



A GALVANIZED INNOVATIVE APPROACH TO LEADING
EXCELLENCE PLANNING SOLUTIONS, INC.
(A.G.I.L.E. Planning Solutions, Inc.)

Accountant's Review and Attestation Reports,
With Financial Statements and
Notes To the Financial Statements
As of And For The Year Ended December 31, 2024

WHARTON CPA, LLC

A.G.I.L.E. Planning Solutions, Inc.
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WHARTON CPA, LLC

Brendel Wharton, CPA

INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Board of Directors of
A.G.I.L.E. Planning Solutions, Inc.
New Orleans, Louisiana

I have reviewed the accompanying statement of financial position of A.G.I.L.E. Planning Solutions, Inc. (a non-profit corporation) as of December 31, 2024, and the related statement of activities, functional expenses, and cash flows for the year then ended. A review includes primarily applying analytical procedures to management's financial data and making inquiries of agency management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, I do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

My responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants, and the standards applicable to review engagements contained in *Government Auditing Standards*, issued by the United States Comptroller General. Those standards require me to perform procedures to obtain limited assurance as a basis for reporting whether I am aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. I believe that the results of my procedures provide a reasonable basis for my conclusion.

I am required to be independent of A.G.I.L.E. Planning Solutions, Inc. and to meet my other ethical responsibilities, in accordance with the relevant ethical requirements related to my review.

Accountant's Conclusion

Based on my review, I am not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Other Matter Paragraph

As discussed with management, I noted that the organization did not hold board meetings during the year ended December 31, 2024, and therefore no minutes or formal approvals of financial statements or significant transactions were available for my review. The absence of active board oversight represents a weakness in governance and internal control. My conclusion is not modified with respect to this matter.

The accompanying schedule of compensation, benefits, and other payments to the agency head are presented for purposes of additional analysis and is not a required part of the financial statements. The information is the representation of management. I have reviewed the information and, based on my review, I am not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. I have not audited the supplementary information and, accordingly, do not express an opinion on such information.

Other Required Communications

This matter has been communicated to management and those charged with governance. Management has indicated its intent to resume regular board meetings and maintain formal minutes in the future to strengthen oversight and accountability.

Wharton CPA, LLC

Wharton CPA, LLC
New Orleans, Louisiana
October 8, 2025

A.G.I.L.E. Planning Solutions, Inc.
Statement of Financial Position
As of December 31, 2024

<u>Assets</u>	
Cash	\$ 191,470
Grants Receivable	282,171
	<hr/>
Total Assets	\$ 473,641
	<hr/>
<u>Liabilities and Net Assets</u>	
Liabilities	
Accounts Payable	\$ 26,141
Credit Cards	12,480
	<hr/>
Total Liabilities	\$ 38,621
<u>Net Assets</u>	
Without Donor Restrictions	123,613
With Donor Restrictions	311,407
	<hr/>
Total Net Assets	435,020
	<hr/>
Total Liabilities and Net Assets	\$ 473,641
	<hr/>

The accompanying notes are an integral part of these financial statements.

A.G.I.L.E. Planning Solutions, Inc.
Statement of Activities
For the Year Ended December 31, 2024

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
SUPPORT AND OTHER REVENUES:			
Government Grants	\$ -	255,902	\$ 255,902
Foundation and Trust Grants	282,445	-	282,445
Contract Revenue	52,600	-	52,600
Donations	13,662	-	13,662
Net Assets Released from Restrictions	<u>273,268</u>	<u>(273,268)</u>	<u>-</u>
Total support and other revenues	<u>621,975</u>	<u>(17,366)</u>	<u>604,609</u>
Functional Expenses			
Baton Rouge Community Street Team	714,176	-	714,176
Management & General	<u>70,978</u>	<u>-</u>	<u>70,978</u>
Total Expenses	785,154	-	785,154
Change in Net Assets	<u>(163,179)</u>	<u>(17,366)</u>	<u>(180,545)</u>
Net Assets At Beginning Of Year	<u>286,792</u>	<u>328,773</u>	<u>615,565</u>
Net Assets At End Of Year	<u><u>\$ 123,613</u></u>	<u><u>\$ 311,407</u></u>	<u><u>\$ 435,020</u></u>

A.G.I.L.E. Planning Solutions, Inc.
Statement of Functional Expenses
For the Year Ended December 31, 2024

Account	Baton Rouge Community Street Team	Management & General	Total Expenses
Payroll Expenses	\$ 1,133	\$ -	\$ 1,133
Advertising & Marketing	2,625	16,100	18,725
Bank Charges & Fees	-	240	240
Grants & Awards	7,736	-	7,736
Computer & Internet	70	2,139	2,209
Staff Training & Development	306	-	306
Contract Services	621,680	1,526	623,206
Dues & Subscriptions	298	-	298
Rent, Parking, Utilities	12	-	12
Insurance Expense	381	-	381
Meals & Entertainment	2,048	-	2,048
Office Supplies	-	9,673	9,673
Books, Subscriptions, Reference	-	-	-
Supplies	9,182	1,967	11,149
Telephone, Telecommunications	5,649	678	6,327
Website/Technology	42,214	-	42,214
Professional Fees	1,562	38,655	40,217
Wellness and Events	1,169	-	1,169
Conference and Meetings	1,055	-	1,055
Travel Expense	17,056	-	17,056
Total Expenses	<u>\$ 714,176</u>	<u>\$ 70,978</u>	<u>\$ 785,154</u>

See Independent Accountant's Review Report.

A.G.I.L.E. Planning Solutions, Inc.
Statement of Cash Flows
For the Year Ended December 31, 2024

Cash Flows From Operating Activities:

Changes in Net Assets	\$ (180,545)
Adjustments to Reconcile Net Revenues over Expenditures to Net Cash Provided by Operating Activities	
Changes in Operating Assets and Liabilities	
Grants Receivable	130,829
Credit Cards	12,480
Accounts Payable	<u>10,280</u>
Net Cash Provided by Operating Activities	(26,956)

Cash Flows From Investing Activities:

Purchase/Sale of Investments, Securities, and Fixed Assets	<u>-</u>
Net Cash Used by Investing Activities	-

Cash Flows From Financing Activities:

Net Cash Provided by Financing Activities	<u>-</u>
Net Cash Decrease for Period	(26,956)
Cash, At Beginning of Period, January 1, 2024	<u>218,426</u>
Cash, At End of Period, December 31, 2024	<u><u>\$ 191,470</u></u>

Supplemental Disclosures of Cash Flow Information

Cash paid during the year for:

Interest	<u><u>\$ -</u></u>
Income Taxes	<u><u>\$ -</u></u>

See Independent Accountant's Review Report.

A.G.I.L.E. Planning Solutions, Inc.
Notes to the Financial Statements
For the Year Ended December 31, 2024

1. Summary of Significant Accounting Policies

General – A.G.I.L.E Planning Solutions is a non-profit organization located in Baton Rouge, Louisiana. A.G.I.L.E Planning Solutions’ goal is to maintain a sustainable eco-system that contributes and safeguards the social innovation, positive transformation, and efficacy of underserved communities.

Basis of Accounting – A.G.I.L.E Planning Solution’s financial statements are prepared on the accrual basis of accounting, whereby revenue is recorded when earned and expenses are recorded when incurred.

Furniture and Equipment – Improvements which significantly extend the useful life of an asset and purchases of buildings, land, furniture and equipment are capitalized. The straight-line method of depreciation is used for the assets owned by A.G.I.L.E Planning Solutions.

Income Taxes – A.G.I.L.E Planning Solutions has been determined to be tax exempt under Section 501 (c) 3 of the Internal Revenue Code. Tax years 2022, 2023, and 2024 remain open for potential examination of taxing authorities. The agency’s financial exposure would exist as it relates to potential unrelated business income.

Use of Estimates- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures in the financial statements and accompanying notes. Accordingly, actual results could differ from those estimates.

Functional Expenses – Expenses are charged to each program based on direct expenditures incurred. Any expenditure not directly chargeable is allocated to a program based on management’s estimates.

Cash - Cash is comprised of cash on hand and in banks.

2. **Net Assets** - Financial Accounting Standards Board (FASB) Accounting Standards Codification “ASC” 958, Not-for-Profit Entities, requires net assets and changes in net assets be reported for in two classifications. A description of the two types of Net Assets categories is described below:

Net Assets with donor imposed restrictions – Gifts of cash and other assets which have donor imposed restrictions or requirements that limit the use of the donation. A donor restriction ends when a time restriction is met or a purpose restriction is accomplished. As restrictions are met, assets are reclassified as unrestricted net assets.

Net Assets without donor imposed restrictions – Gifts of cash and other assets absent of donor imposed restrictions.

As of December 31, 2024, A.G.I.L.E Planning Solutions had both net assets with and without donor imposed restrictions.

A.G.I.L.E. Planning Solutions, Inc.
Notes to the Financial Statements (Continued)
For the Year Ended December 31, 2024

Net Assets (Continued) - Amounts received with donor stipulations that limit the use of the donated assets are reported as restricted support. When the donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restriction and are reported in the statement of activities as net assets released from restrictions.

Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized.

3. Program Revenue-Programs, consulting fees, and exchange-type grants and contracts, revenue is recognized when earned in accordance with ASC 606, Revenue from Contracts with Customers. Program fees and payments under exchange-type grants and contracts received in advance are deferred to the applicable period in which the related services are performed or expenditures are incurred, respectively.

4. Grant Receivable – Grant receivable consists of billings on cost reimbursement contracts that were unpaid at December 31, 2024.

5. Economic Dependency-A.G.I.L.E Planning Solutions receives its funding from government grants. The continuance of this program is dependent upon the agency’s ability to gain renewal of contracts and grants as well as to obtain new funding.

6. Board of Directors Compensation-The Executive Director of the agency also serves as the Board Chairperson. There were payments made to the Executive Director and Board Chairperson in the amount of \$101,681.51 during the year ended December 31, 2024 for contract services.

7. Subsequent Events – Management has evaluated subsequent events through the date that the financial statements are available to be issued, October 8, 2025, and determined that no events occurred that require disclosure. No subsequent events occurring after this date have been evaluated for inclusion in these financial statements.

SUPPLEMENTAL INFORMATION

A.G.I.L.E. Planning Solutions, Inc.

Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer

Year Ended 2024

Agency Head Name: **Sateria Tate-Alexander**

Purpose	Amount
Salary	101,681.51
Benefits-insurance	
Benefits-retirement	
Benefits-Other	
Car allowance	
Vehicle provided by government	
Per diem	
Reimbursements	
Travel	
Registration fees	
Conference travel	
Continuing professional education fees	
Housing	
Unvouchered expenses*	
Special meals	
Total	101,681.51

*an example of an unvouchered expense would be a travel advance

LOUISIANA ATTESTATION QUESTIONNAIRE
(For Attestation Engagements of Quasi-public Agencies)

8/14/25 (Date Transmitted)

Wharton CPA, LLC (CPA Firm Name)
220 Decatur St. (CPA Firm Address)
New Orleans, LA 70130 (City, State Zip)

In connection with your engagement to apply agreed-upon procedures to the control and compliance matters identified below, as of 12/31/24 (date) and for the year then ended, and as required by Louisiana Revised Statute (R.S.) 24:513 and the *Louisiana Governmental Audit Guide*, we make the following representations to you.

Federal, State, and Local Awards

We have detailed for you the amount of federal, state, and local award expenditures for the fiscal year, by grant and grant year.

Yes [☒] No [] N/A []

All transactions relating to federal, state, and local grants have been properly recorded within our accounting records and reported to the appropriate state, federal, and local grantor officials.

Yes [☒] No [] N/A []

The reports filed with federal, state, and local agencies are properly supported by books of original entry and supporting documentation.

Yes [☒] No [] N/A []

We have complied with all applicable specific requirements of all federal, state, and local programs we administer, to include matters contained in the OMB Compliance Supplement, matters contained in the grant awards, eligibility requirements, activities allowed and unallowed, and reporting and budget requirements.

Yes [☒] No [] N/A []

Open Meetings

Our meetings, as they relate to public funds, have been posted as an open meeting as required by R.S. 42:11 through 42:28 (the open meetings law). **Note: Please refer to Attorney General Opinion No. 13-0043 and the guidance in the publication "[Open Meeting FAQs](#)," available on the Legislative Auditor's website to determine whether a non-profit agency is subject to the open meetings law.**

Yes [] No [] N/A [☒]

Budget

For each federal, state, and local grant we have filed with the appropriate grantor agency a comprehensive budget for those grants that included the purpose and duration, and for state grants included specific goals and objectives and measures of performance

Yes [☒] No [] N/A []

Reporting

We have had our financial statements reviewed in accordance with R.S. 24:513.

Yes [☒] No [] N/A []

We did not enter into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the agency was not in compliance with R.S. 24:513 (the audit law).

Yes [☒] No [] N/A []

We have complied with R.S. 24:513 A. (3) regarding disclosure of compensation, reimbursements, benefits and other payments to the agency head, political subdivision head, or chief executive officer.

Yes [☒] No [] N/A []

We have complied with R.S. 24:515.2 regarding reporting of pre- and post- adjudication court costs, fines and fees assessed or imposed; the amounts collected; the amounts outstanding; the amounts retained; the amounts disbursed, and the amounts received from disbursements.

Yes [☒] No [] N/A []

Prior-Year Comments

We have resolved all prior-year recommendations and/or comments.

Yes [] No [] N/A [X]

General

We acknowledge that we are responsible for the Agency's compliance with the foregoing laws and regulations and the internal controls over compliance with such laws and regulations.

Yes [☒] No [] N/A []

We acknowledge that we are responsible for determining that the procedures performed are appropriate for the purposes of this engagement.

Yes [☒] No [] N/A []

We have evaluated our compliance with these laws and regulations prior to making these representations.

Yes [☒] No [] N/A []

We have provided you with all relevant information and access under the terms of our agreement.

Yes [☒] No [] N/A []

We have disclosed to you all known noncompliance of the foregoing laws and regulations, as well as any contradictions to the foregoing representations.

Yes [☒] No [] N/A []

We are not aware of any material misstatements in the information we have provided to you.

Yes [☒] No [] N/A []

We have disclosed to you any communications from regulatory agencies, internal auditors, other independent practitioners or consultants, and others concerning noncompliance with the foregoing laws and regulations, including communications received during the period under examination; and will disclose to you any such communication received between the end of the period under examination and the date of your report.

Yes ☐ No ☐ N/A ☒

We will disclose to you, the Legislative Auditor, and the applicable state grantor agency/agencies all known noncompliance and other events subsequent to the date of this representation and the date of your report that could have a material effect on our compliance with laws and regulations and the internal controls with such laws and regulations, or would require adjustment or modification to the results of the agreed-upon procedures.

Yes ☐ No ☒ N/A ☐

The previous responses have been made to the best of our belief and knowledge.

_____	Secretary	_____	Date
_____	Treasurer	_____	Date
Signature: <u>Sateria Tate</u>	President	16/09/25	Date
<small>Sateria Tate (Oct 2, 2025 20:23:20 CDT)</small>			
Email: sateriata@agileps.org			

A.G.I.L.E. Planning Solutions, Inc.
Schedule of Findings and Questioned Costs
For the Year Ended December 31, 2024

2024-1 Late Report Filing

Condition: The agency did not complete its reporting requirements within the timeframe set by the Louisiana State audit law.

Criteria: The Louisiana State audit law (LRS 24:513) requires the agency to complete its reporting requirements to the State within six (6) months following the end of its fiscal year.

Cause: A previously engaged CPA did not complete the review attestation timely and the agency had to engage a different CPA.

Effect: The review attestation is late and not in compliance with State reporting requirements timeline.

Recommendation: It is recommended that the Agency meet its reporting obligations under the Louisiana State audit law.

Note: This is a repeat finding from the prior year.



A.G.I.L.E. Planning Solutions, Inc.
Independent Accountant's Report
on Applying Agreed-Upon Procedures

To the A.G.I.L.E. Planning Solutions, Inc. and the Louisiana Legislative Auditor:

I have performed the procedures enumerated below, which were agreed to by the A.G.I.L.E. Planning Solutions, Inc. and the Louisiana Legislative Auditor (the specified parties), on the Agency's compliance with certain laws and regulations contained in the accompanying Louisiana Attestation Questionnaire during the fiscal year ended December 31, 2024, as required by Louisiana Revised Statute 24:513 and the *Louisiana Governmental Audit Guide*. The Agency's management is responsible for its financial records and compliance with applicable laws and regulations. The sufficiency of these procedures is solely the responsibility of the specified parties. Consequently, I make no representation regarding the sufficiency of the procedures enumerated below either for the purpose for which this report has been requested or for any other purpose.

The procedures and associated findings are as follows:

Federal, State, and Local Awards

1. Obtain the list of federal, state, and local government grant award expenditures for the fiscal year, by grant and grant year, from the Agency's management.

The Agency provided us with the following list of expenditures made for federal grant awards received during the fiscal year ended December 31, 2024:

Federal, State, or Local Grant Name	Grant Year	CFDA No. (if applicable)	Amount
American Rescue Plan (ARP)	01/01/24-12/31/24	93.498	255,782.63
Total Expenditures			255,782.63

The Agency represented that they received one federal government grant award through the City of Baton Rouge during the year ended December 31, 2024.

2. For each federal, state, and local grant award, randomly select six disbursements from each grant administered during the fiscal year, provided that no more than 30 disbursements are selected.

There was one separate funding sources, from which 6 disbursements were randomly selected during the period of January 1, 2024 through December 31, 2024.

3. Obtain documentation for the disbursements selected in Procedure 2. Compare the selected disbursements to supporting documentation, and report whether the disbursements agree to the amount and payee in the supporting documentation.

Each of the selected disbursements agreed to the amount and payee in the supporting documentation.

4. Report whether the selected disbursements were coded to the correct fund and general ledger account.

All of the disbursements were coded to the correct fund and general ledger account.

Report whether the selected disbursements were approved in accordance with the Agency's policies and procedures.

The Agency's policies and procedures state that the executive director must approve all disbursements. Documentation supporting each of the selected disbursements included the signature of the executive director.

For each selected disbursement made for federal grant awards, obtain the *Compliance Supplement* for the applicable federal program. For each disbursement made for a state or local grant award, or for a federal program not included in the *Compliance Supplement*, obtain the grant agreement. Compare the documentation for each disbursement to the program compliance requirements or the requirements of the grant agreement relating to activities allowed or unallowed, eligibility, and reporting; and report whether the disbursements comply with these requirements.

Activities allowed or unallowed

I compared documentation for each of the selected disbursements with program compliance requirements related to services allowed or not allowed. No exceptions were noted.

Eligibility

I compared documentation for each of the selected disbursements with program compliance requirements related to eligibility. No exceptions were noted.

Reporting

I compared documentation for each of the selected disbursements with program compliance requirements related to reporting. No exceptions were noted.

5. Obtain the close-out reports, if required, for any program selected in Procedure 2 that was closed out during the fiscal year. Compare the close-out reports, if applicable, with the Agency's financial records; and report whether the amounts in the close-out reports agree with the Agency's financial records.

Not Applicable. There were no close-out reports due for the period under review.

Open Meetings

6. Obtain evidence from management that agendas for meetings recorded in the minute book were posted as required by Louisiana Revised Statute 42:11 through 42:28 (the open meetings law), and report whether there are any exceptions.

This agency is not required to comply with the Louisiana Open Meetings Law.

Budget

7. For each grant exceeding five thousand dollars, obtain the comprehensive grant budgets that the agency provided to the applicable federal, state or local grantor agency. Report whether the budgets for federal, state and local grants included the purpose and duration of the grants; and whether budgets for state grants also included specific goals, objectives, and measures of performance.

The Agency provided documentation that comprehensive budgets were submitted to the applicable federal grantor agency as well as the State agency for the grants exceeding five thousand dollars. These budgets included the purpose and duration of the grant program.

8. Report whether the agency provided for a timely report in accordance with R.S. 24:513.

The agency's report was not submitted to the Legislative Auditor before the statutory due date of June 30, 2025. This report is considered late and not in compliance with the State audit law.

9. Inquire of management and report whether the agency entered into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the agency was not in compliance with R.S. 24:513 (the audit law).

The Agency's management represented that the Agency did not enter into any contracts during the fiscal year that were subject to the public bid law.

Prior-Year Comments

10. Obtain and report management's representation as to whether any prior year suggestions, exceptions, recommendations, and/or comments have been resolved.

There was a prior year Late Report finding which is unresolved, as this report is also being issued after the required June 30, 2025 due date.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants, and the standards applicable to attestation engagements contained in *Government Auditing Standards*, issued by the United States Comptroller General. I was not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on the Agency's compliance with the foregoing matters. Accordingly, I do not express such an opinion or conclusion. Had I performed additional procedures, other matters might have come to my attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on the Agency's compliance with certain laws and regulations contained in the accompanying Louisiana Attestation Questionnaire, as required by Louisiana Revised Statute 24:513 and the Louisiana Governmental Audit Guide, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Wharton CPA, LLC

Wharton CPA, LLC
New Orleans, LA
October 8, 2025



VISION

To develop and maintain a sustainable eco-system that contributes and safeguards the social innovation, positive transformation, and efficacy of the underserved communities.

MISSION

Dedicated to partnering with divested communities by identifying common agendas, developing shared measurements, driving mutually reinforcing activities, while engaging in continuous communication. We seek to pursue violence reduction through trauma awareness/interruption, family wholeness, community restoration, revitalization and stability. Our mission is to provide support and relief to economically distressed communities & organizations through strategy, technical support and available resources to reduce further deterioration while impacting the transformation of culture to influence sustainability.

LEARN MORE ABOUT US



Web:

<https://BRCST.org>



Email:

Info@brcst.org



FaceBook:

@BatonRougeCommunityStreetTeam



Com. Public Safety Roundtable

Every 2nd Thursday
6pm-8pm

Louisiana Legislative Auditor

1600 N 3rd St,
Baton Rouge, LA 70802

RE: 2025 Audit Response Submission

The Agency acknowledges the late submission of the report. During the reporting period, the Agency experienced administrative delays related to ongoing contract discussions and outstanding reimbursements with the City of Baton Rouge. These issues coincided with the transition to a new mayoral administration, which required additional time to become familiar with existing agreements and processes.

As a result, the timing of financial reporting was impacted since several receivables remained unresolved and could not be finalized prior to the submission deadline. The Agency remains committed to timely reporting and has implemented measures to improve coordination and communication to ensure future submissions are made within the required timeframe.

Respectfully,

Sateria Tate - Alexander

Sateria Tate- Alexander, SSM CSM, DASSM



Founder/Executive Director

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A Subsidiary of:

