Tax Fund was set up to collect, record, and disburse funds for the payment of supplemental salaries to School Board personnel, as authorized by voters in 1967. Collections began in 1968. Employees share in the following percentage: certificated staff—88%, and support staff—12% of total collections. The fund is used to pay this salary supplement on a monthly basis with any remaining balance disbursed in June as supplemental payroll check.

School Food Service Fund

The School Food Service Fund accounts for the operations of the school food service programs in the parish school system during the regular school term and the summer feeding program during the summer. This fund also accounts for the Fresh Fruits and Vegetables Program sponsored by the U.S. Department of Agriculture to provide health snacks to elementary school students. The basic goals of the school food service programs are to serve nutritionally adequate, attractive and moderately priced meals, to help children grow socially and emotionally, to extend educational influences to the homes of school children, and to provide learning experiences that will improve children’s food habits with the ultimate goal of physically fit adults.

Title I Programs Fund

Title I is a program for economically and educationally deprived school children, which is federally financed, State administered and locally operated by the School Board. The Title I services are provided through various projects which are designated to meet the special needs of educationally deprived children. The activities supplement, rather than replace, State and local mandated activities.

(Continued)

Ouachita Parish School Board

Nonmajor Special Revenue Funds

Special Education IDEA-B Fund

Special Education IDEA-B is a federally financed program for a free appropriate public education for all identified handicapped individuals from 3 to 21 years of age in the least restrictive environment.

Other Federal Programs Fund

The Other Federal Programs Fund accounts for smaller special grants funded by departments of the Federal government or passed through the Louisiana Department of Education or other state agencies.

State Grants Fund

The State Grants Fund accounts for special grants or program funding from departments and agencies of the State of Louisiana.

(Concluded)

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUNDS
Combining Balance Sheet
June 30, 2019**

	SUPPLEMENTAL SALARIES		SCHOOL FOOD SERVICE	TITLE I PROGRAMS
	1995 SALES TAX 1%	1968 SALES TAX 0.5%		
ASSETS				
Cash and cash equivalents	\$ 4,900,968	\$ 519,218	\$ 6,518,805	\$ -
Receivables	2,565,600	1,794,126	619,756	1,277,287
Inventory	-	-	365,942	-
TOTAL ASSETS	7,466,568	2,313,344	7,504,503	1,277,287
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	-	-	31,265	23,948
Salaries and wages payable	1,190,661	515,064	616,385	463,753
Interfund payables	-	-	-	789,586
Unearned revenue	-	-	116,516	-
TOTAL LIABILITIES	1,190,661	515,064	764,166	1,277,287
FUND BALANCES:				
Nonspendable:				
Inventory	-	-	249,426	-
Restricted for:				
Vocational and instructional programs	-	-	-	-
Salaries and benefits	6,275,907	1,798,280	-	-
Student health services	-	-	-	-
Food services	-	-	6,490,911	-
Assigned for:				
Student health/support services	-	-	-	-
TOTAL FUND BALANCES	6,275,907	1,798,280	6,740,337	-
TOTAL LIABILITIES AND FUND BALANCES	\$ 7,466,568	\$ 2,313,344	\$ 7,504,503	\$ 1,277,287

Exhibit 6

SPECIAL EDUCATION IDEA-B	OTHER FEDERAL PROGRAMS	STATE GRANTS	TOTAL
\$ -	\$ -	\$ 3,728,617	\$ 15,667,608
691,103	1,189,495	62,690	8,200,057
-	-	11,757	377,699
<u>691,103</u>	<u>1,189,495</u>	<u>3,803,064</u>	<u>24,245,364</u>
26,168	74,883	4,657	160,921
178,817	375,375	46,651	3,386,706
485,973	738,237	-	2,013,796
-	1,000	248,591	366,107
<u>690,958</u>	<u>1,189,495</u>	<u>299,899</u>	<u>5,927,530</u>
-	-	11,757	261,183
145	-	-	145
-	-	-	8,074,187
-	-	2,805,514	2,805,514
-	-	-	6,490,911
-	-	685,894	685,894
<u>145</u>	<u>-</u>	<u>3,503,165</u>	<u>18,317,834</u>
<u>\$ 691,103</u>	<u>\$ 1,189,495</u>	<u>\$ 3,803,064</u>	<u>\$ 24,245,364</u>

OUACHITA PARISH SCHOOL BOARD

NONMAJOR SPECIAL REVENUE FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019

	SUPPLEMENTAL SALARIES		SCHOOL FOOD SERVICE	TITLE I PROGRAMS
	1995 SALES TAX 1%	1968 SALES TAX 0.5%		
REVENUES				
Local sources:				
Taxes:				
Sales and use	\$ 15,159,963	\$ 10,880,932	\$ -	\$ -
Interest earnings	58,082	69,659	-	-
Food service	-	-	1,093,223	-
Other	-	-	4,911	-
State sources:				
Equalization	-	-	1,439,682	-
Restricted grant-in-aid	-	-	-	-
Federal sources:				
Federal programs	-	-	7,754,887	6,658,391
Other federal support	-	-	886,119	-
TOTAL REVENUES	15,218,045	10,950,591	11,178,822	6,658,391
EXPENDITURES				
Current:				
Instruction:				
Regular programs	6,691,347	6,142,021	-	-
Special education programs	1,562,829	1,125,644	-	-
Vocational programs	302,944	277,692	-	-
Other instructional programs	378,089	334,412	-	585,929
Special programs	31,382	27,352	-	2,734,255
Support services:				
Student services	1,040,810	895,193	-	323,460
Instructional staff support	758,694	481,889	-	2,781,954
General administration	100,649	68,196	-	-
School administration	1,030,529	743,101	-	-
Business services	175,152	30,934	43,332	395,398
Plant services	1,151,613	408,565	2,002	32,102
Student transportation services	978,891	286,915	21,459	167,339
Central services	110,647	15,914	-	32,954
Food services	696,436	206,292	10,024,261	-
Capital outlay	-	-	-	-
TOTAL EXPENDITURES	15,010,012	11,044,120	10,091,054	7,053,391
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	\$ 208,033	\$ (93,529)	\$ 1,087,768	\$ (395,000)

Exhibit 7

SPECIAL EDUCATION IDEA-B	OTHER FEDERAL PROGRAMS	STATE GRANTS	TOTAL
\$ -	\$ -	\$ -	\$ 26,040,895
-	-	-	127,741
-	-	-	1,093,223
-	-	1,386,417	1,391,328
-	-	-	1,439,682
-	-	1,303,426	1,303,426
4,327,800	2,781,272	-	21,522,350
-	-	-	886,119
<u>4,327,800</u>	<u>2,781,272</u>	<u>2,689,843</u>	<u>53,804,764</u>
-	17,516	163,387	13,014,271
461,024	-	61,165	3,210,662
-	286,532	35,048	902,216
418,925	85,647	82,976	1,885,978
-	842,674	936,631	4,572,294
903,765	25,536	352,648	3,541,412
2,198,479	965,045	340,389	7,526,450
-	-	-	168,845
-	-	-	1,773,630
241,933	117,683	-	1,004,432
14,070	9,535	14,172	1,632,059
53,042	21,354	-	1,529,000
36,417	-	1,341	197,273
-	-	-	10,926,989
-	14,750	-	14,750
<u>4,327,655</u>	<u>2,386,272</u>	<u>1,987,757</u>	<u>51,900,261</u>
<u>\$ 145</u>	<u>\$ 395,000</u>	<u>\$ 702,086</u>	<u>\$ 1,904,503</u>

(CONTINUED)

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

	SUPPLEMENTAL SALARIES		SCHOOL FOOD SERVICE	TITLE I PROGRAMS
	1995 SALES TAX 1%	1968 SALES TAX 0.5%		
OTHER FINANCING SOURCES (USES)				
Transfers in	\$ -	\$ -	\$ 14,962	\$ 395,000
Transfers out	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	-	-	14,962	395,000
Net Change in Fund Balances	208,033	(93,529)	1,102,730	-
FUND BALANCES - BEGINNING	6,067,874	1,891,809	5,637,607	-
FUND BALANCES - ENDING	<u>\$ 6,275,907</u>	<u>\$ 1,798,280</u>	<u>\$ 6,740,337</u>	<u>\$ -</u>

Exhibit 7

SPECIAL EDUCATION IDEA-B	OTHER FEDERAL PROGRAMS	STATE GRANTS	TOTAL
\$ -	\$ -	\$ -	\$ 409,962
-	(395,000)	-	(395,000)
-	(395,000)	-	14,962
145	-	702,086	1,919,465
-	-	2,801,079	16,398,369
<u>\$ 145</u>	<u>\$ -</u>	<u>\$ 3,503,165</u>	<u>\$ 18,317,834</u>

(CONCLUDED)

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OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-1

*****1995 SALES TAX 1%*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Taxes:			
Sales and use	\$ 15,228,000	\$ 15,159,963	\$ (68,037)
Interest earnings	58,000	58,082	82
TOTAL REVENUES	<u>15,286,000</u>	<u>15,218,045</u>	<u>(67,955)</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	6,575,346	6,691,347	(116,001)
Special education programs	1,478,447	1,562,829	(84,382)
Vocational programs	302,747	302,944	(197)
Other instructional programs	366,610	378,089	(11,479)
Special programs	34,712	31,382	3,330
Support services:			
Student services	1,026,299	1,040,810	(14,511)
Instructional staff support	750,785	758,694	(7,909)
General administration	113,038	100,649	12,389
School administration	1,033,874	1,030,529	3,345
Business services	176,657	175,152	1,505
Plant services	1,146,135	1,151,613	(5,478)
Student transportation services	974,416	978,891	(4,475)
Central services	107,985	110,647	(2,662)
Food services	702,118	696,436	5,682
TOTAL EXPENDITURES	<u>14,789,169</u>	<u>15,010,012</u>	<u>(220,843)</u>
Net Change in Fund Balances	496,831	208,033	(288,798)
FUND BALANCES - BEGINNING	<u>6,067,874</u>	<u>6,067,874</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 6,564,705</u>	<u>\$ 6,275,907</u>	<u>\$ (288,798)</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-2

*****1968 SALES TAX .5%*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Taxes:			
Sales and use	\$ 10,966,400	\$ 10,880,932	\$ (85,468)
Interest earnings	60,000	69,659	9,659
TOTAL REVENUES	<u>11,026,400</u>	<u>10,950,591</u>	<u>(75,809)</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	6,089,166	6,142,021	(52,855)
Special education programs	1,101,157	1,125,644	(24,487)
Vocational programs	261,702	277,692	(15,990)
Other instructional programs	338,141	334,412	3,729
Special programs	22,473	27,352	(4,879)
Support services:			
Student services	883,840	895,193	(11,353)
Instructional staff support	469,332	481,889	(12,557)
General administration	72,422	68,196	4,226
School administration	729,348	743,101	(13,753)
Business services	31,419	30,934	485
Plant services	417,782	408,565	9,217
Student transportation services	285,170	286,915	(1,745)
Central services	16,002	15,914	88
Food services	202,412	206,292	(3,880)
TOTAL EXPENDITURES	<u>10,920,366</u>	<u>11,044,120</u>	<u>(123,754)</u>
Net Change in Fund Balances	106,034	(93,529)	(199,563)
FUND BALANCES - BEGINNING	<u>1,891,809</u>	<u>1,891,809</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 1,997,843</u>	<u>\$ 1,798,280</u>	<u>\$ (199,563)</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-3

*****SCHOOL FOOD SERVICE*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Food service	\$ 1,084,725	\$ 1,093,223	\$ 8,498
Other	-	4,911	4,911
State sources:			
Equalization	1,439,682	1,439,682	-
Federal sources:			
Federal programs	7,755,587	7,754,887	(700)
Other federal support	710,470	886,119	175,649
TOTAL REVENUES	<u>10,990,464</u>	<u>11,178,822</u>	<u>188,358</u>
EXPENDITURES			
Current:			
Support services:			
Business services	43,515	43,332	183
Plant services	2,985	2,002	983
Student transportation services	32,750	21,459	11,291
Food services	10,670,623	10,024,261	646,362
TOTAL EXPENDITURES	<u>10,749,873</u>	<u>10,091,054</u>	<u>658,819</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>240,591</u>	<u>1,087,768</u>	<u>847,177</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	6,300	14,962	8,662
Transfers out	(6,300)	-	6,300
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>14,962</u>	<u>14,962</u>
Net Change in Fund Balances	240,591	1,102,730	862,139
FUND BALANCES - BEGINNING	<u>5,637,607</u>	<u>5,637,607</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 5,878,198</u>	<u>\$ 6,740,337</u>	<u>\$ 862,139</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-4

*****TITLE I PROGRAMS*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Federal sources:			
Federal programs	\$ 6,799,761	\$ 6,658,391	\$ (141,370)
TOTAL REVENUES	6,799,761	6,658,391	(141,370)
EXPENDITURES			
Current:			
Instruction:			
Other instructional programs	540,963	585,929	(44,966)
Special programs	2,647,962	2,734,255	(86,293)
Support services:			
Student services	291,657	323,460	(31,803)
Instructional staff support	2,716,856	2,781,954	(65,098)
Business services	381,605	395,398	(13,793)
Plant services	33,546	32,102	1,444
Student transportation services	153,235	167,339	(14,104)
Central services	33,937	32,954	983
TOTAL EXPENDITURES	6,799,761	7,053,391	(253,630)
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	-	(395,000)	(395,000)
OTHER FINANCING SOURCES (USES)			
Transfers in	-	395,000	395,000
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	\$ -	\$ -	\$ -

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-5

*****SPECIAL EDUCATION IDEA-B*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Federal sources:			
Federal programs	\$ 5,327,039	\$ 4,327,800	\$ (999,239)
TOTAL REVENUES	<u>5,327,039</u>	<u>4,327,800</u>	<u>(999,239)</u>
EXPENDITURES			
Current:			
Instruction:			
Special education programs	1,031,275	461,024	570,251
Other instructional programs	637,690	418,925	218,765
Support services:			
Student services	630,009	903,765	(273,756)
Instructional staff support	2,609,136	2,198,479	410,657
Business services	298,460	241,933	56,527
Plant services	5,000	14,070	(9,070)
Student transportation services	71,000	53,042	17,958
Central services	44,469	36,417	8,052
TOTAL EXPENDITURES	<u>5,327,039</u>	<u>4,327,655</u>	<u>999,384</u>
Net Change in Fund Balances	-	145	145
FUND BALANCES - BEGINNING	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ 145</u>	<u>\$ 145</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-6

*****OTHER FEDERAL PROGRAMS*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Federal programs	\$ 2,376,202	\$ 2,781,272	\$ 405,070
TOTAL REVENUES	<u>2,376,202</u>	<u>2,781,272</u>	<u>405,070</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	17,155	17,516	(361)
Vocational programs	258,172	286,532	(28,360)
Other instructional programs	87,250	85,647	1,603
Special programs	842,684	842,674	10
Support services:			
Student services	26,421	25,536	885
Instructional staff support	983,333	965,045	18,288
Business services	117,070	117,683	(613)
Plant services	9,535	9,535	-
Student transportation services	19,832	21,354	(1,522)
Capital outlay	14,750	14,750	-
TOTAL EXPENDITURES	<u>2,376,202</u>	<u>2,386,272</u>	<u>(10,070)</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	-	395,000	395,000
OTHER FINANCING SOURCES (USES)			
Transfers out	-	(395,000)	(395,000)
Net Change in Fund Balances	-	-	-
FUND BALANCES - BEGINNING	-	-	-
FUND BALANCES - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 8-7

*****STATE GRANTS*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Other	\$ 1,183,054	\$ 1,386,417	\$ 203,363
State sources:			
Restricted grants-in-aid	1,130,915	1,303,426	172,511
TOTAL REVENUES	<u>2,313,969</u>	<u>2,689,843</u>	<u>375,874</u>
EXPENDITURES			
Current:			
Instruction:			
Regular programs	223,285	163,387	59,898
Special education programs	169,500	61,165	108,335
Vocational programs	306,873	35,048	271,825
Other instructional programs	-	82,976	(82,976)
Special programs	958,849	936,631	22,218
Support services:			
Student services	433,123	352,648	80,475
Instructional staff support	428,052	340,389	87,663
General administration	100	-	100
Plant services	14,311	14,172	139
Student transportation services	196,307	-	196,307
Central services	2,000	1,341	659
TOTAL EXPENDITURES	<u>2,732,400</u>	<u>1,987,757</u>	<u>744,643</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(418,431)	702,086	1,120,517
OTHER FINANCING SOURCES (USES)			
Transfers out	(2,511)	-	2,511
Net Change in Fund Balances	(420,942)	702,086	1,123,028
FUND BALANCES - BEGINNING	<u>2,801,079</u>	<u>2,801,079</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 2,380,137</u>	<u>\$ 3,503,165</u>	<u>\$ 1,123,028</u>

Ouachita Parish School Board

Nonmajor Debt Service Funds

The nonmajor Debt Service Funds account for and report financial resources that are restricted, committed, or assigned to expenditures for principal, interest and related costs associated with long-term debt.

West Ouachita Bond Reserve Fund

The West Ouachita Bond Reserve Fund accounts for a portion of original bond proceeds received from sales tax revenue bond issues sold in the West Ouachita School District set aside in accordance with the original bond covenants as an assurance of “good faith” that the School Board will make timely payment of scheduled bond principal and interest to bond holders as they mature. Reserves are held for the following issues: Series 2008 Revenue Bonds, Series 2009 Revenue Refunding Bonds, and Series 2010 Revenue Bonds. The reserve amount is the lesser of 10% or the highest amount of principal and interest due in a single year of maturity over the life of each bond issue. Reserve funds may be used to make the final principal and interest payment of each bond series or to spend in accordance with the capital spending plans originally approved by voters for the sale of bonds. Reserve funds will be released upon final principal and interest payment of all bond issues from March 1, 2024 to March 1, 2025.

West Ouachita Debt Service Fund

The West Ouachita Debt Service fund accounts for the principal and interest payments for five outstanding series of sales tax revenue bonds issued or refunded from 2008 through 2016 for the purpose of acquiring and/or improving lands for building sites and for constructing, acquiring, improving, equipping, and/or furnishing schools and school related facilities in West Ouachita Parish. This indebtedness is financed by a 1% sales tax that is collected in the West Ouachita Sales Tax Special Revenue Fund. The tax proceeds are transferred to the West Ouachita Debt Service Fund monthly based on 1/12th of the annual principal and interest payment scheduled to be paid within the next year.

School District No.1 QSCB Sinking Fund

This fund accounts for the investment of annual principal sinking payments set aside by the School Board to pay-off the full amount of the \$10,000,000 in revenue bonds, Series 2009, issued under the Qualified School Construction Bond program, when it fully matures on November 1, 2024 in accordance with the originating bond covenant. These bonds are secured by a 5.18 mill perpetual property tax collected in the General Fund, and the first annual collection of proceeds from this tax is reserved in the General Fund as security for the annual debt service payments to be made in October each year. However, the annual principal sinking fund and interest payments are actually made from the proceeds of the 1% sales tax collected in the West Ouachita Sales Tax Special Revenue Fund and transferred to the sinking funds as the scheduled payments are made during the fiscal year, as authorized by the School Board because the initial bond proceeds were used to benefit the West Ouachita School District. The annual set aside of principal is required to be held with a third-party paying agent who must invest and hold the funds and any interest earnings thereon in trust for payment to bond holders on the maturity date of the bonds.

School District No. 1 Debt Service Fund

The School District No. 1 Debt Service Fund accounts for the principal and interest payments for the 2014 Series of Limited Tax certificates. These bonds are secured by a 24.15 mill perpetual property tax collected in the General Fund until its final payment on March 1, 2022. However, the annual principal sinking fund payment is made from the 1% sales tax that is collected in the West Ouachita Parish Sales Tax Special Revenue Fund. Operating transfers from the sales tax fund are made monthly based on 1/12th of the required annual principal and interest payments scheduled to be paid during the next year, as authorized by the School Board since the initial bond proceeds were used to benefit the West Ouachita School District.

(Continued)

Ouachita Parish School Board

Nonmajor Debt Service Funds

East Ouachita Debt Service Fund

The East Ouachita Debt Service Fund accounts for the principal and interest payments for ten general obligation bonds series issued or refunded from 2009 through 2017 for the purpose of acquiring and/or improving lands for building sites and for constructing, acquiring, improving, equipping, and/or furnishing schools and school related facilities in East Ouachita Parish. This indebtedness is financed by a special bond ad valorem tax levied annually on taxable property in the East Ouachita School District.

(Concluded)

OUACHITA PARISH SCHOOL BOARD

NONMAJOR DEBT SERVICE FUNDS

Combining Balance Sheet

June 30, 2019

	WEST OUACHITA BOND RESERVE	WEST OUACHITA DEBT SERVICE	SCHOOL DISTRICT NO. 1 QSCB SINKING
ASSETS			
Cash and cash equivalents	\$ 2,627,698	\$ 4,547,005	\$ 69,924
Investments	-	-	6,000,000
Receivables	-	-	-
TOTAL ASSETS	2,627,698	4,547,005	6,069,924
FUND BALANCES:			
Restricted for:			
Debt service	2,627,698	4,547,005	6,069,924
TOTAL FUND BALANCES	2,627,698	4,547,005	6,069,924
TOTAL LIABILITIES AND FUND BALANCES	\$ 2,627,698	\$ 4,547,005	\$ 6,069,924

Exhibit 9

SCHOOL DISTRICT NO. 1 DEBT SERVICE	EAST OUACHITA DEBT SERVICE	TOTAL
\$ 712,117	\$ 3,318,042	\$ 11,274,786
-	-	6,000,000
-	9,510	9,510
<u>712,117</u>	<u>3,327,552</u>	<u>17,284,296</u>
<u>712,117</u>	<u>3,327,552</u>	<u>17,284,296</u>
<u>712,117</u>	<u>3,327,552</u>	<u>17,284,296</u>
<u>\$ 712,117</u>	<u>\$ 3,327,552</u>	<u>\$ 17,284,296</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

	<u>WEST OUACHITA BOND RESERVE</u>	<u>WEST OUACHITA DEBT SERVICE</u>	<u>SCHOOL DISTRICT NO. 1 QSCB SINKING</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ -	\$ -	\$ -
Interest earnings	62,139	59,355	129,712
TOTAL REVENUES	<u>62,139</u>	<u>59,355</u>	<u>129,712</u>
EXPENDITURES			
Current:			
Support services:			
General administration	-	-	-
Debt service:			
Principal retirement	-	4,560,000	-
Interest and bank charges	-	1,899,523	60,000
Other debt service costs	-	3,500	-
TOTAL EXPENDITURES	<u>-</u>	<u>6,463,023</u>	<u>60,000</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	<u>62,139</u>	<u>(6,403,668)</u>	<u>69,712</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	-	6,471,932	607,297
Transfers out	(100,261)	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>(100,261)</u>	<u>6,471,932</u>	<u>607,297</u>
Net Change in Fund Balances	(38,122)	68,264	677,009
FUND BALANCES - BEGINNING	<u>2,665,820</u>	<u>4,478,741</u>	<u>5,392,915</u>
FUND BALANCES - ENDING	<u>\$ 2,627,698</u>	<u>\$ 4,547,005</u>	<u>\$ 6,069,924</u>

Exhibit 10

SCHOOL DISTRICT NO. 1 DEBT SERVICE	EAST OUACHITA DEBT SERVICE	TOTAL
\$ -	\$ 8,077,197	\$ 8,077,197
-	69,491	320,697
-	8,146,688	8,397,894
-	249,656	249,656
1,900,000	5,685,000	12,145,000
276,350	2,862,241	5,098,114
400	5,600	9,500
2,176,750	8,802,497	17,502,270
(2,176,750)	(655,809)	(9,104,376)
2,163,417	-	9,242,646
-	-	(100,261)
2,163,417	-	9,142,385
(13,333)	(655,809)	38,009
725,450	3,983,361	17,246,287
\$ 712,117	\$ 3,327,552	\$ 17,284,296

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 11-1

*****WEST OUACHITA BOND RESERVE*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Interest earnings	\$ 60,459	\$ 62,139	\$ 1,680
TOTAL REVENUES	<u>60,459</u>	<u>62,139</u>	<u>1,680</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	60,459	62,139	1,680
OTHER FINANCING SOURCES (USES)			
Transfers out	<u>(99,279)</u>	<u>(100,261)</u>	<u>(982)</u>
Net Change in Fund Balances	(38,820)	(38,122)	698
FUND BALANCES - BEGINNING	<u>2,665,820</u>	<u>2,665,820</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 2,627,000</u>	<u>\$ 2,627,698</u>	<u>\$ 698</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 11-2

*****WEST OUACHITA DEBT SERVICE*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Interest earnings	\$ 59,500	\$ 59,355	\$ (145)
TOTAL REVENUES	<u>59,500</u>	<u>59,355</u>	<u>(145)</u>
EXPENDITURES			
Debt service:			
Principal retirement	4,560,000	4,560,000	-
Interest and bank charges	1,899,523	1,899,523	
Other debt service costs	3,502	3,500	2
TOTAL EXPENDITURES	<u>6,463,025</u>	<u>6,463,023</u>	<u>2</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(6,403,525)	(6,403,668)	(143)
OTHER FINANCING SOURCES (USES)			
Transfers in	<u>6,527,461</u>	<u>6,471,932</u>	<u>(55,529)</u>
Net Change in Fund Balances	123,936	68,264	(55,672)
FUND BALANCES - BEGINNING	<u>4,478,741</u>	<u>4,478,741</u>	-
FUND BALANCES - ENDING	<u>\$ 4,602,677</u>	<u>\$ 4,547,005</u>	<u>\$ (55,672)</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 11-3

*****SCHOOL DISTRICT NO. 1 QSCB SINKING*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Interest earnings	\$ 123,000	\$ 129,712	\$ 6,712
TOTAL REVENUES	<u>123,000</u>	<u>129,712</u>	<u>6,712</u>
EXPENDITURES			
Debt service:			
Interest and bank charges	<u>60,000</u>	<u>60,000</u>	<u>-</u>
TOTAL EXPENDITURES	<u>60,000</u>	<u>60,000</u>	<u>-</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	63,000	69,712	6,712
OTHER FINANCING SOURCES (USES)			
Transfers in	<u>607,297</u>	<u>607,297</u>	<u>-</u>
Net Change in Fund Balances	670,297	677,009	6,712
FUND BALANCES - BEGINNING	<u>5,392,915</u>	<u>5,392,915</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 6,063,212</u>	<u>\$ 6,069,924</u>	<u>\$ 6,712</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 11-4

*****SCHOOL DISTRICT NO. 1 DEBT SERVICE*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Interest earnings	\$ -	\$ -	\$ -
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES			
Debt service:			
Principal retirement	1,900,000	1,900,000	-
Interest and bank charges	276,350	276,350	-
Other debt service costs	400	400	-
TOTAL EXPENDITURES	<u>2,176,750</u>	<u>2,176,750</u>	<u>-</u>
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(2,176,750)	(2,176,750)	-
OTHER FINANCING SOURCES (USES)			
Transfers in	2,163,417	2,163,417	-
Net Change in Fund Balances	(13,333)	(13,333)	-
FUND BALANCES - BEGINNING	<u>725,450</u>	<u>725,450</u>	<u>-</u>
FUND BALANCES - ENDING	<u>\$ 712,117</u>	<u>\$ 712,117</u>	<u>\$ -</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR DEBT SERVICE FUND
Schedule of Revenues, Expenditures, and Changes
in Fund Balances - Budget (GAAP Basis) and Actual
For the Year Ended June 30, 2019**

Exhibit 11-5

*****EAST OUACHITA DEBT SERVICE*****

	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE POSITIVE (NEGATIVE)</u>
REVENUES			
Local sources:			
Taxes:			
Ad valorem	\$ 8,053,810	\$ 8,077,197	\$ 23,387
Interest earnings	69,297	69,491	194
TOTAL REVENUES	<u>8,123,107</u>	<u>8,146,688</u>	<u>23,581</u>
EXPENDITURES			
Current:			
Support services:			
General administration	249,654	249,656	(2)
Debt service:			
Principal retirement	5,685,000	5,685,000	-
Interest and bank charges	2,862,241	2,862,241	-
Other debt service costs	4,802	5,600	(798)
TOTAL EXPENDITURES	<u>8,801,697</u>	<u>8,802,497</u>	<u>(800)</u>
Net Change in Fund Balances	(678,590)	(655,809)	22,781
FUND BALANCES - BEGINNING	<u>3,983,361</u>	<u>3,983,361</u>	-
FUND BALANCES - ENDING	<u>\$ 3,304,771</u>	<u>\$ 3,327,552</u>	<u>\$ 22,781</u>

Ouachita Parish School Board

Nonmajor Capital Project Funds

A Capital Projects Fund accounts for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. A capital projects fund excludes those types of capital related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments. The following are the nonmajor capital project funds of the School Board:

East Ouachita Construction Fund

The East Ouachita Construction Fund accounts for the proceeds of \$18.7 million in general obligation bonds sold by the East Ouachita Parish School District in two issues, in 2015, authorized by voters in an election held on May 3, 2014. The primary purpose of this fund is to construct a new East Ouachita Middle School, in addition to making other improvements and renovations throughout the eastern school district.

West Ouachita 2015 Construction Fund

The West Ouachita 2015 Construction Fund accounts for the proceeds of \$20 million in sales tax revenue bond from sold by the West Ouachita Parish School District in 2015. The financing of these bonds for capital improvements was authorized by district voters in 1997 to levy a 1.0% sales and use tax for an initial 24-year period creating the West Ouachita Sales Tax Fund and then with their approval to continue the sales and use tax perpetually in 2015. The capital improvement projects include football stadium renovations and a new agriculture arts building at West Monroe High, a new gym at West Ouachita High, and additional classrooms at West Ridge Middle and Boley Elementary, as well as various other renovations throughout the district.

2019 Storm Damage Construction Fund

The 2019 Storm Damage Construction Fund accounts for the insurance proceeds and donations received from the damage that occurred at Boley Elementary and other schools from a storm that occurred in Ouachita Parish in April 2019. The cost of rebuilding Boley Elementary and repairs to other schools will also be accounted for in this fund.

OUACHITA PARISH SCHOOL BOARD
NONMAJOR CAPITAL PROJECT FUNDS
Combining Balance Sheet
June 30, 2019

Exhibit 12

	EAST OUACHITA CONSTRUCTION	WEST OUACHITA 2015 CONSTRUCTION	2019 STORM DAMAGE	TOTAL
ASSETS				
Cash and cash equivalents	\$ 367,508	\$ 144,233	\$ 1,104,520	\$ 1,616,261
TOTAL ASSETS	<u>367,508</u>	<u>144,233</u>	<u>1,104,520</u>	<u>1,616,261</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	24,250	-	103,274	127,524
TOTAL LIABILITIES	<u>24,250</u>	<u>-</u>	<u>103,274</u>	<u>127,524</u>
FUND BALANCES:				
Restricted for:				
Capital projects	343,258	144,233	1,001,246	1,488,737
TOTAL FUND BALANCES	<u>343,258</u>	<u>144,233</u>	<u>1,001,246</u>	<u>1,488,737</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 367,508</u>	<u>\$ 144,233</u>	<u>\$ 1,104,520</u>	<u>\$ 1,616,261</u>

OUACHITA PARISH SCHOOL BOARD

**NONMAJOR CAPITAL PROJECT FUNDS
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
For the Year Ended June 30, 2019**

Exhibit 13

	<u>EAST OUACHITA CONSTRUCTION</u>	<u>WEST OUACHITA 2015 CONSTRUCTION</u>	<u>2019 STORM DAMAGE</u>	<u>TOTAL</u>
REVENUES				
Local sources:				
Interest earnings	\$ 13,439	\$ 52,627	\$ -	\$ 66,066
Other	-	-	20,559	20,559
TOTAL REVENUES	13,439	52,627	20,559	86,625
EXPENDITURES				
Current:				
Instruction:				
Regular programs	96,966	2	16,774	113,742
Other instructional programs	126,852	12,052	-	138,904
Support services:				
School administration	-	-	548	548
Business services	-	2,571	-	2,571
Plant services	72,490	48,487	201,991	322,968
Capital outlay	299,007	3,386,121	-	3,685,128
TOTAL EXPENDITURES	595,315	3,449,233	219,313	4,263,861
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES	(581,876)	(3,396,606)	(198,754)	(4,177,236)
OTHER FINANCING SOURCES (USES)				
Insurance recoveries	-	-	1,000,000	1,000,000
Transfers in	-	-	200,000	200,000
TOTAL OTHER FINANCING SOURCES (USES)	-	-	1,200,000	1,200,000
Net Change in Fund Balances	(581,876)	(3,396,606)	1,001,246	(2,977,236)
FUND BALANCES - BEGINNING	925,134	3,540,839	-	4,465,973
FUND BALANCES - ENDING	\$ 343,258	\$ 144,233	\$ 1,001,246	\$ 1,488,737

Ouachita Parish School Board

**Proprietary Fund-Type
Internal Service Funds**

Internal Service Funds

Internal service funds accounts for revenues and cost of services centrally provided to fund programs, departments and schools within the school system.

Self-Insurance

This fund accounts for the transactions related to payment of workers compensation, general liability, property and casualty claims that fall within the limits of the School Board's insurance plan deductibles and associated premiums. Revenue sources are from direct operating transfers from the General Fund and insurance carrier reinsurance and state second-injury refunds.

Centralized Printing

This fund accounts for the cost of centralized printing services provided to schools, departments, and programs within the school system and to other local governments. The cost of operations is funded through user fees billed to recipients of services at discounted costs and direct operating transfers from the General Fund.

OUACHITA PARISH SCHOOL BOARD

**PROPRIETARY FUND TYPE - INTERNAL SERVICE
Combining Statement of Net Position
June 30, 2019**

Exhibit 14

	<u>SELF INSURANCE</u>	<u>CENTRALIZED PRINTING</u>	<u>TOTAL</u>
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	\$ 1,375,770	\$ -	\$ 1,375,770
Investments	1,595,916	-	1,595,916
Receivables	42,206	-	42,206
Inventory	-	38,832	38,832
	<hr/>	<hr/>	<hr/>
TOTAL CURRENT ASSETS	3,013,892	38,832	3,052,724
	<hr/>	<hr/>	<hr/>
LIABILITIES			
CURRENT LIABILITIES			
Accounts payable	1,636	699	2,335
Interfund payables	-	110,800	110,800
Claims liability - due within one year	594,781	-	594,781
	<hr/>	<hr/>	<hr/>
TOTAL CURRENT LIABILITIES	596,417	111,499	707,916
	<hr/>	<hr/>	<hr/>
NONCURRENT LIABILITIES			
Claims liability	1,103,057	-	1,103,057
	<hr/>	<hr/>	<hr/>
TOTAL NONCURRENT LIABILITIES	1,103,057	-	1,103,057
	<hr/>	<hr/>	<hr/>
TOTAL LIABILITIES	1,699,474	111,499	1,810,973
	<hr/>	<hr/>	<hr/>
NET POSITION			
Unrestricted	1,314,418	(72,667)	1,241,751
	<hr/>	<hr/>	<hr/>
TOTAL NET POSITION	\$ 1,314,418	\$ (72,667)	\$ 1,241,751
	<hr/>	<hr/>	<hr/>

OUACHITA PARISH SCHOOL BOARD

**PROPRIETARY FUND TYPE - INTERNAL SERVICE
Combining Statement of Revenues, Expenses,
and Changes in Fund Net Position
For the Year Ended June 30, 2019**

Exhibit 15

	<u>SELF INSURANCE</u>	<u>CENTRALIZED PRINTING</u>	<u>TOTAL</u>
OPERATING REVENUES			
Charges for services	\$ 225	\$ 310,706	\$ 310,931
TOTAL OPERATING REVENUES	<u>225</u>	<u>310,706</u>	<u>310,931</u>
OPERATING EXPENSES			
Self-insurance claims and insurance premiums	1,166,633	-	1,166,633
Business services	-	630,153	630,153
Equipment maintenance	-	408	408
TOTAL OPERATING EXPENSES	<u>1,166,633</u>	<u>630,561</u>	<u>1,797,194</u>
Operating income (loss)	<u>(1,166,408)</u>	<u>(319,855)</u>	<u>(1,486,263)</u>
NONOPERATING REVENUES/EXPENSES			
Earnings on investments	47,189	-	47,189
INCOME (LOSS) BEFORE TRANSFERS	<u>(1,119,219)</u>	<u>(319,855)</u>	<u>(1,439,074)</u>
TRANSFERS			
Transfers in	500,000	200,000	700,000
Change in Net Position	(619,219)	(119,855)	(739,074)
NET POSITION - BEGINNING	<u>1,933,637</u>	<u>47,188</u>	<u>1,980,825</u>
NET POSITION - ENDING	<u>\$ 1,314,418</u>	<u>\$ (72,667)</u>	<u>\$ 1,241,751</u>

OUACHITA PARISH SCHOOL BOARD
PROPRIETARY FUND TYPE - INTERNAL SERVICE
Combining Statement of Cash Flows
For the Year Ended June 30, 2019

Exhibit 16

	SELF INSURANCE	CENTRALIZED PRINTING	TOTAL
CASH FLOW (USES) FROM OPERATING ACTIVITIES			
Receipts from interfund services provided	\$ -	\$ 421,506	\$ 421,506
Receipts from insurers	122,879	-	122,879
Payments to suppliers and service providers	(180,892)	(342,249)	(523,141)
Payments to employees for salaries and benefits	-	(279,352)	(279,352)
Claims and premiums paid	(951,727)	-	(951,727)
Net cash provided by (used for) operating activities	<u>(1,009,740)</u>	<u>(200,095)</u>	<u>(1,209,835)</u>
CASH FLOW (USES) FROM NONCAPITAL FINANCING ACTIVITIES			
Transfers from (to) General Fund	500,000	200,000	700,000
Net cash provided by (used for) noncapital financing activities	<u>500,000</u>	<u>200,000</u>	<u>700,000</u>
CASH FLOW (USES) FROM INVESTING ACTIVITIES			
Sale (purchase) of investments	(1,595,915)	-	(1,595,915)
Earnings on investments	47,189	-	47,189
Net cash provided by (used for) investing activities	<u>(1,548,726)</u>	<u>-</u>	<u>(1,548,726)</u>
Net increase (decrease) in cash and cash equivalents	(2,058,466)	(95)	(2,058,561)
CASH AND CASH EQUIVALENTS - BEGINNING	<u>3,434,236</u>	<u>95</u>	<u>3,434,331</u>
CASH AND CASH EQUIVALENTS - ENDING	<u><u>1,375,770</u></u>	<u><u>-</u></u>	<u><u>1,375,770</u></u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES			
Operating income (loss)	(1,166,408)	(319,855)	(1,486,263)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:			
Changes in assets and liabilities:			
(Increase) decrease in receivables	122,654	-	122,654
(Increase) decrease in inventory	-	8,356	8,356
Increase (decrease) in payables	(3,568)	604	(2,964)
Increase (decrease) in interfund payables	-	110,800	110,800
Increase (decrease) in claims liability	37,582	-	37,582
Net cash provided by (used for) operating activities	<u><u>\$ (1,009,740)</u></u>	<u><u>\$ (200,095)</u></u>	<u><u>\$ (1,209,835)</u></u>

Ouachita Parish School Board

Fiduciary Fund-Type Agency Funds

Fiduciary Funds account for assets held by the School Board in a trust or agency capacity.

School Activities Agency Funds

The activities of the various individual school accounts are accounted for in the School Activities Funds. While the funds are under the supervision of the School Board, these funds belong to the individual schools or their student bodies and are not available for use by the School Board.

OUACHITA PARISH SCHOOL BOARD

SCHOOL ACTIVITIES AGENCY FUND
Statement of Changes in Assets and Liabilities
For the Year Ended June 30, 2019

Exhibit 17

	<u>Balance</u> <u>July 01, 2018</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2019</u>
ASSETS				
Cash and cash equivalents	\$ 5,179,083	\$ 9,507,378	\$ 9,730,954	\$ 4,955,507
TOTAL ASSETS	<u>5,179,083</u>	<u>9,507,378</u>	<u>9,730,954</u>	<u>4,955,507</u>
LIABILITIES				
Deposits due others	5,179,083	9,507,378	9,730,954	4,955,507
TOTAL LIABILITIES	<u>\$ 5,179,083</u>	<u>\$ 9,507,378</u>	<u>\$ 9,730,954</u>	<u>\$ 4,955,507</u>

OUACHITA PARISH SCHOOL BOARD

**SCHOOL ACTIVITIES AGENCY FUND
Schedule of Changes in Deposits Due Others
For the Year Ended June 30, 2019**

Exhibit 18

<u>SCHOOL</u>	<u>Balance, Beginning</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance, Ending</u>
Boley Elementary	\$ 50,322	\$ 76,034	\$ 47,434	\$ 78,922
Calhoun Elementary	71,461	177,378	194,916	53,923
Calhoun Middle	273,742	338,613	375,002	237,353
Central Elementary	93,636	139,949	155,649	77,936
Claiborne Elementary	58,692	127,721	130,502	55,911
Crosley Elementary	51,143	38,353	30,380	59,116
Drew Elementary	46,194	159,492	164,547	41,139
East Ouachita Middle	140,171	221,571	219,752	141,990
George Welch Elementary	71,507	98,562	112,634	57,435
Good Hope Middle	83,994	410,627	414,507	80,114
Highland Elementary	60,890	88,092	88,849	60,133
Jack Hayes Elementary	81,823	104,624	96,087	90,360
Kiroli Elementary	48,950	63,332	68,528	43,754
Lakeshore Elementary	17,461	146,191	154,608	9,044
Lenwil Elementary	37,756	60,198	68,633	29,321
Ouachita Academy for Learning	12,772	1,064	13,836	-
Ouachita High	320,001	658,969	635,460	343,510
Ouachita Middle	141,934	212,192	213,564	140,562
Pinecrest Elementary	97,489	66,454	69,898	94,045
Richwood High	209,925	290,095	299,449	200,571
Richwood Middle	40,712	113,450	108,130	46,032
Riser Elementary	19,179	42,240	44,519	16,900
Riser Middle	39,086	145,681	134,360	50,407
Riverbend Elementary	8,878	44,943	47,478	6,343
Robinson Elementary	26,090	68,506	77,513	17,083
Shady Grove Elementary	25,176	35,617	35,508	25,285
Sterlington Elementary	150,749	176,503	168,671	158,581
Sterlington High	253,916	722,417	799,355	176,978
Sterlington Middle	81,738	304,096	300,790	85,044
Swartz Lower Elementary	144,020	94,609	83,137	155,492
Swartz Upper Elementary	176,579	99,242	106,413	169,408
Swayze Elementary	14,320	26,030	28,482	11,868
West Monroe High	1,101,261	2,140,500	2,257,903	983,858
West Ouachita High	614,898	876,995	860,277	631,616
West Ridge Middle	368,343	784,904	763,156	390,091
Woodlawn Elementary	53,255	160,629	163,822	50,062
Woodlawn Middle	91,020	191,505	197,205	85,320
Totals	\$ 5,179,083	\$ 9,507,378	\$ 9,730,954	\$ 4,955,507

SUPPLEMENTARY INFORMATION:

GENERAL

Ouachita Parish School Board

**Schedule of Compensation Paid Board Members
For The Year Ended June 30, 2019**

Exhibit 19

The schedule of compensation paid to School Board members was prepared in compliance with House Concurrent Resolution No. 54 of the 1979 session of the Louisiana Legislature.

The compensation of the School Board members is included in the general administration expenditures of the General Fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, the members of the School Board received \$800 per month. Additionally, the president received \$100 per month for exercising the duties of his office.

<u>Board Member</u>	<u>District</u>	<u>Amount</u>
Mr. Jerry Hicks, President	District D	\$ 10,800
Mr. Greg Manley, Vice President	District G	9,600
Mr. Tommy Comeaux	District A	9,600
Mr. Scott Robinson	District B	4,800
Mrs. Shere May	District B	4,800
Mr. A.R. "Red" Sims	District C	4,800
Mr. Scotty Waggoner	District C	4,800
Rev. John Russell	District E	9,600
Mr. Carey Walker	District F	4,800
Mr. Dabo Graves	District F	4,800
		<u>\$ 68,400</u>

Ouachita Parish School Board

Schedule Of Compensation, Benefits And Other Payments To Agency Head (Superintendent)
For The Year Ended June 30, 2019

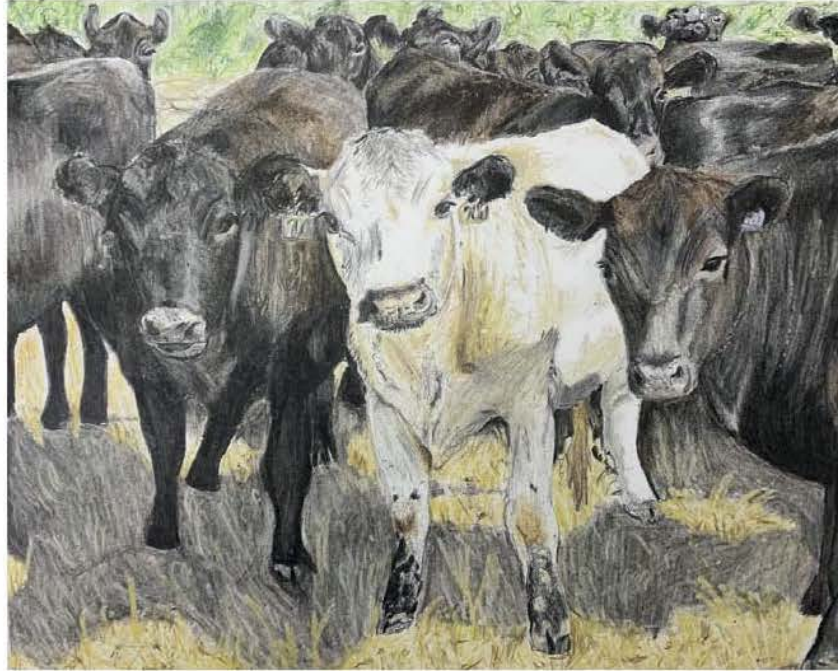
Exhibit 20

Agency Head Name: Don Coker, Ed. D., Superintendent

<u>Purpose</u>	<u>Amount</u>
Salary	\$ 198,616
Benefits - Health and life insurance	10,942
Benefits - Retirement	52,658
Benefits - Medicare	2,933
Benefits - Vacation Pay	6,434
Vehicle provided by government	2,521
Registration fees	495
Reimbursement - per diem	158
Reimbursement - parking fees	90
Professional dues	525
Administrative travel - lodging	1,117
TOTAL	<u>\$ 276,489</u>

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STATISTICAL SECTION



*Caroline Joslin - Grade 8
West Ridge Middle School
Talented Art Teacher: Lissy Compton*



*Isabella Barreno - Grade 8
West Ridge Middle School
Talented Art Teacher: Lissy Compton*



*Elizabeth Corrent - Grade 6
Good Hope Middle School
Talented Art Teacher: Lissy Compton*

**Ouachita Parish School Board
Statistical Section
Contents**

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Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the School Board's financial activities take place.

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Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the School Board's financial report relates to the services the School Board provides and the activities it performs.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

(concluded)

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Net Position by Component
Fiscal Years Ended June 30, 2010 through June 30, 2019
(Accrual Basis of Accounting)

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Governmental Activities										
Net investment in capital assets	\$ 94,316,204	\$ 99,549,165	\$ 98,549,523	\$ 97,150,276	\$ 98,167,751	\$ 95,472,151	\$ 99,424,951	\$ 107,429,689	\$ 111,802,126	\$ 115,196,702
Restricted	38,892,006	23,567,522	32,829,304	25,468,356	27,791,427	29,033,571	40,796,458	40,160,297	43,593,208	47,900,433
Unrestricted	<u>(34,657,878)</u>	<u>(28,457,135)</u>	<u>(41,708,960)</u>	<u>(26,155,506)</u>	<u>(31,003,232)</u>	<u>(279,408,748)</u>	<u>(286,271,440)</u>	<u>(293,926,363)</u>	<u>(425,459,984)</u>	<u>(426,802,058)</u>
Total governmental activities net position	<u>\$ 98,550,332</u>	<u>\$ 94,659,552</u>	<u>\$ 89,669,867</u>	<u>\$ 96,463,126</u>	<u>\$ 94,955,946</u>	<u>\$ (154,903,026)</u>	<u>\$ (146,050,031)</u>	<u>\$ (146,336,377)</u>	<u>\$ (270,064,650)</u>	<u>\$ (263,704,923)</u>

Source - Ouachita Parish School Board - Comprehensive Annual Financial Report

Notes:

GASB Statement No. 63 was implemented for the year ended June 30, 2013. This statement changed the term net assets to net position.

GASB Statement No. 68 was implemented for the year ended June 30, 2015, accruing the School Board's proportionate share of state retirement systems accrued liability for employee pensions and related deferred inflows and outflows.

GASB Statement No. 75 was implemented for the year ended June 30, 2018, accruing the full amount of the School Board's accrued liability for future costs of other post-employment benefits and related deferred inflows and outflows.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana
Changes in Net Position
Fiscal Years Ended June 30, 2010 through June 30, 2019
(Accrual Basis of Accounting)

Table 2

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental activities:										
Expenses										
Instructional services:										
Regular programs	\$ 81,658,561	\$ 79,618,359	\$ 85,247,327	\$ 78,130,383	\$ 83,554,968	\$ 82,101,860	\$ 80,953,886	\$ 84,260,727	\$ 77,120,936	\$ 81,409,382
Special education programs	22,086,357	20,257,905	19,081,018	18,204,343	18,526,219	17,938,573	17,616,365	17,886,494	15,938,938	16,474,749
Vocational programs	2,110,705	2,525,521	2,060,638	1,901,444	3,171,369	3,242,905	3,729,714	4,123,378	3,623,624	3,878,635
Other instructional programs	2,398,201	8,964,146	8,433,690	8,399,010	8,550,400	8,653,234	8,038,058	8,434,606	8,236,986	7,954,180
Special programs	6,723,294	5,094,185	4,748,497	4,676,673	4,294,852	4,378,506	4,128,148	4,771,208	5,207,903	5,211,340
Adult/continuing education	682,287	1,304,667	1,307,125	64,046	63,599	63,630	1,742	1,737	1,737	1,737
Support services:										
Student services	8,817,328	11,889,305	12,064,420	11,868,192	12,750,440	12,826,787	12,561,268	14,270,413	12,770,507	13,453,355
Instructional staff support	12,384,806	13,066,081	15,249,486	13,824,859	15,781,633	16,351,770	15,598,574	15,497,897	14,415,352	16,171,855
General administration	1,828,041	2,585,952	2,117,165	2,035,234	2,210,168	2,266,507	3,636,357	2,902,124	3,302,778	3,054,406
School administration	11,142,189	12,117,437	12,936,711	13,626,722	14,392,606	13,955,474	13,540,647	14,434,880	12,819,010	13,476,151
Business services	2,922,867	3,116,489	3,096,381	3,118,811	3,332,845	4,523,095	2,814,702	2,963,378	2,636,915	3,048,808
Plant services	22,138,096	22,572,688	20,558,751	19,455,702	21,997,850	20,746,414	20,746,614	21,537,054	19,925,928	21,170,718
Student transportation services	9,749,254	10,435,400	11,091,742	11,267,218	12,029,898	11,375,050	12,157,792	12,704,926	11,418,166	12,943,313
Central services	2,785,771	3,235,562	3,319,011	3,145,826	3,144,671	3,168,426	2,972,919	3,360,734	2,860,387	3,174,258
Noninstructional services:										
Food service	11,366,639	11,244,768	12,247,610	12,141,427	12,702,753	12,752,966	12,573,412	12,674,083	11,507,464	12,476,633
Community service programs	72,833	75,104	77,809	42,806	28,351	28,351	28,351	15,426	28,351	28,350
Long-term obligations:										
Interest on long-term obligations	5,969,208	6,038,836	5,629,847	5,505,210	5,271,721	5,712,404	6,271,313	4,955,125	4,940,241	4,549,273
Bond issuance and other costs	82,552	203,769	83,990	13,552	25,152	-	-	-	-	-
Total Expenses	204,918,989	214,346,174	219,351,218	207,421,458	221,829,495	220,085,952	217,369,862	224,794,190	206,755,223	218,477,143
Program Revenues										
Charges for services:										
Tuition for supplemental education programs	145,174	167,109	184,312	186,425	179,460	226,587	177,905	170,415	185,345	160,860
Cash payments for meals	2,116,323	1,991,059	1,919,605	1,724,856	1,623,267	1,373,873	1,286,314	1,258,189	1,195,612	1,220,434
Medical services provided	-	146,294	122,618	91,453	184,932	157,122	-	-	-	-
Other charges	-	118,388	151,404	409,244	493,374	719,094	26,747	35,261	55,080	43,734
Operating grants and contributions	32,335,485	33,202,748	30,576,016	25,429,452	25,818,053	26,706,736	24,321,649	23,951,666	23,496,113	24,015,689
Capital grants and contributions	247,036	154,875	27,738	-	-	469,592	100,000	200,000	-	-
Total program revenues	34,844,018	35,780,473	32,981,693	27,841,430	28,299,086	29,653,004	25,912,615	25,615,531	24,932,150	25,440,717
Net (expenses)/revenues	(170,074,971)	(178,565,701)	(186,369,525)	(179,580,028)	(193,530,409)	(190,432,948)	(191,457,247)	(199,178,659)	(181,823,073)	(193,036,426)
General Revenues										
Taxes:										
Ad valorem taxes levied for:										
General purposes	14,719,159	15,499,401	16,180,595	17,504,128	17,741,097	18,059,896	19,817,977	20,507,138	21,351,893	21,685,034
Debt service	5,290,132	5,774,612	6,195,095	6,524,863	8,045,918	8,221,656	7,651,928	7,769,530	9,094,044	8,077,197
Sales taxes levied for:										
General purposes	15,048,988	16,083,740	16,957,573	11,367,332	11,941,639	11,347,993	10,628,876	10,457,250	10,029,880	10,495,500
Salaries and related benefits	20,306,723	21,530,390	22,445,192	23,551,491	24,115,182	25,453,939	26,846,178	26,413,830	25,541,865	26,063,441
Debt service	-	-	-	6,390,257	6,430,651	7,948,722	9,529,461	9,591,144	9,227,757	9,142,385
Grants and contributions not restricted to specific programs:										
Minimum Foundation Program	111,280,177	112,675,404	117,404,761	119,870,318	119,363,297	122,857,260	121,289,332	120,074,945	118,813,967	119,206,142
Other state revenue	-	-	-	-	2,897,755	44,341	2,944	2,907	2,952	12,442
State revenue sharing	818,245	825,408	823,218	819,824	817,682	822,633	782,238	817,187	811,721	810,290
Interest and investment earnings	538,324	463,259	436,428	179,093	401,929	457,327	808,145	682,144	1,078,461	2,122,329
Sale (loss) of assets	-	-	-	84,700	-	6,591	14,316	-	-	-
Other	2,111,599	1,822,707	936,978	81,281	268,079	1,906,623	2,938,849	2,576,238	1,904,684	2,134,880
Extraordinary item	-	-	-	-	-	-	-	-	-	(353,487)
Total program revenues	170,113,347	174,674,921	181,379,840	186,373,287	192,023,229	197,126,981	200,310,244	198,892,313	197,857,224	199,396,153
Change in Net Position	\$ 38,376	\$ (3,890,780)	\$ (4,989,685)	\$ 6,793,259	\$ (1,507,180)	\$ 6,694,033	\$ 8,852,997	\$ (286,346)	\$ 16,034,151	\$ 6,359,727

Source - Ouachita Parish School Board - Comprehensive Annual Financial Report

Notes:

GASB Statement No. 63 was implemented for the year ended June 30, 2013. This statement changed the term net assets to net position.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Fund Balances of Governmental Funds
Fiscal Years Ended June 30, 2010 through June 30, 2019
(Modified Accrual Basis of Accounting)

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
General Fund										
Nonspendable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 587,359	\$ 774,540
Restricted	900,313	875,313	625,000	625,000	1,298,334	1,285,000	740,961	664,264	756,926	895,935
Committed	2,441,599	500,000	715,351	1,168,632	1,186,021	1,117,817	999,797	497,219	776,425	1,021,540
Assigned	-	278,744	423,204	332,052	379,349	483,847	499,328	532,638	560,773	593,037
Unassigned	<u>13,969,471</u>	<u>14,165,266</u>	<u>13,125,361</u>	<u>15,761,767</u>	<u>16,807,973</u>	<u>15,986,919</u>	<u>16,880,253</u>	<u>19,072,368</u>	<u>17,723,645</u>	<u>17,378,127</u>
Total general fund	<u>17,311,383</u>	<u>15,819,323</u>	<u>14,888,916</u>	<u>17,887,451</u>	<u>19,671,677</u>	<u>18,873,583</u>	<u>19,120,339</u>	<u>20,766,489</u>	<u>20,405,128</u>	<u>20,663,179</u>
All Other Governmental Funds										
Nonspendable	72,012	114,280	148,911	114,717	123,283	88,805	208,337	180,713	533,824	483,961
Restricted	45,635,631	29,975,245	27,446,174	36,948,487	37,064,704	76,648,061	74,390,649	49,713,854	49,628,128	49,113,520
Committed	17,308,880	15,429,698	14,477,447	17,059,395	17,479,350	18,416,410	18,294,291	18,617,904	18,762,887	19,837,867
Assigned	-	45,887	417,008	398,115	312,621	221,001	395,624	1,041,479	585,127	685,894
Unassigned	-	-	-	-	-	-	-	-	(24,246)	-
Total all other governmental funds	<u>63,016,523</u>	<u>45,565,110</u>	<u>42,489,540</u>	<u>54,520,714</u>	<u>54,979,958</u>	<u>95,374,277</u>	<u>93,288,901</u>	<u>69,553,950</u>	<u>69,485,720</u>	<u>70,121,242</u>
Grand Total of funds	\$ <u>80,327,906</u>	\$ <u>61,384,433</u>	\$ <u>57,378,456</u>	\$ <u>72,408,165</u>	\$ <u>74,651,635</u>	\$ <u>114,247,860</u>	\$ <u>112,409,240</u>	\$ <u>90,320,439</u>	\$ <u>89,890,848</u>	\$ <u>90,784,421</u>

Source - Ouachita Parish School Board

NOTE: GASB 54 was implemented for fiscal year ended June 30, 2010 and changed fund balance classification definitions. Fund balances for fiscal years prior to June 30, 2010 were restated based on new fund balance classifications and are different than originally reported.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

Table 4

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Local sources:										
Ad valorem taxes	\$ 20,525,026	\$ 21,806,799	\$ 22,918,397	\$ 24,574,366	\$ 26,372,158	\$ 26,887,519	\$ 27,469,905	\$ 28,276,668	\$ 30,445,937	\$ 29,762,231
Sales and use taxes	35,355,711	37,614,130	39,402,765	41,309,080	42,487,472	44,750,653	47,004,515	46,462,224	45,501,420	45,653,738
Earnings on investments	538,324	463,259	436,428	172,715	398,169	452,966	799,138	668,307	1,046,448	2,075,140
Cash payments for meals	2,116,323	1,991,058	1,919,605	1,709,836	1,604,101	1,353,443	1,286,314	1,258,189	1,195,612	1,093,223
Other	2,996,682	4,008,999	4,443,528	2,808,949	3,679,236	4,870,952	2,623,367	3,362,737	1,972,936	3,045,946
State sources:										
State equalization	111,412,589	112,675,404	117,404,761	119,870,315	119,363,297	122,857,260	121,289,332	120,074,945	118,813,967	119,206,142
Revenue sharing	818,245	825,408	823,218	819,824	817,682	822,633	782,238	817,187	811,721	810,290
Professional Improvement Program	288,376	267,915	-	-	-	-	-	-	-	-
State contribution for teacher retirement	36,710	50,835	-	-	-	-	-	-	-	-
Unrestricted grants-in-aid	-	-	-	-	2,897,755	44,341	2,944	2,907	2,952	12,442
Restricted grants-in-aid	3,541,374	1,697,665	1,920,636	1,557,975	1,933,079	1,847,389	2,653,582	2,115,034	1,188,222	1,354,081
Federal sources										
Federal programs	26,428,708	28,690,811	24,428,892	20,301,193	19,965,095	20,836,366	21,173,116	21,114,031	21,509,793	21,775,489
Other federal support	899,297	373,111	447,921	623,569	430,290	480,337	594,951	922,601	798,098	886,119
Total revenues	204,957,365	210,465,394	214,146,151	213,747,822	219,948,334	225,203,859	225,679,402	225,074,830	223,287,106	225,674,841
Expenditures:										
Current:										
Instructional services:										
Regular programs	73,077,397	71,302,195	75,907,636	68,694,241	72,480,720	73,797,595	73,990,028	71,978,082	71,830,633	71,802,915
Special education programs	21,369,112	20,648,376	18,615,381	17,508,868	17,653,505	17,628,891	17,666,886	16,901,961	16,785,639	16,241,708
Vocational programs	2,082,934	2,719,411	1,956,087	1,956,087	2,975,790	3,206,027	3,826,559	4,035,617	3,782,161	3,880,926
Other instructional programs	2,328,212	8,870,395	8,318,212	8,223,777	8,321,473	9,938,718	8,220,182	8,103,367	8,670,962	8,370,018
Special programs	6,425,692	5,517,414	4,531,387	4,365,606	4,015,928	4,262,997	4,148,776	4,517,888	5,354,587	5,115,721
Adult/continuing education	676,763	1,282,272	1,304,434	62,185	28,210	30,034	-	-	-	-
Support services:										
Student services	8,598,873	11,615,744	11,843,140	11,618,077	12,312,112	12,858,252	12,807,914	13,649,655	13,547,726	13,557,363
Instructional staff support	11,963,491	12,827,388	14,489,597	13,335,306	14,975,094	16,102,419	15,696,816	14,890,660	15,223,233	16,180,186
General administration	1,174,872	1,767,901	1,867,446	1,930,376	1,919,528	2,075,284	1,978,075	1,914,685	1,894,200	1,988,925
School administration	10,865,993	11,862,860	12,735,746	13,384,303	13,928,106	14,077,096	13,804,326	13,788,015	13,661,864	13,585,324
Business services	2,809,793	3,072,795	2,978,171	2,647,426	2,799,322	2,919,070	2,780,301	2,520,135	2,531,802	2,651,001
Plant services	20,888,151	22,411,844	20,255,992	19,012,324	20,857,253	22,275,412	21,035,044	21,420,617	20,347,263	20,532,185
Student transportation services	9,049,620	10,257,936	10,750,769	10,563,937	11,381,836	11,017,725	11,017,725	11,994,648	12,266,834	11,181,833
Central services	2,538,344	2,976,100	3,032,849	2,936,933	3,343,668	3,118,101	3,001,925	3,156,225	3,185,159	3,032,544
Noninstructional services:										
Food service operations	11,220,125	11,110,853	12,106,660	11,810,802	12,266,220	12,637,916	12,737,758	12,187,977	11,785,028	12,288,267
Community service programs	72,845	75,034	77,826	42,823	28,351	28,351	28,351	15,426	28,351	28,350
Capital outlay	26,024,879	17,419,393	9,814,721	9,284,259	5,531,933	10,426,801	26,359,588	24,123,435	4,916,480	7,419,047
Debt Service:										
Principal	7,195,000	7,800,000	8,545,000	7,030,000	7,330,000	9,715,000	10,805,000	11,660,000	11,645,000	12,145,000
Interest	5,670,192	5,648,150	5,561,120	5,569,316	5,341,015	5,343,831	6,578,585	5,634,413	5,504,148	5,101,239
Bond issuance and other charges	82,552	203,769	83,990	13,552	25,152	367,859	368,743	521,920	127,720	9,500
Total expenditures	224,114,840	229,389,830	224,853,802	209,990,198	217,515,216	231,827,379	248,336,318	243,014,726	223,088,790	225,112,052
Excess (deficiency) of revenues over expenditures	(19,157,475)	(18,924,436)	(10,707,651)	3,757,624	2,433,118	(6,623,520)	(22,656,916)	(17,939,896)	198,316	562,789
Other financing sources (uses)										
Proceeds from sale of assets	6,330	9,568	42,785	89,200	10,352	6,591	14,316	7,763	30,778	1,245
Refunding bonds issued	-	-	-	-	-	9,230,000	12,330,000	30,705,000	7,330,000	-
General obligation bonds issued	9,200,000	-	19,300,000	-	-	28,500,000	-	-	-	-
Revenue bonds issued	10,000,000	8,545,000	-	-	-	-	20,000,000	-	-	-
Limited tax certificates of indebtedness issued	-	-	-	-	-	15,000,000	-	-	-	-
Bond premium	10,324	225,486	-	-	-	2,519,394	1,258,543	3,426,636	-	-
Bond discount	-	-	169,222	-	-	-	-	-	-	-
Payments to refunded debt escrow agent - principal	-	(8,110,000)	-	-	-	(8,860,000)	(13,200,000)	(37,717,378)	(7,210,424)	-
Payments to refunded debt escrow agent - interest	-	(684,091)	-	-	-	(376,239)	-	-	-	-
Insurance Proceeds	-	-	-	-	-	-	915,439	19,074	6,915	1,029,539
Transfers in	8,420,912	8,812,447	8,852,037	6,683,750	10,585,082	8,398,398	9,639,656	9,691,144	10,110,573	10,152,608
Transfers out	(11,381,332)	(8,817,447)	(9,199,437)	(7,983,750)	(10,785,082)	(8,198,398)	(10,139,656)	(10,281,144)	(10,895,749)	(10,852,608)
Total other financing sources(uses)	16,256,234	(19,037)	19,164,607	(1,210,800)	(189,648)	46,219,746	20,818,298	(4,148,905)	(627,907)	330,784
Net change in fund balances	\$ (2,901,241)	\$ (18,943,473)	\$ 8,456,956	\$ 2,546,824	\$ 2,243,470	\$ 39,596,226	\$ (1,838,618)	\$ (22,088,801)	\$ (429,591)	\$ 893,573
Debt service as a percentage of noncapital expenditures	6.50%	6.50%	6.59%	6.28%	6.00%	6.89%	7.92%	7.99%	7.96%	7.93%

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Calendar Years

Calendar Year Ended December 31,	Land	Real Property		Personal Property	Public Service	Less: Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
		Residential Property	Commercial Property							
2009	\$ 133,549,060	\$ 371,977,000	\$ 151,843,082	\$ 279,992,105	\$ 112,809,080	\$ (199,759,353)	\$ 850,410,974	59.33	\$ 7,731,008,855	11.00%
2010	135,872,084	383,359,226	154,432,765	276,193,059	126,189,090	(202,146,476)	873,899,748	59.33	7,944,543,164	11.00%
2011	138,786,346	397,342,866	157,521,480	264,931,041	143,536,270	(204,782,239)	897,335,764	59.33	8,157,597,855	11.00%
2012	142,199,000	406,222,613	160,846,779	275,103,862	154,068,460	(205,149,153)	933,291,561	59.33	8,484,468,736	11.00%
2013	144,496,862	416,489,923	162,114,785	277,883,254	189,722,870	(206,318,602)	984,389,092	59.33	8,948,991,745	11.00%
2014	148,134,483	425,896,195	166,020,288	276,837,818	188,439,220	(205,812,997)	999,515,007	59.33	9,086,500,064	11.00%
2015	148,231,367	435,582,695	167,001,440	286,139,264	190,517,600	(206,513,394)	1,020,958,972	59.33	9,281,445,200	11.00%
2016	153,170,528	445,158,649	172,530,545	296,016,303	197,209,390	(206,226,483)	1,057,858,932	59.33	9,616,899,382	11.00%
2017	156,354,698	463,984,976	182,533,135	305,550,036	203,402,160	(208,399,830)	1,103,425,175	62.53	10,031,137,955	11.00%
2018	160,020,076	482,009,855	190,744,576	306,478,160	182,675,910	(206,807,976)	1,115,120,601	59.33	10,366,218,070	10.76%

Source: OUACHITA Parish Tax Assessor Agency

Notes:

- (1) Taxable assessed value represents total assessed value less homestead exemption.
- (2) Actual valuation (market value) as compared to assessed valuation:
In accordance with the Louisiana Constitution of 1978, residential properties are assessed by the Ouachita Parish Assessor at 10% of market value and at 15% of market value for all other properties. The overall assessed value is estimated to be 11% of actual market value.
- (3) Exempt Properties do not include exempt assessed valuations such as churches, schools, government
- (4) The increases in public service property are due to new and existing pipeline companies expanding natural gas pipeline services throughout Ouachita parish and across northern Louisiana to connect to the Haynesville Shale reservoir, and for expansion of fiber optic services in rural areas.
- (5) This table presents information related to property taxes and assessed values for the parish as a whole. For information related to Ouachita Parish School Board's portion of property taxes, see table 12.
- (6) The increase in the 2017 Direct Tax Rate is from an increase in the East Ouachita Bond millage for debt service.

**Ouachita Parish School Board
West Monroe, Louisiana**

Table 6

**Direct and Overlapping Governments Property Tax Rates
Last Ten Tax (Calendar) Years**

Tax Year	Direct Rates (3)(A)				Other Applicable Taxes							Overlapping Rates				
	Maintenance and Operation Tax	Constitutional Tax	Debt Service Tax	Total School Taxes	Town	Town	City	Parish	Fire Maintenance	East Ouachita Recreation	Other (4)	Parish				
					Sterlington Municipal (C)	Richwood Municipal (C)	West Monroe Operating (B) (C)	Inside/Outside City Operating (2) (C)				Law Enforcement (C)	Library Maintenance (C)	Jail Extension (C)	Debt Service (C)	Other (1) (C)
Tax Rates (mills per dollar)																
2009	24.15	5.18	30.00	59.33	9.15	16.20	8.62	2.09/4.18	19.11	7.50	6.80	11.99	7.50	9.10	1.30	8.96
2010	24.15	5.18	30.00	59.33	9.15	16.20	8.62	2.09/4.18	19.11	7.50	5.00	12.11	7.50	9.10	0.00	(6) 8.96
2011	24.15	5.18	30.00	59.33	9.15	16.20	8.62	2.09/4.18	19.11	7.50	3.00	(7) 12.11	7.50	9.10	0.00	8.27
2012	24.15	5.18	30.00	59.33	9.25	16.46	8.53	2.08/4.16	19.00	7.48	3.00	12.11	7.47	9.20	0.00	8.23
2013	24.15	5.18	30.00	59.33	9.25	26.34 (8)	8.53	2.08/4.16	19.00	7.48	8.00	(7) 12.11	7.47	9.20	0.00	7.75
2014	24.15	5.18	30.00	59.33	9.25	26.34	8.53	2.08/4.16	19.00	7.48	8.00	12.11	7.47	9.20	0.00	8.06
2015	24.15	5.18	30.00	59.33	9.25	26.34	8.53	2.08/4.16	19.00	7.48	8.00	12.11	7.47	9.20	0.00	8.06
2016	24.15	5.18	30.00	59.33	9.25	26.34	8.52	2.07/4.14	18.83	7.48	8.00	12.11	7.64	9.16	0.00	8.31
2017	24.15	5.18	33.20 (9)	62.53	9.25	26.34	8.52	2.07/4.14	18.83	7.48	8.00	12.11	7.64	9.20	0.00	8.31
2018	24.15	5.18	30.00	59.33	9.25	26.34	8.52	2.07/4.14	18.83	7.48	8.00	12.11	7.64	9.20	0.00	8.31

NOTE: In addition to the above rates, a Forestry Fee is assessed at 8 cents per acre to property owners, and the Louisiana Tax Commission assesses .1 mill on the value of public service property parishwide and .15 mills on bank stock.

All taxes are due and collectible when assessment rolls are filed on or before November 15 of the current tax year. Taxes become delinquent on January 1 of the following year. Penalty for delinquent taxes is 10%. No discounts are allowed for taxes and there is no provision for partial payments.

The Sheriff, through registered mail, notifies taxpayers who have not paid their taxes by December 31 of each year that taxes are delinquent. After the notification period expires, the Sheriff is required to sell the least quantity of property of any debtor which any bidder will buy for the amount of taxes, interest, and cost due.

Overlapping rates are those of local and parish governments that apply to property owners within the Parish School District. Not all overlapping rates apply to all Ouachita Parish property owners; for example, although the parish property tax rates apply to all residents in the Parish, the debt service rates apply only to the property owners whose property is located within the applicable bond district's geographic boundaries.

- (1) Includes Health Unit, Levee District, Detention Home, GB Cooley Hospital, Mosquito Abatement District, and the Assessment District.
- (2) City operating includes property inside of a city; parish operating includes property outside of a city.
- (3) The Parish School basic property tax rates may only be increased by a majority vote of the parish's residents. Rates for debt service are set based on each year's principal and interest requirements.
- (4) Includes Tensas Basin Levee District and Road Lighting District #1
- (5) The 3.0 mill levee district tax expired.
- (6) West Ouachita Sewerage Bond was paid off in the prior year
- (7) The Road Lighting District #1 tax (2.0) expired in 2011. The Parish Police Jury passed for 2013 a 5.0 mills tax for this district for 10 years.
- (8) The Town of Richwood increased Police, Maintenance & Recreation Tax to 20.22 mills.
- (9) Increase in East Ouachita Bond millage required for debt service

Source:
 (A) - Ouachita Parish School Board
 (B) - City of West Monroe
 (C) - Ouachita Parish Assessor - Grand Recapitulation

Table 7

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Principal Property Taxpayers
June 30, 2019 and Nine Years Ago

Taxpayer	Fiscal Year 2019			Fiscal Year 2010		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Entergy Louisiana	\$ 71,041,120	1	6.37 %	\$ 33,417,215	2	3.93 %
Graphic Packaging, Inc/ Riverwood Int'l	51,673,965	2	4.63	43,907,427	1	5.16
Angus Chemical (Dow)	18,531,886	4	1.66	8,349,664	9	0.98
ETC Tiger Pipeline	16,745,730	3	1.50			
Kinder Morgan	16,551,720	5	1.48			
Gulf Crossing Pipeline	13,008,010	6	1.17	12,864,315	5	1.51
CenturyLink	11,965,800	8	1.07	8,201,310	10	0.96
Gulf South Pipeline	11,574,130	7	1.04	14,495,520	4	1.70
Atmos	11,331,960	9	1.02			
AT&T Corporation	9,241,740	10	0.83	16,182,280	3	1.90
IASIS Glenwood Hosp				10,439,176	8	1.23
Centerpoint Energy				11,741,490	6	1.38
JP Morgan Chase				11,651,615	7	1.37
Totals	\$ 231,666,061		20.77 %	\$ 171,250,012		20.14 %

Note: Includes property taxpayers inside the City of Monroe.

Source: Ouachita Parish Tax Assessor

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year Ended June 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections In Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2010	\$ 20,268,407	\$ 19,923,475	98.3%	\$ 88,551	\$ 20,012,026	98.7%
2011	21,619,054	21,189,992	98.0%	19,476	21,209,468	98.1%
2012	22,504,305	22,062,068	98.0%	256,043	22,318,111	99.2%
2013	23,912,045	23,170,075	96.9%	94,352	23,264,427	97.3%
2014	26,048,592	25,716,612	98.7%	15,327	25,731,939	98.8%
2015	26,560,992	26,218,895	98.7%	27,596	26,246,491	98.8%
2016	27,110,908	26,798,743	98.8%	35,638	26,834,381	99.0%
2017	27,940,897	27,570,251	98.7%	41,142	27,611,393	98.8%
2018	30,132,346	29,638,726	98.4%	174,022	29,638,726	98.4%
2019	29,172,782	28,916,160	99.1%	N/A	28,916,160	99.1%

Source: Ouachita Parish Sheriff (ex-officio tax collector)

N/A - Information is not yet available.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation Bonds	Revenue Bonds	Limited Tax Certificates of Indebtedness	Qualified School Construction Bonds	Unamortized Net Bond Premiums (Discounts)	Total Debt Outstanding	Percentage of Personal Income	Per Capita
2010	\$ 70,235,000 (2)	\$ 65,301,692 (3)	\$ 4,040,000	\$ 10,000,000 (3)	\$ 105,433	\$ 149,682,125	2.93%	\$ 974
2011	67,650,000	62,379,024 (4)	2,070,000	10,000,000	305,348	142,404,372	2.68%	921
2012	83,950,000 (5)	68,953,546	-	10,000,000	442,364	163,345,910	2.94%	1,052
2013	80,525,000	55,905,000	-	10,000,000	410,158	146,840,158	2.52%	940
2014	76,925,000	52,175,000	-	10,000,000	377,952	139,477,952	2.28%	886
2015	101,625,000 (6)	48,315,000	13,315,000 (7)	10,000,000	2,614,553	175,869,553	2.92%	1,117
2016	95,690,000 (8)	64,310,000 (9)	11,580,000	10,000,000	3,451,461	185,031,461	3.21%	1,180
2017	89,650,000 (10)	55,665,000 (10)	9,790,000	10,000,000	6,189,490	171,294,490	3.00%	1,091
2018	84,750,000 (11)	51,355,000	7,945,000	10,000,000	5,494,431	159,544,431	2.68%	1,024
2019	79,065,000	46,795,000	6,045,000	10,000,000	4,806,254	146,711,254	2.40%	950

Notes:

Details regarding the School Board's outstanding debt can be found in the Notes to the Basic Financial Statements

(1) - See the Schedule of Demographic and Economic Statistics for personal and per capita income data in Table 14

(2) - The East Ouachita Bond District issued \$9.2 million general obligation bonds.

(3) - School District No. 1 issued Qualified School Construction Bonds (QSCB) totaling \$10 million.

(4) - The West Ouachita Bond District refinanced the 2001 and 2002 series revenue bonds.

(5) - The East Ouachita Bond District issued \$19.3 million in general obligation bonds.

(6) - The East Ouachita Bond District issued \$28.5 million in general obligation bonds and refinanced the 2005 series general obligation bonds.

(7) - School District No. 1 issued \$15,000,000 in Limited Tax Certificates of Indebtedness for capital spending in the West school district.

(8) - East Ouachita Bond District refinanced the 2006 series general obligation bonds.

(9) - West Ouachita Bond District issued \$20 million in revenue bonds.

(10) - The East Ouachita Bond District refinanced the 2007, 2008 and 2009 series general obligation bonds and the West Ouachita Bond District refinanced the 2006, 2007 and 2008 series revenue bonds.

(11) - East Ouachita Bond District refinanced the 2010 series general obligation bonds.

Source - Ouachita Parish School Board

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year Ended June 30	General Obligation Bonds	Bond Premiums	Less: Amounts Available in Debt Service Funds	Total Net Debt	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2010	\$ 70,235,000	\$ 9,894	\$ (4,731,378)	\$ 65,513,516	0.85%	\$ 426
2011	67,650,000	9,464	(4,782,819)	62,876,645	0.79%	407
2012	83,950,000	169,795	(4,865,456)	79,254,339	0.97%	510
2013	80,525,000	160,904	(4,434,440)	76,251,464	0.90%	488
2014	76,925,000	152,013	(4,801,477)	72,275,536	0.81%	459
2015	101,625,000	1,288,793	(6,135,643)	96,778,150	1.07%	615
2016	95,690,000	2,094,356	(4,606,570)	93,177,786	1.00%	594
2017	89,650,000	4,090,710	(3,639,025)	90,101,685	0.94%	574
2018	84,750,000	3,740,293	(3,983,361)	84,506,932	0.84%	542
2019	79,065,000	3,396,849	(3,327,552)	79,134,297	0.76%	512

Notes:

- (1) Details regarding the School Board's outstanding debt can be found in the notes to the financial statements.
- (2) General Obligation Bonds column excludes certificates of indebtedness and Qualified School Construction Bonds.
- (3) See the Schedule of Demographic and Economic Statistics for personal income and population data in Table 14.
- (4) See Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data in Table 5.
- (5) Bond premiums column includes only premiums related to general obligation bonds

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Direct and Overlapping Governmental Activities Debt
As of June 30, 2019

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid:			
East Ouachita Recreation District No. 1	\$ 3,865,000	100.00%	\$ 3,865,000
Ouachita Parish Policy Jury	12,548,000	100.00%	12,548,000
Town of Richwood	770,000	100.00%	770,000
Town of Sterlington	16,716,445	100.00%	16,716,445
City of West Monroe	<u>27,723,665</u>	100.00%	<u>27,723,665</u>
Subtotal, overlapping debt	61,623,110		61,623,110
Ouachita Parish School Board Direct Debt			<u>146,711,254</u>
Total direct and overlapping debt			<u>\$ 208,334,364</u>

Sources: Debt outstanding data extracted from annual financial report of respective governments.

Notes:

The East Ouachita Recreation District No. 1 (a component unit of the Ouachita Parish Police Jury) has debt that is backed by ad valorem taxes levied within East Ouachita Recreation District No. 1. The geographical boundaries of the East Ouachita Recreation District No. 1 are completely within the School District's geographical boundaries. Therefore the residents and business of the School District located within the East Ouachita Recreation District No. 1 would bear 100 percent of the overlapping debt of the East Ouachita Recreation District No. 1.

The Ouachita Parish Policy Jury's debt is backed by sales taxes collected within the West Ouachita Economic Development District. The geographical boundaries of the West Ouachita Economic Development District are completely within the School District's geographical boundaries. Therefore the residents and business of the School District located within the West Ouachita Economic Development District would bear 100 percent of the overlapping debt of the Ouachita Parish Police Jury.

The City of West Monroe's debt is backed by sales taxes collected within the city limits of the City of West Monroe. The geographical boundaries of the City of West Monroe are completely within the School District's geographical boundaries. Therefore, the residents and businesses of the School District located within the City of West Monroe would bear 100 percent of the overlapping debt of the City of West Monroe.

The Town of Sterlington's debt is backed by sales taxes collected within the city limits of the Town of Sterlington. The geographical boundaries of the Town of Sterlington are completely within the School District's geographical boundaries. Therefore the residents and business of the School District located within the Town of Sterlington would bear 100 percent of the overlapping debt of the Town of Sterlington.

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Ouachita Parish School Board. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and business of the School District. This process recognizes that, when considering the School Board's ability to issue and repay long-term debt, the entire debt burden borne by the residents and business should be taken into account. However, this does not imply that every taxpayer is a resident, and; therefore, responsible for repaying the debt, of each overlapping government.

The Ouachita Parish Sheriff and other Component Units of the Ouachita Parish Police Jury are additional governmental units included within the School Board's geographical boundaries. These governmental units do not have any outstanding long-term debt related to governmental-type activities at June 30, 2019.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Legal Debt Margin Information
Last Ten Fiscal Years

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
East Ouachita Bond District										
Debt Limit	\$ 82,098,122	\$ 88,336,770	\$ 92,529,113	\$ 97,705,653	\$ 107,447,992	\$ 109,584,638	\$ 158,143,899	\$ 160,372,930	\$ 168,413,357	\$ 164,011,761
Total net debt applicable to limit	65,513,516	62,876,645	76,251,464	76,251,464	72,275,536	96,778,150	93,177,786	90,101,685	84,506,932	79,134,297
Legal debt margin	\$ 16,584,606	\$ 25,460,125	\$ 16,277,649	\$ 21,454,189	\$ 35,172,456	\$ 12,806,488	\$ 64,966,113	\$ 70,271,245	\$ 83,906,425	\$ 84,877,464
Total net debt applicable to the limit as a percentage of debt limit	79.80%	71.18%	82.41%	78.04%	67.27%	88.31%	58.92%	56.18%	50.18%	48.25%

Legal Debt Margin Calculation for Fiscal Year 2019

	Parish-wide	Ouachita Parish School Board Authority	East Ouachita Bond District
Taxable Assessed value	\$ 1,115,120,601	\$ 719,506,535	\$ 268,987,022
Add back: exempt real property	206,807,976	163,528,951	59,036,500
Total assessed value	\$ 1,321,928,577	\$ 883,035,486	\$ 328,023,522
Debt limit (50% of total assessed value)			\$ 164,011,761
Debt applicable to limit:			
General Obligation bonds			79,065,000
Bond premium			3,396,849
Less: Amount set aside for repayment of general obligation debt			(3,327,552)
Total net debt applicable to limit			79,134,297
Legal debt margin			\$ 84,877,464

Source: Comprehensive Annual Financial Report
Assessed value is obtained from the Ouachita Parish Tax Assessor.

Notes:

- (1) In accordance with Louisiana Revised Statutes Title 34 Section 562, the Ouachita Parish School Board's outstanding general obligation debt should not exceed 35 percent of total assessed property value of the applicable bonding district as of June 30, 2015. However, Act 413 of the 2015 Louisiana Legislative Session raises the debt limit from 35% to 50% of assessed property value effective July 1, 2015 and thereafter.
- (2) The general obligation bonds issued by the Ouachita Parish School Board are all currently issued for the East Ouachita Bond District.

Source - Ouachita Parish School Board

Ouachita Parish School Board
West Monroe, Louisiana

Pledged Revenue Coverage
Last Ten Fiscal Years

Fiscal Year	Sales Tax Collections	Revenue Bonds (1)			Limited Tax Certificates of Indebtedness Debt Service			Total Debt Service	Coverage
		Debt Service		Total	Debt Service		Total		
		Principal	Interest		Principal	Interest			
2010	(5) 9,287,183 (6)	3,025,000 (6)	2,659,635	5,684,635	1,880,000	229,455	2,109,455	7,794,090	1.19
2011	9,953,695 (7)	3,245,000 (7)	2,525,935	5,770,935	1,970,000	159,845	2,129,845	7,900,780	1.26
2012	10,528,100	3,475,000	2,401,380	5,876,380	2,070,000 (2)	82,610	2,152,610	8,028,990	1.31
2013	10,966,646	3,605,000	2,270,603	5,875,603	-	-	-	5,875,603	1.87
2014	11,363,995	3,730,000	2,092,259	5,822,259	-	-	-	5,822,259	1.95
2015	11,861,397	3,860,000	1,965,571	5,825,571	1,685,000 (8)	370,470 (8)	2,055,470	7,881,041	1.51
2016	12,456,551	4,005,000 (9)	2,212,488	6,217,488	1,735,000	544,850	2,279,850	8,497,338	1.47
2017	12,442,378	4,625,000 (10)	2,218,686	6,843,686	1,790,000	458,100	2,248,100	9,091,786	1.37
2018	12,190,806	4,310,000	2,064,512	6,374,512	1,845,000	368,600	2,213,600	8,588,112	1.42
2019	12,114,847	4,560,000	1,899,525	6,459,525	1,900,000	276,350	2,176,350	8,635,875	1.40

Notes:

- (1) The School Board has issued revenue bonds from 1998 to 2010. The bonds are backed by a one percent sales tax collected in the West Ouachita Bond District. The tax is for the period 1998 through 2025. The revenue bonds all mature before the sales tax expires in 2025. The annual principal and interest payments must be met before any other expenditures can be paid with the sales tax revenues.
- (2) The School Board issued \$16 million in limited tax certificates of indebtedness in 2002 and 2003 and were paid in full during the 2011-12 fiscal year. The certificates of indebtedness are secured by a 24.15 mill property tax levied in the General Fund for maintenance and operations; however, sales tax proceeds in the West Ouachita Sales Tax District is the source of debt service payments made.
- (3) Issued \$5 million revenue bonds in 2008-09.
- (4) Series 1998 and 1999 revenue bonds for \$25 million and \$20 million, respectively, were advance refunded in 2009.
- (5) Sales tax collections decreased in 2009-10 due to a decline in the local economy.
- (6) Issued \$10 million revenue bonds in 2009-10.
- (7) Series 2001 and 2002 revenue bonds for \$10.07 million and \$3.43 million, respectively, were partially advance refunded in 2010-11.
- (8) Issued \$15 million in limited tax certificates of indebtedness in 2014-15. The West Ouachita Sales Tax pays the principal and interest on these bonds even though they are secured by a 24.15 mill ad valorem tax collected in the General Fund.
- (9) Issued \$20 million revenue bonds in 2015-16.
- (10) Series 2006, 2007, and 2008 revenue bonds for \$8.28 million, \$11.95 million and \$5.0 million, respectively, were partially advanced refunded in 2016-2017.

Source - Ouachita Parish School Board

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Demographic and Economic Statistics
Last Ten Fiscal Years

Fiscal Year Ended June 30	Population	Personal Income	Per Capita Personal Income	School Enrollment (1)	Percentage on Free & Reduced Meals	Unemployment Rate
2010	153,720	\$ 5,104,580,040	\$ 33,207	19,447	43.69%	6.95%
2011	154,678	5,317,829,640	34,380	19,678	44.06%	8.26%
2012	155,313	5,564,864,790	35,830	19,849	45.10%	8.34%
2013	156,220	5,833,567,240	37,342	20,224	45.09%	7.75%
2014	157,442	6,127,327,756	38,918	20,002	45.00%	7.26%
2015	157,415	6,030,411,235	38,309	19,974	58.00%	7.00%
2016	156,761	5,760,026,184	36,744	19,741	62.73%	6.54%
2017	156,983	5,713,553,268	36,396	19,618	54.67%	6.10%
2018	155,874	5,957,036,658	38,217	19,505	54.99%	5.30%
2019	154,475	6,123,852,425	39,643	19,252	65.92%	6.30%

Sources:

- (1) - All information is parishwide except where noted.
- (2) - Northeast Louisiana Economic Partnership (www.nlep.org)
- (3) - Louisiana Department of Education - SIS
- (4) - Louisiana Workforce Commission (information presented is calendar year averages)

Note:

- (1) - Student enrollment is as of February 1st and includes counts for preschool and Pre-K students.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Principal Employers
June 30, 2019 and Nine Years Ago

	Fiscal Year 2019			Fiscal Year 2010		
	Number of Employees		% of Total Employment	Number of Employees		% of Total Employment
Ouachita Parish School Board	2,989	1	4.45%	3,035	1	4.68%
CenturyLink	2,360	2	3.51%	1,360	5	2.20%
St. Francis Medical Center	1,584	3	2.36%	1,911	2	3.09%
Monroe City School Board	1,348	4	2.01%	1,400	4	2.26%
JP Morgan Chase	1,291	5	1.92%	1,900	3	3.07%
IASIS Healthcare Corporation (Glenwood Hospital)	1,156	6	1.72%	650	10	1.05%
City of Monroe	1,195	7	1.78%	1,000	8	1.62%
Wal-Mart Stores, Inc.	912	8	1.36%			
University of Louisiana at Monroe (ULM)	905	9	1.35%	1,118	7	1.81%
Graphic Packaging	840	10	1.25%	1,249	6	2.02%
University Health (E.A. Conway)				882	9	1.43%

Note: Includes employers within the City of Monroe

Source:

- (1) - North Louisiana Economic Partnership
- (2) - Bureau of Labor Statistics - labor force data by county-annual average
- (3) - City of Monroe, ULM, Ouachita Parish School Board, Chase bank

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

School Building Information
Last Ten Fiscal Years

Form of Government										
Area of Parish										
Regular School Days										
	President/School Board 633 Square Miles 180									
Number of Schools: (1)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Elementary	22	22	22	22	22	22	22	22	21	21
Middle	8	8	8	8	8	8	8	8	10	10
High School	6	6	6	5	5	5	5	5	5	5
Total number of schools	<u>36</u>	<u>36</u>	<u>36</u>	<u>35</u>	<u>35</u>	<u>35</u>	<u>35</u>	<u>35</u>	<u>36</u>	<u>36</u>
Enrollment (Public School Only): (2)										
Preschool	851	882	858	838	880	856	844	834	853	838
Kindergarten	1,619	1,590	1,602	1,677	1,528	1,574	1,445	1,524	1,488	1,434
Grades 1-5	7,673	7,648	7,654	7,749	7,601	7,529	7,388	7,280	7,269	7,120
Grades 6-8	4,374	4,517	4,641	4,689	4,592	4,504	4,427	4,379	4,395	4,463
Grades 9-12	4,930	5,041	5,094	5,271	5,401	5,511	5,637	5,601	5,500	5,397
Total	<u>19,447</u>	<u>19,678</u>	<u>19,849</u>	<u>20,224</u>	<u>20,002</u>	<u>19,974</u>	<u>19,741</u>	<u>19,618</u>	<u>19,505</u>	<u>19,252</u>

Note:

(1) Source: Agreed upon procedures and statistical data accompanying the annual financial statements and School Board

(2) Enrollment counts are reported as of February 1st.

Enrollment counts include preschool and Pre-K students.

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

School Personnel
Last Ten Fiscal Years

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Teachers										
Less than a Bachelor's degree	5	5	3	3	2	0	0	1	1	1
Bachelor	766	757	729	681	678	680	703	693	688	696
Master	373	363	369	333	342	332	337	335	342	352
Master +30	164	190	204	217	221	233	213	191	189	170
Specialist in Education	8	8	8	6	5	4	2	2	3	4
Ph.D or Ed.D	9	7	7	5	6	5	7	5	6	5
Total	<u>1,325</u>	<u>1,330</u>	<u>1,320</u>	<u>1,245</u>	<u>1,254</u>	<u>1,254</u>	<u>1,262</u>	<u>1,227</u>	<u>1,229</u>	<u>1,228</u>
Principals & Assistants										
Master	24	25	19	17	14	11	13	15	16	15
Master +30	50	51	57	58	62	64	62	59	59	60
Specialist in Education	0	1	1	1	1	1	2	1	1	1
Ph.D or Ed.D	2	4	5	6	6	7	8	8	8	6
Total	<u>76</u>	<u>81</u>	<u>82</u>	<u>82</u>	<u>83</u>	<u>83</u>	<u>85</u>	<u>83</u>	<u>84</u>	<u>82</u>

Source:

2009-2017 Agreed upon procedures report on performance and statistical data accompanying the annual financial statements.

2018 Ouachita Parish School Board

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Operating Statistics
For the Fiscal Years Ended June 30, 2010 through June 30, 2019

Fiscal Year Ended June 30	Expenses	Enrollment	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio
2010	\$ 204,918,989	19,447	\$ 10,537	-8.73%	1,325	14.68
2011	214,346,174	19,678	10,893	3.37%	1,330	14.80
2012	219,351,218	19,849	11,051	1.45%	1,320	15.04
2013	207,421,458	20,224	10,256	-7.19%	1,245	16.24
2014	221,829,495	20,002	11,090	8.13%	1,254	15.95
2015	220,085,952	19,974	11,019	-0.65%	1,254	15.93
2016	217,369,862	19,741	11,011	-0.07%	1,262	15.64
2017	224,794,190	19,618	11,459	4.06%	1,227	15.99
2018	206,755,223	19,505	10,600	-7.49%	1,229	15.87
2019	218,477,143	19,252	11,348	7.06%	1,228	15.68

Notes:

- (1) Expenses are on full accrual and is extracted from Table 2, Changes in Net Position.
- (2) Enrollment is extracted from Table 14, Demographic and Economic Statistics.
- (3) Teaching staff is extracted from Table 17, School Personnel.

**Ouachita Parish School Board
West Monroe, Louisiana**

**Single Audit Report
For the Year Ended June 30, 2019**

**Ouachita Parish School Board
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Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditor's Report

Board Members
Ouachita Parish School Board
West Monroe, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Ouachita Parish School Board as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated March 31, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Questioned Costs as items 2019-002 and 2019-003 that we consider to be significant deficiencies.

Compliance and Other Matters


As part of obtaining reasonable assurance about whether the School Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that is required to be reported under *Government Auditing Standards* and which are described in the accompanying Schedule of Findings and Questioned Costs as item 2019-001.

School Board's Response to Findings

The School Board's response to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and in the accompanying Corrective Action Plan for Current Year Audit Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School Board's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School Board's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.


ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 31, 2020



ALLEN, GREEN & WILLIAMSON, LLP

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Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

Board Members
Ouachita Parish School Board
West Monroe, Louisiana

Report on Compliance for Each Major Federal Program

We have audited Ouachita Parish School Board's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the School Board's major federal programs for the year ended June 30, 2019. The School Board's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School Board's compliance.

Opinion on Each Major Program

In our opinion, the School Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with the Uniform Guidance and which is described in the accompanying Schedule of Findings and Questioned Costs as item 2019-004. Our opinion on each major federal program is not modified with respect to this matter.

The School Board's response to the noncompliance findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and in the accompanying Corrective Action Plan for Current Year Audit Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

Management of the School Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance, as described in the accompanying Schedule of Findings and Questioned Costs as item 2019-004 that we considered to be a significant deficiency.

The School Board's response to the internal control over compliance findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs and in the accompanying Corrective Action Plan for Current Year Audit Findings and Questioned Costs. The School Board's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the School Board's basic financial statements. We issued our report thereon dated March 31, 2020, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Allen, Green & Williamson, LLP
ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 31, 2020

Ouachita Parish School Board
Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2019

<u>FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM NAME</u>	<u>CFDA Number</u>	<u>Pass-Through Grantor No.</u>	<u>Expenditures</u>
United States Department of Agriculture			
Passed Through Louisiana Department of Education			
Child Nutrition Cluster:			
Cash Assistance			
School Breakfast Program	10.553	LEA No. 037	\$ 1,998,055
Summer Food Service Program for Children	10.559	LEA No. 037	201,462
National School Lunch Program	10.555	LEA No. 037	5,269,837
Non-cash Assistance - Commodities			
National School Lunch Program (Commodities)	10.555	LEA No. 037	<u>886,119</u>
Total Child Nutrition Cluster			\$ 8,355,473
Child and Adult Care Food Program	10.558	LEA No. 037	71,123
Fresh Fruit and Vegetable Program	10.582B	LEA No. 037	<u>214,410</u>
Total United States Department of Agriculture			<u><u>8,641,006</u></u>
United States Department of Education			
Passed through Louisiana Department of Education:			
Title I Grants to Local Educational Agencies			
	84.010A	2819T1-37	5,886,160
		2818RD18-37	620,571
		2819DSS-37	<u>95,458</u>
			6,602,189
Migrant Education - State Grant Program			
	84.011A	2818M1-37	7,685
		2819M1-37	<u>48,517</u>
			56,202
Special Education Cluster (IDEA):			
Special Education Grants to States (IDEA, Part B)			
	84.027A	2819B1-37	3,744,115
		2818B1-37	419,177
		2819RH-37	8,823
		2819BPT6-37	21,750
		2817JP-37	60,000
		2818P1-37	<u>73,935</u>
Special Education Preschool Grants (IDEA Preschool)	84.173A		
Total Special Education Cluster (IDEA)			4,327,800
Career & Technical Education - Basic Grants to States	84.048A	281902-37	249,968
Supporting Effective Instruction State Grants (Title II)			
	84.367A	281850-37	355,553
		281950-37	<u>915,175</u>
			1,270,728
English Language Acquisition Grants (Title III)			
	84.365A	281960-37	25,224
Student Support and Academic Enrichment Program	84.424A	281971-37	253,268
School Improvement - Believe and Succeed - 1003g	84.377A	2816BE-37	<u>46,994</u>
Total United States Department of Education			<u><u>\$ 12,832,373</u></u>

(Continued)

Ouachita Parish School Board
Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2019

<u>FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM NAME</u>	<u>CFDA Number</u>	<u>Pass-Through Grantor No.</u>	<u>Expenditures</u>
United States Department of Health & Human Services			
Passed through Louisiana Department of Education:			
Temporary Assistance for Needy Families (TANF Cluster):			
Jobs for America's Graduates - TANF Employ	93.558B	2819JS-37	\$ 37,148
The Cecil J. Picard LA-4 Pre-Kindergarten Programs		281936-37	<u>873,657</u>
Total United States Department of Health & Human Services (TANF Cluster)			<u>\$ 910,805</u>
 United States Department of Defense			
Direct Programs:			
Air Force Junior Reserve Officer Training Corps	12.UKN	LA050061	52,912
Army Junior Reserve Officer Training Corps	12.UKN	LA331673	41,132
Naval Junior Reserve Officer Training Corps	12.UKN	N9637719	87,852
	12.UKN	N4982319	<u>71,243</u>
Total United States Department of Defense			<u>159,095</u>
			<u>253,139</u>
 United States Department of Transportation			
Passed through Louisiana Department of Transportation			
Safe Routes to Schools - Happy Feet Healthy Students (Highway Planning and Construction Cluster)	20.205	H011193, H010115	<u>24,285</u>
Total United States Department of Transportation (Highway Planning and Construction Cluster)			<u>24,285</u>
 Total Federal Expenditures			 <u>\$ 22,661,608</u>
			(Concluded)

The accompanying notes are an integral part of this schedule.

Ouachita Parish School Board
Notes to the Schedule of Expenditures of Federal Awards
For the Year Ended June 30, 2019

NOTE 1 - BASIS OF PRESENTATION The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the Ouachita Parish School Board (the School Board), West Monroe, Louisiana under programs of the federal government for the year ended June 30, 2019. The information in this schedule is presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). The School Board's reporting entity is defined in Note 1 of the Notes to the Financial Statements of the School Board's Comprehensive Annual Financial Report. Federal awards received directly from federal agencies, as well as federal awards passed through other government agencies, are included on the Schedule. Because the Schedule presents only a selected portion of the operations of the School Board, it is not intended to and does not present the financial position, changes in fund balances, or cash flows of the School Board.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying Schedule is presented using the modified accrual basis of accounting, which is described in Note 1 of the Notes to the Financial Statements of the School Board's Comprehensive Annual Financial Report. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS Federal awards revenues are reported in the School Board's basic financial statements as follows:

<u>Funds</u>	<u>Federal Sources</u>
Major Funds:	
General	\$ 253,139
Nonmajor Funds:	
School Food Service	8,641,006
Title I Programs	6,658,391
Special Education IDEA-B	4,327,800
Other Federal Programs	2,781,272
Total	<u>\$ 22,661,608</u>

NOTE 4 - RELATIONSHIP TO FEDERAL FINANCIAL REPORTS Amounts reported in the accompanying schedule agree with the amounts reported in the related federal basic financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

NOTE 5 - MAJOR FEDERAL AWARDS For those funds that have matching revenues and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

NOTE 6 - NONCASH PROGRAMS The commodities received, which are noncash revenues, are valued using prices provided by the United States Department of Agriculture.

NOTE 7 - INDIRECT COST RATE The School Board has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Ouachita Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

PART I - Summary of the Auditor's Results

Financial Statement Audit

- i. The type of audit report issued was unmodified.
- ii. There were two significant deficiencies required to be disclosed by *Government Auditing Standards* issued by the Comptroller General of the United States of America. The significant deficiencies were not considered to be material weaknesses.
- iii. The audit disclosed one instance of noncompliance to the financial statements, as defined by *Government Auditing Standards*.

Audit of Federal Awards

- iv. There was one significant deficiency required to be disclosed by the Uniform Guidance (2 CFR 200). The significant deficiency was not considered to be a material weakness.
- v. The type of report the auditor issued on compliance for major programs was unmodified.
- vi. The audit disclosed one audit finding which the auditor is required to report under the Uniform Guidance regarding noncompliance.
- vii. The major federal programs are:

Title II – Improving Teacher Quality	CFDA #84.367A
Special Education Cluster:	
Special Education Grants to States	CFDA #84.027A
Special Education Preschool Grants	CFDA #84.173A
- viii. The dollar threshold used to distinguish between Type A and Type B programs as described in the Uniform Guidance was \$750,000.
- ix. The auditee does qualify as a low-risk auditee under the Uniform Guidance.

**Ouachita Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Reference # and title: 2019-001 Late Submission of Audit Report to the Legislative Auditor

Entity-wide or program/department specific: This finding is entity-wide.

Criteria or specific requirement: R.S. 24:513 A (5)(a)(i) requires that "...audits shall be completed within six months of the close of the entity's fiscal year." The School Board's audit report should be submitted to the Louisiana Legislative Auditor by December 31st each year.

Condition found: Due to the turnover that occurred within the audit firm as well as the turnover within the School Board, the auditor had requested the School Board to request an extension of time to allow the auditor additional time to complete the audit report. Therefore, the School Board's audit report for the fiscal year ending June 30, 2019 was not completed within the six month deadline as per R.S. 24:513 A(5)(a)(i).

Context: This finding is considered to be an isolated instance.

Possible asserted effect (cause and effect):

Cause: The auditor had change in key audit staff within the firm and requested the School Board to allow additional time to complete the audit.

Effect: The School Board did not meet state requirement in regards to the financial reporting.

Recommendation to prevent future occurrences: The School Board should meet with the auditor early in the process to ensure staffing is adequate as well as set deadlines for information to be submitted to the auditor in order to ensure the auditor meets the required deadlines.

Origination date and prior year reference (if applicable): This finding originated fiscal year ended June 30, 2019.

View of responsible official: The School Board understands the importance of the timely filing of the audit report with the Louisiana Legislative Auditor. Due to unforeseen turnover in the office of our independent auditor as well as staff turnover in the Business Department, management agreed to request an extension for late submission of the audit report in order to ensure adequate care could be taken in the preparation of the report.

Reference # and title: 2019-002 Internal Controls over Capital Assets

Entity-wide or program/department specific: This finding is entity-wide.

Criteria or specific requirement: Good internal controls over capital assets require procedures to be implemented to ensure additions and deletions are properly recorded on the capital asset listing per the School Board's approved policy. Periodic reviews of information entered into the system should be performed to ensure the accuracy of the information. Due care should be taken when calculating the amounts to be included in the construction in progress accounts to ensure accurate and complete information is reported and to ensure that all construction costs are included in the construction in progress information. Additionally, total costs of the completed projects should be added to the capital asset listing in full.

**Ouachita Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Condition found: In testing current year additions, it was noted that the School Board had added items on the capital asset listing that were for repairs and maintenance. In addition, it was noted that capital assets that should have been added to the capital asset listing were not included.

In testing construction in progress, the auditor had requested the School Board to revise its schedule. It was noted that there were some costs for projects that were not included as well as there were other costs that were duplicated. When tracing projects that were completed during the fiscal year to the current year additions, it was noted that in most cases the capital assets added to the listing did not include all costs of the projects.

In testing accounts payable, it was noted that the costs related to a project had not been accrued. The auditor had proposed a journal entry to the School Board to accrue the payment.

In testing the depreciation schedule, it was noted that the calculation for depreciation was for more than a year's worth of depreciation. The auditor had requested that the School Board revise the depreciation report.

Context: This finding appears to be systemic.

Possible asserted effect (cause and effect):

Cause: The School Board had experienced change in personnel that were assigned to the construction in progress calculation and the oversight of the capital asset listing.

Effect: The capital assets are not being recorded correctly and the controls over the capital assets are weakened.

Recommendation to prevent future occurrences: The School Board should provide adequate training and assistance for those employees assigned to capital assets and construction in progress listing. Additionally, the School Board should perform periodic reviews of the capital asset listing to ensure the listing is complete and adequate.

Origination date and prior year reference (if applicable): This finding originated fiscal year ended June 30, 2019.

View of responsible official: The School Board understands the importance of having good internal controls in place over the reporting of capital assets. Due to change in staffing responsible for the preparation of the capital asset depreciation list as well as the list of construction in progress, management did not adequately prepare and review the lists provided to the auditor. In such, management understands that the depreciation list as well as the list of construction in progress listing had to be corrected. The School Board was able to make the required changes to produce an accurate listing of capital assets. Management believes that the breakdown of controls was only in the reporting, not in the collection or location of assets, and is currently in the process of reviewing the internal controls and reporting processes to insure data reported correctly and timely the future.

Ouachita Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019

PART II – Findings related to the financial statements which are required to be reported in accordance with *Government Auditing Standards* generally accepted in the United States of America:

Reference # and title: **2019-003** **Internal Controls over Journal Entries**

Entity-wide or program/department specific: This finding is entity-wide.

Criteria or specific requirement: Good controls over journal entries require journal entries to be properly reviewed and approved before posting. Supporting documentation should be maintained with the journal entry to support the purpose of the entry. Additionally, the general ledger should be reviewed regularly for any necessary adjustments and any necessary adjustments noted should be posted in a timely manner to ensure financial information presented is up-to-date and accurate.

Condition found: In testing journal entries, it was noted that several employees have access to post correcting journal entries; however, not all employees' journal entries are being reviewed and approved by a second person before the entry is posted. In a sample of 80 entries tested, there were 42 entries that did not have a second person's review before or after the entry was posted. Additionally, it was noted that five of the entries did not have the supporting documentation maintained with the entry.

Context: Approximately 50% of the entries are not being reviewed by a second employee. This appears to be systemic.

Possible asserted effect (cause and effect):

Cause: The auditor was unable to determine the cause.

Effect: The internal controls over journal entries are weakened.

Recommendation to prevent future occurrences: The School Board should establish procedures to ensure all entries are reviewed by another staff member before posting and that all corrections are posted in a timely manner.

Origination date and prior year reference (if applicable): This finding originated fiscal year ended June 30, 2019.

View of responsible official: The School Board understands the importance of internal controls over journal entries as well as the importance of having complete documentation available for every transaction. Management believes that the majority of journal entries made are routine and repetitive on a monthly basis. There are internal controls in place creating checks and balances along with complete transparency and availability of journal entries posted. Management will review the process to determine an acceptable level of the review of journal entries that would not hinder the day-to-day operations of the department or create a duplication in work being done.

**Ouachita Parish School Board
Schedule of Findings and Questioned Costs
For the Year Ended June 30, 2019**

PART III – Findings and questioned costs for federal awards which are required to be reported under the Uniform Guidance:

Reference # and title: 2019-004 Special Education Disbursements

CFDA#, Federal Award Title, Federal Agency, Federal Award # and Year, and the Name of Pass-Through

Entity: This finding relates to the Special Education Cluster – Special Education Grants to States, CFDA #84.027A, and Special Education Preschool Grant, CFDA #84.173A, for the Federal Award Year 2019 received from Federal Agency: U.S. Department of Education, passed through Louisiana Department of Education.

Criteria or specific requirement: In accordance with 2 CFR Part 200, costs should be necessary and reasonable for the performance of the federal programs and adequately supported by proper documentation. Good controls over the disbursements require expenditures to be properly reviewed and approved.

Condition found: In testing fourteen vendor disbursements, the following items were noted:

- One disbursement was not reflected within the budget for the special education program.
- One disbursement for travel reimbursement was reimbursed four months after the travel occurred, which is not in accordance with the School Board’s policy.
- One disbursement was paid from a statement, in which there were no individual receipts supporting the expense as well as there was no supervisor approval noted.

In testing thirteen employees’ salaries, it was noted that one employee was not being paid correctly. The employee salary was underpaid for the fiscal year.

In testing a sample of two internal service charges, it was noted that although the amounts were being calculated correctly, the School Board had charged another fund’s amount to the special education fund in error.

Context: This appears to be systemic. A total of 42 disbursements were selected for testing in which 6 disbursements had exceptions.

Possible asserted effect (cause and effect):

Cause: The auditor was unable to determine the cause.

Effect: The School Board did not meet all federal compliance requirements related to allowable costs.

Recommendations to prevent future occurrences: The School Board should establish monitoring procedures over the costs being charged to the federal program to ensure it is properly documented, approved and recorded.

Origination date and prior year reference (if applicable): This finding originated fiscal year ended June 30, 2019.

Views of responsible officials: Management is in agreement with the conditions stated by the auditor. It is management’s intent not only to be good stewards of taxpayer funds, but also to ensure funds are used to appropriately promote and increase student achievement. A corrective action plan has been developed and implementation began for the 2019-2020 fiscal year.

Ouachita Parish School Board

OTHER INFORMATION



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Schedule of Prior Year Audit Findings and Questioned Costs
For the Year Ended June 30, 2019

Reference # and title: 2018-001 Internal Controls over Compensated Absences

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Proper internal controls over compensated absences require that all staff document when entering and leaving their place of employment. All absences should be reported properly to the personnel department to ensure that leave is being documented and accounted for in the School Board’s accounting system in accordance with School Board policy.

Although the School Board began piloting a new timekeeping system during the fiscal year, the School Board did not have a system in place for all locations that was consistent in documenting the coming and going of personnel. In testing five employees for documenting their coming and going, it was noted that four of the employees did not sign in and/or out during the dates selected. It was also noted, for the daily logs provided, the supervisor is not signing off as approval.

Corrective action taken: Beginning with the 2018-2019 School Year, the Ouachita Parish School Board initiated the use of an automated time and attendance system. This system was implemented district-wide to provide live, up-to-the-minute access for principals and supervisors of employee time and attendance data and to keep an accurate accounting of in/out times of all employees. Trainings for district employees were conducted by the OPSB Informational Technology and Personnel Departments. This finding is considered cleared.

Reference # and title: 2018-002 Student Activity Funds

Entity-wide or program/department specific: This finding is specific to the student activity funds.

Condition: The School Board has a policy for School Activities Funds Management which requires that all activity funds generated by a club, organization, association, class athletic team or any other organization within the school be deposited into the school fund bank account. Additionally, deposits should be made on the same day of collection, whenever possible, and no money shall be left overnight in an unlocked safe, nor shall any principal or teacher keep cash in his or her office or classroom overnight.

Through the School Board’s Internal Audit Function, the School Board became aware that two of the Sterlington High School club sponsors were not depositing all moneys in the school fund bank account. Through further investigation, which included school years 2016-2017 and 2017-2018, the School Board noted that the sponsors did not fully deposit receipts for several activities such as program sales, fees from students and parents, concession sales, and other fundraisers. Additionally, the sponsor had fundraisers that did not go through the proper approval process required by the School Board.

Based on the results of the investigation, it was estimated that money not deposited for 2016-2017 school year ranged from \$6,371 to \$6,727 and 2017-2018 school year ranged from \$4,651 to \$5,110. Furthermore, it was noted that during the investigation part of the money was either located or paid back, which totaled \$3,246. Additionally, in some instances, the School Board could not make a determination or estimate of funds not deposited due to the lack of documentation.

Schedule of Prior Year Audit Findings and Questioned Costs (continued)

The School Board notified the Louisiana Legislative Auditor, local law enforcement and the district attorney of the misappropriation of student activity funds as required by Louisiana Revised Statutes. Based on the investigation, charges were filed on Shalonda Coleman for felony theft and Shalonda Coleman resigned from the School Board. A hearing date has been set for January 2019. Although the School Board has filed a claim with insurance, no funds have been received from the claim nor from Ms. Coleman as of the date of this report.

Corrective action taken: The School Board will continue its on-going focus on annual training of school administration and bookkeepers.

Providing resources to school leadership to assist with training school staff on proper procedures in handling cash is an ongoing focus for the district, and many procedures, forms and worksheets have been added to the district website to make the information more accessible to staff in schools. District administration will continue to work and find ways to provide additional resources to school leadership to assist in monitoring school financial records, training school faculty and staff, and simplifying the collection and management of student activity funds. This finding is considered cleared.

Reference # and title: **2018-003** **Five Percent Budget Variance**

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Louisiana Revised Statute 39:1311 requires the chief executive or administrative officer to advise the governing authority or independently elected official in writing when total expenditures and other uses for the remainder of the year, within a fund, are exceeding the total budgeted expenditures and other uses by five percent or more and when total revenues and other sources for the remainder of the year, within a fund, are failing to meet budgeted revenues and other sources by five percent or more.

For fiscal year ended June 30, 2018, the School Board had two special revenue funds in which the total revenues and other sources did not meet the budgeted amounts by five percent or more.

Corrective action taken: Procedures for revising budgets were established to ensure budgets were monitored for anticipated variances throughout the year and revisions were made appropriately. This finding is considered cleared.

Reference # and title: **2018-004** **LA4 Cost Allocation**

CFDA#, Federal Award Title, Federal Agency, Federal Award # and Year, and the Name of Pass-Through

Entity: This finding relates to the TANF Cluster– LA4 Program CFDA# 93.558 for the Federal Award Year 2018, received from Federal Agency: U.S. Department of Education, passed through Louisiana Department of Education.

Condition: In accordance with 2 CFR 200, costs should be necessary and reasonable for the performance of the federal award and allocable thereto under the cost principles within subpart E. Additionally the costs assigned should be in a manner that is reasonable and consistent as well as supported by proper documentation.

For the preschool function, the School Board allocates the costs of salaries and benefits based on the teachers' student count and the student's classification. When testing a sample of two months' allocations, in which the sample consisted of fourteen out of the fifty-four teachers and aides for each month, it was noted that four staff members were not properly allocated. Although the student count agreed to supporting documentation, the spreadsheet used to allocate the salary contained errors, which caused the LA4 program to be charged in error. The LA4 program utilizes all grant funds during the fiscal year, in which this error caused the funds to be utilized earlier than normal.

Schedule of Prior Year Audit Findings and Questioned Costs (continued)

Corrective action taken: New procedures were developed to simplify the cost allocation to the LA4 program, and other preschool funding sources, by automating the cost allocation of salaries and benefits within the current payroll system using an initial cost allocation ratio. Grant accounting staff then monitored the accuracy of the initial cost allocations by tracking reported monthly student enrollments of each preschool class, and making adjustments to the initial cost allocation percentages in the payroll system as needed. This finding is considered cleared.

Respectively submitted,

A handwritten signature in blue ink, appearing to read "Regina Mekus".

**Regina Mekus
Director of Business**



1600 North 7th Street ◦ West Monroe, Louisiana 71291 ◦ Phone: (318) 432-5000 ◦ www.opsb.net

**Corrective Action Plan for Current Year Audit Findings and Questioned Cost
For Year Ended June 30, 2019**

Reference # and title: **2019-001** **Late Submission of Audit Report to the Legislative Auditor**

Entity-wide or program/department specific: This finding is entity-wide.

Condition: R.S. 24:513 A (5)(a)(i) requires that "...audits shall be completed within six months of the close of the entity's fiscal year." The School Board's audit report should be submitted to the Louisiana Legislative Auditor by December 31st each year.

Due to the turnover that occurred within the audit firm as well as the turnover within the School Board, the auditor had requested the School Board to request an extension of time to allow the auditor additional time to complete the audit report. Therefore, the School Board's audit report for the fiscal year ending June 30, 2019 was not completed within the six month deadline as per R.S. 24:513 A(5)(a)(i).

Corrective action planned: Management will coordinate with the auditor early in the audit process for planning to ensure adequate staffing is in place as well as establish deadlines for submitting information in order to ensure the audit report is filed timely.

Person responsible for corrective action plan:

Director of Business (318) 432-5234 phone
Ouachita Parish School Board (318) 432-5221 fax
1600 N 7th Street
West Monroe, LA 71291

Anticipated completion: June 30, 2020

Reference # and title: **2019-002** **Internal Controls over Capital Assets**

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Good internal controls over capital assets require procedures to be implemented to ensure additions and deletions are properly recorded on the capital asset listing per the School Board's approved policy. Periodic reviews of information entered into the system should be performed to ensure the accuracy of the information. Due care should be taken when calculating the amounts to be included in the construction in progress accounts to ensure accurate and complete information is reported and to ensure that all construction costs are included in the construction in progress information. Additionally, total costs of the completed projects should be added to the capital asset listing in full.

In testing current year additions, it was noted that the School Board had added items on the capital asset listing that were for repairs and maintenance. In addition, it was noted that capital assets that should have been added to the capital asset listing were not included.

Corrective Action Plan for Current Year Audit Findings and Questioned Costs (continued)

In testing construction in progress, the auditor had requested the School Board to revise its schedule. It was noted that there were some costs for projects that were not included as well as there were other costs that were duplicated. When tracing projects that were completed during the fiscal year to the current year additions, it was noted that in most cases the capital assets added to the listing did not include all costs of the projects.

In testing accounts payable, it was noted that the costs related to a project had not been accrued. The auditor had proposed a journal entry to the School Board to accrue the payment.

In testing the depreciation schedule, it was noted that the calculation for depreciation was for more than a year's worth of depreciation. The auditor had requested that the School Board revise the deprecation report.

Corrective action planned: Management will review internal control procedures in place over the reporting of capital assets as well as the construction in progress to ensure reports are prepared correctly.

Person responsible for corrective action plan:

Director of Business (318) 432-5234 phone
Ouachita Parish School Board (318) 432-5221 fax
1600 N 7th Street
West Monroe, LA 71291

Anticipated completion: June 30, 2020

Reference # and title: **2019-003** **Internal Controls over Journal Entries**

Entity-wide or program/department specific: This finding is entity-wide.

Condition: Good controls over journal entries require journal entries to be properly reviewed and approved before posting. Supporting documentation should be maintained with the journal entry to support the purpose of the entry. Additionally, the general ledger should be reviewed regularly for any necessary adjustments and any necessary adjustments noted should be posted in a timely manner to ensure financial information presented is up-to-date and accurate.

In testing journal entries, it was noted that several employees have access to post correcting journal entries; however, not all employees' journal entries are being reviewed and approved by a second person before the entry is posted. In a sample of 80 entries tested, there were 42 entries that did not have a second person's review before or after the entry was posted. Additionally, it was noted that five of the entries did not have the supporting documentation maintained with the entry.

Corrective action planned: Management will review the internal controls over journal entries to ensure journal entries are being adequately reviewed and posted in a timely manner.

Person responsible for corrective action plan:

Director of Business (318) 432-5234 phone
Ouachita Parish School Board (318) 432-5221 fax
1600 N 7th Street
West Monroe, LA 71291

Anticipated completion: June 30, 2020



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Audit Manager: Margie Williamson, CPA

Ernest L. Allen, CPA
(Retired) 1963 - 2000

Management Letter

Board Members
Ouachita Parish School Board
West Monroe, Louisiana

In planning and performing our audit of the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Ouachita Parish School Board as of and for the year ended June 30, 2019, we considered the School Board's internal control to plan our auditing procedures for the purpose of expressing our opinions in the financial statements and not to provide assurance on the internal control.

However, during the performance of our procedures, we noted certain matters that are presented for your consideration. This letter does not affect our report dated March 31, 2020 on the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the School Board. We will review the status of these comments during our next audit engagement. Our comments and recommendations, all of which have been discussed with appropriate members of management, are intended to improve the internal control or result in other operating efficiencies. We will be pleased to discuss these comments in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations. Our comments and management's responses are summarized as follows:

2019-M1 **Travel Reimbursements**

Comment: The School Board's travel policy requires that reimbursements be submitted within a week after travel is taken. Additionally, supporting documentation is required for reimbursement such as itemized receipts, boarding passes, etc. When testing travel, it was noted that travel is not always being submitted in accordance with Board policy as well as items such as boarding passes are being included in the supporting documentation. It was also noted that some of the travel requests did not always have an additional approval noted other than the person taking the travel.

Recommendation: The School Board should had establish monitoring procedures to ensure all travel requests and costs are properly supported and approved as well as submitted timely in accordance with the School Board's policy.

Management's response: Management will review required procedures and provide training to staff to ensure awareness of the current policy. It is the practice of the School Board that routine, in-state travel by a director does not require the approval of the Superintendent although documentation is reviewed for completeness and correctness. Management will take action to ensure this review is documented in the future.

Our audit procedures are designed primarily to enable us to form our opinions on the financial statements of the Ouachita Parish School Board as of and for the year ended June 30, 2019, which collectively comprise the Ouachita Parish School Board's basic financial statements, and therefore, may not reveal all weaknesses in policies and procedures that may exist.

Also included are management's responses to our current year management letter items. We have performed no audit work to verify the content of the responses.

Included immediately following this letter is a Status of Prior Management Letter Items. This information has not been audited by Allen, Green & Williamson, LLP, and no opinion is expressed. However, we did follow-up on the prior management letter items and performed procedures to assess the reasonableness of the Status of Prior Management Letter Items prepared by Management, and we would report, as a current-year management letter item when Allen, Green & Williamson, LLP, concludes that the Status of Prior Management Letter Items materially misrepresents the status of any prior management letter item.

This report is intended solely for the information and use of the Board members, management, others within the entity, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of this report may be limited, under Louisiana Revised Statute 24:513 this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.



Allen, Green & Williamson, LLP

Monroe, Louisiana
March 31, 2020

**Ouachita Parish School Board
Status of Prior Year Management Letter Items
For Year Ended June 30, 2019**

2018-M1 **Credit Card Charges and Statements**

Comment: Good controls require all credit card statements to be fully reviewed and approved. Additionally, charges should be properly supported by itemized receipts as well as reflect the purpose of the charge. During the testing of credit cards, it was noted that not all credit card statements reflect the statements are being reviewed and approved before the payment is processed. Additionally, it was noted in testing five school credit cards, one school had five out of ten charges tested that did not either document the purpose or have an itemized receipt.

Management's response: Each transaction charged to a School Board credit card is required to be properly authorized in accordance with the School Board's purchasing policy and procedures with an authorizing signature and evidence of receipt. All designated credit card users were reminded of School Board policy regarding purchases made with credit cards and the documentation that must be provided and retained on file with the paid credit card statement to substantiate each purchase made. Additionally, appropriate administrative staff was assigned to review credit card statements and with the evidence of the review being his/her signature on the credit card statement. Procedures for conducting the administrative review were established to verify all purchases are properly documented and made for a necessary business purpose, as well as to report non-compliance. This item is considered cleared.

2018-M2 **Reconciliation of Personnel with Manual Salary Calculations**

Comment: Good controls require checks and balances to ensure employees are being properly compensated for those salaries that are not automated. During the fiscal year, management began reconciling personnel salaries for those employees that are not automated. Through this reconciliation process, there were errors noted within the calculation. Once management became aware of the errors, the School Board began meeting with the personnel involved and making arrangements for the salaries to be reconciled back to the correct amounts.

Management's response: The processing of employee salaries each fiscal year is made through an automated process for all employee classes, except for administrators. Due to the complex formula for calculating administrator salaries, this process has always been performed outside of an automated system using spreadsheets. Management will look into the aspects of automating the calculation process; but until an automated process is available, a dual verification of the salary calculation will be made. This items is considered cleared.

Ouachita Parish School Board

AGREED UPON PROCEDURES



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INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING STATEWIDE AGREED-UPON PROCEDURES

Board Members
Ouachita Parish School Board
West Monroe, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of Ouachita Parish School Board, West Monroe, Louisiana, and the Louisiana Legislative Auditor (LLA) on the control and compliance areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for fiscal period April 1, 2018 to March 31, 2019. The School Board's management is responsible for the control and compliance areas identified in these Statewide Agreed-Upon Procedures. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures and findings are as follows:

Written Policies and Procedures

1. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):
 - a) **Budgeting**, including preparing, adopting, monitoring, and amending the budget
 - b) **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.
 - c) **Disbursements**, including processing, reviewing, and approving
 - d) **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).

- e) **Payroll/Personnel**, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.
- f) **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process
- g) **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases)
- h) **Travel and expense reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers
- i) **Ethics** including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy.
- j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) **Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

Comment: There were no exceptions noted as a result of applying agreed upon procedures.

Board or Finance Committee

2. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
 - a) Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
 - b) For those entities reporting on the governmental accounting model, observe that the minutes referenced or included monthly budget-to-actual comparisons on the general fund and major special revenue funds, as well as monthly financial statements (or budget-to-actual comparisons, if budgeted) for major proprietary funds. *Alternately, for those entities reporting on the non-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
 - c) For governmental entities, obtain the prior year audit report and observe the unrestricted fund balance in the general fund. If the general fund had a negative ending unrestricted fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unrestricted fund balance in the general fund.

Comment: There were no exceptions noted as a result of applying agreed upon procedures.

Bank Reconciliations

3. Obtain a listing of client bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for selected each account, and observe that:
 - a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);
 - b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
 - c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Comment: There were no exceptions noted as a result of applying agreed upon procedures.

Collections

4. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).
5. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e. 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
 - a) Employees that are responsible for cash collections do not share cash drawers/registers.
 - b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g. pre-numbered receipts) to the deposit.
 - c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
 - d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.
6. Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.

7. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3 under “Bank Reconciliations” above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 10 deposits and:
 - a) Observe that receipts are sequentially pre-numbered.
 - b) Trace sequentially pre-numbered receipts, system reports, and other related collection
 - c) Trace the deposit slip total to the actual deposit per the bank statement.
 - d) Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100).
 - e) Trace the actual deposit per the bank statement to the general ledger.

Comment: Collection locations tested were at the school level. At all locations, the schools have the same employee collecting cash and posting the cash to the books and also reconciling the cash to the general ledger. However, the School Board has established some mitigating controls in place. The bank reconciliations are required to be submitted to the Central office. Additionally, the internal audit department performs spot checks twice a year. Furthermore, the School Board has implemented as well as encouraging parents to use the online payment system. Parents are encouraged to pay monies such as lunchroom, school fees, fund raisers, club dues, etc. using the online system, which minimizes the amount of cash being collected at the school level.

Management’s response: Due to limitations of staff available at the school level, management will continue to rely on mitigating controls to ensure the accuracy of deposits.

Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

8. Obtain a listing of locations that process payments for the fiscal period and management’s representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).
9. For each location selected under #8 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
 - a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
 - b) At least two employees are involved in processing and approving payments to vendors.
 - c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.

- d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
10. For each location selected under #8 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:
- a) Observe that the disbursement matched the related original invoice/billing statement.
 - b) Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #9, as applicable.

Comment: There were no exceptions noted as a result of applying agreed upon procedures.

Credit Cards/Debit Cards/Fuel Cards/P-Cards

11. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
12. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
- a) Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing, by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
 - b) Observe that finance charges and late fees were not assessed on the selected statements.
13. Using the monthly statements or combined statements selected under #12 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e. each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only).

Comment: In testing the five credit card statements, one exception noted in testing the credit card statements, in which one of the statements included finance charges that were paid by the school.

Management's response: Management will remind staff of the importance of paying invoices timely in order to avoid unallowable costs of finance charges.

Payroll and Personnel

14. Obtain a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
15. Randomly select one pay period during the fiscal period. For the 5 employees/officials selected under #14 above, obtain attendance records and leave documentation for the pay period, and:
 - a) Observe that all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, an elected official is not eligible to earn leave and does not document his/her attendance and leave. However, if the elected official is earning leave according to policy and/or contract, the official should document his/her daily attendance and leave.)
 - b) Observe that supervisors approved the attendance and leave of the selected employees/officials.
 - c) Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
16. Obtain a listing of those employees/officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees/officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employee/officials' cumulative leave records, and agree the pay rates to the employee/officials' authorized pay rates in the employee/officials' personnel files.
17. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.

Comment: There was one exception noted in testing termination payments. One employee was underpaid in termination payments by approximately \$85.

Management's response: Management will review process of review and approval for termination payments to ensure calculations are accurate.

Ethics

18. Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above, obtain ethics documentation from management, and:
 - a. Observe that the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.
 - b. Observe that the documentation demonstrates each employee/official attested through signature verification that he or she has read the entity's ethics policy during the fiscal period.

Comment: There were no exceptions noted as a result in applying agreed upon procedures.

We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those control and compliance area identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those control and compliance areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Allen, Green & Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana

March 31, 2020



ALLEN, GREEN & WILLIAMSON, LLP

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INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING BESE AGREED-UPON PROCEDURES

Board Members
Ouachita Parish School Board
West Monroe, Louisiana

We have performed the procedures enumerated below, which were agreed to by the management of the Ouachita Parish School Board, West Monroe, Louisiana, the Louisiana Department of Education, and the Legislative Auditor, State of Louisiana (the specified parties), on the performance and statistical data accompanying the annual financial statements of the School Board, for fiscal year ended June 30, 2019, and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education (BESE) in compliance with Louisiana Revised Statute 24:514(I). Ouachita Parish School Board's management is responsible for the performance and statistical data. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures enumerated below either for the purpose for which this report has been requested or for any other purpose.

The procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

1. We selected a random sample of 25 transactions, reviewed supporting documentation and observed that the sampled expenditures/revenues are classified correctly and are reported in the proper amounts among the following amounts reported on the schedule:
 - Total General Fund Instructional Expenditures,
 - Total General Fund Equipment Expenditures,
 - Total Local Taxation Revenue,
 - Total Local Earnings on Investment in Real Property,
 - Total State Revenue in Lieu of Taxes,
 - Nonpublic Textbook Revenue, and
 - Nonpublic Transportation Revenue.

Comment: There were three exceptions noted in agreeing Schedule 1 to the AFR. Additionally, when testing the 25 transactions, there was one exception noted in which technology related supplies was not coded to the corrected object code.

Management's Response: Management realizes the importance of the accurate reporting of expenditures in the Annual Financial Report submitted to the Louisiana Department of Education and will review coding procedures with applicable staff.

Class Size Characteristics (Schedule 2)

2. We obtained a list of classes by school, school type, and class size as reported on the schedule. We then traced a random sample of ten classes to the October 1st roll books for those classes and determined if the class was properly classified on the schedule.

Comment: There were no exceptions noted as a result of applying the agreed upon procedures.

Education Levels/Experience of Public School Staff (No Schedule)

3. We obtained October 1st PEP data submitted to the Department of Education (or equivalent listing prepared by management), including full-time teachers, principals, and assistant principals by classification, as well as their level of education and experience, and obtained management's representation that the data/listing was complete. We then selected a sample of 25 individuals, traced to each individual's personnel file, and observed that each individual's education level and experience was properly classified on the PEP data or equivalent listing prepared by management.

Comment: There were no exceptions noted as a result of applying the agreed upon procedures.

Public School Staff Data: Average Salaries (No Schedule)

4. We obtained June 30th PEP data submitted to the Department of Education (or equivalent listing provided by management) of all classroom teachers, including base salary, extra compensation, and ROTC or rehired retiree status, as well as full-time equivalents, and obtained management's representation that the data/listing was complete. We then selected a sample of 25 individuals, traced to each individual's personnel file, and observed that each individual's salary, extra compensation, and full-time equivalents were properly included on the PEP data (or equivalent listing prepared by management).

Comment: There was one exception noted in which extra compensation for object code 122 was not reflected on the June PEP report.

Management's Response: Management will review reporting procedures to determine the cause of omission in order to prevent this occurrence in the future.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*, issued by the United States Comptroller General. We were not engaged to, and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the performance and statistical data. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures; other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on the performance and statistical data accompanying the annual financial statements of the Ouachita Parish School Board, as required by Louisiana Revised Statute 24:514(I) and the results of the testing, and not to provide an opinion on the sufficiency of the procedures. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Allen, Green & Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana
March 31, 2020

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

**General Fund Instructional and Support Expenditures
and Certain Local Revenue Sources
For the Year Ended June 30, 2019**

<u>General Fund Instructional and Equipment Expenditures</u>	Column A	Column B
General Fund Instructional Expenditures:		
Teacher and Student Interaction Activities:		
Classroom Teacher Salaries	\$ 59,250,364	
Other Instructional Staff Activities	\$ 5,379,733	
Instructional Staff Employee Benefits	\$ 30,882,001	
Purchased Professional and Technical Services	\$ 182,110	
Instructional Materials and Supplies	\$ 1,149,169	
Instructional Equipment	\$ 29,700	
Total Teacher and Student Interaction Activities		\$ 96,873,077
Other Instructional Activities		\$ 1,096,776
Pupil Support Services	\$ 11,951,920	
Less: Equipment for Pupil Support Services	\$ -	
Net Pupil Support Services		\$ 11,951,920
Instructional Staff Services	\$ 9,873,239	
Less: Equipment for Instructional Staff Services	\$ -	
Net Instructional Staff Services		\$ 9,873,239
School Administration	\$ 13,584,758	
Less: Equipment for School Administration	\$ -	
Net School Administration		\$ 13,584,758
Total General Fund Instructional Expenditures (Total of Column B)		<u>\$ 133,379,769</u>
Total General Fund Equipment Expenditures (Object 730; Function Series 1000-4000)		<u>\$ 202,490</u>
 <u>Certain Local Revenue Sources</u>		
Local Taxation Revenue:		
Advalorem Taxes		
Constitutional Ad Valorem Taxes		\$ 3,788,566
Renewable Ad Valorem Tax		\$ 17,197,647
Debt Service Ad Valorem Tax		\$ 8,061,959
Up to 1% of Collections by the Sheriff on Taxes Other than School Taxes		\$ 653,345
Result of Court Ordered Settlement (Ad Valorem)		\$ -
Penalties/Interest on Ad Valorem Taxes		\$ 55,942
Taxes Collected Due to Tax Incremental Financing (TIF)(Ad Valorem)		\$ -
Sales Taxes		
Sales and Use Taxes - Gross		\$ 45,357,835
Sales/Use Taxes - Court Settlement		\$ -
Penalties/Interest on Sales/Use Taxes		\$ 295,903
Sales/Use Taxes Collected Due to TIF		\$ -
Total Local Taxation Revenue		<u>\$ 75,411,197</u>
Local Earnings on Investment in Real Property:		
Earnings from 16th Section Property		\$ -
Earnings from Other Real Property		\$ 5,924
Total Local Earnings on Investment in Real Property		<u>\$ 5,924</u>
State Revenue in Lieu of Taxes:		
Revenue Sharing - Constitutional Tax		\$ 186,048
Revenue Sharing - Other Taxes		\$ 624,242
Revenue Sharing - Excess Portion		\$ -
Other Revenue in Lieu of Taxes		\$ 9,786
Total State Revenue in Lieu of Taxes		<u>\$ 820,076</u>
Nonpublic Textbook Revenue		<u>\$ 45,795</u>
Nonpublic Transportation Revenue		<u>\$ -</u>

OUACHITA PARISH SCHOOL BOARD
West Monroe, Louisiana

Class Size Characteristics
As of October 1, 2018

School Type	Class Size Range							
	1 - 20		21 - 26		27 - 33		34+	
	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Elementary	58.20%	2,187	30.40%	1,144	1.80%	69	0.00%	-
Elementary Activity Classes	5.10%	192	4.10%	153	0.30%	12	0.00%	-
Middle/Jr. High	53.00%	1,406	16.10%	427	7.30%	193	0.10%	2
Middle/Jr. High Activity Classes	21.50%	570	1.40%	36	0.60%	16	0.20%	4
High	55.00%	1,626	22.90%	678	5.00%	148	0.00%	1
High Activity Classes	15.00%	444	1.30%	37	0.30%	10	0.40%	13

Note: The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.