



# Louisiana Crawfish Promotion Board

Independent Accountants' Report on Applying  
Agreed-Upon Procedures

July 1, 2024 through June 30, 2025

**Griffin & Furman, LLC**  
**Certified Public Accountants**  
Federal Tax ID Number: 72-1506949

205 E. Lockwood St.  
Covington, LA 70433  
☎ 985-727-9924  
Fax: 985-400-5026

2915 S. Sherwood Forest  
Blvd. Suite B  
Baton Rouge, LA 70816  
☎ 225-292-7434  
Fax: 225-293-3651

3711 Cypress St.  
#2  
West Monroe, LA 71291  
☎ 318-397-2472

525 St. Charles Ave.  
New Orleans, LA 70130  
☎ 504-299-3434

Contact: Robert F. Furman, CPA  
[rfurman@griffinandco.com](mailto:rfurman@griffinandco.com)



American Institute of Certified Public Accountants  
Society of Louisiana CPAs

Stephen M. Griffin, CPA  
Robert J. Furman, CPA

Howard P. Vollenweider, CPA  
Jessica S. Benjamin  
Racheal D. Alvey  
Michael J. Caparotta, CPA

Angela M. Warden

Michael R. Choate, CPA  
Kent A. Berger, CPA

Independent Accountant's Report  
On Applying Agreed-Upon Procedures

To the Board of Directors of Louisiana Crawfish Promotion Board and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below related to the Louisiana Crawfish Promotion Board (the Board) internal controls and compliance with certain laws and regulations for the fiscal period July 1, 2024, through June 30, 2025. The Board's management is responsible for its financial records and establishing internal controls to ensure accurate financial reporting, compliance with laws and regulations, and accountability over public funds.

The Louisiana Crawfish Promotion Board has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of assisting users in understanding the controls that the Board uses to ensure accurate financial reporting, compliance with laws and regulations, and accountability over public funds. Additionally, the Louisiana Legislative Auditor has agreed to and acknowledged that the procedures performed are appropriate for their purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

***Written Policies and Procedures***

---

1. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories, as applicable:
  - a) ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.
  - b) ***Purchasing***, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law or state purchasing rules and regulations, as applicable to the entity; and (5) documentation required to be maintained for all bids and price quotes.
  - c) ***Disbursements***, including processing, reviewing, and approving.

- d) **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue (e.g. periodic confirmation with outside parties, reconciliation of receipt number sequences, reasonableness of cash collections based on licenses issued).
- e) **Payroll/Personnel**, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.
- f) **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- g) **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g. determining the reasonableness of fuel card purchases).
- h) **Travel and expense reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, (4) time-frame in which requests must be submitted and (5) required approvers.
- i) **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees annually attest through signature verification that they have read the entity's ethics policy.
- j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) **Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

**Results:**

*The Board does not have Purchasing, Disbursements, or Receipts/Collections policies. All other policies addressed the items stated above.*

**Annual Fiscal Report (AFR)**

---

2. Obtain the financial statements from the AFR submitted to the Division of Administration's (DOA) Office of Statewide Reporting and Accounting Policy for the current and prior periods. Perform analytical procedures comparing current and prior period amounts, by line item. Report any variances of 10% or greater for line items that are 10% or more of the respective total assets/deferred outflows of resources, liabilities/deferred inflows of resources, net position, revenues, or expenses, and management's explanation of the variance.

**Results:**

*Obtained the 2024 and 2025 submitted AFR and performed the above analytical procedures. We noted that there is a variance of more than 10% for the following line items. Explanations of the variances were provided by management.*

- *Assessments decreased by \$32,375 or 11.8%. The decrease was due natural fluctuations in the market.*
- *Cost of sale and services decreased by \$76,233 or 37.5%. The decrease was due natural fluctuations in the market.*
- *Administrative expenses decreased by \$19,028 or 52.6%. The entity is unsure of the reason for the decrease.*

### ***Board Meetings/Minutes***

---

3. Obtain and inspect the board minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
  - a) Observe that the board met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, or other equivalent document.
  - b) Observe that the minutes referenced or included monthly budget-to-actual comparisons.
  - c) Access the entity's online information included in the DOA's boards and commissions database (<https://wwwcfprd.doa.louisiana.gov/boardsandcommissions/home.cfm>) and observe that the entity submitted board meeting minutes for all meetings during the fiscal period.

***Results:***

*Procedure a) performed without exception. For procedure b), the minutes did not reference or include monthly budget-to-actual comparisons. For procedure c), the Board did not submit minutes for all meetings during the fiscal year to the DOA's boards and commissions database.*

### ***Bank Reconciliations***

---

4. Obtain a listing of bank accounts for the fiscal period from management and management's representation that the listing is complete. For each of the bank accounts in the listing provided by management, obtain bank statements and reconciliations for all months in the fiscal period and observe that:
  - a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);
  - b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged);
  - c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 6 months from the statement closing date; and
  - d) The reconciled balance for the final month of the fiscal period agrees to the general ledger.

***Results:***

*Per discussion with management, the corresponding secretary informally reconciles the bank account each month when the bank statement is received. Accordingly, we could not complete these procedures.*

## ***Receipts/Collections***

---

5. Obtain and inspect written policies and procedures relating to employees' job duties (if no written policies or procedures, inquire of employees about their job duties), and observe that job duties for collections are properly segregated such that:
  - a) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts or license applications received) to the deposit.
  - b) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
  - c) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source, are not responsible for collecting cash, unless another employee verifies the reconciliation.

***Results:***

*Procedure performed without exception.*

6. Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.

***Results:***

*Per discussion with management, there is no bond or insurance policy for individuals who have access to cash.*

7. Randomly select 5 deposit dates for each of the bank accounts (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 5 deposits for each bank account and:
  - a) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - b) Trace the deposit slip total to the actual deposit per the bank statement.
  - c) Observe that the deposit was made within one business day of collection (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100).
  - d) Trace the actual deposit per the bank statement to the general ledger.

***Results:***

*Procedures performed without exception.*

8. Obtain and inspect written policies and procedures (if no written policies and procedures, inquire to management) and observe that there is a process performed to determine completeness of all collections, including electronic transfers, for each revenue source (e.g. periodic confirmation with outside parties, reconciliation of receipt number sequences, reasonableness of cash collections based on licenses issued) by a person who is not responsible for collections.

**Results:**

*Procedure performed without exception.*

9. For licensing boards, obtain a list of initial and renewal licenses granted during the period from management and management's representation that the listing is complete. Randomly select 10 individual applicants from the listing and obtain the supporting documentation (e.g. application, copy of check) from management and:
  - a) Observe that the fee paid for license was the appropriate fee based on the applicable fee schedule established by the board or statute.
  - b) If a penalty was assessed (e.g. late fee), observe that the penalty was assessed and collected in accordance with the board's policies.

**Results:**

*Not applicable.*

10. For licensing boards, obtain and inspect the board's written policies and procedures for granting licenses (if no written policies and procedures, inquire to management) and observe that there is a process performed to ensure licensees meet the licensure requirements established by the board or statute, as applicable. For the 10 individual applicants selected in the previous step that were granted initial or renewal licenses during the period, request the supporting documentation (e.g. licensee file) from management and:
  - a) Observe that the board followed the established process to issue or renew the license.
  - b) Observe the documentation contains evidence that the licensee meets or continues to meet (if renewal) the licensure requirements established by the board or statute, as applicable.
  - c) Observe that the license was granted or approved by the board or the designated board member(s), as applicable.

**Results:**

*Not applicable.*

11. For levee districts, obtain independent confirmation of the tax amounts received from the appropriate parish Sherriff's offices. Observe that the confirmed amount agrees to the amount deposited by levee district.

**Results:**

*Not applicable.*

***Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)***

---

12. Obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employees' job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
  - a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
  - b) At least two employees are involved in processing and approving payments to vendors.
  - c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.

- d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

**Results:**

*Per discussion with management, the person responsible for processing payments is the same person who mails the checks.*

13. Obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements which are addressed in separate sections below) and obtain management's representation that the population is complete. Randomly select 5 disbursements, obtain supporting documentation (e.g. purchase requisition, invoices, receipts, receiving slips) for each transaction and:
  - a) Observe that the disbursement matched the related original invoice/billing statement
  - b) Observe that the disbursement documentation included evidence (e.g. initial/date, electronic logging) of segregation of duties tested under #12, as applicable.

**Results:**

*The Board was unable to locate any of the invoices for the disbursements selected for testing.*

**Credit Cards/Debit Cards/Fuel Cards/P-Cards**

---

14. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete. Randomly select 2 monthly statements or combined statements for each card (for a debit card, randomly select 2 monthly bank statements), obtain supporting documentation, and:
  - a) Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g. original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder.
  - b) Observe that finance charges and late fees were not assessed on the selected statements.

**Results:**

*Not applicable.*

15. Obtain supporting documentation for all transactions included on the monthly statements or combined statements selected in #14 above. For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

**Results:**

*Not applicable.*

**Travel and Travel-Related Expense Reimbursements (excluding card transactions)**

---

16. Obtain from management a listing of all travel and travel-related expense reimbursements paid to employees and board members during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement

forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

- a) If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana in PPM49 (<https://www.doa.la.gov/pages/osp/travel/TravelPolicy.aspx>) or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov)).
- b) If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
- c) Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).
- d) Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

**Results:**

*There were only four reimbursements to review. The four reimbursements selected involved reimbursements for miles driven by Board members to attend meetings. We reviewed mileage vouchers in an itemized format showing the proper rates were used. The vouchers lacked evidence of approval by someone other than the person receiving reimbursement.*

**Contracts**

---

17. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternately, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:
  - a) Observe that the contract was bid in accordance with the Louisiana Procurement Code or the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
  - b) Observe that the contract was approved by the governing body/board, if required by policy.
  - c) If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment.
  - d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

**Results:**

*Procedures a), b), and c) were performed without exception. For procedure d), the Board was unable to locate invoices for the contracts during the period.*

**Payroll and Personnel**

---

18. Obtain a listing of employees employed during the fiscal period, and management's representation that the listing is complete. Randomly select 5 employees (or select all employees if less than 5), obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

**Results:**

*Not applicable. The Board has no employees.*

19. Randomly select 2 pay periods during the fiscal period. For the employees selected under #18 above, obtain attendance records and leave documentation for the pay period, and:
- a) Observe that all selected employees documented their daily attendance and leave (e.g., vacation, sick, compensatory).
  - b) Observe that supervisors approved the attendance and leave of the selected employees.
  - c) Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.

**Results:**

*Not applicable.*

20. Obtain a listing of those employees that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select 2 employees, obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employees' cumulative leave records, and agree the pay rates to the employees' authorized pay rates in the employees' personnel files.

**Results:**

*Not applicable.*

21. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.

**Results:**

*Not applicable.*

**Ethics**

---

22. Using the 5 randomly selected employees from procedure #18 under "Payroll and Personnel" above, obtain ethics documentation from management, and:
- a) Observe that the documentation demonstrates each employee completed one hour of ethics training during the fiscal period.
  - b) Observe that the documentation demonstrates each employee attested through signature verification that he or she has read the entity's ethics policy during the fiscal period.

**Results:**

*Not applicable. The Board has no employees.*

23. Obtain a listing of board members from management. Randomly select 5 board members and observe documentation to demonstrate that required annual ethics training was completed.

**Results:**

*Three of the five Board members selected could not locate documentation demonstrating required annual ethics training was completed. The remaining two Board members recently joined the Board and have not completed the training at the time of our review.*

## ***Budget***

---

24. Obtain a copy of the legally adopted budget, including all amendments, and the board minutes. Observe the minutes contain approval of the budget and amendments.

***Results:***

*The Board was unable to locate the budget for the period. We did observe the minutes contained approval of the budget.*

25. Compare the total revenues and total expenditures of the final budget to actual total revenues and total expenditures on the financial statements or AFR. Report variances of 10% or greater.

***Results:***

*The Board was unable to locate the budget for the period.*

26. Inquire of management whether the entity has updated its budget information in the DOA's boards and commissions database referred to in #3 above for the current fiscal period (i.e. period covered in these procedures). Access the online database and obtain the budget information for the current fiscal period. Observe that the budget information contained in the database agrees to the budget adopted by the entity's board.

***Results:***

*The Board was unable to locate their budget for the period.*

## ***Debt Service***

---

27. Obtain a listing of bonds/notes issued during the fiscal period and management's representation that the listing is complete. Select all bonds/notes on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each bond/note issued.

***Results:***

*Not applicable. The Board has no debt.*

28. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

***Results:***

*Not applicable. The Board has no debt.*

## ***Sexual Harassment***

---

29. Obtain and inspect the entity's written sexual harassment policies and procedures and observe that they address all requirements of R.S. 42:342-344, including agency responsibilities and prohibitions; annual employee training; and annual reporting requirements.

***Results:***

*Procedure performed without exception.*

30. Obtain a listing of employees/board members employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/board members, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/board member completed at least one hour of sexual harassment training during the calendar year.

**Results:**

*The Board was unable to provide training documentation for three Board members.*

31. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

**Results:**

*Procedure performed without exception.*

32. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that it includes the applicable requirements of R.S. 42:344.

**Results:**

*Procedure performed without exception*

**Other**

---

33. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled.

**Results:**

*Not applicable. Management represented there were no misappropriations of public funds during the fiscal period.*

34. Observe that the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds. This notice is available for download or print at [www.la.gov/hotline](http://www.la.gov/hotline).

**Results:**

*Procedure performed without exception.*

We were engaged by Louisiana Crawfish Promotion Board to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. An agreed-upon procedures engagement involves the practitioner performing specific procedures that the engaging party has agreed to and acknowledged to be appropriate for the intended purpose of the engagement and reporting findings based on the procedures performed. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on the Board's internal controls and compliance with laws and regulations. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Louisiana Crawfish Promotion Board and to meet our ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely for the information and use of the Louisiana Crawfish Promotion Board and the Louisiana Legislative Auditor and is not intended to be and should not be used by anyone other than those specified parties. Under R.S. 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

*Griffin & Furman, LLC*

Covington, Louisiana

January 26, 2026

# LOUISIANA CRAWFISH PROMOTION BOARD

## Schedule of Findings

For the Year Ended June 30, 2025

### 2025-1-Written Policies and Procedures

**Procedure:** Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories, as applicable:

- a) **Budgeting**, including preparing, adopting, monitoring, and amending the budget.
- b) **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law or state purchasing rules and regulations, as applicable to the entity; and (5) documentation required to be maintained for all bids and price quotes.
- c) **Disbursements**, including processing, reviewing, and approving
- d) **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue (e.g. periodic confirmation with outside parties, reconciliation of receipt number sequences, reasonableness of cash collections based on licenses issued).
- e) **Payroll/Personnel**, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.
- f) **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- g) **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g. determining the reasonableness of fuel card purchases).
- h) **Travel and expense reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, (4) time-frame in which requests must be submitted and (5) required approvers.
- i) **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees annually attest through signature verification that they have read the entity's ethics policy.
- j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) **Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

### **Findings:**

*The Board does not have Purchasing, Disbursements, or Receipts/Collections policies.*

# LOUISIANA CRAWFISH PROMOTION BOARD

## Schedule of Findings

For the Year Ended June 30, 2025

### **Recommendation:**

*We recommend the Board consider formalizing these policies and procedures through a written policies and procedures document.*

### **2025-2-Board Minutes**

**Procedure:** Obtain and inspect the board minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:

- a) Observe that the board met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, or other equivalent document.
- b) Observe that the minutes referenced or included monthly budget-to-actual comparisons.
- c) Access the entity's online information included in the DOA's boards and commissions database (<https://wwwcfprd.doa.louisiana.gov/boardsandcommissions/home.cfm>) and observe that the entity submitted board meeting minutes for all meetings during the fiscal period.

### **Finding:**

*For procedure b), the minutes did not reference or include monthly budget-to-actual comparisons. For procedure c), the Board did not submit minutes for all meetings during the fiscal year to the DOA's boards and commissions database.*

### **Recommendation:**

*We recommend the Board review budget-to-actual comparisons at each Board meeting and submit all minutes during each fiscal year to the DOA's boards and commissions database.*

### **2025-3-Bank Reconciliation**

**Procedure:** Obtain a listing of bank accounts for the fiscal period from management and management's representation that the listing is complete. For each of the bank accounts in the listing provided by management, obtain bank statements and reconciliations for all months in the fiscal period and observe that:

- a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);
- b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged);
- c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 6 months from the statement closing date; and
- d) The reconciled balance for the final month of the fiscal period agrees to the general ledger.

# LOUISIANA CRAWFISH PROMOTION BOARD

## Schedule of Findings

For the Year Ended June 30, 2025

***Finding:***

*Per discussion with management, the corresponding secretary informally reconciles the bank account each month when the bank statement is received. Accordingly, we could not complete these procedures.*

***Recommendation:***

*We recommend formal bank reconciliations be prepared each month in a timely manner with preparer, prepared date, reviewer, and reviewed date formally documented.*

### **2025-4-Recepits/Collections**

***Procedure:*** Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.

***Finding:***

*Per discussion with management, there is no bond or insurance policy for individuals who have access to cash.*

***Recommendation:***

*We recommend the Board consider acquiring a bond or insurance policy for theft for all individuals that have access to cash.*

### **2025-5-Non-Payroll Disbursements**

***Procedure:*** Obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employees' job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:

- a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
- b) At least two employees are involved in processing and approving payments to vendors.
- c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
- d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

***Finding:***

*Per discussion with management, the person responsible for processing payments is the same person who mails the checks.*

***Recommendation:***

*We recommend the Board separates these duties.*

# LOUISIANA CRAWFISH PROMOTION BOARD

## Schedule of Findings

For the Year Ended June 30, 2025

### 2025-5-Non-Payroll Disbursements

*Procedure:* Obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements which are addressed in separate sections below) and obtain management's representation that the population is complete. Randomly select 5 disbursements, obtain supporting documentation (e.g. purchase requisition, invoices, receipts, receiving slips) for each transaction and:

- a) Observe that the disbursement matched the related original invoice/billing statement
- b) Observe that the disbursement documentation included evidence (e.g. initial/date, electronic logging) of segregation of duties tested under #12, as applicable.

***Finding:***

*The Board was unable to locate any of the invoices for the disbursements selected for testing.*

***Recommendation:***

*We recommend the Board retain documentation of expenses.*

### 2025-6-Travel and Travel-Related Expense Reimbursements

*Procedure:* Obtain from management a listing of all travel and travel-related expense reimbursements paid to employees and board members during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

- a) If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana in PPM49 (<https://www.doa.la.gov/pages/osp/travel/TravelPolicy.aspx>) or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov)).
- b) If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
- c) Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).
- d) Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

***Finding:***

*None of the reimbursements selected for testing were reviewed and approved, in writing, by someone other than the person receiving reimbursement.*

## LOUISIANA CRAWFISH PROMOTION BOARD

### Schedule of Findings

For the Year Ended June 30, 2025

***Recommendation:***

*We recommend all travel reimbursements be reviewed and approved, in writing, by someone other than the person receiving reimbursement.*

**2025-7-Contracts**

***Procedure:*** Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternately, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:

- a) Observe that the contract was bid in accordance with the Louisiana Procurement Code or the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
- b) Observe that the contract was approved by the governing body/board, if required by policy.
- c) If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment.
- d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

***Finding:***

*For procedure d), the Board was unable to locate invoices for the contracts during the period.*

***Results:***

*We recommend that the Board retain all contract invoices.*

**2025-8-Ethics**

***Procedure:*** Obtain a listing of board members from management. Randomly select 5 board members and observe documentation to demonstrate that required annual ethics training was completed.

***Finding:***

*Three of the five Board members selected could not locate documentation demonstrating required annual ethics training was completed. The remaining two Board members recently joined the Board and have not completed the training at the time of our review.*

***Recommendation:***

*We recommend the Board ensure ethics training for all Board members is appropriately documented and maintained.*

# LOUISIANA CRAWFISH PROMOTION BOARD

## Schedule of Findings

For the Year Ended June 30, 2025

### 2025-9-Budget

**Procedure:** Compare the total revenues and total expenditures of the final budget to actual total revenues and total expenditures on the financial statements or AFR. Report variances of 10% or greater.

**Finding:**

*The Board was unable to locate the budget for the period.*

**Recommendation:**

*We recommend the Board retain a copy of all adopted budgets and budget amendments.*

### 2025-10-Budget

**Procedure:** Inquire of management whether the entity has updated its budget information in the DOA's boards and commissions database referred to in #3 above for the current fiscal period (i.e. period covered in these procedures). Access the online database and obtain the budget information for the current fiscal period. Observe that the budget information contained in the database agrees to the budget adopted by the entity's board.

**Finding:**

*The Board was unable to locate their budget for the period.*

**Recommendation:**

*We recommend the Board update their budget information in the DOA's boards and commissions database.*

### 2025-11-Sexual Harassment

**Procedure:** Obtain a listing of employees/board members employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/board members, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/board member completed at least one hour of sexual harassment training during the calendar year.

**Finding:**

*The Board was unable to provide training documentation for three Board members.*

**Recommendation:**

*We recommend the Board retain documentation of sexual harassment training for all board members.*

January 26, 2026

Griffin & Furman, LLC  
205 E. Lockwood Street  
Covington, Louisiana 70433

Re: FY 2024-2025 Agreed Upon Procedures Schedule of Findings

Dear Mr. Furman,

In response to the above referenced Schedule of Findings, the Louisiana Crawfish Promotion Board acknowledges the finding and agrees to take the following corrective actions.

#### **2025-1-Written Policies and Procedures**

***Procedure:*** Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories, as applicable:

- a) ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.
- b) ***Purchasing***, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law or state purchasing rules and regulations, as applicable to the entity; and (5) documentation required to be maintained for all bids and price quotes.
- c) ***Disbursements***, including processing, reviewing, and approving
- d) ***Receipts/Collections***, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue (e.g. periodic confirmation with outside parties, reconciliation of receipt number sequences, reasonableness of cash collections based on licenses issued).
- e) ***Payroll/Personnel***, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.
- f) ***Contracting***, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- g) ***Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)***, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g. determining the reasonableness of fuel card purchases).
- h) ***Travel and expense reimbursement***, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, (4) time-frame in which requests must be submitted and (5) required approvers.

- i) **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees annually attest through signature verification that they have read the entity's ethics policy.
- j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) **Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

**Findings:**

*The Board does not have Purchasing, Disbursements, or Receipts/Collections policies.*

**Recommendation:**

*We recommend the Board consider formalizing these policies and procedures through a written policies and procedures document.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** We will work to create a written policies and procedures document for purchasing, disbursements, and/or receipts/collections.

**2025-2-Board Minutes**

**Procedure:** Obtain and inspect the board minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:

- a) Observe that the board met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, or other equivalent document.
- b) Observe that the minutes referenced or included monthly budget-to-actual comparisons.
- c) Access the entity's online information included in the DOA's boards and commissions database (<https://www.cfprd.doa.louisiana.gov/boardsandcommissions/home.cfm>) and observe that the entity submitted board meeting minutes for all meetings during the fiscal period.

**Finding:**

*For procedure b), the minutes did not reference or include monthly budget-to-actual comparisons. For procedure c), the Board did not submit minutes for all meetings during the fiscal year to the DOA's boards and commissions database.*

**Recommendation:**

*We recommend the Board review budget-to-actual comparisons at each Board meeting and submit all minutes during each fiscal year to the DOA's boards and commissions database.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** We will work to review budget-to-actual comparisons at each board meeting and submit all minutes during each fiscal year to the DOA's boards and commissions database.

### **2025-3-Bank Reconciliation**

**Procedure:** Obtain a listing of bank accounts for the fiscal period from management and management's representation that the listing is complete. For each of the bank accounts in the listing provided by management, obtain bank statements and reconciliations for all months in the fiscal period and observe that:

- a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);
- b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged);
- c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 6 months from the statement closing date; and
- d) The reconciled balance for the final month of the fiscal period agrees to the general ledger.

**Finding:**

*Per discussion with management, the corresponding secretary informally reconciles the bank account each month when the bank statement is received. Accordingly, we could not complete these procedures.*

**Recommendation:**

*We recommend formal bank reconciliations be prepared each month in a timely manner with preparer, prepared date, reviewer, and reviewed date formally documented.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** We will work to formally reconcile bank statements each month with name of preparer, date, reviewer and reviewed date documented.

### **2025-4-Receipits/Collections**

**Procedure:** Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.

**Finding:**

*Per discussion with management, there is no bond or insurance policy for individuals who have access to cash.*

**Recommendation:**

*We recommend the Board consider acquiring a bond or insurance policy for theft for all individuals that have access to cash.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** No individual has access to cash.

## **2025-5-Non-Payroll Disbursements**

**Procedure:** Obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employees' job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:

- a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
- b) At least two employees are involved in processing and approving payments to vendors.
- c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
- d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

**Finding:**

*Per discussion with management, the person responsible for processing payments is the same person who mails the checks.*

**Recommendation:**

*We recommend the Board separates these duties.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** The board will take this under consideration.

## **2025-5-Non-Payroll Disbursements**

**Procedure:** Obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements which are addressed in separate sections below) and obtain management's representation that the population is complete. Randomly select 5 disbursements, obtain supporting documentation (e.g. purchase requisition, invoices, receipts, receiving slips) for each transaction and:

- a) Observe that the disbursement matched the related original invoice/billing statement
- b) Observe that the disbursement documentation included evidence (e.g. initial/date, electronic logging) of segregation of duties tested under #12, as applicable.

**Finding:**

*The Board was unable to locate any of the invoices for the disbursements selected for testing.*

**Recommendation:**

*We recommend the Board retain documentation of expenses.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** We will ensure that we receive invoices for all payments made.

## **2025-6-Travel and Travel-Related Expense Reimbursements**

**Procedure:** Obtain from management a listing of all travel and travel-related expense reimbursements paid to employees and board members during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

- a) If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana in PPM49 (<https://www.doa.la.gov/pages/osp/travel/TravelPolicy.aspx>) or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov)).
- b) If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
- c) Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).
- d) Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

**Finding:**

*None of the reimbursements selected for testing were reviewed and approved, in writing, by someone other than the person receiving reimbursement.*

**Recommendation:**

*We recommend all travel reimbursements be reviewed and approved, in writing, by someone other than the person receiving reimbursement.*

**Louisiana Crawfish Promotion and Research Board Corrective Action:** We will have someone other than the person receiving reimbursements review travel reimbursements.

## **2025-7-Contracts**

**Procedure:** Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternately, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:

- a) Observe that the contract was bid in accordance with the Louisiana Procurement Code or the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
- b) Observe that the contract was approved by the governing body/board, if required by policy.
- c) If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment.

- d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

***Finding:***

*For procedure d), the Board was unable to locate invoices for the contracts during the period.*

***Results:***

*We recommend that the Board retain all contract invoices.*

***Louisiana Crawfish Promotion and Research Board Corrective Action:*** We will work to receive all contract invoices.

**2025-8-Ethics**

***Procedure:*** Obtain a listing of board members from management. Randomly select 5 board members and observe documentation to demonstrate that required annual ethics training was completed.

***Finding:***

*Three of the five Board members selected could not locate documentation demonstrating required annual ethics training was completed. The remaining two Board members recently joined the Board and have not completed the training at the time of our review.*

***Recommendation:***

*We recommend the Board ensure ethics training for all Board members is appropriately documented and maintained.*

***Louisiana Crawfish Promotion and Research Board Corrective Action:*** We will work to receive all ethics training certificates for all board members.

**2025-9-Budget**

***Procedure:*** Compare the total revenues and total expenditures of the final budget to actual total revenues and total expenditures on the financial statements or AFR. Report variances of 10% or greater.

***Finding:***

*The Board was unable to locate the budget for the period.*

***Recommendation:***

*We recommend the Board retain a copy of all adopted budgets and budget amendments.*

***Louisiana Crawfish Promotion and Research Board Corrective Action:*** We will work to retain a copy of all adopted budget and budget amendments.

**2025-10-Budget**

***Procedure:*** Inquire of management whether the entity has updated its budget information in the DOA's boards and commissions database referred to in #3 above for the current fiscal period (i.e. period covered in these procedures). Access the online database and obtain the budget information for the

current fiscal period. Observe that the budget information contained in the database agrees to the budget adopted by the entity's board.

***Finding:***

*The Board was unable to locate their budget for the period.*

***Recommendation:***

*We recommend the Board update their budget information in the DOA's boards and commissions database.*

***Louisiana Crawfish Promotion and Research Board Corrective Action:*** We will work to update the budget information in the DOA's board and commissions database.

**2025-11-Sexual Harassment**

***Procedure:*** Obtain a listing of employees/board members employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/board members, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/board member completed at least one hour of sexual harassment training during the calendar year.

***Finding:***

*The Board was unable to provide training documentation for three Board members.*

***Recommendation:***

*We recommend the Board retain documentation of sexual harassment training for all board members.*

***Louisiana Crawfish Promotion and Research Board Corrective Action:*** We will work to retain documentation of sexual harassment training for all board members.

*Sincerely,*



**Annie Zaunbrecher**  
**Director**

# LOUISIANA CRAWFISH PROMOTION BOARD

## Status of Prior Year Findings

For the Year Ended June 30, 2025

### **2024-1 - Written Policies and Procedures**

**Procedure:** Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories:

- b) Purchasing
- c) Disbursements
- d) Receipts / Collections
- f) Contracting
- h) Travel & Expense Reimbursement
- i) Ethics

**Results:** For b), c), and d) the Board's procedures are not formally documented due to the simplicity of operations and limited activity of the Board. For f), h), and i) the Board follows the State's policies in these areas.

**Recommendation:** For all areas listed above we recommend the Board consider formalizing policies and procedures through a written policies and procedures document.

**Status:** Unresolved

### **2024-2 - Bank Reconciliations**

**Procedure:** Obtain a listing of bank accounts for the fiscal period from management and management's representation that the listing is complete. For each of the bank accounts in the listing provided by management, obtain bank statements and reconciliations for all months in the fiscal period and observe that bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged).

**Results:** Per discussion with management of the Board, the corresponding secretary informally reconciles the bank account each month when the bank statement is received. Accordingly, we could not complete this procedure.

**Recommendation:** We recommend management prepare formal reconciliations each month that documents who prepared and the date of preparation.

**Status:** Unresolved

### **2024-3 - Bank Reconciliations**

**Procedure:** Obtain a listing of bank accounts for the fiscal period from management and management's representation that the listing is complete. For each of the bank accounts in the listing provided by management,

## LOUISIANA CRAWFISH PROMOTION BOARD

### Status of Prior Year Findings

#### For the Year Ended June 30, 2025

obtain bank statements and reconciliations for all months in the fiscal period and observe that bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged).

**Results:** *Per discussion with management of the Board, the corresponding secretary informally reconciles the bank account each month when the bank statement is received. Accordingly, we could not complete this procedure.*

**Recommendation:** *We recommend management prepare formal reconciliations each month that documents a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed the reconciliation.*

**Status:** *Unresolved*

#### 2024-4- Bank Reconciliations

**Procedure:** Obtain a listing of bank accounts for the fiscal period from management and management's representation that the listing is complete. For each of the bank accounts in the listing provided by management, obtain bank statements and reconciliations for all months in the fiscal period and observe that the reconciled balance for the final month of the fiscal period agrees to the general ledger.

**Results:** *Because the Board does not prepare a formal reconciliation, we reconciled the check register balance to the bank statement balance and noted two reconciling transactions totaling \$34,837.60.*

**Recommendation:** *We recommend the Board prepare a formal reconciliation each month.*

**Status:** *Unresolved*

#### 2024-5 - Receipts/Collections

**Procedure:** Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.

**Finding:** *The corresponding secretary only deposits receipts from Louisiana Department of Agriculture and Forestry and has not authority over accounts; the secretary is not covered by a bond or insurance policy for theft.*

**Recommendation:** *We recommend the Board consider acquiring a bond or insurance policy for theft for all persons who have access to cash.*

**Status:** *Unresolved*

## LOUISIANA CRAWFISH PROMOTION BOARD

### Status of Prior Year Findings

For the Year Ended June 30, 2025

#### 2024-6 – Ethics

**Procedure:** Obtain a listing of board members from management. Randomly select 5 board members and observe documentation to demonstrate that required annual ethics training was completed

**Finding:** *Two of the five board members tested didn't have documentation that the required annual ethics training was completed.*

**Recommendation:** *We recommend the board collect all ethics certificates from all board members subsequent to completion.*

**Status:** *Unresolved*

#### 2024-7 – Budget

**Procedure:** Compare the total revenues and total expenditures of the final budget to actual total revenues and total expenditures on the financial statements or AFR. Report variances of 10% or greater.

**Finding:** *Actual Revenues were 17% more than budgeted.*

**Recommendation:** *We recommend the board review the budget regularly and make amendments as needed.*

**Status:** *Unresolved*

#### 2024-8 – Sexual Harassment

**Procedure:** Obtain a listing of employees/board members employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/board members, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/board member completed at least one hour of sexual harassment training during the calendar year.

**Finding:** *Three of the five board members tested did not have documentation of a completed sexual harassment training.*

**Recommendation:** *We recommend the board member complete at least one hour of sexual harassment training during the calendar year, and submit documentation of the training to management.*

**Status:** *Unresolved*