



Mothers Against Drunk Driving

Independent Auditor's Reports, Financial Statements, and Supplementary Information

December 31, 2025 and 2024



Mothers Against Drunk Driving
Contents
December 31, 2025 and 2024

Independent Auditor's Report	1
Financial Statements	
Statements of Financial Position.....	3
Statements of Activities	4
Statements of Functional Expenses.....	6
Statements of Cash Flows	8
Notes to Financial Statements	9
Supplementary Information	
Schedule of Expenditures of Federal Awards.....	27
Notes to Schedule of Expenditures of Federal Awards	31
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i> – Independent Auditor's Report	32
Report on Compliance for the Major Federal Program and Report on Internal Control Over Compliance – Independent Auditor's Report	34
Schedule of Findings and Questioned Costs	37
Summary Schedule of Prior Audit Findings	39

Independent Auditor's Report

Board of Directors
Mothers Against Drunk Driving
Irving, Texas

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Mothers Against Drunk Driving (MADD), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of MADD as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of MADD and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about MADD's ability to continue as a going concern within one year after the date that these financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,

forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of MADD's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about MADD's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of expenditures of federal awards as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2026 on our consideration of MADD's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of MADD's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering MADD's internal control over financial reporting and compliance.

Forvis Mazars, LLP

Fort Worth, Texas
June 30, 2026

Mothers Against Drunk Driving
Statements of Financial Position
December 31, 2025 and 2024

	2025	2024
ASSETS		
Cash and cash equivalents	\$ 1,814,285	\$ 1,901,747
Investments	10,214,586	11,381,402
Trade accounts receivable	422,531	300,368
Grants receivable	2,483,077	2,646,798
Prepaid expenses and other assets	763,365	455,041
Literature and supplies inventory	51,019	49,755
Contributions receivable, net	468,989	1,447,252
Right-of-use assets – operating leases	1,233,687	1,648,562
Property and equipment, net	494,840	457,145
Total Assets	\$ 17,946,379	\$ 20,288,070
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable	\$ 670,953	\$ 38,375
Accrued liabilities	1,450,688	1,768,631
Deferred revenue	541,967	1,568,263
Line of credit	600,000	1,500,000
Operating lease liabilities	1,370,790	1,813,144
Total Liabilities	4,634,398	6,688,413
Net Assets		
Net assets without donor restriction	10,857,092	11,441,614
Net assets with donor restriction	2,454,889	2,158,043
Total Net Assets	13,311,981	13,599,657
Total Liabilities and Net Assets	\$ 17,946,379	\$ 20,288,070

Mothers Against Drunk Driving
Statement of Activities
Year Ended December 31, 2025

	Without Donor Restriction	With Donor Restriction	Total
Revenues			
Contributions			
Individual contributions	\$ 5,445,258	\$ 132,139	\$ 5,577,397
Corporate contributions	6,356,243	519,500	6,875,743
Foundation contributions	594,242	68,759	663,001
Contributions of nonfinancial assets	1,147,694	-	1,147,694
Government grants and contracts	12,169,738	-	12,169,738
	<u>25,713,175</u>	<u>720,398</u>	<u>26,433,573</u>
Special events	183,289	-	183,289
Cost of direct benefit to donors	(309,727)	-	(309,727)
Special events revenue, net	<u>(126,438)</u>	<u>-</u>	<u>(126,438)</u>
Other revenue			
Investment return, net	1,241,008	-	1,241,008
Victim impact panels and court-ordered revenue	11,058,718	-	11,058,718
Licenses, registration, and other revenue	785,649	-	785,649
Total other revenue	<u>13,085,375</u>	<u>-</u>	<u>13,085,375</u>
Total contributions, government grants and contracts, special events, and other revenue	38,672,112	720,398	39,392,510
Net assets released from restriction	423,552	(423,552)	-
Total Revenues	<u>39,095,664</u>	<u>296,846</u>	<u>39,392,510</u>
Expenses			
Program services			
Campaign to Eliminate Drunk Driving	17,927,572	-	17,927,572
Underage drinking prevention	2,193,691	-	2,193,691
Victim services	7,879,330	-	7,879,330
Total program services	<u>28,000,593</u>	<u>-</u>	<u>28,000,593</u>
Supporting services			
Management and general	9,259,944	-	9,259,944
Fundraising	2,419,649	-	2,419,649
Total supporting services	<u>11,679,593</u>	<u>-</u>	<u>11,679,593</u>
Total Expenses	<u>39,680,186</u>	<u>-</u>	<u>39,680,186</u>
Change in Net Assets	(584,522)	296,846	(287,676)
Net Assets, Beginning of Year	11,441,614	2,158,043	13,599,657
Net Assets, End of Year	<u>\$ 10,857,092</u>	<u>\$ 2,454,889</u>	<u>\$ 13,311,981</u>

Mothers Against Drunk Driving
Statement of Activities
Year Ended December 31, 2024

	Without Donor Restriction	With Donor Restriction	Total
Revenues			
Contributions			
Individual contributions	\$ 5,357,047	\$ 190,294	\$ 5,547,341
Corporate contributions	6,845,198	452,614	7,297,812
Foundation contributions	1,197,871	91,767	1,289,638
Contributions of nonfinancial assets	623,682	-	623,682
Government grants and contracts	10,657,757	-	10,657,757
	<u>24,681,555</u>	<u>734,675</u>	<u>25,416,230</u>
Special events	186,151	-	186,151
Cost of direct benefit to donors	<u>(352,810)</u>	<u>-</u>	<u>(352,810)</u>
Special events revenue, net	<u>(166,659)</u>	<u>-</u>	<u>(166,659)</u>
Other revenue			
Investment return, net	1,172,945	-	1,172,945
Victim impact panels and court-ordered revenue	10,506,034	-	10,506,034
Licenses, registration, and other revenue	<u>787,262</u>	<u>-</u>	<u>787,262</u>
Total other revenue	<u>12,466,241</u>	<u>-</u>	<u>12,466,241</u>
Total contributions, government grants and contracts, special events, and other revenue	36,981,137	734,675	37,715,812
Net assets released from restriction	<u>603,566</u>	<u>(603,566)</u>	<u>-</u>
Total Revenues	<u>37,584,703</u>	<u>131,109</u>	<u>37,715,812</u>
Expenses			
Program services			
Campaign to Eliminate Drunk Driving	16,044,055	-	16,044,055
Underage drinking prevention	3,576,399	-	3,576,399
Victim services	<u>10,296,172</u>	<u>-</u>	<u>10,296,172</u>
Total program services	<u>29,916,626</u>	<u>-</u>	<u>29,916,626</u>
Supporting services			
Management and general	6,967,736	-	6,967,736
Fundraising	<u>2,144,984</u>	<u>-</u>	<u>2,144,984</u>
Total supporting services	<u>9,112,720</u>	<u>-</u>	<u>9,112,720</u>
Total Expenses	<u>39,029,346</u>	<u>-</u>	<u>39,029,346</u>
Change in Net Assets	(1,444,643)	131,109	(1,313,534)
Net Assets, Beginning of Year	<u>12,886,257</u>	<u>2,026,934</u>	<u>14,913,191</u>
Net Assets, End of Year	<u>\$ 11,441,614</u>	<u>\$ 2,158,043</u>	<u>\$ 13,599,657</u>

Mothers Against Drunk Driving
Statement of Functional Expenses
Year Ended December 31, 2025

	Program Services				Support Services			
	Campaign to Eliminate Drunk Driving	Underage Drinking Prevention	Victim Services	Total Program Services	Management and General	Fundraising	Total Support Services	Total
Salaries, benefits, and related taxes	\$ 12,106,947	\$ 1,786,919	\$ 7,178,056	\$ 21,071,922	\$ 4,958,467	\$ 1,282,866	\$ 6,241,333	\$ 27,313,255
Professional fees and outside contract services	2,153,904	71,166	79,952	2,305,022	832,804	553,536	1,386,340	3,691,362
Advertising expense	842,312	97,715	17,106	957,133	682,386	93,541	775,927	1,733,060
Occupancy	501,049	67,985	138,532	707,566	462,454	68,452	530,906	1,238,472
Printed materials	242,715	10,484	80,671	333,870	4,322	184,591	188,913	522,783
Supplies	806,694	61,146	59,012	926,852	30,506	211,777	242,283	1,169,135
Office expense	112,901	17,851	47,406	178,158	298,002	7,664	305,666	483,824
Travel	790,041	23,987	191,098	1,005,126	51,802	143,070	194,872	1,199,998
Postage and shipping	66,833	2,352	12,101	81,286	28,036	78,523	106,559	187,845
Service fees	242,707	51,287	56,272	350,266	1,654,423	53,236	1,707,659	2,057,925
Insurance	-	-	-	-	209,516	-	209,516	209,516
Meetings and conference registration	39,402	2,091	16,226	57,719	9,893	1,248	11,141	68,860
Other expense	22,067	708	2,898	25,673	37,333	50,872	88,205	113,878
Total expenses	17,927,572	2,193,691	7,879,330	28,000,593	9,259,944	2,729,376	11,989,320	39,989,913
Less cost of direct benefit to donor	-	-	-	-	-	(309,727)	(309,727)	(309,727)
Total expenses included in the expense section on the statement of activities	<u>\$ 17,927,572</u>	<u>\$ 2,193,691</u>	<u>\$ 7,879,330</u>	<u>\$ 28,000,593</u>	<u>\$ 9,259,944</u>	<u>\$ 2,419,649</u>	<u>\$ 11,679,593</u>	<u>\$ 39,680,186</u>

Mothers Against Drunk Driving
Statement of Functional Expenses
Year Ended December 31, 2024

	Campaign to Eliminate Drunk Driving	Underage Drinking Prevention	Victim Services	Total Program Services	Management and General	Fundraising	Total Support Services	Total
Salaries, benefits, and related taxes	\$ 10,380,032	\$ 2,575,138	\$ 8,893,170	\$ 21,848,340	\$ 3,622,194	\$ 1,372,096	\$ 4,994,290	\$ 26,842,630
Professional fees and outside contract services	1,521,119	67,974	108,831	1,697,924	1,296,639	272,549	1,569,188	3,267,112
Advertising expense	1,204,174	126,014	227,322	1,557,510	5,679	211,042	216,721	1,774,231
Occupancy	774,410	173,841	321,516	1,269,767	193,755	82,684	276,439	1,546,206
Printed materials	190,536	71,036	37,078	298,650	3,095	167,662	170,757	469,407
Supplies	612,399	327,083	167,606	1,107,088	54,455	78,005	132,460	1,239,548
Office expense	183,997	53,078	122,979	360,054	154,551	17,407	171,958	532,012
Travel	632,052	114,944	286,120	1,033,116	160,347	58,632	218,979	1,252,095
Postage and shipping	114,639	4,372	8,378	127,389	6,140	162,473	168,613	296,002
Service fees	308,718	41,289	74,984	424,991	1,317,355	66,107	1,383,462	1,808,453
Insurance	64,483	11,491	20,651	96,625	97,229	1,938	99,167	195,792
Meetings and conference registration	27,749	4,222	16,058	48,029	10,739	2,300	13,039	61,068
Other expense	29,747	5,917	11,479	47,143	45,558	4,899	50,457	97,600
Total expenses	16,044,055	3,576,399	10,296,172	29,916,626	6,967,736	2,497,794	9,465,530	39,382,156
Less cost of direct benefit to donor	-	-	-	-	-	(352,810)	(352,810)	(352,810)
Total expenses included in the expense section on the statement of activities	<u>\$ 16,044,055</u>	<u>\$ 3,576,399</u>	<u>\$ 10,296,172</u>	<u>\$ 29,916,626</u>	<u>\$ 6,967,736</u>	<u>\$ 2,144,984</u>	<u>\$ 9,112,720</u>	<u>\$ 39,029,346</u>

Mothers Against Drunk Driving
Statements of Cash Flows
Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Operating Activities		
Change in net assets	\$ (287,676)	\$ (1,313,534)
Adjustments to reconcile change in net assets to net cash used in operating activities		
Depreciation and amortization	141,989	70,070
Net realized and unrealized gain on investments	(913,652)	(915,985)
Noncash operating lease expense	624,032	854,439
Changes in		
Accounts receivable	(122,163)	(166,915)
Grants receivable	163,721	(603,026)
Contributions receivable	978,263	217,696
Prepaid expenses and other assets	(308,324)	12,633
Literature and supplies inventory	(1,264)	28,995
Accounts payable	632,578	(26,368)
Accrued liabilities	(317,943)	(202,728)
Deferred revenue	(1,026,296)	126,242
Operating lease liabilities	(651,511)	(875,112)
Net Cash Used in Operating Activities	<u>(1,088,246)</u>	<u>(2,793,593)</u>
Investing Activities		
Purchase of property and equipment	(179,684)	(339,856)
Proceeds from sales of investments and maturities of certificates of deposit	2,373,000	12,749,014
Purchases of investments	(292,532)	(11,457,993)
Net Cash Provided by Investing Activities	<u>1,900,784</u>	<u>951,165</u>
Financing Activities		
Payments made on line of credit	(1,000,000)	(250,000)
Proceeds from draws on line of credit	100,000	1,750,000
Net Cash (Used In) Provided by Financing Activities	<u>(900,000)</u>	<u>1,500,000</u>
Decrease in Cash and Cash Equivalents	(87,462)	(342,428)
Cash and Cash Equivalents, Beginning of Year	<u>1,901,747</u>	<u>2,244,175</u>
Cash and Cash Equivalents, End of Year	<u>\$ 1,814,285</u>	<u>\$ 1,901,747</u>
Supplemental Cash Flows Information		
Right-of-use assets obtained in exchange for new lease liabilities	\$ 209,157	\$ 580,918
Interest paid on line of credit	\$ 67,270	\$ 31,792

Note 1. Organization and Summary of Significant Accounting Policies

Organization

Mothers Against Drunk Driving (MADD) is a national nonprofit organization whose mission is to end drunk and drugged driving, support the victims of these violent crimes, and prevent underage drinking and other drug use. MADD's vision is to end impaired driving for good.

MADD is a Washington, D.C., nonprofit corporation. The 71 mission delivery locations (as of December 31, 2025 and 2024) throughout the United States and Puerto Rico are integral parts of the corporation and have no separate legal status. Moreover, they function under the auspices of the MADD Mission Support Center, which in addition to directly administering various nationwide programs, provides organizational, technical, and other support services to these community-based Mission Delivery locations.

Community programs consist of prevention and awareness programs and campaigns that are administered by the Mission Support Center and mission delivery locations to achieve the mission of MADD. These include programs to promote greater awareness about the problems of substance-impaired driving and underage drinking and other drug use, programs to mobilize communities in eliminating these problems, support and advocacy services to drunk and drugged driving victims and survivors and their families, and other related programs. The following is a list of some of these programs, campaigns, and activities:

Community Outreach, Public Awareness, and Public Policy

- | | |
|---|---|
| * <i>Campaign to Eliminate Drunk Driving®</i> | * madd.org |
| * Public Policy/Government Relations | * Media Awards |
| - Legislative Updates and Alerts | * Walk Like <i>MADD®</i> |
| - Advocacy | * Ride Like <i>MADD®</i> |
| - e-Newsletter | * <i>MADD Dash®</i> |
| - Discussion Forum | * Public Service Announcements |
| - Statistics | * Media Communications/Press Events |
| * Law Enforcement Recognition Events | * Direct Mail Education/Awareness Programs |
| * Law Enforcement Support/Collaboration | * General educational materials and brochures |
| * Court Monitoring Program | * Volunteer Management: <i>Driven to Save Lives</i> |
| * Tie One On for Safety® | * <i>MADD Victim Impact Panels®</i> |
| * Community Awareness Events | * Community Partner Support and Collaboration |
| * MADD Sports | * The MADD Network |
| * MADD National Ambassadors | * The HALT Act |

Underage Drinking and Other Drug Use Prevention

- | | |
|---|--------------------------------------|
| * <i>Power of Parents®</i> Program | * <i>Power of Community®</i> Program |
| * <i>PowerTalk 21®</i> day | * <i>Power of You(th)®</i> Program |
| * Power of Me! | * MADD's Promposal |
| * Power of Parents Start Making a Right Turn (<i>SMART™</i>) Parent Program | |
| * Power of You(th) Start Making a Right Turn (<i>SMART™</i>) Teen Program | |

**Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024**

Victim Services

- * Victim Assistance 24 Hour 877-MADD-HELP Helpline
- * Beginning and Advanced Victim Assistance Training Institutes
- * Crisis Intervention for Victims
- * Criminal and Civil Justice Accompaniment and Advocate
- * Training of Allied Professionals
- * Victim Assistance Support, Advocacy, and Education
- * Trauma Tips
- * Victim Services How-to Manuals
- * National Crime Victims' Rights Week
- * Virtual Victim Support Groups in English and Spanish
- * Victim Assistance Literature in English and Spanish
- * *MADD Victim Impact Panels®*
- * Child Endangerment Assistance
- * Victim Support Groups
- * Concerned Community Member Assistance
- * Live Online Chat Support
- * Death Notification Seminars
- * Facebook Victim Support Group
- * Victim Service Public Service Announcements
- * Portraits of Healing Program
- * Victim Tributes
- * National Day of Remembrance
- * Peer Support Connections
- * Virtual and In-Person Victim/Survivor Tributes

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

MADD considers all liquid investments with original maturities of three months or less to be cash equivalents. At December 31, 2025 and 2024, cash equivalents consisted primarily of money market accounts with brokers. Uninvested cash and cash equivalents included in investment accounts are not considered to be cash and cash equivalents. At December 31, 2025, MADD's cash accounts exceeded federally insured limits by approximately \$1,059,000.

Investments and Net Investment Return

Investments in debt and equity securities are measured at fair value. Investment return includes dividend, interest, and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, less external and direct internal investment expenses.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets with donor restrictions and then released from restriction. Other investment return is reflected in the statements of activities with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

Trade Accounts Receivable and Grants Receivable

Trade accounts receivable are stated at the amount of consideration from customers or participants, of which MADD has an unconditional right to receive. MADD provides an allowance for credit losses, which is based upon a review of outstanding receivables, historical collection information, and existing economic conditions, adjusted for current conditions and reasonable and supportable forecasts. No allowance was deemed necessary as of December 31, 2025 and 2024. Grants receivable consist of amounts due from government agencies and represent amounts due to MADD in accordance with cost-reimbursement contracts. Government grant receivables are fully collectible.

Prepaid Expenses and Other Assets

Prepaid expenses and other assets consist of deposits, prepaid insurance, and other similar amounts that relate to future periods.

Literature and Supplies Inventory

Supplies of literature and other program-related materials are stated at the lower of cost or net realizable value, with cost being determined using the actual cost method.

Property and Equipment

Property and equipment acquisitions are stated at cost less accumulated depreciation and amortization. MADD capitalizes items in excess of \$5,000 which have a useful life greater than one year. Depreciation and amortization are charged to expense on the straight-line basis over the estimated useful life of each asset. Assets under leasehold improvements are amortized over the shorter of the lease term or respective estimated useful lives.

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Furniture and fixtures	3 to 5 years
Office equipment	3 to 5 years
Copier equipment	3 to 5 years
Leasehold improvements	Shorter of useful life or life of the lease

Long-Lived Asset Impairment

MADD evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. No asset impairment was recognized during the years ended December 31, 2025 and 2024.

Deferred Revenue

Deferred revenue for MADD primarily consists of advance payments from granting agencies or future events to be held and is recognized when the underlying conditions or events occurs.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor or certain grantor restrictions.

Net assets with donor restrictions are subject to donor or certain grantor restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor or grantor stipulates that resources be maintained in perpetuity.

Revenue Recognition

Performance Obligations

Revenue from victim impact panels and court-ordered revenue and licenses, registration, and other revenue is measured as the amount of consideration MADD expects to receive in exchange for transferring distinct goods or providing benefit to event attendees. MADD's revenue generated from exchange transactions consists substantially of registration revenue for *MADD Victim Impact Panels®* and Law Enforcement Recognition Events, court-ordered revenue, and licensing agreements. MADD recognizes revenue when performance obligations under the terms of contracts with its customers or attendees are satisfied, which occurs over the course of the related event or panel.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Revenue from exchange transactions under government contracts is measured at the amount of consideration MADD expects to receive in exchange for transferring services to the governmental entity. MADD's revenue generated from such exchange transactions consists of monitoring, gathering information, and reporting back to the government related to impaired driving court cases over a given time period. MADD recognizes revenue when performance obligations under the terms of contracts are satisfied, which occurs as related allowable expenditures are incurred.

All revenues were recognized over time for the years ended December 31, 2025 and 2024.

Contributions

Contributions are provided to MADD either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts – with or without donor restrictions. The value recorded for each contribution is recognized as follows:

Nature of the Gift	Value Recognized
<i>Conditional gifts, with or without restriction</i>	
Gifts that depend on MADD overcoming a donor-imposed barrier to be entitled to the funds	Not recognized until the gift becomes unconditional, <i>i.e.</i> , the donor-imposed barrier is met
<i>Unconditional gifts, with or without restriction</i>	
Received at date of gift – cash and other assets	Fair value
Received at date of gift – property, equipment, and long-lived assets	Estimated fair value
Expected to be collected within one year	Net realizable value
Collected in future years	Initially reported at fair value determined using the discounted present value of estimated future cash flows technique

In addition to the amount initially recognized, revenue for unconditional gifts to be collected in future years is also recognized each year as the present-value discount is amortized using the level-yield method. Contributions receivable are primarily from organizations or individuals and are stated at the amount that management expects to collect from outstanding balances.

When a donor-stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restriction. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment, and other long-lived assets are reported when those assets are placed in service.

Gifts and investment income that are originally restricted by the donor and for which the restriction is met in the same time period are recorded as revenue with donor restrictions and then released from restriction.

Conditional contributions having donor stipulations which are satisfied in the period the gift is received are recorded as revenue and net assets without donor restrictions.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Government Grants

Support funded by grants is recognized as MADD meets the conditions prescribed by the grant agreement, performs the contracted services, or incurs outlays eligible for reimbursement under the grant agreements. Grant activities and outlays are subject to audit and acceptance by the granting agency, and, as a result of such audit, adjustments could be required.

Special Events

MADD conducts special fundraising events, including golf tournaments, dinners, auctions, and breakfasts. However, only events where there is a registration or participation fee are included in special events revenue; contributions raised in conjunction with events are included as contribution revenue. The cost of the direct benefit to donors that the participant receives at such events is presented on the statements of activities to result in net special events revenue. All other expenses related to special events are allocated to fundraising expense.

Victim Impact Panels

Revenue from victim impact panels is recognized as MADD satisfies its performance obligations, which is as the panels occur.

Licenses, Registration, and Other

Licenses, registration, and other revenue are recognized as MADD satisfies its performance obligations, which is over the course of the agreement. MADD has entered into royalty agreements with various third parties relating to use of the MADD name and brand. Revenue recognized under these royalty agreements is included in licenses, registration, and other revenue in the statements of activities.

Conditional Grants

At December 31, 2025 and 2024, MADD has approximately \$12,200,000 and \$11,960,000, respectively, in conditional government grants from various federal and state agencies that are not recognized in the financial statements. At December 31, 2025 and 2024, MADD has approximately \$0 and \$1,200,000, respectively, in conditional contributions related to the Employee Retention Credit included within deferred revenue in the statements of financial position (see Note 15).

Advertising

Advertising costs are expensed as incurred. Total advertising costs for the years ended December 31, 2025 and 2024 were \$1,733,060 and \$1,774,231, respectively. In-kind advertising costs for the years ended December 31, 2025 and 2024 were \$896,982 and \$276,694, respectively. It is the policy of MADD to record the estimated fair value of certain in-kind donations as an expense in its financial statements and similarly increase contribution revenue by the same amount. Fair value of in-kind advertising costs is estimated based on values of services as provided by the related media organizations, which represent costs that would have been billed to MADD had the services not been donated.

Functional Allocation of Expenses

The costs of supporting the various programs and other activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general, and fundraising categories based on employee time studies, specific identification, and other methods.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Income Taxes

MADD is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, MADD is subject to federal income tax on any unrelated business taxable income. For the years ended December 31, 2025 and 2024, MADD had no unrelated business income.

MADD files tax returns in the U.S. federal jurisdiction.

Note 2. Investments

Investments consisted of the following at December 31:

	<u>2025</u>	<u>2024</u>
Certificates of deposit, negotiable	\$ 956,669	\$ 307,802
Mutual funds		
Fixed income	3,270,008	3,970,774
Domestic stock equities	<u>5,987,909</u>	<u>7,102,826</u>
Total investments	<u>\$ 10,214,586</u>	<u>\$ 11,381,402</u>

Total net investment return is comprised of the following during the years ended December 31:

	<u>2025</u>	<u>2024</u>
Interest and dividend income	\$ 373,258	\$ 305,241
Net realized gains on sales of investments	280,016	576,779
Net unrealized gains on investments	633,636	339,206
Investment fees	<u>(45,902)</u>	<u>(48,281)</u>
Total net investment return	<u>\$ 1,241,008</u>	<u>\$ 1,172,945</u>

Note 3. Disclosures About Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

Level 1 Quoted prices in active markets for identical assets

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets

Level 3 Unobservable inputs that are supported by little or no market activity and significant to the fair value of the assets

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Recurring Measurements

The following table presents the fair value measurements of investments recognized in the statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31:

		Fair Value Measurements Using		
		Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
	Fair Value			
December 31, 2025				
Investments				
Cash and cash equivalents	\$ 956,669	\$ 956,669	\$ -	\$ -
Mutual funds				
Fixed income	3,270,008	3,270,008	-	-
Domestic stock	5,987,909	5,987,909	-	-
Total investments	<u>\$ 10,214,586</u>	<u>\$ 10,214,586</u>	<u>\$ -</u>	<u>\$ -</u>
December 31, 2024				
Investments				
Cash and cash equivalents	\$ 307,802	\$ 307,802	\$ -	\$ -
Mutual funds				
Fixed income	3,970,774	3,970,774	-	-
Domestic stock	7,102,826	7,102,826	-	-
Total investments	<u>\$ 11,381,402</u>	<u>\$ 11,381,402</u>	<u>\$ -</u>	<u>\$ -</u>

The following is a description of the inputs and valuation methodologies used for assets measured at fair value on a recurring basis and recognized in the statements of financial position, as well as the general classification of such assets pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended December 31, 2025.

Investments

Where quoted market prices are available in an active market, investments are classified within Level 1 of the valuation hierarchy. Level 1 investments include mutual funds and cash equivalents. If quoted market prices are not available, then fair values are estimated by using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows, and are classified as Level 2. Level 2 investments include certificates of deposit. In certain cases where Level 1 or Level 2 inputs are not available, investments are classified within Level 3 of the hierarchy.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Note 4. Contributions Receivable

MADD has entered into various sponsorship agreements with third parties. The terms of the agreements range from 1 to 15 years. Included in contributions receivable are the following unconditional promises to give at December 31:

	<u>2025</u>	<u>2024</u>
Pledges and charitable lead trust receivable before unamortized discount	\$ 485,617	\$ 1,480,851
Less unamortized discount	<u>(16,628)</u>	<u>(33,599)</u>
Contributions receivable, net	<u><u>\$ 468,989</u></u>	<u><u>\$ 1,447,252</u></u>

Contributions receivable are discounted using rates ranging from 1% to 3%.

Contributions receivable at December 31, 2025 are expected to be collected in	
Less than one year	\$ 375,205
One to five years	83,831
Greater than five years	<u>26,581</u>
	<u><u>\$ 485,617</u></u>

MADD is a beneficiary of a charitable lead trust from which it is to receive an annual amount equal to the value of the remaining income and principal of the trust fund divided by the number of years remaining in the term of the trust fund. The present value of future cash receipts from this trust fund was \$65,389 and \$98,084 as of December 31, 2025 and 2024, respectively, and is recorded in contributions receivable.

Note 5. Property and Equipment

Property and equipment consist of the following at December 31:

	<u>2025</u>	<u>2024</u>
Furniture and fixtures	\$ 177,219	\$ 177,219
Office equipment	268,165	268,165
Copier equipment	190,121	190,121
Leasehold improvements	19,092	19,092
Software	<u>519,540</u>	<u>339,856</u>
	1,174,137	994,453
Less accumulated depreciation and amortization	<u>(679,297)</u>	<u>(537,308)</u>
Property and equipment, net	<u><u>\$ 494,840</u></u>	<u><u>\$ 457,145</u></u>

Depreciation and amortization expense for the year ended December 31, 2025 was \$46,620 and \$95,369, respectively. Depreciation and amortization expense for the year ended December 31, 2024 was \$47,500 and \$22,570, respectively.

Note 6. Accrued Liabilities and Lines of Credit

Accrued liabilities consist of the following at December 31:

	<u>2025</u>	<u>2024</u>
Accrued payroll, benefits, and vacation	\$ 1,278,970	\$ 1,278,439
Consulting services, outsourced services, and other	171,718	276,463
Other accrued expenses	<u>-</u>	<u>213,729</u>
	<u>\$ 1,450,688</u>	<u>\$ 1,768,631</u>

In 2023, MADD entered into a Credit Agreement (Facility A Line of Credit) in a principal amount not to exceed \$1,500,000 at any one time outstanding. The original maturity date was August 31, 2025 but was extended. Interest is payable monthly at the adjusted SOFR calculated as the sum of (a) the SOFR applicable to such interest period, plus (b) 0.10% per annum, which was 5.75% and 6.5% at December 31, 2025 and 2024, respectively. All outstanding principal and interest is due and payable in full on August 31, 2026. The balance outstanding at December 31, 2025 and 2024 was \$600,000 and \$1,500,000, respectively.

In 2024, MADD entered into a Loan Management Account (LMA). MADD has since closed the account prior to December 31, 2025. There were no amounts drawn upon the account, and the available credit at December 31, 2025 is \$0.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Note 7. Net Assets With Donor Restriction

Net assets with donor restriction are restricted for the following purposes or periods at December 31:

	2025	2024
Subject to expenditure for specified purpose		
Underage drinking prevention	\$ 250,948	\$ 220,767
Campaign to Eliminate Drunk Driving	22,919	23,139
Victim services	90,262	70,716
Other	24,665	32,334
	<u>388,794</u>	<u>346,956</u>
Subject to the passage of time		
Charitable lead trust	139,950	135,752
Contributions receivable	-	651,761
	<u>139,950</u>	<u>787,513</u>
Subject to the passage of time and expenditure for specified purpose		
Underage drinking prevention	1,510,728	550,368
Campaign to Eliminate Drunk Driving	162,976	314,848
Power of Youth	-	-
Victim services	196,815	158,358
Other	55,626	-
	<u>1,926,145</u>	<u>1,023,574</u>
	<u><u>\$ 2,454,889</u></u>	<u><u>\$ 2,158,043</u></u>

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Net Assets Released From Restriction

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors at December 31:

	2025	2024
Satisfaction of purpose restrictions		
Underage drinking prevention	\$ 7,319	\$ 16,154
Victim services	1,237	45,499
Campaign to Eliminate Drunk Driving	294	13,270
Other	22,197	35,745
	<u>31,047</u>	<u>110,668</u>
Expiration of time restrictions		
Charitable lead trust	54,561	51,159
Contributions receivable	470	48,239
	<u>55,031</u>	<u>99,398</u>
Expirations of time restrictions and satisfaction of purpose restrictions		
Underage drinking prevention	127,931	122,495
Campaign to Eliminate Drunk Driving	31,558	169,208
Victim services	9,941	101,797
Other	168,044	-
	<u>337,474</u>	<u>393,500</u>
	<u><u>\$ 423,552</u></u>	<u><u>\$ 603,566</u></u>

Note 8. Leases

Accounting Policies

MADD determines if an arrangement is a lease or contains a lease at inception. MADD capitalizes leased assets in excess of \$10,000. Leases result in the recognition of right-of-use (ROU) assets and lease liabilities on the statements of financial position. ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. MADD determines lease classification as operating or finance at the lease commencement date.

MADD combines lease and nonlease components, such as common area and other maintenance costs, and accounts for them as a single lease component in calculating the ROU assets and lease liabilities for its office space.

At lease commencement, the lease liability is measured at the present value of the lease payments over the lease term. The ROU asset equals the lease liability adjusted for any initial direct costs, prepaid or deferred rent, and lease incentives. MADD has made a policy election to use a risk-free rate (the rate of a zero-coupon U.S. Treasury instrument) for the initial and subsequent measurement of all lease liabilities. The risk-free rate is determined using a period comparable with the lease term.

The lease term may include options to extend or to terminate the lease that MADD is reasonably certain to exercise. Lease expense is generally recognized on a straight-line basis over the lease term.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

MADD has elected not to record leases with an initial term of 12 months or less on the statements of financial position. Lease expense on such leases is recognized on a straight-line basis over the lease term.

Nature of Leases

MADD has entered into the following lease arrangements:

Operating Leases

MADD leases office space for the branch offices that expire in various years through 2033. These leases generally contain renewal options for periods ranging from 1 to 5 years and require MADD to pay all executory costs (property taxes, maintenance, and insurance). Lease payments have escalating fee schedules on various timelines, which range from 1% to 27% increases in various years. Termination of the leases is generally prohibited unless there is a violation under the lease agreement.

MADD leases copiers for office use. Under the terms of the lease agreements, MADD has purchase options which are not reasonably certain to be exercised that are not included in the future minimum lease payments.

All Leases

MADD has no material related-party leases. MADD's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

Quantitative Disclosures

The lease cost and other required information is as follows for the years ended December 31:

	2025	2024
Lease cost		
Operating lease cost	\$ 671,814	\$ 834,209
Variable lease cost	-	-
Total lease cost	<u>\$ 671,814</u>	<u>\$ 834,209</u>
Other information		
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from operating leases	\$ 897,399	\$ 831,408
Right-of-use assets obtained in exchange for new operating lease liabilities	\$ 209,157	\$ 580,918
Weighted-average remaining lease term		
Operating leases	3.19 years	3.83 years
Weighted-average discount rate		
Operating leases	3.0%	3.0%

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Future minimum lease payments and reconciliation to the statements of financial position are as follows at December 31, 2025:

2026	\$ 567,793
2027	349,825
2028	256,533
2029	242,234
2030	<u>20,221</u>
Total future undiscounted lease payments	1,436,606
Less imputed interest	<u>(65,816)</u>
Lease liabilities	<u><u>\$ 1,370,790</u></u>

Note 9. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, comprise the following within one year of December 31:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 1,814,285	\$1,901,747
Investments	10,214,586	11,381,402
Trade accounts receivable	422,531	300,368
Grants receivable	2,483,077	2,646,798
Contributions receivable	<u>468,989</u>	<u>1,447,252</u>
Total financial assets	<u>15,403,468</u>	<u>17,677,567</u>
Less donor-imposed restrictions not expected to be used within the next year		
Restricted funds	<u>2,454,889</u>	<u>1,759,843</u>
Total donor-imposed restrictions	<u>2,454,889</u>	<u>1,759,843</u>
Financial assets available to meet cash needs for general expenditures within one year	<u><u>\$ 12,948,579</u></u>	<u><u>\$ 15,917,724</u></u>

MADD receives significant contributions restricted by donors and considers contributions restricted for programs that are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. For the years ended December 31, 2025 and 2024, restricted contributions of \$0 and \$398,200, respectively, were included in financial assets available to meet cash needs for general expenditures within one year.

MADD manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. MADD has a liquidity goal to maintain current financial assets less current liabilities at a minimum of six months of

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

operating expenses, excluding in-kind expenses. To achieve these targets, MADD forecasts its future cash flows and monitors its liquidity and reserves daily.

Note 10. Employee Benefit Plans

MADD has two employee benefit plans. A defined contribution retirement plan (401(a) Plan) and a tax-deferred retirement plan (403(b) Plan). The 401(a) Plan is dormant, and MADD is no longer making contributions to this plan. Funds that remain in the account, and any future investment earnings, continue to accumulate tax-deferred until they are withdrawn. Employee contributions are not allowed under the 401(a) Plan.

MADD allows eligible employees to contribute to the 403(b) Plan, which is subject to Sections 403 and 501 of the Code. All eligible employees may contribute to the 403(b) Plan any whole percentage of their eligible salary not to exceed the maximum allowed by the Code. The total value of the participant's contribution is fully and immediately vested. Employer contributions are discretionary and determined annually by MADD. Prior to 2025, employees were fully vested after five years of service or, if hired prior to July 1989, were fully vested after three years of service. Beginning in 2025, employees are fully vested after two years of service. During 2025 and 2024, MADD matched eligible employee contributions up to 1.5% and 3% of compensation, respectively. MADD's contributions to the 403(b) Plan, which are included in salaries, benefits, and taxes on the statements of functional expenses, were \$527,133 and \$266,302 for the years ended December 31, 2025 and 2024, respectively.

Note 11. Allocation of Joint Costs

MADD conducted activities that included requests for contributions, as well as program components. Those activities included direct mail marketing activities. The costs of conducting those activities included a total of \$407,890 and \$485,300 in 2025 and 2024, respectively, of joint costs, which are not specifically attributable to particular components of the activities. These joint costs were allocated as follows for the years ended December 31:

	<u>2025</u>	<u>2024</u>
Fundraising	\$ 252,237	\$ 297,083
Campaign to Eliminate Drunk Driving	141,442	185,545
Underage drinking prevention	-	482
Victim services	14,211	2,190
	<u>\$ 407,890</u>	<u>\$ 485,300</u>

Note 12. Contributed Nonfinancial Assets

Contributed nonfinancial assets recognized within the statements of activities included the following for the years ended December 31:

	<u>2025</u>	<u>2024</u>
Legal fees and other professional services	\$ 250,712	\$ 335,463
Advertising and media services	896,982	276,694
Rent	-	11,525
	<u>\$ 1,147,694</u>	<u>\$ 623,682</u>

MADD does not sell contributed nonfinancial assets received; rather all services or use of space are utilized as they are contributed. All contributed nonfinancial assets for the years ended December 31, 2025 and 2024 were without donor restriction. The corresponding expense is included within the statements of functional expenses within the function to which the expense most closely relates (primarily management and general).

Contributed advertising services and legal fees and other professional services are recorded at the estimated fair value of such services. Estimated values are provided by the contributors of services based on amounts that would otherwise be charged for services, which include factors such as amount of time utilized, space (if applicable), and the overall reach of advertising (when applicable). Contributed advertising services and legal fees and other professional services are contributed and utilized within the United States (that is, the principal market).

Note 13. Related-Party Transactions

MADD is the recipient of contributions from several members of the board of directors and organizations related to these individuals. During 2025 and 2024, MADD received approximately \$1,627,000 and \$985,000, respectively, of contributions from related parties.

Note 14. Commitments, Concentrations, and Uncertainties

Contributions and Government Grants

At December 31, 2025 and 2024, five and four donors comprised approximately 87% and 66%, respectively, of contributions receivable.

For the years ended December 31, 2025 and 2024, approximately 31% and 24% of total revenue was related to federal awards and approximately 94% and 96%, respectively, of total federal awards was related to two federal agencies.

Investments

MADD invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position.

General Litigation

MADD is subject to claims and lawsuits that arose primarily in the ordinary course of its activities. It is the opinion of management that the disposition or ultimate resolution of such claims and lawsuits will not have a material adverse effect on the financial position, change in net assets, and cash flows of MADD. Events could occur that may change this estimate materially in the near term.

Government Funding

Subsequent to year-end, President Donald Trump issued executive orders that have created uncertainty regarding the availability of federal funding for various programs and projects that MADD relies on. The executive orders may affect the timing and availability of federal funds for ongoing and planned projects. This could lead to delays or modifications in project timelines and budgets. Management is actively assessing the potential financial impact of these executive orders on MADD's operations and is developing contingency plans to mitigate any adverse effects. As of the date of issuance of these financial statements, the full extent of the impact is not yet known. Management is closely monitoring updates from federal agencies and the Office of Management and Budget to stay informed about any changes or clarifications regarding the executive orders.

Note 15. CARES Act

Employee Retention Credit

In 2022, MADD applied for approximately \$1.2 million in refunds, including interest, for Employee Retention Credits related to payroll for the first quarter of the year ended December 31, 2020. MADD received payment from the IRS during 2023; however, subsequent to applying for these credits, management determined that there was uncertainty about MADD's eligibility for the ERC program due to the newness of the program and general uncertainty about pandemic relief funding. As a result, MADD recorded a \$1.2 million deferred revenue liability at December 31, 2024 in the financial statements to defer income recognition until such time as the uncertainty was resolved.

The statute of limitations period for these two filings expired in May 2025, and MADD has not received any notification from the IRS challenging their filings, or other information that makes MADD believe their filing was improper. As a result, MADD has recognized the \$1.2 million deferred revenue liability as government grants and contracts in the 2025 financial statements.

Note 16. Revenue From Contracts With Customers

Victim Impact Panel Revenue

Revenue is measured as the amount of consideration MADD expects to receive in exchange for providing benefit to victim impact panel attendees. These amounts are due from attendees and include variable consideration for in-person victim impact panel rescheduling fees. Revenue is recognized as performance obligations are satisfied, which is ratably over the victim impact panel, or upon expiration of the time frame for the completion of the panel, whichever occurs first.

Victim impact panel revenue for 2025 and 2024 was \$10,854,415 and \$10,268,200, respectively, and is included in victim impact panels and court-ordered revenue in the statements of activities.

Registration Revenue

Revenue is measured as the amount of consideration MADD expects to receive in exchange for providing benefit to event attendees. These amounts are due from attendees and do not include variable consideration. Revenue is recognized as performance obligations are satisfied, which is ratably over the event.

Mothers Against Drunk Driving
Notes to Financial Statements
December 31, 2025 and 2024

Registration revenue for 2025 and 2024 was \$657,642 and \$652,273, respectively, and is included in licenses, registration, and other revenue in the statements of activities.

Government Contracts Revenue

Revenue is measured as the amount of consideration MADD expects to receive in exchange for performing services for a governmental entity. These amounts are based on MADD incurring qualifying expenditures and include variable consideration based on the amount of costs incurred by MADD. Revenue is recognized as performance obligations are satisfied, which is as qualifying expenditures are incurred.

Government contracts revenue for 2025 and 2024 was \$431,084 and \$483,741, respectively, and is included in government grants and contracts in the statements of activities.

Transaction Price and Recognition

MADD determines the transaction price based on standard charges for goods and services provided. Payment is typically due at the time the contract is entered into or in accordance with the terms of the specific agreement.

Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to revenue in the period of the change. Subsequent changes that are determined to be the result of an adverse change in the customer's ability to pay are recorded as bad debt expense.

MADD has determined that the nature, amount, timing, and uncertainty of revenue and cash flows are affected by the following factors:

- Payors (for example, customer, event attendees, etc.) that have different reimbursement and payment methodologies
- Geography of the service location
- MADD's line of business that provided the service

For the years ended December 31, 2025 and 2024, MADD recognized \$11,293,296 and \$11,204,414, respectively, in revenue from services that transfer to the customer or attendee over time and \$0 from goods that transfer to the customer at a point in time for both years.

Contract Balances

The following table provides information about MADD's accounts receivable and contract liabilities from contracts with customers, which are included within trade accounts receivable and deferred revenue, respectively, in the statements of financial position:

	<u>2025</u>	<u>2024</u>
Accounts receivable, beginning of year	\$ 300,368	\$ 133,453
Accounts receivable, end of year	\$ 422,531	\$ 300,368
Contract liabilities, beginning of year	\$ 165,524	\$ 149,997
Contract liabilities, end of year	\$ 146,360	\$ 165,524

Note 17. Subsequent Events

Subsequent events have been evaluated through June 30, 2026, which is the date the financial statements were available to be issued.

Note 18. Compensation, Reimbursements, Benefits, and Other Payments to Agency Head

The following table provides information regarding payments made to the Agency Head through public funding:

Agency Head Name: Stacey D. Stewart

Purpose	Amount*
Salary	\$ -
Benefits – insurance	\$ -
Benefits – retirement	\$ -
Benefits	\$ -
Car allowance	\$ -
Vehicle provided by government	\$ -
Per diem and reimbursements	\$ -
Travel	\$ -
Registration fees	\$ -
Conference travel	\$ -
Housing	\$ -
Unvouchered expenses	\$ -

* None of the Chief Executive Officer's salary, benefits, and other compensation is paid through public funding.

Supplementary Information

**Mothers Against Drunk Driving
Schedule of Expenditures of Federal Awards
Year Ended December 31, 2025**

Federal Grantor/Pass-Through Grantor	Program Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Expenditures
U.S. Department of Health and Human Services U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration Pass-Through Programs <u>Block Grants for Prevention and Treatment of Substance Abuse</u>				
South Carolina Department of Alcohol and Other Drug Abuse Services	Prevent Underage Drinking and Impaired Driving	93.959	SABG24-PR-ID-MAD-20240701-20250630	\$ 29,586
The State of Rhode Island Department of Behavioral Healthcare Developmental Disabilities & Hospitals	Development of Social Media Campaigns	93.959	3934833	184,899
The State of Rhode Island Department of Behavioral Healthcare Developmental Disabilities & Hospitals	Underage Alcohol & Cannabis use Prevention Education	93.959	RI PFS 2023	15,772
South Carolina Department of Alcohol and Other Drug Abuse Services	Prevent Underage Drinking and Impaired Driving	93.959	SABG25-PR-ID-MAD-20250701-20250630	27,348
Total expended under 93.959				257,605
Total U.S. Department of Health and Human Services				257,605
U.S. Department of Treasury U.S. Department of Treasury, Departmental Offices Pass-Through Programs <u>COVID 19 – Coronavirus State and Local Fiscal Recovery Funds</u>				
Arizona Department of Public Safety	MADD Arizona Victim Services - Renewal	21.027	SLFRP1962	122,898
State of Connecticut Judicial Branch Office of Victim Services	Victim Assistance Program	21.027	02-2202-33	98,117
Arizona Department of Public Safety	MADD Victim Services Program	21.027	15POVC-23-003880-ASSI	30,571
State of Connecticut Judicial Branch Office of Victim Services	Victim Assistance Program	21.027	02-2501-28	52,101
Total expended under 21.027				303,687
Total U.S. Department of Treasury				303,687
U.S. Department of Transportation, National Highway Traffic Safety Administration (NHTSA) Direct Awards <u>National Highway Traffic Safety Administration (NHTSA) Discretionary Safety Grants and Cooperative Agreements</u>				
U.S. Department of Transportation National Highway Traffic Safety Administration	National Law Enforcement Impaired Driving Summit (CAP)	20.614		148,695
Total expended under 20.614				148,695
Pass-Through Programs <u>Alcohol Open Container Requirements</u>				
State of Hawaii Highway Safety Office	MADD Hawaii Underage Drinking and Other Drug Prevention Programs	20.607	AL25-O-03	52,776
Tennessee, Department of Safety and Homeland Security	MADD Tennessee Underage Drinking and Other Drug Use Prevention	20.607	Z25THS213	163,353
State of Hawaii Highway Safety Office	MADD Hawaii Underage Drinking and Other Drug Prevention Programs	20.607	ID26-O-04	11,616
Tennessee Department of Safety and Homeland Security	Impaired Driving Education-Underage Drinking and Other Drug Use Prevention	20.607	Z26THS232	21,956
Total expended under 20.607				249,701
<u>Minimum Penalties for Repeat Offenders for Driving While Intoxicated</u>				
California Department of Alcoholic Beverage Control	DUI Awareness and Underage Drinking Prevention Program	20.608	25-OTSM101	419,133
CDOT, Office of Transportation Safety	Colorado Task Force on Drunk and Impaired Driving	20.608	411038780	18,407
Louisiana Highway Safety Commission	MADD Louisiana's Court Monitoring Program	20.608	2025-10-17	32,582
Government of Puerto Rico Traffic Safety Commission	Puerto Rico Safe & Aware (MADD)	20.608	2025-000016	200,947
California Department of Alcoholic Beverage Control	DUI Awareness and Underage Drinking Prevention Program	20.608	26-OTSM101	94,505
CDOT, Office of Transportation Safety	Colorado Task Force on Drunk and Impaired Driving	20.608	411038780	7,052
Louisiana Highway Safety Commission	MADD Louisiana's Court Monitoring Program	20.608	LHSCAPP-2025-Mothers Against Drunk Driving-00022	9,162
Government of Puerto Rico Traffic Safety Commission	Puerto Rico Safe & Aware (MADD)	20.608	2026-000052	58,477
Total expended under 20.608				840,265

The accompanying notes are an integral part of this Schedule.

(Continued)

28

**Mothers Against Drunk Driving
Schedule of Expenditures of Federal Awards
Year Ended December 31, 2025**

(Continued)

Federal Grantor/Pass-Through Grantor	Program Title	Assistance Listing Number	Pass-Through Entity Identifying Number	Expenditures
Illinois Department of Transportation	IDOT - Court Monitoring Project-Highway Safety Grant	20.616	HS-26-0338	58,690
Indiana Criminal Justice Institute	Traffic Safety Improvement Program (TSIP)	20.616	00000000000000000096056	11,317
Maryland Department of Transportation MVA, Maryland Highway Safety Office	Underage Drinking and other Drug Use Prevention	20.616	GN-MADD-2026-075	12,162
Missouri Department of Transportation, Highway Safety & Traffic Division	MADD's Court Monitoring Program	20.616	26-M5CS-03-004	23,594
Missouri Department of Transportation, Highway Safety & Traffic Division	MADD Underage Prevention Programs	20.616	26-M5TR-03-001	26,324
New Jersey Division of Highway Traffic Safety	MADD New Jersey Underage Drinking and Other Drug Use Prevention Programs	20.616	AL-26-45-07-01	10,855
New York Governor's Traffic Safety Committee	MADD NY Underage Drinking & Other Drug Use Prevention Program	20.616	C002839 (HS1-2026-MADD-00045)	20,047
Oklahoma District Attorneys Council	MADD Oklahoma Victim Services	20.616	2025-VOCA-MADD-131	7,360
Oregon Department of Transportation, Transportation Safety Office	MADD Court Monitoring Program	20.616	B5CS-26-12-14-03_2026_00000669	25,567
Rhode Island Department of Transportation	Educating Communities for Traffic Safety	20.616	SC-1000006723	28,011
South Carolina Department of Public Safety, Office of Highway Safety & Justice Programs	HS-2026-MADD-077 MADD SC Court Monitoring	20.616	B5CS-2026-HS-23-26	44,927
Tennessee Department of Safety and Homeland Security	MADD's Court Monitoring Program	20.616	Z26THS231	28,610
Texas Department of Transportation	Mothers Against Drunk Driving Texas 'Take the Wheel'	20.616	2026-MADD-G-1YG-0008	164,890
Virginia Department of Motor Vehicles	Outreach and Community Awareness to End Impaired Driving	20.616	BB5PEM-2026-56343-26343	44,538
Washington Traffic Safety Commission	MADD Washington Court Monitoring Program	20.616	2026-FG-5701-MADD	25,916
Wisconsin Department of Transportation, Bureau of Transportation Safety	MADD-Highway Safety Project	20.616	GFG-2026-MADD-00370	33,032
Total expended under 20.616				<u>4,108,588</u>
Total Highway Safety Cluster (HSC)				<u>5,045,796</u>
Total U.S. Department of Transportation				<u>6,284,457</u>
U.S. Department of Justice				
U.S. Department of Justice, Office for Victims of Crime				
Pass-Through Programs				
<u>Crime Victim Assistance (VOCA)</u>				
Alabama Department of Economic and Community Affairs	VOCA-Crime Victim Assistance -Underserved	16.575	2025-VA-UN-100	63,130
U.S. Department of Justice (US DOJ), Office of Justice Programs (OJP)	Victims of Crime Act (VOCA)	16.575	2024-VA-25-472-00	92,645
State of Florida, Department of Legal Affairs, Office of the Attorney General	Crime Victim Assistance	16.575	VOCA-C-2024-Mothers Against Drunk Driving, F-00	361,899
Office of the Governor Criminal Justice Coordinating Council	Community Based Victim Services	16.575	AW VOCA 25-082-134	96,014
Office of the Governor Criminal Justice Coordinating Council	Community Based Victim Services	16.575	ARPA 2023 X50-8-008	69,050
City and County of Honolulu	Support Services for Survivors of Homicide Victims	16.575	SP-PAT2500718,v1	5,352
Idaho Department of Health & Welfare	Crime Victim Assistance	16.575	VC8133	45,451
Indiana Criminal Justice Institute	Crime Victim Assistance	16.575	000000000000000000088977	75,062
Kansas Office of the Governor	Federal Victims of Crime Act Victim Assistance Program	16.575	25-VOCA-28	94,280
Louisiana Commission on Law Enforcement (LCLE)	DWI Crash Victim Assistance 8	16.575	2023-VA-04-7938	34,252
Governor's Office of Crime Control and Prevention	Mothers Against Drunk Driving	16.575	VOCG-2025-0074	29,005
Michigan Department of Health and Human Services	VOCA Targeted Victim Services - 2025 Part 1	16.575	E20254555-00	168,993
Michigan Department of Health and Human Services	Crime Victim Sustainability Fund - 2024 Part 1	16.575	20250295-00	61,417
Minnesota Department of Public Safety ("State")	Crime Victim Services 2024	16.575	A-CVS-2024-MADD-MN-112	8,063
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220130-002	29,003
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220131-002	27,194
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220132-002	16,861
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220133-002	38,807
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220134-002	30,351
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220136-002	25,863
Missouri Department of Social Services, Division of Finance and Administration Services	Victims of Crime Act (VOCA)	16.575	ER130220135-002	37,058

The accompanying notes are an integral part of this Schedule.

**Mothers Against Drunk Driving
Schedule of Expenditures of Federal Awards
Year Ended December 31, 2025**

(Continued)

Federal Grantor/Pass-Through Grantor	Program Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Expenditures
State of North Carolina Department of Public Safety Governor's Crime	Strengthening the Foundation of Support-Serving Victims of Impaired Driving 2022	16.575	15POVC-21-GG-00583-ASSI	37,086
New Jersey Department of Law and Public Safety Office of the Attorney	MADD New Jersey Victim Services	16.575	VAG-78-22	83,148
State of New Mexico Crime Victims Reparation Commission	FY2024 VOCA Victim Assistance	16.575	2025-VA-443	29,350
State of New York Office of Victim Services	Victim Assistance 2021	16.575	OVS01-C11308GG-1080200	114,835
State of Ohio, Attorney General's Office	MADD Ohio Crime Victim Programs	16.575	2025-VOCA-135899294	21,984
Pennsylvania Commission on Crime and Delinquency	MADD PA Victim Services	16.575	2022-VF-05-40221-2	116,796
South Carolina Office of the Attorney General	Victim Services Program	16.575	1S25017	82,420
Tennessee, Office of Criminal Justice Programs	VOCA_Underserved	16.575	2019-V2-GX-0043	47,762
State of Texas, Office of the Governor, Criminal Justice Division	Statewide Victim Services Project	16.575	1531722	622,641
State of West Virginia Division of Administrative Services Justice and	VOCA	16.575	25-VA-053	42,615
Alabama Department of Economic and Community Affairs	VOCA-Crime Victim Assistance-Underserved	16.575	2026-VA-UN-38	14,520
State of Florida, Department of Legal Affairs, Office of the Attorney General	Crime Victim Assistance	16.575	VOCA-C-2025-Mothers Against Drunk Driving, F-0C	85,046
Office of the Governor Criminal Justice Coordinating Council	Community Based Victim Services	16.575	AW VOCA 25-082-134	26,310
City and County of Honolulu	Support Services for Survivors of Homicide Victims	16.575	PO-PAT-2600075.v1	7,553
Idaho Department of Health & Welfare	Crime Victim Assistance	16.575	VC8133	12,899
Kansas Office of the Governor	Federal Victims of Crime Act Victim Assistance Program	16.575	25-VOCA-28	30,298
Louisiana Commission on Law Enforcement (LCLE)	DWI Crash Victim Assistance 8	16.575	2024-VA-01-8722	9,153
MOVA-Massachusetts Office for Victim Assistance	Victim and Survivor Services	16.575	VSS-2026-Mothers Ag-26	61,086
Governor's Office of Crime Control and Prevention	Mothers Against Drunk Driving	16.575	VOCG-2026-0085	27,655
Michigan Department of Health and Human Services	VOCA Targeted Victim Services - 2025 Part 1	16.575	E20262539-00	53,889
Minnesota Department of Public Safety ("State")	Crime Victim Services 2025	16.575	A-CVS-2026-MADD-MN-069	3,203
North Carolina Department of Transportation, Governor's Highway Safety	Driving Support Forward for Victims	16.575	15POVC-24-GG-00687-ASSI	16,958
State of New Mexico Crime Victims Reparation Commission	FY2026 VOCA Victim Assistance	16.575	2026-VA-538	8,597
State of New York Office of Victim Services	Victim Assistance 2021	16.575	OVS01-C11308GG-1080200	33,448
State of Ohio, Attorney General's Office	MADD Ohio Crime Victim Programs	16.575	2025-VOCA-135899294	6,489
Pennsylvania Commission on Crime and Delinquency	MADD PA Victim Services	16.575	2023-VF-05-46750	33,097
South Carolina Office of the Attorney General	Victim Services Program	16.575	IV25072	23,064
Tennessee, Office of Criminal Justice Programs	VOCA_Underserved	16.575	47637	49,926
State of Texas, Office of the Governor, Criminal Justice Division	Statewide Victim Services Project	16.575	1531723	182,481
West Virginia Division of Administration Services Justice & Community Services	Victims of Crime Act (VOCA)	16.575	23-VA-2054	13,243
Total expended under 16.575				<u>3,307,302</u>
Total U.S. Department of Justice				<u>3,307,302</u>
TOTAL EXPENDITURES OF FEDERAL AWARDS				<u>\$ 10,153,051</u>

The accompanying notes are an integral part of this Schedule.

Mothers Against Drunk Driving
Notes to Schedule of Expenditures of Federal Awards
Year Ended December 31, 2025

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (Schedule) includes the federal award activity of MADD under programs of the federal government for the year ended December 31, 2025. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of MADD, it is not intended to and does not present the financial position, changes in net assets, or cash flows of MADD.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule, if any, represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

Note 3. Indirect Cost Rate

MADD has elected to use the de minimis cost rate allowed under the Uniform Guidance.

Note 4. Federal Loan Programs

MADD did not have any federal loans outstanding as of December 31, 2025.

Note 5. Subrecipients

MADD did not pass any of its federal grants to subrecipients during the year ended December 31, 2025.

**Report on Internal Control Over Financial Reporting and on Compliance and
Other Matters Based on an Audit of Financial Statements Performed in
Accordance With *Government Auditing Standards***

Independent Auditor's Report

Board of Directors
Mothers Against Drunk Driving
Irving, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of Mothers Against Drunk Driving (MADD), which comprise MADD's statement of financial position as of December 31, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 30, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered MADD's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of MADD's internal control. Accordingly, we do not express an opinion on the effectiveness of MADD's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether MADD's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Forvis Mazars, LLP

**Fort Worth, Texas
June 30, 2026**

Report on Compliance for the Major Federal Program and Report on Internal Control Over Compliance

Independent Auditor's Report

Board of Directors
Mothers Against Drunk Driving
Irving, Texas

Report on Compliance for the Major Federal Program

Opinion on the Major Federal Program

We have audited Mothers Against Drunk Driving's (MADD) compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on MADD's major federal program for the year ended December 31, 2025. MADD's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, MADD complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2025.

Basis for Opinion on the Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the "Auditor's Responsibilities for the Audit of Compliance" section of our report.

We are required to be independent of MADD and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for the major federal program. Our audit does not provide a legal determination of MADD's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to MADD's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on MADD's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards* and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about MADD's compliance with the requirements of its major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding MADD's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of MADD's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of MADD's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the "Auditor's Responsibilities for the Audit of Compliance" section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Forvis Mazars, LLP

**Fort Worth, Texas
June 30, 2026**

**Mothers Against Drunk Driving
Schedule of Findings and Questioned Costs
Year Ended December 31, 2025**

Section I – Summary of Auditor’s Results

Financial Statements

1. Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP was:

☒ Unmodified ☐ Qualified ☐ Adverse ☐ Disclaimer

2. Internal control over financial reporting:

Significant deficiency(ies) identified? ☐ Yes ☒ None Reported

Material weakness(es) identified? ☐ Yes ☒ No

3. Noncompliance material to the financial statements noted? ☐ Yes ☒ No

Federal Awards

4. Internal control over major federal program:

Significant deficiency(ies) identified? ☐ Yes ☒ None Reported

Material weakness(es) identified? ☐ Yes ☒ No

5. Type of auditor’s report issued on compliance for major federal programs:

☒ Unmodified ☐ Qualified ☐ Adverse ☐ Disclaimer

6. Any audit findings disclosed that are required to be reported by 2 CFR 200.516(a) ☐ Yes ☒ No

7. Identification of major federal program:

<u>Cluster/Program</u>	<u>Assistance Listing Numbers</u>
Highway Safety Cluster	Multiple

8. Dollar threshold used to distinguish between Type A and Type B programs: \$1,000,000.

9. Auditee qualified as a low-risk auditee? ☒ Yes ☐ No

Section II – Financial Statement Findings

<u>Reference Number</u>	<u>Finding</u>
	No matters are reportable.

Section III – Federal Award Findings and Questioned Costs

Reference Number	Finding
	No matters are reportable.

**Mothers Against Drunk Driving
Summary Schedule of Prior Audit Findings
Year Ended December 31, 2025**

Reference Number	Summary of Finding	Status
-----------------------------	---------------------------	---------------

No matters are reportable.