

MARRERO-ESTELLE VOLUNTEER FIRE
COMPANY NO. 1
MARRERO, LOUISIANA

ANNUAL FINANCIAL REPORT

DECEMBER 31, 2020

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INDEPENDENT AUDITOR'S REPORT

To Board of Directors of
Marrero-Estelle Volunteer Fire Company No. 1
Marrero, Louisiana

We have audited the accompanying financial statements of Marrero-Estelle Volunteer Fire Company No. 1 (a Louisiana nonprofit corporation), which comprise the statement of financial position as of December 31, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risk of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Marrero-Estelle Volunteer Fire Co. No. 1 as of December 31, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Supplemental Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Marrero-Estelle Volunteer Fire Co. No. 1's basic financial statements. The schedule of compensation, benefits and other payments to agency head or chief executive officer for the Marrero-Estelle Volunteer Fire Co. No. 1 is presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedule of compensation, benefits, and other payments to agency head or chief executive officer for the Marrero-Estelle Volunteer Fire Co. No. 1 is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financials statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 2, 2021 on our consideration of Marrero-Estelle Volunteer Fire Co. No. 1's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Marrero-Estelle Volunteer Fire Co. No. 1's internal control over financial reporting and compliance.



Harvey, Louisiana
June 2, 2020

FINANCIAL STATEMENTS

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2020

ASSETS

CURRENT ASSETS:

Cash and cash equivalents \$ 2,637,139

Total current assets 2,637,139

OTHER ASSETS:

Property and equipment, net 2,173,640

Insurance deposit 20,662

Total other assets 2,194,302

Total assets \$ 4,831,441

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:

Accounts payable \$ 49,505

Accrued payables:

Salaries 9,311

Compensated absences 64,466

Total current liabilities 123,282

NET ASSETS:

Unrestricted 4,708,159

Total Liabilities and Net Assets \$ 4,831,441

See accompanying notes to financial statements.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

STATEMENT OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2020

	<u>Unrestricted Net Assets</u>
REVENUES:	
Jefferson Parish:	
Fire protection contract	\$ 2,400,000
Fire insurance premium tax	50,645
CARES Act	578,243
Insurance dividend (LWCC)	65,594
Interest income	5,786
Miscellaneous	<u>328</u>
Total revenues	<u>3,100,596</u>
EXPENSES:	
Program services - firefighting	2,892,808
Supporting services - management and general	<u>219,639</u>
Total expenses	<u>3,112,447</u>
 DECREASE IN UNRESTRICTED NET ASSETS	 (11,851)
NET ASSETS - Beginning of year	<u>4,720,010</u>
NET ASSETS - End of year	<u>\$ 4,708,159</u>

See accompanying notes to financial statements.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2020

	<u>Program Services</u>	<u>Supporting Services</u>	
	<u>Firefighting</u>	<u>Management and General</u>	<u>Total</u>
Salaries and wages	\$ 1,571,709	\$ 53,631	\$ 1,625,340
Depreciation	184,470	10,373	194,843
Fuel	15,084	-	15,084
Insurance	441,814	12,825	454,639
Miscellaneous	-	8,903	8,903
Office expense	-	58,830	58,830
Payroll taxes	139,453	4,103	143,556
Pension contributions	47,600	-	47,600
Professional services	-	35,938	35,938
Repairs and maintenance	131,178	17,943	149,121
Supplies	315,375	-	315,375
Travel and conferences	64	-	64
Uniforms	8,014	-	8,014
Utilities and telephone	<u>38,047</u>	<u>17,093</u>	<u>55,140</u>
Total	<u>\$ 2,892,808</u>	<u>\$ 219,639</u>	<u>\$ 3,112,447</u>

See accompanying notes to financial statements.

MARRERO - ESTELLE VOLUNTEER FIRE.
COMPANY NO. 1

STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2020

CASH FLOWS FROM OPERATING ACTIVITIES:		
Decrease in unrestricted net assets	\$	(11,851)
Adjustment to reconcile change in net assets to net cash provided by operating activities:		
Depreciation		194,843
Decrease in accounts and accrued payables		<u>(35,742)</u>
Net cash provided by operating activities	\$	147,250
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisition of property and equipment		(69,430)
Decrease in insurance deposit		<u>6,205</u>
Net cash provided by investing activities		<u>(63,225)</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS		84,025
CASH AND CASH EQUIVALENTS - Beginning of year		<u>2,553,114</u>
CASH AND CASH EQUIVALENTS - End of year	\$	<u>2,637,139</u>
SUPPLEMENTAL DISCLOSURES:		
Interest incurred and paid	\$	<u>-0-</u>
Income tax paid	\$	<u>-0-</u>

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

NOTES TO FINANCIAL STATEMENTS
December 31, 2020

ORGANIZATION

Marrero - Estelle Volunteer Fire Company No. 1 (the Fire Company) was incorporated under the laws of the State of Louisiana on July 25, 1951 to provide fire protection and related services in Jefferson Parish, Louisiana in an area comprising part of Fire Protection District No. 8 (a separate entity) of Jefferson Parish. The Fire Company has three fire stations located in Marrero, Louisiana and has twenty-six full-time paid employees and 10 active volunteer firefighters. The Fire Company's main source of revenue is a fire protection contract with Jefferson Parish which expires December 1, 2027.

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. Basis of Accounting and Financial Statement Presentation

The financial statements are prepared on the accrual basis of accounting, whereby revenues are recognized when earned and expenses are recognized when incurred.

The financial statements are presented in accordance with the Financial Accounting Standards Board's (FASB) Accounting Standards Codification (ASC) 958-205, Financial Statements of Not-For-Profit Organizations. Under this standard, the Fire Company is required to report information regarding its financial position and activities according to three classes of net assets; unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As of December 31, 2020 the Fire Company had only unrestricted net assets.

The statement of activities presents expenses of the Fire Company's operations functionally between program services for firefighting and administrative and general. Those expenses which cannot be functionally categorized are allocated between functions based upon management's estimate of usage applicable to conducting those functions.

2. Contributions and Donated Services

The Fire Company records contributions received as unrestricted, temporarily restricted, or permanently restricted depending on the existence and nature of any donor restrictions.

A significant contribution of time is made by unpaid volunteers to accomplish the purpose for which the Fire Company was established. The value of this donated service is not included in the accompanying financial statements because it is not susceptible to objective measurement or evaluation.

All members of the Board of Directors serve without compensation for their services.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

NOTES TO FINANCIAL STATEMENTS (continued)
December 31, 2020

3. Income Tax

The Fire Company is exempt from income taxes under Internal Revenue Code Section 501(c)(3) as a nonprofit organization and accordingly no provision for income taxes is made in the financial statements.

4. Cash and Cash Equivalents

For purposes of the statement of cash flows, the Fire Company has defined cash and cash equivalents as cash in banks, money market accounts and certificates of deposit with original maturities of three months or less.

5. Property and Equipment

Acquisitions of property and equipment in excess of \$100 and expenditures for repairs, maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Property and equipment are stated at acquisition cost, or estimated fair value if donated. Depreciation is provided for in amounts sufficient to relate the cost of depreciable property and equipment to operations over their estimated useful lives using the straight-line method. Estimated useful lives of property and equipment are as follows:

Building and improvements	10-40 years
Equipment	5-20 years

6. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

B. CASH AND CASH EQUIVALENTS AND CERTIFICATES OF DEPOSIT

At December 31, 2020, the aggregate carrying amount of the Fire Company's cash and cash equivalents was \$2,637,139 and the aggregate bank balances were \$2,641,320. All of the Fire Company's bank accounts are in a local bank and are insured by federal deposit insurance of \$250,000 and a pledge securities held by a federal bank which had a market value of approximately \$2,500,614 at December 31, 2020.

**MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1**

**NOTES TO FINANCIAL STATEMENTS (continued)
December 31, 2020**

C. PROPERTY AND EQUIPMENT

The following is a summary of property and equipment and depreciation activity for the year ended December 31, 2020.

	Balance <u>1/1/20</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>12/31/20</u>
Construction in progress	\$ 32,885	\$ -0-	\$ 32,885	\$ -0-
Land	153,000	-0-	-0-	153,000
Building and improvements	1,464,601	76,826	-0-	1,541,427
Equipment	<u>3,433,068</u>	<u>25,489</u>	<u>-0-</u>	<u>3,458,557</u>
Total	<u>5,083,554</u>	<u>102,315</u>	<u>32,885</u>	<u>5,152,984</u>
Less accumulated depreciation:				
Building and improvements	890,109	47,939	-0-	938,048
Equipment	<u>1,894,392</u>	<u>146,904</u>	<u>-0-</u>	<u>2,041,296</u>
Total	<u>2,784,501</u>	<u>194,843</u>	<u>-0-</u>	<u>2,979,344</u>
Net, property and equipment	<u>\$ 2,299,053</u>	<u>\$ (92,528)</u>	<u>\$ 32,885</u>	<u>\$ 2,173,640</u>

Fire trucks and some other assets which are being used by the Fire Company in its operations are not included in the above summary because they were purchased by Jefferson Parish with bond money and belong to the Parish.

D. RETIREMENT PLAN

The Fire Company has a SIMPLE IRA Retirement Plan for its employees. The plan is a defined contribution salary reduction plan. Under the Plan, the Fire Company matches the employees' salary contributions to the plan up to a limit of 3% of the employees' compensation for the year. The maximum annual contribution by the employee for 2020 was \$11,500, plus an additional \$2,500 catch-up contribution for those at least age 50. For 2019 the employees' total contributions were \$87,987 and the Fire Company's matched contributions were \$47,600.

E. FIRE PROTECTION CONTRACT

Substantially all of the Fire Company's revenue is derived from funds provided by Jefferson Parish. Under the contract with Jefferson Parish, the Fire Company receives one-third of the net proceeds of the property tax levied annually by Fire Protection District No. 8. The Fire Company also receives from the Parish one-third of the 2% fire insurance premium tax which the Parish receives from the State of Louisiana for Fire Protection District No. 8.

F. CONCENTRATION OF CREDIT RISK

The Fire Company's income is derived principally from the proceeds of a property tax and other funding under a contract with Jefferson Parish to support fire protection and related services.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

NOTES TO FINANCIAL STATEMENTS (continued)
December 31, 2020

G. SUPPLEMENTAL PAY

The Fire Company's full-time firefighters receive supplemental pay from the State of Louisiana. These payments are made directly to the firefighters and do not pass through the Fire Company and are not included in the Fire Company's financial statements, except for the employer's share of the social security and medicare tax which is borne by the Fire Company.

H. EVALUATION OF SUBSEQUENT EVENTS

The Fire Company's management evaluated events occurring subsequent to the date of the financial statements to determine the accounting for and disclosure of transactions and events that effect the financial statements. Subsequent events have been evaluated through June 2, 2021 which is the date the financial statements were available to be issued.

OTHER SUPPLEMENTAL INFORMATION

MARRERO-ESTELLE VOLUNTEER FIRE CO. NO. 1

Marrero, Louisiana

Schedule of Compensation, Benefits, and Other Payments to
Agency Head or Chief Executive Officer

For the Year Ended December 31, 2020

Agency Head Name: Blake Hunter

Purpose		
Salary	\$	-0-
Benefits – insurance		-0-
Benefits – retirement		-0-
Benefits – other (match deferred comp)		-0-
Car allowance		-0-
Vehicle provided by government		-0-
Per diem		-0-
Reimbursements – cell phones, tolls, car rental		-0-
Travel		-0-
Registration fees		-0-
Conference travel		-0-
Continuing professional education fees		-0-
Housing		-0-
Unvouchered expenses		-0-
Meals		-0-
	\$	<u>-0-</u>

INTERNAL CONTROL AND COMPLIANCE

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To Board of Directors of
Marrero-Estelle Volunteer Fire Co. No. 1
Marrero, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Marrero-Estelle Volunteer Fire Company No. 1 (a Louisiana nonprofit corporation), which comprise the statement of financial position as December 31, 2020, and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 2, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Marrero-Estelle Volunteer Fire Company No. 1's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Marrero-Estelle Volunteer Fire Company No. 1's internal control. Accordingly, we do not express an opinion on the effectiveness of the Marrero-Estelle Volunteer Fire Company No. 1's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, we identified certain deficiencies in internal control over financial reporting, described in the accompanying schedule of findings, that we consider to be significant deficiencies in internal control over financial reporting. Material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Marrero-Estelle Volunteer Fire Company No. 1's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The result of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance.

This report is intended solely for the information and use of management, the Board of Directors and the Louisiana Legislative Auditor and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana revised Statute 25.513, this report is distributed by the Legislative Auditor as a public document.



Harvey, Louisiana
June 2, 2021

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

Schedule of Findings
Year Ended December 31, 2020

SUMMARY OF AUDITOR'S REPORTS

1. The opinion issued on our audit of the financial statements of Marrero-Estelle Volunteer Fire Co. No. 1 for the year ended December 31, 2020 is unqualified.
2. Internal Control:
Significant deficiencies: 2020-01, 2020-02
No material weaknesses were noted
3. Compliance and other matters:
No instances of noncompliance material to the financial statements were noted.

FINANCIAL STATEMENT FINDINGS

2020-01 – Year-End Journal Entries

Condition and Criteria

The Fire Company maintains its books on the cash basis of accounting. Therefore, journal entries were required as part of the audit for financial statement misstatements related to accruals and property and equipment accounts. Generally accepted auditing standards now consider year-end adjusting entries prepared by the auditor to be a significant deficiency in internal control.

Cause

Recently issued Statement on Auditing Standards (SAS) 115 requires that we report the above condition as a control deficiency. The SAS does not provide exceptions to reporting control deficiencies that are mitigated with non-audit services rendered by the auditor or deficiencies for which the remedy would be cost prohibitive or otherwise impractical. The Fire Company has relied on its auditor to identify and correct such financial statement misstatements.

Recommendation

As mentioned, whether or not it would be cost effective to cure a control deficiency is not a factor in applying SAS 115's reporting requirements. Because prudent management requires that the potential benefit from an internal control must exceed its cost, it may not be practical to correct all the deficiencies noted under SAS 115. In this case, we do not believe that curing the significant deficiency described in this finding would be cost effective or practical and accordingly, we do not believe any corrective action is necessary.

Management's Response

Management believes that it is more prudent to use the services of its auditor to prepare the year-end journal entries and agrees with the auditor's recommendations.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

Schedule of Findings - Continued
Year Ended December 31, 2020

2020-02 – Preparation of Financial Statements

Condition and Criteria

The Fire Company does not have any personnel with the technical ability to prepare its financial statements in accordance with generally accepted accounting principles. As is common in small organizations, the Fire Company has chosen to engage the auditor to prepare its annual financial statements. This condition is intentional by management, along with the cost effectiveness of acquiring the ability to prepare the financial statements in accordance with generally accepted accounting principles.

Cause

Recently issued Statement on Auditing Standards (SAS) 115 requires that we report the above condition as a control deficiency. The SAS does not provide exceptions to reporting deficiencies that are mitigated with non-audit services rendered by the auditor or deficiencies for which the remedy would be cost prohibitive or otherwise impractical.

Recommendation

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Management's Response

Management believes that it is more prudent to use the services of its auditor to prepare its annual financial statements and agrees with auditor's recommendation.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

Schedule of Prior Year Audit Findings
Year Ended December 31, 2020

SUMMARY OF AUDITOR'S REPORTS

FINANCIAL STATEMENT FINDINGS

2019-01 – Year-End Journal Entries

Condition and Criteria

The Fire Company maintains its books on the cash basis of accounting. Therefore, journal entries were required as part of the audit for financial statement misstatements related to accruals and property and equipment accounts. Generally accepted auditing standards now consider year-end adjusting entries prepared by the auditor to be a significant deficiency in internal control.

Cause

Recently issued Statement on Auditing Standards (SAS) 115 requires that we report the above condition as a control deficiency. The SAS does not provide exceptions to reporting control deficiencies that are mitigated with non-audit services rendered by the auditor or deficiencies for which the remedy would be cost prohibitive or otherwise impractical. The Fire Company has relied on its auditor to identify and correct such financial statement misstatements.

Recommendation

As mentioned, whether or not it would be cost effective to cure a control deficiency is not a factor in applying SAS 115's reporting requirements. Because prudent management requires that the potential benefit from an internal control must exceed its cost, it may not be practical to correct all the deficiencies noted under SAS 115. In this case, we do not believe that curing the significant deficiency described in this finding would be cost effective or practical and accordingly, we do not believe any corrective action is necessary.

Management's Response

Management believes that it is more prudent to use the services of its auditor to prepare the year-end journal entries and agrees with the auditor's recommendations.

MARRERO - ESTELLE VOLUNTEER FIRE
COMPANY NO. 1

Schedule of Prior Year Audit Findings - Continued
Year Ended December 31, 2020

2019-02 – Preparation of Financial Statements

Condition and Criteria

The Fire Company does not have any personnel with the technical ability to prepare its financial statements in accordance with generally accepted accounting principles. As is common in small organizations, the Fire Company has chosen to engage the auditor to prepare its annual financial statements. This condition is intentional by management, along with the cost effectiveness of acquiring the ability to prepare the financial statements in accordance with generally accepted accounting principles.

Cause

Recently issued Statement on Auditing Standards (SAS) 115 requires that we report the above condition as a control deficiency. The SAS does not provide exceptions to reporting deficiencies that are mitigated with non-audit services rendered by the auditor or deficiencies for which the remedy would be cost prohibitive or otherwise impractical.

Recommendation

As mentioned, whether or not it would be cost effective to cure a control deficiency is not a factor in applying SAS 115's reporting requirements. Because prudent management requires that the potential benefit from an internal control must exceed its cost, it may not be practical to correct all the deficiencies noted under SAS 115. In this case, we do not believe that curing the significant deficiency described in this finding would be cost effective or practical and accordingly, we do not believe any corrective action is necessary.

Management's Response

Management believes that it is more prudent to use the services of its auditor to prepare its annual financial statements and agrees with auditor's recommendation.