

**Families Helping Families at the Crossroads of Louisiana, Inc.**

**Pineville, Louisiana**

**Financial Statements**

**June 30, 2025**

## Table of Contents

Independent Auditors' Report.....	1
Basic Financial Statements	
Statement of Financial Position .....	4
Statement of Activities.....	5
Statement of Cash Flows .....	6
Statement of Functional Expenses .....	7
Notes to Financial Statements.....	8
Supplementary Schedule.....	14
Schedule of Compensation, Benefits and Other Payments to Executive Director .....	15
Reports on Internal Control, Compliance and Other Matters .....	16
Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> .....	17
Independent Auditors' Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance.....	19
Schedule of Expenditures of Federal Awards.....	22
Notes to the Schedule Expenditures of Federal Awards.....	23
Schedule of Findings and Questioned Costs.....	24
Management's Corrective Action Plan.....	26
Summary of Prior Year Audit Findings.....	27



## **Independent Auditors' Report**

Board of Directors  
Families Helping Families at the Crossroads of Louisiana, Inc.  
Pineville, Louisiana

### **Report on the Financial Statement**

#### ***Opinion***

We have audited the accompanying financial statements of Families Helping Families at the Crossroads of Louisiana, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Families Helping Families at the Crossroads of Louisiana, Inc. as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Families Helping Families at the Crossroads of Louisiana, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to be evaluated whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Families Helping Families at the Crossroads of Louisiana, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting of error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about Families Helping Families at the Crossroads of Louisiana, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

***Report on Summarized Comparative Information***

We have previously audited the Families Helping Families at the Crossroads of Louisiana, Inc., Inc.'s 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 16, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

***Supplementary Information***

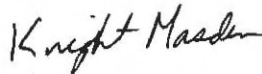
Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of*

January 12, 2026

*Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the schedule of compensation, benefits, and other payments to executive director are presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and schedule of compensation, benefits and other payments to the executive director are fairly stated in all material respects in relation to the financial statements as a whole.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated January 12, 2026, on our consideration of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting and compliance.



**KnightMasden**  
Alexandria, Louisiana  
January 12, 2026

Families Helping Families at the Crossroads of Louisiana, Inc.  
Statement of Financial Position  
June 30, 2025

	<u>2025</u>	2024 Summarized <u>Total</u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 66,427	\$ 77,346
Investments in certificate of deposit	1,933	1,920
Contract amounts receivable	255,001	394,988
Employee loans	<u>56,922</u>	<u>-</u>
Total Current Assets	380,283	474,254
Plant, Property and Equipment, net	<u>177,282</u>	<u>165,101</u>
<b>Total Assets</b>	<b><u>\$ 557,565</u></b>	<b><u>\$ 639,355</u></b>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 6,253	\$ 1,641
Payroll liabilities	1,785	45,930
Notes payable	<u>14,103</u>	<u>142,895</u>
Total Current Liabilities	22,141	190,466
Long Term Liabilities	<u>38,901</u>	<u>18,303</u>
Total Liabilities	61,042	208,769
<b>Net Assets</b>		
without Donor Restriction	<u>496,523</u>	<u>430,586</u>
Total Net Assets	<u>496,523</u>	<u>430,586</u>
<b>Total Liabilities and Net Assets</b>	<b><u>\$ 557,565</u></b>	<b><u>\$ 639,355</u></b>

The accompanying notes are  
an integral part of the financial statements.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Statement of Activities  
For the Year Ended June 30, 2025

	<u>2025</u> without Donor <u>Restriction</u>	<u>2024</u> Summarized <u>Total</u>
Revenues		
Fees for contractual services	\$ 1,614,517	\$ 1,686,239
Other income	<u>13</u>	<u>414</u>
Total Revenues	1,614,530	1,686,653
Functional Expenses		
Program services	1,227,431	1,316,563
Management and general	<u>321,162</u>	<u>326,512</u>
Total Functional Expenses	<u>1,548,593</u>	<u>1,643,075</u>
Change in Net Assets	65,937	43,578
Net Assets - Beginning	<u>430,586</u>	<u>387,008</u>
Net Assets - Ending	<u>\$ 496,523</u>	<u>\$ 430,586</u>

The accompanying notes are  
an integral part of the financial statements.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Statement of Cash Flows  
For the Year Ended June 30, 2025

	<u>2025</u>	<u>2024</u>
<b>Cash Flows from Operating Activities</b>		
Change in Net Assets	\$ 65,937	\$ 43,578
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities		
Depreciation	12,184	9,523
Income on certificate of deposit	(13)	
Gain on sale of fixed assets	-	(414)
Increase in contract receivables	139,987	(196,680)
Decrease in accounts payable	4,612	(659)
Decrease in payroll liabilities	<u>(44,145)</u>	<u>45,797</u>
Net Cash Provided/(Used) by Operating activities	178,562	(98,855)
<b>Cash flows from Investing Activities</b>		
Proceeds from sale of fixed assets	-	1,500
Purchase of fixed assets	<u>(12,875)</u>	<u>(48,615)</u>
Net Cash Provided/(Used) by Investing Activities	(12,875)	(47,115)
<b>Cash flows from Financing Activities</b>		
Proceeds to employee loans	(62,971)	-
Repayment of debt	6,050	-
Proceeds from loan	359,500	275,000
Repayment of debt	<u>(479,185)</u>	<u>(143,919)</u>
Net Cash Provided/(Used) by Financing Activities	<u>(176,606)</u>	<u>131,081</u>
 Net Increase (Decrease) in Cash and Cash equivalents	 (10,919)	 (14,889)
Cash and Cash Equivalents - Beginning	<u>77,346</u>	<u>92,235</u>
Cash and Cash Equivalents - Ending	<u>\$ 66,427</u>	<u>77,346</u>
 Consisting of:		
Cash and cash equivalents	\$ 66,427	\$ 77,346
 Cash paid for interest	 <u>\$ 5,509</u>	 <u>\$ 3,313</u>

The accompanying notes are an integral part of the financial statements.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Statement of Functional Expenses  
For the Year Ended June 30, 2025

	<u>Program Service</u>	<u>Management and General</u>	2025 <u>Total Expenses</u>	2024 <u>Summarized Total</u>
Salaries	\$ 731,041	\$ 127,749	\$ 858,790	\$ 887,865
Employee benefits	46,820	9,607	56,427	45,591
Payroll taxes	59,179	9,066	68,245	70,044
Janitorial	-	350	350	840
Office supplies	12,156	7,907	20,063	14,936
Telephone	12,802	6,845	19,647	17,493
Rent	24,240	-	24,240	24,240
Utilities	86	5,525	5,611	5,576
Supplies	5,099	4,676	9,775	14,142
Printing	7,172	1,567	8,739	11,625
Contract labor	46,424	-	46,424	35,054
Dues	-	505	505	701
Insurance	1,820	30,419	32,239	24,044
Postage	8,606	165	8,771	8,629
Website maintenance	389	3,688	4,077	3,109
Travel and meetings	79,872	28,072	107,944	73,165
Repairs and maintenance	1,530	41,469	42,999	34,189
Security	331	950	1,281	992
Legal and accounting	7,200	15,619	22,819	20,812
Training	3,513	2,033	5,546	11,598
Bank charges	-	2,472	2,472	769
Interest	-	5,509	5,509	3,313
Crisis management	179,152	-	179,152	318,877
Depreciation	-	12,184	12,184	9,523
Miscellaneous	-	4,784	4,784	5,948
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total Expenses	<u>\$ 1,227,431</u>	<u>\$ 321,162</u>	<u>\$ 1,548,593</u>	<u>\$ 1,643,075</u>

The accompanying notes are  
an integral part of the financial statements.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Financial Statements  
June 30, 2025

**Note 1 – Nature of Activities and Significant Accounting Policies**

Nature of Activities

Families Helping Families at the Crossroads of Louisiana, Inc. (the Organization) (Region 6) is a private, non-profit corporation governed by a board of directors and is organized on the laws of the State of Louisiana. The Organization's purpose is to inform the public concerning the handicapped and to provide information, referral, education and to respond to the needs and capacities of handicapped people and their families. The support for the Organization primarily comes from state funds through contracts for services provided.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with the generally accepted accounting principles. Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

*Net Assets without Donor Restrictions* – Net assets not subject to donor-imposed stipulations.

*Net Assets with Donor Restrictions* – Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Organization and/or the passage of time or be permanently maintained by the Organization. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates. Significant estimates have been applied in the determination of depreciation in preparation of the accompanying financial statements.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Financial Statements  
June 30, 2025

**Note 1 – Nature of Activities and Significant Accounting Policies (Continued)**

Cash and Cash Equivalents

Cash and cash equivalents include all monies in banks and highly liquid investments with original maturities of less than three months.

Revenue Recognition and Promises to Give

Contributions are recognized when the donor makes an unconditional promise to give to the Organization. All donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statements of activities. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one activity are charged to the programs and supporting services based on the estimated amount of time that employees devote to various activities. Additional overhead is allocated to various activities based on the program's direct cost.

Income Taxes

The Organization is a not-for-profit organization as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal and state income taxes on related income pursuant to Section 501(a) of the Internal Revenue Code. Furthermore, the Organization is not classified as a "private foundation" by the internal revenue service.

Property and Equipment

Property and equipment are stated at cost. Additions, renewals and betterments that extend the useful life of the assets are capitalized. Maintenance and repair expenditures are expensed as incurred. Provisions for depreciation and amortization are computed using the straight-line method over the assets' useful lives, which range from 3 to 39 years. Capitalization threshold of \$500 is used.

Contract Receivable

Contracts receivable represents amounts owed to the Organization for the costs incurred under fee for service contracts at the end of the fiscal year. Management considers all amounts receivable to be collectible, therefore, there is no provision for uncollectible amounts established.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Financial Statements  
June 30, 2025

**Note 1 – Nature of Activities and Significant Accounting Policies (Continued)**

Leases

The Organization leases office space. The Organization assesses whether an arrangement qualifies as a lease (i.e., conveys the right to control the use of an identified asset for a period of time in exchange for consideration) at inception and only reassesses its determination if the terms and conditions of the arrangement are changed. Leases with an initial term of 12 months or less are not recorded on the statement of financial position. Lease expense is recognized for these leases on a straight-line basis over the lease term. Lease terms over 12 months follow ASU 2026-02 and recognize right-of-use assets and lease liabilities on the statement of functional position. Lease expense is recognized on a straight-line basis over the lease term.

**Note 2 – Employee Loans**

Note receivable to executive director: zero interest loan; receivable is callable at any time.	\$54,672
Note receivable to deputy director: zero interest loan; receivable is callable at any time.	<u>2,250</u>
Total	<u>\$56,922</u>

**Note 3 – Fixed Assets and Depreciation**

The following schedule summarizes estimated useful life, cost and accumulated depreciation of property, plant and equipment as of June 30, 2025:

Description	Life	
Equipment	5 - 7 years	\$124,834
Building	39 years	195,520
Land		35,900
Less: Accumulated Depreciation		<u>(178,972)</u>
Net Fixed Assets		<u>\$177,282</u>

Depreciation expense for the year ended June 30, 2025 was \$12,184.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Financial Statements  
June 30, 2025

**Note 4 – Notes Payable**

Note payable to Red River Bank for purchase of vehicle dated May 19, 2025; collateralized by vehicle; payable in 24 monthly payments of \$522 with interest rate of 8.25%.	\$11,049
Note payable to Red River Bank for additional working capital dated September 18, 2025; collateralized by building and land in Pineville, LA; payable in 60 monthly payments of \$985; with interest rate of 8.5%.	<u>41,955</u>
Total	53,004
Less current portion	<u>(14,103)</u>
Total long term notes payable	<u>\$38,901</u>

Future maturities of notes payable as of June 30, 2025 were as follows:

Years Ended	<u>Amounts</u>
<u>June 30</u>	
2026	\$14,103
2027	\$14,816
2028	\$10,137
2029	\$11,033
2030	\$2,916

The Organization has unused line of credit of \$200,000 as of June 30, 2025.

**Note 5 – Fair Value Measurement**

FASB ACS 820-10, Fair Value Measurement, defines fair value, establishes a framework for measuring fair value, establishes a three-level valuation hierarchy for disclosure of fair value measurement and enhances disclosure requirements for fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of the fair value of an asset or liability as of the measurement date. The three levels are defined as follows:

Level 1 – Represented by quoted prices that are available in an active market. Level 1 securities include cash, checking and savings accounts, certificates of deposit, highly liquid government bonds, treasury securities, mortgage products and exchange traded equities.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Financial Statements  
June 30, 2025

**Note 5 – Fair Value Measurement (continued)**

Level 2 – Represented by assets and liabilities similar to Level 1 where quoted prices are not available, but are observable, either directly or indirectly through corroboration with observable market data and estimated using pricing models or discounted cash flows. Level 2 securities would include U.S. agency securities, mortgage-backed agency securities, obligations of states and political subdivisions, and certain corporate, asset backed securities, and swap agreements.

Level 3 – Represented by financial instruments where there is limited activity or unobservable market prices and pricing models significant to determining the fair value measurement include the reporting entity’s own assumptions about the market risk. Level 3 securities would include hedge funds, private equity securities, and private investments in public entities.

Fair value of assets measured on a recurring basis at June 30, 2025 are as follows:

<u>Description</u>	<u>Fair Value Measurement at June 30, 2025 Using</u>			
	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Cash	\$66,427	\$66,427	\$ -	\$ -
Certificate of deposit	\$1,933	\$1,933	\$ -	\$ -

**Note 6 – Operating Lease**

The Organization elects to apply the short-term lease measurement and recognition exemption to its leased office space. For the entire reporting period ending June 30, 2025, there is one short term lease in that class. The Organization has an operating lease for office space for \$2,020 per month on a month to month basis. The rental cost for the year ended June 30, 2025 was \$24,240.

**Note 7 – Donated Services**

Unpaid volunteers have made significant contributions of their time to the Organization. The value of the contributed time is not reflected in these statements since it is not susceptible to an objective measurement.

**Note 8 – Retirement Plan**

The Organization adopted a Simple IRA plan for its employees. All employees are eligible to participate from the date of hire. Employees are eligible to make voluntary contributions to the plan. The Organization matches the first 3% of employee wages contributed to the plan. The Organization contributed \$11,431 to the plan during the year ended June 30, 2025.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Financial Statements  
June 30, 2025

**Note 9 – Income Taxes**

As of June 30, 2025, tax years 2022 and subsequent were still within the prescription period for examination by taxing authorities. As of the date of the report, the 2025 return has not been filed.

**Note 10 – Liquidity and Availability**

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

Cash and cash equivalents	\$66,427
Investments in certificate of deposits	1,933
Contract amounts receivable	<u>255,001</u>
	<u>\$323,361</u>

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due.

**Note 11 – Subsequent Events**

Subsequent to the date of the Statement of Financial Position, on October 1, 2025, the U.S. federal government experienced a shutdown due to a lapse in appropriations. On November 13, 2025, a continuing resolution was passed to temporarily fund the government through January 30, 2026.

The Organization receives significant funding from federal government grants and contracts, which represented approximately 78% of its total revenue for the year ended June 30, 2025. As a result of the government shutdown, the related federal agencies are unable to process new awards, grant approvals, or reimbursements for costs incurred during this period.

The immediate impacts on the Organization include:

- **Delayed Funding:** Reimbursements for program expenses already incurred and currently being incurred are delayed, creating significant cash flow challenges. The Organization is currently utilizing its available cash reserves to cover essential operations, including payroll and vendor obligations.
- **Operational Decisions:** The Organization has suspended or scaled back certain programs funded solely by the affected federal grants to mitigate financial strain.
- **Potential Financial Effect:** As of the date these financial statements were available to be issued, the full financial effect of the shutdown cannot be reasonably estimated, as the duration of the shutdown is uncertain.

Management is actively monitoring the situation, managing cash flow, and communicating with federal agencies and other stakeholders. If the shutdown is protracted, it may have a material adverse impact on the Organization's financial position, results of operations, and the going concern assumption.

Subsequent events have been evaluated through January 12, 2026, which is the date the financial statements were available for issuance.

**Supplementary Schedule**

Families Helping Families at the Crossroads of Louisiana, Inc.  
Schedule of Compensation, Benefits and Other Payments to  
Executive Director, James Sprinkle  
For the Year Ended June 30, 2025

<u>Purpose</u>	<u>Amount</u>
Salary	<u>\$ 8,000</u>
	<u>\$ 8,000</u>

The accompanying notes are  
an integral part of the financial statements.

**Reports on Internal Control, Compliance and Other Matters**

**Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

Board of Directors  
Families Helping Families at the Crossroads of Louisiana, Inc.  
Pineville, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Families Helping Families at the Crossroads of Louisiana, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, cash flows, and functional expenses for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated January 12, 2026.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any

January 12, 2026

deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Families Helping Families at the Crossroads of Louisiana, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Under Louisiana statutes, this report is distributed by the Legislative Auditor as a public document.



**KnightMasden**  
Alexandria, Louisiana  
January 12, 2026



**Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance**

Board of Directors  
Families Helping Families at the Crossroads of Louisiana, Inc.  
Pineville, Louisiana

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited Families Helping Families at the Crossroads of Louisiana, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of Families Helping Families at the Crossroads of Louisiana, Inc.'s major federal programs for the year ended June 30, 2025. Families Helping Families at the Crossroads of Louisiana, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Families Helping Families at the Crossroads of Louisiana, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Families Helping Families at the Crossroads of Louisiana, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide legal determination of Families Helping Families at the Crossroads of Louisiana, Inc.'s compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with requirements of laws, statutes, regulations, rules, and provision of contracts or grant agreements applicable to Families Helping Families at the Crossroads of Louisiana, Inc.'s federal programs.

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### ***Auditors' Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Families Helping Families at the Crossroads of Louisiana, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgement made by a reasonable user of the report on compliance about Families Helping Families at the Crossroads of Louisiana, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Families Helping Families at the Crossroads of Louisiana, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control Over Compliance**

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Under Louisiana statutes, this report is distributed by the Legislative Auditor as a public document.

**KnightMasden**  
Alexandria, Louisiana  
January 12, 2026



Families Helping Families at the Crossroads of Louisiana, Inc.  
Schedule of Expenditures of Federal Awards  
June 30, 2025

<u>Federal Grantor/Pass-through Grantor</u>	<u>Federal CDFA Number</u>	<u>Pass- through Identifying Number</u>	<u>Pass- through to Sub- recipients</u>	<u>Federal Expenditures</u>
U. S. Department of Education –				
Special Education – Grants for Infants and Families with Disabilities				
Indirect Programs:				
Louisiana Department of Health	84.181A	\$	-	\$918,475
Twenty-first Century Community Learning Centers				
Indirect Programs:				
Louisiana Department of Education	84.278		-	<u>47,231</u>
Total U. S. Department of Agriculture			-	965,706
U. S. Department Health and Human Services				
Development Disabilities Basic Support and Advocacy Grants				
Indirect Programs:				
Louisiana Development Disabilities Council	93.630		-	228,912
Block Grants for Community Mental Health Services				
Indirect Programs:				
Central Louisiana Human Services District	93.958		-	<u>21,173</u>
Total U. S. Department of Health and Human Services			-	<u>250,085</u>
Total Expenditures of Federal Awards			<u>\$ -</u>	<u>\$1,215,791</u>

Families Helping Families at the Crossroads of Louisiana, Inc.  
Notes to the Schedule of Expenditures of Federal Awards  
June 30, 2025

**Note A – Basis of Presentation**

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Families Helping Families at the Crossroads of Louisiana, Inc. (the Organization) and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Therefore, some amounts presented in this may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**Note B – Indirect Cost Rate Election**

The Organization did not elect to use the 15% de minimis indirect cost rate during the year ended June 30, 2025.

**Note C – Reconciliation of Expenses to Federal Expenditures**

Program expenses	\$1,239,324
Non-cash adjustment – depreciation	(12,184)
Non-federal expenditures	<u>(11,349)</u>
Total Federal Expenditures	<u>\$1,215,791</u>

Families Helping Families at the Crossroads of Louisiana, Inc.  
 Schedule of Findings and Questioned Costs  
 For the Year Ended June 30, 2025

**A. Summary of Auditors' Results**

***Financial Statements***

- |  |            |
|--|------------|
| 1. Type of auditors' report  | Unmodified |
| 2. Internal control over financial reporting:                        |            |
| a. Material weakness identified?                                     | No         |
| b. Significant deficiencies identified considered material weakness? | None noted |
| c. Noncompliance material to the financial statements noted?         | No         |

***Federal Awards***

- |  |            |
|--|------------|
| 1. Type of auditors' report issued on compliance for major programs  | Unmodified |
| 2. Internal control over financial reporting:  |            |
| a. Material weakness identified?   | No         |
| b. Significant deficiencies identified considered material weakness?   | None noted |
| 3. Any audit findings disclosed that are required to be reported in the accordance with 2CFR section 200.516(a)? | No         |
| 4. Identification of major programs  |            |

Federal Assistance Listing Number	Federal Program
84.181A	Special Education – Grants for Infants and Families with Disabilities

- |  |           |
|--|-----------|
| 5. Dollar threshold used to distinguish between type A and type B programs | \$750,000 |
| 6. Auditee qualified as low-risk under 2CFR 200.520                        | Yes       |

Families Helping Families at the Crossroads of Louisiana, Inc.  
Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2025

**B. Findings – Financial Statement Audit**

INTERNAL CONTROL AND COMPLIANCE FINDING

No Findings

**C. Findings and Questioned Costs – Major Federal Award Programs Audit**

DEPARTMENT OF EDUCATION

Passed through the State of Louisiana

No Findings

Families Helping Families at the Crossroads of Louisiana, Inc.  
Management's Corrective Action Plan  
For the Year Ended June 30, 2025

No findings.

Families Helping Families at the Crossroads of Louisiana, Inc.  
Summary of Prior Year Audit Findings  
For the Year Ended June 30, 2025

No findings.



**KnightMarsden**

A Professional Accounting Corporation

John E. Theriot II, CPA, CGMA  
Stephanie R. Lemoine, CPA

## **INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES**

To the Board of Directors of Families Helping Families at the Crossroads of LA and the Louisiana Legislative Auditor

We have performed the procedures enumerated below, which were agreed to by The Families Helping Families at the Crossroads of LA (Entity) and the Louisiana Legislative Auditor (LLA) on the control and compliance (C/C) areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period July 1, 2024 through June 30, 2025. The Entity's management is responsible for those C/C areas identified in the SAUPs.

Families Helping Families at the Crossroads of LA has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period July 1, 2024 through June 30, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedure performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

### **Written Policies and Procedures**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Board or Finance Committee**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Bank Reconciliations**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

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### **Collections**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Non-Payroll Disbursements**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Credit Cards/Debit Cards/Fuel Cards/Purchase Cards**

1. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

*A list was obtained. Client represented that it was complete.*

2. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
  - a. Observe that there is evidence that the monthly statement or combined statement and supporting documentation were reviewed and approved, in writing, by someone other than the authorized card holder.

*There was evidence that monthly statements and supporting documentation were reviewed and approved, in writing, by someone other than the authorized card holder on selected statements.*

- b. Observe that finance charges and late fees were not assessed on the selected statements.

*No finance or late charges were assessed on selected statements.*

3. Using the monthly statements or combined statements selected under #2 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions. For each transaction, observe that it is supported by
  - a. an original itemized receipt that identifies precisely what was purchased,

*An original itemized receipt that identifies precisely what was purchased was present for all, but two transactions tested.*

- b. written documentation of the business/public purpose, and

*Written documentation of the business purpose was documented for all, but one transaction tested.*

- c. documentation of the individuals participating in meals (for meal charges only).

*Individuals participating in the meals was not documented for the one transaction tested.*

- d. For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a “missing receipt statement” that is subject to increased scrutiny.

*Client has “Lost/Missing Receipt Form” that is filled out for any missing receipts. Missing receipts for fuel and meal purchase.*

*Management’s Response to Section Findings: Exceptions noted on 14 (a) 14(b) and 14(c). Management will also start requiring documentation of individuals participating in meals.*

### **Travel and Travel-Related Expense Reimbursements**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Contracts**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Payroll and Personnel**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

### **Ethics**

*Not applicable to nonprofit organizations.*

**Debt Service**

*Not applicable to nonprofit organizations.*

**Fraud Notice**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

**Information Technology Disaster Recovery/Business Continuity**

*The June 30, 2024 report was timely filed; therefore, no testing was required to be performed.*

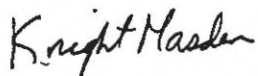
**Prevention of Sexual Harassment**

*No exceptions were noted in this section on the June 30, 2024 report; therefore, no testing was required to be performed.*

We were engaged by Families Helping Families at the Crossroads of LA to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Families Helping Families at the Crossroads of LA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

The purpose of this report is solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.



**KnightMasden**  
Alexandria, Louisiana  
January 12, 2026