



SHREVEPORT
Louisiana

Comprehensive
Annual
Financial Report

AS OF AND FOR THE YEAR
ENDED DECEMBER 31

2019





Comprehensive Annual Financial Report

As of and for the year ended December 31, 2019

Finance Department
Sherricka Fields Jones, Chief Financial Officer

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Introductory

SECTION



CITY OF SHREVEPORT

P.O. BOX 31109 SHREVEPORT, LA 71130 • 505 TRAVIS STREET SHREVEPORT, LA 71101

Website: www.shreveportla.gov

November 12, 2020

Mayor Adrian Perkins
Members of the City Council
City of Shreveport, Louisiana

Mayor and Members of the City Council:

In accordance with Section 10.02, paragraph (j), of the City Charter, and pursuant to Louisiana State Statutes I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2019. The financial statements were prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with generally accepted government auditing standards by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City's financial and operating activities during 2019 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. In addition to internal controls established by management and those built into the accounting system, the Office of Internal Audit periodically reviews the adequacy of internal controls. The Internal Auditor and her staff are independent of the Finance Department. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 4.28 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the State of Louisiana. The accounting firm of Carr, Riggs & Ingram, LLC, was selected by the City Council to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the year ended December 31, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City's financial statements for the year ended December 31, 2019, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Shreveport

The City of Shreveport was incorporated in 1839. It is located on the west bank of the Red River in Northwest Louisiana, approximately thirty (30) miles south of Arkansas and fifteen (15) miles east of Texas. Shreveport is the seat of Caddo Parish and the center of a metropolitan area that includes Bossier, Caddo, and Webster Parishes. Although located primarily in Caddo Parish, a small portion of the City extends into Bossier Parish. The current area of the City is approximately 123 square miles.

The City of Shreveport has been organized under a mayor-council form of government since 1978, when the current City charter was adopted by the voters. The charter provides for a seven member council, with each member selected for four-year terms from separate districts of the City. The mayor is elected at-large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, airports, transportation, recreational activities, general administration functions, and others.

These financial statements present the City of Shreveport (the primary government) and its component units. The component units are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority, Metropolitan Planning Commission, and Shreve Memorial Library. They are reported separately within the City's financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City's financial planning and control. The City Council is required to adopt the final budgets no later than December 15 each year. Budgets are adopted at the fund, department and object level. The exception is the Community Development Department where the budget is at the fund, department, division and object level. Budgetary transfers across department lines or between classes of lump sum appropriations require the approval of the City Council.

In developing and evaluating the accounting system of the City, the Finance Department considers the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and regarding the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable

assurance recognizes that the cost of control should not exceed benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the City government is responsible for ensuring that adequate internal controls are in effect. All internal control evaluations occur within the framework described. The Finance Department believes that the internal controls of the City adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

Local Economy

Sales taxes make up the largest part of local revenues. While collections of sales taxes have fluctuated in recent years, with an increase in gas exploration and collections from online sales, sales tax collections have rebounded. The corona virus pandemic which shut the economy down in March 2020 impacted the City's sales tax revenues; however, have picked up as the economy has reopened. Sales tax revenue through October 2020 is up by 1% from the same period in 2019. Expectations are that sales tax revenues for 2020 will be equal or near equal to the 2019 revenues for the remainder of the 2020 year. The five year trend for sales tax has been as follows:

2015	117,990,678
2016	115,450,214
2017	118,856,148
2018	123,869,548
2019	124,235,262

Casino revenues continue to decline as competition within the region increases. The Covid-19 Pandemic economic shutdown closed the casinos for a protracted period; and one of the casinos has closed permanently. It is probable that the casino revenue will fall at a greater rate in 2020. The five-year history of gaming revenues is as follows:

2015	10,035,079
2016	9,615,662
2017	8,916,942
2018	8,792,004
2019	8,312,300

Work continues on the Water & Sewerage projects to improve and upgrade the sewer system throughout the City. With most major arterial routes overlaid in last several years, another \$6.9 million was appropriated from the Streets Special Revenue Fund to continue overlaying and repair streets throughout the city.

Creation of the Solid Waste Enterprise Fund

Effective June 1, 2019, the Council approved creation of a new enterprise fund by moving the Solid Waste Division from the Public Works Department and establishing it as an enterprise fund. Concurrently, the Council established a \$7 monthly sanitation fee, which appears on the City's water bill as a garbage fee. The revenues from this fee are deposited in the Solid Waste Enterprise Fund which supports the City's solid waste collection.

Long-term Financial Planning

A consent decree, with the United States Environmental Protection Agency (EPA) and the Louisiana Department of Environmental Quality (DEQ), relative to wastewater improvements in Shreveport was officially filed in early 2014. The consent decree requires the city to make various wastewater treatment plant and sanitary sewer infrastructure improvements in order to reduce sanitary sewer overflows in the sewer collection system and meet wastewater discharge permit requirements.

To fund the sewer improvement program, the City Council approved rate increases over a 10 year period from 2013 through 2022. The first of those increases went into effect October 1, 2013. A 7% increases in sewer rates went into effect January 1, 2019. Phase 1 and Phase 2 projects have been completed. The Water & Sewerage Department is coordinating with the regulatory agencies about future phases of the program and associated funding requirements.

Relevant Financial Policies

The City paid off all but the 2011 and 2014 GOB debt in 2019. Increases in Water and Sewer rates will fund the additional debt required to complete the project required by the consent decree. However, revenue uncertainty created by the pandemic will challenge continuing services at current levels without additional revenues.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Shreveport for its comprehensive annual financial report for the fiscal year ended December 31, 2018. This was the tenth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the preparation of this report possible. I also acknowledge the thorough and professional help in completing the audit from our independent auditors, Carr, Riggs & Ingram, LLC. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Sincerely,



Sherricka Fields Jones
Chief Financial Officer



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

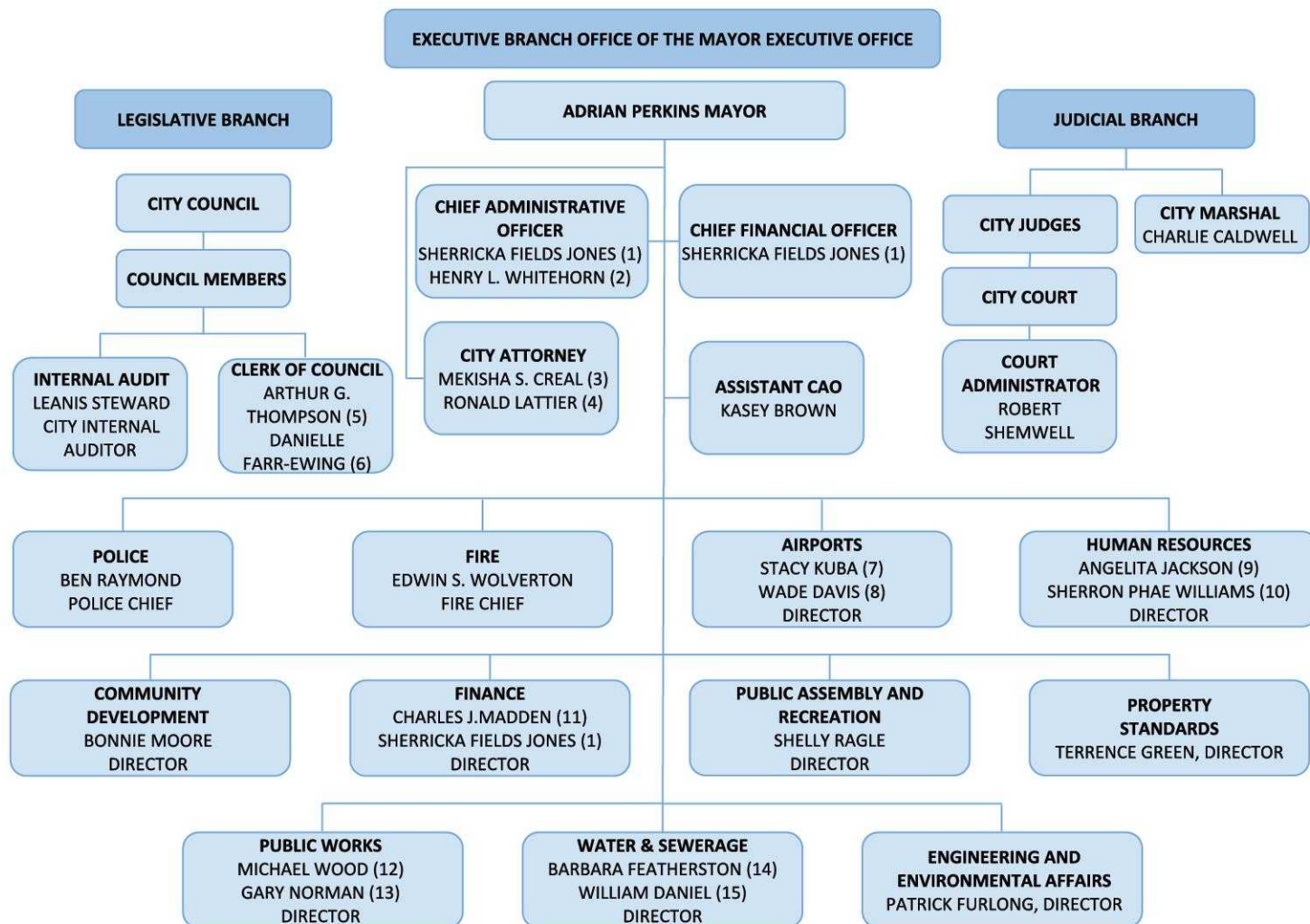
**City of Shreveport
Louisiana**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

December 31, 2018

Christopher P. Morill

Executive Director/CEO

CITY OF SHREVEPORT, LOUISIANA
ORGANIZATION CHART

Legend for the Organization Chart

1. Sherricka Fields Jones was appointed to the newly created office of Chief Finance Officer on February 10, 2020; and simultaneously assumed the duties of Director of Finance
2. Henry L. Whitehorn was appointed Chief Administrative Officer on April 14, 2020
3. Mekisha S. Creal resigned as City Attorney effective August 14, 2020
4. Ronald L. Lattier was appointed as City Attorney August 20, 2020
5. Arthur G. Thompson retired as Clerk of Council effective August 1, 2020
6. Danielle Farr-Ewing was appointed Clerk effective July 29, 2020
7. Stacy Kuba ceased serving as Interim Director of Airports effective January 21, 2020
8. Wade Davis was appointed Director of Airports effective January 21, 2020
9. Angelita Jackson retired as Director of Human Resources effective January 31, 2020
10. Sherron P. Williams was appointed Director of Human resources effective February 1, 2020
11. Charles Madden retired as Director of Finance effective December 31, 2019
12. Michael Wood ceased serving as Director of Public Works effective January 15, 2019
13. Gary Norman was appointed Interim Director of Public Works on January 16, 2019; and was appointed Director of Public Works effective January 14, 2020
14. Barbara Featherston resigned as Director of Water & Sewerage effective August 21, 2020
15. William Daniel was appointed Director of Water & Sewerage effective August 25, 2020

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL OFFICIALS**

Adrian Perkins
Mayor

Sherricka Fields Jones *
Henry L. Whitehorn**
Chief Administrative Officer

Members of City Council

Willie Bradford***	District A
Tabatha Taylor****	District A
LeVette Fuller	District B
John Nickelson	District C
Grayson Boucher	District D
James Flurry	District E
James Green	District F
Jerry Bowman, Jr	District G

*Confirmed Chief Financial Officer February 10, 2020

**Confirmed Chief Administrative Officer April 14, 2020

***Retired effective April 30, 2020

****Appointed by Council to serve as interim until November 3, 2020 elections

CITY OF SHREVEPORT, LOUISIANA
FINANCE DEPARTMENTDepartment Director

Charles J. Madden III*

Chief Financial Officer

Sherricka Fields Jones**

Department Deputy Director

Angela E. Duncan

Division Managers

David Creswell***	Accounting
S. Ben Hebert****	Accounting
Robert Terry	Revenue Collections
Wendy Wagnon	Purchasing

Accounting Staff

Rosalyn Atkins	Shiwanda Brown
Drucilla Carter	Dorothy Cole
Barbara Dunn	Ella Francis
Kimberly Horns	Evelyn Jones
Doris LaCour	Marie LaFontant
Linda Long	Tobi Maiden
Kelsey Metoyer	Diane Pharr
Lashonda Samuels	Linda Smith
Sharon Tillman	

*Charles J.Madden III retired on December 31, 2019

**Sherricka Fields Jones was appointed on February 10, 2020

***David Creswell was Controller until October 9, 2019

****S. Ben Hebert was appointed on January 14, 2020



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Financial SECTION



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Shreveport, LA 71134-0278

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(318) 226-7150 (fax)
CRIcpa.com

Independent Auditors' Report

**Members of the City Council and
Honorable Adrian Perkins, Mayor
City of Shreveport, Louisiana**

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal. These three entities collectively represent 15 percent of the assets, 57 percent of the net position and 22 percent of the revenues of the aggregate discretely presented component units. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on the audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, as of December 31, 2019, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison schedules, the Schedule of Changes in the City's Total OPEB Liability and Related Ratios, the Schedule of Changes in the Net Pension Liability, the Schedule of Pension Contributions, the Schedule of Employer's Proportionate Share of Net Pension Liability-State, the Schedule of Employer Contributions - State, listed as Required Supplementary Information in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, the Schedules of Revenues, Expenditures, and Changes in Fund Balance for nonmajor funds, The Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer, and Combining and Individual Fund Statements and Schedules for nonmajor funds, and Statistical Section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, the nonmajor fund budgetary comparison schedules and the schedule of compensation, benefits and other payments to agency head or chief executive officer are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepared the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and individual nonmajor fund financial statements, the nonmajor fund budgetary comparison schedules and the schedule of compensation, benefits, and other payments to agency head or chief executive officer are fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 12, 2020, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Shreveport's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
November 12, 2020

MANAGEMENT'S DISCUSSION AND ANALYSIS

The Management's Discussion and Analysis (MD&A) offers the readers of the City of Shreveport's financial statements this narrative overview and analysis of the financial activities of the City of Shreveport for the year ended December 31, 2019.

Financial Highlights

- The assets and deferred outflows of resources of the City exceeded its liabilities and deferred inflows of resources at December 31, 2019 by \$192 million (net position). Unrestricted net position is a deficit of \$1.0 billion.
- The City's total net position decreased \$18 million. Net position of governmental activities decreased \$47 million and net position of business-type activities increased \$29 million.
- As of December 31, 2019, the City's governmental funds reported combined fund balances of \$111 million, a decrease of \$8 million from the prior year.
- The unassigned fund balances for the General Fund represented 4% of total General Fund expenditures.
- The City's total liabilities increased \$122 million.

Overview of the Financial Statements

The management's discussion and analysis serves as an introduction to the City's basic financial statements which are the government-wide financial statements, fund financial statements, and notes to the financial statements. Included in the report also is required supplementary information.

Government-wide financial statements. The government-wide financial statements report information about the overall finances of the City similar to a business enterprise. These statements combine and consolidate short-term, spendable resources with capital assets and long-term obligations.

The statement of net position presents information on all of the City's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. The statement is designed to display the financial position of the City. Over time, increases or decreases in net position help determine whether the City's financial position is improving or deteriorating.

The statement of activities provides information which shows how the City's net position changed as a result of the year's activities. The statement uses the accrual basis of accounting, which is similar to the accounting used by private-sector businesses. All of the revenues and expenses are reported regardless of the timing of when cash is received or paid. The statement distinguishes functions of the City that are financed primarily by taxes, intergovernmental revenues, and charges for services (governmental activities) from functions where user fees and charges to customers help to cover all or most of the cost of services (business-type activities). The City's governmental activities include general government, public safety, public works, culture and recreation, health and welfare, community development, economic development, and economic opportunity. The business-type activities of the City include airports, water and sewerage systems, convention center, hotel, transit, golf, solid waste and parking operations.

Not only do the government-wide financial statements include the City itself which is the primary government, but also its component units, Shreveport Home Mortgage Authority, City Court, City Marshal, Downtown Development Authority, Metropolitan Planning Commission, and Shreve Memorial Library. Although these component units are legally separate, their operational or financial relationship with the City makes the City financially accountable.

Fund financial statements. A fund is a grouping of self-balancing related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate fiscal accountability. The City uses governmental, proprietary, and fiduciary fund financial statements to provide more detailed information about the City's most significant funds rather than the City as a whole.

Governmental funds. Governmental funds are used to report most of the City's basic services. The funds focus on the inflows and outflows of current financial resources and the balances of spendable resources available at the end of the year. Governmental fund statements provide a near- or short-term view of the City's operations. A reconciliation is prepared of the governmental funds Balance Sheet to the Statement of Net Position and the Statement of Revenues, Expenditures, and Changes in Fund Balances of governmental funds to the Statement of Activities.

Fifteen governmental funds are used by the City. There are four major funds which have separately presented information in the governmental fund Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balances. The major funds are the General Fund, Debt Service, the 2014 General Obligation Bond Fund, and the Community Development Fund.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The eleven nonmajor funds are presented in the aggregate in the governmental fund financial statements. The individual fund information is presented in combining statements.

The City adopts an annual appropriated budget for its general fund and certain special revenue funds. Budgetary comparison statements have been provided to demonstrate compliance with these budgets.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its airports, water and sewer, convention center, hotel, and other operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its health care and retained risk. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Proprietary fund financial statements provide separate information for the airports, water and sewerage, convention center, and hotel operations which are considered to be major funds of the City.

Conversely, internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

Fiduciary funds. Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for others. Activities from fiduciary funds are not included in the government-wide financial statements because the City cannot use these assets for its operations. The accounting for fiduciary funds is much like that used in proprietary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension and postemployment benefits to its employees.

The combining statements for nonmajor governmental funds, enterprise funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information on pensions and postemployment benefits.

Government-wide Financial Analysis

Net Position. The following table reflects condensed information on the City's net position:

	Net Position (in millions)								
	Governmental Activities		Business-type Activities		Total		Change		
	2019	2018	2019	2018	2019	2018	Governmental Activities	Business Type Activities	Total
Current and other assets	\$ 125.40	\$ 139.89	\$ 325.67	\$ 297.02	\$ 451.07	\$ 436.91	\$ (14.49)	\$ 28.65	\$ 14.16
Capital assets	593.35	606.33	1,208.06	1,105.36	1,801.41	1,711.69	(12.98)	102.70	89.72
Total assets	718.75	746.22	1,533.73	1,402.38	2,252.48	2,148.60	(27.47)	131.35	103.88
Deferred outflows of resources	81.07	51.12	15.03	13.27	96.10	64.39	29.95	1.76	31.71
Current liabilities	14.65	16.45	42.27	33.97	56.92	50.42	(1.80)	8.30	6.50
Long-term liabilities	1,065.80	1,043.31	932.07	839.47	1,997.87	1,882.78	22.49	92.60	115.09
Total liabilities	1,080.45	1,059.76	974.34	873.44	2,054.79	1,933.20	20.69	100.90	121.59
Deferred inflows of resources	91.71	62.94	9.83	6.33	101.54	69.27	28.77	3.50	32.27
Net position									
Net investment in capital assets	440.98	606.33	668.34	619.09	1,109.32	1,225.42	(165.35)	49.25	(116.10)
Restricted	105.29	122.79	3.96	3.96	109.25	126.75	(17.50)	-	(17.50)
Unrestricted (Deficit)	(918.60)	(1,054.49)	(107.71)	(87.17)	(1,026.31)	(1,141.66)	135.89	(20.54)	115.35
Total net position	\$ (372.33)	\$ (325.37)	\$ 564.59	\$ 535.88	\$ 192.26	\$ 210.51	\$ (46.96)	\$ 28.71	\$ (18.25)

MANAGEMENT'S DISCUSSION AND ANALYSIS

At December 31, 2019, the City, as a whole, had assets and deferred outflows greater than its liabilities by \$192 million compared to \$211 million at December 31, 2018. The majority of the City's net position of governmental activities is invested in capital assets (streets, drainage, construction in progress, buildings, equipment, etc.). The capital assets are net of the outstanding principal of the debt associated with their acquisition. These assets are not available for future spending since they will not be sold. Restrictions are imposed upon \$105.3 million of the governmental activities net position. These assets are unavailable for general expenses but must be used for the intended purposes. Unrestricted net position of governmental activities is a deficit of \$919 million at the end of the year, an decrease in the deficit from a \$1,054 million deficit in the prior year. The deficit does not mean that the City has insufficient resources to pay bills for the next year; however, it does show that on a long-term basis, the City has commitments beyond which it has current resources to fund its obligations. The largest of these commitments, besides the general obligation bonds, are certificates of indebtedness which were issued to fund state pension obligations, notes issued for remodeling of the Independence Stadium and the recognition of net pension liability, and other postemployment benefit obligations.

The net position of the City's business-type activities is \$565 million, an increase of \$29 million from 2018. As with the governmental activities, the majority of the net position is invested in capital assets. The City uses these assets to provide services to the citizens. The unrestricted net position of the business-type activities is a deficit of \$108 million at December 31, 2019 compared to a deficit of \$87 million in the prior year. The change in the deficit was mainly due to newly issued debt.

Changes in net position. The City's total revenues and expenses for governmental and business-type activities are reflected in the following table:

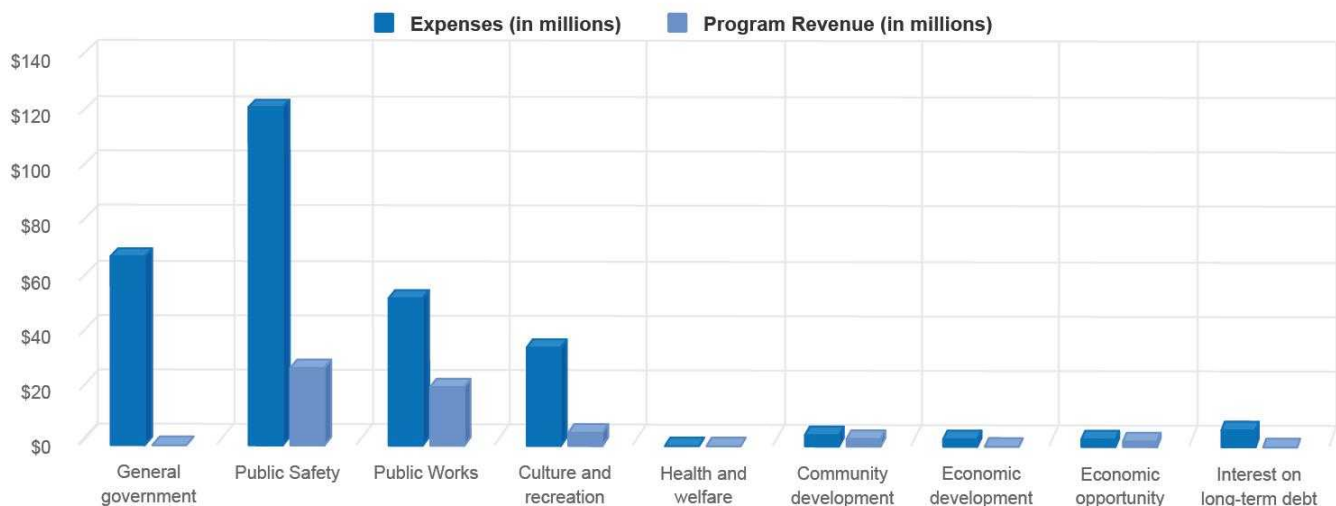
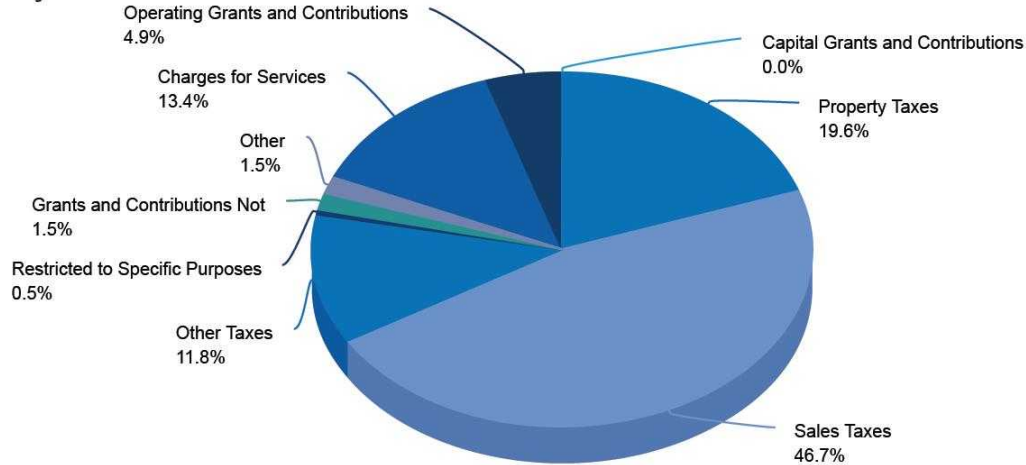
Changes in Net Position (in millions)									
	Governmental Activities		Business-type Activities		Total		Change		
	2019	2018	2019	2018	2019	2018	Governmental	Business	
Revenues:									
Program Revenues:									
Charges for Services	\$ 35.80	\$ 42.80	\$ 130.75	\$ 119.27	\$ 166.55	\$ 162.07	\$ (7.00)	\$ 11.48	
Operating Grants and Contributions	13.07	16.63	3.51	5.71	16.58	22.34	(3.56)	(2.20)	
Capital Grants and Contributions	0.01	0.25	20.02	6.43	20.03	6.68	(0.24)	13.59	
Property Taxes	52.26	52.79	-	-	52.26	52.79	(0.53)	-	
Sales Taxes	124.37	123.87	-	-	124.37	123.87	0.50	-	
Other Taxes	31.38	24.95	-	-	31.38	24.95	6.43	-	
Grants and Contributions Not Restricted to Specific Programs	1.22	1.12	-	-	1.22	1.12	0.10	-	
Other Revenues	4.06	1.45	9.34	7.53	13.40	8.98	2.61	1.81	
Total Revenues	262.17	263.86	163.62	138.94	425.79	402.80	(1.69)	24.68	
Expenses									
General Government	68.74	55.94	-	-	68.74	55.94	12.80	-	
Public Safety	123.10	121.01	-	-	123.10	121.01	2.09	-	
Public Works	53.79	50.51	-	-	53.79	50.51	3.28	-	
Culture and Recreation	35.58	29.18	-	-	35.58	29.18	6.40	-	
Health and Welfare	0.20	0.08	-	-	0.20	0.08	0.12	-	
Community Development	3.82	4.18	-	-	3.82	4.18	(0.36)	-	
Economic Development	2.61	2.05	-	-	2.61	2.05	0.56	-	
Economic Opportunity	2.56	2.26	-	-	2.56	2.26	0.30	-	
Interest on Long-term Debt	5.88	6.30	-	-	5.88	6.30	(0.42)	-	
Municipal and Regional Airports	-	-	14.09	16.58	14.09	16.58	-	(2.49)	
Water and Sewerage	-	-	85.21	83.16	85.21	83.16	-	2.05	
Convention Center	-	-	6.73	6.66	6.73	6.66	-	0.07	
Convention Center Hotel	-	-	13.25	13.71	13.25	13.71	-	(0.46)	
Shreveport Area Transit	-	-	16.27	15.60	16.27	15.60	-	0.67	
Golf	-	-	1.01	2.54	1.01	2.54	-	(1.53)	
Downtown Parking	-	-	0.37	0.38	0.37	0.38	-	(0.01)	
Solid Waste	-	-	10.87	-	10.87	-	-	10.87	
Total Expenses	296.28	271.51	147.80	138.63	444.08	410.14	24.77	9.17	
Increase (Decrease) in Net Position Before Transfers	(34.11)	(7.65)	15.82	0.31	(18.29)	(7.34)	(26.46)	15.51	
Transfers	(12.88)	(6.63)	12.88	6.63	-	-	(6.25)	6.25	
Net Position-Beginning	(325.37)	(73.48)	535.89	560.06	210.52	486.58	(251.89)	(24.17)	
Prior Period Adjustments	-	(237.60)	-	(31.10)	-	(268.70)	237.60	31.10	
Net Position-Beginning, as Restated	(325.37)	(311.08)	535.89	528.96	210.52	217.88	(14.29)	6.93	
Net Position-Ending	\$ (372.34)	\$ (325.37)	\$ 564.59	\$ 535.87	\$ 192.25	\$ 210.50	\$ (46.97)	\$ 28.72	

MANAGEMENT'S DISCUSSION AND ANALYSIS

Governmental Activities. Revenues for the City's governmental activities for the year ended December 31, 2019 were \$262 million compared to \$264 million in the prior year.

- Program revenues decreased \$1.7 million in 2019 compared to 2018 as a result of decreases in charges for services, operating grants and contributions, and increases in capital grants and contributions.
- General revenues are, for the most part, comprised of sales and property taxes (67%).
 - Sales taxes represent 47% of general revenues at \$124 million compared to \$124 million for 2018.
 - Property tax revenues represent 20% at \$52 million.

Revenues by Source - Governmental Activities



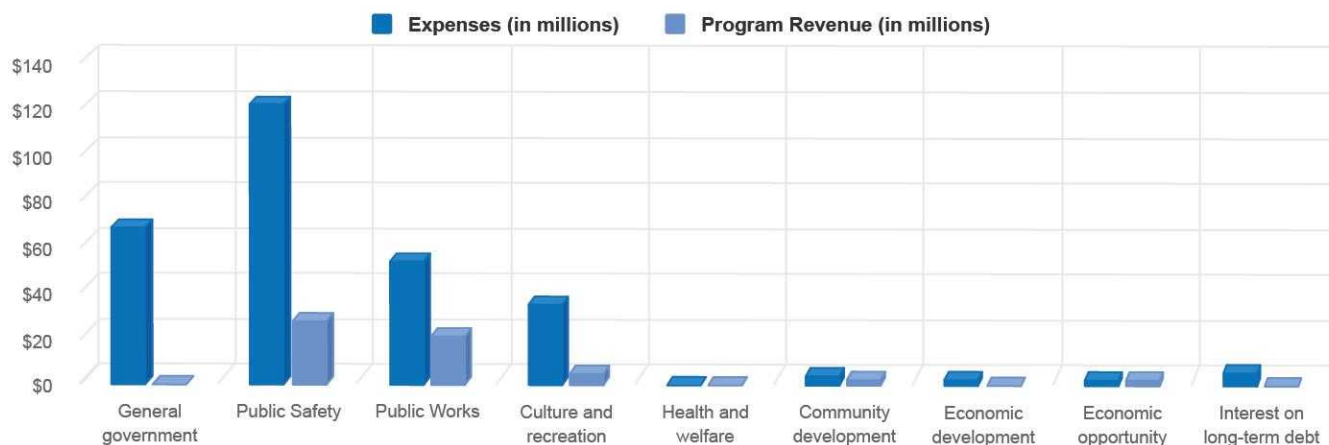
The cost of providing all governmental activities this year was \$296 million, an increased \$25 million from the prior year. The key factors for the increase were:

- Culture and Recreation expenditures were up by \$6.4 million, driven principally by increases in contractual services and improvements and equipment as the City continues to improve its recreation facilities.
- General Government expenditures were up by \$13.2 million. The subsidies provided to the Transit and Retained Risk Funds accounted for the bulk of this increase in expenditures.

MANAGEMENT'S DISCUSSION AND ANALYSIS

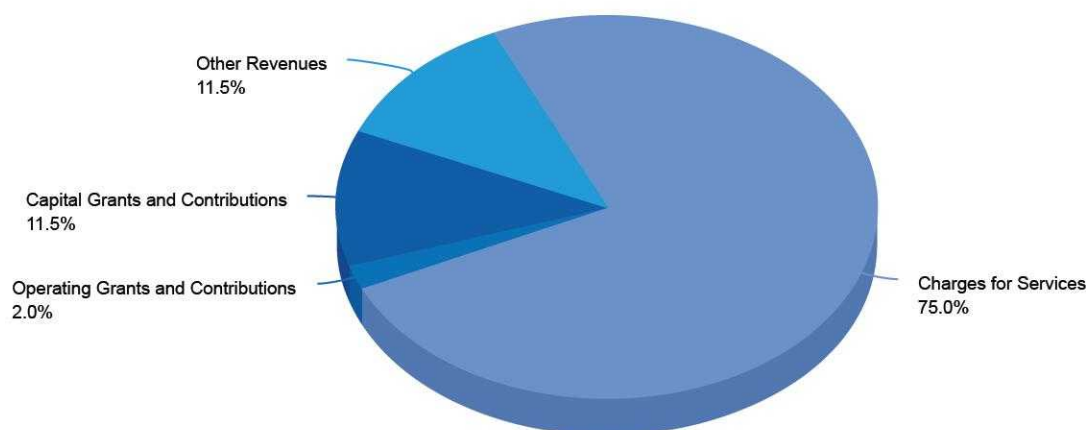
The City's five largest governmental activities are public safety, public works, general government, interest on long-term debt and cultural and recreation. The graph below shows the expenses and program revenues generated by governmental activities:

Expenses and Program Revenues - Governmental Activities

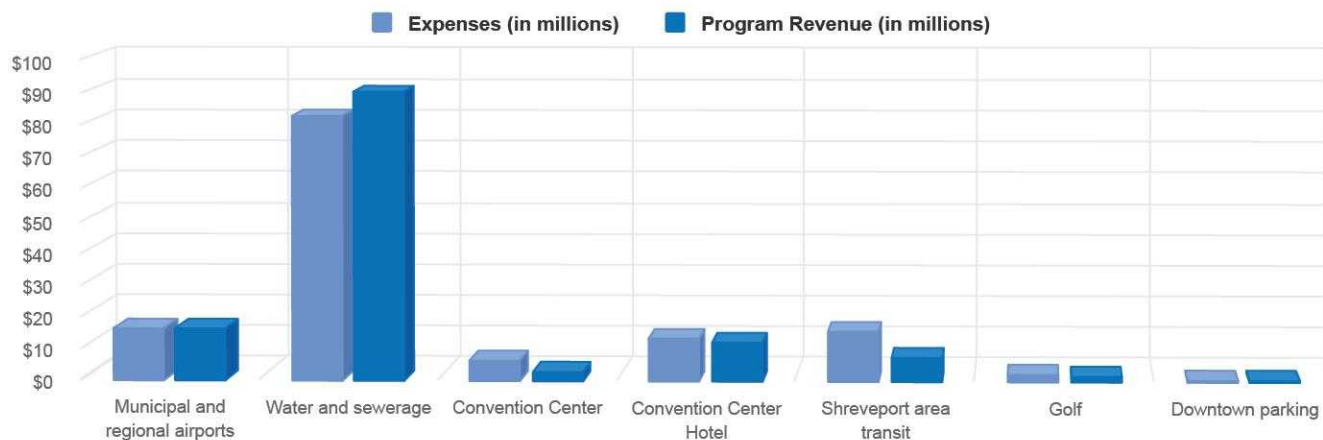


Business-type Activities. Charges for services for the City's business-type activities were \$131 million for 2019, an increase of \$11.48 million from 2018.

Revenues by Source - Governmental Activities



Expenses and Program Revenues - Business-type Activities



MANAGEMENT'S DISCUSSION AND ANALYSIS

The costs of these business-type activities was \$147.80 million for 2019, an increase of \$9.17 million from 2018.

- Increase due to increased project load due to the consent decree.
- Other funds had small increases and decreases.

Financial Analysis of the City's Funds

Governmental funds. The analysis of governmental funds serves the purpose of looking at what resources came into the funds, how they were spent and what is available for future expenditures. Did the government generate enough revenue to pay for current obligations? What is available for spending at the end of the year? The City's governmental funds for the year ended December 31, 2019 reflect combined fund balances of \$111 million, a decrease of \$8 million compared to the prior year. The decrease in fund balance was mostly associated with decreases in charges for services. There was 82% or \$92 million restricted primarily for debt service and capital projects. Balances assigned to the future years are \$1.3 million and \$8 million is unassigned and available for spending.

The General Fund is the City's operating fund which provides most basic services. Its fund balance had a decrease \$0.9 million from the prior year. The major revenue sources are property taxes, sales taxes, and charges for services.

- Sales tax collections increased \$0.5 million from 2018 due to an increase in oil and gas exploration.
- Charges for services and intergovernmental revenue decreased \$7 million from 2018.
- Various other revenue increases and expense decreases.

The Debt Service Fund has a total fund balance of \$50 million, which is restricted for payment of principal and interest on debt outstanding. The fund balance for 2019 remained essentially consistent from 2018.

Proprietary funds. The proprietary funds had an increase in net position of \$28.7 million. The Municipal and Regional Airport received capital contributions. Water and Sewer's net position increased \$17.8 million. The Solid Waste Fund was created in 2019 and ended the year with a net position of \$3.2 million.

Capital Assets and Debt Administration

Capital assets. The City's investment in capital assets as of December 31, 2019, for its governmental and business-type activities was \$1.8 billion net of depreciation as reflected in the following schedule.

Capital Assets (net of depreciation in millions)

	Governmental Activities		Business-type Activities		Total	
	2019	2018	2019	2018	2019	2018
Land	\$ 107.98	\$ 113.76	\$ 51.79	\$ 45.14	\$ 159.77	\$ 158.90
Construction in progress	19.01	16.95	312.05	204.07	331.06	221.02
Buildings	117.94	117.47	138.98	139.68	256.92	257.15
Improvement other than buildings	44.86	44.92	47.06	48.31	91.92	93.23
Equipment	18.08	21.42	24.82	23.48	42.90	44.90
Distribution and collection systems	-	-	633.36	644.68	633.36	644.68
Infrastructure	285.46	291.81	-	-	285.46	291.81
Total	<u>\$ 593.33</u>	<u>\$ 606.33</u>	<u>\$ 1,208.06</u>	<u>\$ 1,105.36</u>	<u>\$ 1,801.39</u>	<u>\$ 1,711.69</u>

Major additions to capital assets during the current year included the following (in millions):

Asset	Amount
Runway 14/32 Pavement Preservation	\$ 1.0
Shreveport Common Cultural District	1.2
Querbes Park Tennis Court Renovation	1.0
Riverview Theatre and Hall Improvements	3.1
Citywide Street Improvement Program	1.6
Bilberry Park Gymnasium	1.2
Water Distribution System Backflow Preventers	4.1
Sanitary System Phase 1	1.2
	<u>\$ 14.4</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS

Construction commitments

The government has one active major construction project as of December 31, 2019 (see list below):

Project Number	Project Description	Remaining Commitment	Financing Sources
Sanitary Sewer Assessment - Phase I		\$ 3,649,667	2015 W&S Bonds
Sanitary Sewer Assessment - Phase II		4,237,726	2018 W&S Bonds
		<u>\$ 7,887,393</u>	

For further information, refer to Note E in the notes to the financial statements.

Long-term debt. At year end, the City had \$1,002 million in bonds and other lending agreements, including \$535 thousand in Section 108 Housing and Urban Development guaranteed loans as shown in the following table.

Outstanding Debt
General Obligation and Revenue Bonds and Other Lending Agreements
(in millions)

	Governmental Activities		Business-type Activities		Total	
	2019	2018	2019	2018	2019	2018
General obligation bonds	\$ 151.40	\$ 169.58	\$ -	\$ -	\$ 151.40	\$ 169.58
Revenue bonds	-	-	825.66	722.64	825.66	722.64
Other lending agreements	24.04	28.12	0.95	1.09	24.99	29.21
Total	<u>\$ 175.44</u>	<u>\$ 197.70</u>	<u>\$ 826.61</u>	<u>\$ 723.73</u>	<u>\$ 1,002.05</u>	<u>\$ 921.43</u>

In business-type activities, Water and Sewerage issued \$100 million in Water and Sewer Revenue Bonds, Series 2019B and drew down an additional \$13 million under 2016A.

State statutes limit the amount of government obligation debt a municipality may issue at a maximum of 10% of the assessed valuation for any purpose. The maximum may be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. The City's outstanding general obligation debt is below the state limit. Approximately \$418 million of additional general obligation bonded debt is available for issuance.

For further information, refer to Note H in the notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

Sales taxes for 2019 were virtually even with 2018. 2020 began with a slight 1% increase over 2019; but with the virtual shutdown of the economy in March 2020, sales tax collections fell precipitously. Most other revenues that were fueled by citizens' ability to be out freely and actively engage in the economy came to a standstill. As the economy has reopened over the last several months, these revenues have recovered robustly. Sales tax collections through October are .5% over the same period in 2019; and expected to remain up through the balance of the year. Gaming revenues, which were non-existent for several months during the pandemic shut-down are also coming back very strongly; and are on track to equal 2019 gaming revenues. Hotel occupancy taxes remain depressed and will probably not recover until sometime in 2021. The City's budget for 2020 was virtually equal to the 2019 budget. Despite the fluctuations in revenues, the City has maintained its services to citizens at expected levels in all basic service sectors. As the City finalizes its budget for 2021, revenues are expected to remain constrained and some costs will be reduced to allow the City to operate within its means.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Chief Financial Officer, City of Shreveport, 505 Travis Street, Suite 670, Shreveport, Louisiana 71101.



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Basic Financial Statements



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CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION

	Primary Government				
	Governmental	Business-type			
	Activities	Activities	Total		Component Units
ASSETS					
Cash and cash equivalents	\$ 66,200,829	\$ 45,668,461	\$ 111,869,290	\$	16,439,249
Investments	992,039	-	992,039		1,522,470
Interest receivable	30,901	-	30,901		-
Receivables, net	21,722,320	15,399,871	37,122,191		15,739,452
Due from other governments	19,674,576	4,312,137	23,986,713		-
Due from primary government	-	-	-		286,941
Internal balances	8,878,367	(8,878,367)	-		-
Inventories	1,582,515	3,219,251	4,801,766		-
Prepaid items	1,182,798	348,540	1,531,338		63,056
Notes receivable	4,952,984	-	4,952,984		-
Other assets	184,250	-	184,250		114,178
Restricted assets:					
Cash and cash equivalents	-	260,362,059	260,362,059		-
Investments	-	2,149,738	2,149,738		-
Prepaid items	-	3,089,381	3,089,381		-
Capital assets:					
Land and construction in progress	126,992,170	363,840,507	490,832,677		6,545,880
Other capital assets, net of depreciation	466,361,004	844,219,946	1,310,580,950		29,282,136
Total assets	718,754,753	1,533,731,524	2,252,486,277		69,993,362
DEFERRED OUTFLOWS OF RESOURCES					
Deferred charge on refunding	2,219,707	7,274,054	9,493,761		-
Deferred outflows for pensions	53,331,532	5,713,458	59,044,990		2,539,665
Deferred outflows for OPEB	25,514,332	2,039,170	27,553,502		1,161,709
Total deferred outflows of resources	81,065,571	15,026,682	96,092,253		3,701,374
LIABILITIES					
Accounts payable	3,223,565	26,095,466	29,319,031		320,879
Accrued liabilities	1,241,363	11,350,539	12,591,902		418,152
Accrued interest payable	2,696,862	3,555,498	6,252,360		-
Due to other governments	655,148	-	655,148		116,111
Due to component unit	-	-	-		-
Unearned revenue	5,670,182	260,225	5,930,407		-
Deposits and other	1,158,656	1,008,678	2,167,334		-
Non-current liabilities:					
Due within one year	26,927,575	22,868,126	49,795,701		551,586
Due in more than one year	197,180,043	808,901,522	1,006,081,565		1,704,883
Net pension liability	345,603,685	60,648,510	406,252,195		26,958,615
Total OPEB liability	496,084,841	39,648,341	535,733,182		22,587,539
Total liabilities	1,080,441,920	974,336,905	2,054,778,825		52,657,765
DEFERRED INFLOWS OF RESOURCES					
Deferred inflows on bond refunding/property taxes	1,741,998	-	1,741,998		738,146
Deferred inflows for pensions	34,582,658	5,403,444	39,986,102		2,401,862
Deferred inflows for OPEB	55,389,321	4,426,854	59,816,175		2,521,965
Total deferred inflows of resources	91,713,977	9,830,298	101,544,275		5,661,973
NET POSITION					
Net investment in capital assets	440,976,682	668,338,171	1,109,314,853		35,564,179
Restricted for:					
Capital projects	19,864,968	-	19,864,968		-
Debt service	71,685,685	3,960,404	75,646,089		115,664
Community development	386,149	-	386,149		-
Streets	3,982,576	-	3,982,576		-
Enrichment	1,125,108	-	1,125,108		-
Downtown entertainment economic development	412,472	-	412,472		-
Environmental grants	1,371,391	-	1,371,391		-
Other purposes	6,459,058	-	6,459,058		153,165
Unrestricted (deficit)	(918,599,662)	(107,707,572)	(1,026,307,234)		(20,458,010)
Total net position (deficit)	\$ (372,335,573)	\$ 564,591,003	\$ 192,255,430	\$	15,374,998

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental Activities:				
General government	\$ 68,735,117	\$ -	\$ -	\$ -
Public safety	123,095,970	18,478,887	1,946,777	-
Public works	53,785,152	15,557,092	694,740	14,769
Culture and recreation	35,576,948	1,763,679	3,160,272	-
Health and welfare	200,835	-	-	-
Community development	3,816,847	-	3,842,086	-
Economic development	2,612,022	-	305,185	-
Economic opportunity	2,562,861	-	3,124,197	-
Interest on long-term debt	5,882,250	-	-	-
Total governmental activities	<u>296,268,002</u>	<u>35,799,658</u>	<u>13,073,257</u>	<u>14,769</u>
Business-type activities:				
Municipal and Regional Airports	14,089,228	12,082,983	-	10,892,128
Water and Sewerage	85,211,557	92,337,389	32,158	1,747,595
Convention Center	6,732,643	2,982,147	-	-
Convention Center Hotel	13,245,238	11,922,636	-	-
Shreveport Area Transit System	16,274,701	1,825,476	3,479,204	2,006,882
Golf	1,011,812	1,799,691	-	-
Downtown Parking	365,199	389,545	-	-
Solid Waste	10,865,735	7,407,359	-	5,376,234
Total business-type activities	<u>147,796,113</u>	<u>130,747,226</u>	<u>3,511,362</u>	<u>20,022,839</u>
Total primary government	<u>\$ 444,064,115</u>	<u>\$ 166,546,884</u>	<u>\$ 16,584,619</u>	<u>\$ 20,037,608</u>
Component units:				
Shreveport Home Mortgage Authority	\$ 1,153,476	\$ -	\$ -	\$ -
City Court	849,331	564,709	-	-
City Marshal	2,923,275	1,102,244	2,147,442	-
Downtown Development Authority	1,225,866	640,810	-	-
Metropolitan Planning Commission	1,364,494	289,409	240,000	-
Shreve Memorial Library	18,165,972	363,687	-	-
Total component units	<u>\$ 25,682,414</u>	<u>\$ 2,960,859</u>	<u>\$ 2,387,442</u>	<u>\$ -</u>
General Revenues:				
Taxes:				
Property taxes levied for general purposes				
Property taxes levied for debt service				
Sales taxes				
Franchise taxes				
Occupational licenses				
Gaming				
Grants and contributions not restricted to specific programs				
Investment earnings				
Payment from City of Shreveport				
Miscellaneous				
Transfers				
Total general revenues and transfers				
Change in Net Position				
Net position (deficit) - beginning				
Prior Period Adjustments				
Net position (deficit) - beginning - as restated, see Note IV.G.				
Net position (deficit) - ending				

The accompanying notes are an integral part of the financial statements.

(continued)

Net (Expenses) Revenue and Changes in Net Position			
Primary Government			
Governmental Activities	Business-type Activities	Total	Component Units
\$ (68,735,117)	\$ -	\$ (68,735,117)	\$ -
(102,670,306)	-	(102,670,306)	-
(37,518,551)	-	(37,518,551)	-
(30,652,997)	-	(30,652,997)	-
(200,835)	-	(200,835)	-
25,239	-	25,239	-
(2,306,837)	-	(2,306,837)	-
561,336	-	561,336	-
(5,882,250)	-	(5,882,250)	-
(247,380,318)	-	(247,380,318)	-
-	8,885,883	8,885,883	-
-	8,905,585	8,905,585	-
-	(3,750,496)	(3,750,496)	-
-	(1,322,602)	(1,322,602)	-
-	(8,963,139)	(8,963,139)	-
-	787,879	787,879	-
-	24,346	24,346	-
-	1,917,858	1,917,858	-
-	6,485,314	6,485,314	-
\$ (247,380,318)	\$ 6,485,314	\$ (240,895,004)	\$ -
\$ -	\$ -	\$ -	\$ (1,153,476)
-	-	-	(284,622)
-	-	-	326,411
-	-	-	(585,056)
-	-	-	(835,085)
-	-	-	(17,802,285)
\$ -	\$ -	\$ -	\$ (20,334,113)
\$ 28,375,777	\$ -	\$ 28,375,777	\$ 16,733,910
23,882,555	-	23,882,555	-
124,371,857	-	124,371,857	-
15,834,969	-	15,834,969	-
7,234,162	-	7,234,162	-
8,312,389	-	8,312,389	-
1,215,530	-	1,215,530	-
967,192	5,753,434	6,720,626	241,831
-	-	-	790,402
3,094,119	3,589,648	6,683,767	793,200
(12,877,030)	12,877,030	-	-
200,411,520	22,220,112	222,631,632	18,559,343
(46,968,798)	28,705,426	(18,263,372)	(1,774,770)
(325,366,775)	535,885,577	210,518,802	9,304,140
-	-	-	7,845,628
(325,366,775)	535,885,577	210,518,802	17,149,768
\$ (372,335,573)	\$ 564,591,003	\$ 192,255,430	\$ 15,374,998

(concluded)

**CITY OF SHREVEPORT, LOUISIANA
BALANCE SHEET
GOVERNMENTAL FUNDS**

	General	Debt Service	2014 General Obligation Bonds	Community Development	Other Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 6,881	\$ 14,542,633	\$ 15,647,880	\$ 200	\$ 26,307,303	\$ 56,504,897
Investments	-	-	-	-	-	-
Property taxes receivable, net	3,949,493	3,428,961	-	-	-	7,378,454
Franchise taxes receivable	1,964,302	-	-	-	-	1,964,302
Accounts receivable, net	1,787,098	-	-	43,867	2,467,346	4,298,311
Due from other governments	17,218,607	26,620	-	2,051,223	378,124	19,674,574
Due from other funds	81,372	33,100,335	6,477,557	-	179,979	39,839,243
Inventories	1,582,518	-	-	-	-	1,582,518
Notes receivable, net	-	-	-	4,952,984	-	4,952,984
Assets held for resale	-	-	-	-	196,066	196,066
Restricted assets	-	-	-	-	-	-
Total assets	<u>\$ 26,590,271</u>	<u>\$ 51,098,549</u>	<u>\$ 22,125,437</u>	<u>\$ 7,048,274</u>	<u>\$ 29,528,818</u>	<u>\$ 136,391,349</u>
LIABILITIES						
Liabilities:						
Accounts payable	\$ 926,769	\$ -	\$ 446,118	\$ 746,212	\$ 731,144	\$ 2,850,243
Accrued liabilities	1,225,845	-	-	-	-	1,225,845
Due to other governments	651,373	-	-	-	3,775	655,148
Due to other funds	9,998,919	-	-	416,113	179,979	10,595,011
Unearned revenue	682,213	-	-	4,952,984	34,985	5,670,182
Deposits and other	1,158,655	-	-	-	-	1,158,655
Notes payable	-	-	-	535,000	-	535,000
Items held in escrow	-	-	-	11,816	-	11,816
Total liabilities	<u>14,643,774</u>	<u>-</u>	<u>446,118</u>	<u>6,662,125</u>	<u>949,883</u>	<u>22,701,900</u>
DEFERRED INFLOWS OF RESOURCES						
Unavailable revenue-property taxes	1,260,138	1,092,183	-	-	-	2,352,321
Total deferred inflows of resources	<u>1,260,138</u>	<u>1,092,183</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,352,321</u>
FUND BALANCES						
Nonspendable:						
Inventories	1,582,515	-	-	-	-	1,582,515
Endowments	14,719	-	-	-	-	14,719
Restricted for:						
Debt service	-	50,006,366	21,679,319	-	-	71,685,685
Community development	-	-	-	386,149	-	386,149
Streets	-	-	-	-	3,982,576	3,982,576
Capital projects	-	-	-	-	19,864,969	19,864,969
Other purposes	473,091	-	-	-	4,731,390	5,204,481
Assigned to:						
Purchases on order - materials and supplies	1,254,576	-	-	-	-	1,254,576
Landfill	-	-	-	-	-	-
Unassigned	7,361,458	-	-	-	-	7,361,458
Total fund balance	<u>10,686,359</u>	<u>50,006,366</u>	<u>21,679,319</u>	<u>386,149</u>	<u>28,578,935</u>	<u>111,337,128</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 26,590,271</u>	<u>\$ 51,098,549</u>	<u>\$ 22,125,437</u>	<u>\$ 7,048,274</u>	<u>\$ 29,528,818</u>	<u>\$ 136,391,349</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION**

Fund balances - total governmental funds		\$ 111,337,128
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Governmental capital assets	1,094,790,180	
Less accumulated depreciation	<u>(501,437,009)</u>	593,353,171
Some of the City's property taxes will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the governmental funds.		2,352,321
Long-term liabilities including bonds payable are not due and payable in the current period and therefore are not reported in the governmental funds. Long-term liabilities at year-end consist of:		
Bonds, notes, and loans payable	(155,690,187)	
Unamortized bond discount	6,417	
Deferred outflow charge on refunding	2,219,707	
Deferred inflow charge on refunding	(1,741,998)	
Unamortized bond premium	(19,227,546)	
Accrued interest payable	(2,696,862)	
Compensated absences	<u>(9,980,962)</u>	(187,111,431)
Net pension liability and deferred inflows and outflows for pensions		(326,854,812)
Total OPEB liability and deferred inflows for OPEB		(525,959,830)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities.		<u>(39,452,120)</u>
Net position of governmental activities.		<u>\$ (372,335,573)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS

	General	Debt Service	2014 General Obligation Bonds	Community Development	Other Governmental Funds	Total Governmental Funds
REVENUES						
Taxes:						
Property	\$ 28,141,113	\$ 23,882,554	\$ -	\$ -	\$ -	\$ 52,023,667
Sales	124,371,855	-	-	-	-	124,371,855
Franchise	8,548,144	-	-	-	7,286,825	15,834,969
Licenses and permits	9,304,101	-	-	-	-	9,304,101
Intergovernmental	8,819,595	1,515,045	-	5,627,585	1,572,889	17,535,114
Charges for services	24,810,041	-	-	-	-	24,810,041
Fines and forfeitures	2,154,694	-	-	-	-	2,154,694
Gaming	-	-	-	-	8,312,390	8,312,390
Investment earnings	9,642	72,289	557,298	-	116,420	755,649
Miscellaneous	1,340,429	-	-	1,643,883	2,275,182	5,259,494
Total revenues	<u>207,499,614</u>	<u>25,469,888</u>	<u>557,298</u>	<u>7,271,468</u>	<u>19,563,706</u>	<u>260,361,974</u>
EXPENDITURES						
Current:						
General government	41,246,579	-	-	-	14,769	41,261,348
Public safety	118,297,555	-	-	-	1,549,948	119,847,503
Public works	27,492,071	-	-	-	-	27,492,071
Culture and recreation	17,476,671	-	-	1,200	253,498	17,731,369
Health and welfare	-	-	-	200,835	-	200,835
Community development	-	-	-	3,584,582	-	3,584,582
Economic development	-	-	-	1,636,506	969,258	2,605,764
Economic opportunity	-	-	-	2,562,861	-	2,562,861
Debt service:						
Principal	-	19,925,868	-	-	-	19,925,868
Interest and other charges	-	8,059,813	-	-	-	8,059,813
Bond issuance costs	-	-	-	-	-	-
Capital outlay	-	-	3,197,136	-	9,385,758	12,582,894
Total expenditures	<u>204,512,876</u>	<u>27,985,681</u>	<u>3,197,136</u>	<u>7,985,984</u>	<u>12,173,231</u>	<u>255,854,908</u>
Excess (deficiency) of revenues over (under) expenditures	2,986,738	(2,515,793)	(2,639,838)	(714,516)	7,390,475	4,507,066
OTHER FINANCING SOURCES (USES)						
Transfers in	8,240,900	2,156,407	3,481,776	1,021,800	10,421,316	25,322,199
Transfers out	(12,157,907)	-	(11,094,324)	-	(14,946,998)	(38,199,229)
Total other financing sources and (uses)	<u>(3,917,007)</u>	<u>2,156,407</u>	<u>(7,612,548)</u>	<u>1,021,800</u>	<u>(4,525,682)</u>	<u>(12,877,030)</u>
Net change in fund balances	(930,269)	(359,386)	(10,252,386)	307,284	2,864,793	(8,369,964)
Fund balances-beginning	11,616,628	50,365,752	31,931,705	78,865	25,714,142	119,707,092
Fund balances-ending	<u>\$ 10,686,359</u>	<u>\$ 50,006,366</u>	<u>\$ 21,679,319</u>	<u>\$ 386,149</u>	<u>\$ 28,578,935</u>	<u>\$ 111,337,128</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENTS OF ACTIVITIES

Net change in fund balances - total funds \$ (8,369,964)

Amounts reported for governmental activities in the Statement of Activities are different because: Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital outlay	12,582,894	
Disposals	(343,294)	
Depreciation expense	<u>(20,749,079)</u>	(8,509,479)

Revenues reported in the Statement of Activities which are not reported in governmental funds because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues.

Property taxes		234,664
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The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long-term debt and related items is as follows:

Principal payments		20,826,656
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The changes in other long-term assets and liabilities are reported in the Statement of Activities but do not affect current financial resources of governmental funds. The changes are as follows:

Net pension liability and deferred inflows and outflows for pensions	(20,008,729)	
Total OPEB liability and deferred inflows for OPEB	<u>(28,705,105)</u>	(48,713,834)

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. These expenses consist of:

Amortization of deferred outflow charge on refunding	(252,566)	
Amortization of deferred inflow charge on refunding	213,306	
Amortization of certificate of indebtedness discount	(3,000)	
Amortization of certificate of indebtedness premium	218,518	
Amortization of bond premiums	1,846,551	
Decrease in accrued interest	250,125	
Decrease in other bond items	(95,368)	
Decrease in compensated absences	(392,675)	
Decrease in landfill closure and postclosure care	<u>(582,756)</u>	1,202,135

Internal service funds are used by management to charge the costs of certain activities to individual funds. The change in net position of the internal service funds is reported with governmental activities.

(3,638,976)

Change in net position of governmental activities.

\$ (46,968,798)

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS**

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
ASSETS							
Current Assets:							
Cash and cash equivalents	\$ 6,469,186	\$ 35,157,052	\$ 268,730	\$ -	\$ 3,773,493	\$ 45,668,461	\$ 9,695,931
Investments	-	-	-	-	-	-	992,039
Receivables, net	543,583	11,744,389	579,170	316,204	2,216,525	15,399,871	3,792,218
Interest Receivable	-	-	-	-	-	-	30,901
Due from other funds	-	-	-	-	-	-	-
Due from other governments	4,026,350	-	-	-	285,787	4,312,137	-
Inventories	88,020	2,212,675	61,728	33,521	823,307	3,219,251	-
Prepaid items	-	-	30,761	171,396	146,383	348,540	1,182,798
Total current assets	11,127,139	49,114,116	940,389	521,121	7,245,495	68,948,260	15,693,887
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	6,142,006	253,750,553	-	469,500	-	260,362,059	-
Investments	-	2,149,738	-	-	-	2,149,738	-
Prepaid items	167,469	2,921,912	-	-	-	3,089,381	-
Total restricted assets	6,309,475	258,822,203	-	469,500	-	265,601,178	-
Capital Assets:							
Land	37,627,729	996,201	6,147,743	-	7,021,393	51,793,066	-
Buildings	73,936,864	-	88,822,703	46,534,826	14,551,992	223,846,385	-
Improvements other than buildings	122,073,672	-	3,553,819	895,639	1,863,710	128,386,840	-
Equipment	7,261,035	21,631,523	8,168,114	9,544,457	31,729,091	78,334,220	-
Distribution and collection systems	-	948,971,496	-	-	-	948,971,496	-
Construction in progress	20,215,290	291,307,973	-	-	524,178	312,047,441	-
Less accumulated depreciation	(127,670,412)	(331,643,960)	(34,939,300)	(17,289,271)	(23,776,052)	(535,318,995)	-
Total capital assets (net of accumulated depreciation)	133,444,178	931,263,233	71,753,079	39,685,651	31,914,312	1,208,060,453	-
Total noncurrent assets	139,753,653	1,190,085,436	71,753,079	40,155,151	31,914,312	1,473,661,631	-
Total assets	150,880,792	1,239,199,552	72,693,468	40,676,272	39,159,807	1,542,609,891	15,693,887
DEFERRED OUTFLOWS OF RESOURCES							
Deferred amount on refunding	3,239,982	2,426,406	-	1,607,666	-	7,274,054	-
Deferred outflow OPEB	352,220	1,594,260	-	-	92,690	2,039,170	-
Deferred pension	1,044,661	4,433,308	-	-	235,489	5,713,458	-
Total deferred outflows of resources	\$ 4,636,863	\$ 8,453,974	\$ -	\$ 1,607,666	\$ 328,179	\$ 15,026,682	\$ -

(continued)

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
LIABILITIES							
Current Liabilities:							
Accounts payable	\$ 1,636,432	\$ 21,859,725	\$ 911,422	\$ 533,749	\$ 1,154,135	\$ 26,095,463	\$ 373,324
Accrued liabilities	1,256,640	9,386,321	102,643	434,287	470,647	11,650,538	-
Accrued interest payable	593,551	2,595,596	-	366,352	-	3,555,499	-
Due to other funds	-	-	-	6,477,554	2,400,813	8,878,367	16,076,830
Unearned revenue	80,532	-	-	-	179,693	260,225	-
Customer deposits	162,182	458,555	300,421	87,521	-	1,008,679	-
Compensated absences	4,587	521,066	-	-	441,682	967,335	2,029
Claims and judgments	-	-	-	-	-	-	13,008,937
Leases payable	-	-	-	-	-	-	-
Revenue bonds and notes payable, net	2,810,000	17,396,490	-	1,339,900	-	21,546,390	-
Total current liabilities	6,543,924	52,217,753	1,314,486	9,239,363	4,646,970	73,962,496	29,461,120
Noncurrent Liabilities:							
Accrued liabilities	-	343,709	-	-	-	343,709	-
Claims and judgments	-	-	-	-	-	-	25,671,399
Compensated absences	141,883	-	-	-	-	141,883	13,488
Leases payable	-	-	-	-	-	-	-
Landfill closure	-	-	-	-	3,479,640	3,479,640	-
Total OPEB liability	6,848,350	30,997,793	-	-	1,802,197	39,648,340	-
Net pension liability	11,089,096	47,059,696	-	-	2,499,719	60,648,511	-
Derivative instrument liability	-	-	-	-	-	-	-
Revenue bonds and notes payable, net	25,134,525	745,613,412	-	34,242,756	-	804,990,693	-
Total noncurrent liabilities	43,213,854	824,014,610	-	34,242,756	7,781,556	909,252,776	25,684,887
Total liabilities	49,757,778	876,232,363	1,314,486	43,482,119	12,428,526	983,215,272	55,146,007
DEFERRED INFLOWS OF RESOURCES							
Deferred OPEB	764,638	3,460,995	-	-	201,221	4,426,854	-
Deferred pensions	987,977	4,192,757	-	-	222,710	5,403,444	-
Total deferred inflows of resources	1,752,615	7,653,752	-	-	423,931	9,830,298	-
NET POSITION (DEFICIT)							
Net investment in capital assets	140,623,376	424,153,620	71,753,079	5,344,309	26,463,787	668,338,171	-
Restricted for debt service	3,960,404	-	-	-	-	3,960,404	-
Unrestricted (deficit)	(40,576,518)	(60,386,209)	(374,097)	(6,542,490)	171,741	(107,707,573)	(39,452,120)
Total net position (deficit)	\$ 104,007,262	\$ 363,767,411	\$ 71,378,982	\$ (1,198,181)	\$ 26,635,528	\$ 564,591,002	\$ (39,452,120)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
OPERATING REVENUES							
Charges for services	\$ 12,082,983	\$ 92,337,388	\$ 2,982,147	\$ 11,922,635	\$ 11,422,072	\$ 130,747,225	\$ 46,381,097
Miscellaneous	214,368	1,308,195	67,326	78,936	683,331	2,352,156	2,093,502
Total operating revenues	12,297,351	93,645,583	3,049,473	12,001,571	12,105,403	133,099,381	48,474,599
OPERATING EXPENSES							
Personal services	2,705,848	6,026,282	1,680,061	-	13,114,730	23,526,921	433,609
Contractual services and other expenses	2,387,448	14,697,377	1,829,551	8,798,007	9,041,627	36,754,010	6,236,253
Utilities	1,005,539	4,521,664	760,099	708,828	383,901	7,380,031	-
Repairs and maintenance	39,373	3,692,762	303,421	608,862	58,704	4,703,122	-
Materials and supplies	279,563	8,103,182	118,006	-	2,974,145	11,474,896	9,443
Claims	-	-	-	-	-	-	45,645,819
Depreciation	5,928,411	19,530,228	2,041,505	1,565,025	2,944,451	32,009,620	-
Total operating expenses	12,346,182	56,571,495	6,732,643	11,680,722	28,517,558	115,848,600	52,325,124
Operating income (loss)	(48,831)	37,074,088	(3,683,170)	320,849	(16,412,155)	17,250,781	(3,850,525)
NONOPERATING REVENUES (EXPENSES)							
Investment earnings (loss)	94,749	5,663,427	(1,967)	-	(2,782)	5,753,427	211,546
Interest expense	(1,743,048)	(27,547,486)	-	(1,564,513)	112	(30,854,935)	-
Intergovernmental	126,400	32,161	-	-	3,352,804	3,511,365	-
Passenger facility charges	1,224,491	-	-	-	-	1,224,491	-
Bond issuance costs	-	(1,092,576)	-	-	-	(1,092,576)	-
Gain / (Loss) on disposal of capital assets	(9,949)	(45,196)	16,024	16,002	36,121	13,002	-
Net nonoperating revenues (expenses)	(307,357)	(22,989,670)	14,057	(1,548,511)	3,386,255	(21,445,226)	211,546
Income (loss) before contributions and transfers	(356,188)	14,084,418	(3,669,113)	(1,227,662)	(13,025,900)	(4,194,445)	(3,638,979)
Capital contributions	10,892,128	1,747,595	-	-	7,383,116	20,022,839	-
Transfers in	-	3,612,030	1,789,000	-	9,111,000	14,512,030	-
Transfers out	-	(1,635,000)	-	-	-	(1,635,000)	-
Change in net position	10,535,940	17,809,043	(1,880,113)	(1,227,662)	3,468,216	28,705,424	(3,638,979)
Total net position (deficit)-beginning of year	93,471,322	345,958,368	73,259,095	29,481	23,167,312	535,885,578	(35,813,141)
Total net position (deficit)-ending	\$ 104,007,262	\$ 363,767,411	\$ 71,378,982	\$ (1,198,181)	\$ 26,635,528	\$ 564,591,002	\$ (39,452,120)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Cash flows from operating activities:							
Receipts from customers	\$ 12,085,034	\$ 98,301,247	\$ 2,848,253	\$ 12,150,944	\$ 9,360,622	\$ 134,746,100	\$ 54,871,206
Payments to suppliers	(3,536,063)	(17,379,310)	(2,882,498)	(5,222,084)	(11,517,597)	(40,537,552)	(15,882,258)
Payments to employees	(5,031,375)	(15,597,623)	(1,677,305)	(4,713,583)	(13,532,575)	(40,552,461)	(435,427)
Internal activity - receipts from other funds	-	-	-	5,993,016	-	5,993,016	-
Claims	(292,200)	-	-	-	-	(292,200)	(46,525,292)
Other receipts	214,368	1,308,195	67,326	78,936	660,114	2,328,939	-
Other payments	-	(4,792,249)	-	-	(57,000)	(4,849,249)	-
Net cash provided by (used in) operating activities	3,439,764	61,840,260	(1,644,224)	8,287,229	(15,086,436)	56,836,593	(7,971,771)
Cash flows from noncapital financing activities:							
Cash bond	-	20	-	-	-	20	-
Transfers out	-	(1,635,000)	1,789,000	-	2,992,089	3,146,089	-
Intergovernmental	126,400	32,158	-	-	3,482,610	3,641,168	-
Transfers in	-	3,612,030	-	-	9,111,000	12,723,030	-
Interest expense on operations	-	-	-	(22,561)	64	(22,497)	-
Net cash provided by (used in) noncapital financing activities	126,400	2,009,208	1,789,000	(22,561)	15,585,763	19,487,810	-
Cash flows from capital and related financing activities:							
Acquisition and construction of capital assets	(9,403,047)	(108,142,585)	-	(5,582,004)	(1,086,255)	(124,213,891)	-
Principal paid on debt	(2,645,000)	(13,669,400)	-	(1,177,001)	-	(17,491,401)	-
Interest paid on debt	(1,223,030)	(29,295,303)	-	(1,505,663)	(672,648)	(32,696,644)	-
Capitalized lease payment	-	-	-	-	-	-	-
Proceeds from bond issuance	-	113,185,552	-	-	-	113,185,552	-
Payment of bond issuance cost	-	(488,425)	-	-	-	(488,425)	-
Payment used in refunded revenue bonds issued	-	-	-	-	-	-	-
Payment of bonds prepaid insurance	-	(694,237)	-	-	-	(694,237)	-
Capital grants	1,206,797	-	-	-	2,006,882	3,213,679	-
Contributed capital by others	6,855,828	-	-	-	-	6,855,828	-
Passenger facility charges	1,224,491	-	-	-	-	1,224,491	-
Net cash provided by (used in) capital and related financing activities	(3,983,961)	(39,104,398)	-	(8,264,668)	247,979	(51,105,048)	-
Cash flows from investing activities:							
Purchase of investments	-	-	-	-	-	-	(985,675)
Proceeds from sale and maturity of investments	388	-	-	-	-	388	958,656
Interest on investments	15,831	5,663,427	(1,829)	-	(2,734)	5,674,695	188,146
Net cash provided by (used in) investing activities	16,219	5,663,427	(1,829)	-	(2,734)	5,675,083	161,127
Net increase (decrease) in cash and cash equivalents	(401,578)	30,408,497	142,947	-	744,572	30,894,438	(7,810,644)
Cash and cash equivalents, beginning of year	13,012,770	260,648,845	125,783	469,500	3,029,921	277,286,819	17,506,575
Cash and cash equivalents, end of year	\$ 12,611,192	\$ 291,057,342	\$ 268,730	\$ 469,500	\$ 3,774,493	\$ 308,181,257	\$ 9,695,931

(continued)

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS**

A reconciliation of the cash and cash equivalents per this statement to the Statement of Net Position follows:

	Business-type Activities Enterprise Funds						
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Current Assets:							
Cash and cash equivalents	\$ 6,469,186	\$ 35,157,052	\$ 268,730	\$ -	\$ 3,773,493	\$ 45,668,461	
Investments	-	-	-	-	-	-	
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	6,142,006	253,750,553	-	469,500	-	260,362,059	
Investments	-	2,149,738	-	-	-	2,149,738	
	<u>\$ 12,611,192</u>	<u>\$ 291,057,343</u>	<u>\$ 268,730</u>	<u>\$ 469,500</u>	<u>\$ 3,773,493</u>	<u>\$ 308,180,258</u>	
	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:							
Operating income (loss)	\$ (48,831)	\$ 37,074,089	\$ (3,684,270)	\$ 320,847	\$ (16,412,158)	\$ 17,249,677	\$ (3,850,525)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation	5,928,410	19,530,228	2,041,505	1,565,025	2,944,451	32,009,619	-
(Increase) Decrease in assets:							
Receivables	(63,686)	6,001,923	(176,438)	174,268	(1,999,851)	3,936,216	6,396,608
Inventories	4,469	(177,740)	14,349	(8,961)	(8,028)	(175,911)	-
Deferred outflows for pensions and OPEB	-	(2,035,397)	-	-	(115,484)	(2,150,881)	-
Prepaid items	-	-	8,078	67,593	33,259	108,930	(637,333)
Increase (Decrease) in liabilities:							
Accounts payable	1,673,324	9,393,296	107,252	221,370	879,040	12,274,282	(324,213)
Accrued liabilities	(37,046)	(361,650)	(2,968)	(99,969)	341,942	(159,691)	(1,695,213)
Total OPEB liability	-	(7,843,987)	-	-	(803,801)	(8,647,788)	-
Net pension liability	-	(2,415,928)	-	-	(136,247)	(2,552,175)	-
Deferred inflows for pensions	-	1,932,994	-	-	127,133	2,060,127	-
Deferred inflows for Total OPEB	-	831,758	-	-	-	831,758	-
Due to other funds	(4,026,350)	-	-	5,993,016	27,924	1,994,590	(7,859,277)
Unearned revenue	10,634	-	-	-	29,696	40,330	-
Customers' deposits	14,152	(37,499)	42,544	54,040	-	73,237	-
Compensated absences	(15,312)	(51,827)	5,724	-	5,688	(55,727)	(1,818)
Total adjustments	3,488,595	24,766,171	2,040,046	7,966,382	1,325,722	39,586,916	(4,121,246)
Net cash provided by (used in) operating activities	<u>\$ 3,439,764</u>	<u>\$ 61,840,260</u>	<u>\$ (1,644,224)</u>	<u>\$ 8,287,229</u>	<u>\$ (15,086,436)</u>	<u>\$ 56,836,593</u>	<u>\$ (7,971,771)</u>

(concluded)

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS**

	Employee Retirement Funds
ASSETS	
Cash and cash equivalents	\$ 584,233
Receivables:	-
Interest and dividends receivable	71,556
Accounts receivable	-
Prepaid items	373,387
Investments, at fair value	223,985,450
Other assets:	-
Cash surrender value of life insurance policies	2,699,404
Total assets	<u>227,714,030</u>
LIABILITIES	
Due to other funds	4,289,032
Accrued liabilities	-
Employees' deposits held in escrow	1,708,889
Total liabilities	<u>5,997,921</u>
Net position restricted for pensions	<u>\$ 221,716,109</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS

	Employee Retirement Funds
ADDITIONS	
Contributions:	
Employer	\$ 11,309,009
Plan members	5,425,001
Total contributions	<u>16,734,010</u>
Investment earnings:	
Net appreciation in fair value of investments	30,997,853
Interest	3,849,918
Dividends	565,552
Total investment earnings	<u>35,413,323</u>
Less investment expense	<u>1,134,900</u>
Net investment income	<u>34,278,423</u>
Life insurance proceeds	880,000
Miscellaneous	12,083
Total additions	<u>51,904,516</u>
DEDUCTIONS	
Benefits	32,857,271
Refund of member contribution	1,718,246
Administrative expenses	122,676
Life insurance premiums	<u>1,589,850</u>
Total deductions	<u>36,288,043</u>
Change in net position	15,616,473
Net position restricted for pensions	
Beginning of year	<u>206,099,636</u>
End of year	<u>\$ 221,716,109</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
COMPONENT UNITS

	Shreveport Home Mortgage Authority	City Court	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Shreve Memorial Library	Total
ASSETS							
Cash and cash equivalents	\$ 1,357,246	\$ 4,246,448	\$ 961,144	\$ 1,594,977	\$ 60,276	\$ 8,219,158	\$ 16,439,249
Investments	1,522,470	-	-	-	-	-	1,522,470
Receivables, net	4,946	37,848	-	784,120	-	14,912,538	15,739,452
Due from primary governments	-	-	-	-	50,000	236,941	286,941
Prepaid items	-	50,300	-	12,756	-	-	63,056
Notes receivable	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	114,178	114,178
Capital assets:							
Land	-	-	-	130,237	704,514	5,261,444	6,096,195
Other capital assets, net of depreciation	-	572,947	1,190,953	972,624	122,706	26,872,591	29,731,821
Total assets	<u>2,884,662</u>	<u>4,907,543</u>	<u>2,152,097</u>	<u>3,494,714</u>	<u>937,496</u>	<u>55,616,850</u>	<u>69,993,362</u>
DEFERRED OUTFLOWS OF RESOURCES							
Deferred inflows related to pensions	-	-	-	-	-	2,539,665	2,539,665
Deferred inflows related OPEB	-	-	-	-	-	1,161,709	1,161,709
Total deferred outflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,701,374</u>	<u>3,701,374</u>
LIABILITIES							
Accounts payable	-	180,982	24,857	12,020	19,507	83,513	320,879
Accrued liabilities	9,122	-	-	23,583	-	385,447	418,152
Due to other governments	-	-	-	25,342	90,769	-	116,111
Unearned income	-	-	-	-	-	-	-
Noncurrent liabilities:							
Due within one year	70,106	-	-	156,520	-	324,960	551,586
Due in more than one year	1,082,312	-	-	622,571	-	-	1,704,883
Net pension liability	-	-	-	-	-	26,958,615	26,958,615
Total other postemployment benefit liability	-	-	-	-	-	22,587,539	22,587,539
Total liabilities	<u>1,161,540</u>	<u>180,982</u>	<u>24,857</u>	<u>840,036</u>	<u>110,276</u>	<u>50,340,074</u>	<u>52,657,765</u>
DEFERRED INFLOWS OF RESOURCES							
Deferred inflows related to property taxes	-	-	-	738,146	-	-	738,146
Deferred inflows related to pensions	-	-	-	-	-	2,401,862	2,401,862
Deferred inflows related OPEB	-	-	-	-	-	2,521,965	2,521,965
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>738,146</u>	<u>-</u>	<u>4,923,827</u>	<u>5,661,973</u>
NET POSITION							
Net investments in capital assets	-	572,947	1,190,953	839,024	827,220	32,134,035	35,564,179
Restricted for:							
Debt service	115,664	-	-	-	-	-	115,664
Other purposes	-	153,165	-	-	-	-	153,165
Unrestricted	<u>1,607,458</u>	<u>4,000,449</u>	<u>936,287</u>	<u>1,077,508</u>	<u>-</u>	<u>(28,079,712)</u>	<u>(20,458,010)</u>
Total net position (deficit)	<u>\$ 1,723,122</u>	<u>\$ 4,726,561</u>	<u>\$ 2,127,240</u>	<u>\$ 1,916,532</u>	<u>\$ 827,220</u>	<u>\$ 4,054,323</u>	<u>\$ 15,374,998</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
COMPONENT UNITS**

	Program Revenues			Net (Expenses) Revenues and Changes in Net Position						
	Expenses	Charges for Services	Grants and Contributions	Shreveport Home Mortgage Authority	City Court	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Shreve Memorial Library	Total
Shreveport Home Mortgage Authority										
Mortgage Operations	\$ 1,153,476	\$ -	\$ -	\$ (1,153,476)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,153,476)
City Court										
Judicial	849,331	564,709	-	-	(284,622)	-	-	-	-	(284,622)
City Marshal										
Judicial	2,923,275	1,102,244	2,147,442	-	-	326,411	-	-	-	326,411
Downtown Development Authority										
Downtown development	567,610	-	-	-	-	-	(567,610)	-	-	(567,610)
Streetscape program	276,024	278,810	-	-	-	-	2,786	-	-	2,786
Parking program	351,766	362,000	-	-	-	-	10,234	-	-	10,234
Interest on long-term debt	30,466	-	-	-	-	-	(30,466)	-	-	(30,466)
Total Downtown Development Authority	1,225,866	640,810	-	-	-	-	(585,056)	-	-	(585,056)
Metropolitan Planning Commission										
Planning and zoning	1,364,494	289,409	240,000	-	-	-	-	(835,085)	-	(835,085)
Shreve Memorial Library										
Culture and recreation	18,165,972	363,687	-	-	-	-	-	-	(17,802,285)	(17,802,285)
	<u>\$ 25,682,414</u>	<u>\$ 2,960,859</u>	<u>\$ 2,387,442</u>	<u>(1,153,476)</u>	<u>(284,622)</u>	<u>326,411</u>	<u>(585,056)</u>	<u>(835,085)</u>	<u>(17,802,285)</u>	<u>(20,334,113)</u>
General Revenues:										
Property taxes levied for general purposes				-	-	-	752,183	-	15,981,727	16,733,910
Investment earnings (loss)				162,892	22,424	4,451	9,065	-	42,999	241,831
Payment from City of Shreveport				-	-	-	-	790,402	-	790,402
Miscellaneous				13,441	12,595	-	54,783	44,683	667,698	793,200
Total general revenues (expenses)				<u>176,333</u>	<u>35,019</u>	<u>4,451</u>	<u>816,031</u>	<u>835,085</u>	<u>16,692,424</u>	<u>18,559,343</u>
Change in Net Position				(977,143)	(249,603)	330,862	230,975	-	(1,109,861)	(1,774,770)
Net position - beginning				2,700,265	4,976,164	(6,049,250)	1,685,557	827,220	5,164,184	9,304,140
Prior Period Adjustment				-	-	7,845,628	-	-	-	7,845,628
Net position - beginning, restated				<u>2,700,265</u>	<u>4,976,164</u>	<u>1,796,378</u>	<u>1,685,557</u>	<u>827,220</u>	<u>5,164,184</u>	<u>17,149,768</u>
Net position (deficit) - ending				<u>\$ 1,723,122</u>	<u>\$ 4,726,561</u>	<u>\$ 2,127,240</u>	<u>\$ 1,916,532</u>	<u>\$ 827,220</u>	<u>\$ 4,054,323</u>	<u>\$ 15,374,998</u>

The accompanying notes are an integral part of the financial statements.

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NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies**

The accounting policies of the City of Shreveport conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. The Financial Reporting Entity

The City of Shreveport (the "City") was incorporated in 1839, under the provisions of Louisiana R.S. 33:1. In May of 1978, the present City Charter was adopted, which established a mayor-council form of government. The City provides a full range of municipal services as authorized by the charter. These include police and fire protection, emergency medical services, public works (streets and waste collection), public improvements, water and sewer services, parks and recreation, planning and zoning, public transportation, social, cultural, and general administrative services.

The basic criterion for determining whether another governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization, or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government and there is a financial benefit/burden relationship should be included in its reporting entity.

The financial statements present the City of Shreveport (the primary government) and its component units. The operations of the Shreveport Municipal and Regional Airports and the Shreveport Area Transit System are included as a part of the primary government. The discrete component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. There are no blended component units in the City.

Discretely Presented Component Units

The component units' columns in the government-wide financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

City Court

The City Court has jurisdiction over all violations of City ordinances and state misdemeanor cases. The Court was created by special legislative act. Their jurisdiction includes the incorporated area of the City of Shreveport plus the fourth ward of Caddo Parish. City judges are elected and cannot be removed by City officials. The City Court is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve its budget which comes from the General Fund. There are certain funds collected by the City Court, pursuant to state statute, which are under the control of the court. The City Court serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish. Its administrative office is located at 1244 Texas Avenue, Shreveport, Louisiana 71101.

City Marshal

The City Marshal is the executive officer of the City Court. The Marshal has the power of a sheriff in the execution of the court's orders and mandates in making requests and preserving the peace. The City Marshal is an elected official. The City Marshal is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve the budget which comes from the General Fund. Certain funds are collected such as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish. Its administrative office is located at 1244 Texas Avenue, Shreveport, Louisiana 71101.

Downtown Development Authority

The Downtown Development Authority was established by an ordinance of the City of Shreveport to provide for the revitalization of downtown Shreveport. Its purpose is to coordinate the efforts of the public and private sectors for the economic and overall development of the Downtown Development District. The Downtown Development District is a special taxing district within the City of Shreveport created by an act of the State legislature. The City Council appoints the seven voting members of the Authority. The Authority must submit to the City Council its proposals, programs and recommendations for the levy of special ad valorem taxes. The City has the ability to modify or approve the budget of the Authority and its plan of work. The Authority's governing body is not substantively the same as the City's. The Authority provides services for a limited area of the City of Shreveport, which consists basically of the downtown area. Its administrative office is located at 400 Edwards Street, Shreveport, Louisiana 71101.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)****Metropolitan Planning Commission**

The Metropolitan Planning Commission is responsible for the orderly, physical development of the City of Shreveport and the surrounding planning area. The Commission makes recommendations to the City Council and the Parish Commission. The Metropolitan Planning Commission consists of nine members with four appointed by both the City of Shreveport and the Caddo Parish Commission and one member elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the authority to modify and approve its budget. The Metropolitan Planning Commission is fiscally dependent on the City and there is a financial benefit/burden relationship due to the General Fund subsidy of the majority of their operating budget. The Metropolitan Planning Commission serves the citizenry of the City of Shreveport. Its administrative office is located at 505 Travis Street, Suite 440 Shreveport, Louisiana 71101.

The Metropolitan Planning Commission does not issue separate financial statements. The government-wide financial statements are presented within the basic financial statements. The fund financial statements are included as supplementary information within the section entitled Discretely Presented Component Unit. Complete financial statements of the other individual component units may be obtained from their respective administrative offices.

Shreveport Home Mortgage Authority

The Shreveport Home Mortgage Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to undertake various programs to assist in the financing of housing for persons of low to moderate income in the City of Shreveport. There are five trustees that are appointed by the City Council for terms of five years. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust it shall receive the residual assets of the trust. The City cannot access the organization's funds at will, although there is some ability to access them at the discretion of the Authority. The City is financially accountable since it appoints all of the governing body and there is a potential for Shreveport Home Mortgage Authority to provide specific financial benefits to the City. The Shreveport Home Mortgage Authority serves the citizenry of the City of Shreveport. Its administrative office is located at 1215 Hawn Avenue, Shreveport, Louisiana 71107.

Shreve Memorial Library

The Shreve Memorial Library (the "Library"), a parish-wide system, was established in compliance with the provisions of Louisiana Revised Statute 25:211 and created by an agreement between the City and Caddo Parish Commission (the "Commission" or "Parish") and established as a joint city-parish public library. Under the City of Shreveport's City Charter Section 8.05, the Library is under control of a Board of Trustees, which shall have all of the powers and duties conferred on boards of control of joint city-parish public libraries by the laws of the state. The Library is fiscally dependent on both the City and the Parish; however, the City appoints the majority of the Board members and indirectly controls the financial operations of the Library. The City provides the accounting, payroll, purchasing, cash management, and some legal services (contract review) to support the Library's infrastructure and operations creating a financial benefit/burden relationship. Its administrative office is located at 885 Bert Kouns Industrial Loop, Shreveport, Louisiana 71118.

Related Organization**Shreveport Housing Authority**

The Authority was created by State statute and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Authority is fiscally independent and no financial benefit or burden relationship exists with the City. Therefore, it is not included in the City's financial statements.

Jointly Governed Organization**Caddo-Shreveport Sales and Use Tax Commission**

The Caddo-Shreveport Sales and Use Tax Commission is an independent agency which collects sales taxes. It is legally separate from the City. The Commission is a jointly governed organization. The City does not retain an ongoing financial interest or responsibility in its operations. It is not included in the City's financial statements.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function of governmental activities and different business-type activities are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or program. Program revenues include 1) fees, fines, and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For property taxes, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For revenues other than property taxes, the City considers them to be available if they are collected within 90 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, and interest associated with the current period are all considered to be susceptible to accrual and so have been recognized as revenues of the current period. All other revenue items except landfill fees are considered to be measurable and available only when cash is received by the government.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The 2014 General Obligation Bonds Fund accounts for proceeds of bonds issued for the purpose of constructing, acquiring and improving the water and sewer system, parks and recreation, police, fire, finance and streets and drainage.

The Community Development Fund accounts for the City's activities and grants in its community development programs and initiatives.

The City reports the following major proprietary funds:

The Water and Sewerage Fund accounts for the activities involved in operating the sewerage treatment plant, sewerage pumping stations and collection systems, and the water distribution system.

The Municipal and Regional Airports Fund accounts for the activities involved in operating the City's two airports.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)**

The Convention Center Fund accounts for the conventions, conferences, and rentals of the convention center.

The Convention Center Hotel Fund accounts for the activities involved in the operations of the hotel, which is separately operated and adjacent to the convention center.

Additionally, the City reports the following fund types:

Internal Service Funds account for health care and risk management services provided to other departments on a cost reimbursement basis.

The Fiduciary Funds account for the activities of the Firemen's Pension and Relief Fund, the Policemen's Pension and Relief Fund, and the Employee's Retirement System, which accumulate resources for pension benefit payments to qualified employees.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewerage function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. The City does not use an indirect cost allocation system; however, the General Fund charges certain funds an administrative overhead charge based on a cost allocation plan. This is eliminated like a reimbursement and reduces the revenue and expense in the General Fund.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available, it is the City's policy for the government-wide and propriety fund financial statements to use restricted – net position first, followed by unrestricted – net position.

Use of Estimates – The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows, liabilities, deferred inflows, and disclosure of contingent assets and liabilities at the date of the financial statements along with reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from estimates.

D. Assets, liabilities, deferred outflows/inflows of resources, and net position/fund balance**1. Cash, Cash Equivalents and Investments**

The City maintains a pooled cash and investment account that is available for use by all funds, except those restricted by state statutes or other legal requirements. Each fund's positive equity in the pooled cash and investment account is presented as cash and cash equivalents and investments on the balance sheet or statement of net position. Negative equity balances have been reclassified and are reflected as due to/from other funds. Interest income and expense are allocated to the various funds based upon their average daily equity balances.

Investments are reported at fair value based on quoted market prices. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Interest is accrued as earned. For purposes of the Statement of Cash Flows, the City considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents. These cash equivalents are included in investments in the Statement of Net Position.

The City has investment policies for the primary government and its fiduciary funds. The fiduciary funds are the Employees' Retirement System, the Policemen's Pension and Relief Fund, and the Firemen's Pension and Relief Fund.

The primary government's investments are made in accordance with Louisiana Revised Statutes and are further defined in the City's investment policy which has been approved by the Mayor and Chief Administrative Officer and implements Section 26-55 of the City Code.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

The State authorized investments are as follows:

- 1) U.S. Treasury obligations
- 2) U.S. government agencies
- 3) U.S. government instrumentalities
- 4) Collateralized repurchase agreements
- 5) Collateralized certificates of deposit with Louisiana domiciled institutions
- 6) Collateralized interest bearing bank accounts
- 7) Mutual or trust funds which are registered with the Securities and Exchange Commission which have underlying investments consisting of and limited to securities of the U.S. government or its agencies
- 8) Guaranteed investment contracts issued by a bank, financial institution, insurance company or other entity having one of the two highest short-term rating categories of either Standard and Poor's Corporation or Moody's Investors Service
- 9) Investment grade (A-1/P-1) commercial paper of domestic U.S. corporations
- 10) Louisiana Asset Management Pool (LAMP)
- 11) Any other investments allowed by state statute for local governments

LAMP, a local government investment pool, is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost and fair value. For purposes of determining participants' shares, investments are valued at amortized cost. The fair value of the participants' position is the same as the value of the pool shares. LAMP is designed to be highly liquid to give its participants immediate access to their account balances.

In addition to the above types of securities, the Employees' Retirement System is authorized by a separate investment policy in accordance with Article II, Chapter 66 of the City Code of Ordinances to invest in the following with a mix of 60% equities and 40% fixed:

- 1) Domestic securities registered with the Securities and Exchange Commission and traded on a recognized U.S. stock exchange or over-the-counter market. Equity securities include common stocks, real estate securities and securities convertible into common stock of U.S.-based companies. Individual convertible securities should be rated "B" or higher at the time of purchase.
- 2) International securities registered (or filed) with the Securities and Exchange Commission and traded on a recognized national exchange or over-the-counter market. Non-U.S. dollar denominated equity securities traded on recognized exchanges or over-the-counter markets outside the U.S. may also be purchased.
- 3) Fixed income securities in the form of bonds, notes, securitized mortgages, collateralized mortgage obligations, asset-backed securities, taxable municipal bonds, and preferred stock. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA" at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA". The maximum effective maturity of any single issue should not exceed 30 years.
- 4) Cash reserves shall be held in the custodians' money market funds, short-term maturity treasury securities or high quality money market instruments.

The Policemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 55% equity 35% fixed and 10% alternative investments.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)**

The Firemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 60% equity and 40% fixed.

2. Receivables and Payables

All outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Within the City's Water and Sewerage Fund, an estimated amount has been recorded for services rendered but not yet billed as of the close of the year. The receivable was computed by taking the cycle billings the City sent to its customers in January and prorating the amount of days applicable to the current year. All trade and property tax receivables are shown net of an allowance for uncollectible accounts.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first in, first out (FIFO) method. Inventory in the General Fund consists of materials and supplies held for consumption. Inventories in the Enterprise Funds consist of pipes, meters, fittings and valves, repair materials, spare parts, and items held for sale at the Municipal Golf Courses. Inventories are accounted for using the consumption method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Restricted Assets

Certain proceeds of the general obligation bonds and the enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants. The bond construction funds are used to report those proceeds of bond issuances that are restricted for use in construction. The bond and interest sinking funds are used to segregate resources accumulated for debt service payments over the next twelve months. The debt service reserve funds are used to report resources set aside to make up potential future deficiencies in the revenue bond current debt service account.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, donated works of art and similar items are recorded at acquisition value rather than fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are charged to expense or expenditures as incurred.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

There was no interest expense capitalized in 2019.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings	10-50
Improvements other than buildings	10-50
Infrastructure	20-75
Distribution and collection systems	10-50
Equipment	3-20

6. Compensated Absences

The City has two systems of compensated absences, Civil Service (Police and Fire) and all other employees.

Non-Civil Service:

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the City does not have a policy to pay any amounts when employees separate from service with the City. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Vacation earned is based on the number of years of services as follows:

Total Employment	Days Earned Per Year
Less than five years	10
Five to ten years	12
Ten to fifteen years	15
Fifteen to twenty years	18
Twenty or more years	21

For classified employees, a maximum of 240 hours of accrued vacation leave can be vested and carried forward to succeeding calendar years. For non-classified employees, the maximum is 320 hours. All accrued sick leave credited to an employee can be carried forward to succeeding calendar years without limitation. Accumulated sick leave is forfeited at the time an employee terminates employment; however, accumulated sick leave is counted as creditable service at retirement if the employee has accumulated at least 175 hours.

Civil Service:

The Fire and Police Departments have leave policies that are subject to state Civil Service.

Fire:

No employee shall be granted more compensatory time than they can be reasonably expected to use within a short period of time, and in no event shall an employee accrue and carry more than 240 hours of compensatory time.

Vacation Time:

Vacation is accrued based on the employee's anniversary date as follows:

Anniversary	Days entitled
1-5	18
6-9	21
10-14	27
15 and on	30

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

Holiday Time/Leave:

Holiday time/leave is based on the employees' division as follows:

<u>Division</u>	<u>Hours Entitled</u>
Operations	8 or 16 hours
Communications	5.5, 6.5, or 12

The rate of pay for working a holiday during the employee's normal work schedule will be the same as overtime pay, which is one and one-half (1 1/2) times the employee's hourly rate. An employee who is called in to work extra duty (overtime) on a paid holiday will be paid 2 ½ times the employee's hourly rate. If an employee has not taken all of his/her earned holiday time by August 31st, then the remaining holiday time will be assigned during the next holiday scheduling period using the same procedure that employees use when scheduling annual leave.

Executive level employees may earn leave at 1.5 in excess of regularly assigned work schedule. Any additional time will be compensated at one times (1) of their regularly assigned work schedule. They may not accumulate more than 240 hours of time, and are not entitled to conversion into monetary payment at any time, including at the time of employee's separation of service. Discretionary Executive Time, if not taken by the employee, shall be forfeited at time of separation.

Police:

<u>Anniversary</u>	<u>Days entitled</u>
New	1.5
1-5	18
6-9	21
10-14	27
15 and on	30

Employees who leave/separate voluntarily may only take 80 hours of any combination of time prior to leaving. If an employee decides to expend unused vacation and/or compensatory time prior to the date of separation, the time expended shall not exceed 80 total hours for any combination of time given. All eligible remaining time shall be compensated by pay. No single vacation day may be taken on a holiday. Any annual leave in excess of 40 hours in single vacation days must be taken consecutively. All annual leave will be taken during the calendar year following the one in which it was accrued. The chief of police, for good cause, may authorize carrying annual leave over into the next calendar year. Vacation days that are not taken and not authorized for carry over by the chief of police are forfeited.

Compensatory time

Compensatory time is awarded by rank. See the schedule below.

<u>Rank</u>	<u>Authority</u>	<u>Minimum Hours Needed</u>	<u>Maximum Hours</u>
Below captain	69:53:00	40	n/a
Captain and above	SPC 301.13	40	240

No member shall be granted more compensatory time than they can be reasonably expected to use within a short period of time. In no event shall a member accrue and carry more than 240 hours of compensatory time.

Holiday overtime

Members working regularly scheduled shifts on holidays are compensated at the rate of 2.5 times the current hourly earnings for each hour worked on the holiday. A member who works an eight-hour shift on a holiday is paid their regular salary plus eight hours at time and a half for a total of 2.5 times their salary.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)****7. Long-term Obligations**

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums, discounts, and gains (losses) on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount or deferred amount on refunding.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, when incurred. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The City has three items that qualify for reporting in this category. One is the deferred charge on refunding which results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded and refunding debt. The second one is deferred pension related items reported in the government-wide statement of net position, and the third one is deferred Other Postemployment Benefit (OPEB) items reported in the government-wide statement of net position.

In addition to liabilities, the statement of net position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has three types of items that qualify for reporting in this category. At the governmental fund level, revenues that have been billed but not yet collected are reported as unavailable revenues. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Deferred pension related items are reported in the government wide statement of net position. Deferred OPEB items are reported in the government-wide statement of net position.

9. Fund BalanceNonspendable Fund Balance

Nonspendable fund balance includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact including inventories and endowments.

Restricted Fund Balance

Restricted fund balance includes amounts that are constrained for specific purposes which are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or by law through constitutional provisions or enabling legislation.

Assigned Fund Balance

Assigned fund balance includes amounts that are intended to be used for specific purposes that are not considered restricted. Fund balance may be assigned by the Finance Director as provided through the City Charter.

Unassigned Fund Balance

Unassigned fund balance is the residual classification for the general fund which represents fund balance that has not been restricted or assigned. In other governmental funds, it represents a negative fund balance.

It is the City's policy to consider restricted fund balances to be used before using any of the components of unrestricted fund balances. Also, when the components of unrestricted fund balance can be used for the same purpose, assigned fund balance is used first followed by unassigned fund balance.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

10. Net Position

The government-wide statement of net position reports \$105,287,407 of restricted net position for governmental activities, of which \$71,685,685 is restricted by enabling legislation.

E. Accounting Pronouncements

The City adopted Governmental Accounting Standards Board (GASB) Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance* for the fiscal year 2019 reporting. Statement No. 95 provides temporary relief to governments and other stakeholders in light of COVID-19 pandemic. This Statement extends the effective dates of certain accounting and financing reporting provisions in Statements and Implementation Guides that were first effective for reporting periods beginning after June 15, 2018, and later.

Due to Governmental Accounting standards Board (GASB) Statement No. 95, the following statements were not required to be implemented by the City during the current fiscal year.

- a. GASB Statement No. 83, *Certain Asset Retirement Obligations*, establishes guidance for governments to recognize and measure legally enforceable liabilities associated with the retirement of certain tangible capital assets and determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to asset retirement obligations.
- b. GASB Statement No. 84, *Fiduciary Activities*, establishes improved guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and establishes criteria for identifying fiduciary activities of all state and local governments.
- c. GASB Statement No. 88, *Certain Disclosures related to Debt*, including *Direct Borrowings and Direct Placements*, establishes improved information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt.
- d. GASB Statement No. 90, *Majority equity interests - An Amendment of GASB Statements No. 14 and No. 61*, the primary objective of this statement is to improve the consistency of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units.

The City is currently evaluating the effects that these statements will have on its financial statements.

F. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures and expenses during the reported period. Actual results could differ from those estimates.

G. Related Party Transactions:

The City had no identified related party transactions for the year ended December 31, 2019.

NOTES TO THE FINANCIAL STATEMENTS

II. Stewardship, Compliance, and Accountability

A. Budgetary Information

Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class with the exception of the Community Development Department where control is exercised at the division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division. Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects, and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police which is included but not budgeted in the General Fund.

All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end will be re-appropriated and honored during the subsequent year. Encumbrances outstanding at year end by fund are as follows:

General fund - materials and supplies	\$ <u>1,254,576</u>
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Revisions were made to the following major governmental funds' original budgets (expenditures including transfers out) as follows:

	Original Budget Including Carry Forwards	Revisions	Final Revised Budget
General Fund	\$ <u>219,418,100</u>	\$ <u>(649,256)</u>	\$ <u>218,768,844</u>
Community Development	\$ <u>12,765,300</u>	\$ <u>1,244,517</u>	\$ <u>14,009,817</u>

Adjustments necessary to convert the revenues and expenditures of the General Fund at the end of the year on the budgetary basis to the GAAP basis are as follows:

Revenues	General Fund
Actual on the budgetary basis	\$ 201,329,253
Adjustment for state supplemental pay	6,170,361
GAAP basis	\$ <u>207,499,614</u>
Expenditures (Including transfers out)	
Actual on the budgetary basis	\$ 198,342,515
Adjustment for state supplemental pay	6,170,361
GAAP basis	\$ <u>204,512,876</u>

NOTES TO THE FINANCIAL STATEMENTS

II. Stewardship, Compliance, and Accountability (continued)

B. Excess of Expenditures over Appropriations

During the year, the City Council revised the City's general fund budget several times. After the first quarter, amendments and supplemental appropriations were approved to reflect the actual beginning fund balances estimated during the budget process which must be submitted by October 1st for the next year. Additional changes were made as new information indicated a need. The major differences between the original budget and the final budget were overall revenues decreased by \$4,824,909, and transfers in increased by \$775,000, while expenditures including transfers out were decreased by \$649,256. During the year, revenues including transfers in were \$635,341 less than the revised budget, while expenditures including transfers out were \$8,941,072 more than the revised budget.

During 2019, based on the legally adopted level of control for budgetary purposes, the General Fund had excess expenditures over appropriations as follows:

	Final Budget	Actual on a budgetary basis	Variance
General government:			
<u>Office of the Mayor:</u>			
Salaries, wages and employee benefits	\$ 890,500	\$ 898,474	\$ (7,974)
<u>Property Standards</u>			
Salaries, wages and employee benefits	1,628,049	1,692,109	(64,060)
Materials and supplies	158,325	158,354	(29)
Other charges	655,699	1,295,899	(640,200)
	<u>2,442,073</u>	<u>3,146,362</u>	<u>(704,289)</u>
<u>Finance:</u>			
Salaries, wages and employee benefits	2,618,015	2,677,764	(59,749)
Materials and supplies	79,466	82,692	(3,226)
	<u>2,697,481</u>	<u>2,760,456</u>	<u>(62,975)</u>
<u>Other-unclassified Interest and civic appropriations</u>			
Interest and civic appropriations	3,569,600	3,620,554	(50,954)
Claims	6,913,200	7,108,914	(195,714)
	<u>10,482,800</u>	<u>10,729,468</u>	<u>(246,668)</u>
Public Safety			
<u>Fire:</u>			
Materials and supplies	1,837,863	1,927,831	(89,968)
Public Works Operations:			
Contractual services	9,729,164	9,804,695	(75,531)
Culture and recreation:			
Salaries, wages and employee benefits	9,955,998	10,016,160	(60,162)
	<u>\$ 38,035,879</u>	<u>\$ 39,283,446</u>	<u>\$ (1,247,567)</u>

C. Deficit Net Position

	Golf	Employees Health Care	Retained Risk	Hotel
	\$ (3,824,037)	\$ (9,041,200)	\$ (30,410,920)	\$ (1,198,181)

The following funds had a deficit net position at December 31, 2019.

The Convention Center Hotel Fund, a major enterprise fund, had a deficit net position balance of \$1,198,181. The deficit is due to major renovations throughout the Hotel causing a large number of the rooms, on a rolling basis during the construction, to be unavailable.

The Golf Fund, a nonmajor enterprise fund, had a deficit net position balance of \$3,824,037. The deficit was due to the accrual of Other Postemployment Benefits (OPEB) and the net pension liability as described in Note IV. A.

The Employee's Healthcare Fund, an internal service fund, had a deficit net position balance of \$9,041,200, which will be recovered through future charges to other funds.

The Retained Risk Fund, an internal service fund, had deficit net position balance of \$30,410,920, which will be recovered through future charges to other funds.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds

A. Deposits and Investments

1. Investments – Primary Government excluding Fiduciary Funds

Interest rate risk. The City investment policy limits its exposure to declines in fair value by limiting investment maturities to 3 years from the date of settlement unless matched to a specific cash flow requirement.

Credit risk. The standard of prudence to be used for managing the City's assets is the "prudent investor" rule which states, "Investments shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment considering the probable safety of their capital as well as the probable income to be derived." The City's investment policy limits investments to those discussed previously. The investments in U.S. treasuries and instrumentalities were rated AA+ and Aaa, the Investment Agreements and Money Market investments were unrated and the LAMP investment was rated AAA.

Concentration of credit risk. The City has no investments in one issuer greater than 5 percent except those backed by the full faith and credit of the U.S. Government.

Custodial credit risk – deposits. In the case of deposits; this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City's policy is that banks holding deposits are required to pledge securities to fully collateralize these transactions. The pledged securities are held by another bank or through book entry in a custodial account in the Federal Reserve System. The City must authorize in writing the release or substitution of the pledged securities.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City's policy is that all investments purchased by the City, except certificates of deposit, local government investment pools, and money market funds, will be delivered by book entry and will be held in third-party safekeeping by a City-approved custodian bank.

Fair value measurements. - GASB Statement No. 72 establishes a hierarchy of inputs to valuation techniques used to measure fair value. The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The implementation of this new statement did not change the method of measuring the fair value of the City's assets.

These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1 — Investments reflect prices quoted in active markets.
- Level 2 — Investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active.
- Level 3 — Investments reflect prices based upon unobservable sources.

The categorization of investments within the hierarchy is based upon the pricing transparency of the instrument and should not be perceived as the particular investment's risk. The investments with LAMP and money market accounts are not categorized by fair value level.

Investment Type	Amount
U.S. Treasuries	\$ 18,833,241
U.S. Instrumentalities	22,181,485
Money Market	280,682,920
LAMP	37,280,666
Capital One Investment Account	3,875
Total	<u>\$ 358,982,187</u>

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Investment Type	Investment Maturities (in years)		
	Fair Value	Less Than 1	1-3
U.S. Treasuries	\$ 18,833,241	\$ 9,541,686	\$ 9,291,555
U.S. Instrumentalities	22,181,485	4,143,711	18,037,774
Money Market	280,682,920	280,682,920	-
LAMP	37,280,666	37,280,666	-
Capital One Investment Account	3,875	3,875	-
Total	<u>\$ 358,982,187</u>	<u>\$ 331,652,858</u>	<u>\$ 27,329,329</u>

A reconciliation of the above schedule to the Statement of Net Position follows:

Unrestricted Assets:	
Cash	\$ 111,869,290
Investments	992,039
Restricted assets:	
Cash	260,362,059
Investments	2,149,738
Less: Equity in Pooled Cash	(16,390,939)
Total per above	<u>\$ 358,982,187</u>

At December 31, 2019, \$220,850 of deposits were not collateralized in accordance with statute. \$34,633,055 is collateralized by securities held by the pledging financial institutions.

2. Investments – Fiduciary Funds

Interest rate risk. The Fiduciary Funds do not have a policy to limit investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The funding obligations of the plan are long-term in nature; consequently, the investment of the Plan's assets shall have a long-term focus, but shall not exceed 30 years.

Credit risk. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA." Convertible securities shall be rated "B" or higher at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA."

Concentration of credit risk. Holdings of any single issue shall not exceed more than 5% of the market value of the issuer.

Currency risk. The international equities are held through "American Depositary Receipts" which are traded in U.S. dollars on the American Stock Exchanges. There were no investments in international fixed-income securities.

Information about the fair value level and exposure of the City's investments risk, using the segmented time distribution model is as follows (all are considered Level 1 investments):

Investment Type	Amount
U.S. Treasuries	\$ 1,298,702
Asset-backed Securities	2,638,358
Corporate Bonds	3,516,966
Money Market	1,377,992
Mutual Funds	195,778,744
Domestic Equities	13,447,233
International Equities	6,511,688
Total	<u>\$ 224,569,683</u>

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

A reconciliation of the previous schedule to the Statement of Net Position follows:

Unrestricted Assets					
Cash			\$	1,377,992	
Investments				223,191,691	
Total per above			\$	224,569,683	

Investment Type	Fair Value	Less Than 1	1-5	5-10	>10
U.S. Treasuries	\$ 1,298,702	\$ -	\$ -	\$ 340,555	\$ 958,147
U.S. Instrumentalities	-	-	-	-	-
Asset-backed Securities	2,638,358	1,378	22,229	463,480	2,151,271
Corporate Bonds	3,516,966	1,667,979	1,542,308	-	306,679
Mutual Bond Funds	-	-	-	-	-
Money Market	584,233	584,233	-	-	-
Mutual Funds	196,572,503	196,572,503	-	-	-
Investment Pool	-	-	-	-	-
Domestic Equities	13,447,233	13,447,233	-	-	-
International Equities	6,511,688	6,511,688	-	-	-
Total	\$ 224,569,683	\$ 218,785,014	\$ 1,564,537	\$ 804,035	\$ 3,416,097

Note: The S&P/Moody's rating for U.S. Treasuries, Asset-backed Securities, Corporate Bonds, and Money Market types are included in the schedule below; however credit ratings are not available at the investment level.

S&P/Moody's Rating	Fair Value
AAA	\$ -
AA	906,589
A	1,671,222
BBB	1,163,016
Money Market	584,233
Unrated	23,672,120
Total	\$ 27,997,180

3. Discretely Presented Component Units

Deposits

Shreveport Home Mortgage Authority – The Authority has no deposits since all funds are maintained at trust departments at financial institutions.

The City Court, City Marshal, and Downtown Development Authority do not have a policy for custodial risk nor do they have collateral in their names.

The following is a schedule of deposit and the amounts exposed to custodial risk by fund:

	City Court	City Marshal	Downtown Development Authority	Shreve Memorial Library
Total on deposit	\$ 7,438,239	\$ 1,405,000	\$ 1,619,868	\$ 8,217,958
Amount exposed to custodial risk	\$ 6,938,239	\$ 613,463	\$ 1,369,868	\$ -

Louisiana Revised Statue 39:1229 imposes statutory requirements on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the component unit that the fiscal agent has failed to pay deposited funds upon demand.

Investments

Shreveport Home Mortgage Authority – The \$1,522,470 of investments consists of guaranteed mortgage-backed securities.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

B. Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier Parish and Caddo Parish Tax Assessors and approved by the State of Louisiana Tax Commission.

Assessment date	January 2019
Levy date	Not later than June 1, 2019
Tax bills mailed	On or about November 15, 2019
Total taxes are due	December 2019
Penalties and interest are added	January, 2020
Lien date	January 1, 2020
Tax sale -2018 delinquent property	July 1, 2020

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy. The City's property tax collection records show that 97.02% of the property taxes due were collected within 60 days after the due date. Assessed values are established by the Bossier Parish and Caddo Parish Tax Assessors each year on a uniform basis at the following ratios to fair market value.

10% Land	15% Machinery
10% Residential Improvements	15% Commercial Improvements
15% Industrial Improvements	25% Public Service properties, excluding land

A re-evaluation of all property is required to be completed no less than every 4 years. A re-evaluation was completed for the tax roll of January 1, 2016.

Tax Abatements

As of December 31, 2019, the City has entered into property and sales tax abatement agreements with individuals and businesses through four programs — the Restoration Tax Abatement (RTA), Industrial Tax Exemption (ITEP), Tax Rebate Incentive Pay (TRIP), and the Film Industry Incentive Program, (FIIP). Each agreement was negotiated under a particular authority allowing localities to abate property taxes for a variety of economic development purposes, including job creation, as well as, business relocation, retention, and expansion.

The City has not made any commitments as part of the agreements other than to reduce taxes, and the City is not subject to any tax abatement agreements entered into by other governmental entities.

Restoration Tax Abatement (RTA):

The Restoration Tax Abatement (RTA) program is a program, which provides an up to-year abatement of the City-portion of ad valorem property taxes on the renovations and improvements of existing commercial structures and owner-occupied residences. It is a five-year award with an option for a five-year renewal with local governing authority approval. The legal authority is Louisiana Revised Statute 47:4311, et seq.

Eligibility Criteria:

This incentive is open to all Louisiana businesses and homeowners with existing structures to be expanded, restored, improved or developed in qualifying locations, and as approved by the local governing authority. Qualifying locations for properties include Downtown Development Districts, Historic Districts (includes properties listed on the National Register of Historic Places), and Economic Development Districts. Eligible expenses are building and materials, machinery and equipment (only that which becomes an integral part of the structure), and labor and engineering.

The property owner must apply and pay an application fee, and upon approval by the state and local authorities, the contract is issued.

Mechanism By Which the Taxes are Abated:

The property tax valuation before the restoration is frozen, whereby the property owner is not taxed on the increase in value that they would otherwise have to pay for the restoration.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Provisions for Recapturing Abated Taxes:

Per LA R.S. 47:1313, any remaining portion of the exemption provided may be terminated for a violation of the contract.

Types of Commitments Made by the Recipients of the Tax Abatements:

The property owner agrees to file annually with the assessor of the parish in which the structure is located. Within six months after construction has been completed, the property owner must file an affidavit of final cost showing complete cost of the exempted project.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$305,527 for the year.

Industrial Tax Exemption (ITEP):

The Louisiana Industrial Ad Valorem Tax Exemption Program (ITEP) is an original state incentive program which offers an attractive tax incentive for manufacturers within the state. The program abates, up to ten years, City property taxes (Ad Valorem) on a manufacturer's new investment and annual capitalized additions related to the manufacturing site. The legal authority is Article 7, Section 21(F) of the Louisiana Constitution and Executive Order JBE 2016-73.

Eligibility Criteria:

Businesses must be classified as a manufacturer or related to the manufacturing project in order to receive the benefits of the ITEP program. ITEP is only available for activities related to manufacturers that meet the constitutional definition of manufacturing. The program can be used by manufacturers new to Louisiana and is also available to existing manufacturers in Louisiana with new investments and miscellaneous capital additions to existing facilities. The property owner must apply and pay an application fee, and upon approval by the state and local authorities, the contract is issued.

Note that the eligibility criteria have been modified by Executive Order Number JBE2016-73 (effective October 21, 2016) as follows:

Only contracts accompanied by advance notifications will be considered by the Governor. Applications for miscellaneous capital additions and applications for tax exemptions for maintenance capital, required environmental capital upgrades, and new replacements for existing machinery will not be approved or issued contracts by the Governor.

The Governor will not approve contracts unless the Board of Commerce and Industry has specifically determined that the establishment meets the constitutional definition of manufacturing. Exemption contracts for new manufacturing plants or establishments are favored by the Governor and exemption contracts for additions to any existing plant or establishment are not favored by the Governor unless they provide for new jobs or present compelling reasons for the retention of existing jobs.

Mechanism By Which the Taxes are Abated:

The property tax valuation before the construction is frozen, whereby the property owner is not taxed on the increase in value that they would otherwise have to pay for the restoration.

Provisions for Recapturing Abated Taxes:

The contract may be terminated or modified if a violation has been found, but currently, there is no provision to recapture taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

The property owner agrees to file annually with the assessor of the parish in which the structure is located. Within six months of the beginning of operations, completion of construction, or receipt of the executed contract, whichever occurs last, the owner of a manufacturing establishment or addition must file an affidavit of final cost showing complete cost of the exempted project.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$1,631,124 for the year.

NOTES TO THE FINANCIAL STATEMENTS**III. Detailed Notes on All Funds (continued)****Tax Rebate Incentive Pay (TRIP):**

The City has determined that there are significant benefits to the community in having police officers living within the city limits and in having marked police cars parked at those residences; therefore, the City has developed the TRIP whereby property taxes of certain police officers may be refunded back to them under certain conditions. The goal is to have a visible law enforcement presence in the neighborhood in which the officer lives. The legal authority for this is Resolution 92 of 2007.

Eligibility Criteria:

The rebate will only apply to taxes paid on the member's primary domiciliary residence and, only for taxes paid by December 31st of the calendar year in which the taxes are due. The Tax Rebate Incentive Pay is not retroactive. In addition, 1) the member must be a post certified police officer, 2) the member must be assigned a marked take-home patrol unit, which is parked at the member's residence when not in use, 3) the member must be a homeowner within the city limits of Shreveport, and the member must pay all property taxes owed to the City of Shreveport by December 31st of each calendar year

The commissioned member must own and reside in the property within the city limits of Shreveport, and the property must be in a Community Development Block Grant Targeted Area (CDBG) – targeted areas within the City Limits of Shreveport as defined by the Department of Community Development in accordance with federal and grant requirements.

Mechanism By Which the Taxes are Abated:

The property taxes are then refunded to officers through payroll.

Provisions for Recapturing Abated Taxes:

There is no provision to recapture refunded taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

Police officers must park the vehicles at their residence.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$30,266 for the year.

Film Industry Incentive Program:

The Film Industry Incentive Program (FIIP) is a City administered incentive program whereby the City's portion of sales taxes paid for lodging, lease and rental expenses, and other production expenses, etc. for a production are rebated to the recipient in exchange for doing business in the City. The legal authority for this program is Resolution 86 of 2009.

Eligibility Criteria:

The program is open to any business that will promise to have a production office or utilize a sound stage in Caddo Parish and have production expenditures of \$300,000.

Mechanism By Which the Taxes are Abated:

The recipient must file a sales tax return whereby the taxes are abated.

Provisions for Recapturing Abated Taxes:

There is no provision to recapture refunded taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

The recipient must do two things: First, it must either 1) have its production office located within Caddo Parish, or 2) utilize a soundstage within Caddo Parish AND must have production expenditures of \$300,000.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates sales tax revenues have been reduced by \$0 for the year.

III. Detailed Notes on All Funds (continued)

C. Receivables

Receivables as of December 31, 2019 consisted of the following:

Interest receivable	\$ 30,901
Taxes	14,853,833
Other receivables	34,541,050
Due from other governments	<u>23,986,714</u>
	73,412,498
Allowance for uncollectibles	<u>(12,272,693)</u>
	<u>\$ 61,139,805</u>

A reconciliation of receivables for the City's individual major, nonmajor, and internal service funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below:

	Government-wide	General	Debt Service	General Obligation Bonds	Community Development	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Nonmajor and Other Funds	Total
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,901	\$ 30,901
Taxes	4,289,035	6,566,109	3,998,689	-	-	-	-	-	-	-	14,853,833
Accounts	-	5,909,517	-	-	43,867	544,412	18,670,857	579,170	316,204	8,477,023	34,541,050
Intergovernmental	-	17,218,609	26,620	-	2,051,223	4,026,351	-	-	-	663,911	23,986,714
Gross receivables	<u>4,289,035</u>	<u>29,694,235</u>	<u>4,025,309</u>	<u>-</u>	<u>2,095,090</u>	<u>4,570,763</u>	<u>18,670,857</u>	<u>579,170</u>	<u>316,204</u>	<u>9,171,835</u>	<u>73,412,498</u>
Less: Allowance for uncollectibles	-	(4,774,735)	(569,728)	-	-	(830)	(6,926,468)	-	-	(932)	(12,272,693)
Net total receivables	<u>\$ 4,289,035</u>	<u>\$ 24,919,500</u>	<u>\$ 3,455,581</u>	<u>\$ -</u>	<u>\$ 2,095,090</u>	<u>\$ 4,569,933</u>	<u>\$ 11,744,389</u>	<u>\$ 579,170</u>	<u>\$ 316,204</u>	<u>\$ 9,170,903</u>	<u>\$ 61,139,805</u>

D. Federal and State Financial Assistance

Federal and State governmental units represent an important source of supplementary funding to finance housing, employment and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General, Special Revenue, Capital Projects, and Enterprise Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the Office of Management and Budget Circular A-133 under the "Single Audit Concept" for grants awarded prior to December 26, 2014, and in accordance with 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles and Audit Requirements, for grants awarded on or after December 26, 2014.

The following amounts under various grants and entitlements are recorded as revenues, passenger facility charges, subsidies, or contributions in the accompanying financial statements:

Governmental-type funds:	
Community Development	\$ 6,347,803
Police Grants	1,179,600
Environmental Grants	14,769
Business-type funds:	
Municipal and Regional Airports	9,013,157
Shreveport Area Transit System	3,984,506
Totals	<u>\$ 20,539,835</u>

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Supplementary salary payments are made by the State to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the State. The State paid supplemental salaries as follows:

Fire Department	\$ 3,134,213
Police Department	3,036,148
Total	<u>\$ 6,170,361</u>

These amounts were paid directly to the employees. There were no payments made for fringe benefits. The amounts for fire and police employees have been recorded in the General Fund financial statements as revenue and expenditures.

E. Capital Assets

Capital asset activity for the year ended December 31, 2019, is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 113,763,630	\$ 867,604	\$ (6,652,516)	\$ 107,978,718
Construction in progress	16,951,590	12,388,866	(10,327,004)	19,013,452
Total capital assets not being depreciated	130,715,220	13,256,470	(16,979,520)	126,992,170
Capital assets, being depreciated:				
Buildings	199,670,707	4,609,544	(205,459)	204,074,792
Improvements other than buildings	92,180,494	2,586,197	(786,456)	93,980,235
Equipment	90,588,217	925,924	(14,122,322)	77,391,819
Infrastructure	586,776,444	5,574,723	-	592,351,167
Total capital assets being depreciated	969,215,862	13,696,388	(15,114,237)	967,798,013
Less accumulated depreciation for:				
Buildings	(82,204,904)	(4,137,501)	205,459	(86,136,946)
Improvements other than buildings	(47,260,240)	(2,592,467)	759,802	(49,092,905)
Equipment	(69,168,459)	(2,091,183)	11,945,618	(59,314,024)
Infrastructure	(294,965,207)	(11,927,927)	-	(306,893,134)
Total accumulated depreciation	(493,598,810)	(20,749,078)	12,910,879	(501,437,009)
Total capital assets, being depreciated, net	475,617,052	(7,052,690)	(2,203,358)	466,361,004
Governmental activities capital assets, net	<u>\$ 606,332,272</u>	<u>\$ 6,203,780</u>	<u>\$ (19,182,878)</u>	<u>\$ 593,353,174</u>
Business-type activities:				
Municipal and Regional Airports				
Capital assets, not being depreciated:				
Land	\$ 37,627,729	\$ -	\$ -	\$ 37,627,729
Construction in progress	12,517,684	11,054,706	(3,357,100)	20,215,290
Total capital assets not being depreciated	50,145,413	11,054,706	(3,357,100)	57,843,019
Capital assets, being depreciated:				
Buildings	73,268,977	667,887	-	73,936,864
Improvements other than buildings	119,398,460	2,675,212	-	122,073,672
Equipment	6,777,354	504,539	(20,858)	7,261,035
Total capital assets being depreciated	199,444,791	3,847,638	(20,858)	203,271,571
Less accumulated depreciation for:				
Buildings	(42,288,622)	(1,385,962)	-	(43,674,584)
Improvements other than buildings	(73,667,984)	(4,278,103)	-	(77,946,087)
Equipment	(5,462,548)	(598,105)	10,912	(6,049,741)
Total accumulated depreciation	(121,419,154)	(6,262,170)	10,912	(127,670,412)
Total capital assets, being depreciated, net	78,025,637	(2,414,532)	(9,946)	75,601,159
Municipal and Regional Airports capital assets, net	<u>\$ 128,171,050</u>	<u>\$ 8,640,174</u>	<u>\$ (3,367,046)</u>	<u>\$ 133,444,178</u>

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Water and Sewerage:

Capital assets, not being depreciated:

Land	\$ 996,201	\$ -	\$ -	\$ 996,201
Construction in progress	191,057,063	105,811,873	(5,560,963)	291,307,973
Total capital assets not being depreciated	192,053,264	105,811,873	(5,560,963)	292,304,174

Capital assets, being depreciated:

Equipment	23,639,800	536,658	(2,544,935)	21,631,523
Distribution and collection systems	941,662,939	7,308,556	-	948,971,495
Total capital assets being depreciated	965,302,739	7,845,214	(2,544,935)	970,603,018

Less accumulated depreciation for:

Equipment	(17,508,264)	(892,527)	2,373,979	(16,026,812)
Distribution and collection systems	(296,978,648)	(18,638,500)	-	(315,617,148)
Total accumulated depreciation	(314,486,912)	(19,531,027)	2,373,979	(331,643,960)
Total capital assets, being depreciated, net	650,815,827	(11,685,813)	(170,956)	638,959,058
Water and Sewerage capital assets, net	\$ 842,869,091	\$ 94,126,060	\$ (5,731,919)	\$ 931,263,232

Solid Waste:

Capital assets, not being depreciated:

Land	\$ -	\$ 6,652,516	\$ -	\$ 6,652,516
Construction in progress	-	-	-	-
Total capital assets not being depreciated	-	6,652,516	-	6,652,516

Capital assets, being depreciated:

Buildings	-	59,219	-	59,219
Improvements other than buildings	-	768,705	(94,960)	673,745
Equipment	-	12,197,176	(3,606,913)	8,590,263
Total capital assets being depreciated	-	13,025,100	(3,701,873)	9,323,227

Less accumulated depreciation for:

Buildings	-	(59,219)	-	(59,219)
Improvements other than buildings	-	(750,551)	94,960	(655,591)
Equipment	-	(10,253,076)	3,606,913	(6,646,163)
Total accumulated depreciation	-	(11,062,846)	3,701,873	(7,360,973)
Total capital assets, being depreciated, net	-	1,962,254	-	1,962,254
Solid waste capital assets, net	\$ -	\$ 8,614,770	\$ -	\$ 8,614,770

Convention Center:

Capital assets, not being depreciated:

Land	\$ 6,147,743	\$ -	\$ -	\$ 6,147,743
Construction in progress	-	-	-	-
Total capital assets not being depreciated	6,147,743	-	-	6,147,743

Capital assets, being depreciated:

Buildings	88,822,703	-	-	88,822,703
Improvements other than buildings	3,553,819	31,019	-	3,584,838
Equipment	8,137,094	-	-	8,137,094
Total capital assets being depreciated	100,513,616	31,019	-	100,544,635

Less accumulated depreciation for:

Buildings	(23,090,900)	(1,868,489)	-	(24,959,389)
Improvements other than buildings	(1,787,544)	(146,728)	-	(1,934,272)
Equipment	(8,004,356)	(41,283)	-	(8,045,639)
Total accumulated depreciation	(32,882,800)	(2,056,500)	-	(34,939,300)
Total capital assets, being depreciated, net	67,630,816	(2,025,481)	-	65,605,335
Convention Center capital assets, net	\$ 73,778,559	\$ (2,025,481)	\$ -	\$ 71,753,078

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

	Beginning Balance	Increases	Decreases	Ending Balance
Convention Center Hotel:				
Capital assets, being depreciated:				
Buildings	\$ 44,079,002	\$ 2,614,177	\$ (158,353)	\$ 46,534,826
Improvements other than buildings	383,520	512,119	-	895,639
Equipment	7,033,536	2,627,224	(116,303)	9,544,457
Total capital assets being depreciated	51,496,058	5,753,520	(274,656)	56,974,922
Less accumulated depreciation for:				
Buildings	(11,165,334)	(1,003,303)	29,764	(12,138,873)
Improvements other than buildings	(107,657)	(27,270)	-	(134,927)
Equipment	(4,565,350)	(534,453)	84,332	(5,015,471)
Total accumulated depreciation	(15,838,341)	(1,565,026)	114,096	(17,289,271)
Total capital assets, being depreciated, net	35,657,717	4,188,494	(160,560)	39,685,651
Convention Center Hotels capital assets, net	\$ 35,657,717	\$ 4,188,494	\$ (160,560)	\$ 39,685,651
	Beginning Balance	Increases	Decreases	Ending Balance
Other business-type activity programs:				
Capital assets, not being depreciated:				
Land	\$ 368,877	\$ -	\$ -	\$ 368,877
Construction in progress	491,024	33,154	-	524,178
Total capital assets not being depreciated	859,901	33,154	-	893,055
Capital assets, being depreciated:				
Buildings	13,811,954	685,744	(4,925)	14,492,773
Improvements other than buildings	1,189,965	-	-	1,189,965
Equipment	24,928,961	400,510	(2,190,644)	23,138,827
Total capital assets being depreciated	39,930,880	1,086,254	(2,195,569)	38,821,565
Less accumulated depreciation for:				
Buildings	(3,761,216)	(338,572)	4,925	(4,094,863)
Improvements other than buildings	(650,169)	(40,326)	-	(690,495)
Equipment	(11,493,822)	(2,324,450)	2,188,552	(11,629,720)
Total accumulated depreciation	(15,905,207)	(2,703,348)	2,193,477	(16,415,078)
Total capital assets, being depreciated, net	24,025,673	(1,617,094)	(2,092)	22,406,487
Other enterprise funds capital assets, net	\$ 24,885,574	\$ (1,583,940)	\$ (2,092)	\$ 23,299,542
Business-type activities capital assets, net	\$ 1,105,361,991	\$ 111,960,077	\$ (9,261,617)	\$ 1,208,060,451

NOTES TO THE FINANCIAL STATEMENTS

In some cases, the reduction in construction in progress is greater than the increase in capital assets due to items not meeting the capitalization criteria. Also, in the other business-type activities, the Shreveport Area Transit System's operating and capital grants are tracked through the City's capital project system. Operating expenses are expensed out of construction in progress.

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 2,014,522
Public safety	1,866,415
Public works, including depreciation of general infrastructure assets	11,235,236
Community development	194,081
Culture and recreation	5,432,566
Economic Development	6,259
Economic Opportunity	-
Total depreciation expense-governmental activities	<u>\$ 20,749,079</u>
Business-typeactivities:	
Municipal and Regional Airports	\$ 5,928,410
Convention Center Hilton Hotel	1,565,026
Convention Center	2,056,500
Water and Sewerage	19,530,228
Shreveport Area Transit System	2,648,742
Solid Waste	241,104
Golf	54,605
Total depreciation expense-business-type activities	<u>\$ 32,024,615</u>

Construction commitments

The government has one active major construction project as of December 31, 2019 (see list below):

Project Number	Project Description	Remaining Commitment	Financing Sources
Sanitary Sewer Assessment - Phase I		\$ 3,649,667	2015 W&S Revenue Bonds
Sanitary Sewer Assessment - Phase II		4,237,726	2018 W&S Revenue Bonds
		<u>\$ 7,887,393</u>	

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Discretely presented component unit

Activity for the Metropolitan Planning Commission (MPC) for the year ended December 31, 2019, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Metropolitan Planning Commission				
Capital assets, not being depreciated:				
Land	\$ 704,514	\$ -	\$ -	\$ 704,514
Total capital assets not being depreciated	704,514	-	-	704,514
Capital assets, being depreciated:				
Improvements other than buildings	999,234	-	-	999,234
Equipment	72,245	44,418	(12,231)	104,432
Total capital assets being depreciated	1,071,479	44,418	(12,231)	1,103,666
Less accumulated depreciation for:				
Improvements other than buildings	(931,448)	(4,704)	-	(936,152)
Equipment	(48,412)	(8,627)	12,231	(44,808)
Total accumulated depreciation	(979,860)	(13,331)	12,231	(980,960)
Total capital assets, being depreciated, net	91,619	31,087	-	122,706
Governmental activities capital assets, net	\$ 796,133	\$ 31,087	\$ -	\$ 827,220

Activity for the Downtown Development Authority for the year ended December 31, 2019, was as follows:

	Balance	Increases	Decreases	Balance
Downtown Development Authority				
Capital assets, not being depreciated:				
Idle assets	\$ 50,237	\$ -	\$ -	\$ 50,237
Land	80,000	-	-	80,000
Total capital assets not being depreciated	130,237	-	-	130,237
Capital assets, being depreciated:				
Buildings	1,511,123	-	-	1,511,123
Equipment	7,097	-	-	7,097
Streetscape equipment	132,709	-	(578)	132,131
Parking program equipment	115,703	16,688	(35,769)	96,622
Total capital assets being depreciated	1,766,632	16,688	(36,347)	1,746,973
Less accumulated depreciation for:				
Buildings	(550,643)	(62,531)	-	(613,174)
Equipment	(888)	-	-	(888)
Streetscape equipment	(67,763)	(12,347)	578	(79,532)
Parking program equipment	(110,630)	(5,894)	35,769	(80,755)
Total accumulated depreciation	(729,924)	(80,772)	36,347	(774,349)
Total capital assets, being depreciated, net	1,036,708	(64,084)	-	972,624
Downtown Development Authority capital assets, net	\$ 1,166,945	\$ (64,084)	\$ -	\$ 1,102,861
Depreciation expense was charged to functions/programs as follows:				
Downtown development		\$ 62,531		
Streetscape program		12,347		
Parking program		5,894		
Total		\$ 80,772		

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Activity for the Shreve Memorial Library for the year ended December 31, 2019, was as follows:

	Balance	Increases	Decreases	Balance
Shreve Memorial Library				
Capital assets, not being depreciated:				
Land and land improvements	\$ 5,261,444	\$ -	\$ -	\$ 5,261,444
Construction in progress	-	-	-	-
Total capital assets not being depreciated	5,261,444	-	-	5,261,444
Capital assets, being depreciated:				
Buildings and structures	33,875,750	-	-	33,875,750
Improvements	284,995	-	-	284,995
Equipment and books	24,378,706	1,189,743	(350,560)	25,217,889
Total capital assets being depreciated	58,539,451	1,189,743	(350,560)	59,378,634
Less accumulated depreciation for:				
Buildings and structures	(10,680,618)	(673,780)	-	(11,354,398)
Improvements	(232,687)	(5,319)	-	(238,006)
Equipment and books	(20,027,620)	(1,236,579)	350,560	(20,913,639)
Total accumulated depreciation	(30,940,925)	(1,915,678)	350,560	(32,506,043)
Total capital assets, being depreciated, net	27,598,526	(725,935)	-	26,872,591
Shreve Memorial Library capital assets, net	\$ 32,859,970	\$ (725,935)	\$ -	\$ 32,134,035

All depreciation expense was charged to culture and recreation.

Activity for the City Court for the year ended December 31, 2019, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
City Court:				
Capital assets, not being depreciated:				
Software in process	\$ 0	\$ 449,685	\$ 0	\$ 449,685
Total capital assets not being depreciated	-	449,685	-	449,685
Capital assets, being depreciated:				
Computer equipment	215,754	6,120	(8,092)	213,782
Office equipment	345,011	5,349	(1,375)	348,985
Office furniture and improvements	510,135	-	-	510,135
Vehicles	38,160	-	-	38,160
Total capital assets being depreciated	1,109,060	11,469	(9,467)	1,111,062
Less accumulated depreciation for:				
Computer equipment	(149,847)	(19,385)	8,092	(161,140)
Office equipment	(283,024)	(7,315)	1,375	(288,964)
Office furniture and improvements	(494,238)	(5,298)	-	(499,536)
Vehicles	(38,160)	-	-	(38,160)
Total accumulated depreciation	(965,269)	(31,998)	9,467	(987,800)
Total capital assets, being depreciated, net	143,791	(20,529)	-	123,262
City Court capital assets, net	\$ 143,791	\$ 429,156	\$ -	\$ 572,947
Judicial expenses		\$ 31,686		
Probation		312		
		\$ 31,998		

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Activity for the City Marshal for the year ended December 31, 2019, was as follows:

	Balance	Increases	Decreases	Balance
City Marshal:				
Capital assets, being depreciated:				
Buildings	\$ 392,877	\$ 212,739	\$ -	\$ 605,616
Vehicles	1,455,290	184,435	-	1,639,725
Communication	176,123	15,506	-	191,629
Computers	73,692	-	-	73,692
Other Equipment	366,293	-	-	366,293
Weapons	48,015	8,418	-	56,433
Total capital assets being depreciated	2,512,290	421,098	-	2,933,388
Less accumulated depreciation for:				
Buildings	(32,300)	(14,670)	-	(46,970)
Vehicles	(944,319)	(126,305)	-	(1,070,624)
Communication	(153,414)	(7,220)	-	(160,634)
Computers	(69,055)	(4,636)	-	(73,691)
Other Equipment	(340,846)	(7,109)	-	(347,955)
Weapons	(39,411)	(3,150)	-	(42,561)
Total accumulated depreciation	(1,579,345)	(163,090)	-	(1,742,435)
Total capital assets, being depreciated, net	932,945	258,008	-	1,190,953
City Marshal capital assets, net	\$ 932,945	\$ 258,008	\$ -	\$ 1,190,953

Judicial expenses \$ 163,090

F. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2019, is as follows:

Fund	Due from	Due to
General Fund	\$ 81,372	\$ 9,998,919
Debt Service	33,100,335	-
2014 General Obligation Bonds	6,477,557	-
Community Development	-	416,113
Nonmajor governmental funds:		
Streets Fund	-	-
Riverfront Development Fund	-	179,979
Police Grants Fund	-	-
Miscellaneous General Obligation Bond Funds	-	-
Miscellaneous Capital Projects Funds	179,979	-
Major enterprise funds:		
Water and Sewerage	-	-
Convention Center Hotel	-	6,477,557
Nonmajor enterprise funds:		
Shreveport Area Transit System	-	81,372
Solid Waste	-	2,319,441
Internal Service Funds	-	16,076,830
Fidciary Funds	-	4,289,032
Total	\$ 39,839,243	\$ 39,839,243

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

The composition of interfund transfers as of December 31, 2019, is as follows:

<u>Fund</u>	<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$ 8,240,900	\$ 12,157,907
Debt Service	2,156,407	-
2014 General Obligation Bonds	3,481,776	11,094,323
Community Development	1,021,800	-
Nonmajor governmental funds:		
Streets Fund	-	4,982,217
Riverfront Development Fund	-	7,664,451
Police Grants Fund		
2003A General Obligation Bond Fun	-	100,893
2011 General Obligation Bond Fund	5,344,354	1,350,837
Miscellaneous General Obligation Bond Funds	2,163,522	848,600
Miscellaneous Capital Projects Funds	2,913,439	-
Major enterprise funds:		
Water and Sewerage	3,612,030	1,635,000
Convention Center Hotel	1,789,000	-
Nonmajor enterprise funds:		
Shreveport Area Transit System	7,773,500	-
Golf Fund	87,200	-
Solid Waste	1,250,300	-
Total	\$ 39,834,228	\$ 39,834,228

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

G. Capital Leases

In previous years, the City entered into lease agreements totaling \$6,453,766. The lease agreements qualify as capital leases for accounting purposes, and have been recorded at the present value of their future minimum lease payments as of the inception date. The payment schedule below includes all of the current leases in effect at year end.

	<u>Governmental Activities</u>
Equipment	\$ 6,453,766
Less: accumulated depreciation	(2,705,968)
	<u>\$ 3,747,798</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of December 31, 2019 were as follows:

<u>Ending December 31,</u>	<u>Governmental Activities</u>
2020	\$ 1,721,367
2021	1,564,967
2022	-
2023	-
Total minimum lease payments	3,286,334
Less: amount representing interest	(71,146)
Present value of minimum lease payments	<u>\$ 3,215,188</u>

The City has entered into a few operating lease agreements; however Management believes them to be immaterial and inappropriate for disclosure.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

H. Long-term Liabilities

Long-term liability activity (in thousands of dollars) for the year ended December 31, 2019, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
General obligation bonds	\$ 150,285	\$ -	\$ (16,320)	\$ 133,965	\$ 7,170
Plus unamortized premium	19,299	-	(1,856)	17,443	1,628
Total bonds payable	169,584	-	(18,176)	151,408	8,798
Certificate of indebtedness	1,210	-	(385)	825	405
Less unamortized discount	(10)	-	3	(7)	(2)
Total certificates of indebtedness	1,200	-	(382)	818	403
Capital lease	4,856	-	(1,641)	3,215	1,671
Notes	19,265	-	(1,580)	17,685	1,660
Plus unamortized premium	2,003	-	(219)	1,784	219
Total notes	21,268	-	(1,799)	19,469	1,879
Net pension liability	326,028	19,576	-	345,604	-
Total OPEB liability	465,730	30,356	-	496,086	-
Landfill postclosure care	4,683	-	(4,683)	-	-
Claims and judgments	39,560	40,977	(41,857)	38,680	13,009
Compensated absences	9,591	1,430	(1,037)	9,984	1,037
Governmental activities (Excluding: Community Development notes)	1,042,500	92,339	(69,575)	1,065,264	26,797
Community Development notes	796	-	(261)	535	131
Total long-term liabilities	\$ 1,043,296	\$ 92,339	\$ (69,836)	\$ 1,065,799	\$ 26,928
	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business-type activities:					
Municipal and Regional Airports:					
Revenue bonds and notes	\$ 30,550	\$ -	\$ (2,645)	\$ 27,905	\$ 2,810
Plus unamortized premium	40	-	-	40	-
Total bonds payable	30,590	-	(2,645)	27,945	2,810
Net pension liability	10,626	464	-	11,090	-
Total OPEB liability	9,679	-	(2,831)	6,848	-
Compensated absences	162	107	(122)	147	5
Total	51,057	571	(5,598)	46,030	2,815
Water and Sewerage:					
Revenue bonds and notes	604,466	113,186	(13,669)	703,983	14,422
Plus unamortized premium	51,855	10,010	(2,838)	59,027	2,974
Total bonds payable	656,321	123,196	(16,507)	763,010	17,396
Net pension liability	49,476	-	(2,416)	47,060	-
Total OPEB liability	38,842	-	(7,844)	30,998	-
Compensated absences	573	385	(437)	521	521
Accrued liability	903	41	(300)	644	300
Total	746,115	123,622	(27,504)	842,233	18,217
Convention Center Hotel					
Notes	1,085	-	(152)	933	160
Revenue bonds	35,729	-	(1,025)	34,704	1,180
Plus unamortized premium	-	-	-	-	-
Total	36,814	-	(1,177)	35,637	1,340
Other business-type activities:					
Landfill	-	3,480	-	3,480	-
Net pension liability	2,636	-	(136)	2,500	-
Total OPEB liability	2,606	-	(804)	1,802	-
Compensated absences	243	229	(30)	442	442
Total	5,485	3,709	(970)	8,224	442
Business-type activity long-term liabilities	\$ 839,470	\$ 127,901	\$ (13,899)	\$ 937,784	\$ 22,814

III. Detailed Notes on All Funds (continued)

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Employees Health Care Fund and the Retained Risk Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 90% of these costs. At year end, \$15,518 of internal service funds compensated absences is included in the above amounts. For the governmental activities, the balance of compensated absences is generally liquidated by the General Fund. Net pension liability and the total OPEB liability will also be liquidated by the General Fund.

There are a number of limitations and restrictions contained in the various bond indentures. The City is in substantial compliance with all significant limitations and restrictions.

State law allows a maximum of 10% of the assessed valuation for general obligation bonded debt for any one purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. A total of approximately \$418,244,473 of additional general obligation bonded debt is available for issuance on a total assessed valuation of \$1,577,741,352 pursuant to the 35% limitation. Included in the total assessed valuation of property within the City limits is \$9,281,666 of assessed valuation which has been adjudicated to Caddo Parish. The table below shows the computation of the City's legal debt margin calculated at 10% of assessed valuation as of December 31, 2019.

	Debt limit-10% of assessed value for any one purpose	Deduct-amount of debt applicable to debt limit	Legal Debt margin
Street Improvements	\$ 157,774,135	\$ 29,337,420	\$ 128,436,715
Police and Fire	157,774,135	-	157,774,135
Water and Sewer Improvem	157,774,135	71,584,973	86,189,162
Parks and Recreation	157,774,135	23,468,232	134,305,903
Public Buildings	157,774,135	4,748,890	153,025,245
Drainage	157,774,135	4,825,485	152,948,650
Sanitation and Incinerator	157,774,135	-	157,774,135
Industrial Bond	157,774,135	-	157,774,135
Airports	157,774,135	-	157,774,135
Sportran	157,774,135	-	157,774,135
Riverfront Park	157,774,135	-	157,774,135

The annual requirements to amortize all debt outstanding as of December 31, 2019, including interest requirements are as follows:

PRINCIPAL REQUIREMENTS:	Maturities (in thousands of dollars)										
	Total	2020	2021	2022	2023	2024	2025-2029	2030-2034	2035-2039	2040-2044	2045-2049
2011 Issue -2.00-5.00%	\$7,370	\$3,585	\$3,785	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Plus: Unamortized Premium	760	380	380	-	-	-	-	-	-	-	-
	8,130	3,965	4,165	-	-	-	-	-	-	-	-
2014 Issue -2.00-5.00%	76,595	3,585	3,730	3,915	4,110	4,315	25,025	31,915	-	-	-
Plus: Unamortized Premium	10,642	726	726	726	726	726	3,630	3,382	-	-	-
	87,237	4,311	4,456	4,641	4,836	5,041	34,025	7,498	-	-	-
2017 Refunding Issue 3.00-5.00%	50,000	-	-	4,005	4,145	4,375	25,435	12,040	-	-	-
Plus: Unamortized Premium	6,041	522	522	522	522	522	2,610	821	-	-	-
	56,041	522	522	4,527	4,667	4,897	18,942	-	-	-	-
Total General Obligation Bonds	151,408	8,798	9,143	9,168	9,503	9,938	52,967	7,498	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

PRINCIPAL REQUIREMENTS:	Maturities (in thousands of dollars)										
	Total	2020	2021	2022	2023	2024	2025-2029	2030-2034	2035-2039	2040-2044	2045-2049
General Obligation Notes											
2004 Certificate of Indebtedness -2.00-4.20%	825	405	420	-	-	-	-	-	-	-	-
Less: Unamortized Discount	(6)	(3)	(3)	-	-	-	-	-	-	-	-
	819	402	417	-	-	-	-	-	-	-	-
2016 COI Independence Stadium Project	17,685	1,660	1,710	1,760	1,845	1,940	8,770	-	-	-	-
Plus: Unamortized premium	1,785	219	219	219	219	219	690	-	-	-	-
	19,470	1,879	1,929	1,979	2,064	2,159	9,460	-	-	-	-
Total General Obligation Notes	20,289	2,281	2,346	1,979	2,064	2,159	9,460	-	-	-	-
Capital Leases:											
2016A Capital Lease -1.7%	461	306	155	-	-	-	-	-	-	-	-
2016B Capital Lease -1.830%	2,754	1,364	1,390	-	-	-	-	-	-	-	-
Total Capital Leases	3,215	1,670	1,544	-	-	-	-	-	-	-	-
Total General Obligation Debt	174,912	12,749	13,033	11,147	11,567	12,097	62,427	7,498	-	-	-
Municipal and Regional Airports											
2015A Revenue Refunding	23,620	-	315	1,950	2,020	2,095	2,175	5,100	-	9,965	-
Plus: Unamortized premium	40	-	-	10	10	10	10	-	-	-	-
	23,660	-	325	1,960	2,030	2,105	3,985	5,065	2,400	9,965	-
2015B Taxable PFC Revenue	4,285	2,810	1,475	-	-	-	-	-	-	-	-
Total Municipal and Regional Airports -Notes	27,945	2,810	1,800	1,960	2,030	2,105	3,985	5,065	2,400	9,965	-
Water and Sewerage											
2009A Revenue Bonds RLF -3.45%	609	49	50	51	53	53	280	73	-	-	-
2009B Revenue Bonds RLF -3.45%	5,349	430	440	450	460	470	2,500	599	-	-	-
2010D Revenue Bonds RLF -.95%	7,446	571	575	580	584	589	3,015	1,532	-	-	-
2013 Revenue Bonds RLF -.95%	3,914	239	241	244	246	248	1,284	1,412	-	-	-
2013 Revenue Bonds	1,104	368	368	368	-	-	-	-	-	-	-
2014A Refunding Revenue Bonds	44,920	7,870	8,285	8,710	4,745	4,490	10,820	-	-	-	-
Plus: Unamortized Reoffer Call Premium	6,508	656	656	656	656	656	3,228	-	-	-	-
	51,428	8,526	8,941	9,366	5,401	5,146	14,048	-	-	-	-
2014B Revenue Bonds	67,045	-	-	-	-	-	4,995	20,340	41,710	-	-
Plus: Unamortized Reoffer Call Premium	1,326	70	70	70	70	70	351	351	274	-	-
	68,371	70	70	70	70	70	5,346	20,691	41,984	-	-
2014C Revenue Bonds	7,955	-	-	-	-	-	-	-	-	7,955	-
Plus: Unamortized Reoffer Call Premium	558	28	28	28	28	28	140	140	138	-	-
	8,513	28	28	28	28	28	140	140	138	7,955	-
2015 Revenue Refunding	118,095	545	570	600	625	660	18,170	34,440	7,960	54,525	-
Plus: Unamortized premium	14,296	683	683	683	683	683	3,417	3,418	3,418	628	-
	132,391	1,228	1,253	1,283	1,308	1,343	21,587	37,858	11,378	55,153	-

III. Detailed Notes on All Funds (continued)

	Maturities (in thousands of dollars)										
	Total	2020	2021	2022	2023	2024	2025-2029	2030-2034	2035-2039	2040-2044	2045-2049
2016A RLF Revenue Bonds	13,930	930	939	948	957	966	4,970	4,220	-	-	-
2016B Revenue Bonds	100,000	-	-	-	-	-	12,625	18,230	20,405	48,740	-
Plus: Unamortized premium	6,551	299	299	299	299	299	1,494	1,494	1,494	574	-
	106,551	299	299	299	299	299	14,119	19,724	21,899	49,314	-
2016C Revenue Bonds	4,980	1,195	1,225	1,260	1,300	-	-	-	-	-	-
2017A Revenue Bonds	54,475	-	-	-	-	-	-	-	19,525	34,950	-
Plus: Unamortized premium	6,289	286	287	287	287	287	1,435	1,435	1,435	550	-
	60,764	286	287	287	287	287	1,435	1,435	20,960	35,500	-
2017B Revenue Bonds	35,140	-	-	-	-	-	-	-	10,740	24,400	-
Plus: Unamortized premium	2,579	117	118	118	118	118	588	588	588	226	-
	37,719	117	118	118	118	118	588	588	11,328	24,626	-
2017C Revenue Bonds	39,000	2,205	2,285	2,365	2,445	2,530	14,050	13,120	-	-	-
2018A DEQ Loan	20	20	-	-	-	-	-	-	-	-	-
2018C Revenue Bonds	100,000	-	-	675	2,635	7,645	38,910	32,635	16,750	750	-
Plus: Unamortized premium	11,100	505	505	505	505	505	2,523	2,523	2,521	1,008	-
	111,100	505	505	1,180	3,140	8,150	41,433	35,158	19,271	1,758	-
2019B Revenue Bonds	100,000	-	-	2,165	2,230	2,320	13,360	16,985	11,845	23,050	28,045
Plus: Unamortized premium	9,818	328	328	328	328	328	1,641	1,641	1,641	1,641	1,614
	109,818	328	328	2,493	2,558	2,648	15,001	18,626	13,486	24,691	29,659
Total Revenue Bonds -Water and Sewerage	763,007	17,394	17,952	21,390	19,254	22,945	139,796	155,176	140,444	198,997	29,659
Convention Center Hotel											
2018C LA Community Development Authority											
Note	933	160	170	179	190	201	33	-	-	-	-
Bonds	33,815	1,180	1,385	1,360	1,535	1,665	10,965	12,590	3,135	-	-
Plus: Unamortized premium	889	54	54	54	54	54	272	273	74	-	-
Total Convention Center Hotel	35,637	1,394	1,609	1,593	1,779	1,920	11,270	12,863	3,209	-	-
Community Development Notes											
Fairmont Towers Note	535	131	131	131	142	-	-	-	-	-	-
Total Community Development Notes	535	131	131	131	131	-	-	-	-	-	-
Total Principal	\$1,002,036	\$34,478	\$34,525	\$36,221	\$34,761	\$39,067	\$217,478	\$180,602	\$146,053	\$208,962	\$29,659
INTEREST REQUIREMENTS											
General Obligation	\$54,393	\$6,745	\$6,431	\$5,876	\$5,561	\$5,148	\$18,778	\$5,854	\$-	\$-	\$-
Debt Community Development Notes	76	30	23	15	8	-	-	-	-	-	-
Revenue Bonds and Notes											
Convention Center Hotel	14,290	1,358	1,427	1,259	1,313	1,252	5,139	2,462	80	-	-
Water and Sewerage	441,556	30,959	30,394	29,778	28,957	28,062	124,544	94,026	56,960	14,423	3,453
Municipal and Regional Airports	11,449	1,146	1,077	1,013	940	861	3,207	2,177	998	30	-
Total Interest Requirements	521,764	39,726	38,612	37,383	35,881	35,323	102,151	55,639	12,002	14,453	3,453
Total Future Debt Requirements	\$1,523,800	\$74,151	\$74,504	\$77,132	\$98,892	\$74,390	\$324,217	\$206,181	\$116,677	\$223,415	\$33,112

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

General Obligation Bonds

General obligation bonds are direct general obligations of the City. Principal and interest are payable from ad valorem taxes levied on all taxable property within the City.

In December 2017, the City issued \$50,000,000 in General Obligation Refunding Bonds, Series 2017. The Bonds were issued for the purpose of advance refunding the City's outstanding General Obligation Bonds, Series 2011 and paying the costs of issuance of the Bonds. The net proceeds of \$58,373,096 (including a premium of \$7,085,176 and issuance cost of \$715,873) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, these amounts are considered defeased and the liabilities have been removed from the statement of net position. \$13,955,000 remains on the books. The outstanding amounts of all the bonds will be called on August 1, 2021, and the amounts outstanding at December 31, 2019, were \$50,000,000.

The General Obligation Refunding Bonds, Series 2017 bear interest rates between 3% and 5% maturities from 2022 to 2031. The reacquisition price exceeded the carrying amount by \$2,603,171 and is amortized over the life of the refunding debt. The refunding was undertaken to reduce future debt service payments by \$2,317,456 and resulted in an economic gain of \$1,777,220.

In November 2016, the City issued \$20,800,000 in Refunding Bonds, Series 2016. The bonds were issued to defease and refund the Series 2008 – Stadium Debt Bonds \$24,665,000, and pay the costs of issuance, including the premiums for the municipal bond insurance policy and debt service reserve surety bond. The net proceeds of \$26,241,121 (including a premium of \$2,476,543, issuance costs of \$314,840, insurance premiums \$86,412, underwriter's discount \$127,982, and surety expense \$66,824) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, the Series 2008 – Stadium Debt bonds are considered defeased and the liabilities have been removed from the statement of net position. The amounts outstanding at December 31, 2019, were \$17,685,000.

The 2016 Refunding Bonds bear interest rates of 3% to 5% with maturities from 2018 to 2028. The reacquisition price exceeded the carrying amount by \$3,023,655 and is amortized over the life of the refunding debt. The refunding was undertaken to reduce future debt service payments by \$6,439,525 and resulted in an economic gain of \$2,434,519.

Community Development Notes

The City has two Housing and Urban Development (HUD) loans received in prior years. The loans are secured by a note receivable from the developer with a first lien mortgage and a pledge of the City's current and future CDBG funds. The note receivable and loan payable are recorded in the Community Development Fund due to the flow of funds between the developer, the City, and HUD. The developer makes payments to the City and the City services the loan to HUD.

The debt service requirements to maturity for these loans are as follows:

<u>Year Ending December 31,</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2020	\$ 160,914	\$ 131,000	\$ 29,914
2021	153,696	131,000	22,696
2022	146,399	131,000	15,399
2023	150,037	142,000	8,037
2024	-	-	-
Total	<u>\$ 611,046</u>	<u>\$ 535,000</u>	<u>\$ 76,046</u>

Municipal and Regional Airports Revenue Bonds

The resolutions applicable to the Municipal and Regional Airports Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Municipal and Regional Airport fund. Net position of the Municipal and Regional Airport fund has been restricted in accordance with the provisions of the respective bond indentures in the amount of \$3,960,404 at December 31, 2019, which represents the restricted assets included in the debt service funds at that date with no current liabilities payable from these restricted assets.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

The City has covenanted in the General Bond Resolution that it will at all times fix, prescribe and collect rents, fees and other charges for the services and facilities furnished by the Airport System sufficient to yield net revenues during each fiscal year equal to at least 125% of debt service for such fiscal year and to yield revenues during each fiscal year equal to at least 100% of the aggregate amounts required to be deposited during the first year in each account created by the General Bond Resolution.

Restricted assets of the Municipal and Regional Airport fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness. A summary of restricted assets at December 31, 2019, follows:

Fund	
Other Miscellaneous Restricted Funds	\$ 1,109,032
Bond and Interest Sinking Funds	5,032,974
Total restricted assets	<u>\$ 6,142,006</u>

Water and Sewerage Revenue Bonds

In May 2019, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Junior Lien Series 2019B. The bonds were issued for the purpose of paying the costs for acquisition and construction of improvements, extensions and replacements to the System funding a debt service reserve and/or paying the cost of reserve fund surety bonds, if necessary, and paying the costs of issuance of the 2019B bonds, including the cost for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the 2019B bonds. The bonds bear interest rates between 3% and 5% with maturities from 2022 to 2049. The amounts outstanding at December 31, 2019, were \$100,000,000.

In December 2018, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Series 2018C. The bonds were issued for the purpose of paying the costs for acquisition and construction of improvements, extensions and replacements to the System funding a debt service reserve and/or paying the cost of reserve fund surety bonds, if necessary, and paying the costs of issuance of the 2018C bonds, including the cost for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the 2018C bonds. The bonds bear interest rates between 3% and 5% with maturities from 2021 to 2041. The amounts outstanding at December 31, 2019, were \$100,000,000.

In March 2018, the City issued \$20,000,000 in Taxable Water and Sewer Revenue Bonds (LDEQ Sewer Project), Series 2018A. The bonds were sold by the City to the Louisiana Department of Environmental Quality. The bonds bear an interest rate of .95% plus an administrative fee of .50%. The bonds were issued to finance a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the City's combined drinking water and wastewater collection, treatment and disposal system, and paying the costs of issuance. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2019 was \$-0- for a total of \$19,750.

In June 2017, the City issued \$55,975,000 in Water and Sewer Revenue Bonds, Series 2017A. The bonds were issued for the purpose of paying the costs of improvements to the Water System, including capitalized interest, purchasing a reserve fund surety, and paying the costs of issuance of the Series 2017A Bonds, including the premium for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the Series 2017A Bonds. The bonds bear interest rates between 4% and 5% with maturities from 2018 to 2042. The amounts outstanding at December 31, 2019, were \$54,475,000.

In June 2017, the City issued \$35,840,000 in Water and Sewer Revenue Bonds, Junior Lien Series 2017B. The bonds were issued for the purpose paying the costs of improvements to the System, including capitalized interest, purchasing a reserve fund surety, and paying the costs of issuance of the Series 2017B Bonds, including the premium for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the Series 2017B Bonds. The bonds bear interest rates between 3.375% and 5% with maturities from 2018 to 2042. The amounts outstanding at December 31, 2019 were \$35,140,000.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

In July 2017, the City issued \$43,190,000 in Refunding Bonds, Series 2017C. The bonds were issued for the purpose of refunding, readjusting, restructuring and/or refinancing the City's repayment obligations under a Loan Agreement dated as of October 1, 2005 (the "Loan Agreement"), by and between the City, as borrower, and the Louisiana Local Government Environmental Facilities and Community Development Authority, as lender (the "Authority"), pursuant to which the City is indebted to the Authority for the repayment of certain sums of money, together with interest and other payments described in the Loan Agreement in connection with the issuance by the Authority of its Revenue Bonds (Shreveport Utility System Project) Series 2005 (the "Refunded Bonds"), and paying costs of issuance. The net proceeds of \$43,005,000 (including payment of accrued interest on refunded bonds of \$67,518 and cost of issuance of \$185,000) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, the Revenue Bonds (Shreveport Utility System Project) Series 2005 are considered defeased and the liabilities have been removed from the statement of net position.

The 2017C Refunding Bonds bear an interest rate of 3.50% with maturities from 2018 to 2033. The carrying amount exceeded the reacquisition price by \$596,032 and is amortized over the life of the refunding debt. The refunding was undertaken to fix the outstanding variable rate, align the governing documents with the new General Bond Ordinance and extend the final maturity to match the useful life of the original project – Utility System Debt Bonds \$43,005,000. The amounts outstanding at December 31, 2019, were \$39,000,000.

In December 2016, the City issued \$20,000,000 in Taxable Water and Sewer Revenue Bonds (LDEQ Sewer Project), Series 2016A. The bonds were sold by the City to the Louisiana Department of Environmental Quality. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The bonds were issued to finance a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the City's combined drinking water and wastewater collection, treatment and disposal system, and paying the costs of issuance. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2019 was \$13,185,552 for a total of \$14,636,819 with a balance of \$13,929,819 at December 31, 2019.

In December 2016, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Series 2016B. The bonds were issued for the purpose of paying the costs of improvements to the System, including capitalized interest, funding a reserve fund surety, and paying the costs of issuance. The bonds bear an interest rate of 5% with maturities from 2024 to 2041. The amounts outstanding at December 31, 2019 were \$100,000,000.

In December 2016, the City issued \$8,420,000 in Taxable Water and Sewer Revenue Bonds, Junior Lien Series 2016C. The bonds were issued for the purpose of paying an interest rate swap termination fee in connection with previous indebtedness incurred in relation to the System, funding a reserve fund surety, and paying the costs of issuance. The bonds bear interest rates from 1.6% to 3.5% with maturities from 2017 to 2023. The amounts outstanding at December 31, 2019 were \$4,980,000.

In November 2014, the City issued \$75,835,000 in Water and Sewer Revenue Refunding Bonds, Series 2014 A. The bonds were issued to currently refund the outstanding 2001A, 2001B, 2001C, 2002A, 2002B, 2003A, 2003B, 2004A and 2010C bonds in the amount of \$65,981,906 and to advance refund \$16,135,000 of the 2007 bonds. The net proceeds of \$85,387,973 (including a premium of \$9,792,379, a contribution from the City of \$947,000 and issuance costs and insurance premiums of \$1,186,406) were used for the current refunding \$66,832,837 and \$18,555,136 was placed in an irrevocable trust with an escrow agent to provide funds for the advance refunded 2007 bonds. As a result, all of the bonds are considered defeased and the liabilities have been removed from the statement of net position. The amount outstanding at December 31, 2019 was \$44,920,000.

In November 2013, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality. The Department purchased the City's \$5,000,000 Taxable Utility Revenue Bonds (LDEQ Series Project) Series 2013. The bonds were issued for the purpose of financing a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the combined water and sewer system of the City. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawdown in 2019 was \$0 for a total of \$5,000,000.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

In June 2010, the City issued \$11,560,000 of Taxable Water and Sewer Revenue Bonds (DEQ Sewer Project), Series 2010D. The bonds were sold by the City to the Louisiana Department of Environmental Quality, Municipal Facilities Revolving Loan Fund. The bonds are Build America Bonds and are entitled to a credit equal to 35% of the interest paid on the bonds. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2019 was \$279,472 for a total of \$7,445,968.

In November 2009, the City entered into a Loan and Pledge Agreement for \$11,000,000 with the Louisiana Department of Health and Hospitals. The Department purchased the City's \$2,000,000 Water and Sewer Revenue Bonds, Series 2009A and the City's \$9,000,000 Water and Sewer Revenue Bonds, Series 2009B. The proceeds of the bonds are received through drawdowns. There were no drawdowns in 2019 for either of the bonds. The total to date is \$2,000,000 for the 2009A bonds and \$8,692,302 for the 2009B bonds (\$1,000,000 of the 2009A bonds has been forgiven through the American Recovery and Investment Act of 2009). The amounts outstanding at December 31, 2019 were \$5,957,302.

The resolutions applicable to the Water and Sewerage Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Department of Water and Sewerage.

The City has debt covenants with respect to the various Water and Sewer bond to fix, establish and maintain such rates and collect such fees, rents or other charges for the services and facilities of the System, and all parts thereof, and to revise the same from time to time whenever necessary, as will always provide revenues in each Fiscal Year sufficient to pay (a) Operating Expenses of the System in such Fiscal Year, (b) Annual Debt Service falling due during such Fiscal Year, (c) all other payments required for such Fiscal Year by the General Bond Ordinance and the applicable ordinances authorizing a series of bonds, and (d) all other obligations or indebtedness of the City payable out of the Net Revenues for such Fiscal Year which result in each Fiscal Year, and which in any event will provide Net Revenues in an amount equal to at least one hundred twenty-five percent (125%) of the Annual Debt Service due in such Fiscal Year on all Senior Lien Bonds (without regard to Annual Debt Service on the Junior Lien Bonds), and (ii) one hundred ten percent (110%) of the Annual Debt Service in such Fiscal Year on all Senior Lien Bonds plus all Junior Lien Bonds.

Restricted assets in the Water and Sewerage Fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness (construction, debt service, and bond principal and interest sinking funds). A summary of restricted assets at December 31, 2019, follows:

Fund	
Debt Service Reserve Funds	\$ 2,149,738
Bond and Interest Sinking Funds	39,901
2001C Bond Construction Fund	2
Cash prior lien reserve	75
2014B Bond Project Fund	3,694
2014C Bond Project Fund	1,862
2015 Bond Project Fund	4,622,367
2016B Bond Project Fund	16,287,856
2017A Bond Project Fund	55,245
2017B Bond Project Fund	21,747,173
2018C Bond Project Fund	101,823,592
2019B Bond Project Fund	109,168,786
Total restricted assets	<u>\$ 255,900,291</u>

Convention Center Hotel

In May 2018, the City remarketed the \$35,985,000 remaining principal balance of the \$40,980,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Refunding Bonds (Shreveport Convention Center Hotel Project) Series 2008. The bonds were placed with Regions Bank and Deutsche Bank for a period of seventeen years through April 1, 2035 and shall bear interest at a variable rate of between 3.390% and 5%. The balance owed as of December 31, 2019 was \$33,469,156.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Shreveport Home Mortgage Authority Bonds

On February 1, 2004, the Authority issued \$4,360,000 in bonds, the 2004 Multi-Family Housing Revenue Refunding Bonds, to advance refund the \$4,360,000 1995 Multi-Family Issue. Bond costs of \$130,569 were paid by the Authority. At December 31, 2019, the principal outstanding on the 2004 bonds was \$1,152,418. The Authority issued on August 1, 2003 \$7,500,000 in revenue refunding bonds, originally due April 1, 2037; the payments have been accelerated with the estimated maturities reflected below.

There are a number of limitations and restrictions contained in the various bond indentures. The Authority is in compliance with all significant limitations and restrictions.

The annual requirements to amortize all debt outstanding as of December 31, 2019 including interest requirements are as follows:

<u>Year Ending December 31,</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2020	\$ 130,330	\$ 70,106	\$ 60,224
2021	130,528	73,964	56,564
2022	126,027	73,276	52,751
2023	120,907	71,781	49,126
2024	121,123	75,732	45,391
Thereafter	1,020,263	787,559	232,704
Total	\$ 1,649,178	\$ 1,152,418	\$ 496,760

Note of Future Advance Refundings

Per the Tax Reform and Jobs Act of 2017, advance refundings of debt are no longer an available option for governmental entities.

Arbitrage Rebate

In accordance with the Tax Reform Act of 1986 any interest earnings on borrowed funds since August 31, 1986 in excess of the interest costs are required to be rebated to the federal government. The City has determined that there was no material liability at December 31, 2019. Additional rebate calculations are scheduled to be performed in 2020.

I. Landfill and Sludge Facility Closure and Post-Closure Care Cost

State and federal laws and regulations require the City to place a final cover on its Woolworth Road landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. The City has entered into a sanitary landfill services contract with a contractor. The contractor is responsible for the operation and closure of that portion of the landfill on which it conducted operations. The City is responsible for the maintenance and construction of all monitoring facilities and the conduct of all monitoring programs. If the contractor defaults on the contract, the City would be liable for all costs. We have reviewed the financial capability and stability of the contractor to ensure that the contractor will be able to meet the closure obligations when they are due. We believe that the contractor will be able to meet the obligations. A liability of \$3,479,640, has been reported at December 31, 2019, for closure and post-closure care cost and represents the cumulative costs reported based on 48.59% of the capacity of the landfill having been used to date. The landfill has an estimated remaining life of approximately 45.09 years. This amount has been accrued in the government-wide financial statements within the enterprise activities and has been reported as a liability in the Solid Waste Enterprise Fund. The estimated total current cost of closure and post-closure care remaining to be recognized is \$18,293,610 and \$7,161,240, respectively. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The City is the permit holder for the landfill and the sludge facility, and Louisiana Solid Waste Rules and Regulations require all permit holders to demonstrate financial responsibility by one of a group of financial tests contained within the regulations. The City has demonstrated its financial responsibility by the fact that the tangible net worth of the City is at least \$10 million, the net worth is at least six times the estimate of the closure and post-closure costs, at least 90% of the assets are located in the United States and the City has a bond rating which exempted it from certain required financial ratios.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information

A. Retirement Commitments - Defined Benefit Pension Plans and Other Postemployment Benefits

The City of Shreveport administers three defined benefit pension plans: the Firemen's Pension and Relief Fund (FPRF), the Policemen's Pension and Relief Fund (PPRF) and the Employees' Retirement System (ERS), a cost-sharing multiple employer plan. These plans do not issue stand-alone financial reports and are not included in the report of a public employee retirement system or another entity and are therefore included in this report as combining statements under the section entitled "Combining and Individual Fund Statements and Schedules". The City also provides medical, dental and life insurance coverage through a cost-sharing multiple-employer defined benefit plan. The City also participates in two state-administered cost-sharing multiple-employer defined benefit pension plans. They are the Municipal Police Employees Retirement Systems (MPERS) and the Firefighters' Retirement System (FRS).

Summary of Significant Accounting Policies – City Administered Plans

Basis of Accounting - The three City administered pension plans' financial statements are prepared using the accrual basis of accounting. Plan members' contributions are recognized in the period in which the contributions are due. The City's contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments – Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value. The cash surrender value of life insurance policies is recorded as other assets for the FPRF and PPRF. The policies are valued at their cash value as of the date of the financial statements. The policies provide assets to fund benefits of the plan. The pension investment policies are described in Note I.D.1. Cash, Cash Equivalents and Investments.

Concentration of Investments - The FPRF, PPRF and ERS had no investments in any one organization representing 5% or more of the fiduciary net position except for obligations of the federal government. There are no investments in loans to or leases with parties related to the pension plans.

Membership - Each pension plan administered by the City consisted of the following participants at December 31, 2019:

	FPRF	PPRF	ERS
Retirees and beneficiaries receiving benefits	334	196	1,122
Active plan members:			
Vested	10	-	19
Nonvested	-	-	1,244
Total	344	196	2,385
Number of participating employers	1	1	3

Administrative costs of the ERS are financed through contributions from the employers, members and investment income. Administrative costs of the FPRF and PPRF are financed through contributions from the employer and investment income.

Plan Descriptions

The FPRF is a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan. The pension plan is closed to new members.

The PPRF is a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the state plan. The pension plan is closed to new members.

The ERS is a cost-sharing multiple-employer defined benefit pension plan that covers all full-time classified employees of the City other than policemen and firemen and is administered by the City.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Pension Liability:

The Net Pension Liability was measured as of December 31, 2019 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. The City's proportion of the Net Pension Liability is 100%. The total pension liability was determined by an actuarial valuation as of the valuation date, calculated on the discount rate and actuarial assumptions below, and was then projected forward to the measurement date. There have been no significant changes between the valuation date and the fiscal year end.

The following table presents the changes in net pension liability measured as of the year ended December 31, 2019

	2019		
	FPRF	PPRF	ERS
Total pension liability			
Service cost	\$ 1,721	\$ -	\$ 4,427,614
Interest	1,850,228	1,340,525	28,354,280
Effect of economic/demographic gains or losses	(714,993)	257,427	3,437,847
Changes of benefit terms	-	-	-
Differences between expected and actual experience	-	-	-
Changes of assumptions	1,130,392	844,759	11,409,337
Benefit payments, including refunds of member contributions	(1,493,362)	(1,276,105)	(31,806,050)
Net change in total pension liability	773,986	1,166,606	15,823,028
Total pension liability - beginning	27,164,167	19,777,613	416,267,588
Total pension liability - ending (a)	\$ 27,938,153	\$ 20,944,219	\$ 432,090,616
Plan fiduciary net position			
Contributions - employer	\$ 0	\$ 0	\$ 11,604,690
Contributions - member	-	-	5,580,652
Net investment income	2,048,648	2,932,865	30,029,436
Benefit payments, including refunds of member contributions	(1,493,362)	(1,276,105)	(31,806,050)
Administrative expense	(24,080)	(24,281)	(74,315)
Other	-	-	-
Net change in plan fiduciary net position	531,206	1,632,479	15,334,413
Plan fiduciary net position - beginning	14,257,890	16,336,334	174,075,118
Plan fiduciary net position - ending (b)	14,789,096	17,968,813	189,409,531
Net pension liability - ending (a) - (b)	\$ 13,149,057	\$ 2,975,406	\$ 242,681,085

Eligibility Requirements and Retirement BenefitsFPRF plan:

Until January 1, 1983, the Firemen's Pension and Relief Fund (FPRF) provided the primary retirement benefits for two groups of employees. Firefighters hired before July 12, 1977, were covered under an "Old Plan". Firefighters hired on or after July 12, 1977, were covered by a "New Plan". Under the Old Plan, a firefighter was eligible to retire at any age with 20 years of service. Benefits are payable monthly for life equal to 50% of the fireman's monthly salary, plus 3 1/3% for each year of service between 20 and 25 years, plus 1 2/3% for each year of service between 25 and 30 years. Under the New Plan, a firefighter is eligible to retire at age 50 with 20 years of service or age 55 with 12 years of service. Benefits are 2 1/2% of three-year average pay times years of service up to 10, plus 3% of each year of service over 10. The benefit cannot exceed 85% of final salary. The City guarantees that it will pay the benefits under the Old and New Plans until the member is eligible for a benefit from the Statewide Firefighters Retirement System. It also guarantees to pay the excess benefit of these plans over the Statewide Firefighters Retirement System.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Disability benefits are payable under the Old Plan on the basis of: (1) temporary total disability in the line of duty, (2) total disability in the line of duty, (3) occupational disability in the line of duty, or (4) total disability not in the line of duty. Disability benefits payable are (1) 66 2/3% of the monthly salary, payable for no more than one year; (2) 66 2/3% of the salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled is payable for the duration of the disability or until the member reaches eligibility for retirement on service basis, except the benefit will end as of the time when the member would have completed 30 years of service; (3) 50% of salary of active members holding the position corresponding to that held by the disabled, not to exceed 66 2/3% of first class hoseman's salary, payable for duration if disability or until eligible for service retirement; and (4) 25% of salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled, plus an additional 2% of such salary for each year of service over 5 years, but not to exceed 50% of a first class hoseman's salary payable for the duration of the disability. Under the New Plan, the disability benefit is (1) 60% of the fireman's monthly salary or (2) 75% of the accrued benefit. The City guarantees it will pay any excess of the benefits of this plan over the Statewide Firefighters Retirement System.

Under the Old Plan, death benefits equal to 50% of a beginning fireman's salary are payable to a surviving spouse. The City guarantees that it will pay this benefit for each fireman holding a guarantee of benefits contract. Under the New Plan, there is not an automatic benefit provided. Death benefits are based on the option chosen by the member at retirement.

There was not a vesting provision under the Old Plan. Members were eligible for benefits only after serving the time requirement for normal retirement. Under the New Plan, members vest after twelve years of service and may receive a benefit at age 50 with twenty years of service or at age 55 with a minimum of twelve years of service. Benefits are established and may be amended by State statutes, R.S.11:3713 and 3714.

The guaranteed benefits are paid to a closed group of firefighters. A significant part of the guaranteed benefits are the temporary benefits payable until age 50. The value of these temporary benefits can fluctuate widely, since it directly depends upon how many people retire before age 50.

PPRF plan:

Until July 12, 1977, all police officers hired became participants in the Policemen's Pension and Relief Fund (PPRF) as a condition of employment. After July 12, 1977, all new policemen were placed directly into the State's Municipal Police Employees' Retirement System (MPERS). Currently only policemen who retire after January 1, 1983, and who meet the eligibility requirements for a retirement benefit from the local plan but not the state plan, are being paid from this fund. Under this plan, a policeman hired before 1969 can retire at any age with 20 years of service; policemen hired after 1968 can retire at any age with 25 years of service. Benefits are payable monthly at 66 2/3% of monthly salary, plus an additional 0.833% for each year of service over 20 served after July 12, 1977. An additional 1.66% is paid for each year of service over 25 if the employee was hired after 1968. The benefit cannot exceed 75% of the policeman's monthly salary. The City guarantees that it will pay the benefit under this plan until the member is eligible for the Municipal Police Employee's Retirement System. It guarantees to pay the excess benefits, if any, of this plan over the Municipal Police Employee's Retirement System for the life of the member.

Disability benefits are payable on the basis of: (1) temporary total disability in the line of duty; (2) total and permanent disability in the line of duty; and (3) occupational disability that is total and permanent and received in the line of duty which renders the member unable to function in his police duties. Benefits payable are: (1) 66 2/3% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Payments will be made for no more than one year or benefits will continue until member becomes eligible for service retirement; or (2) 50% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Benefits will continue until member becomes eligible for service retirement. The City guarantees that it will pay any excess of the benefits of this plan over the MPERS.

A death benefit is payable to a surviving spouse equal to 50% of a beginning policeman's salary. The City guarantees that it will pay this benefit for each policeman holding a guarantee-of-benefits only after serving the time requirement for normal retirement. Benefits are established and may be amended by State statutes, R.S.11:3433, 3434, 3436 and 3437.

The guaranteed benefits are paid to a closed group of policemen. A significant part of the guaranteed benefits are the temporary benefits payable until age 50.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

ERS plan:

Non-City employees employed by the following organizations may become members in the Employees' Retirement System (ERS): Shreve Memorial Library, Caddo-Shreveport Sales and Use Tax Commission and other non-City employees recommended by the Board of Trustees and approved by the City Council. Appointed officials of the City and the Mayor have the option to join by filing an application within 90 days after taking office. However, by joining the retirement system, they may not participate in the deferred compensation program for appointed employees.

Prior to October 1, 1999, to be eligible for regular retirement benefits, members must have 30 years of service regardless of age or be age 65 with 10 years of service, and if hired before January 1, 1979 be 55 years of age with 20 years of service. If hired on or after January 1, 1979, members must be 55 years of age with 25 years of service or age 60 with 20 years of service. As of October 1, 1999, eligibility for regular retirement has been extended to any member who has 20 years of service at age 55. The difference, before and after a hire of January 1, 1979, has been eliminated. Members become vested in the system after 15 years of creditable service. Benefit provisions are established and may be amended by City ordinance #2 of 1954, #163 of 1990 and #112 of 1991.

Benefits available to members hired before January 1, 1996, consist of an annuity, which is the actuarial equivalent of the employee's accumulated contributions; plus an annual pension, which together with the annuity, provides a total retirement allowance equal to 3% of average compensation times years of creditable service. Beginning January 1, 1996, the retirement allowance was increased to 3 1/3% of average compensation times years of creditable service for 1996 and future years of service. Effective January 1, 2015, the retirement allowance was reduced to 2.75% of average compensation times years of creditable service for 2015 and future years. An early retirement provision has been implemented for any member who has at least 10 years, prior to January 1, 2015, of service and is within 10 years of a member's normal retirement age. The benefit is reduced by 3% per year for each year within five years of the normal retirement date, by 5% for the next earlier year, and by 8% for each additional earlier year. The plan allows members who have met eligibility requirements to defer receipt of benefits for a period of two years with one percent interest.

ContributionsFPRF plan:

Only the employer makes contributions on a pay-as-you-go basis. The employer contribution obligations are established and may be amended by State statutes. Contributions are made from the General Fund. The City's contribution rate of annual covered payroll is not applicable. There are no active employees.

Management of the FPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Fire Chief.

For the year ended December 31, 2019, the annual money-weighted rate of returns on pensions plan investments, net of pensions plan investment expense, was 15.23%. External cash flows are determined on a monthly basis and are assumed to occur at the beginning of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow each month. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

PPRF plan:

Only the employer makes contributions. The employer contribution obligations are established and may be amended by State statutes. The funding approach is to amortize all benefits over 25 years. However, the contribution cannot be less than the expected benefit payments for the year. Contributions are made from the General Fund. The City's contribution rate of covered payroll is not applicable. There are no active employees.

Management of the PPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Police Chief.

For the year ended December 31, 2019, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 18.74%. External cash flows are determined on a monthly basis and are assumed to occur at the beginning of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow each month. The money weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

ERS plan:

Prior to January 1, 2007, plan members were required by City ordinance to contribute 7% of compensation to the Plan. The City or other employers were required by the same ordinance to contribute 11.15% of compensation. Contribution amounts from plan members, the City and other employers may be amended by City ordinance. Effective January 1, 2007, the employees' contributions to the plan were increased to 9% from 7% and the employers' contributions were increased to 13.15% from 11.15%. Effective January 1, 2015, the employees' contribution to the plan was increased from 9% to 10% and the employer contribution increased from 13.15% to 16.5%. Contributions are made from the fund that the employee is paid from, or from the organizations noted above. The contribution rate is currently 20.95% of annual covered payroll.

In February 2004, an ordinance was passed which changed the method of computation for cost-of-living increases. The new computation states that effective January 1 of each year, there will be a cost-of-living increase based on the Consumer Price Index (CPI) if certain conditions exist: 1) the CPI has increased a minimum of one percent 2) the funded percentage for the retirement system for the prior year is not under 90% 3) the retirement systems overall rate of return on investments for the prior year was equal to or exceeded the actuarial interest rate for funding. The maximum increase is limited to 5%.

Management of the ERS is vested in the board which consists of seven members – two elected employees who are members of the plan, one elected retiree and one retiree alternate, the Mayor, the Chief Administrative Officer, the Finance Director and one Council Member.

For the year ended December 31, 2019, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 18.06%. The money weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

FPRF plan:

For the year ended December 31, 2019, the City recognized pension expense of \$1,812,725.

At December 31, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual earnings	\$ 1,245,213	\$ (1,058,042)
Total	<u>\$ 1,245,213</u>	<u>\$ (1,058,042)</u>

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2020	\$ 147,569
2021	86,133
2022	174,029
2023	(220,560)
Total	<u>\$ 187,171</u>

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

PPRF plan:

For the year ended December 31, 2019, the City recognized pension expense of \$1,577,945.

At December 31, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual earnings	\$ 1,363,980	\$ (1,717,950)
Total	<u>\$ 1,363,980</u>	<u>\$ (1,717,950)</u>

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2020	\$ (8,543)
2021	(51,982)
2022	73,368
2023	(366,813)
Total	<u>\$ (353,970)</u>

ERS plan:

For the year ended December 31, 2019, net pension liability of \$242,681,085 and pension expense of \$19,333,271 were allocated as follows:

	Proportionate Share %	Net Pension Liability	Pension Expense
Primary Government			
Governmental activities	62.27%	\$ 151,111,418	\$ 12,038,342
Business-type activities	24.99%	60,648,511	4,831,585
Total primary government	87.26%	211,759,929	16,869,927
Component Units			
Shreve Memorial Library	11.11%	26,958,615	2,147,667
City Marshal	0.00%	-	-
Total component units	11.11%	26,958,615	2,147,667
Jointly Governed Entity			
Sales and Use Tax Commission	1.63%	3,962,541	315,677
Total	100.00%	<u>\$ 242,681,085</u>	<u>\$ 19,333,271</u>

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)

At December 31, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions and were allocated as follows:

	Deferred Outflows of Resources			Total Deferred Outflows of Resources
	Change in Investment Earnings	Change in Prop. And Difference in Contributions	Change in Assumptions	
Primary Government				
Governmental activities	\$ 7,585,661	\$ 1,598,910	\$ 4,313,609	\$ 13,498,180
Business-type activities	3,044,503	641,723	2,027,232	5,713,458
Total primary government	10,630,164	2,240,633	6,340,841	19,211,638
Component Units				
Shreve Memorial Library	1,353,299	285,249	1,638,548	3,277,096
City Marshal	-	-	-	-
Total component units	1,353,299	285,249	1,638,548	3,277,096
Jointly Governed Entity				
Sales and Use Tax Commission	198,916	41,928	132,452	373,296
Total	\$ 12,182,379	\$ 2,567,810	\$ 8,111,841	\$ 22,862,030

	Deferred Inflows of Resources		
	Change in experience	Change in Investment Earnings	Total Deferred Inflows of Resources
Primary Government			
Governmental activities	\$ (775,385)	\$ (12,687,799)	\$ (13,463,184)
Business-type activities	(311,202)	(5,092,243)	(5,403,445)
Total primary government	(1,086,587)	(17,780,042)	(18,866,629)
Component Units			
Shreve Memorial Library	(138,331)	(2,263,532)	(2,401,863)
City Marshal	-	-	-
Total component units	(138,331)	(2,263,532)	(2,401,863)
Jointly Governed Entity			
Sales and Use Tax Commission	(20,333)	(332,708)	(353,041)
Total	\$ (1,245,251)	\$ (20,376,282)	\$ (21,621,533)

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:	
2020	\$ 830,397
2021	1,715,323
2022	2,364,737
2023	(3,669,960)
2024	-
Total	\$ 1,240,497

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

These amounts were allocated as follows:

Year ended December 31,	2020	2021	2022	2023	Total
Primary Government					
Governmental activities	\$ 517,067	\$ 1,068,089	\$ 1,472,462	\$ (2,285,192)	\$ 772,426
Business-type activities	207,525	428,677	590,972	(917,161)	310,013
Total primary government	724,592	1,496,766	2,063,434	(3,202,353)	1,082,439
Component Units					
Shreve Memorial Library	92,246	190,549	262,691	(407,683)	137,803
City Marshal	-	-	-	-	-
Total component units	92,246	190,549	262,691	(407,683)	137,803
Jointly Governed Entity					
Sales and Use Tax Commission	13,559	28,008	38,612	(59,924)	20,255
Total	\$ 830,397	\$ 1,715,323	\$ 2,364,737	\$ (3,669,960)	\$ 1,240,497

Actuarial Assumptions:

A summary of the FPRF, PPRF, and ERS actuarial methods and assumptions used in determining the total pension liability as of December 31, 2019, are as follows:

	FPRF	PPRF	ERS
Actuarial cost method	Entry age normal	Entry age normal	Entry age normal
Amortization Method	Level dollar, closed	Level dollar, closed	N/A
Remaining amortization period	13 years	1 year	N/A
Asset valuation period	N/A	N/A	N/A
Inflation	2.50%	2.50%	2.50%
Salary increases	5.00%	N/A	Based on classification
Investment rate of return	7.00%	7.00%	7.00%
Cost of Living Adjustment	3.00%	3.00%	None
Retirement Age	Plan specific	n/a	Plan specific
Turnover	Plan specific	n/a	Plan specific
Mortality	Pub-2010 General and MP-2019 Improvement converging to long-term rate of 0.5% in 2035	Pub-2010 General and MP-2019 Improvement converging to long-term rate of 0.5% in 2035	Pub-2010 General and MP-2019 Improvement converging to long-term rate of 0.5% in 2035
Disability	Plan specific	Plan specific	Plan specific

During 2019 mortality assumptions were changed from Non-annuitants: RP-2000 "Employees" table projected to 2034 using Scale AA; Annuitants: RP-2000 "Healthy Annuitants" projected to 2026 using Scale AA to Pub-2010 General and MP-2019 Improvement converging to long-term rate of 0.5% in 2035

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)

The best-estimate range for the long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. The capital market assumptions as of December 31, 2019, are summarized in the following table:

Asset Class	Index	Target Allocation	Long-Term Expected Arithmetic Real Rate of Return	Long-Term Expected Geometric Real Rate of Return
US Cash	BAML 3-Mon Tbill	0.00%	0.04%	0.05%
US Core Fixed Income	Bloomberg Barclays Aggregate	40.00%	1.32%	1.24%
US Core Bonds	Bloomberg Barclays Gvt/Credit	0.00%	1.24%	1.14%
US Short Bonds	Bloomberg Barclays 1-3 Yr Gvt/C	0.00%	0.67%	0.65%
US Interm Bonds	Bloomberg Barclays IT Gvt/Credi	0.00%	0.98%	0.92%
US Gvt Bonds	Bloomberg Barclays Gvt	0.00%	0.84%	0.73%
US Credit Bonds	Bloomberg Barclays Credit	0.00%	1.95%	1.81%
US Long Gvt Bonds	Bloomberg Barclays Long Gvt	0.00%	1.31%	0.79%
US Municipal Bonds	Bloomberg Barclays Muni	0.00%	0.86%	0.78%
US Large Caps	S&P 500	0.00%	4.32%	3.23%
US Equity Market	Russell 3000	60.00%	4.59%	3.42%
US Small Caps	Russell 2000	0.00%	5.62%	3.82%
US Small & Mid Caps	Russell 2500	0.00%	5.35%	3.72%
US Large Value	Russell 1000 Value	0.00%	4.34%	3.28%
US Small Value	Russell 2000 Value	0.00%	5.30%	3.72%
US Value	Russell 3000 Value	0.00%	4.45%	3.38%
US MidCap Value	Russell MidCap Value	0.00%	4.49%	3.23%
Global Equity	MSCI ACWI NR	0.00%	5.25%	4.01%
Non-US Equity	MSCI ACWI xUS NR	0.00%	6.11%	4.60%
Emerging Markets Equity	MSCI EM NR	0.00%	7.99%	5.28%
Non-US Small Cap	MSCI EAFE Small Cap NR	0.00%	6.50%	4.84%
US REITs	FTSE NAREIT Equity REIT	0.00%	4.92%	3.33%
Assumed Inflation - Mean			2.21%	2.21%
Assumed Inflation - Standard Deviation			1.65%	1.65%
Portfolio Real Mean Return			3.28%	2.81%
Portfolio Nominal Mean Return			5.50%	5.07%
Portfolio Standard Deviation				9.79%
Long-Term Expected Rate of Return (selected by City of Shreveport)				7.00%

Sensitivity of the net pension liability to changes in the discount rate:

The following presents the FPRS, PPRS, and ERS net pension liability calculated using the discount rate of 7%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

Net pension liability	1% Increase 6.00%	Current Discount Rate 7.00%	1% Decrease 8.00%
FPRS	\$ 16,517,876	\$ 13,149,057	\$ 10,326,801
PPRS	5,252,210	2,975,406	1,040,942
ERS	288,816,934	242,681,085	203,813,142

Payables to the FPRF, PPRF, and ERS Pension Plans – At December 31, 2019, the City recorded no payables to the pension plans for employee and employer legally required contributions for FPRS and PPRS and ERS.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

The financial statements for individual pension plans are as follows:

**COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS**

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ASSETS				
Cash and cash equivalents	\$ 349,500	\$ 234,733	\$ -	\$ 584,233
Receivables:				
Interest and dividends receivable	28,431	37,388	5,737	71,556
Accounts receivable	-	-	-	-
Prepaid items	214,563	158,824	-	373,387
Investments, at fair value	13,702,428	16,647,829	193,635,193	223,985,450
Other assets:				
Cash surrender value of life insurance policies	1,455,131	1,244,273	-	2,699,404
Total assets	<u>15,750,053</u>	<u>18,323,047</u>	<u>193,640,930</u>	<u>227,714,030</u>
LIABILITIES				
Due to other funds	960,957	354,234	2,973,841	4,289,032
Accrued liabilities	-	-	-	-
Employees' deposits held in escrow	-	-	1,708,889	1,708,889
Total liabilities	<u>960,957</u>	<u>354,234</u>	<u>4,682,730</u>	<u>5,997,921</u>
NET POSITION				
Net position restricted for pensions	<u>\$ 14,789,096</u>	<u>\$ 17,968,813</u>	<u>\$ 188,958,200</u>	<u>\$ 221,716,109</u>

The accompanying notes are an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

**COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS**

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ADDITIONS				
Contributions:				
Employer	\$ -	\$ -	\$ 11,309,009	\$ 11,309,009
Plan members	-	-	5,425,001	5,425,001
Total contributions	-	-	16,734,010	16,734,010
Investment earnings:				
Net depreciation in fair value of investments	2,337,212	2,744,925	25,915,716	30,997,853
Interest	24,748	43,072	3,782,098	3,849,918
Dividends	260,913	304,639	-	565,552
Total investment earnings (loss)	2,622,873	3,092,636	29,697,814	35,413,323
Less investment expense	34,836	38,777	1,061,287	1,134,900
Net investment earnings (loss)	2,588,037	3,053,859	28,636,527	34,278,423
Life insurance proceeds	440,000	440,000	-	880,000
Miscellaneous	3,546	5,044	3,493	12,083
Total additions (reductions)	3,031,583	3,498,903	45,374,030	51,904,516
DEDUCTIONS				
Benefits	1,493,362	1,276,105	30,087,804	32,857,271
Refund of member contribution	-	-	1,718,246	1,718,246
Administrative expenses	24,080	24,281	74,315	122,676
Life insurance premiums	990,657	599,193	-	1,589,850
Total deductions	2,508,099	1,899,579	31,880,365	36,288,043
Change in net position	523,484	1,599,324	13,493,665	15,616,473
Net position restricted for pensions				
Beginning of year	14,265,612	16,369,489	175,464,535	206,099,636
End of year	\$ 14,789,096	\$ 17,968,813	\$ 188,958,200	\$ 221,716,109

The accompanying notes are an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

State Administered Cost-Sharing Multiple-Employer Defined Benefit Pension Plans**Municipal Police Employees' Retirement Systems (MPERS)**

Plan Description - The City contributes to Municipal Police Employees' Retirement Systems (MPERS), a cost sharing multiple-employer defined benefit pension plan established by Act 189 of 1973 to provide retirement, disability and survivor benefits to municipal police officers in Louisiana, administered by the MPERS Board of Trustees. MPERS covers any full-time public safety officer employed by a participating municipality of the State of Louisiana and engaged in law enforcement, empowered to make arrests, providing said officer does not have to pay social security. The paragraph above describes the transfer of public safety officers from Policemen's Pension and Relief Fund (PPRF) to MPERS, effective July 12, 1977. All new public safety officers hired by the City after July 12, 1977, are required to join MPERS as a condition of employment. MPERS benefits are established by state statutes and may be amended at the discretion of the State Legislature. MPERS issues a publicly available financial report that includes financial information and required supplementary information. That report may be obtained by writing to the Board of Trustees of the Municipal Police Employees' Retirement System, 7722 Office Park Blvd., Suite 200, Baton Rouge, Louisiana 70809-7601 or downloading from www.lampers.org.

The fiduciary net position is a significant component of the MPERS's collective net pension liability. The MPERS's plan fiduciary net position was determined using the accrual basis of accounting which was the same basis used by the pension plan. MPERS's assets, liabilities, revenues and expenses were recorded with the use of estimates and assumptions in conformity with accounting principles generally accepted in the United States of America. Such estimates primarily related to unsettled transactions and events as of the date of the financial statements and estimates over the determination of the fair market value of MPERS's investments. Accordingly, actual results may differ from estimated amounts.

Eligibility Requirements and Retirement Benefits - Members of MPERS prior to January 1, 2013, are eligible for regular retirement after he has been a member of the System and has 25 years of creditable service at any age or has 20 years of creditable service and is age 50 or has 12 years creditable service and is age 55. A member is eligible for early after he has been a member of the System for 20 years of creditable service at any age with an actuarially reduced benefit. Benefit provisions are authorized within Act 189 of 1973 and amended by LRS 11:2211-11:2233. Benefit rates are three and one-third percent of average monthly earnings during the highest 36 consecutive months of creditable service not to exceed 100% of final salary. Retirement benefits are payable monthly to the retiree, and upon the death of the retiree, under certain condition outlined in the statutes, an amount is payable to the surviving spouses and minor children.

Members of MPERS hired on or after January 1, 2013, are eligible for regular retirement, disability and survivor benefits are based on Hazardous Duty and Non Hazardous Duty sub plans. Under the Hazardous Duty sub plan, a member is eligible for regular retirement after he has been a member of the System and has 25 years of creditable service at any age or has 12 years of creditable service at age 55. Under the Non Hazardous Duty sub plan, a member is eligible for regular retirement after he has been a member of the System and has 30 years of creditable service at any age, 25 years of creditable service at age 55, or 10 years of creditable service 60. Under both sub plans, a member is eligible for early retirement after he has been a member of the System for 20 years of creditable service at any age, with an actuarially reduced benefit from age 55. Under the Hazardous and Non Hazardous Duty sub plans, the benefit rates are three percent and two and a half percent, respectively of average final compensation (average monthly earnings during the highest 60 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary. Retirement benefits are payable monthly to the retiree, and upon the death of the retiree, under certain condition outlined in the statutes, an amount is payable to the surviving spouses and minor children. If a deceased member had less than ten years of service, beneficiary will receive a refund of employee contributions only.

The Board of Trustees is authorized to provide annual cost of living adjustments computed on the amount of the current benefit, not to exceed 3% in any given year.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Contributions - Contributions for all members and employers are established by state statute and may be amended by state statute when necessary. MPERS employee members hired prior to January 1, 2013, contributed 10.0% of earned compensation of the year ended December 31, 2019. For the same members, employer contributions were 32.25%. All employees hired on or after January 1, 2013, become members of either the Hazardous Duty Sub-plan, or the Nonhazardous Duty Sub-plan. Employee and employer contribution rates for the Hazardous Duty Sub-plan are the same as for those hired prior to January 1, 2013. For employees belonging to the Nonhazardous Duty Sub-plan, the contribution rate was 8.0%, and the employer rate was 32.25%. Earned compensation in the MPERS system excludes certain overtime, but includes state supplemental pay. The City's contribution to MPERS for the year ended December 31, 2019, was \$10,037,073. Non-employer contributions are recognized as revenue during the year ended December 31, 2019, and were excluded from pension expense. Non-employer contributions received by the System for the City during the plan year ended June 30, 2019, were \$2,052,009.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - Net pension liability at December 31, 2019, is comprised of the City's proportional share of the net pension liability relating to MPERS. The total pension liability, used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019. The City's proportion of the net pension liability for MPERS was based on the City's required contributions in proportion to total required contributions for all participating employers, actuarially determined. As of the most recent measurement date, the City's proportion for MPERS and the change in proportion from the prior measurement date are as follows:

Proportion (amount) of net pension liability	\$	90,520,803
Proportion (%) of net pension liability		9.967413%
Increase/(decrease) from prior measurement date		-0.331424%
Proportionate Share		
Total Pension Liability	\$	312,224,174
Plan Fiduciary Net Position		221,703,371
Total Collective Net Pension Liability	\$	90,520,803

For the year ended December 31, 2019, the City recognized pension expense of \$11,893,705. At December 31, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Change in Investment Earnings	\$ 5,072,619	\$ -
Changes of Assumptions	5,880,986	-
Change in Prop. And Difference in Contributions	1,043,166	(4,081,185)
Change in Experience	189,934	(2,784,919)
Employer Contributions	5,017,309	-
Total	\$ 17,204,014	\$ (6,866,104)

City contributions subsequent to the measurement date of \$5,017,309 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the subsequent fiscal period. Other amounts reported as outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:	Amount
2020	\$ 2,727,992
2021	(411,173)
2022	1,535,539
2023	1,468,243
2024	-
Total	\$ 5,320,601

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Actuarial Methods and Assumptions - The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service, less the amount of the pension plan's fiduciary net position.

The actuarial assumptions used in the June 30, 2019 valuation were based on the assumptions used in the June 30, 2019 actuarial funding valuation, and were based on the results of an actuarial experience study for the period July 1, 2009 - June 30, 2014. In cases where benefit structures were changed after the study period, assumptions were based on estimates of future experience.

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2019 are as follows:

Valuation Date	6/30/2019
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	2019 - 4 years 2018 - 4 years" 2017 - 4 years 2016 - 4 years
Investment Rate of Return	7.125%, net of investment expense (was 7.20% in 2018)
Inflation Rate	2.5% (was 2.6% in 2018)
Salary Increases	Vary from 9.75% in the first two years of service to 4.25% after 23 years
Cost of Living Adjustments	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost-of-living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.
Mortality	RP-2000 Combined Healthy with Blue Collar Adjustment Sex Distinct Tables projected to 2029 by Scale AA (set back 1 year for females) for healthy annuitants and beneficiaries. RP-2000 Disabled Lives Table set back 5 years for males and set back 3 years for females for disabled annuitants. RP-2000 Employee Table set back 4 years for males and 3 years for females for active members.

The best estimates of the arithmetic nominal rates of return for each major asset class included in the System's target allocation as of June 30, 2019 are summarized in the following table:

Asset Class	Target Allocation	Rates of Return
		Long Term Expected Portfolio Real Rate of Return
Equity	48.50%	3.28%
Fixed Income	33.50%	0.80%
Alternatives	18.00%	1.06%
Other	0.00%	0.00%
System total	100.00%	5.14%
Inflation		2.75%
Expected Nominal Return		7.89%

The discount rate used to measure the total pension liability was 7.125%, changed from 7.20% in 2018. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity to Changes in Discount Rate - The following presents the net pension liability the City calculated using the discount rate, as well as what the City's net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate as of December 31, 2019.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

	1% Decrease 6.125%	Current Discount Rate 7.1250%	1% Increase 8.1250%
Net pension liability	\$ 126,125,303	\$ 90,520,803	\$ 60,652,187

Payables to the Pension Plan – At December 31, 2019, the City recorded a payable to the pension plan for employee and employer legally required contributions of \$1,096,293.

Firefighters' Retirement System (FRS)

The measurement date for the net pension liability was June 30, 2019 and is included in the City's financial statements for the year ended December 31, 2019. Detailed information about the plan's stand-alone report can be obtained at <http://ffret.com>.

The fiduciary net position is a significant component of the FRS's collective net pension liability. The FRS's plan fiduciary net position was determined using the accrual basis of accounting which was the same basis used by the pension plan. FRS's assets, liabilities, revenues and expenses were recorded with the use of estimates and assumptions in conformity with accounting principles generally accepted in the United States of America. Such estimates are primarily related to unsettled transactions and events as of the date of the financial statements and estimates over the determination of the fair market value of FRS's investments. Accordingly, actual results may differ from estimated amounts.

Plan Description - The Firefighters' Retirement System is the administrator of a cost-sharing multiple-employer plan. Membership in the System is a condition of employment for any full-time firefighters who earn at least \$375 per month and are employed by any municipality, parish, or fire protection district of the State of Louisiana in addition to employees of the Firefighters' Retirement System. The System provides retirement benefits for their members. The projections of benefit payments in the calculation of the total pension liability includes all benefits to be provided to current active and inactive employees through the System in accordance with benefit terms and any additional legal agreements to provide benefits that are in force at the measurement date.

Benefit provisions are authorized within Act 434 of 1979 and amended by LRS 11:2251-11:2272. The following is a brief description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

Any person who becomes an employee as defined in RS 11:2252 on and after January 1, 1980, shall become a member as a condition of employment.

No person who has attained age fifty or over shall become a member of the System, unless the person becomes a member by reason of a merger or unless the System received an application for membership before the applicant attained the age of fifty. No person who has not attained the age of eighteen years shall become a member of the System.

Any person who has retired from service under any retirement system or pension fund maintained basically for public officers and employees of the state, its agencies or political subdivisions, and who is receiving retirement benefits therefrom may become a member of this System, provided the person meets all other requirements for membership. Service credit from the retirement system or pension plan from which the member is retired shall not be used for reciprocal recognition of service with this System, or for any other purpose in order to attain eligibility or increase the amount of service credit in this System.

Eligibility Requirements and Retirement Benefits - Members of the FRS are eligible to retire at the age of 50 with at least 20 years of service, at the age of 55 with at least 12 years of service, or at any age with at least 25 years of service. Members are entitled to a retirement benefit, payable monthly for life, equal to three and one-third percent (3.33%) of the member's final compensation (employee's average salary over the 36 consecutive or joined months that produce the highest average) multiplied by the member's years of creditable service.

In 1999, the State Legislature authorized FRS to establish an Initial Benefit Option Plan program. This is available to FRS members who are eligible for regular retirement but have not participated in DROP. This program provides both a one-time single sum payment of up to 36 months of the regular monthly retirement benefit, plus a reduced retirement benefit for life.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Deferred Retirement Options - A member of FRS may elect to participate in the deferred retirement option plan (DROP) for up to 36 months, after completing 20 years of creditable service and age 50 or 25 years at any age. Upon commencement of participation in the deferred retirement option plan, employer and employee contributions to the System cease. The monthly retirement benefit that would have been payable is paid into the deferred retirement option plan account. Upon termination of employment, a participant in the program shall receive, at his option, a lump-sum payment from the account or an annuity based on the deferred retirement option plan account balance in addition to his regular monthly benefit. If employment is not terminated at the end of the 36 months, the participant resumes regular contributions to the System. No payments may be made from the deferred retirement option plan account until the participant retires.

Survivor's Benefit - Survivor benefits for FRS are payable to survivors of a deceased member who dies and is not eligible for retirement as follows. If any member is killed in the line of duty and leaves a surviving eligible spouse, the spouse is entitled to an annual benefit equal to two-thirds of the deceased member's final compensation. If any member dies from a cause not in the line of duty, the surviving spouse is entitled to an annual benefit equal to 3% of the deceased member's average final compensation multiplied by his total years of creditable service; however, in no event is the annual benefit less than 40% nor more than 60% of the deceased member's average final compensation. Children of the deceased member who are under the age of eighteen years are entitled to the greater of \$200 per month or 10% of average final compensation (not to exceed 100% of average final compensation) until reaching the age of eighteen or until the age of twenty-two if enrolled full-time in an institution of higher learning, unless the surviving child is physically handicapped or mentally retarded in which case the benefit is payable regardless of age. If a member who is eligible to retire dies before retiring, the designated beneficiary will be paid under the 2nd option above, survivor benefit equal to member's benefit.

The present value of future FRS retirement benefits are based on benefits currently being paid by the System and include previously granted cost of living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees as they were deemed not to be substantively automatic.

Contributions - Employer contributions are actuarially determined each year. For the year ended June 30, 2019, employer and employee contributions for members were as follows:

Contributor	Above Poverty Line	Below Poverty Line
Employer	26.5%	28.5%
Employee	10%	8%

The system also receives insurance premium tax monies as additional employer contributions. The tax is considered support from a non-contributing entity and appropriated by the legislature each year based on an actuarial study. Non-employer contributions are recognized as revenue during the year ended December 31, 2019, and were excluded from pension expense. Non-employer contributions received by the System for the City during the plan year ended June 30, 2019, were \$3,591,146.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - Net pension liability at December 31, 2019, is comprised of the City's proportional share of the net pension liability relating to FRS. The total pension liability, used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019. The City's proportion of the net pension liability for FRS was based on the City's required contributions in proportion to total required contributions for all participating employers, actuarially determined. As of the most recent measurement date, the City's proportion for FRS and the change in proportion from the prior measurement date are as follows:

Proportion (amount) of net pension liability	\$ 83,884,460
Proportion (%) of net pension liability	13.395986%
Increase/(decrease) from prior measurement date	-0.201330%

The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service, less the amount of the pension plan's fiduciary net position.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

The components of the net pension liability of the City as of December 31, 2019:

	<u>Proportionate Share</u>
Total Pension Liability	\$ 322,189,850
Plan Fiduciary Net Position	<u>238,305,390</u>
Total Collective Net Pension Liability	<u>\$ 83,884,460</u>

For the year ended December 31, 2019, the City recognized pension expense of \$12,251,036. At December 31, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Outflows of Resources</u>
Changes of Assumptions	\$ 7,631,444	\$ (6,104)
Changes in Investment Earnings	5,640,995	-
Change in Prop. And Difference in Contr.	1,136,394	(5,067,282)
Change in Experience	-	(6,050,947)
Employer Contributions	4,500,584	-
Total	<u>\$ 18,909,417</u>	<u>\$ (11,124,333)</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year ended December 31:</u>	<u>Amount</u>
2020	\$ 1,161,296
2021	(1,416,265)
2022	1,433,757
2023	1,617,751
2024	362,395
After	125,566
Total	<u>\$ 3,284,500</u>

City contributions subsequent to the measurement date of \$4,500,584 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the subsequent fiscal period.

Actuarial Methods and Assumptions - The actuarial assumptions used in the June 30, 2019, valuation were based on the assumptions used in the June 30, 2019, actuarial funding valuation, and were based on the results of an actuarial experience study for the period July 1, 2009 - June 30, 2014. In cases where benefit structures were changed after the study period, assumptions were based on estimates of future experience.

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2019, are as follows:

Valuation Date	6/30/2019
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	7 years, closed period
Investment Rate of Return	7.15% per annum, net of investment expenses, decreased from 7.30% in 2018
Inflation Rate	2.50% per annum, decreased from 2.70% in 2018
Salary Increases	Vary from 14.75% in the first two years of service to 4.50% after 25 years
Cost of Living Adjustments	Only those previously granted
Mortality Rates	The mortality rate assumption used was set based upon an experience study performed on plan data for the period July 1, 2009, through June 30, 2014. The data was then assigned credibility weighting and combined with a standard table to produce current levels of mortality. This mortality was then projected forward to a period equivalent to the estimated duration of the System's liabilities. The RP-2000 Combined Healthy with Blue Collar Adjustment Sex Distinct Tables, projected to 2031 using Scale AA, were selected for employee, annuitant, and beneficiary mortality. The RP-2000 Disabled Lives Mortality Table set back five years for males and set back three years for females was selected for disabled annuitants. Setbacks in these tables were used to approximate mortality improvement.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

The estimated long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of real rates of return for each major asset class included in FRS' target asset allocation as of June 30, 2019 are summarized in the following table:

Asset Class	Target Allocation	Rates of Return
		Long Term Expected Portfolio Real Rate of Return
Fixed Income	31.00%	2.17%
Equity	49.00%	20.09%
Alternatives	10.00%	14.66%
Other	10.00%	9.04%
System total	100.00%	

The discount rate used to measure the total pension liability was 7.15%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity to Changes in Discount Rate -The following presents the net pension liability of the participating employers calculated using the discount rate of 7.15%, as well as what the employers' net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate as of June 30, 2019.

	1%Decrease 6.15%	Current Discount Rate 7.15%	1%Increase 8.15%
Net pension liability	\$ 121,470,373	\$ 83,884,460	\$ 52,337,705

Payables to the Pension Plan – At December 31, 2019, the City recorded a payable of \$1,059,362 to the pension plan for employee and employer legally required contributions.

Deferred Compensation (457(b)) Plans

A 457 plan is a type of non-qualified, tax advantaged deferred-compensation retirement plan that is available for governmental and certain non-governmental employers in the United States. In general, an employer provides the plan and the employee defers compensation into it on a pre-tax or after-tax basis.

The City offers four deferred compensation plans, Nationwide, VALIC, Mass Mutual, and AXA, which permanent employees have the option to participate in.

Other PostemploymentBenefits (OPEB)

Plan Description – In addition to providing pension benefits, the City provides medical, dental and life insurance coverage through a cost-sharing single-employer defined benefit plan that can include non-City employees as described under the Employees' Retirement System for any retiree who receives a monthly retirement check from one of the City's retirement plans and their legal dependents. The benefits, employee contributions, and employer contributions are governed by the Health Care Board and can be amended annually. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75. The plan does not issue a separate report. The activity of the plan is reported in the City's Employees Health Care Fund, an internal service fund.

Benefits Provided – Retirees are eligible to keep city insurance benefits (medical, life, dental, and vision) if they draw a pension. The City contributions are medical at 67% paid, dental at 50% paid, and life insurance at 50% paid. Life insurance is 1 times salary with cost at \$2.28 per thousand as of 2020 and a reduction of benefit at age 70.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Funding Policy – The City contributes 59% and retirees 41% of the required contribution rate as determined annually by the Health Care Board of the self-insured pay-as-you go plan.

Number of participants coded as eligible for post-employment medical, dental and life insurance at December 31, 2019, consisted of:

Active participants	3,008
Participants receiving benefits	1,639
	<u>4,647</u>

Total OPEB Liability -The total OPEB liability of \$558,320,721 was measured as of December 31, 2019, and was determined by an actuarial valuation as of that date.

The total OPEB Liability as of December 31, 2019, was allocated based on participant count as follows:

	<u>Primary Government</u>			<u>Shreve Memorial Library (Component Unit)</u>	<u>Total (Including Component Unit)</u>
	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total Primary Government</u>		
Total OPEB liability beginning of year	\$ 465,729,075	\$ 51,127,199	\$ 516,856,274	\$ 22,585,316	\$ 539,441,590
Service cost	15,403,531	1,231,089	16,634,620	701,347	17,335,967
Interest	17,759,997	1,419,423	19,179,420	808,641	19,988,061
Differences between expected and actual experience	(25,377,271)	(15,933,182)	(41,310,453)	(2,535,391)	(43,845,844)
Changes in assumptions and other inputs	32,410,098	2,590,296	35,000,394	1,475,684	36,476,078
Estimated Benefit payments	(9,840,589)	(786,484)	(10,627,073)	(448,058)	(11,075,131)
Net change in total OPEB Liability	30,355,766	(11,478,858)	18,876,908	2,223	18,879,131
Total OPEB liability end of year	<u>\$ 496,084,841</u>	<u>\$ 39,648,341</u>	<u>\$ 535,733,182</u>	<u>\$ 22,587,539</u>	<u>\$ 558,320,721</u>

Actuarial Methods and Assumptions - The total OPEB liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	12/31/18
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	2019 - 3.7 years 2018 - 3.2 years 2017 - 4 years 2016 - 4 years
Investment Rate of Return	3.26%, net of investment expense
Inflation Rate	2.30%
Salary Increases	Vary from 9.75% in the first two years of service to 4.25% after 30 years
Cost of Living Adjustments	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost-of-living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.
Mortality	RP-2000 Combined Healthy with Blue Collar Adjustment Sex Distinct Tables projected to 2029 by Scale AA (set back 1 year for females) for healthy annuitants and beneficiaries. RP-2000 Disabled Lives Table set back 5 years for males and set back 3 years for females for disabled annuitants. RP-2000 Employee Table set back 4 years for males and 3 years for females for active members.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Sensitivity of the total OPEB liability to changes in the discount rate — The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

	1% Decrease 2.26%	Discount Rate 3.26%	1% Increase 4.26%
Total OPEB Liability	\$638,111,635	\$558,320,751	\$463,720,502

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the City, as well as what the City's OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease (6.25% decreasing to 3.00%)	Healthcare Cost Trend Rates (7.25% decreasing to 4.00%)	1% Increase (8.25% increasing to 5.00%)
Total OPEB Liability	\$468,984,288	\$558,320,721	\$639,273,216

OPEB Liabilities, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB — For the year ended December 31, 2019, the City recognized OPEB expense of \$27,061,870. At December 31, 2019, the City reported deferred inflows and deferred outflows of resources related to OPEB from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources
Changes of assumptions or other inputs	\$ 28,715,210	\$ (27,821,197)
Differences between expected and actual experience	-	(34,516,942)
Total	<u>\$ 28,715,210</u>	<u>\$ (62,338,139)</u>

These amounts were allocated as follows:

	Governmental Activities	Business-type Activities	Total Primary Government	Shreve Memorial Library (Component Unit)	Total (Including Component Unit)
Deferred Outflows:					
Changes of assumptions	\$ 25,514,332	\$ 2,039,169	\$ 27,553,501	\$ 1,161,709	\$ 28,715,210
Differences between expected and actual experience	-	-	-	-	-
Total	<u>\$ 25,514,332</u>	<u>\$ 2,039,169</u>	<u>\$ 27,553,501</u>	<u>\$ 1,161,709</u>	<u>\$ 28,715,210</u>

	Governmental Activities	Business-type Activities	Total Primary Government	Shreve Memorial Library (Component Unit)	Total (Including Component Unit)
Deferred Inflows:					
Changes of assumptions	\$ (24,719,975)	\$ (1,975,682)	\$ (26,695,657)	\$ (1,125,540)	\$ (27,821,197)
Differences between expected and actual experience	(30,669,347)	(2,451,171)	(33,120,518)	(1,396,425)	(34,516,943)
Total	<u>\$ (55,389,322)</u>	<u>\$ (4,426,853)</u>	<u>\$ (59,816,175)</u>	<u>\$ (2,521,965)</u>	<u>\$ (62,338,140)</u>

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year ended December 31:</u>	
2020	\$ (10,262,159)
2021	(10,262,159)
2022	(10,262,159)
2023	(2,836,452)
2024	-
Total	<u>\$ (33,622,929)</u>

B. Transit System

The Shreveport Area Transit System (Transit System) is managed and operated for the City by a management company pursuant to an agreement which expires September 30, 2021. Based on terms of the agreement, management fees included in operating expenses were \$319,965. The City is required to reimburse the management company for the excess of expenses over revenues derived from the operation of the Transit System. Pursuant to an agreement between the City of Shreveport and the City of Bossier City, Bossier City will pay the Transit System for the excess of expenses incurred over revenues derived from operations of transit services in Bossier City. The City reimbursed the Transit System \$5,836,736. Bossier City reimbursed the Transit System \$889,524.

C. Contingencies

Litigation

The City is a defendant in various lawsuits in addition to those accrued in the Retained Risk Fund. These lawsuits have not been accrued because the amount of the loss cannot be reasonably estimated at this time. It is the City's opinion that resolution of these matters will not have a material adverse effect on the financial condition of the City.

Grant Disallowances

The City participates in a number of federally assisted grant programs, principal of which are the Workforce Investment Act, Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

D. Risk Management

The City is exposed to various risks of loss related to crimes and torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters. All self-insurance programs are accounted for within internal service funds. The City has included incurred but not reported claims in determining its claims liability in both self-insurance programs.

The Retained Risk Fund is used to account for self-insurance activities involving property damage, workers' compensation, and general and auto liability. The City is afforded a \$1,000,000 self-insurance retention for general liability and law enforcement liability, a \$1,000,000 self-insurance retention for workers' compensation for police and fire, \$750,000 for other employees and a \$500,000 self-insurance retention for auto liability, except for exposures related to Fire Department vehicles which have a \$1,000 deductible for collision and comprehensive. General liability aviation is insured with limits of \$200,000,000. The City's property coverage has a limit of \$300,000,000 and a deductible of \$25,000. There are no coinsurance provisions in the property coverage provisions. Lexington Insurance, an AIG Company, refused to renew coverage at \$806,284,126. The City will seek higher property limits on renewal of 4-1-2021 with no coinsurance provisions.

There were no reductions in insurance coverage from coverage in the prior year. No property damage claim has exceeded the City's insurance coverage during the past three years. After year-end, during the first quarter, the City was underinsured. This was corrected after the first quarter.

Payments to the Retained Risk Fund are accounted for as revenues by the receiving fund and expenditures/expenses by the paying funds. Payments into the fund are available to pay claims and administrative costs of the program. Payments in excess of actual expenses are recorded as transfers.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors, including the effects of specific, incremental claim adjustment expenses, salvage and subrogation. No other allocated or unallocated claim adjustment expenses are included. The claims liability of \$35,371,000 reported in the fund at December 31, 2019, is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Actual results could vary materially in the future. Changes in the fund's claims liability amount in 2018 and 2019 were:

Retained Risk Fund				
Year	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2018	\$ 34,263,000	\$ 4,334,380	\$ 2,432,380	\$ 36,165,000
2019	\$ 36,165,000	\$ 4,602,793	\$ 5,396,793	\$ 35,371,000

The City also maintains a self-insurance program to cover medical and dental care claims of City employees, retirees, and dependents. This program is accounted for in the Employees' Health Care Fund, an Internal Service Fund. Changes in the fund's claims liability amount in fiscal years 2018 and 2019 were:

Employees' HealthCare Fund				
Year	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2018	\$ 3,353,905	\$ 38,558,239	\$ 38,517,335	\$ 3,394,809
2019	\$ 3,394,809	\$ 36,374,957	\$ 36,460,431	\$ 3,309,335

E. Compensation Paid to Council Members

Council Member	District	Compensation
Willie Bradford	A	\$ 15,225
LeVette Fuller	B	15,283
John Nickleson	C	15,283
Grayson Boucher	D	15,283
James Flurry	E	15,225
James Green	F	15,283
Jerry Bowman	G	17,625
Total		<u>\$ 109,207</u>

F. Subsequent Events

Management evaluated all events or transactions that occurred after December 31, 2019 through November 12, 2020, the date the current year's financial statements were available to be issued. The following events occurred:

In March 2020, the World Health Organization made the assessment that the outbreak of a novel coronavirus ("COVID-19") can be characterized as a pandemic. As a result, uncertainties have arisen that may have a significant negative impact on the operating activities and results of the Library. The occurrence and extent of such an impact will depend on future developments, including (i) the duration and spread of the virus, (ii) government quarantine measures, (iii) voluntary and precautionary restrictions on travel or meetings, (iv) the effects on the financial markets, and (v) the effects on the economy overall, all of which are uncertain.



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**Required
Supplementary
Information**

CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Taxes	\$ 159,464,500	\$ 159,764,500	\$ 161,061,112	\$ 1,296,612
Licenses and Permits	9,359,000	9,219,000	9,304,101	85,101
Intergovernmental	2,671,000	2,791,000	2,649,234	(141,766)
Charges for services	31,927,500	27,087,200	24,810,041	(2,277,159)
Fines and forfeitures	2,695,600	2,330,600	2,154,694	(175,906)
Investment earnings	-	-	9,642	9,642
Miscellaneous	671,900	772,291	1,340,429	568,138
Total revenues	206,789,500	201,964,591	201,329,253	(635,338)
EXPENDITURES				
General government:				
Office of the Mayor:				
Salaries, wages and employee benefits	947,000	890,500	898,474	(7,974)
Materials and supplies	14,600	25,934	22,027	3,907
Contractual services	33,200	68,253	63,085	5,168
Other charges	600	1,600	600	1,000
Improvements and equipment	1,000	11,028	8,874	2,154
Total Office of the Mayor	996,400	997,315	993,060	4,255
City Attorney:				
Salaries, wages and employee benefits	1,059,100	1,057,700	988,129	69,571
Materials and supplies	19,800	20,845	16,885	3,960
Contractual services	101,000	103,989	87,160	16,829
Other charges	3,200	3,200	894	2,306
Improvements and equipment	3,100	4,500	4,439	61
Total City Attorney	1,186,200	1,190,234	1,097,507	92,727
Property Standards:				
Salaries, wages and employee benefits	1,527,800	1,628,049	1,692,109	(64,060)
Materials and supplies	145,700	158,325	158,354	(29)
Contractual services	1,269,800	1,590,865	1,069,016	521,849
Other charges	540,000	655,699	1,295,899	(640,200)
Improvements and equipment	90,000	30,056	13,771	16,285
Total Property Standards	3,573,300	4,062,994	4,229,149	(166,155)
Personnel:				
Salaries, wages and employee benefits	772,000	806,069	696,135	109,934
Materials and supplies	5,800	17,449	6,792	10,657
Contractual services	44,200	45,287	35,667	9,620
Other charges	2,000	2,002	1,255	747
Improvements and equipment	2,000	2,445	331	2,114
Total Personnel	826,000	873,252	740,180	133,072
Information Technology:				
Salaries, wages and employee benefits	2,226,500	2,077,986	1,930,832	147,154
Materials and supplies	79,500	91,141	63,948	27,193
Contractual services	1,207,400	1,827,133	1,361,668	465,465
Improvements and equipment	225,600	332,663	263,810	68,853
Total Information technology	3,739,000	4,328,923	3,620,258	708,665
City Council:				
Salaries, wages and employee benefits	1,282,500	1,282,505	1,197,076	85,429
Materials and supplies	14,800	16,480	9,992	6,488
Contractual services	183,100	294,181	142,135	152,046
Improvements and equipment	23,700	33,790	9,742	24,048
Total City Council	1,504,100	1,626,956	1,358,945	268,011
Finance:				
Salaries, wages and employee benefits	2,617,500	2,618,015	2,677,764	(59,749)
Materials and supplies	70,100	79,466	82,692	(3,226)
Contractual services	964,200	974,976	925,597	49,379
Improvements and equipment	8,200	68,764	15,358	53,406
Total Finance	3,660,000	3,741,221	3,701,411	39,810

(continued)

**CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
Other - unclassified				
Salaries, wages and employee benefits	\$ 7,795,000	\$ 7,545,000	\$ 7,505,288	\$ 39,712
Contractual services	780,200	780,200	626,761	153,439
Interest and civic appropriations	3,244,600	3,569,600	3,620,554	(50,954)
Payments to component units	6,430,400	6,670,697	6,644,552	26,145
Claims	6,913,200	6,913,200	7,108,914	(195,714)
Total other - unclassified	25,163,400	25,478,697	25,506,069	(27,372)
Total general government	40,648,400	42,299,592	41,246,579	1,053,013
Public Safety				
Police:				
Salaries, wages and employee benefits	55,131,500	53,731,593	52,751,952	979,641
Materials and supplies	1,853,100	2,024,508	1,651,904	372,604
Contractual services	1,527,400	2,872,673	1,828,909	1,043,764
Other charges	198,600	203,600	164,282	39,318
Improvements and equipment	84,000	360,758	139,018	221,740
Total Police	58,794,600	59,193,132	56,536,065	2,657,067
Fire:				
Salaries, wages and employee benefits	48,175,000	47,987,614	46,944,799	1,042,815
Materials and supplies	1,726,300	1,837,863	1,927,831	(89,968)
Contractual services	6,255,500	7,206,265	6,052,506	1,153,759
Improvements and equipment	275,700	1,078,798	665,993	412,805
Total Fire	56,432,500	58,110,540	55,591,129	2,519,411
Total public safety	115,227,100	117,303,672	112,127,194	5,176,478
Engineering:				
Salaries, wages and employee benefits	3,564,000	3,384,167	2,834,751	549,416
Materials and supplies	142,300	161,001	60,692	100,309
Contractual services	521,100	355,037	352,128	2,909
Improvements and equipment	99,300	232,765	38,579	194,186
Total engineering	4,326,700	4,132,970	3,286,150	846,820
Public Works:				
Salaries, wages and employee benefits	12,151,600	9,598,271	9,316,537	281,734
Materials and supplies	4,353,400	5,197,412	4,564,315	633,097
Contractual services	14,146,700	9,729,164	9,804,695	(75,531)
Improvements and equipment	512,700	979,070	520,374	458,696
Total public works	31,164,400	25,503,917	24,205,921	1,297,996
Total public works	35,491,100	29,636,887	27,492,071	2,144,816
Culture and recreation:				
Salaries, wages and employee benefits	10,243,800	9,955,998	10,016,160	(60,162)
Materials and supplies	817,800	884,567	790,791	93,776
Contractual services	4,922,200	6,125,292	5,947,632	177,660
Other charges	301,500	312,331	263,846	48,485
Improvements and equipment	372,400	877,705	458,242	419,463
Total culture and recreation	16,657,700	18,155,893	17,476,671	679,222
Total expenditures	208,024,300	207,396,044	198,342,515	9,053,529
Excess (deficiency) of revenues over (under) expenditures	(1,234,800)	(5,431,453)	2,986,738	8,418,191
OTHER FINANCING SOURCES (USES)				
Capital lease	-	75,000	-	(75,000)
Transfers in	7,465,900	8,240,900	8,240,900	-
Transfers out	(11,393,800)	(11,372,800)	(12,157,907)	(785,107)
Total other financing sources (uses)	(3,927,900)	(3,056,900)	(3,917,007)	(860,107)
Net change in fund balance	(5,162,700)	(8,488,353)	(930,269)	7,558,084
Fund balances -beginning	11,616,628	11,616,628	11,616,628	-
Fund balances -ending	\$ 6,453,928	\$ 3,128,275	\$ 10,686,359	\$ 7,558,084

(concluded)

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts			Variance With Final Budget Positive (Negative)
	Original	Final	Actual Amounts	
REVENUES				
Intergovernmental	\$ 8,077,400	\$ 6,976,900	\$ 5,627,585	\$ (1,349,315)
Investment earnings	-	-	-	-
Miscellaneous	1,504,800	694,800	1,643,883	949,083
Total revenues	9,582,200	7,671,700	7,271,468	(400,232)
EXPENDITURES				
Administration:				
Salaries, wages and employee benefits	700,800	701,061	673,106	27,955
Materials and supplies	18,700	22,219	12,932	9,287
Contractual services	172,300	367,230	171,449	195,781
Other charges	-	78,061	72,623	5,438
Improvements and equipment	3,400	3,400	5,517	(2,117)
Total administration	895,200	1,171,971	935,627	236,344
Community services:				
Contractual services	-	-	-	-
Other charges	537,700	801,886	564,371	237,515
Total community development projects	537,700	801,886	564,371	237,515
Workforce development:				
Salaries, wages and employee benefits	1,416,900	1,416,900	1,607,755	(190,855)
Materials and supplies	61,410	63,228	37,025	26,203
Contractual services	1,642,320	2,064,319	1,178,799	885,520
Other charges	800	800	769	31
Improvements and equipment	53,770	53,770	2,238	51,532
Total workforce development	3,175,200	3,599,017	2,826,586	772,431
Housing and business development administration:				
Salaries, wages and employee benefits	632,000	441,300	473,590	(32,290)
Materials and supplies	48,000	32,933	34,560	(1,627)
Contractual services	1,023,700	321,722	234,641	87,081
Other charges	6,412,900	6,622,740	2,762,298	3,860,442
Improvements and equipment	40,600	8,248	20,936	(12,688)
Total housing and business development administration	8,157,200	7,426,943	3,526,025	3,900,918
Special programs	-	190,700	98,035	92,665
Salaries, wages and employee benefits	-	18,000	2,256	15,744
Materials and supplies	-	217,300	16,480	200,820
Contractual services	-	550,000	13,685	536,315
Other charges	-	34,000	2,919	31,081
Improvements and equipment	-	1,010,000	133,375	876,625
Total expenditures	12,765,300	14,009,817	7,985,984	6,023,833
Excess (deficiency) of revenues over (under) expenditures	(3,183,100)	(6,338,117)	(714,516)	5,623,601
OTHER FINANCING SOURCES				
Transfers in	996,800	1,021,800	1,021,800	-
Total other financing sources	996,800	1,021,800	1,021,800	-
Net change in fund balances	(2,186,300)	(5,316,317)	307,284	5,623,601
Fund balances - beginning	78,865	78,865	78,865	-
Fund balances - ending	\$ (2,107,435)	\$ (5,237,452)	\$ 386,149	\$ 5,623,601

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA

REQUIRED SUPPLEMENTARY INFORMATION

NOTES TO BUDGETARY COMPARISON SCHEDULES

- Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.
- Legal budgetary control for operating budgets is exercised at the department/object or division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division. Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis of accounting substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police, which is included but not budgeted in the General Fund.
- All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end will be re-appropriated and honored during the subsequent year.
- Budgetary comparisons presented in this report are on the budgetary basis.
- As discussed in the Notes to the Financial Statements (Note II A), certain adjustments are necessary to compare actual data on a GAAP versus budget basis. Adjustments reconciling the excess (deficit) of revenue and other financing sources over (under) expenditures and other uses at year end on the GAAP basis to the budgetary basis for the General Fund are as follows:

○ Revenue and other financing sources (budget basis)	\$201,329,253
State supplemental pay	<u>6,170,361</u>
Revenue and other financing sources (actual basis)	<u>\$207,399,614</u>
○ Expenditures and other financing uses (budget basis)	\$198,342,515
State supplemental pay	<u>6,170,361</u>
Expenditures and other financing uses (actual basis)	<u>\$204,512,876</u>

**CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN
TOTAL OPEB LIABILITY AND RELATED RATIOS AND NOTES
LAST 10 FISCAL YEARS (1)
(UNAUDITED)**

	<u>2019</u>	<u>2018</u>
Total OPEB Liability		
Service cost	\$ 17,335,967	\$ 21,035,162
Interest	19,988,062	18,090,930
Changes of benefit terms	-	-
Changes in assumptions and other inputs	36,476,078	(45,209,445)
Differences between expected and actual experience	(43,845,845)	-
Estimated Benefit payments	<u>(11,075,131)</u>	<u>(12,954,964)</u>
Net change in total OPEB Liability	18,879,131	(19,038,317)
Total OPEB liability - beginning	539,441,590	558,479,907
Total OPEB liability - ending	<u>\$ 558,320,721</u>	<u>\$ 539,441,590</u>
 Covered payroll	 \$ 113,748,577	 \$ 103,002,778
 Total OPEB liability as a percentage of covered payroll	 490.84%	 523.72%

Notes to Schedule:

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ Benefit changes: There were no changes in benefit terms for the year ended 12/31/2019.

⁽³⁾ Changes of Assumptions. No changes.

⁽⁴⁾ For financial statement presentation, OPEB amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2014			2015		
	FPRF	PPRF	ERS ⁽²⁾	FPRF	PPRF	ERS ⁽²⁾
Total pension liability						
Service cost	\$ 4,653	\$ -	\$ 5,494,260	\$ 4,979	\$ -	\$ 6,264,500
Interest	1,602,967	1,426,956	26,529,382	1,859,480	1,398,072	27,067,858
Changes of benefit terms	-	-	(8,183,785)	-	-	-
Differences between expected and actual experience	(3,791,005)	(1,271,703)	(1,782,300)	3,213,720	(648,505)	(3,180,367)
Changes of assumptions	-	-	28,311,060	-	-	3,439,187
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)	(1,354,158)	(1,210,296)	(26,288,175)
Net change in total pension liability	(3,549,892)	(1,017,239)	25,645,598	3,724,021	(460,729)	7,303,003
Total pension liability - beginning	27,558,272	22,233,117	367,440,360	24,008,380	21,215,878	393,085,958
Total pension liability - ending (a)	\$ 24,008,380	\$ 21,215,878	\$393,085,958	\$ 27,732,401	\$ 20,755,149	\$400,388,961
Plan fiduciary net position						
Contributions - employer	\$ 1,048,879	\$ 1,036,775	\$ 5,944,981	\$ 971,454	\$ 959,232	\$ 7,364,386
Contributions - member	-	-	5,156,403	-	-	5,305,200
Net investment income	631,130	759,582	11,665,092	(425,457)	129,297	372,079
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)	(1,354,158)	(1,210,296)	(26,288,175)
Administrative expense	(25,160)	(25,158)	(80,944)	(20,509)	(20,551)	(74,238)
Other	(18,006)	-	-	-	-	-
Net change in plan fiduciary net position	270,336	598,707	(2,037,487)	(828,670)	(142,318)	(13,320,748)
Plan fiduciary net position - beginning	16,676,219	16,974,531	198,891,210	16,946,555	17,573,238	196,853,723
Plan fiduciary net position - ending (b)	16,946,555	17,573,238	196,853,723	16,117,885	17,430,920	183,532,975
Net pension liability - ending (a) - (b)	\$ 7,061,825	\$ 3,642,640	\$196,232,235	\$ 11,614,516	\$ 3,324,229	\$216,855,986
Plan fiduciary net position as a percentage of the total pension liability	70.59%	82.83%	50.08%	58.12%	83.98%	45.84%
Covered payroll	\$ 1,016,908	N/A	\$ 49,120,412	\$ 955,637	N/A	\$ 43,859,241
Net pension liability as a percentage of covered payroll	694.44%	N/A	399.49%	1215.37%	N/A	494.44%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(continued)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY (CONTINUED)
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2016			2017		
	FPRF	PPRF	ERS ⁽²⁾	FPRF	PPRF	ERS ⁽²⁾
Total pension liability						
Service cost	\$ 2,788	\$ -	\$ 6,706,830	\$ 2,466	\$ -	\$ 6,388,377
Interest	1,849,607	1,366,827	27,394,227	1,818,972	1,351,708	27,864,078
Effect of economic/demographic gains or losses	-	-	-	-	-	-
Changes of benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	(628,336)	(630,522)	(1,597,021)	(870,520)	(251,420)	1,888,718
Changes of assumptions	-	-	-	-	-	-
Benefit payments, including refunds of member contributions	(1,392,339)	(1,217,638)	(27,332,589)	(1,446,353)	(1,449,066)	(28,176,388)
Net change in total pension liability	(168,280)	(481,333)	5,171,447	(495,435)	(348,778)	7,964,785
Total pension liability - beginning	27,732,401	20,755,149	400,388,961	27,564,121	20,273,816	405,560,408
Total pension liability - ending (a)	\$ 27,564,121	\$ 20,273,816	\$ 405,560,408	\$ 27,068,686	\$ 19,925,038	\$ 413,525,193
Plan fiduciary net position						
Contributions - employer	\$ 1,045,758	\$ 1,034,990	\$ 9,006,403	\$ -	\$ -	\$ 9,449,966
Contributions - member	-	-	4,951,230	-	-	4,987,403
Net investment income	808,462	995,992	16,413,839	1,548,013	1,851,689	24,769,925
Benefit payments, including refunds of member contributions	(1,392,339)	(1,217,638)	(27,332,589)	(1,446,353)	(1,449,066)	(28,176,388)
Administrative expense	(19,846)	(19,847)	(61,796)	(26,385)	(26,417)	(1,154,171)
Other	-	-	-	-	-	-
Net change in plan fiduciary net position	442,035	793,497	2,977,087	75,275	376,206	9,876,735
Plan fiduciary net position - beginning	16,117,885	17,430,920	183,532,975	16,559,920	18,224,417	186,510,062
Plan fiduciary net position - ending (b)	16,559,920	18,224,417	186,510,062	16,635,195	18,600,623	196,386,797
Net pension liability - ending (a) - (b)	\$ 11,004,201	\$ 2,049,399	\$ 219,050,346	\$ 10,433,491	\$ 1,324,415	\$ 217,138,396
Plan fiduciary net position as a percentage of the total pension liability	60.08%	89.89%	45.99%	61.46%	93.35%	47.49%
Covered payroll	\$ 862,288	N/A	\$ 43,752,144	\$ 905,402	N/A	\$ 45,107,805
Net pension liability as a percentage of covered payroll	1276.16%	N/A	500.66%	1152.36%	N/A	481.38%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(continued)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY (CONTINUED)
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2018			2019		
	FPRF	PPRF	ERS ⁽²⁾	FPRF	PPRF	ERS ⁽²⁾
Total pension liability						
Service cost	\$ 1,724	\$ -	\$ 7,301,607	\$ 1,721	\$ -	\$ 4,427,614
Interest	1,826,801	1,337,021	28,333,337	1,850,228	1,340,525	28,354,280
Effect of economic/demographic gains or losses	(239,007)	(186,984)	(2,693,219)	(714,993)	257,427	3,437,847
Changes of benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	-	-	-	-	-	-
Changes of assumptions	-	-	-	1,130,392	844,759	11,409,337
Benefit payments, including refunds of member contributions	(1,494,050)	(1,297,462)	(30,199,330)	(1,493,362)	(1,276,105)	(31,806,050)
Net change in total pension liability	95,468	(147,425)	2,742,395	773,986	1,166,606	15,823,028
Total pension liability - beginning	27,068,699	19,925,038	413,525,193	27,164,167	19,777,613	416,267,588
Total pension liability - ending (a)	\$ 27,164,167	\$ 19,777,613	\$416,267,588	\$ 27,938,153	\$ 20,944,219	\$432,090,616
Plan fiduciary net position						
Contributions - employer	\$ -	\$ -	\$ 10,510,340	\$ -	\$ -	\$ 11,604,690
Contributions - member	-	-	6,027,012	-	-	5,580,652
Net investment income	(860,679)	(944,273)	(7,080,949)	2,048,648	2,932,865	30,029,436
Benefit payments, including refunds of member contributions	(1,494,050)	(1,297,462)	(30,199,330)	(1,493,362)	(1,276,105)	(31,806,050)
Administrative expense	(22,576)	(22,554)	(1,568,752)	(24,080)	(24,281)	(74,315)
Other	-	-	-	-	-	-
Net change in plan fiduciary net position	(2,377,305)	(2,264,289)	(22,311,679)	531,206	1,632,479	15,334,413
Plan fiduciary net position - beginning	16,635,195	18,600,623	196,386,797	14,257,890	16,336,334	174,075,118
Plan fiduciary net position - ending (b)	14,257,890	16,336,334	174,075,118	14,789,096	17,968,813	189,409,531
Net pension liability - ending (a) - (b)	\$ 12,906,277	\$ 3,441,279	\$242,192,470	\$ 13,149,057	\$ 2,975,406	\$242,681,085
Plan fiduciary net position as a percentage of the total pension liability	52.49%	82.60%	41.82%	52.94%	85.79%	43.84%
Covered payroll	\$ 950,673	N/A	\$ 43,829,652	\$ 998,206	N/A	\$ 42,569,567
Net pension liability as a percentage of covered payroll	1357.59%	N/A	552.58%	1317.27%	N/A	570.08%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(concluded)

**CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF PENSION CONTRIBUTIONS
LAST TEN FISCAL YEARS
(UNAUDITED)**

Fireman Pension and Relief Fund										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Actuarially determined contribution	\$ 2,847,389	\$ 2,310,932	\$ 3,726,529	\$ 4,477,402	\$ 4,171,194	\$ 2,696,250	\$ 1,255,047	\$ 1,232,690	\$ 1,224,761	\$ 1,571,022
Contributions in relation to the actuarially determined contribution	1,407,204	1,462,207	1,465,203	964,526	1,048,879	971,454	1,045,758	-	-	-
Contribution deficiency (excess)	1,440,185	848,725	2,261,326	3,512,876	3,122,315	1,724,796	209,289	1,232,690	1,224,761	1,571,022
Covered payroll	2,135,980	1,197,330	1,140,314	858,951	1,016,908	955,637	862,288	905,402	950,673	998,206
Contributions as a percentage of covered payroll	65.88%	122.12%	128.49%	112.29%	103.14%	101.66%	121.28%	n/a	n/a	n/a
Policeman Pension and Relief Fund										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Actuarially determined contribution	\$ 1,616,818	\$ 1,373,266	\$ 2,215,304	\$ 2,437,506	\$ 1,371,743	\$ 1,854,426	\$ 1,861,297	\$ 2,214,685	\$ 1,446,228	\$ 3,706,993
Contributions in relation to the actuarially determined contribution	1,407,296	1,373,266	1,445,914	954,585	1,036,775	959,232	1,034,990	-	-	-
Contribution deficiency (excess)	209,522	-	769,390	1,482,921	334,968	895,194	826,307	2,214,685	1,446,228	3,706,993
Covered payroll	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Contributions as a percentage of covered payroll	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Employee Retirement System										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Actuarially determined contribution	\$ 11,238,882	\$ 12,202,624	\$ 16,380,807	\$ 16,764,758	\$ 16,351,357	\$ 18,083,506	\$ 19,842,219	\$ 19,267,744	\$ 20,537,815	\$ 20,085,651
Contributions in relation to the actuarially determined contribution	6,261,604	6,003,545	5,970,988	5,951,946	5,944,981	7,364,386	9,006,403	9,449,966	10,510,340	11,604,690
Contribution deficiency (excess)	4,977,278	6,199,079	10,409,819	10,812,812	10,406,376	10,719,120	10,835,816	9,817,778	10,027,475	8,480,961
Covered payroll	45,226,000	45,538,000	45,247,171	44,749,039	49,120,412	43,859,241	43,752,144	45,107,805	43,829,652	42,569,567
Contributions as a percentage of covered payroll	13.85%	13.18%	13.20%	13.30%	12.10%	16.79%	20.59%	20.95%	23.98%	27.26%

⁽¹⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
NOTES TO REQUIRED SUPPLEMENTARY PENSION INFORMATION

Methods and assumptions used in calculations of actuarially determined contributions. The actuarially determined contribution rates in the schedule of pension contributions were calculated as of December 31, 2019. The following actuarial methods and assumptions were used to determine contribution rates reported in that schedule:

	FPRF	PPRF	ERS
Actuarial cost method	Entry age normal	Entry age normal	Entry age normal
Amortization Method	Level dollar, closed	Level dollar, closed	Level dollar, closed
Remaining amortization period	13 years	1 year	30 years
Asset valuation period	N/A	N/A	N/A
Inflation	2.50%	2.50%	2.50%
Salary increases	5.00%	N/A	Based on classification
Investment rate of return	7.00%	7.00%	7.00%
Cost of Living Adjustment	3.00%	3.00%	None
Retirement Age	Plan specific	N/A	Plan specific
Turnover	Plan specific	N/A	Plan specific
Mortality	Pri-2010 Public Safety and MP-2019 Improvement converging to long-term rate of 0.5% in 2035	Pri-2010 Public Safety and MP-2019 Improvement converging to long-term rate of 0.5% in 2035	Pub-2010 (Public Retirement Plans Mortality Tables) General with MP-2019 Improvement converging to a long-term improvement rate of 0.5% in 2035.
Disability	Plan specific	Plan specific	Plan specific

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER'S PROPORTIONATE SHARE OF NET PENSION LIABILITY - STATE
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

Plan	Year	Employer Proportion of the Net Pension Liability (Asset)	Employer Proportionate Share of the Net Pension Liability (Asset)	Employer's Covered Payroll	Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
MPERS	2015	10.907553%	\$ 85,449,276	\$ 18,767,394	455.31%	66.04%
FRS	2015	14.253575%	\$ 76,929,090	\$ 14,519,924	529.82%	68.16%
MPERS	2016	10.462889%	\$ 98,066,748	\$ 27,476,089	356.92%	66.04%
FRS	2016	13.660802%	\$ 89,353,995	\$ 30,849,574	289.64%	68.16%
MPERS	2017	10.029179%	\$ 87,558,975	\$ 30,198,041	289.95%	70.08%
FRS	2017	13.298266%	\$ 76,223,654	\$ 28,837,229	264.32%	73.55%
MPERS	2018	10.298837%	\$ 87,066,997	\$ 30,061,456	289.63%	71.89%
FRS	2018	13.597316%	\$ 78,212,822	\$ 31,850,262	245.56%	74.76%
MPERS	2019	9.967413%	\$ 90,520,803	\$ 30,817,747	293.73%	71.01%
FRS	2019	13.395986%	\$ 83,884,460	\$ 32,274,473	259.91%	73.96%

⁽¹⁾ This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

The amounts presented have a measurement date of June 30.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER CONTRIBUTIONS TO THE PLANS - STATE
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

Plan	Year	Contractually Required Contribution	Contributions in Relation to Contractual Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Payroll	Contributions as a % of Covered Payroll
MPERS	2015	\$ 9,190,723	\$ 9,190,723	\$ -	\$ 18,469,499	49.76%
FRS	2015	\$ 8,860,375	\$ 8,860,375	\$ -	\$ 14,132,726	62.69%
MPERS	2016	\$ 8,646,089	\$ 9,102,573	\$ (456,484)	\$ 28,897,057	31.50%
FRS	2016	\$ 8,393,570	\$ 8,137,384	\$ 256,186	\$ 29,861,960	27.25%
MPERS	2017	\$ 9,506,039	\$ 9,299,213	\$ 206,826	\$ 29,521,311	31.50%
FRS	2017	\$ 7,843,256	\$ 7,879,819	\$ (36,563)	\$ 28,916,765	27.25%
MPERS	2018	\$ 9,355,010	\$ 9,345,919	\$ 9,091	\$ 30,806,395	30.34%
FRS	2018	\$ 8,578,848	\$ 8,599,469	\$ (20,621)	\$ 30,804,077	27.92%
MPERS	2019	\$ 10,038,516	\$ 9,975,266	\$ 63,250	\$ 30,819,929	32.37%
FRS	2019	\$ 8,579,743	\$ 8,568,720	\$ 11,023	\$ 32,492,232	26.37%

⁽¹⁾ This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

The amounts presented have a measurement date of June 30.

**CITY OF SHREVEPORT, LOUISIANA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Property taxes	\$ 24,453,000	\$ 24,453,000	\$ 23,882,554	\$ (570,446)
Investment earnings	22,000	22,000	72,289	50,289
Intergovernmental	1,799,000	1,799,000	1,515,045	(283,955)
Total revenues	<u>26,274,000</u>	<u>26,274,000</u>	<u>25,469,888</u>	<u>(804,112)</u>
EXPENDITURES				
Principal	17,820,000	17,820,000	19,925,868	(2,105,868)
Interest and other charges	8,474,000	8,474,000	8,059,813	414,187
Total expenditures	<u>26,294,000</u>	<u>26,294,000</u>	<u>27,985,681</u>	<u>(1,691,681)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(20,000)</u>	<u>(20,000)</u>	<u>(2,515,793)</u>	<u>(2,495,793)</u>
OTHER FINANCING SOURCES				
Transfers in	3,000,000	3,000,000	2,156,407	(843,793)
Total other financing sources	<u>3,000,000</u>	<u>3,000,000</u>	<u>2,156,407</u>	<u>(843,793)</u>
Net change in fund balances	2,980,000	2,980,000	(359,386)	684,506
Fund balances - beginning	<u>50,365,752</u>	<u>50,365,752</u>	<u>50,365,752</u>	<u>684,506</u>
Fund balances - ending	<u>\$ 53,345,752</u>	<u>\$ 53,345,752</u>	<u>\$ 50,006,366</u>	<u>\$ 1,369,012</u>

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
STREETS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 6,930	\$ 6,930
Franchise Fees	6,800,000	6,800,000	7,286,825	486,825
Total revenues	6,800,000	6,800,000	7,293,755	493,755
EXPENDITURES				
Improvements and equipment	1,867,783	1,867,783	-	(1,867,783)
Total expenditures	1,867,783	1,867,783	-	(1,867,783)
Excess of revenue over expenditures	4,932,217	4,932,217	-	(4,932,217)
OTHER FINANCING SOURCES (USES)				
Transfers out	(4,982,217)	(4,982,217)	(4,982,217)	-
Total other financing sources (uses)	(4,982,217)	(4,982,217)	(4,982,217)	-
Net change in fund balances	(50,000)	(50,000)	2,311,538	2,361,538
Fund balance -beginning	1,671,038	1,671,038	1,671,038	-
Fund balances - ending	\$ 1,621,038	\$ 1,621,038	\$ 3,982,576	\$ 2,361,538

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA
RIVERFRONT DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Gaming	\$ 8,500,000	\$ 8,480,000	\$ 8,312,390	\$ (167,610)
Investment Earnings	-	-	3,812	3,812
Miscellaneous	1,062,200	1,062,200	1,123,382	61,182
Total revenues	9,562,200	9,542,200	9,439,584	(102,616)
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	192,000	182,000	159,701	22,299
Materials and supplies	17,500	17,500	4,696	12,804
Contractual services	371,000	336,000	43,196	292,804
Other charges	974,700	974,700	626,685	348,015
Total expenditures	1,555,200	1,510,200	834,278	675,922
Excess (deficiency) of revenues over under expenditures	8,007,000	8,032,000	8,605,306	573,306
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	-	-
Transfers out	(7,456,200)	(7,481,200)	(7,664,451)	(183,251)
Total other financing uses	(7,456,200)	(7,481,200)	(7,664,451)	(183,251)
Net change in fund balance	550,800	550,800	940,855	390,055
Fund balance -beginning	108,872	108,872	108,872	-
Fund balance-ending	\$ 659,672	\$ 659,672	\$ 1,049,727	\$ 390,055

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
POLICE GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Intergovernmental	\$ 2,977,788	\$ 1,967,300	\$ 1,207,813	\$ (759,487)
Investment earnings	2,300	2,300	206	(2,094)
Miscellaneous	140,700	140,700	357,007	216,307
Total revenues	<u>3,120,788</u>	<u>2,110,300</u>	<u>1,565,026</u>	<u>(545,274)</u>
EXPENDITURES				
Current:				
Public Safety:				
Salaries, wages and employee benefits	1,873,803	1,406,803	816,859	589,944
Materials and supplies	109,501	165,794	42,857	122,937
Contractual services	732,935	413,110	369,888	43,222
Other charges	255,040	32,040	108,602	(76,562)
Improvements and equipment	262,509	265,178	19,505	245,673
Total expenditures	<u>3,233,788</u>	<u>2,282,925</u>	<u>1,357,711</u>	<u>925,214</u>
Excess (deficiency) of revenues over under expenditures	<u>(113,000)</u>	<u>(172,625)</u>	<u>207,315</u>	<u>379,940</u>
OTHER FINANCING SOURCES				
Transfers in	-	1,928	-	1,928
Total other financing sources	<u>-</u>	<u>1,928</u>	<u>-</u>	<u>1,928</u>
Net change in fund balance	(113,000)	(170,697)	207,315	378,012
Fund balance -beginning	<u>365,260</u>	<u>365,260</u>	<u>365,260</u>	<u>-</u>
Fund balance - ending	<u>\$ 252,260</u>	<u>\$ 194,563</u>	<u>\$ 572,575</u>	<u>\$ 378,012</u>

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA
DOWNTOWN ENTERTAINMENT ECONOMIC DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ 1,000	\$ 1,900	\$ 845	\$ (1,055)
Land rent	15,000	-	-	-
Sales tax	70,000	60,000	63,729	3,729
Miscellaneous	-	-	-	-
Total revenues	86,000	61,900	64,574	2,674
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	-	-	333	(333)
Materials and supplies	4,500	1,627	204	1,423
Contractual services	98,000	128,931	104,185	24,746
Other charges	29,000	49,000	30,258	18,742
Operating Reserves	455,400	432,400	-	432,400
Improvements and equipment	-	(49,000)	-	(49,000)
Total expenditures	586,900	562,958	134,980	427,978
Excess (deficiency) of revenues over under expenditures	(500,900)	(501,058)	(70,406)	430,652
OTHER FINANCING SOURCES				
Transfers in	-	-	-	-
Total other financing uses	-	-	-	-
Net change in fund balance	(500,900)	(501,058)	(70,406)	430,652
Fund balance -beginning	482,878	482,878	482,878	-
Fund balance-ending	\$ (18,022)	\$ (18,180)	\$ 412,472	\$ 430,652

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
REDEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 8	\$ 8
Miscellaneous	-	-	-	-
Total revenues	-	-	8	8
EXPENDITURES				
Current:				
Economic development:				
Other charges	4,000	4,000	-	4,000
Total expenditures	4,000	4,000	-	4,000
Excess (deficiency) of revenues over (under) expenditures	(4,000)	(4,000)	8	4,008
Fund balance -beginning	200,109	200,109	200,109	4,040
Fund balance-ending	\$ 196,109	\$ 196,109	\$ 200,117	\$ 8,048

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
ENVIRONMENTAL GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL**

	Budgeted Amounts			Variance With Final Budget Positive (Negative)
	Original	Final	Actual Amounts	
REVENUES				
Intergovernmental	\$ 131,600	\$ 131,600	\$ 14,769	\$ (116,831)
Investment earnings	-	-	2,382	2,382
Miscellaneous	-	-	-	-
Total revenues	131,600	131,600	17,151	(114,449)
EXPENDITURES				
Current:				
Salaries, wages and employee benefits	7,500	7,500	-	7,500
Materials and supplies	299	299	-	299
Contractual services	157,212	172,113	14,769	157,344
Other charges	890,555	890,555	-	890,555
Total expenditures	1,055,566	1,070,467	14,769	1,055,698
Excess (deficiency) of revenues over under expenditures	(923,966)	(938,867)	2,382	941,249
Fund balance -beginning	1,369,009	1,369,009	1,369,009	-
Fund balance-ending	\$ 445,043	\$ 430,142	\$ 1,371,391	\$ 941,249

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS
TO AGENCY HEAD OR CHIEF EXECUTIVE OFFICER**

Mayor Adrian Perkins
January 1, 2019 - December 31, 2019

Salary	\$ 96,322
Benefits-insurance	334
Deferred compensation	7,815
Cell phone	1,900
Travel	7,049
Registration Fees	4,025
Conference Travel	7,070
Conference Advances	1,321
Total	<u>\$ 125,836</u>



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Combining and Individual Fund Statements and Schedules

Nonmajor Governmental Funds

Special Revenue Funds

Special Revenue Funds are used for specific revenues that are legally restricted to expenditures for particular purposes.

Streets Fund – This fund is used for construction and repair of streets, including sidewalk and drainage structures.

Enrichment Fund - This fund is used to account for donations held for the purpose of enrichment and improvement of City facilities and services.

Riverfront Development Fund - This fund accounts for the collection and disbursement of funds from the riverfront gaming activities.

Police Grants Fund - This fund accounts for the collection and disbursement of various state and federal grants to the City of Shreveport Police Department.

Downtown Entertainment Economic Development Fund - This fund is used to account for incremental sales tax revenues collected from the development area to promote development of the area and associated projects.

Redevelopment Fund - This fund is used to acquire and land bank vacant adjudicated property for future redevelopment projects and to acquire other property for current redevelopment projects in redevelopment areas.

Environmental Grants Fund - This fund accounts for grants received for Brownfields assessment, cleanup loan fund, job training, and economic development.

Capital Projects Funds

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Miscellaneous General Obligation Bond Funds - These funds are used to account for bonds issued for the purpose of constructing public buildings and/or improving streets, public safety, drainage systems, waste disposal, parks, an industrial park, and a Sportran maintenance facility.

Miscellaneous Capital Projects Fund - This fund is used to account for various projects funded by miscellaneous sources other than general obligation bonds.

2003A General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of constructing, acquiring, and improving works of neighborhood public improvement, recreation facilities, and police and fire facilities.

2011 General Obligation Bonds – This fund is used to account for bonds issued for the purpose of improving the water and sewer system, various public facilities and streets and drainage systems.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS**

Special Revenue Funds								
	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	Total
ASSETS								
Cash and cash equivalents	\$ 2,338,135	\$ 1,147,818	\$ 437,581	\$ 210,171	\$ 440,657	\$ 4,051	\$ 1,371,391	\$ 5,949,804
Investments	-	-	-	-	-	-	-	-
Accounts receivable, net	1,644,441	-	794,125	28,780	-	-	-	2,467,346
Due from other governments	-	-	-	377,544	-	-	-	377,544
Due from other funds	-	-	-	-	-	-	-	-
Notes receivable, net	-	-	-	-	-	-	-	-
Assets held for resale	-	-	-	-	-	196,066	-	196,066
Total assets	\$ 3,982,576	\$ 1,147,818	\$ 1,231,706	\$ 616,495	\$ 440,657	\$ 200,117	\$ 1,371,391	\$ 8,990,760
LIABILITIES AND FUND BALANCES (DEFICIT)								
Liabilities:								
Accounts payable	\$ -	\$ 22,710	\$ 2,000	\$ 5,160	\$ 28,185	\$ -	\$ -	\$ 58,055
Accrued liabilities	-	-	-	-	-	-	-	-
Due to other funds	-	-	179,979	-	-	-	-	179,979
Unearned revenue	-	-	-	34,985	-	-	-	34,985
Due to other governments	-	-	-	3,775	-	-	-	3,775
Items held in escrow	-	-	-	-	-	-	-	-
Notes payable	-	-	-	-	-	-	-	-
Total liabilities	-	22,710	181,979	43,920	28,185	-	-	276,794
Fund balance:								
Restricted	3,982,576	1,125,108	1,049,727	572,575	412,472	200,117	1,371,391	8,713,966
Unassigned	-	-	-	-	-	-	-	-
Total fund balance:	3,982,576	1,125,108	1,049,727	572,575	412,472	200,117	1,371,391	8,713,966
Total liabilities and fund balance:	\$ 3,982,576	\$ 1,147,818	\$ 1,231,706	\$ 616,495	\$ 440,657	\$ 200,117	\$ 1,371,391	\$ 8,990,760

(continued)

**CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS**

	Capital Project Funds					
	Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 5,671,624	\$ 7,334,265	\$ 3,184,986	\$ 4,166,624	\$ 20,357,499	\$ 26,307,303
Investments	-	-	-	-	-	-
Accounts receivable, net	-	-	-	-	-	2,467,346
Due from other governments	-	580	-	-	580	378,124
Due from other funds	-	179,979	-	-	179,979	179,979
Notes receivable, net	-	-	-	-	-	-
Assets held for resale	-	-	-	-	-	196,066
Total assets	<u>\$ 5,671,624</u>	<u>\$ 7,514,824</u>	<u>\$ 3,184,986</u>	<u>\$ 4,166,624</u>	<u>\$ 20,538,058</u>	<u>\$ 29,528,818</u>
LIABILITIES AND FUND BALANCES (DEFICIT)						
Liabilities:						
Accounts payable	\$ 24,382	\$ 437,001	\$ 450	\$ 211,256	\$ 673,089	\$ 731,144
Accrued liabilities	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	179,979
Unearned revenue	-	-	-	-	-	34,985
Due to other governments	-	-	-	-	-	3,775
Items held in escrow	-	-	-	-	-	-
Notes payable	-	-	-	-	-	-
Total liabilities	<u>24,382</u>	<u>437,001</u>	<u>450</u>	<u>211,256</u>	<u>673,089</u>	<u>949,883</u>
Fund balance:						
Restricted	5,647,242	7,077,823	3,184,536	3,955,368	19,864,969	28,578,935
Unassigned	-	-	-	-	-	-
Total fund balance:	<u>5,647,242</u>	<u>7,077,823</u>	<u>3,184,536</u>	<u>3,955,368</u>	<u>19,864,969</u>	<u>28,578,935</u>
Total liabilities and fund balance:	<u>\$ 5,671,624</u>	<u>\$ 7,514,824</u>	<u>\$ 3,184,986</u>	<u>\$ 4,166,624</u>	<u>\$ 20,538,058</u>	<u>\$ 29,528,818</u>

(concluded)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS

	Special Revenue Funds							Total
	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	
REVENUES								
Intergovernmental	\$ -	\$ -	\$ -	\$ 1,207,813	\$ -	\$ -	\$ 14,769	\$ 1,222,582
Gaming	-	-	8,312,390	-	-	-	-	8,312,390
Franchise	7,286,825	-	-	-	-	-	-	7,286,825
Investment earnings	6,930	2,234	3,812	206	845	8	2,382	16,417
Miscellaneous	-	487,015	1,123,382	357,007	63,729	-	-	2,031,133
Total revenues	<u>7,293,755</u>	<u>489,249</u>	<u>9,439,584</u>	<u>1,565,026</u>	<u>64,574</u>	<u>8</u>	<u>17,151</u>	<u>18,869,347</u>
EXPENDITURES								
Current:								
General government	-	-	-	-	-	-	14,769	14,769
Public safety	-	192,237	-	1,357,711	-	-	-	1,549,948
Culture and recreation	-	253,498	-	-	-	-	-	253,498
Health and welfare	-	-	-	-	-	-	-	-
Community development	-	-	-	-	-	-	-	-
Economic opportunity	-	-	-	-	-	-	-	-
Economic development	-	-	834,278	-	134,980	-	-	969,258
Capital outlay	-	-	-	-	-	-	-	-
Total expenditures	<u>-</u>	<u>445,735</u>	<u>834,278</u>	<u>1,357,711</u>	<u>134,980</u>	<u>-</u>	<u>14,769</u>	<u>2,787,473</u>
Excess (deficiency) of revenues over (under) expenditures	<u>7,293,755</u>	<u>43,514</u>	<u>8,605,306</u>	<u>207,315</u>	<u>(70,406)</u>	<u>8</u>	<u>2,382</u>	<u>16,081,874</u>
OTHER FINANCING SOURCES (USES)								
Transfers in	-	-	-	-	-	-	-	-
Transfers out	(4,982,217)	-	(7,664,451)	-	-	-	-	(12,646,668)
Total other financing sources and uses	<u>(4,982,217)</u>	<u>-</u>	<u>(7,664,451)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(12,646,668)</u>
Net change in fund balances	2,311,538	43,514	940,855	207,315	(70,406)	8	2,382	3,435,206
Fund balances-beginning	1,671,038	1,081,594	108,872	365,260	482,878	200,109	1,369,009	5,278,760
Fund balances-ending	<u>\$ 3,982,576</u>	<u>\$ 1,125,108</u>	<u>\$ 1,049,727</u>	<u>\$ 572,575</u>	<u>\$ 412,472</u>	<u>\$ 200,117</u>	<u>\$ 1,371,391</u>	<u>\$ 8,713,966</u>

(continued)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS

	Capital Project Funds					
	Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
REVENUES						
Intergovernmental	\$ 350,307	\$ -	\$ -	\$ -	\$ 350,307	\$ 1,572,889
Gaming	-	-	-	-	-	8,312,390
Franchise	-	-	-	-	-	7,286,825
Investment earnings	13,200	-	6,509	80,294	100,003	116,420
Miscellaneous	-	244,049	-	-	244,049	2,275,182
Total revenues	<u>363,507</u>	<u>244,049</u>	<u>6,509</u>	<u>80,294</u>	<u>694,359</u>	<u>19,563,706</u>
EXPENDITURES						
Current:						
General government	-	-	-	-	-	14,769
Public safety	-	-	-	-	-	1,549,948
Culture and recreation	-	-	-	-	-	253,498
Health and welfare	-	-	-	-	-	-
Community development	-	-	-	-	-	-
Economic opportunity	-	-	-	-	-	-
Economic development	-	-	-	-	-	969,258
Capital outlay	2,405,329	2,842,258	-	4,138,171	9,385,758	9,385,758
Total expenditures	<u>2,405,329</u>	<u>2,842,258</u>	<u>-</u>	<u>4,138,171</u>	<u>9,385,758</u>	<u>12,173,231</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(2,041,822)</u>	<u>(2,598,209)</u>	<u>6,509</u>	<u>(4,057,877)</u>	<u>(8,691,399)</u>	<u>7,390,475</u>
OTHER FINANCING SOURCES (USES)						
Transfers in	2,163,523	2,913,439	-	5,344,354	10,421,316	10,421,316
Transfers out	(848,600)	-	(100,893)	(1,350,837)	(2,300,330)	(14,946,998)
Total other financing sources and uses	<u>1,314,923</u>	<u>2,913,439</u>	<u>(100,893)</u>	<u>3,993,517</u>	<u>8,120,986</u>	<u>(4,525,682)</u>
Net change in fund balances	<u>(726,899)</u>	<u>315,230</u>	<u>(94,384)</u>	<u>(64,360)</u>	<u>(570,413)</u>	<u>2,864,793</u>
Fund balances-beginning	6,374,141	6,762,593	3,278,920	4,019,728	20,435,382	25,714,142
Fund balances-ending	<u>\$ 5,647,242</u>	<u>\$ 7,077,823</u>	<u>\$ 3,184,536</u>	<u>\$ 3,955,368</u>	<u>\$ 19,864,969</u>	<u>\$ 28,578,935</u>

(concluded)

The accompanying notes are an integral part of the financial statements.

Nonmajor Enterprise Funds

Enterprise funds are used to account for the acquisition, operation, and maintenance of facilities and services which are entirely or predominantly self-supported by user charges. The operations of enterprise funds are accounted for in such a manner as to show a profit or loss similar to comparable private enterprises.

Shreveport Area Transit System - This fund accounts for the activities necessary to provide bus service for the residents of the City.

Golf - This fund is used to account for the operations of the City's two golf courses. The fund's operations are financed by greens fees, golf equipment rentals, merchandise sales, memberships, and concession sales to the public.

Downtown Parking Fund - This fund is used to account for parking revenues to promote improved parking facilities in the downtown area.

Solid Waste Fund - This Fund was established effective May 1, 2019 by Ordinance. A mandatory \$7 monthly service fee for solid waste collection for all residential and commercial customers. The fee appears on the Water and Sewerage billing statements. The Fund is used to account for the revenue and costs associated with the collection and disposal of the solid waste collected in Shreveport and the costs associated with the Landfill.

**CITY OF SHREVEPORT, LOUISIANA
 COMBINING STATEMENT OF NET POSITION
 NONMAJOR ENTERPRISE FUNDS**

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
ASSETS					
Current Assets:					
Cash and cash equivalents	\$ 2,685,056	\$ 236,893	\$ 851,544	\$ -	\$ 3,773,493
Investments	-	-	-	-	-
Receivables, net	627,093	24,707	25,342	1,539,383	2,216,525
Due from other funds	-	-	-	-	-
Due from other governments	285,787	-	-	-	285,787
Inventories	809,955	13,352	-	-	823,307
Prepaid items	146,383	-	-	-	146,383
Total current assets	<u>4,554,274</u>	<u>274,952</u>	<u>876,886</u>	<u>1,539,383</u>	<u>7,245,495</u>
Noncurrent Assets:					
Capital Assets:					
Land	368,877	-	-	6,652,516	7,021,393
Buildings	14,229,400	263,373	-	59,219	14,551,992
Improvements other than buildings	-	1,189,965	-	673,745	1,863,710
Equipment	22,578,850	559,978	-	8,590,263	31,729,091
Construction in progress	524,178	-	-	-	524,178
Less accumulated depreciation	<u>(14,947,474)</u>	<u>(1,467,605)</u>	<u>-</u>	<u>(7,360,973)</u>	<u>(23,776,052)</u>
Total noncurrent assets	<u>22,753,831</u>	<u>545,711</u>	<u>-</u>	<u>8,614,770</u>	<u>31,914,312</u>
Total assets	<u>27,308,105</u>	<u>820,663</u>	<u>876,886</u>	<u>10,154,153</u>	<u>39,159,807</u>
DEFERRED OUTFLOWS OF RESOURCES					
Deferred charge on refunding	-	-	-	-	-
Deferred OPEB	-	92,690	-	-	92,690
Deferred pensions	-	235,489	-	-	235,489
Total deferred outflows of resources	<u>-</u>	<u>328,179</u>	<u>-</u>	<u>-</u>	<u>328,179</u>
LIABILITIES					
Current Liabilities:					
Accounts payable	247,534	10,422	-	896,179	1,154,135
Accrued liabilities	350,502	18,911	-	101,234	470,647
Due to other funds	81,372	-	-	2,319,441	2,400,813
Unearned revenue	-	179,693	-	-	179,693
Compensated absences	210,264	38,005	-	193,413	441,682
Leases payable	-	-	-	-	-
Total current liabilities	<u>889,672</u>	<u>247,031</u>	<u>-</u>	<u>3,510,267</u>	<u>4,646,970</u>
Noncurrent Liabilities:					
Landfill closure	-	-	-	3,479,640	3,479,640
Compensated absences	-	-	-	-	-
Leases payable	-	-	-	-	-
Total OPEB liability	-	1,802,197	-	-	1,802,197
Net Pension Liability	-	2,499,719	-	-	2,499,719
Total noncurrent liabilities	<u>-</u>	<u>4,301,916</u>	<u>-</u>	<u>3,479,640</u>	<u>7,781,556</u>
Total liabilities	<u>889,672</u>	<u>4,548,947</u>	<u>-</u>	<u>6,989,907</u>	<u>12,428,526</u>
DEFERRED INFLOWS OF RESOURCES					
Deferred OPEB	-	201,221	-	-	201,221
Deferred pensions	-	222,710	-	-	222,710
Total deferred inflows of resources	<u>-</u>	<u>423,931</u>	<u>-</u>	<u>-</u>	<u>423,931</u>
NET POSITION (DEFICIT)					
Net investment in capital assets	22,753,829	545,712	-	3,164,246	26,463,787
Unrestricted (deficit)	3,664,604	(4,369,749)	876,886	-	171,741
Total Net Position (deficit)	<u>\$ 26,418,433</u>	<u>\$ (3,824,037)</u>	<u>\$ 876,886</u>	<u>\$ 3,164,246</u>	<u>\$ 26,635,528</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
NONMAJOR ENTERPRISE FUNDS

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
OPERATING REVENUES					
Charges for services	\$ 1,825,476	\$ 1,799,691	\$ 389,545	\$ 7,407,360	\$ 11,422,072
Miscellaneous	659,581	23,217	-	533	683,331
Total operating revenues	<u>2,485,057</u>	<u>1,822,908</u>	<u>389,545</u>	<u>7,407,893</u>	<u>12,105,403</u>
OPERATING EXPENSES					
Personal services	9,761,257	26,156	-	3,327,317	13,114,730
Contractual services and other expenses	1,376,509	567,450	365,199	6,732,469	9,041,627
Utilities	315,392	68,509	-	-	383,901
Repairs and maintenance	58,704	-	-	-	58,704
Materials and supplies	2,114,095	295,205	-	564,845	2,974,145
Depreciation	2,648,742	54,605	-	241,104	2,944,451
Total operating expenses	<u>16,274,699</u>	<u>1,011,925</u>	<u>365,199</u>	<u>10,865,735</u>	<u>28,517,558</u>
Operating income (loss)	<u>(13,789,642)</u>	<u>810,983</u>	<u>24,346</u>	<u>(3,457,842)</u>	<u>(16,412,155)</u>
NONOPERATING REVENUES (EXPENSES)					
Investment earnings	-	-	1,664	(4,446)	(2,782)
Interest expense	-	112	-	-	112
Intergovernmental	3,352,804	-	-	-	3,352,804
Loss on disposal of capital assets	36,121	-	-	-	36,121
Net nonoperating revenues (expenses)	<u>3,388,925</u>	<u>112</u>	<u>1,664</u>	<u>(4,446)</u>	<u>3,386,255</u>
Income (loss) before contributions and transfers	<u>(10,400,717)</u>	<u>811,095</u>	<u>26,010</u>	<u>(3,462,288)</u>	<u>(13,025,900)</u>
Capital contributions	2,006,882	-	-	5,376,234	7,383,116
Transfers in	7,773,500	87,200	-	1,250,300	9,111,000
Transfers out	-	-	-	-	-
Change in net position	<u>(620,335)</u>	<u>898,295</u>	<u>26,010</u>	<u>3,164,246</u>	<u>3,468,216</u>
Total net position (deficit)-beginning	<u>27,038,768</u>	<u>(4,722,332)</u>	<u>850,876</u>	<u>-</u>	<u>23,167,312</u>
Total net position (deficit)-ending	<u>\$ 26,418,433</u>	<u>\$ (3,824,037)</u>	<u>\$ 876,886</u>	<u>\$ 3,164,246</u>	<u>\$ 26,635,528</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
NONMAJOR ENTERPRISE FUNDS**

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
Cash flows from operating activities:					
Receipts from operations	\$ 1,362,318	\$ 1,731,935	\$ 398,392	\$ 5,867,977	\$ 9,360,622
Payments to suppliers	(3,811,537)	(909,559)	(395,366)	(6,401,135)	(11,517,597)
Payments to employees	(9,706,042)	(793,863)	-	(3,032,670)	(13,532,575)
Other receipts	659,581	-	-	533	660,114
Other payments	-	(57,000)	-	-	(57,000)
Net cash provided by (used in) operating activities	(11,495,680)	(28,487)	3,026	(3,565,295)	(15,086,436)
Cash flows from noncapital financing activities:					
Intergovernmental	3,482,610	-	-	-	3,482,610
Transfers in	7,773,500	87,200	-	1,250,300	9,111,000
Due to other funds	-	-	-	2,992,089	2,992,089
Interest expense on operations	-	64	-	-	64
Net cash provided by (used in) noncapital financing activities	11,256,110	87,264	-	4,242,389	15,585,763
Cash flows from capital and related financing activities:					
Acquisition and construction of capital assets	(1,086,255)	-	-	-	(1,086,255)
Principal paid on debt	-	-	-	-	-
Interest paid on debt	-	-	-	(672,648)	(672,648)
Capital contributed by others	-	-	-	-	-
Capital grants	2,006,882	-	-	-	2,006,882
Net cash provided by (used in) capital and related financing activities	920,627	-	-	(672,648)	247,979
Cash flows from investing activities:					
Purchase of investments	-	-	-	-	-
Interest on investments	-	47	1,665	(4,446)	(2,734)
Net cash provided by (used in) investing activities	-	47	1,665	(4,446)	(2,734)
Net increase (decrease) in cash and cash equivalents	681,057	58,824	4,691	-	744,572
Cash and cash equivalents - beginning of year	2,004,999	178,068	846,854	-	3,029,921
Cash and cash equivalents - end of year	\$ 2,686,056	\$ 236,892	\$ 851,545	\$ -	\$ 3,774,493

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:					
Operating income (loss)	\$ (13,789,644)	\$ 810,983	\$ 24,346	\$ (3,457,843)	\$ (16,412,158)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:					
Depreciation	2,648,742	54,605	-	241,104	2,944,451
(Increase) Decrease in assets:					
Receivables	(457,095)	(12,221)	8,847	(1,539,382)	(1,999,851)
Inventories	(12,346)	4,318	-	-	(8,028)
Deferred outflows for pensions	-	(115,484)	-	-	(115,484)
Prepaid items	33,259	-	-	-	33,259
Increase(Decrease) in liabilities:					
Accounts payable	4,329	8,699	(30,167)	896,179	879,040
Accrued liabilities	34,194	13,101	-	294,647	341,942
Deferred inflows for pensions	-	127,133	-	-	127,133
Due to other funds	27,924	-	-	-	27,924
Unearned revenue	-	29,696	-	-	29,696
Compensated absences	14,957	(9,269)	-	-	5,688
Total OPEB liability	-	(803,801)	-	-	(803,801)
Net Pension liability	-	(136,247)	-	-	(136,247)
Total adjustments	2,293,964	(839,470)	(21,320)	(107,452)	1,325,722
Net cash provided by (used in) operating activities	\$ (11,495,680)	\$ (28,487)	\$ 3,026	\$ (3,565,295)	\$ (15,086,436)

The accompanying notes are an integral part of the financial statements.

Internal Service Funds

Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, and to other governments, on a cost reimbursement basis.

Employees Health Care Fund - This fund is used to account for self-insurance activities involving medical and dental care claims by the City's employees, retirees, and dependents.

Retained Risk Fund - This fund is used to account for self-insurance activities involving property damage, worker's compensation and general liability claims.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS**

	Employees Health Care	Retained Risk	Total Internal Service Funds
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 5,284,633	\$ 4,411,298	\$ 9,695,931
Investments	992,039	-	992,039
Due from other funds	-	-	-
Receivables, net	3,792,218	-	3,792,218
Interest Receivable	30,901	-	30,901
Prepaid items	498,160	684,638	1,182,798
Total current assets	<u>10,597,951</u>	<u>5,095,936</u>	<u>15,693,887</u>
LIABILITIES			
Current liabilities:			
Accounts payable	252,986	120,338	373,324
Due to other funds	16,076,830	-	16,076,830
Accrued liabilities	-	-	-
Compensated absences	-	2,029	2,029
Claims and judgments	3,309,335	9,699,602	13,008,937
Total current liabilities	<u>19,639,151</u>	<u>9,821,969</u>	<u>29,461,120</u>
Noncurrent liabilities:			
Claims and judgments	-	25,671,399	25,671,399
Compensated absences	-	13,488	13,488
Total noncurrent liabilities	<u>-</u>	<u>25,684,887</u>	<u>25,684,887</u>
Total liabilities	<u>19,639,151</u>	<u>35,506,856</u>	<u>55,146,007</u>
NET POSITION (DEFICIT)			
Unrestricted (deficit)	<u>(9,041,200)</u>	<u>(30,410,920)</u>	<u>(39,452,120)</u>
Total net position (deficit)	<u>\$ (9,041,200)</u>	<u>\$ (30,410,920)</u>	<u>\$ (39,452,120)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS

	Employees Health Care	Retained Risk	Total Internal Service Funds
OPERATING REVENUES			
Charges for services	\$ 37,170,740	\$ 9,210,357	\$ 46,381,097
Miscellaneous	999,853	1,093,649	2,093,502
Total operating revenues	<u>38,170,593</u>	<u>10,304,006</u>	<u>48,474,599</u>
OPERATING EXPENSES			
Personal services	93,008	340,601	433,609
Contractual services and other expenses	2,767,701	3,468,552	6,236,253
Materials and supplies	5,031	4,412	9,443
Claims	37,276,171	8,369,648	45,645,819
Total operating expenses	<u>40,141,911</u>	<u>12,183,213</u>	<u>52,325,124</u>
Operating income (loss)	<u>(1,971,318)</u>	<u>(1,879,207)</u>	<u>(3,850,525)</u>
NONOPERATING REVENUES			
Investment earnings (loss)	204,246	7,300	211,546
Net nonoperating revenues (loss)	<u>204,246</u>	<u>7,300</u>	<u>211,546</u>
Change in net position	(1,767,072)	(1,871,907)	(3,638,979)
Total net position (deficit)-beginning	<u>(7,274,128)</u>	<u>(28,539,013)</u>	<u>(35,813,141)</u>
Total net position (deficit)-ending	<u>\$ (9,041,200)</u>	<u>\$ (30,410,920)</u>	<u>\$ (39,452,120)</u>

See accompanying independent auditors' report.

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS**

	Employees Health Care	Retained Risk	Total Internal Service Funds
Cash flows from operating activities:			
Receipts from operations	\$ 44,567,200	\$ 10,304,006	\$ 54,871,206
Payments to suppliers	(11,871,325)	(4,010,933)	(15,882,258)
Payments to employees	(93,008)	(342,419)	(435,427)
Claims	(37,361,644)	(9,163,648)	(46,525,292)
Net cash provided by (used in) operating activities	(4,758,777)	(3,212,994)	(7,971,771)
Cash flows from noncapital financing activities:			
Transfers in/(out)	-	-	-
Net cash provided by noncapital financing activities	-	-	-
Cash flows from investing activities:			
Purchase of investments	(985,675)	-	(985,675)
Proceeds from sale and maturity of investments	958,656	-	958,656
Interest on investments	180,847	7,299	188,146
Net cash provided by (used in) investing activities	153,828	7,299	161,127
Net increase (decrease) in cash and cash equivalents	(4,604,949)	(3,205,695)	(7,810,644)
Cash and cash equivalents - beginning of year	9,889,582	7,616,993	17,506,575
Cash and cash equivalents - end of year	\$ 5,284,633	\$ 4,411,298	\$ 9,695,931
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:			
Operating income (loss)	(1,971,318)	(1,879,207)	\$ (3,850,525)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
(Increase)Decrease in assets:			
Receivables	6,396,608		6,396,608
Due from other funds			
Prepaid items	(498,160)	(139,173)	(637,333)
Increase(Decrease) in liabilities:			
Accounts payable	74,583	(398,796)	(324,213)
Accrued liabilities	(901,213)	(794,000)	(1,695,213)
Due to other funds	(7,859,277)	-	(7,859,277)
Claims and judgments			-
Compensated absences		(1,818)	(1,818)
Other increases (decreases)	-	-	-
Total adjustments	(2,787,459)	(1,333,787)	(4,121,246)
Net cash provided by (used in) operating activities	\$ (4,758,777)	\$ (3,212,994)	\$ (7,971,771)

The accompanying notes are an integral part of the financial statements.

Discretely Presented Component Unit

Metropolitan Planning Commission - This special revenue fund accounts for receipts and disbursements which occur in conjunction with coordinating City planning, preparing and enforcing zoning laws, and keeping City annexation policies current.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
BALANCE SHEET**

ASSETS

Cash and cash equivalents	\$	60,276
Due from primary government		50,000
Capital Assets		<u>-</u>
Total assets		<u>110,276</u>

LIABILITIES AND FUND BALANCE

Liabilities:		
Accounts payable		19,507
Due to other governments		<u>90,769</u>
Total liabilities		<u>110,276</u>

Fund balance		<u>-</u>
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**Amounts reported for the Metropolitan Planning Commission in the
Statement of Net Position for component units are different because:**

Capital assets reported in governmental activities are not financial assets and, therefore, are not reported in governmental funds.		<u>827,220</u>
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Net position	\$	<u>827,220</u>
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The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**

REVENUES	
Intergovernmental	\$ 240,000
Miscellaneous	<u>334,092</u>
Total revenues	<u>574,092</u>
EXPENDITURES	
General government	<u>1,364,494</u>
Total expenditures	<u>1,364,494</u>
Deficiency of revenues under expenditures	(790,402)
OTHER FINANCING SOURCES	
Transfers In	<u>790,402</u>
Net change in fund balance	-
Fund balance - beginning	-
Fund balance - ending	<u>\$ -</u>

Amounts reported for the Metropolitan Planning Commission in the Statement of Activities for component units are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Depreciation expense	<u>(13,331)</u>
Change in net position	<u>\$ (13,331)</u>

The accompanying notes are an integral part of the financial statements.



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Statistical

SECTION

**CITY OF SHREVEPORT, LOUISIANA
 NET POSITION BY COMPONENT
 LAST TEN YEARS
 (ACCRUAL BASIS OF ACCOUNTING)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental activities										
Net investment in capital assets	\$ 507,856,245	\$ 525,050,532	\$ 527,404,356	\$ 498,281,721	\$ 447,755,978	\$ 594,396,807	\$ 604,854,487	\$ 619,093,951	\$ 606,332,272	\$ 440,976,682
Restricted	66,131,354	151,571,752	134,588,349	227,239,617	207,407,523	168,897,674	133,100,842	3,960,404	122,792,732	105,287,407
Unrestricted(Deficit)	(174,840,905)	(312,357,344)	(346,760,306)	(450,501,025)	(584,381,854)	(784,343,447)	(811,432,005)	(87,168,778)	(1,054,491,779)	(918,599,662)
Total governmental activities net position	\$ 399,146,694	\$ 364,264,940	\$ 315,232,399	\$ 275,020,313	\$ 70,781,647	\$ (21,048,966)	\$ (73,476,676)	\$ 535,885,577	\$ (325,366,775)	\$ (372,335,573)
Business-type activities										
Net investment in capital assets	\$ 485,342,461	\$ 492,313,051	\$ 510,326,673	\$ 523,710,809	\$ 518,261,289	\$ 570,187,946	\$ 614,521,810	\$ 1,225,426,223	\$ 619,093,951	\$ 668,338,171
Restricted	3,958,848	4,041,954	3,959,892	3,960,404	-	3,960,404	3,960,404	126,753,136	3,960,404	3,960,404
Unrestricted(Deficit)	(16,495,186)	(20,035,941)	(24,028,572)	(15,504,876)	435,800,986	(74,137,780)	(58,424,472)	(1,141,660,557)	(87,168,778)	(107,707,572)
Total business-type activities net position	\$ 472,806,123	\$ 476,319,064	\$ 490,257,993	\$ 512,166,337	\$ 954,062,275	\$ 500,010,570	\$ 560,057,742	\$ 210,518,802	\$ 535,885,577	\$ 564,591,003
Primary government										
Net investment in capital assets	\$ 993,198,706	\$ 1,017,363,583	\$ 1,037,731,029	\$ 1,021,992,530	\$ 966,017,267	\$ 1,164,584,753	\$ 1,219,376,297	\$ 1,844,520,174	\$ 1,225,426,223	\$ 1,109,314,853
Restricted	70,090,202	155,613,706	138,548,241	231,200,021	207,407,523	172,858,078	137,061,246	130,713,540	126,753,136	109,247,811
Unrestricted(Deficit)	(191,336,091)	(332,393,285)	(370,788,878)	(466,005,901)	(148,580,868)	(858,481,227)	(869,856,477)	(1,228,829,335)	(1,141,660,557)	(1,026,307,234)
Total primary government net position	\$ 871,952,817	\$ 840,584,004	\$ 805,490,392	\$ 787,186,650	\$ 1,024,843,922	\$ 478,961,604	\$ 486,581,066	\$ 746,404,379	\$ 210,518,802	\$ 192,255,430

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses										
Governmental activities:										
General government	\$ 45,631,827	\$ 50,522,532	\$ 52,871,070	\$ 59,180,755	\$ 55,486,934	\$ 29,837,534	\$ 55,317,669	\$ 61,780,900	\$ 55,935,361	\$ 68,735,117
Public safety	120,370,342	128,009,588	132,296,947	129,986,772	130,048,046	128,387,069	140,960,844	116,156,813	121,011,556	123,095,970
Public works	54,493,585	55,707,874	54,861,069	55,054,294	54,417,093	53,377,050	55,847,544	66,261,441	50,513,932	53,785,152
Culture and recreation	24,340,798	22,601,155	22,298,863	23,634,459	23,249,858	23,951,836	25,188,570	36,076,061	29,182,679	35,576,948
Health and welfare	364,424	334,526	25,854	14,760	13,602	108,878	-	2,791	76,426	200,835
Community development	5,136,142	5,866,418	4,517,472	4,663,450	5,495,408	3,880,501	6,678,055	2,893,364	4,179,698	3,816,847
Economic development	5,763,806	3,441,846	4,462,780	4,576,357	3,657,075	3,505,893	910,774	3,235,826	2,051,968	2,612,022
Economic opportunity	3,689,216	2,714,400	2,609,908	2,558,968	2,558,816	2,143,306	5,241	2,265,807	2,260,793	2,562,861
Interest on long-term debt	10,923,435	9,910,030	11,331,384	9,509,948	9,321,094	11,030,882	9,655,942	9,029,444	6,296,780	5,882,250
Total governmental activities expenses	270,713,575	279,108,369	285,275,347	289,179,763	284,247,926	256,222,948	294,564,639	297,702,447	271,509,193	296,268,002
Business-type activities										
Municipal and Regional Airports	15,175,747	15,922,093	15,414,301	15,490,057	15,615,759	14,596,911	14,118,982	13,708,757	16,578,088	14,089,228
Water and Sewerage	53,055,547	54,096,547	58,346,912	59,722,975	63,354,907	63,817,718	76,285,816	65,808,452	83,159,229	85,211,557
Convention Center	-	6,694,097 (1)	6,969,925	6,811,134	7,102,290	7,863,035	7,336,641	7,148,971	6,654,656	6,732,643
Convention Center Hotel	13,535,949	13,424,358	12,867,218	12,510,097	12,149,036	10,716,085	11,119,464	12,278,765	13,715,123	13,245,238
Shreveport Area Transit System	13,843,465	15,240,703	15,804,741	16,439,796	16,644,288	15,628,664	15,293,243	16,756,528	15,601,479	16,274,701
Golf	1,489,766	1,373,739	1,310,004	1,029,810	1,316,897	4,292,902	4,448,415	(3,768,584)	2,542,458	1,011,812
Downtown Parking	419,280	417,809	423,433	419,280	419,280	349,566	363,000	367,630	393,959	365,199
Solid Waste	-	-	-	-	-	-	-	-	-	10,865,735
Total business-type activities expenses	97,519,754	107,169,346	111,136,534	112,423,149	116,602,457	117,264,881	128,965,561	112,300,519	138,644,992	147,796,113
Total primary government expenses	\$ 368,233,329	\$ 386,277,715	\$ 396,411,881	\$ 401,602,912	\$ 400,850,383	\$ 373,487,829	\$ 423,530,200	\$ 410,002,966	\$ 410,154,185	\$ 444,064,115

(1) The Convention Center became a separate fund in 2011.

(continued)

**CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Program Revenues										
Governmental Activities										
Charges for services:										
Public safety	\$ 10,026,553	\$ 10,115,288	\$ 12,868,050	\$ 11,196,830	\$ 10,767,228	\$ 12,941,736	\$ 20,908,980	\$ 20,908,980	\$ 20,353,976	\$ 18,478,887
Public works	17,439,141	16,940,167	15,817,405	14,925,161	22,351,362	21,395,782	20,133,031	20,133,031	20,409,359	15,557,092
Other activities	308,550	438,991	305,041	281,880	1,604,519	1,673,500	2,101,051	2,101,051	2,040,376	1,763,679
Operating grants and contributions	20,941,429	18,342,548	17,205,002	15,912,520	17,478,683	20,505,899	21,527,543	21,527,543	16,631,067	13,073,257
Capital grants and contributions	6,727,297	3,591,188	2,392,234	1,993,674	49,982	-	137,421	137,421	247,810	14,769
Total governmental activities program revenues	<u>55,442,970</u>	<u>49,428,182</u>	<u>48,587,732</u>	<u>44,310,065</u>	<u>52,251,774</u>	<u>56,516,917</u>	<u>64,808,026</u>	<u>64,808,026</u>	<u>59,682,588</u>	<u>48,887,684</u>
Business-type activities										
Charges for services:										
Municipal and Regional Airports	10,117,819	10,159,922	10,658,288	10,961,308	10,102,240	10,505,926	10,942,803	10,942,803	11,031,770	12,082,983
Water and Sewerage	66,775,465	58,634,935	61,742,737	75,259,282	75,961,390	82,453,869	85,830,305	85,830,305	89,206,455	92,337,389
Convention Center	2,262,319 (2)	2,437,396	2,013,793	2,552,784 (2)	2,873,802	3,005,319	3,072,879	3,072,879	2,793,537	2,982,147
Convention Center Hotel	11,631,259	11,012,614	11,109,856	11,283,028	11,666,633	10,853,180	11,671,322	11,671,322	12,496,939	11,922,636
Shreveport Area Transit System	2,695,670	2,723,380	2,842,739	3,076,104	2,344,315	2,243,846	2,061,377	2,061,377	1,804,318	1,825,476
Golf	1,010,625	957,807	785,516	1,084,133	1,106,515	1,282,163	1,509,499	1,509,499	1,516,791	1,799,691
Downtown Parking	613,524	653,945	581,154	562,091	460,687	499,394	448,267	448,267	416,044	389,545
Solid Waste										7,407,359
Operating grants and contributions	5,169,564	5,898,980	6,174,220	6,362,042	5,742,865	6,606,819	4,649,172	4,649,172	5,705,623	3,511,362
Capital grants and contributions	14,080,038	8,558,562	6,644,821	8,811,969	5,769,680	5,068,766	21,590,610	21,590,610	6,430,985	20,022,839
Total business-type activities program revenues	<u>114,356,283</u>	<u>101,037,541</u>	<u>102,553,124</u>	<u>119,952,741</u>	<u>116,028,127</u>	<u>122,519,282</u>	<u>141,776,234</u>	<u>141,776,234</u>	<u>131,402,462</u>	<u>154,281,427</u>
Total primary government program revenues	<u>\$ 169,799,253</u>	<u>\$ 150,465,723</u>	<u>\$ 151,140,856</u>	<u>\$ 164,262,806</u>	<u>\$ 168,279,901</u>	<u>\$ 179,036,199</u>	<u>\$ 206,584,260</u>	<u>\$ 206,584,260</u>	<u>\$ 191,085,050</u>	<u>\$ 203,169,111</u>
Net(Expense) Revenue										
Governmental activities	\$ (222,923,220)	\$ (223,665,399)	\$ (235,847,165)	\$ (240,592,031)	\$ (239,937,861)	\$ (203,971,174)	\$ (238,047,723)	\$ (228,265,470)	\$ (211,826,605)	\$ (247,380,318)
Business-type activities	7,521,998	7,186,937	(10,098,993)	(9,870,025)	3,350,284	(1,236,754)	(6,446,279)	29,475,715	(7,242,530)	6,485,314
Total primary government net expense	<u>\$ (215,401,222)</u>	<u>\$ (216,478,462)</u>	<u>\$ (245,946,158)</u>	<u>\$ (250,462,056)</u>	<u>\$ (236,587,577)</u>	<u>\$ (205,207,928)</u>	<u>\$ (244,494,002)</u>	<u>\$ (198,789,755)</u>	<u>\$ (219,069,135)</u>	<u>\$ (240,895,004)</u>

(2) The Convention Center became a separate fund in 2011.

(continued)

**CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes:										
Property taxes	\$ 60,397,983	\$ 61,892,794	\$ 58,031,369	\$ 59,428,155	\$ 59,842,135	\$ 56,414,985	\$ 55,580,376	\$ 52,786,509	\$ 52,786,509	\$ 52,258,332
Sales taxes	113,990,284	117,161,088	113,068,390	114,192,366	119,809,168	117,900,678	115,450,214	123,869,548	123,869,548	124,371,857
Franchise taxes	7,780,000	7,822,649	7,512,211	7,750,603	7,661,160	7,911,173	7,981,794	8,926,566	8,926,566	15,834,969
Occupational licenses	6,760,523	7,005,960	7,175,204	7,306,835	7,289,383	7,433,349	7,355,815	7,229,454	7,229,454	7,234,162
Gaming	12,457,759	12,326,597	11,925,489	11,003,579	10,241,584	10,035,079	9,615,662	8,792,004	8,792,004	8,312,389
Unrestricted grants and contributions	3,641,977	3,510,589	3,398,492	1,886,334	2,762,622	1,233,863	1,185,383	1,121,363	1,121,363	1,215,530
Investment earnings	435,482	550,198	861,704	534,354	420,727	598,673	269,008	766,640	766,640	967,192
Miscellaneous	7,578,232	8,252,475	12,558,552	12,232,148	11,571,074	10,351,367	3,068,395	678,548	678,548	3,094,119
Transfers	(3,563,881)	(100,815,874) (1)	(13,566,000)	(20,703,921)	(19,872,078)	(19,144,109)	(37,229,142)	(6,633,946)	(6,633,946)	(12,877,030)
Total governmental activities	<u>209,478,359</u>	<u>117,706,476</u>	<u>200,965,411</u>	<u>193,630,453</u>	<u>199,725,775</u>	<u>192,735,058</u>	<u>163,277,505</u>	<u>197,536,686</u>	<u>197,536,686</u>	<u>200,411,520</u>
Business-type activities:										
Investment earnings (loss)	(2,528,522)	(6,115,654)	45,934	5,846,715	(1,314,018)	1,081,568	1,359,656	4,040,377	4,040,377	5,753,434
Miscellaneous	2,170	-	-	-	-	(14,401,995)	2,229,312	3,494,519	3,494,519	3,589,648
Transfers	3,563,881	100,815,874 (1)	13,566,000	20,703,921	19,872,078	19,144,109	37,229,142	6,633,942	6,633,942	12,877,030
Total business-type activities	<u>1,037,529</u>	<u>94,700,220</u>	<u>13,611,934</u>	<u>26,550,636</u>	<u>18,558,060</u>	<u>5,823,682</u>	<u>40,818,110</u>	<u>14,168,838</u>	<u>14,168,838</u>	<u>22,220,112</u>
Total primary government	<u>\$ 210,515,888</u>	<u>\$ 212,406,696</u>	<u>\$ 214,577,345</u>	<u>\$ 220,181,089</u>	<u>\$ 218,283,835</u>	<u>\$ 198,558,740</u>	<u>\$ 204,095,615</u>	<u>\$ 211,705,524</u>	<u>\$ 211,705,524</u>	<u>\$ 222,631,632</u>
Change in Net Position										
Governmental activities	\$ (13,444,861)	\$ (105,955,923)	\$ (34,881,754)	\$ (46,961,578)	\$ (40,212,086)	\$ (11,236,116)	\$ (74,770,218)	\$ (14,289,919)	\$ (14,289,919)	\$ (46,968,798)
Business-type activities	8,559,527	101,887,157	3,512,941	16,680,611	21,908,344	4,586,928	34,371,831	6,926,308	6,926,308	28,705,426
Total primary government	<u>\$ (4,885,334)</u>	<u>\$ (4,068,766)</u>	<u>\$ (31,368,813)</u>	<u>\$ (30,280,967)</u>	<u>\$ (18,303,742)</u>	<u>\$ (6,649,188)</u>	<u>\$ (40,398,387)</u>	<u>\$ (7,363,611)</u>	<u>\$ (7,363,611)</u>	<u>\$ (18,263,372)</u>

(1) Included in the transfers was \$93,061,016 for the Convention Center to a separate enterprise fund.

Unaudited - see accompanying independent auditors' report.

(concluded)

CITY OF SHREVEPORT, LOUISIANA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Nonspendable	\$ 1,302,722	\$ 1,521,316	\$ 1,582,251	\$ 1,457,442	\$ 1,622,361	\$ 1,601,762	\$ 1,617,488	\$ 1,628,957	\$ 1,850,822	\$ 1,597,234
Restricted	-	-	-	43,187	122,404	206,168	283,492	354,446	411,230	473,091
Assigned	9,001,311	6,672,603	8,235,732	7,353,477	10,210,582	9,907,967	10,441,503	11,596,542	10,561,557	1,254,576
Unassigned	11,458,224	9,805,320	6,429,096	4,137,247	4,036,252	1,257,328	1,614,702	155,452	(1,206,981)	7,361,458
Total General Fund	<u>\$ 21,762,257</u>	<u>\$ 17,999,239</u>	<u>\$ 16,247,079</u>	<u>\$ 12,991,353</u>	<u>\$ 15,991,599</u>	<u>\$ 12,973,225</u>	<u>\$ 13,957,185</u>	<u>\$ 13,735,397</u>	<u>\$ 11,616,628</u>	<u>\$ 10,686,359</u>
All Other Governmental Funds										
Restricted	\$ 76,580,843	\$ 177,217,086	\$ 154,952,867	\$ 135,712,949	\$ 229,202,191	\$ 204,022,094	\$ 154,628,693	\$ 118,104,543	\$ 108,886,464	\$ 100,650,769
Unassigned	-	(460,762)	(1,729,116)	(918,267)	(1,578,868)	-	-	-	-	-
Total all other governmental funds	<u>\$ 76,580,843</u>	<u>\$ 176,756,324</u>	<u>\$ 153,223,751</u>	<u>\$ 134,794,682</u>	<u>\$ 227,623,323</u>	<u>\$ 204,022,094</u>	<u>\$ 154,628,693</u>	<u>\$ 118,104,543</u>	<u>\$ 108,886,464</u>	<u>\$ 100,650,769</u>

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Taxes	\$ 182,891,465	\$ 187,282,626	\$ 179,323,323	\$ 180,915,510	\$ 187,814,734	\$ 183,390,846	\$ 178,722,267	\$ 182,329,963	\$ 185,662,509	\$ 192,230,491
Licenses and permits	8,945,467	9,126,196	9,159,315	9,333,071	9,554,623	9,578,009	9,128,991	9,060,734	9,113,603	9,304,101
Intergovernmental	24,073,617	25,510,000	23,012,567	19,327,161	18,754,217	17,477,915	20,502,974	21,589,131	16,907,626	17,535,114
Charges for services	24,381,786	25,562,367	25,786,275	27,764,494	24,519,238	23,381,449	25,134,234	31,948,695	31,080,783	24,810,041
Fines and forfeitures	3,553,996	3,832,276	3,377,228	3,002,987	3,210,062	2,510,504	2,528,965	2,547,015	2,264,333	2,154,694
Gaming	12,457,759	12,326,597	11,925,489	11,003,579	10,241,584	10,035,079	9,615,662	8,916,942	8,792,004	8,312,390
Investment earnings	324,785	395,837	664,659	444,336	351,591	539,595	237,948	317,624	682,951	755,649
Miscellaneous	7,578,232	8,252,475	12,558,552	12,232,148	11,571,074	12,752,087	11,054,440	12,228,411	11,191,309	5,259,494
Total revenues	264,207,107	272,288,374	264,023,286	264,023,286	266,017,123	259,665,484	256,925,481	268,938,515	265,695,118	260,361,974
Expenditures										
General government	40,898,671	33,670,983	33,754,118	36,770,691	36,118,397	39,708,557	38,650,918	37,653,695	41,363,349	41,261,348
Public safety	104,102,246	109,360,999	114,152,950	110,841,564	108,919,662	110,000,160	115,618,481	111,740,773	121,007,727	119,847,503
Public works	40,134,184	43,626,714	40,188,370	38,571,558	39,577,765	37,354,544	40,695,630	39,290,998	35,139,059	27,492,071
Culture and recreation	15,214,547	15,576,293	16,419,548	16,433,993	16,135,262	17,621,679	17,570,028	19,268,147	18,831,843	17,731,369
Health and welfare	350,176	319,316	11,841	-	-	108,878	-	2,791	76,426	200,835
Community development	4,593,147	5,375,401	3,957,114	4,043,129	4,844,285	3,402,083	6,459,958	2,678,717	3,964,926	3,584,582
Economic development	5,678,318	3,358,194	4,385,707	4,502,555	3,589,063	3,505,893	903,974	3,229,013	2,045,702	2,605,764
Economic opportunity	3,439,875	2,448,233	2,364,677	2,367,082	2,402,389	2,143,306	-	2,262,389	2,257,637	2,562,861
Capital outlay	6,645,730	7,188,534	7,609,546	17,563,135	16,550,444	16,638,321	19,178,491	28,937,461	17,390,845	12,582,894
Debt service										
Principal	50,311,347	26,645,341	51,542,365	23,738,712	20,068,059	24,671,368	24,206,740	22,195,408	21,357,629	19,925,868
Interest	11,421,559	8,848,980	12,004,912	10,059,930	9,142,698	11,595,965	11,539,939	11,367,611	8,003,821	8,059,813
Bond issuance cost	358,682	701,646	-	-	860,175	471,440	468,073	715,873	16,058	-
Total expenditures	283,148,482	257,120,634	286,391,148	264,892,349	258,208,199	267,222,194	275,292,232	279,342,876	271,455,022	255,854,908
Excess(deficiency) of revenues over (under) expenditures	(18,941,375)	15,167,740	(22,367,862)	(869,063)	7,808,924	(7,556,710)	(18,366,751)	(10,404,361)	(5,759,904)	4,507,066
Other Financing Sources(Uses)										
Bonds issued	-	81,500,000	-	-	93,500,000	-	-	-	-	-
Refunding bonds issued	-	-	-	-	-	24,205,000	22,477,312	50,000,000	-	-
Premium on debt issued	379,132	7,603,061	-	-	14,392,041	2,521,090	2,476,543	7,085,177	-	-
Certificate of indebtedness issued	14,995,000	-	-	-	-	-	8,194,901	-	-	-
Capital leases	2,337,440	-	8,865,007	-	-	-	-	-	-	-
Payments to refunded bond escrow agent	(15,015,450)	-	-	-	-	(26,644,875)	(26,369,104)	(56,369,303)	-	-
Swap termination payment	-	-	-	-	-	-	-	-	-	-
Transfers in	28,100,857	27,056,191	28,141,986	28,891,695	18,511,141	17,897,431	35,262,981	30,562,705	30,404,065	25,322,199
Transfers out	(31,664,738)	(34,914,529)	(41,707,986)	(49,707,427)	(38,383,219)	(37,041,539)	(72,085,323)	(57,582,655)	(37,038,011)	(38,199,229)
Total other financing sources(uses)	(867,759)	81,244,723	(4,700,993)	(20,815,732)	88,019,963	(19,062,893)	(30,042,690)	(26,304,076)	(6,633,946)	(12,877,030)
Net change in fund balances	\$ (19,809,134)	\$ 96,412,463	\$ (25,284,733)	\$ (21,684,795)	\$ 95,828,887	\$ (26,619,603)	\$ (48,409,441)	\$ (36,708,437)	\$ (12,393,850)	\$ (8,369,964)
Debt service as a percentage of noncapital expenditures	22.5%	14.5%	22.8%	13.7%	12.4%	14.7%	14.1%	13.7%	11.6%	11.5%

CITY OF SHREVEPORT, LOUISIANA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS
(DOLLARS IN THOUSANDS)

<u>Year Ended December 31</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value</u>	<u>Assessed Value as a Percentage of Actual Value</u>
2010	593,873	761,099	1,354,972	44.54	12,119,017	11.18%
2011	621,666	767,556	1,389,222	44.54	12,371,084	11.23%
2012	665,138	803,002	1,468,140	39.70	13,106,704	11.20%
2013	717,774	772,590	1,490,364	39.70	13,273,988	11.23%
2014	724,530	718,584	1,443,114	39.70	13,375,262	10.79%
2015	737,351	790,153	1,527,504	36.65	13,591,787	11.24%
2016	746,197	777,863	1,524,061	36.29	13,602,121	11.20%
2017	752,551	784,056	1,536,607	35.81	13,721,633	11.20%
2018	757,545	793,505	1,551,050	33.65	13,833,927	11.21%
2019	769,382	798,896	1,568,278	(1) 32.95	13,989,996	11.21%

Note: Assessed values are established by the Caddo Parish Tax Assessor on January 1 of each year at approximately 10-25% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the tax roll of January 1, 2016. The next revaluation will be completed as of January 1, 2020 for the 2020 tax roll. Tax rates are per \$1,000 of assessed value.

(1) The total assessed value of property within the City that has been adjudicated to Caddo and Bossier parish is \$1,458,609, and is not included in these assessed values.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
(RATE PER \$1,000 OF ASSESSED VALUE)
LAST TEN YEARS

Year Ended December 31,	City Direct Rates									Overlapping Rates		
	Debt Service (1)	General Alimony (2)	Police Three- Platoon System (2)	Police and Fire Uniforms and Equipment (3)	Salary & Wage Schedule (3)	Street Improvements (3)	Employee Benefits (3)	Parks and Recreational Facilities (3)	Total Direct Debt	School Board	Parish	Total
2010	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88
2011	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88
2012	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04
2013	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04
2014	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	38.58	78.20	35.14	151.92
2015	19.00	10.30	1.47	1.12	1.12	1.12	1.69	0.83	35.53	74.66	34.94	145.13
2016	19.00	10.09	1.44	1.1	1.10	1.10	1.65	0.81	36.29	73.30	31.79	141.38
2017	18.16	10.30	1.47	1.12	1.12	1.12	1.69	0.83	35.81	73.82	31.80	141.43
2018	16.36	10.09	1.44	1.10	1.10	1.10	1.65	0.81	33.65	73.82	32.05	139.52
2019	15.30	10.30	1.47	1.12	1.12	1.12	1.69	0.83	32.95	73.82	54.95	161.72

(1) Political subdivisions in Louisiana are required to levy taxes without limitation at such rates as may be necessary to service general obligation bonds.

(2) City Council is authorized by Louisiana Constitution to levy, after public hearing by a two-thirds affirmative vote, a millage rate of up to, but not in excess of:

(a) 10.49 mills for General Alimony

(b) 1.50 mills for Police Three-Platoon System

(3) Special millage approved by referendum and must be reapproved by referendum every five years. (Last submitted and approved on April 6, 2013).

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
 PRINCIPAL PROPERTY TAXPAYERS
 CURRENT YEAR AND NINE YEARS AGO**

Taxpayer	2019			2009		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
AEP Southwestern Electric Power Company	\$ 65,185,570	1	4.16%	\$ 41,710,270	1	3.40%
Calumet Lubricants	24,672,920	2	1.57%	9,933,300	6	0.80%
Wal-Mart	10,514,068	3	0.67%	10,843,830	5	0.50%
Capital One	9,774,710	4	0.62%	7,739,420	7	0.00%
Regions Bank	9,278,144	5	0.59%	11,945,770	4	1.80%
Centerpoint Energy	8,972,720	6	0.57%	6,957,130	8	0.70%
Bell South	7,938,090	7	0.51%	22,531,420	2	0.90%
BancorpSouth	5,443,790	8		-	-	0.00%
Union Pacific Railroad Co.	5,189,410	9	0.33%	-	-	0.00%
Kansas City Southern	4,896,160	10	0.31%	-	-	0.00%
Sam's Town	-	-	0.00%	14,341,200	3	0.90%
Libby Glass	-	-	0.00%	6,249,940	9	0.50%
JP Morgan Chase Bank	-	-	0.00%	6,154,880	10	0.50%
	<u>\$ 151,865,582</u>		<u>9.34%</u>	<u>\$ 138,407,160</u>		<u>10.00%</u>

Unaudited - see accompanying independent auditors' report.

Source: Caddo Parish Assessor's Office

**CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN YEARS**

Year Ended December 31,	Taxes Levied for the Year	Collections					
		Collected within the Year of the Levy			Total Collections to Date		
		Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy	
2010	\$ 60,974,524	\$ 43,965,388	72.10%	\$ 15,211,490	\$ 59,176,878	97.05%	
2011	61,875,991	48,969,445	79.14%	11,317,501	60,286,946	97.43%	
2012	58,285,191	46,570,605	79.90%	10,438,058	57,008,663	97.81%	
2013	59,167,413	44,608,285	75.39%	13,400,321	58,008,606	98.04%	
2014	59,673,655	42,808,850	71.74%	15,519,037	58,327,887	97.74%	
2015	55,983,017	47,419,429	84.70%	8,454,596	55,874,025	99.81%	
2016	55,308,166	38,969,359	70.46%	15,599,859	54,569,218	98.66%	
2017	55,025,879	45,466,930	82.63%	8,689,787	54,156,717	98.42%	
2018	52,192,857	42,200,485	80.85%	8,942,932	51,143,417	97.99%	
2019	52,724,734	43,616,844	82.73%	7,538,681	51,155,525	97.02%	

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
TAXABLE SALES BY CATEGORY
LAST TEN YEARS
(DOLLARS IN THOUSANDS)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Wholesale - professional and commercial equipment	\$ 120,942	\$ 127,079	\$ 126,233	\$ 127,280	\$ 150,374	\$ 161,885	\$ 167,471	\$ 165,329	\$ 169,800	\$ 197,218
Wholesale - machinery, equipment and supplies	163,050	162,277	138,198	131,008	146,945	120,782	174,275	194,793	122,612	119,648
Restaurant, food services and drinking places	368,846	387,584	398,130	399,637	422,097	436,275	431,620	433,079	451,930	509,588
Motor vehicle dealers	338,048	355,903	383,516	399,335	416,102	409,966	391,831	382,033	394,108	405,144
Miscellaneous general merchandise stores	141,453	145,860	153,232	157,961	155,202	142,565	139,606	139,683	144,770	539,171
Lumber and other building materials dealers	122,498	124,232	126,412	130,991	126,160	127,344	221,617	224,377	232,703	272,276
Grocery stores	339,339	347,203	358,057	358,774	359,222	364,369	343,521	369,845	369,937	395,346
Drug stores	123,124	122,653	128,210	129,714	131,297	139,293	143,149	139,021	130,960	144,006
Discount stores	337,130	329,741	321,133	320,610	313,209	317,414	434,240	419,912	426,613	55,074
Department stores	130,370	133,183	129,848	124,666	120,540	122,590	165,539	94,514	94,643	359,292
All others	1,938,100	2,062,456	1,870,476	1,872,615	2,012,783	1,990,503	1,613,523	1,778,718	1,979,232	1,538,618
Total	\$ 4,122,900	\$ 4,298,171	\$ 4,133,445	\$ 4,152,591	\$ 4,353,931	\$ 4,332,986	\$ 4,226,392	\$ 4,341,304	\$ 4,517,308	\$ 4,535,381
City sales tax rate	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%

Source: Caddo-Shreveport Sales and Use Tax Commission

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
DIRECT AND OVERLAPPING SALES TAX RATES
LAST TEN YEARS**

<u>Year</u>	<u>City of Shreveport</u>	<u>Caddo Parish School Board</u>	<u>Caddo Law Enforcement District</u>	<u>State of Louisiana</u>	<u>Total Rate</u>
2010	2.75%	1.50%	0.35%	4.00%	8.60%
2011	2.75%	1.50%	0.35%	4.00%	8.60%
2012	2.75%	1.50%	0.35%	4.00%	8.60%
2013	2.75%	1.50%	0.35%	4.00%	8.60%
2014	2.75%	1.50%	0.35%	4.00%	8.60%
2015	2.75%	1.50%	0.35%	4.00%	8.60%
2016	2.75%	1.50%	0.35%	5.00%	9.60%
2017	2.75%	1.50%	0.35%	5.00%	9.60%
2018	2.75%	1.50%	0.35%	4.45%	9.05%
2019	2.75%	1.50%	0.35%	4.45%	9.05%

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: The City's sales tax rate may be changed with voter approval.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
SALES TAX REVENUE PAYERS BY INDUSTRY
LAST TEN YEARS**

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>
	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>
Retail trade	\$ 70,424,851	\$ 72,388,451	\$ 73,575,215	\$ 74,537,809	\$ 75,233,688	\$ 75,300,541	\$ 72,683,366	\$ 73,104,925	\$ 74,992,690	\$ 76,025,834
Services	17,554,911	18,370,738	17,706,280	16,830,868	18,742,751	20,132,251	20,631,495	21,246,848	20,917,452	22,132,742
Wholesale Trade	18,516,602	19,624,037	16,685,163	16,874,399	18,833,822	17,908,432	17,506,165	18,117,127	18,644,009	18,459,852
Transportation, communications, electric, and gas	1,540,652	1,742,285	1,309,172	1,504,851	1,973,396	1,903,462	2,161,957	2,129,681	2,104,788	1,830,512
Manufacturing	1,452,756	1,491,183	1,316,033	1,125,528	925,950	807,423	1,061,578	1,017,228	1,108,829	1,016,649
Other	998,816	907,987	1,150,457	807,415	794,909	819,597	769,331	615,528	741,960	731,933
Construction	1,434,632	1,146,763	1,121,224	1,024,641	883,028	1,071,438	976,543	892,378	917,644	916,644
Mining	1,124,557	2,189,999	564,954	1,317,105	2,165,834	1,055,407	257,835	2,049,149	4,589,914	3,381,911
Finance, insurance, and real estate	167,256	180,255	180,264	117,435	109,475	94,506	102,659	127,923	137,851	150,294
Agricultural	113,984	113,060	20,505	23,713	24,720	19,944	25,059	27,902	17,759	17,217
Government	50,712	44,963	40,549	32,498	45,547	44,158	49,818	58,977	53,089	59,403
Total	\$ 113,379,729	\$ 118,199,721	\$ 113,669,818	\$ 114,196,262	\$ 119,733,120	\$ 119,157,159	\$ 116,225,807	\$ 119,387,666	\$ 124,225,984	\$ 124,722,991

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: Due to confidentiality issues, the names of the 10 largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's revenue. The amounts shown are gross collections prior to refunds and collections of amounts due from prior years. The amounts reported in the financial statements are net collections.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN YEARS
(DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)**

Year	Governmental Activities				Business-type Activities					Total Primary Government	Percentage of Personal Income	City Per Capita
	General Obligation Bonds	Certificates of Indebtedness	Loans and Notes	Capital Leases	Municipal and Regional Airports Loan	Water and Sewerage Revenue Bonds	Water and Sewerage Loan	Convention Center Hotel Loan	Capital Leases			
2010	143,481	18,698	30,132	11,201	37,259	156,000	50,000	39,282	696	486,749	5	2,442
2011	216,372	13,955	28,334	7,191	36,182	143,259	50,000	39,118	472	534,883	4.9	2,684
2012	173,986	9,072	27,429	12,313	35,029	130,924	50,000	38,714	1,427	478,894	4.2	2,403
2013	159,524	7,534	28,170	8,155	34,750	119,312	48,855	41,350	2,945	450,595	4.0	2,232
2014	251,448	5,718	27,072	5,747	33,370	192,117	48,185	40,696	2,324	606,677	5.5	3,028
2015	229,365	3,848	25,918	3,296	34,920	315,994	46,671	39,985	1,694	701,691	5.7	3,521
2016	208,237	1,924	23,240	9,543	34,920	467,187	-	39,038	1,055	785,144	6.6	3,981
2017	189,576	1,567	23,021	6,468	32,990	561,347	-	38,033	409	853,411	7.8	4,328
2018	169,584	1,200	21,268	4,856	30,590	656,321	-	36,814	-	920,633	7.8	4,668
2019	151,408	825	19,469	3,215	27,945	763,010	-	35,637	-	1,001,509	N/A	5,352

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements. See the Schedule of Demographic and Economic Statistics for personal income and population data.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN YEARS
(DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)

Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value of Property	City Per Capita
2010	\$ 143,481	\$ 46,292	\$ 97,189	0.80	488
2011	216,372	60,170	156,202	1.26	784
2012	173,896	40,556	133,340	1.02	670
2013	159,524	46,089	113,435	0.85	562
2014	251,448	56,080	195,368	1.46	975
2015	229,365	54,992	174,373	1.28	875
2016	208,237	51,264	156,973	1.15	796
2017	189,576	50,717	138,859	1.01	704
2018	169,584	50,366	119,218	0.86	621
2019	151,408	50,006	101,402	0.72	542

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
 See the Schedule of Assessed and Actual Value of Taxable Property for property value data.
 See the Schedule of Demographics and Economic Statistics for population data.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF DECEMBER 31, 2019
(DOLLARS IN THOUSANDS)**

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
Debt repaid with property taxes			
Caddo Parish Commission	\$ 24,220	70.8%	\$ 17,148
Caddo Parish School Board	76,612	70.8%	<u>54,241</u>
Subtotal, Overlapping Debt			71,389
City direct debt			<u>174,917</u>
Total direct and overlapping debt			<u>\$ 246,306</u>

Sources: Assessed value data used to estimate applicable percentages provided by the Caddo Parish Tax Assessor.

Debt outstanding data is provided by each governmental unit.

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident-- and therefore responsible for repaying the debt--of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the Commission and School Board's taxable assessed value that is within the City's boundaries and dividing it by each unit's total taxable assessed value.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
 LEGAL DEBT MARGIN INFORMATION
 LAST TEN YEARS
 (DOLLARS IN THOUSANDS)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Debt limit	\$ 479,144	\$ 486,228	\$ 513,849	\$ 521,627	\$ 526,090	\$ 534,626	\$ 533,421	\$ 537,812	\$ 542,868	\$ 552,209
Total debt applicable to limit	142,810	208,315	166,400	149,560	228,255	207,210	188,035	167,865	150,285	133,965
Legal debt margin	<u>\$ 336,334</u>	<u>\$ 277,913</u>	<u>\$ 347,449</u>	<u>\$ 372,067</u>	<u>\$ 297,835</u>	<u>\$ 327,416</u>	<u>\$ 345,386</u>	<u>\$ 369,947</u>	<u>\$ 392,583</u>	<u>\$ 418,244</u>
Total debt applicable to the limit as a percentage of debt limit	29.81%	42.84%	32.38%	28.67%	43.39%	38.76%	35.25%	31.21%	27.68%	24.26%

Legal Debt Margin Calculation for Fiscal Year 2019

Assessed value	\$1,577,741,352
Debt limit (35% of total assessed value)	552,209,473
Debt applicable to limit:	
General obligation bonds	<u>133,965,000</u>
Legal debt margin	<u>\$ 418,244,473</u>

State law allows a maximum of 10% of the assessed valuation for bonded debt for any purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuations.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
WATER AND SEWERAGE
PLEDGED REVENUE COVERAGE
LAST TEN YEARS**

Year	Gross Revenues ⁽¹⁾	Less: Operating Expenses ⁽²⁾⁽³⁾	Net Available Revenue	Debt Service		Total	Coverage
				Principal ⁽⁴⁾	Interest ⁽⁴⁾		
2010	60,803,198	33,688,533	27,114,665	8,478,772	3,025,458	11,504,230	2.36
2011	61,110,266	33,172,696	27,937,570	8,390,478	2,823,412	11,213,890	2.49
2012	58,605,356	33,897,265	24,708,091	8,132,678	2,535,244	10,667,922	2.32
2013	67,751,942	36,405,157	31,346,785	8,110,966	2,219,129	10,330,095	3.03
2014	74,765,989	37,702,211	37,063,778	7,822,370	2,027,947	9,850,317	3.76
2015	77,688,814	50,706,720	26,982,094	9,410,400	10,080,793	19,491,193	1.38
2016	84,380,817	43,857,841	40,522,976	17,983,427	11,618,895	29,602,322	1.37
2017	88,626,798	44,808,251	43,818,547	10,079,400	20,732,091	30,811,491	1.42
2018	94,613,394	46,834,011	47,779,383	14,789,400	25,632,115	40,421,515	1.18
2019	99,309,011	40,260,437	59,048,574	13,669,400	29,441,771	43,111,171	1.37

(1) Includes operating revenues, interest income, changes in fair value of investments and intergovernmental revenues.

(2) Before depreciation and amortization expenses and after transfers out.

(3) Beginning in 2011, Other Post Employment Benefits (OPEB) costs were excluded in the calculation of the Rate Covenant Requirements for the debt service coverage computation. Years prior to 2011 were recalculated to reflect this change to exclude OPEB costs.

(4) Debt service principal and interest is composed of Senior Lien Bonds only for years 2009 - 2016

Debt service principal and interest is composed of Senior Lien and Junior Lien Bonds for years 2017-2019

Unaudited - see accompanying independent auditors' report.



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**CITY OF SHREVEPORT, LOUISIANA
MUNICIPAL AND REGIONAL AIRPORTS
PLEDGED REVENUE COVERAGE
LAST TEN YEARS**

Year	Gross Revenues ⁽¹⁾	Less: Operating Expenses ⁽²⁾⁽⁷⁾	Net Available Revenue	Unrestricted Operating Reserve ⁽⁶⁾	Net Resources Available For Debt Service	Debt Service (3 & 4)			Coverage
						Principal	Interest	Total	
2010	9,766,437	7,692,162	2,074,275	482,800	2,557,075	-	1,451,250	1,451,250	1.76
2011	10,349,559	8,193,481	2,156,078	1,872,300	4,028,378	355,000	2,050,319	2,405,319	1.67
2012	10,411,803	7,727,100	2,684,703	4,010,200	6,694,903	385,000	2,003,708	2,388,708	2.80
2013	10,854,430	7,949,169	2,905,261	5,113,545	8,018,806	405,000	1,973,174	2,378,174	3.37
2014	11,218,738	8,043,517	3,175,221	6,945,100	10,120,321	504,117	2,145,103	2,649,220	3.82
2015	10,394,962	8,325,336	2,069,626	6,401,000	8,470,626	493,360	2,294,400	2,787,760	3.04
2016	10,823,691	5,625,389	5,198,302	3,609,626	8,807,928	-	1,865,556	1,865,556	4.72
2017	11,474,774	6,836,855	4,637,919	8,455,360	13,093,279	1,970,000	1,314,765	3,284,765	3.99
2018	11,359,320	3,864,286	7,495,034	6,143,002	13,638,036	2,400,000	1,752,468	4,152,468	3.28
2019	12,518,500	9,491,631	3,026,869	6,469,186	9,496,055	2,645,000	1,219,530	3,864,530	2.46

(1) Includes operating revenues, interest income, intergovernmental revenues, net fair value adjustment of investments, transfers in and excludes gain on disposal of capital assets, passenger facility charges and associated PFC debt up to the amount of the charges.

(2) Before depreciation and amortization expenses but including transfers out.

(3) Excludes passenger facility charges and associated PFC debt up to the amount of the charges.

(4) Reflects current year debt service expenses.

(5) Excludes swap termination payment of \$3,563,000 and excludes Swaption receipt of \$809,321. These amounts are not normal operating revenue and expense items.

(6) Beginning in 2009, the Unrestricted Operating Reserve was used in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2019 were recalculated to reflect this change to include current year's net revenues as well as the Unrestricted Operating Reserve at Year-Ending. Beginning in 2012, Restricted appropriation for Debt Service Coverage Operating Reserve was also used in the computation. Year 2011 has been restated to reflect this change in computation.

(7) Beginning in 2011, Other Post employment Benefits costs (OPEB) were excluded in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2012 were recalculated to reflect this change to exclude OPEB costs.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN YEARS**

<u>Year</u>	<u>City Population</u>	<u>Caddo Parish Population</u>	<u>Caddo Parish Personal Income (in thousands)</u>	<u>Caddo Parish Per Capita Personal Income</u>	<u>City Unemployment Rate</u>
2010	199,311	254,969	9,804,879	38,358	6.6
2011	199,285	256,912	10,990,340	42,779	6.4
2012	199,259	257,093	11,351,511	44,153	6.0
2013	201,867	254,887	11,336,821	44,478	5.2
2014	200,327	252,603	11,091,583	43,909	7.1
2015	199,311	251,460	12,341,720	49,080	5.5
2016	197,204	248,851	11,941,648	47,987	5.7
2017	194,920	246,581	10,988,905	44,565	4.3
2018	192,036	241,173	11,760,644	48,413	4.7
2019	187,112	242,922	N/A	N/A	4.7

Sources: City population provided by the U.S. Census Bureau for census years and estimates for other years.
Population and personal income for Caddo Parish (which the City resides in) provided by the Bureau of Economic Analysis.
City unemployment rate provided by Louisiana Workforce Commission.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL EMPLOYERS
SHREVEPORT-BOSSIER METROPOLITAN AREA
CURRENT YEAR AND NINE YEARS AGO**

Employer	2019			2010		
	Employees	Rank	% of Area Employment	Employees	Rank	% of Area Employment
Barksdale Air Force Base	14,581	1	8.13%	8,655	2	5.19%
State of Louisiana	12,219	2	6.81%	9,338	1	6.74%
Caddo Parish School Board	5,600	3	3.12%	6,815	3	3.88%
University Health Shreveport *	5,435	4	3.03%	6,295	4	3.42%
Willis Knighton Health System	7,200	5	4.01%	5,725	5	2.91%
Bossier Parish School Board	3,000	6	1.67%	2,831	6	1.52%
City of Shreveport	2,734	7	1.52%	2,717	7	1.61%
Wal-Mart/Sam's Stores	2,606	8	1.45%	-	-	0.00%
Harrah's/Horseshoe	2,532	9	1.41%	2,000	8	1.16%
Christus Schumpert Health System	1,800	10	1.00%	1,900	9	1.21%
General Motors	-	-	0.00%	-	-	1.73%
U S Support				1,618	10	
Total	57,707		32.17%	47,894		29.37%

Source: City of Shreveport Annual Budget Book

Unaudited - see accompanying independent auditors' report.

* Previously LSU Health Sciences Center - Shreveport

**CITY OF SHREVEPORT, LOUISIANA
 FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION
 LAST TEN YEARS**

Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General government	269	278	274	275	274	281	278	276	684	480
Public safety	1,378	1,398	1,404	1,377	1,385	1,408	1,415	1,412	1,413	1,406
Public works	383	383	389	398	397	403	403	403	-	-
Culture and recreation	235	258	253	259	255	256	263	229	229	237
Health and welfare	2	2	2	2	2	2	2	1	-	-
Community development	9	9	9	9	9	9	11	11	9	10
Economic development	12	11	11	10	10	7	7	8	7	11
Economic opportunity	35	35	35	26	23	23	23	23	22	25
Municipal and Regional Airports	82	70	68	75	76	81	66	77	79	87
Water and Sewerage	289	265	284	284	323	326	327	327	327	323
Solid Waste ⁽²⁾	-	-	-	-	-	-	-	-	-	135
Convention Center ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Convention Center Hotel ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Shreveport Area Transit System ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Golf	23	23	23	14	18	18	19	22	22	20
Downtown Parking ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Total	2,717	2,732	2,752	2,729	2,772	2,814	2,814	2,789	2,792	2,734

(1) Managed through contracts operated by non-City employees.

(2) Enterprise Fund established by Council
in 2019

Unaudited - see accompanying independent auditors' report.

Source: City of Shreveport 2019 Annual Operating Budget

**CITY OF SHREVEPORT, LOUISIANA
OPERATING INDICATORS BY FUNCTION
LAST TEN YEARS**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function/Program										
General government										
Property standards										
inspections made	30,810	30,000	32,000	50,000	50,000	65,600	40,000	48,000	51,000	45,000
Lots cut	9,220	8,019	10,000	15,000	14,500	18,500	14,000	14,500	17,000	11,800
Public safety										
Prisoners booked in City jail	13,160	16,461	16,856	15,000	13,419	13,858	10,802	10,000	11,000	8,000
Offense reports processed	29,340	29,340	30,310	35,500	27,822	28,315	28,000	30,000	30,500	28,261
Traffic citations issued	50,286	55,912	58,934	59,044	50,926	37,087	32,652	30,708	32,500	30,954
Fires reported	1,337	1,538	1,330	1,050	1,200	1,210	1,258	1,200	1,100	1,120
Fire responses	36,802	37,822	38,000	37,000	38,500	39,000	42,000	42,000	42,500	44,500
Fire inspections	9,811	9,237	9,960	18,398	16,054	16,430	14,280	7,959	9,500	2,704
EMS responses	29,167	30,117	30,250	30,300	30,300	31,600	32,800	34,000	33,000	36,000
Public works										
Refuse collected (tons)	137,400	137,400	135,600	119,450	92,000	92,000	92,000	92,000	96,000	84,000
Building permits issued	1,777	1,161	2,764	1,950	2,796	2,140	2,548	2,548	2,732	2,984
Asphalt repairs	2,000	3,000	2,453	2,300	2,400	2,500	2,500	2,500	2,500	2,275
Street resurfacing (miles)	52	15	10	10	15	15	17	17	19	17
Culture and recreation										
Events at all facilities	244	293	240	531	579	967	966	986	931	925
Acres of City parks maintained	2,345	2,345	2,900	2,900	2,900	2,900	2,900	2,565	2,565	2,658
Participants in team sports	8,935	9,830	9,400	9,400	9,400	9,090	9,000	9,000	10,000	9,000
Program participants	37,900	37,900	40,250	40,500	40,500	44,400	42,555	45,974	47,637	48,713
Community development										
Programs funded	54	56	41	43	39	43	34	33	33	29
Economic development										
Housing units assisted	209	88	95	103	151	111	110	145	152	137
Small business loans	1	1	3	2	1	-	-	-	-	-
Economic opportunity										
Participants served	19,987	29,035	32,000	28,778	28,600	19,950	20,200	20,400	21,000	18,550
Municipal and Regional Airports										
Capital projects managed	16	16	16	26	11	20	18	18	21	21
Contracts/leases monitored	300	389	395	395	395	395	395	395	395	405
Water and Sewerage										
Water treated and pumped per day (MGD)	37	37	37	37	37	37	37	33	30	30
Wastewater treated per day (MGD)	37	37	37	37	37	37	36	24	37	28
Water mains (miles)	1,104	1,135	1,144	1,150	1,152	1,152	1,153	1,162	1,163	1,162
Sewer mains (miles)	1,077	1,088	1,093	1,105	1,106	1,106	1,107	1,113	1,114	1,113
Fire hydrants	7,064	7,074	7,084	7,084	7,100	7,111	7,115	7,885	7,890	7,885
Shreveport Area Transit System										
Passenger trips (thousands)	3,400	3,400	3,400	3,400	3,100	3,163	2,758	2,666	3,067	2,625
Golf										
Golf rounds played	51,466	38,310	36,109	28,811	47,170	37,700	28,790	29,800	32,800	32,830
Downtown Parking										
Citations issued	25,000	20,338	22,000	26,600	20,000	16,839	18,000	18,000	19,000	18,000

Source: City of Shreveport Annual Budget Book

Note - No indicators are available for Health and Welfare or the Convention Center Hotel.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
CAPITAL ASSETS STATISTICS BY FUNCTION
LAST TEN YEARS**

	2010	2011	2012	2013	2014
Functions:					
Public Safety					
Police:					
Station	1	1	1	1	1
Patrol Units	305	307	321	296	297
Fire Stations	22	22	22	22	22
Police and fire academy facility	1	1	1	1	1
City courts facility	1	1	1	1	1
Public Works:					
Collection Trucks	64	66	68	68	68
Streets (miles)	2,959	3,326	3,326	3,326	3,326
Street lights	30,100	30,100	30,100	30,100	30,100
Traffic signals	351	351	351	353	353
Culture and recreation					
Parks acreage	1,783	1,808	1,773	1,773	1,773
Number of playgrounds	46	53	45	45	45
Number of picnic areas	42	42	44	44	44
Swimming pools	10	9	8	8	8
Tennis courts	29	29	29	29	29
Community centers	21	16	17	17	17
Baseball park	1	1	1	2	2
Multipurpose stadium	1	1	1	1	1
Auditorium	1	1	1	1	1
Theater	1	1	1	1	1
Coliseum	1	1	1	1	1
Convention center	1	1	1	1	1
Softball and soccer complex	1	1	1	1	1
Stage works movie facility	1	1	1	1	1
Planetariums	1	1	1	1	1
Hotel					
Number of Hotels	1	1	1	1	1
Municipal and Regional Airports:					
Number of airports	2	2	2	2	2
Water and Sewerage:					
Number of water accounts	68,989	69,300	69,500	69,500	69,500
Water mains (miles)	1,104	1,135	1,144	1,150	1,150
Fire Hydrants	7,350	7,074	7,084	7,084	7,100
Maximum daily capacity	90,000	90,000	90,000	90,000	90,000
(thousands of gallons)					
Number of water storage tanks	10	10	10	11	11
Capacity of water storage tanks	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000
Number of sewerage accounts	64,854	65,165	65,365	65,786	66,000
Sanitary sewers (miles)	1,077	1,088	1,092	1,105	1,103
Storm sewers (miles)	233	233	233	233	233
Maximum daily treatment capacity	100,000	100,000	100,000	100,000	100,000
(thousands of gallons)					
Golf:					
Number of municipal golf courses	3	3	3	3	3
Shreveport Area Transit System:					
Number of transit buses	52	54	55	52	47
Number of transit lifeline vehicles	14	15	15	18	21

Sources: Various City departments.

Note - No capital asset indicators are available for general government, health and welfare, community development, economic development, economic opportunity, convention center hotel, and downtown parking.

(1) Three tanks retired from Capital Asset Records

(2) Amiss Water Treatment Plant improvements

N/A - Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

As of and for the year ended December 31, 2019



SHREVEPORT
Louisiana

CITY OF SHREVEPORT

Shreveport, Louisiana

Single Audit Report

December 31, 2019

(With Independent Auditors' Reports Thereon)



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CITY OF SHREVEPORT

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**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed
in Accordance With *Government Auditing Standards***

The Honorable Adrian D. Perkins, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana ("City"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements and have issued our report thereon dated November 12, 2020. Our report includes reference to other auditors who audited the financial statements of Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal, as described in our report on the City's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. However, as described in the accompanying schedule of findings and questioned costs, we did identify certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 2019-001, 2019-003, 2019-005 and 2019-007 to be material weaknesses.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 2019-002 and 2019-004 to be significant deficiencies.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as item 2019-006.

City of Shreveport's Response to Findings

The City's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The City's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
November 12, 2020



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**Independent Auditors' Report on Compliance for
Each Major Program and on Internal
Control Over Compliance Required by the Uniform Guidance**

The Honorable Adrian D. Perkins, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

Report on Compliance for Each Major Federal Program

We have audited the City of Shreveport ("City")'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the City's major federal programs for the year ended December 31, 2019. The City's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the City's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City's compliance.

Opinion on Each Major Federal Program

In our opinion, the City complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2019.

Report on Internal Control over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

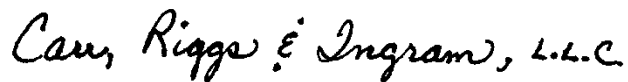
Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City, as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements. We issued our report thereon dated November 12, 2020, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.



CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
November 12, 2020

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE PERIOD ENDED DECEMBER 31, 2019

			Federal Expenditures			
Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA Number	Grant or Pass-through Number	Direct	Pass-Through (Indirect)	Passed to Subrecipients	Total
U. S. DEPARTMENT OF TRANSPORTATION						
Federal Transit Administration (FTA)						
Direct						
Federal Transit Cluster						
Federal Transit - Capital Investment Grants	20.500	LA-090-X407,LA-04-0080	\$ 684	\$ -	\$ -	\$ 684
Total Federal Transit - Capital Investment Grants			684	-	-	684
Federal Transit - Formula Grants	20.507	LA-90-0383,2383 and 8383	4,384	-	-	4,384
Federal Transit - Formula Grants	20.507	LA-90-0408	870	-	-	870
Federal Transit - Formula Grants	20.507	LA-04-0417, 2417, & 8417	7,924	-	-	7,924
Federal Transit - Formula Grants	20.507	LA-04-0447 & 8447	39,226	-	-	39,226
Federal Transit - Formula Grants	20.507	LA-04-0454	11,881	-	-	11,881
Federal Transit - Formula Grants	20.507	LA-2018-018	114,756	-	-	114,756
Federal Transit - Formula Grants	20.507	LA-2019-026	3,646,716	-	-	3,646,716
Federal Transit - Formula Grants	20.507	LA-95X015 and LA-95-X011	11,886	-	-	11,886
Total Federal Transit - Formula Grants			3,837,643	-	-	3,837,643
Bus and Bus Facilities Formula Program	20.526	LA-34-0021	15,816	-	-	15,816
Total Bus and Bus Facilities Formula Program			15,816	-	-	15,816
Total Federal Transit Cluster			3,854,143	-	-	3,854,143
Public Transportation Innovation Program	20.530	LA-2020-001	62	-	-	62
Total Federal Transit Administration (FTA)			3,854,205	-	-	3,854,205
Federal Aviation Administration (FAA)						
Direct						
Airport Improvement Program						
Airport Improvement Program	20.106	03-22-0047-27 & 28	3,361,666	-	-	3,361,666
Airport Improvement Program	20.106	03-22-0047-29	92,797	-	-	92,797
Airport Improvement Program	20.106	03-22-0048-63&65	5,050,823	-	-	5,050,823
Airport Improvement Program	20.106	03-22-0048-64	3,792	-	-	3,792
Airport Improvement Program	20.106	03-22-0048-66	413,895	-	-	413,895
Airport Improvement Program	20.106	03-22-0048-67	84,892	-	-	84,892
Airport Improvement Program	20.106	03-22-0048-Pending	5,292	-	-	5,292
Total Airport Improvement Program			9,013,157	-	-	9,013,157
Total Federal Aviation Administration (FAA)			9,013,157	-	-	9,013,157
National Highway Traffic Safety Administration (NHTSA)						
Pass-Through Programs						
Louisiana Highway Safety Commission						
Highway Safety Cluster Cluster						
State and Community Highway Safety	20.600	2019-30.48	-	114,586	-	114,586
State and Community Highway Safety	20.600	2020-30.48	-	15,715	-	15,715
Total Highway Safety Cluster Cluster			-	130,301	-	130,301
Total Louisiana Highway Safety Commission			-	130,301	-	130,301
Total National Highway Traffic Safety Administration (NHTSA)			-	130,301	-	130,301
Total U. S. DEPARTMENT OF TRANSPORTATION			12,867,362	130,301	-	12,997,663
U. S. ENVIRONMENTAL PROTECTION AGENCY						
Office of Solid Waste and Emergency Response						
Direct						
Brownfields Assessment and Cleanup Cooperative Agreements	66.818	BF-01F08401-0	14,769	-	-	14,769
Total Office of Solid Waste and Emergency Response			14,769	-	-	14,769
Total U. S. ENVIRONMENTAL PROTECTION AGENCY			14,769	-	-	14,769

See accompanying notes to the Schedule of Expenditures of Federal Awards

(continued)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE PERIOD ENDED DECEMBER 31, 2019

(continued)

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA	Grant or Pass-through Number	Federal Expenditures			(continued)
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	Total
U. S. DEPARTMENT OF LABOR						
<u>Pass-Through Programs</u>						
Louisiana Workforce Commission						
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	10.561	CFMS #590611	-	306,186		306,186
WIOA Cluster						
WIA/WIOA Adult Program	17.258	N/A	-	967,882	40,529	1,008,411
WIA/WIOA Youth Activities	17.259	N/A	-	571,858	309,196	881,054
WIA/WIOA Dislocated Worker Formula Grant	17.278	N/A	-	328,091	19,283	347,374
Total WIOA Cluster			-	1,867,831	369,008	2,236,839
Total Louisiana Workforce Commission			-	2,174,017	369,008	2,543,025
Total U. S. DEPARTMENT OF LABOR			-	2,174,017	369,008	2,543,025
U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT						
<u>Office of Community Planning and Development</u>						
<u>Direct</u>						
CDBG - Entitlement Grants Cluster						
Community Development Block Grants/Entitlement Grants	14.218	B-19-MC-22-0007	1,560,847	-	378,158	1,939,005
Total CDBG - Entitlement Grants Cluster			1,560,847	-	378,158	1,939,005
HOPE VI Cluster						
Choice Neighborhoods Implementation Grants	14.889	LA6H526CNG117	133,375	-	120,144	253,519
Total HOPE VI Cluster			133,375	-	120,144	253,519
Home Investment Partnerships Program	14.239	M-19-MC-22-0200	887,254	-	350,842	1,238,096
Emergency Solutions Grant Program	14.231	E-19-MC-22-0007	11,510	-	145,558	157,068
Total Office of Community Planning and Development			2,592,986	-	994,702	3,587,688
<u>Pass-Through Programs</u>						
Louisiana Housing Corporation						
Emergency Solutions Grant Program	14.231	N/A	-	-	217,090	217,090
Total Louisiana Housing Corporation			-	-	217,090	217,090
Total U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			2,592,986	-	1,211,792	3,804,778
U. S. DEPARTMENT OF JUSTICE						
<u>Direct</u>						
Safe Streets	16.166	N/A	35,161	-	-	35,161
Project Safe Neighborhoods	16.609	2018-GP-BX-0011	4,629	-	-	4,629
Crimes Against Children Task Force 2019	16.800	N/A	27,765	-	-	27,765
Innovations in Community-Based Crime Reduction	16.817	2016-AJ-BX-0004	126,413	-	131,941	258,354
Edward Byrne Memorial Justice Assistance Grant	16.738	2016-DJ-BX-0648	2,593	-	-	2,593
Edward Byrne Memorial Justice Assistance Grant	16.738	2017-DJ-BX-0578	54,529	-	-	54,529
U S Marshals	16.U01	N/A	14,803	-	-	14,803
Federal ATF Grant	16.U02	MOA	32,710	-	-	32,710
A.F.I.S.2018	16.U03	HQ-1-178	165,841	-	-	165,841
A.F.I.S.2019	16.U04	HQ-1-277	244,145	-	-	244,145
<u>Pass-Through Programs</u>						
Louisiana Commission on Law Enforcement						
Violence Against Women Formula Grants	16.588	2018-WF-01-4749	-	9,181	-	9,181
Edward Byrne Memorial Justice Assistance Grant	16.738	2017-DJ-01-4634	-	56,218	-	56,218
Edward Byrne Memorial Justice Assistance Grant	16.738	2018-DJ-01-5268	-	5,578	-	5,578
Organized Crime Enforcement Task Force	16.U05	SE-LAW-0162(H)/SE-LAW-0168(H)	-	2,528	-	2,528
Organized Crime Enforcement Task Force	16.U06	SE-LAW-0174	-	2,070	-	2,070
Tactical Diversion Task Force 2019	16.U07	MOA	-	5,174	-	5,174
Total Louisiana Commission on Law Enforcement			-	80,749	-	80,749
Total U. S. DEPARTMENT OF JUSTICE			708,589	80,749	131,941	921,279

See accompanying notes to the Schedule of Expenditures of Federal Awards

(continued)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE PERIOD ENDED DECEMBER 31, 2019

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA	Grant or Pass-through Number	Federal Expenditures			(continued)
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	Total
U. S. DEPARTMENT OF HOMELAND SECURITY						
Direct						
Federal Emergency Management Assistance (FEMA)						
Assistance to Firefighters Grant	97.044	EMW-2017-FP-00787	24,809	-	-	24,809
Total Federal Emergency Management Assistance (FEMA)			24,809	-	-	24,809
Transportation Security Administration (TSA)						
Law Enforcement Officer Reimbursement Agreement Program	97.090	HSTS02-16-H-SLR914	204,238	-	-	204,238
Total Transportation Security Administration (TSA)			204,238	-	-	204,238
Total U. S. DEPARTMENT OF HOMELAND SECURITY			229,047	-	-	229,047
EXECUTIVE OFFICE OF THE PRESIDENT						
Direct						
High Intensity Drug Trafficking Areas Program	95.001	N/A	22,782	-	-	22,782
High Intensity Drug Trafficking Areas Program	95.001	N/A	6,492	-	-	6,492
Total EXECUTIVE OFFICE OF THE PRESIDENT			29,274	-	-	29,274
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 16,442,027	\$ 2,385,067	\$ 1,712,741	\$ 20,539,835

See accompanying notes to the Schedule of Expenditures of Federal Awards

(concluded)

NOTE 1 GENERAL

The accompanying Schedule of Expenditures of Federal Awards ("the Schedule") presents the activity of the federal awards of the City of Shreveport, Louisiana (the "City") and is presented on the accrual basis of accounting. The City's reporting entity is defined in Note 1 to the City's financial statements for the year ended December 31, 2019. All federal awards received from federal agencies are included on the Schedule.

NOTE 2 BASIS OF ACCOUNTING

The accompanying Schedule of Expenditures of Federal Awards is presented using the same basis of accounting, which is described in Note 1 to the City's financial statements for the year ended December 31, 2019. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Therefore, some amounts presented in this Schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The City did not elect to use the 10 percent (10%) de minimis indirect cost rate.

NOTE 3 PROGRAM COSTS

The amounts shown as current year expenditures represent only the federal grant portion of the program costs. Entire program costs, including the City's portion, are more than shown. Such expenditures are recognized following, the cost principles contained in Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 4 - MATCHING REQUIREMENTS

Certain Federal programs require the City to contribute non-Federal funds (matching funds) to support the Federally-funded programs. The City has met its matching requirements. The Schedule does not include the expenditure of non-Federal matching funds.

NOTE 5 LOANS AND LOAN GUARANTEES

The Office of Community Planning and Development has issued a compliance supplement regarding the programs for the Community Development Block Grant (CFDA 14.218). For subrecipients of these loans in years after the subrecipient has expended loan proceeds and completed construction, and the subrecipient's only ongoing financial activity of the program is the payment of principal and interest on outstanding balances, the prior loan balances at the subrecipient level are not considered to have continuing compliance requirements. The City had loans outstanding under Federal loan or loan guarantee award programs of \$535,000 at December 31, 2019.

NOTE 6 SUBSEQUENT EVENTS

The City is required to evaluate events or transactions that may occur after the Schedule of Expenditures of Federal Awards date for potential recognition or disclosure in the notes to the Schedule of Expenditures of Federal Awards. The City performed such an evaluation through November 12, 2020, the date which the schedule of expenditures of federal awards was available to be issued, and noted no events or transactions that occurred after the Schedule of Expenditures of Federal Awards date requiring recognition or disclosure.

NOTE 7 NONCASH AWARDS

No noncash awards were received for the year ended December 31, 2019.

NOTE 8 PROGRAM INCOME

Expenditures reported include income received by the grantee, directly generated by grant-supported activity and includes the following programs:

Program	CFDA Number	Amount
Community Development Block Grants/Entitlement Grants	14.218	\$ 115,651
Home Investment Partnerships Program	14.239	805,423
Total Program Income		<u>\$ 921,074</u>

I. SUMMARY OF AUDITORS' RESULTS

A. Primary Government Financial Statement Audit

1. Type of Auditors' report issued on the basic financial statements: **Unmodified**
2. Internal control over financial reporting:
 - Material weaknesses identified? **Yes**
 - Significant deficiencies identified? **Yes**
3. Noncompliance material to the basic financial statements noted? **No**

B. Audit of Federal Awards

1. Type of Auditors' report issued on compliance for major programs: **Unmodified**
2. Internal control over major programs:
 - Material weaknesses identified? **No**
 - Significant deficiencies identified? **None noted**
3. Any audit findings disclosed that are required to be reported in accordance with 2 CFR Part 200.516(a), Uniform Guidance? **None Noted**
4. Identification of major programs:

<u>CFDA Number</u>	<u>Name of federal program or cluster</u>
20.106	Airport Improvement Program
14.239	Home Investment Partnerships Program

5. The dollar threshold used to distinguish between Type A and Type B programs: **\$750,000.**
6. Auditee qualified as a low-risk auditee under Section 200.520 of Uniform Guidance: **No**

II. FINDINGS AND QUESTIONED COSTS – FINANCIAL STATEMENTS

2019-001 Material Weakness - Lack of Controls for Cash and Investment Account Reconciliations and Review

CONDITION:	We noted that the a) the Operating and Payroll Bank reconciliations were not provided upon request (June 16, 2020) indicating they were not completed timely b) the operating, payroll and workman's compensation bank accounts reconciliations were not prepared correctly and contained significant errors or omissions
CRITERIA:	Each bank/cash and investment account should be reconciled monthly as part of the month end closing procedure. Each reconciliation should be prepared completely and accurately with supporting documentation of all reconciling items and carryforward schedules maintained showing items as they clear.
CAUSE:	There is lack of proper training regarding performing bank reconciliations. The review of the bank reconciliations is inadequate and does not require that the reconciliation be prepared timely and correctly.
EFFECT:	There could be material misstatements due to errors, omissions or fraud which would not be detected timely and a lack of proper review increases the risk of fraud.
RECOMMENDATION:	We recommend that personnel performing the reconciliations receive adequate training for preparation and documentation of a proper bank reconciliation. We also recommend bank reconciliations be properly reviewed for accuracy and completeness on a timely basis by an appropriate level of management. Evidence of the review and approval, including who performed the review and the date of the review, should be documented.

2019-002 Significant Deficiency- Journal Entry made by Director of Finance without support

CONDITION:	A journal entry in the amount of \$273,250 was posted to the general ledger with no supporting documentation or approval. It could not be determined if the journal entry was proper. The journal entry was created by the former Director of Finance contrary to procedure.
CRITERIA:	All manual, nonrecurring journal entries should be individually approved and properly documented. Documentation should include employee notes, explanations, or other documentation that shows the source of the journal entry.
CAUSE:	There are no policies and procedures in place requiring review and approval of journal entries and proper supporting documentation prior to posting.
EFFECT:	There is potential for fraudulent journal entries or other improper adjustments to be recorded. The financial statements could be misstated due to manipulation of the financial reporting by recording inappropriate or unauthorized journal entries.
RECOMMENDATION:	We recommend the adoption of a policy requiring all manual journal entries be approved by the Controller or other designated member of management. All entries should be initialed by the preparer and the individual approving them in order to attribute responsibility to the appropriate individuals. All journal entries should be accompanied by full explanation and by reference to adequate supporting data which is maintained on file.

2019-003 Material Weakness – Materially understated Claim liabilities

CONDITION:	The Risk department does not update the claims/litigation data regularly and specifically at year end with current data from the attorneys engaged by the City to represent the City in litigation, including open/close status, ensuring each claim record maintained is properly identified by the type of claim and updated ranges of liability and estimates of legal costs to defend the City. In addition, testing of claims and litigation census data prior to submission to the actuary is not performed which could identify the database errors.
CRITERIA:	Data provided to the City's actuaries who prepare the valuations for the City's pension and OPEB plans and liability claim reserves must be complete and accurate. The City should perform controls to ensure the completeness and accuracy of census data prior to submitting to the actuary. Performance of the controls and any testing should be adequately documented including corrective action.
CAUSE:	The City does not have policies and procedures in place requiring claims and litigation census data be properly updated timely and that testing, especially at year end, be performed and documented.
EFFECT:	Claims and litigation census data submitted to the actuary to estimate liability for claims and judgments may not be accurate resulting in an estimate that is not reasonable.
RECOMMENDATION:	We recommend that claims and litigation census data be updated regularly and specifically at year end and then be reviewed and tested for accuracy prior to submission to the auditors and actuary. Evidence of the review and census data testing should be documented and maintained on file. Documentation should include details such as the population, sample selection, individuals performing the testing, date of testing, procedures performed and results of testing and copies of the supporting periodic and year end attorney updates to support the reserves established.

2019-004 Significant Deficiency – Grant Revenue

CONDITION:	During testing of grant revenue it was noted that revenue for two grants was misstated. Expenditures for fourth quarter salaries and benefits totaling \$24,864 related to the DARE grant were miscoded as general fund expenditures. As a result, the grant expenditures and revenues were understated by this amount. Unearned revenue in the amount of \$34,985 for an advance draw of grant funds related to the Federal Justice Assistance Grant was improperly recognized as revenue for the fiscal year.
CRITERIA:	Grant revenues and expenditures should be recorded when all applicable grant eligibility requirements are met. Revenue for reimbursement basis grants should be requested and recorded when the expenditures are incurred. Advances of funds on reimbursement basis grants should be avoided if possible. If advance funds are received they should be classified as unearned revenue until the related expenditures are incurred.
CAUSE:	The City does not have policies and procedures in place to ensure all departments are properly and consistently accounting for grant revenues and expenditures in accordance with governmental accounting standards.
EFFECT:	Grant revenue, grant expenditures and liabilities are misstated in the accounting records and the schedule of expenditures of federal awards is misstated. These misstatements could result in inaccurate financial statement and grant reporting.
RECOMMENDATION:	We recommend that grant activity be reviewed at year end to ensure accuracy and completeness. Grant revenues should be compared to grant expenditures to ensure agreement in reimbursement basis grants.

2019-005 Material Weakness – Material Unrecorded Liabilities and Emergency Work Contracts

CONDITION:	The City did not identify and properly accrue as liabilities various invoices that are material to their respective funds at year end including liabilities from “emergency” sewer work.
CRITERIA:	Expenditures should be recorded in the appropriate period in which the expenditure was incurred. A liability should be recorded for all expenditures incurred but not paid prior to year-end.
CAUSE:	City accounting personnel did not perform proper cutoff procedures to identify all invoices and related payables or liabilities to be recorded in the proper period.
EFFECT:	Financial statements, specifically accounts payable or other liabilities and expenditures were materially understated requiring material adjusting entries to correctly state the liabilities of the City.
RECOMMENDATION:	We recommend that the City implement policies and procedures to identify and review invoices to ensure that expenditures and any related accruals are recorded in the proper period and liabilities are properly stated.

2019-006 Misappropriations

CONDITION: The City discovered a misappropriation in which a City Water and Sewerage zone supervisor and site supervisor collaborated and used City resources to install a concrete driveway and perform other concrete work at the zone supervisor's residence. The approximate value of the assets involved is \$3,302. City employees were also used to complete the projects. The misappropriation occurred between January 10, 2019 and June 12, 2019. The individuals are no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and both individuals were arrested on felony theft charges. The cases have not been adjudicated as of the date of the Auditors' report. Restitution has not been made. No insurance claim was filed related to the misappropriation. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

The City discovered a misappropriation in which a City Water and Sewerage employee used City resources including gravel, dump trucks, and a backhoe to install a gravel driveway at their residence. The approximate value of the assets involved is \$22,088. The misappropriation occurred on or around July 29, 2019. The individual is no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and the individual was arrested on felony theft and unauthorized use of a movable charges. The case has not been adjudicated as of the date of the Auditors' report. The backhoe valued at \$20,000 was recovered. No insurance claim was filed related to the misappropriation. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

The City discovered a misappropriation when a City employee was arrested while in the process of purchasing fuel with a stolen City Fuelman card on October 16, 2019. The City employee was in possession of three stolen Fuelman cards that were originally issued for vehicles in the Solid Waste Division of Public Works. The former City employee was indicted by a Federal Grand Jury for credit card fraud and aggravated identity theft. According to the indictment, there were over \$400,000 in unauthorized transactions. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

CRITERIA: Adequate controls should be in place to ensure timely detection of fraud and misappropriation.

City of Shreveport
Schedule of Findings and Questioned Costs
For the Year Ended December 31, 2019

CAUSE: The City's internal controls did not allow for the detection of the misappropriation in a timely manner.

EFFECT: City resources have been misappropriated.

RECOMMENDATION: We recommend that the City Water and Sewerage Department and Public Works Department implement controls to safeguard City assets.

2019-007 Material Weakness - Lack of Controls over the Preparation and Review of the Schedule of Federal Expenditures (SEFA)

CONDITION:	For five years, the Schedule of Expenditures of Federal Awards prepared by the auditee has included inaccurate information, omitted federal awards, misclassified federal awards into the wrong program and did not properly reconcile the federal award expenditures to the underlying accounting records. Clusters of programs were not properly identified and reported in the schedule.
CRITERIA:	According to the Code of Federal Regulations Title 2 Grants and Agreements Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Subpart F – Audit Requirements, it is the auditee’s responsibility to have an internal controls to prepare appropriate financial statements, including the Schedule of Expenditures of Federal Awards. The Schedule should be complete and accurate.
CAUSE:	Policies and procedures are not in place to ensure complete and accurate reporting in the Schedule of Expenditures of Federal Awards. The schedule is not independently reviewed by an appropriate individual other than the preparer. Responsibility for federal awards reporting is not centralized.
EFFECT:	The City is not in compliance with the auditee responsibilities per the Code of Federal Regulations and has not corrected the lack of internal controls and procedures to eliminate this finding.
RECOMMENDATION:	We recommend the City design and implement policies and procedures for preparation and review of the Schedule of Expenditures of Federal Awards to ensure the schedule is complete and accurate. In addition, we recommend that the policies and procedures include independent review of the prepared schedule by an appropriate individual other than the preparer. We also recommend that one individual be assigned the responsibility for gathering data, verifying its accuracy and completeness, preparing adequate documentation to prove the Schedule reconciles to appropriate accounting records and proper reporting of federal awards. This individual should receive proper training on the preparation of the Schedule of Expenditures of Federal Awards. We also recommend that this person have the authority and autonomy to ensure the Schedule is properly prepared and documented.

III. FEDERAL AWARD FINDINGS AND RESPONSES

Current Year Findings and Responses

NONE



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Summary Schedule of Prior Audit Findings For the Year Ended December 31, 2019

Financial Statement Findings Reported in Accordance with *Governmental Auditing Standards*

2018-001 Material Weakness - Lack of Controls for Cash and Investment Account Reconciliations and Review

CONDITION:

We noted that:

- a) the Operating and Payroll Bank reconciliations were not provided upon request (April 1, 2019) indicating they were not completed timely
- b) the operating and payroll bank accounts reconciliations were not prepared correctly
- c) the hotel cash account and City investment account reconciliations did not have any evidence of review
- d) in the case of the operating and payroll reconciliations, our test work identified that the accountant could not provide the support for the reconciling items

Status:

Finding was not resolved and is included in finding 2019-001

2018-002 Material Weakness - Lack of Controls over Payroll Processing and Payroll Data

CONDITION:

During review of payroll procedures, testing of controls over payroll, testing of payroll transactions, and testing of pay rates we identified:

- A lack of supervisor approval for salaried employees' regular hours was noted. Per inquiry of City employees responsible for payroll processing, it was revealed that while some salaried employees do submit timesheets to be approved by the department supervisor, other salaried employees' time is automatically entered into the system. There is no control in place requiring the review of regular hours for salaried employees, nor the tracking of the use of compensated absences and compensatory time.
- Some departments do not require supervisor review and approval of timesheets.
- During testing of twenty five payroll transactions the following errors were noted:
 - one exception was noted in which an employee was not paid in accordance with the approved Pay Schedule
 - two exceptions were noted in which employee pay was not calculated correctly
 - one employee was improperly paid additional



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compensation for duties not performed and underpaid for other pay earned

- one employee was overpaid due to an error in calculation of a raise
- one payroll transaction was not properly posted to the general ledger.
- During testing of sixty pay rates six variances were noted in which the approved pay rate per the personnel file did not agree to the pay rate entered into the payroll software.
- Approximately 90 employees did not have social security and/ or Medicare taxes withheld from their payroll checks.

Status: Finding was resolved.

2018-003 Compliance - Late Filing

CONDITION:

The City's audit for the year ended December 31, 2018 was not completed and the audit report was not submitted to the Louisiana Legislative Auditor within six months of year end. A sixty day extension was granted by the Louisiana Legislative Auditor.

Status: Finding was resolved.

2018-004 Material Weakness - Lack of Controls over Data Provided to the City's Actuaries

CONDITION:

The City does not test the claims and litigation census data prior to submission to the actuary. Testing of the Pension and OPEB plans census data prior to submission to the actuary is not documented.

Status: Finding was resolved.

2018-005 Significant Deficiency - Lack of Controls for Supply Inventory Accounting

CONDITION:

The City does not adjust inventory balances to reflect the amounts actually on hand at year end. Inventory movements after the count date through year end are not tracked to ensure proper cutoff and accurate reporting of inventory balances as of year-end. Perpetual inventory records are not updated for variances noted in physical counts. There is no review and approval of adjusted inventory balances after adjusting entries are made to ensure the balances reflect the actual inventory owned by the City.

Status: Finding was resolved.



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2018-006 Material Weakness - Lack of Controls over Fund Financial Statement Adjustments

CONDITION: The reported fund balance of the Employee's Healthcare Fund in the 2017 CAFR did not agree to the beginning fund balance for the fiscal year 2018 by a material amount.

Status: Finding was resolved.

2018-007 Material Weakness - Failure to Comply with Controls for Bank Wire Disbursements

CONDITION: Controls over cash disbursements via bank wire are not operating effectively. For two of the twenty-five wires tested during the audit, the Vendor Funds Request Form was not completed to properly document the preparation and approval of the wires. In the cases tested, the wires were for valid vendors and expenditures.

Status: Finding was resolved.

2018-008 Material Weakness - Lack of Controls for Fund Financial Review and Close Procedures

CONDITION: During the course of the audit, multiple versions of fund level financial statements and supporting documentation were provided by the City for audit for four months after the date the financials were originally provided. These revisions occurred due to a variety of reasons including incomplete financial statements. The Accounting Department uses two different accounting software systems for accounting and financial reporting. The underlying accounting information for these two systems must be entered twice, financial information must be reviewed and reconciled twice in order to ensure accuracy and completeness of records between the two systems. This resulted in significant delays in the audit due to work having to be performed multiple times due to changes being made to accounting records and supporting information submitted for the audit.

Status: Finding was resolved.

2018-009 Control Deficiency – Budget Preparation

CONDITION: Budgeted items do not properly reflect the nature of the expenditure. There are material amounts of expenditures for contractual services which are included in the budget presented for adoption as transfers to other funds within the City. Expenditures to be paid to outside entities are comingled with transfers to other funds.

Status: Finding was resolved.



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2018-010 Material Weakness - Lack of Journal Entry, Account Balance, and Financial Statement Transaction Review

CONDITION: While performing the audit of franchise tax revenue, we identified that one of the payments made to the City for franchise taxes was recorded for the incorrect amount. During review of Landfill's Accounts Receivable balances there was a misstatement identified in the year-end balance of amounts due the City. Amounts received as insurance proceeds for the damage of property and equipment were improperly recorded to expenditure accounts.

Status: Finding was resolved.

2018-011 Material Weakness - Lack of Controls over the Preparation and Review of the Schedule of Federal Expenditures (SEFA)

CONDITION: For four years, the Schedule of Expenditures of Federal Awards prepared by the auditee has included inaccurate information, omitted federal awards, misclassified federal awards into the wrong program and was not properly reconciled the expenditures to the underlying accounting records. The schedule has been materially misstated and was not mathematically accurate. Clusters of programs were not properly identified and reported in the schedule.

Status: Finding was not resolved and is included in finding 2019-007.



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2018-012 Significant Deficiency - Lack of Controls, Failure to Timely File Payroll Tax Filings with LA Dept. of Revenue

CONDITION: The City did not timely file the 2nd and 3rd quarter 2018 Form L-1 with the Louisiana Department of Revenue. As a result, the City was assessed a penalty of \$189,274.55 in total for both quarters.

Status: Finding was resolved.

2018-013 Control Deficiency - Lack of Controls for Preparing and Accurately Filing Quarterly Payroll Reporting

CONDITION: The City prepares its quarterly IRS Form 941, Schedule B, by intentionally reporting minor payroll payments with scheduled payrolls by inputting the a pay date other than the actual date in order to avoid making payments when required by IRS regulations and manipulating the reporting to avoid late payment penalties.

Status: Finding was resolved.

2018-014 Material Weakness - Lack of Controls over Liability Recognition

CONDITION: The City did not identify and properly accrue as liabilities, two invoices that are material to their respective funds at year end.

Status: Finding was not resolved and is included in finding 2019-005.

2018-015 Material Weakness - Failure to Comply with City Disbursement Policies and Procedures

CONDITION: The City sent wire transfers to two recipients outside of the accounts payable process and entered them into the accounting system with a journal entry, circumventing the controls in place over wire transfers.

Status: Finding was resolved.



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2018-016 Significant Deficiency - Lack of Controls over the Employee Retirement System and Cost of Living Adjustments

CONDITION: There were cost of living adjustments approved for two beneficiaries of the retirement plan that were not paid during 2018. In January 2019, the errors were detected and additional payments were issued to the beneficiaries to correct for the underpayment during 2018.

Status: Finding was resolved.

2018-017 Material Noncompliance - Uninsured Bank Balances

CONDITION: Deposits held at four banks were not fully insured, causing the City to have exposure totaling \$9,330,787 as of December 31, 2018.

Status: Finding was resolved but see management letter comment 2019-002.



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2018-018 Misappropriations

CONDITION:

The City discovered a misappropriation of the City's public funds or assets from the City of Shreveport Water Department located at 139 Greenwood Road, Shreveport, LA 71103 in the amount of \$2,766. A complaint was received in reference to suspicious activity that was being conducted by an employee with the City of Shreveport Water and Sewerage Department, Lashaun Wheeler. The suspect in the misappropriation was adjusting water bills in order provide free water and sewerage utilities to themselves and others. The misappropriation is believed to have occurred during the period from August 1, 2014 through September 13, 2018. The employee believed to have committed the misappropriation is no longer employed by the City. The City notified the Shreveport Police Department about the misappropriation on September 14, 2018. An investigation was subsequently conducted by the Shreveport Police Department. An arrest warrant affidavit charging Ms. Lashaun Catrice Wheeler with Felony Theft, Louisiana Revised Statute 14:67, was submitted to the Caddo Parish District Attorney's office on October 30, 2018. An arrest warrant was signed by a Caddo judge and a bond was set the same day. The suspect turned themselves in at the Caddo Correctional Center on November 1, 2018 and appeared before a Caddo judge on December 20, 2018. The case has been continued until September 17, 2019 and has not been adjudicated as of the date of the Auditors' report. Restitution has not been made. No insurance claim was filed related to the misappropriation. The City notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523. The City's internal controls did not allow for the detection of the misappropriation in a timely manner. Subsequent to year end the City discovered a misappropriation in which a City Water and Sewerage zone supervisor and site supervisor collaborated and used City resources to install a concrete driveway and perform other concrete work at the zone supervisor's residence. The approximate value of the assets involved is \$3,302. City employees were also used to complete the projects. The misappropriation occurred between January 10, 2019 and June 12, 2019. The individuals are no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and both individuals were arrested on felony theft charges. The cases have not been adjudicated as of the date of the Auditors' report. Restitution has not been made. No insurance claim was filed related to the misappropriation. The City has notified the Louisiana Legislative



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Auditor in writing, as required by Louisiana Revised Statute 24:523. The City's internal controls did not allow for the detection of the misappropriation in a timely manner. Subsequent to year end the City discovered a misappropriation in which a City Water and Sewerage employee used City resources including gravel, dump trucks, and a backhoe to install a gravel driveway at their residence. The approximate value of the assets involved is \$22,088. The misappropriation occurred on or around July 29, 2019. The individual is no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and the individual was arrested on felony theft and unauthorized use of a movable charges. The case has not been adjudicated as of the date of the Auditors' report. The backhoe valued at \$20,000 was recovered. No insurance claim was filed related to the misappropriation. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523. The City's internal controls did not allow for the detection of the misappropriation in a timely manner.

Status: Reporting for these is complete.

2018-019 Material Weakness - Lack of Controls for Capital Asset Acquisitions and Capitalization

CONDITION: In performing expense analytics, explanations were given for activity during the year in certain accounts. In corroborating this explanation, CRI noted several significant fixed asset purchases during the year which was not recorded as property, plant, & equipment totaling approximately \$3,693,614.

Status: Finding was resolved.

2018-020 Material Weakness - Lack of Controls for Compensated Absences

CONDITION: Compensated absences accrued at year end did not include all City Police and Fire leave balances causing the liability to be materially understated. Police Department leave records are manually documented and stored on site. No electronic records are maintained that can be backed up in case of disaster or destruction of the manual records.

Status: Finding was resolved.



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2018-021 Significant Deficiency - Failure to Maintain Vendor Support for Financial Statement Documentation

CONDITION: The City of Shreveport was unable to locate two vendor files requested during testing.

Status: Finding was resolved.

2018-022 Material Weakness - Lack of Controls over Cash Disbursement Processing

CONDITION: An invoice totaling \$235,572.60 was copied and entered into the accounting software a second time causing the invoice to be paid twice.

Status: Finding was resolved.

2018-023 Noncompliance with Louisiana Local Government Budget Act

CONDITION: The City did not publish notice of certification that all required action related to the Local Government Budget Act has taken place.

Budgets for four funds were not in compliance with the requirements of the Louisiana Local Government Budget Act. The actual revenue of the Public Safety budget is 66% or \$1,765,025 less than the amended budgeted revenue, the actual revenue of the Community Development Fund is 37% or \$3,820,755 less than the amended budgeted revenue, the actual revenue of the Downtown Entertainment Economic Development Fund is 25% or \$29,621 less than the budgeted revenue, the actual revenue of the Environmental Grants Fund is 16% or \$46,823 less than the budgeted revenue.

Status: Finding was resolved.



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2018-024 Compliance - Monitoring Compliance with Contracts

CONDITION: The City has contracts whose provisions should be monitored for compliance and proper renewal. Specifically, the Convention Center Hotel did not have an annual audit conducted by a certified public accountant for the fiscal year ended December 31, 2018. The collection agreement for water and sewer has been in place since 2006 and should be reviewed and brought current.

Status: Finding was resolved.

2018-025 Material Weakness - Water and Sewer Billing System, Sales Tax Collections, and Materially Misstated Water and Sewer Financial Statements

CONDITION: The Water and Sewerage Department previously charged sales taxes that were not consistent with L.R.S. 47:305(D)(1)(c) for sales of water for nonresidential use and improperly recorded these billings and collections as revenue. The Finance Department was aware of these errors and did not take action to correct the accounts or activities.

Status: Finding was resolved.

2018-026 Significant Deficiency - Lack of Controls over Sales and Use Tax Reconciliations

CONDITION: Sales Tax Charges for the water and sewer department, although being improperly charged on Sewerage charges, were not reconciled and remitted to the State as required by State law.

Status: Finding was resolved.

2018-027 Significant Deficiency - Improper Account Classification

CONDITION: Sales tax charges for Water sales and previously sewerage charges are not properly coded to sales tax liability accounts.

Status: Finding was resolved.



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Corrective Action Plan **For the Year Ended December 31, 2019**

Person(s) responsible for corrective actions on all findings, unless noted otherwise in that finding:

Angela Duncan, Deputy Director of Finance
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5400

Ben Hebert, Controller
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5615

Financial Statement Findings Reported in Accordance with Governmental Auditing Standards

2019-001 Material Weakness - Lack of Controls for Cash and Investment Account Reconciliations and Review

CONDITION:

We noted that:

- a) the Operating and Payroll Bank reconciliations were not provided upon request (June 16, 2020) indicating they were not completed timely
- b) the Operating, Payroll and Workman's Compensation Bank accounts reconciliations were not prepared correctly and contained significant errors or omissions

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: With respect to timeliness, Accounting personnel note that the reconciliation is affected by many different funds; and often information regarding both deposits and debits (NSF, voids, etc.) are not provided to the Treasury accountant timely; requiring research and delays in completion. Notwithstanding, every effort is made to complete the reconciliation within the month following the bank's statement. Insufficient or no training was given when the present system was implemented; and little or no training has been received since. The Treasury Accountant reviews each bank statement for items that might be fraudulent or inappropriate, and calls these to the supervisor's attention as found to ensure timely action will be taken as necessary. A bank reconciliation module was purchased with the present system; but personnel were unable to utilize it. New software systems are implemented by departments with no input from Accounting, or training in bringing forward the accounting related transactions generated by them, the recently implemented Water and Sewer system (UMBS) is a prime example. As the Division moves forward, every effort to include copies of items supporting reconciling items will be included within the reconciliation files.



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The Controller or his deputy has begun performing the final review of the bank accounts, and this will continue going forward. As necessary, the Controller will also be involved in the reconciliation process and provide additional training.

ANTICIPATED COMPLETION DATE: Immediately

2019-002 Significant Deficiency - Journal Entry made by Director of Finance without support

CONDITION: A journal entry in the amount of \$273,250 was posted to the general ledger with no supporting documentation or approval. It could not be determined if the journal entry was proper. The journal entry was created by the former Director of Finance contrary to procedure.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: As noted in your finding, this entry (\$273,250.39) was prepared and posted by the prior Director of Finance. We know that you tested a sample of journal entries, but this is the only one identified. We have discussed this with several of the staff accountants, who report that the former Director of Finance never posted journal entries, except in this instance. They report he usually came to one of them; and asked them to make a journal entry while giving them a copy of a spread sheet he had prepared to support the entry. This entry was made very shortly prior to his retirement on December 31. We believe that he made the entry himself because his time was so short; and he wanted to positively know that it was done. We believe that a spread sheet supporting the entry exists, or did exist in his computer. We are searching his computer contents (which we still have access to) with the expectation of discovering the support. In any event, the former Director of Finance would have been the one to approve the entry. Some effort should have been made to locate backup at the time the entry was discovered; but apparently was not done. Finance Administration has directed the IT Department to set controls within the system to deny the CFO, Deputy Director, and Controller access to make journal entries. IT has confirmed that this control is now in place. Finance Administration now has only the ability to view and approve journal entries.

ANTICIPATED COMPLETION DATE: Immediately



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2019-003 Material Weakness – Materially understated Claim liabilities

CONDITION:

The Risk department does not update the claims/litigation data regularly and specifically at year end with current data from the attorneys engaged by the City to represent the City in litigation, including open/close status, ensuring each claim record maintained is properly identified by the type of claim and updated ranges of liability and estimates of legal costs to defend the City. In addition, testing of claims and litigation census data prior to submission to the actuary is not performed which could identify the database errors.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The Accounting Division has no control over the maintenance of the claims litigation listings. Accounting is in the process of working with the City Attorney and the Senior Risk Manager to develop a unified approach to the development and maintenance of these records and develop a methodology for comparing and testing outstanding claims or potential claims for future years.

ANTICIPATED COMPLETION DATE: December 31, 2020



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2019-004 Significant Deficiency – Grant Revenue

CONDITION:

During testing of grant revenue it was noted that revenue for two grants was misstated. Expenditures for fourth quarter salaries and benefits totaling \$24,864 related to the DARE grant were miscoded as general fund expenditures. As a result, the grant expenditures and revenues were understated by this amount. Unearned revenue in the amount of \$34,985 for an advance draw of grant funds related to the Federal Justice Assistance Grant was improperly recognized as revenue for the fiscal year.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The Accounting Division has made every effort to ensure that the data recorded in the various grants is correct. Both the Police Department and Community Development have personnel dedicated to the administration of federal and state grants awarded their departments. They control the drawdowns and expenditures of these grant funds. Acquiring proper, timely information from the Department administrators is almost impossible. Accounting will meet with the Chief Administrative Officer and the appropriate Department Heads to discuss these difficulties and seek and implement solutions.

ANTICIPATED COMPLETION DATE: December 31, 2020.



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2019-005 Material Weakness – Material Unrecorded Liabilities and Emergency Work Contracts

CONDITION: The City did not identify and properly accrue as liabilities various invoices that are material to their respective funds at year end including liabilities from “emergency” sewer work.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The City’s Purchasing Manual did not reflect the State’s Bid Law. The Manual was followed; and consequently the results were not in compliance with the State Law. The Purchasing Manual has been revised to properly reflect the State’s bid law; and all future emergency contracts are expected to meet the State’s bid law requirements. The invoices issued by contractors performing the “emergency” work were held in by the office of the Water and Sewerage Director. These invoices, which exceeded \$8 million, were not provided to Accounting until late March or early April. While this finding is a carryover of a prior finding, the “emergency” contracts exacerbated the magnitude of the finding. The Finance Director left the City’s employ on December 31, 2019; and there was not any note or memo left to trigger the solution stated. The Accounting Division’s normal time to close the year is the end of the succeeding February. At the end of February, the staff reviews payments made after 01/01/2020 to ascertain if any payments made after the year end should have been accrued in the prior year; and accrues them appropriately, giving a list of these accruals to the auditors.

ANTICIPATED COMPLETION DATE: Immediately



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2019-006 Misappropriations

CONDITION:

The City discovered a misappropriation in which a City Water and Sewerage zone supervisor and site supervisor collaborated and used City resources to install a concrete driveway and perform other concrete work at the zone supervisor's residence. The approximate value of the assets involved is \$3,302. City employees were also used to complete the projects. The misappropriation occurred between January 10, 2019 and June 12, 2019. The individuals are no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and both individuals were arrested on felony theft charges. The cases have been set for trial in Caddo District Court on November 5, 2020. Restitution has not been made. An insurance claim was filed related to the misappropriation; and the City has received \$2,302 (the amount of the loss minus the deductible of \$1,000). The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

The City discovered a misappropriation in which a City Water and Sewerage employee used City resources including gravel, dump trucks, and a backhoe to install a gravel driveway at their residence. The approximate value of the assets involved is \$22,088. The misappropriation occurred on or around July 29, 2019. The individual is no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and the individual was arrested on felony theft and unauthorized use of a movable charges. The case has been set for trial in Caddo District Court on January 25, 2021. The backhoe valued at \$20,000 was recovered. An insurance claim was filed related to the misappropriation; and the insurance carrier has approved payment of \$1,088 which has not yet been received. The equipment claim is with a different carrier; and the claim has not yet been finalized. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

The City discovered a misappropriation when a former City employee and an accomplice were arrested while in the process of purchasing fuel with a stolen City Fuelman card on October 16, 2019. The former City employee was in possession of three stolen Fuelman cards that were originally issued for vehicles in the Solid Waste Division of Public Works. The former City employee and his accomplice were indicted by a Federal grand jury for credit card fraud and aggravated identity theft. According to the indictment, there were over \$400,000 in unauthorized transactions over a two and one half year period. The case is set for trial in the Federal District Court for Western Louisiana on March 8, 2021. An insurance claim was filed; and the City has received \$57,281. The claim payout was limited by the time that the misappropriation existed prior to discovery. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.



CITY OF SHREVEPORT

P.O. BOX 31109 SHREVEPORT, LA 71130 • 505 TRAVIS STREET SHREVEPORT, LA 71101

Website: www.shreveportla.gov

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: Upon discovery of the Water and Sewerage misappropriations, the Director put in place a requirement for the Superintendent of the Field Operations Division to review all work orders initiated each day to ensure they were appropriate and properly documented. Additionally, the Director implemented policies requiring a log of use for each major piece of equipment; and review and approval of the logs by the Superintendent or his Deputy weekly. Review and approval are demonstrated by signature of the approving person and the date approved. Discrepancies and inappropriate usage are reported to the Director as they are encountered.

Upon discovery of the Fuelman misappropriation the City took immediate action to develop and implement policies and procedures to obviate future losses. These included the following: All pin numbers were immediately cancelled and reissued; and all fueling cards were replaced. Updated lists of users were provided by Department heads and procedures to maintain and update the lists were established. Restrictions were placed on the card use to deny fueling after 10 p.m. and before 4 a.m. except for police and fire vehicles. Other restrictions were also implemented.

Policies and procedures related to PIN numbers, notifications at termination or resignations of employees, and use of odometer readings in addition to PINs were implemented. All City vehicles are now required to use the City refueling sites, with exceptions for public safety vehicles. The weekly Fuelman invoices must now be reviewed and approved by two Departmental employees designated for this task. Exception reports provided by Fuelman must be explained and approved, or reported as suspicious occurrences to Departmental management. Finally, all PINs will be cancelled and reissued every six months. PINs that have not been utilized in the previous six months will be cancelled and not reissued. Department heads are provided an annual report of all personnel holding PINs and identifying each vehicle's assigned card. Department heads are required to provide an acknowledgement of the report and confirm or remove the users and cards as necessary and appropriate within three days of its receipt.

ANTICIPATED COMPLETION DATE: December 31, 2019



CITY OF SHREVEPORT

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2019-007 Material Weakness - Lack of Controls over the Preparation and Review of the Schedule of Federal Expenditures (SEFA)

CONDITION:

For five years, the Schedule of Expenditures of Federal Awards prepared by the auditee has included inaccurate information, omitted federal awards, misclassified federal awards into the wrong program and was not properly reconciled the expenditures to the underlying accounting records. Clusters of programs were not properly identified and reported in the schedule.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The Finance Administration will meet with the appropriate Department heads and CAO as noted in its response to the deficiency reported at 2019-004. In coordination with that effort the City will empower the Accountant charged with maintaining the records of the various grants and preparing the Schedule of Expenditures of Federal Awards to provide Finance Administration with regular updates on the progress of the Departments in providing timely and accurate information. The Administration will provide additional training to the Accountant as necessary and appropriate to ensure that they are able to fulfill their responsibilities related to the preparation of the Schedule of Expenditures of Federal Awards; and maintenance of the underlying accounts and documentation supporting that Schedule.

ANTICIPATED COMPLETION DATE: Immediately



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Shreveport, LA 71105

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Management Letter

The Honorable Adrian Perkins, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated November 12, 2020. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the City's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and the provisions of the Uniform Guidance.

As a part of our examination, we have issued our report on the financial statements, dated November 12, 2020, and our report on internal control over financial reporting and compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards and on compliance for each major program and internal control over compliance required by the Uniform Guidance dated November 12, 2020.

During the course of our examination, we became aware of the following matters which represent immaterial deviations of compliance or suggestions for improved internal controls:

MLC 2019-001 Obsolete inventory

Observation:

Inventory balances reported should accurately reflect usable inventory balances at year end. Policies and procedures should be in place to ensure review and disposal of obsolete inventory at year end. Perpetual inventory records should be adjusted for obsolete inventory annually. During the inventory observation for Fire Maintenance, CRI noted approximately \$20,000 - \$30,000 of air packs included in inventory which are unusable. Per the EVTII, these have been included in inventory for the past three years and they are waiting for Chief of Special Operations to approve the sale of these at an auction or to a vendor who can recycle and use them.

Recommendations:

CRI recommends the City remove obsolete inventory from the accounting records as soon as identified and implement a process going forward to properly remove obsolete inventory when identified prior to year-end.

Views of responsible officials and corrective actions:

We note that on the Inventory instruction memo in Section C (d) the tag writer's responsibility is to "identify any damaged or obsolete inventory, notate on inventory count sheet and ascertain its physical segregation." We propose to provide a much tighter control over the inventory process through earlier planning, instructional meeting with counters and tag writers, timing of the count, and accurate control of the receipts and disbursements of inventory between the actual count date and the end of the year (12/31) date. We will plan all the inventory activities in conjunction with Department Heads, Internal Audit, Finance (Accounting) and External Audit.

MLC 2019-002 Pledged Securities

Observation:

As required by Louisiana Revised Statutes 39:1211 through 39:1245, all deposits are required to be insured or collateralized. Deposits must be secured by federal deposit insurance or the pledge of securities owned by the financial institution. Deposits held at one bank were not fully insured, causing the City to have exposure totaling \$220,850

Recommendations:

We recommend that the City review the bank balances and pledged securities monthly to ensure that all balances are appropriately secured.

Views of responsible officials and corrective actions:

Accounting will adopt a policy immediately of sending a questionnaire at the end of each month requiring them to provide positive assurance that they are in compliance for that month. The offending bank's account is held in a third party's name, although the funds are provided by the City. The arrangement governing this account will terminate at the end of 2020 and all funds remaining in the account will be refunded to the City.

MLC 2019-003 Budget Non-Compliance

Observation:

R.S. 39:1311 requires that the governing authority must adopt a budget amendment if there is a 5% or greater shortage in revenue or a 5% or greater overage in expenditure or if there is a 5% or greater variance in the actual fund balance at the beginning of the year. While performing procedures related to budgets, we noted two budgets had actual revenue below the budgeted revenue by more than 5%. The actual revenue of the Public Safety Grants Fund budget is 26% or \$545,275 less than the amended budgeted revenue and the actual revenue of the Environmental Grants Fund is 87% or \$114,449 less than the budgeted revenue.

Recommendations:

We recommend that the City regularly monitor budget to actual results, notify the governing authority of variances in total revenues and expenditures of 5% when required, and amend budgets as necessary to ensure compliance with the Louisiana Local Government Budget Act.

Views of responsible officials and corrective actions:

The City concurs with the finding. The City will implement procedures with the Assistant CAO to more closely monitor the budget.

MLC 2019-004 Ethics Training

Observation:

R.S. 42:1170A requires all public employees annual take one hour ethic course. In 2019, the City did not have evidence of ethics training for one of sixty employees selected for testing.

Recommendations:

We recommend that the City implement policies and procedures to properly ensure all employees obtain the required ethics training annually and provide the City with evidence of their compliance.

Views of responsible officials and corrective actions:

We concur. Ethics training was not performed for the employees noted in your testing. We will ensure that all will be done in 2020 by requesting from every department at the beginning of December a declaration that they have confirmed compliance by all employees of their respective Department. This will be followed up with an inquiry to HR (the custodian of the records) that they have records of completion for all employees or for all except named employees who will be followed up through their Departments. HR will implement a reminder email on the first Monday of each month to all Department heads reminding them of the need for employees to complete their ethics training for the year.

We recommend management address the foregoing issues as an improvement to operations and the administration of public programs. We are available to further explain the suggestion or help implement the recommendation.

This report is intended solely for the information and use of the Mayor and members of the City Council of the City of Shreveport, management, others within the City and the Louisiana Legislative Auditor and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
November 12, 2020



**INTERNAL AUDIT
OFFICE**

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Leanis L. Steward
City Internal Auditor

**REPORT TO THE CITY COUNCIL AND
LOUISIANA LEGISLATIVE AUDITOR
BY THE CITY INTERNAL AUDITOR**

**INDEPENDENT INTERNAL AUDITORS'
REPORT ON APPLYING AGREED-UPON
PROCEDURES FOR THE YEAR ENDED
DECEMBER 31, 2019**

**INTERNAL AUDIT REPORT
(IAR) 280120-02**

November 12, 2020

Report Highlights	Page(s)
• Exceptions were reported for 4 of the 13 procedures	3,4,5,7
• No exceptions were reported for 9 of the 13 procedures	5 - 8



The Council
City of Shreveport

Leanis L. Steward, CPA, CIA
City Internal Auditor
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November 12, 2020

Councilman James Flurry
Chairman, Shreveport City Council

Dear Councilman Flurry:

Subject: IAR 280120-02 – Independent Internal Auditors' Report on Applying Agreed-Upon Procedures for the Year Ended December 31, 2019

Attached please find the report mentioned above. Management comments are included in the report.

Sincerely,

Leanis L. Steward, CPA, CIA
City Internal Auditor

ts



Independent Internal Auditors' Report On Applying Agreed-Upon Procedures For the Year Ended December 31, 2019

City of Shreveport City Council Members
Shreveport, Louisiana
And the Louisiana Legislative Auditor:

We have performed the procedures enumerated below, which were agreed to by management of the City of Shreveport (City) and the Louisiana Legislative Auditor (LLA) on the control and compliance (C/C) areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2019 through December 31, 2019. The City's management is responsible for those C/C areas identified in the SAUPs.

This agreed-upon procedures engagement was conducted in accordance with United States generally accepted government auditing standards which incorporate attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

The procedures and associated findings are as follows.



**PROCEDURES TO BE PERFORMED IN CONNECTION WITH
LOUISIANA LEGISLATIVE AUDITOR STATEWIDE AGREED-UPON
PROCEDURES**

Agreed - Upon Procedures	Results of Procedures
Written Policies and Procedures	
<p>1. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):</p> <p>a) Budgeting, including preparing, adopting, monitoring, and amending the budget.</p> <p>b) Purchasing, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.</p> <p>c) Disbursements, including processing, reviewing, and approving.</p> <p>d) Receipts/Collections, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).</p> <p>e) Payroll/Personnel, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.</p> <p>f) Contracting, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.</p> <p>g) Credit Cards (and debit cards, fuel cards, P-Cards,</p>	<p>The following was noted during review of the written policies and procedures:</p> <p>a) No exceptions noted in the procedures performed.</p> <p>b) No exceptions noted in the procedures performed. However, the procedure needs to be revised or rewritten to improve clarity.</p> <p>Management Response: Purchasing policies and procedures were updated as of July 31, 2020; and have now been implemented</p> <p>c) No exceptions noted in the procedures performed.</p> <p>d) No exceptions noted in the procedures performed. However, the procedure needs to be updated. The effective date of the procedure is 1980.</p> <p>Management Response: These policies and procedures are in the process of being updated; and are scheduled for completion by September 30, 2020.</p> <p>e) No exceptions noted in the procedures performed.</p> <p>f) No exceptions noted in the procedures performed.</p> <p>g) No exceptions noted in the procedures performed.</p>



Agreed - Upon Procedures	Results of Procedures
<p>if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).</p> <p>h) Travel and expense reimbursement, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.</p> <p>i) Ethics, including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy.</p> <p>j) Debt Service, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.</p> <p>k) Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.</p>	<p>h) No exceptions noted in the procedures performed.</p> <p>i) Policy does not address a system to monitor possible ethics violations nor a requirement that all employees annually sign attesting they have read the ethics policy.</p> <p>Management Response: HR has implemented a system to track compliance with the State statutes. Additional procedures and policies are being considered to monitor potential violations; and to establish a City ethics policy including annual verification of policy knowledge and adherence.</p> <p>j) No exceptions noted in the procedures performed.</p> <p>k) Policy does not address periodic testing/verification that backups can be restored nor timely application of available system and software updates. Also, the policy needs to be updated.</p> <p>Management Response: We have been in contact with IT regarding the critical need to meet the Recovery and Continuity Plan as outlined in this section.</p>
Bank Reconciliations	
<p>2. Obtain a listing of client bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the</p>	



Agreed - Upon Procedures	Results of Procedures
<p>corresponding bank statement and reconciliation for selected each account, and observe that:</p> <p>a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);</p> <p>b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and</p> <p>c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.</p>	<p>a) No exceptions noted in the procedures performed.</p> <p>b) No exceptions noted in the procedures performed.</p> <p>c) The March 2019 Workman's Compensation Bank Reconciliation did not include documentation reflecting research of outstanding checks older than 12 months. However, as of June 11, 2020 checks have been voided.</p> <p>Management Response: Policies and procedures for the Accounting Division are being updated with an expected completion date of September 30, 2020. Timely review and disposition of outstanding items are being included in the updated P & P Manual.</p>
Collections (excluding EFTs)	
<p>3. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).</p>	<p>No exceptions noted in the procedures performed.</p>
<p>4. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e. 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:</p> <p>a) Employees that are responsible for cash collections do not share cash drawers/registers.</p> <p>b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g. pre-</p>	<p>No exceptions noted in the procedures performed.</p>



Agreed - Upon Procedures	Results of Procedures
<p>numbered receipts) to the deposit.</p> <p>c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.</p> <p>d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.</p>	
<p>5. Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.</p>	<p>No exceptions noted in the procedures performed.</p>
<p>6. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #2 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:</p> <p>a) Observe that receipts are sequentially pre-numbered.</p> <p>b) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.</p> <p>c) Trace the deposit slip total to the actual deposit per the bank statement.</p> <p>d) Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100).</p> <p>e) Trace the actual deposit per the bank statement to the general ledger.</p>	<p>No exceptions noted in the procedures performed.</p>



Agreed - Upon Procedures	Results of Procedures
Credit Cards/Debit Cards/Fuel Cards/P-Cards	
<p>7. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards), for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.</p>	<p>No exceptions noted in the procedures performed.</p>
<p>8. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:</p> <p>a) Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing, by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.)]</p> <p>b) Observe that finance charges and late fees were not assessed on the selected statements.</p>	<p>a) There was no evidence of review/approval of the December 2019 monthly statements for 2 travel credit cards.</p> <p>There were no exceptions regarding fuel card monthly statement reviewed. However, Internal Audit was made aware of potentially fraudulent transactions that occurred during Year 2019 on a fuel card issued to an employee in the Public Works Department, Solid Waste Division.</p> <p>Management Response: The updated policies and procedures will provide more stringent review and approval regimen for travel card statements. Finance is aware of the fuel card issues; and will include additional oversight over the approval and payment of these bills.</p> <p>b) No exceptions noted in the procedures performed.</p>
<p>9. Using the monthly statements or combined statements selected under #8 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e. each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only).</p>	<p>There was no documentation of business/public purposes or receipts for transactions on the December 2019 monthly statements for 2 travel credit cards.</p> <p>Management Response: As noted above, a more stringent approval regimen for travel card expenses is coming; and it will include review of business or public purposes for travel. If the business purpose of the travel or expenditure is not included with the statement and receipts, the accounts payable person will request a statement of purpose from the traveler.</p>



Agreed - Upon Procedures	Results of Procedures
Payroll and Personnel	
10. Obtain a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.	No exceptions noted in the procedures performed.
11. Randomly select one pay period during the fiscal period. For the 5 employees/officials selected under #10 above, obtain attendance records and leave documentation for the pay period, and: a) Observe that all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, an elected official is not eligible to earn leave and does not document his/her attendance and leave. However, if the elected official is earning leave according to policy and/or contract, the official should document his/her daily attendance and leave). b) Observe that supervisors approved the attendance and leave of the selected employees/officials. c) Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.	No exceptions noted in the procedures performed.
12. Obtain a listing of those employees/officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees/officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employee/officials' cumulative leave records, and agree the pay rates to the employee/officials' authorized pay rates in the employee/officials' personnel files.	No exceptions noted in the procedures performed.
13. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.	No exceptions noted in the procedures performed.



IAR 280120-02
June 25, 2020

Prepared By:

Tamika Ford

Tamika Ford, CIA
Staff Auditor III

Nadia Dunams by 37

Nadia Dunams, CIA
Associate Auditor

Approved By:

Leanis L. Steward

Leanis L. Steward, CIA, CPA
City Internal Auditor

ts

c: Mayor
CAO
City Attorney
City Council
Clerk of Council
Carr, Riggs & Ingram
CFO