

**TECHE ACTION BOARD, INC.**

**Franklin, Louisiana**

**Financial and Compliance Report  
May 31, 2025**

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## INDEPENDENT AUDITOR'S REPORT

Board of Directors  
Teche Action Board, Inc.  
Franklin, Louisiana

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the accompanying financial statements of Teche Action Board, Inc. (a nonprofit organization), which comprise the statement of financial position as of May 31, 2025, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Teche Action Board, Inc. as of May 31, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Teche Action Board, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Teche Action Board, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Teche Action Board, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Teche Action Board, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. In addition, the accompanying schedule of compensation, benefits and other payments to chief executive officer, are also presented for additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial

statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and schedule of compensation, benefits and other payments to chief executive officer are fairly stated, in all material respects, in relation to the financial statements as a whole.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated November 26, 2025, on our consideration of Teche Action Board, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Teche Action Board, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Teche Action Board, Inc.'s internal control over financial reporting and compliance.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana  
November 26, 2025

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Statement of Financial Position**  
**As of May 31, 2025**

**Assets**

**Current Assets**

Cash and cash equivalents	\$ 2,781,199
Investments	2,505,701
Patient accounts receivable, net of allowance for credit loss	1,426,239
Grant and contract receivables	577,938
Other receivable	229,935
Employee Retention Credit receivable	1,042,271
Employee Retention Credit interest receivable	313,349
Inventory	419,430
Prepaid expenses	423,799
Total Current Assets	<u>9,719,861</u>

**Property, Plant and Equipment**

Land improvements	316,375
Building and improvements	17,342,851
Furniture and equipment	2,120,091
Vehicles	1,233,073
Leasehold improvements	10,433
Operating lease right-of-use asset	40,398
Finance lease right-of-use asset, net of accumulated amortization	<u>246,235</u>
	21,309,456
Less accumulated depreciation	<u>(7,467,893)</u>
	13,841,563
Construction in progress	374,694
Land	<u>1,994,188</u>
Net Property, Plant and Equipment	<u>16,210,445</u>

**Other Assets**

Investments	3,572,337
Note receivable	375,000
Investment LPCACO	<u>122,542</u>
Total Other Assets	<u>4,069,879</u>

Total Assets	<u><u>\$ 30,000,185</u></u>
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See accompanying notes to financial statements.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Statement of Financial Position (Continued)**  
**As of May 31, 2025**

**Liabilities and Net Assets**

**Current Liabilities**

Accounts payable	\$ 791,375
Accrued payroll and related liabilities	1,137,173
Lines of credit	3,487,121
Current portion of operating right-of-use lease liability	23,685
Current portion of finance right-of-use lease liability	50,374
	<hr/>
Total Current Liabilities	5,489,728
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**Long Term Liabilities**

Right-of-use lease operating liability - net of current portion	14,582
Right-of-use lease finance liability - net of current portion	200,548
	<hr/>

Total Long Term Liabilities	215,130
	<hr/>

Total Liabilities	5,704,858
	<hr/>

**Net Assets**

Without donor restrictions	24,295,327
With donor restrictions	-
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Total Net Assets	24,295,327
	<hr/>

Total Liabilities and Net Assets	\$ 30,000,185
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See accompanying notes to financial statements.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Statement of Activities**  
**For the Year Ended May 31, 2025**

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
<b>Revenue and Support</b>			
Revenue:			
Gross patient service revenue	\$ 31,283,694	\$ -	\$ 31,283,694
Less: contractual allowances and discounts	(12,548,800)	-	(12,548,800)
Net patient service revenue	18,734,894	-	18,734,894
Less: provision for uncollectible accounts	(805,785)	-	(805,785)
Net patient service revenue	17,929,109	-	17,929,109
Pharmacy 340B program income	917,849	-	917,849
Incentive payments and revenue	1,140,525	-	1,140,525
 Total Revenue	 19,987,483	 -	 19,987,483
Support:			
Grant, Public Health Service	7,078,892	-	7,078,892
Other grants	386,122	-	386,122
Contract income	1,096,214	-	1,096,214
Donations	6,355	-	6,355
Employee Retention Credit	1,398,415	-	1,398,415
Employee Retention Credit interest	313,349	-	313,349
Interest and investment income	158	-	158
Other revenue	85,997	-	85,997
Realized gain (loss) on other investments	(39,768)	-	(39,768)
Unrealized gain (loss) on other investments	492,093	-	492,093
 Total Support and Other Income	 10,817,827	 -	 10,817,827
Net assets released from restrictions			
Satisfaction of program restrictions	98,441	(98,441)	-
 Total Revenue, Support and Other Income	 30,903,751	 (98,441)	 30,805,310
<b>Expenses</b>			
Program services	18,394,757	-	18,394,757
Management and general	9,419,936	-	9,419,936
 Total Expenses	 27,814,693	 -	 27,814,693
Change in Net Assets (Revenues over Expenses)	3,089,058	(98,441)	2,990,617
Net Assets - Beginning of Year	21,206,269	98,441	21,304,710
Net Assets - End of Year	\$ 24,295,327	\$ -	\$ 24,295,327

See accompanying notes to financial statements.



**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Statement of Cash Flows**  
**For the Year Ended May 31, 2025**

**Cash Flows From Operating Activities**

Change in net assets	\$ 2,990,617
Adjustments to reconcile change in net assets to net cash provided by operating activities:	
Depreciation	749,616
Amortization	32,521
Change in allowance for doubtful accounts	(10,302)
Finance right-of-use liability interest	(10,666)
(Increase) decrease in accounts receivable	196,704
(Increase) decrease in inventory	(53,005)
(Increase) decrease in prepaid expenses	(60,797)
(Increase) decrease in grant and contract receivables	(392,153)
(Increase) decrease in other receivable	(214,790)
(Increase) decrease in Employee Retention Credit receivable	(1,042,271)
(Increase) decrease in Employee Retention Credit interest receivable	(313,349)
Increase (decrease) in accounts payable	331,271
Increase (decrease) in accrued payroll and other expenses	(56,138)
Increase (decrease) in deferred revenue	(151,933)
Increase (decrease) in operating right-of-use lease liability	21,907
Increase (decrease) in finance right-of-use lease liability	250,922
Increase (decrease) in due to Internal Revenue Service	(356,144)
	<hr/>
Net Cash Provided (Used) by Operating Activities	1,912,010

**Cash Flows From Investing Activities**

(Purchase) redemption of investments	(508,783)
Depreciation of LPCACO investment	5,499
Fixed asset acquisitions	(752,218)
	<hr/>
Net Cash Provided (Used) by Investing Activities	(1,255,502)

**Cash Flows From Financing Activities**

Finance right-of-use asset repayments	(27,834)
Principal payments on line of credit	(106,028)
	<hr/>
Net Cash Provided (Used) by Financing Activities	(133,862)

Net Increase (Decrease) in Cash and Cash Equivalents 522,646

Cash and Cash Equivalents - Beginning of Year 

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2,258,553

Cash and Cash Equivalents - End of Year 

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\$ 2,781,199

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**Supplemental Disclosure:**

Interest paid 

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\$ 250,164

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See accompanying notes to financial statements.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Schedule of Functional Expenses**  
**For the Year Ended May 31, 2025**

	<b>Program Services</b>	<b>Management &amp; General</b>	<b>Total</b>
Salaries	\$ 10,169,135	\$ 3,357,212	\$ 13,526,347
Fringe benefits	1,607,396	792,195	2,399,591
Medical contract expense	615,307	6,215	621,522
Non-medical contract expense	69,722	2,254,356	2,324,078
Supplies	4,216,382	744,067	4,960,449
Travel expense	153,601	69,009	222,610
Repairs and maintenance	439,568	103,109	542,677
Utilities	475,983	134,252	610,235
Telephone and postage	274,252	91,417	365,669
Dues and subscriptions	24,528	28,794	53,322
Insurance	8,190	401,322	409,512
Organization meeting	5,780	58,439	64,219
Advertising	6,452	208,604	215,056
Depreciation	134,931	614,685	749,616
Amortization	29,269	3,252	32,521
Interest	69,054	196,538	265,592
Lease expense	31,470	45,287	76,757
Other	63,736	311,184	374,920
	<hr/>	<hr/>	<hr/>
Total Functional Expenses	<u>\$ 18,394,757</u>	<u>\$ 9,419,936</u>	<u>\$ 27,814,693</u>

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Activities**

Teche Action Board, Inc. (the “Organization”) is a Federally Qualified Health Center (FQHC) that is federally funded to provide primary and preventative health care in communities across south Louisiana. The Organization is principally funded under a grant from the Office of Public Health Services, a component of the U.S. Department of Health and Human Services (DHHS). The Board of Directors of Teche Action Board, Inc. is comprised of thirteen members who serve without paid compensation. The Organization is supported primarily through fees for services paid by patients, Medicare, Medicaid and private insurance as well as from grants.

**Income Taxes**

Teche Action Board, Inc. is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and applicable state codes. Accordingly, no provision for federal and state income taxes is included in the financial statements. Teche Action Board, Inc.’s Form 990’s, Return of Organization Exempt from Income Tax, are subject to examination by the IRS, generally for three (3) years after they are filed.

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Cash and Cash Equivalents**

For purposes of reporting cash flows, the Organization considers all highly liquid debt investments purchased with a maturity of three months or less to be cash equivalents.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Method of Accounting**

The accompanying financial statements of the Organization have been prepared on the accrual basis of accounting, in accordance with generally accepted accounting principles. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of grantor/contributor imposed or time restrictions.

The financial statement presentation follows the recommendation of the Financial Accounting Standards Board (FASB) in its Accounting Standard Codification (ASC) Topic, *Financial Statements of Not-for-Profit Organizations*. In accordance with this guidance, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

*Net Assets Without Donor Restrictions* – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

*Net Assets With Donor Restrictions* – Net assets available subject to donor-imposed or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

The Organization reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends, or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

There were no significant net assets with donor restrictions as of May 31, 2025.

The American Red Cross grant in the amount of \$98,441 for the provision of medical equipment was released from donor restrictions by incurring expenses which satisfied the restricted purposes during the fiscal year ended May 31, 2025.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Accounts Receivable**

The Organization records accounts receivable at the time of service according to fees developed from cost data of this and similar organizations. These amounts are often reduced because of the patients' inability to pay or because of disallowances and reductions from third party payors.

**Allowance for Credit Losses and Bad Debts**

Accounts receivable are reduced by an allowance for credit losses. In evaluating the collectability of accounts receivable, the Organization analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for credit losses and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for credit losses. For receivables associated with services provided to patients who have third-party coverage, the Organization analyzes contractually due amounts and provides an allowance for credit losses and a provision for bad debts, if necessary. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Organization records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for credit losses.

**Investments**

The Organization reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity securities and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized or unrealized gains or losses reported in the statement of activities.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Risk Management**

The Organization is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice claims and judgments. Commercial insurance coverage is purchased for claims arising from such matters. The Organization is deemed under the Federal Torts Claims Act for claims arising from malpractice and commercial insurance (remained of what is there).

**Property and Equipment**

Property and equipment are stated at cost. It is the Organization's policy to capitalize expenditures for these items in excess of \$5,000. Property and equipment donated for Teche Action Board, Inc.'s operations are valued at their fair market value as of the date received. Repairs and maintenance are charged to operations when incurred. Depreciation of property and equipment is computed using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Buildings and improvements	5 - 35
Equipment, furniture and fixtures	3 - 20
Leasehold and land improvements	10 - 29
Vehicles	10

**Grants and Contributions**

Grants and contributions are recognized as income when received. The Board reports grants as with donor restrictions support if they are received with stipulations that limit the use of the funds. When grantor restrictions expire, with donor restrictions net assets are reclassified to without donor restrictions net assets and reported in the statement of activities as net assets released from restrictions. All other support is recognized when earned. Grants and contributions that are restricted by the grantor or donor are reported as increases in without donor restrictions net assets if the restrictions expire in the same fiscal year in which the grants and contributions are recognized.

**Compensated Absences**

Employees of Teche Action Board, Inc. are entitled to paid vacation and personal days off depending on job classification, length of service and other factors. The values of these compensated absences is calculated based on the employee's pay rate at the end of the year. Accrued compensated absences totaled \$535,271 as of May 31, 2025.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Net Patient Service Revenue**

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered. Retroactive adjustments arising under reimbursement agreements with third-party payors are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Teche Action Board, Inc. has agreements with third-party payors that provide reimbursement to the organization at amounts different from its established rates. Contractual adjustment under third-party reimbursement programs represent the difference between the Teche Action Board, Inc.'s rates for services and amounts reimbursed by third-party payors.

Patient service revenue is reported at the amount the Organization expects to be paid for providing patient care. These amounts are due from patients and third-party payors (including health insurers and government programs) and include variable consideration for retroactive revenue adjustments due to the settlement of audits, reviews, and investigations. Generally, the Organization bills the patients and third-party payors soon after the services are performed.

Patient service revenue is recognized as performance obligations are satisfied based on the nature of the services provided by the Organization. Revenue for performance obligations that are satisfied over time is recognized based on actual charges incurred in relation to total expected or actual charges. The Organization believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients receiving outpatient services. The Organization measures the performance obligations for patient services over a period of less than one day when goods or services are provided and the Organization does not believe it is required to provide additional goods or services to the patient.

Because all its performance obligations relate to contracts with a duration of less than one year, the Organization has elected to apply the optional exemption provided in ASC 606. Under this exemption, the Organization is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. Since the unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to outpatient services at the end of the reporting period, the performance obligations for these contracts are generally completed within days or weeks of the end of the reporting period.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Net Patient Service Revenue (Continued)**

The Organization determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Organization's policy, and other implicit price concessions provided to uninsured patients. The Organization determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies, and its historical settlement experience. The Organization determines its estimate of implicit price concessions for uninsured patients based on its historical collection experience with this class of patients.

Agreements with third-party payors typically provide for payments at amounts less than established charges. A summary of the payment arrangements with major third-party payors follows:

- **Medicare:** Certain services are paid at prospectively determined rates based on clinical, diagnostic, and other factors. Certain services are paid based on cost-reimbursement methodologies (subject to certain limits) with final settlement determined after Medicare Administrative Contractors have audited annual cost reports submitted by the Organization. Services are paid based upon established fee schedules that are based on services provided.
- **Medicaid:** Reimbursements for Medicaid services are generally paid at prospectively determined rates per discharge, per occasion of service, or per covered member.
- **Other:** Payment agreements with certain commercial insurance carriers, HMOs, and preferred provider organizations provide for payment using prospectively determined rates.

The healthcare industry is subject to laws and regulations concerning government programs, including Medicare and Medicaid, which are complex and subject to varying interpretation. Compliance with such laws and regulations may also be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties, and potential exclusion from the related programs. While the Organization operates a Compliance Program, which reviews its compliance with these laws and regulations, there can be no assurance that regulatory authorities will not challenge the Organization's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the Organization. In addition, the contracts the Organization has with commercial payors also provide for retroactive audit and review of claims.



**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Net Patient Service Revenue (Continued)**

Settlements with third-party payors for retroactive adjustments due to audits, reviews, or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor, and the Organization's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews, and investigations.

Consistent with the Organization's mission, care is provided to patients regardless of their ability to pay. Therefore, the Organization has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles). For uninsured patients, the Organization applies a policy discount from standard charges to determine amounts billed to those patients. The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Organization expects to collect based on its collection history with that class of patients.

Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as bad debt expense.

**Major Funding Source**

The Organization receives funds from the Department of Health and Human Services (DHHS), under section 330 of the Public Health Service Act (42 U.S.C. 254c). In accordance with DHHS policies, all funds disbursed should be in compliance with the specific terms of the grant agreements. DHHS may, at its discretion, request reimbursement for expenses or return of unexpended funds or property, as a result of non-compliance by the Organization with the terms of the grants. In addition, if the Organization terminates its DHHS grant activities, all unexpended federal funds are to be returned to DHHS.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Functional Expenses**

Expenses were allocated in the accompanying financial statements to program and support services functional expense groups. The methods of allocation were based on the Organization's estimates of the relative proportion of various staff members' time and effort between program and support services as well as the Organization's estimates of the amount of each expense utilized for program or support service functions.

**Inventory**

Inventory is comprised of pharmaceutical supplies and is stated at the lower of cost or net realizable value, determined by using the first-in, first-out method. The Organization participates in several pharmaceutical distribution programs for indigent patients. Under these programs, free prescriptions are provided to eligible patients of the Organization. These amounts are not included in the financial statements.

**Right-Of-Use Operating Lease**

Teche Action Board, Inc. implemented ASU 2016-02, Leases (Topic 842), effective June 1, 2022. The ASU's core principle is that "a lessee should recognize the assets and liabilities that arise from leases." The ASU considered that "all leases create an asset and a liability," and accordingly requires recording the assets and liabilities related to all leases with a term greater than 12 months.

Teche Action Board, Inc. leases office space under a non-cancellable operating lease which renews annually on January 7th and is expected to continue until January 2027. The lease agreement does not contain any material residual value guarantees or restrictive covenants. The Organization also leases various pieces of equipment under month-to-month or with lease terms less than 12 months. These leases are expensed on a straight-line basis over the term of the lease and included in lease expense.

The Organization monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Right-of-use assets are a result of leases in which Teche Action Board, Inc. has entered into a contract with a lessor that conveys control of the right-of-use the lessor's nonfinancial asset (the underlying asset) as specified by the contract for a period of time in an exchange or exchange-like transaction. Such assets are reported on the financial statements, net of amortization. Right-of-use assets are amortized at the lesser of the useful life of the lease term.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2024**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Right-Of-Use Operating Lease (Continued)**

While the lease agreement does not state an explicit rate, the discount rate was determined using financing arrangements available to the Organization at the time the agreement was entered into which was 6.85%. The Organization recognized \$25,572 as lease expense related to this agreement for the year ended May 31, 2025.

Key estimates and judgments related to leases include how the Organization determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The Organization uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the Organization generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments for the eight-four month lease term.

The Organization is expected to obligated for the rental payments through January 2027 which totals \$40,489.

Year Ending May 31,	
2026	\$ 25,572
2027	14,917
Total Undiscounted Cash Flows	40,489
Less: Present Value	(2,222)
Total Operating Lease Liability	\$ 38,267

**Right-Of-Use Finance Lease**

Teche Action Board, Inc. leases a medical office building under a non-cancellable operating lease which terminates on November 1, 2027, but is expected to renew for an additional two year term. The lease agreement does not contain any material residual value guarantees or restrictive covenants. The Organization also leases various pieces of equipment under this lease. The right-of-use asset is amortized on a straight-line basis over the lease term, and the lease liability is amortized using the interest method.

The Organization monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Right-Of-Use Finance Lease (Continued)**

Right-of-use assets are a result of leases in which Teche Action Board, Inc. has entered into a contract with a lessor that conveys control of the right-of-use the lessor's nonfinancial asset (the underlying asset) as specified by the contract for a period of time in an exchange or exchange-like transaction. Such assets are reported on the financial statements, net of amortization.

While the lease agreement does not state an explicit rate, the discount rate was determined using financing arrangements available to the Organization at the time the agreement was entered into which was 6.85%. The Organization recognized \$10,666 as interest expense and \$32,521 in amortization related to this agreement for the year ended May 31, 2025.

Finance Lease Right-of-Use Asset	\$ 278,756
Accumulated Amortization	<u>(32,521)</u>
Finance Lease Right-of-Use Asset, Net of Accumulated Amortization	<u>\$ 246,235</u>

Key estimates and judgments related to leases include how the Organization determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The Organization uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the Organization generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments for the sixty-month lease term.

The Organization is expected to obligated for the rental payments through October 2029 which totals \$291,500.

Year Ending May 31,	
2026	\$ 66,000
2027	66,000
2028	66,000
2029	66,000
2027	<u>27,500</u>
Total Undiscounted Cash Flows	291,500
Less: Present Value	<u>(40,578)</u>
Total Operating Lease Liability	<u>\$ 250,922</u>

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Advertising and Promotion Expense**

The Organization expenses the cost of advertising and promotion as the expenses are incurred. For the years ended May 31, 2025, the costs totaled \$215,056.

**Performance Indicator**

The Organization utilizes revenues over expenses as its performance indicator.

**Revenue Recognition**

The Organization adopted ASU 2014-09, *Revenue from Contracts with Customers* (Topic 606), using the full retrospective method. This guidance outlines a single, comprehensive model for accounting for revenue in exchange transactions from contracts with other entities. The Organizations revenue derived from exchange transactions are for services performed under the terms of various contracts. The Organization applied Topic 606 to its revenue derived from exchange transactions as follows:

*Transaction price* – The transaction price of contract revenue are based on the cost expended to provide such goods and services.

*Performance obligations* – The Organization has identified the following performance obligation in exchange transactions: services under the terms of various contracts. The Organization applies the principles of materiality in the determination of the performance obligations.

Payments under cost-reimbursable contracts and deliverable contracts recognize revenue when performance obligations under the terms of the contracts with other entities are satisfied.

Payments under cooperative endeavor contracts recognize revenue when performance obligations under the terms of the contracts with other entities are satisfied.

The following table presents the Organization's net revenue disaggregated based on revenues from contracts with other entities:

Cost reimbursement and deliverable performance obligation contracts	\$ 486,149
Cooperative endeavor agreements	610,065
Total	<u>\$1,096,214</u>

The following table presents the Organization's contract balances on revenues from contracts with customers as of May 31, 2025:

Receivables from contracts – LPCA	\$ 21,788
Receivables from contracts – WIC program	79,707
Receivables from Cooperative Endeavor Agreement – Gramercy	<u>116,944</u>
Total	<u>\$ 218,439</u>

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Revenue Recognition (Continued)**

The Organization recognized \$151,933 of revenue that was deferred as of May 31, 2024 in the fiscal year ending May 31, 2025.

*340b Drug Program* – The 340b drug program is a federal program whereby drug manufacturers provide outpatient drugs to eligible healthcare organizations at significantly reduced costs. The Organization tracks separately the revenues and expenses related to the outpatient drugs provided under this program.

This program is overseen by the Health Resources and Services Administration (HRSA) Office of Pharmacy Affairs (OPA). HRSA conducts routine audits and monitoring of these programs at healthcare organizations. Laws and regulations governing the 340b program are complex and subject to interpretation and change. As a result, it is reasonably possible that material changes to amounts related to the 340b Program could occur in the near term.

*Incentive Revenue* – The Organization participates in various incentive programs with third party insurers who provide bonus payments based on quality measures and metrics established by the program. The Organization recognizes incentive payments as revenue when it is reasonably assured that the quality measures and metrics have been achieved.

**NOTE 2 - PATIENT ACCOUNTS RECEIVABLE**

Patient accounts receivable are comprised of the following for the year ending May 31, 2025:

Medicare	\$ 511,748
Medicaid	301,028
Private	2,197,505
Pharmacy 340B Program	72,844
	<u>3,083,125</u>
Less allowance for credit losses	<u>(1,656,886)</u>
	<u>\$ 1,426,239</u>

The method to calculate allowance for credit losses did not significantly change from the prior year. Allowance for credit losses totaled \$1,667,188 at May 31, 2024. The Organization's write-offs, which primarily consisted of self-pay charges, totaled \$805,785 for the fiscal year May 31, 2025. The Organization amended its charity care policy to adhere to the annually revised Federal Poverty Level Guidelines during the fiscal year.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 3 - ECONOMIC DEPENDENCY**

The Organization receives a substantial portion of its total support and revenues from the federal government. During the fiscal year ended May 31, 2025, Teche Action Board, Inc. recorded \$7,078,892 in grant support from the Department of Health and Human Services. This represents 23% of total support and revenues for the year ended May 31, 2025.

**NOTE 4 - COST REPORT**

The Organization participates in the Medicare and Medicaid programs as a provider of medical services to program beneficiaries. The Organization participates in the Medicaid program as a federally qualified health center. Final settlements will be made upon completion of audits by program representatives.

**NOTE 5 - 340B PHARMACY PROGRAM AUDIT**

The Health Resources & Services Administration (HRSA) performed an audit of the Organization's 340B Pharmacy Program for the period beginning April 1, 2024 and ending September 30, 2024. HRSA noted items requiring either a Correction Action Plan or written notice of disagreement. The Organization issued a written notice of disagreement and HRSA's response has not been received as of the date of this audit report. Currently, no liability is recorded on the financial statements, but it is possible an estimated potential settlement could occur in the near term.

**NOTE 6 – RETIREMENT PLAN**

Teche Action Board, Inc. has established a 401(k) retirement plan for eligible employees. The Plan provides for a mandatory 3% safe-harbor matching contribution. The Organization will also match 50% of an employee's contributions up to an additional 2% matching contribution. All participating employees are fully vested immediately. To be eligible, an employee must be employed with the Organization for at least one year and must be at least eighteen years of age. Retirement expense was \$238,181 for the fiscal year ended May 31, 2025.

**NOTE 7 – CHARITY CARE**

The Organization provides care to patients who qualify under federal guidelines and other policies of the Organization at fees less than its established rates. The amount of charity care is reduced from the amount of fees for services presented in the statement of activities. The amount of charity care for disclosure purposes should be measured by costs, including direct and indirect costs. The Organization receives a Department of Health and Human Services grant to subsidize the charity care medical services provided to qualifying patients.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 8 – RELATED PARTY TRANSACTIONS**

The Organization had \$2,075 and \$30,248 in consulting expenses and advertising expenses, respectively, with related party board members and board member owned companies. These expenses are included in “non-medical contracts” and “advertising” on the statement of functional expenses. Federal award programs reimbursements of \$2,100 were received by the Organization relative to the above costs.

The Organization engaged an employee-owned company to provide Interim Chief Administration Officer and Operations Grants Manager Services. The total payments during the fiscal year ending May 31, 2025 totaled \$130,000.

The Organization engaged an employee-owned company to provide Joint Accreditation Consulting Services and Clinical Risk Manager Services. The total payments during the fiscal year ending May 31, 2025 totaled \$130,000.

**NOTE 9 - CONCENTRATIONS OF CREDIT RISK**

The Organization maintains several bank accounts at various banks. Accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 at each institution. As of May 31, 2025, the Organization had cash deposits totaling \$2,923,428 of which deposits in excess of FDIC insured limits totaled \$2,233,921.

The majority of the Organization’s patients are located in south Louisiana. The Organization grants credit without collateral to its patients. The mix of receivables from patients and third-party payors as of May 31, 2025 was as follows:

Medicare	18 %
Medicaid	24
Other	57
Pharmacy 340B Program	1
	<u>100 %</u>

The mix of net patient revenues for the year ended May 31, 2025 was as follows:

Medicare	29 %
Medicaid	47
Other	24
	<u>100 %</u>



**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 10 – LINES OF CREDIT**

The Organization has a revolving line of credit with Whitney Bank dated July 27, 2023 and maturing July 27, 2025 with a current limit of \$4,000,000. The line of credit is secured by all deposits and investments held for the Organization at Whitney Bank and bears variable interest based on the independent index AMERIBOR 30T rounded up to the nearest 1/8<sup>th</sup> plus 2.1%. The variable interest rate was measured at 6.50% and the outstanding balance was \$3,487,121 as of May 31, 2025.

**NOTE 11 – FAIR VALUE OF INSTRUMENTS**

The Organization has a number of financial instruments, none of which is held for trading purposes. The Organization estimates that the fair value of all financial instruments as of May 31, 2025, does not differ materially from the aggregate carrying values of its financial instruments recorded in the accompanying balance sheet. The estimated fair value amounts have been determined by the Organization using available market information and appropriate valuation methodologies. Considerable judgment is necessarily required in interpreting market data to develop the estimates of fair value, and, accordingly, the estimates are not necessarily indicative of the amounts that the agency could realize in a current market exchange. The recorded values of cash and cash equivalents, accounts receivable, grant receivables, other receivables, Employee Retention Credit receivables, inventory, prepaid expenses, accounts payable, accrued payroll and related liabilities, deferred revenue, and due to Internal Revenue Service approximate their fair values based on their short-term nature. The recorded values of notes payable approximate their fair value, as interest is insignificant.

**NOTE 12 – LIQUIDITY AND AVAILABILITY OF RESOURCES**

The Organization has \$8,876,632 of financial assets available within one year of the statement of financial position date to meet cash needs for general expenditures consisting of substantially cash of \$2,781,199, short-term investments of \$2,505,701, patient accounts receivable of \$1,426,239, grant and contract receivables of \$577,938, Employee Retention Credit receivables of \$1,355,720, and other receivables of \$229,935. None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditures within one year of the statement of financial position. The Organization has a goal to maintain financial assets which consist of cash on hand to meet one (1) month of normal operating expenses, which are, on average, approximately \$2,300,000. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

***NOTE 13 – INVESTMENTS***

The Organization applies GAAP for fair value measurements of financial assets that are recognized at fair value in the financial statements on a recurring basis. GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of fair market hierarchy are as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities the Organization has the ability to access.

Level 2 inputs are inputs (other than quoted prices in Level 1) that are observable for the asset or liability, either directly or indirectly.

Level 3 are unobservable inputs for the asset or liability and rely on management's own assumptions about the assumptions that market participants would use in pricing the asset or liability. (The unobservable inputs should be developed based on the best information available).

The Organization's investment is measured on a recurring basis and consists of being a limited liability member of Louisiana Primary Care – Accountable Care Organization, LLC, a Louisiana limited liability company. The Organization has a 3.44% interest in Louisiana Primary Care – Accountable Care Organization, LLC whose purpose is to tie provider reimbursements to quality metrics and reductions in the cost of care. The carrying value of the member share is equal to its capital balance or historical cost increased or decreased for the Organization's share of the limited liability company's profit or loss. The Organization's capital balance in Louisiana Primary Care – Accountable Care Organization, LLC as of May 31, 2025 was \$122,542. There were no indicators of impairment on this investment during the fiscal year ended May 31, 2025.

As of May 31, 2025, the Organization's investments measured on a recurring basis consisted of a limited liability company membership with fair market value (Level 3) and cost bases as follows:

	Cost	Fair Value
Equity Securities (Level 1 Observable Inputs)	\$ 1,681,331	\$ 2,101,695
Fixed Income Securities (Level 2 Observable Inputs)	\$ 4,041,908	\$ 3,976,343
Limited Liability Company Member – 3.44% Interest (Level 3 Observable Inputs)	\$ 122,542	Not Determined

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Notes to Financial Statements**  
**May 31, 2025**

**NOTE 14 – INVESTMENTS (CONTINUED)**

The Organization's investments are primarily concentrated in equity securities (e.g. stocks) and fixed-income securities (e.g. bonds).

Changes in the Louisiana Primary Care – Accountable Care Organization, LLC membership for the year ended May 31, 2025 are as follows:

<b>Balance as of May 31, 2024</b>	\$ 128,041
Amounts invested in the membership	-
Share of profit/(loss) of membership	(5,499)
Distributions made from membership	-
<b>Balance as of May 31, 2025</b>	\$ 122,542

**NOTE 15 – NOTE RECEIVABLE**

The Organization has a note receivable with the Terrebonne Parish Consolidated Government (TPCG) related to the sale of land. Per the terms of the sale, TPCG will use the land to construct and operate a Parish Health Unit and lease the first floor to the Organization at a rent-free rate up to the point where the note receivable is fully relieved at which time TPCG will charge the Organization monthly rent of \$4,775. As of May 31, 2025, construction had not begun, and therefore the note receivable is deemed to be non-current.

**NOTE 16 – EMPLOYEE RETENTION CREDIT - CHANGE IN ACCOUNTING ESTIMATE**

During May 2025 and June 2025, the Organization received correspondence from the Internal Revenue Service notifying its receipt of Employee Retention Credits in the amount of \$1,398,415 with an additional amount of \$313,349 in interest. Of this amount, \$301,230 was withheld from the Organization to pay interest and penalties related to the late filing of required reports for the tax periods 2016 through 2020. These late payments were accrued as an estimate in the amount of \$356,144 for the fiscal year ending May 31, 2024. The change in this estimate in the amount of \$54,914 is reflected as Employee Retention Credit revenue during the fiscal year ending May 31, 2025.

**NOTE 17 – SUBSEQUENT EVENTS**

The Organization evaluated its May 31, 2025 financial statements for subsequent events through the date of the audit report, the date the financial statements were available to be issued. The Organization is not aware of any subsequent events which would require recognition or disclosure in the financial statements.

## SUPPLEMENTARY INFORMATION

**TECHE ACTION BOARD, INC.**

**Schedule of Expenditures of Federal Awards  
Year Ended May 31, 2025**

<u>Program Title</u>		<u>Assistance Listing Number</u>	<u>Grant Number</u>	<u>Program Year</u>	<u>Program Revenues</u>	<u>Program Expenses</u>
U. S. Department of Health and Human Services Cluster						
Direct Programs:						
Community Health Center Section 330	*	93.224	H80CS00767	6/1/24 - 5/31/25	\$ 6,349,745	\$ 6,349,745
American Rescue Plan Act Funding for Health Centers	*	93.224	H8FCS41430	6/1/24 - 5/31/25	34,959	34,959
FY 2024 Behavioral Health Service Expansion	*	93.224	H8NCS53972	6/1/24 - 5/31/25	272,204	272,204
FY 2023 Bridge Access Program	*	93.527	H8LCS51261	6/1/24 - 5/31/25	29,365	29,365
FY 2025 Expanded Hours	*	93.527	H8JCS54722	6/1/24 - 5/31/25	26,141	26,141
FY 2023 Expanding COVID-19 Vaccination	*	93.527	H8GCS48279	6/1/24 - 5/31/25	<u>1,980</u>	<u>1,980</u>
Total U.S. Department of Health and Human Services Cluster					<u>6,714,394</u>	<u>6,714,394</u>
U.S. Department of Health and Human Services						
Grants for Capital Development in Health Centers		93.526	C8ECS43649	6/1/24 - 5/31/25	154,002	154,002
Rural Health Care Services Outreach Rural Health Network Development and Small Health Care Provider Quality Improvement		93.912	G20RH46025	6/1/24 - 5/31/25	<u>210,496</u>	<u>210,496</u>
Total U.S. Department of Health and Human Services					<u>364,498</u>	<u>364,498</u>
Total federal assistance					<u>\$ 7,078,892</u>	<u>\$ 7,078,892</u>

\* Major Program

Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Teche Action Board, Inc., and is presented on the accrual basis of accounting. The information on this schedule is presented in accordance with the requirements of Title 2 of U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Certain costs have been allocated to the federal program in accordance with OMB Circular A-122, Cost Principles of Non-Profit Organizations. The amounts presented in this schedule do not differ from the amounts presented in, or used in the preparation of the financial statements. Teche Action Board, Inc. has elected not to use the 15 percent *de minimis* indirect cost rate as allowed under the Uniform Guidance.

**Teche Action Board, Inc.**

**Schedule of Compensation, Benefits and Other Payments to Chief Executive Officer**

**Paid from Public Funds**

**May 31, 2025**

NO COMPENSATION FROM PUBLIC FUNDS

**Agency Head Name: Dr. Gary Wiltz, Chief Executive Officer**

<b>Purpose</b>	<b>Amount</b>
Salary	\$ -
Benefits-health insurance	-
Benefits-retirement	-
Benefits-Life, ADD, LTD	-
Car allowance	-
Vehicle provided by government	-
Per diem	-
Reimbursements – Auto Mileage Reimb	-
Travel	-
Registration fees	-
Conference travel	-
Continuing professional education fees	-
Housing	-
Unvouchered expenses	-
Special meals	-

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## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors  
Teche Action Board, Inc.  
Franklin, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Teche Action Board, Inc. (a nonprofit organization), which comprise the statement of financial position as of May 31, 2025, and the related statements of activities and changes of net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 26, 2025.

### **Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Teche Action Board, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Teche Action Board, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Teche Action Board, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Board of Directors  
Teche Action Board, Inc.  
Franklin, Louisiana

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Teche Action Board, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana  
November 26, 2025



# STEVEN M. DEROUEN & ASSOCIATES, LLC

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## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors  
Teche Action Board, Inc.  
Franklin, Louisiana

### **Report on Compliance for Each Major Federal Program**

#### ***Opinion on Each Major Federal Program***

We have audited Teche Action Board, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement that could have a direct and material effect on each of Teche Action Board, Inc.'s major federal programs for the year ended May 31, 2025. Teche Action Board, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Teche Action Board, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended May 31, 2025.

#### ***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Teche Action Board, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Teche Action Board, Inc.' compliance with the compliance requirements referred to above.

Board of Directors  
Teche Action Board, Inc.  
Franklin, Louisiana

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Teche Action Board, Inc.'s federal programs.

### ***Auditor Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Teche Action Board, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Teche Action Board, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Teche Action Board, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Teche Action Board, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Teche Action Board, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Board of Directors  
Teche Action Board, Inc.  
Franklin, Louisiana

### ***Report on Internal Control Over Compliance***

A *deficiency in internal control* over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control* over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control* over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana  
November 26, 2025

**TECHE ACTION BOARD, INC.**  
**Franklin, LA**  
**Schedule of Findings and Questioned Costs**  
**Year Ended May 31, 2025**

**SECTION I – SUMMARY OF AUDITORS’ RESULTS**

Financial Statements

Type of auditor’s report issued	Unmodified
Internal control over financial reporting:	
Material weaknesses identified?	___ Yes <u> x </u> No
Significant deficiency identified not considered to be material weaknesses?	___ Yes <u> x </u> None reported
Noncompliance material to financial statements noted?	___ Yes <u> x </u> No

Federal Awards

Internal control over major programs:	
Material weaknesses identified?	___ Yes <u> x </u> No
Significant deficiency identified not considered to be material weaknesses?	___ Yes <u> x </u> None reported
Type of auditor’s report issued on compliance for major programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?	___ Yes <u> x </u> No

Identification of major programs:

Assistance	
<u>Listing Number</u>	<u>Name of Federal Program or Cluster</u>
93.224	U.S. Department of Health and Human
93.527	Services, Community Health Centers
	Cluster

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee?  x  Yes    \_\_\_ No

**A separate management letter was not issued.**

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Schedule of Findings and Questioned Costs (Continued)**  
**Year Ended May 31, 2025**

**SECTION II – FINANCIAL STATEMENT FINDINGS**

None

**SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

The results of our tests disclosed no instances of non-compliance with the requirements applicable to each major federal program that are required to be reported in accordance with the Uniform Guidance.

**TECHE ACTION BOARD, INC.**  
**Franklin, Louisiana**  
**Summary Schedule of Prior Year Findings and Questioned Costs**  
**Year Ended May 31, 2025**

**PRIOR YEAR FINDINGS**

None

# STEVEN M DEROUEN & ASSOCIATES LLC

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Member American Institute of  
Certified Public Accountants

Member Louisiana Society of  
Certified Public Accountants

## INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES FOR THE YEAR ENDED MAY 31, 2025

To the Board of Directors of Teche Action Board, Inc. and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period June 1, 2024 through May 31, 2025. Teche Action Board, Inc.'s management is responsible for those C/C areas identified in the SAUPs.

Teche Action Board, Inc. has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period June 1, 2024 through May 31, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

### ***1) Written Policies and Procedures***

---

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
  - i. ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.

- ii. **Purchasing**, including (1) how purchases are initiated, (2) how vendors are added to the vendor list, (3) the preparation and approval process of purchase requisitions and purchase orders, (4) controls to ensure compliance with the Public Bid Law, and (5) documentation required to be maintained for all bids and price quotes.
- iii. **Disbursements**, including processing, reviewing, and approving.
- iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee rates of pay or approval and maintenance of pay rate schedules.
- vi. **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. **Travel and Expense Reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. **Credit Cards (and debit cards, fuel cards, purchase cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. **Information Technology Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.



- xii. ***Prevention of Sexual Harassment***, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

*Were any exceptions found? – No*

## ***2) Board or Finance Committee***

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- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and
  - i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
  - ii. For those entities reporting on the governmental accounting model, review the minutes from all regularly scheduled board/finance committee meetings held during the fiscal year and observe whether the minutes from at least one meeting each month referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual comparisons, at a minimum, on all proprietary funds, and semi-annual budget-to-actual comparisons, at a minimum, on all special revenue funds. *Alternatively, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
  - iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
  - iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

*Were any exceptions found? – N/A*

*No exceptions were noted in the prior year's Board or Finance Committee items testing, therefore no Statewide Agreed-Upon Procedure procedures were performed on this area for the year ending May 31, 2025.*

### **3) Bank Reconciliations**

---

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
  - ii. Bank reconciliations include written evidence that a member of management or a board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation within 1 month of the date the reconciliation was prepared (e.g., initialed and dated or electronically logged); and
  - iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

*Were any exceptions found? – N/A*

*No exceptions were noted in the prior year's Bank Reconciliation items testing, therefore no Statewide Agreed-Upon Procedure procedures were performed on this area for the year ending May 31, 2025.*

### **4) Collections (excluding electronic funds transfers)**

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- A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).
- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (e.g., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if there are no written policies or procedures, then inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that
- i. Employees responsible for cash collections do not share cash drawers/registers;
  - ii. Each employee responsible for collecting cash is not also responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;

- iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or custodial fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was in force during the fiscal period.
- D. Randomly select two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure #3A (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternatively, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 10 deposits and
- i. Observe that receipts are sequentially pre-numbered.
  - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - iii. Trace the deposit slip total to the actual deposit per the bank statement.
  - iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
  - v. Trace the actual deposit per the bank statement to the general ledger.

*Were any exceptions found? – N/A*

*These procedures are not applicable to the public funds administered by this non-profit organization.*

#### **5) Non-Payroll Disbursements (excluding card purchases, travel reimbursements, and petty cash purchases)**

---

- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

- B. For each location selected under procedure #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, then inquire of employees about their job duties), and observe that job duties are properly segregated such that
- i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order or making the purchase;
  - ii. At least two employees are involved in processing and approving payments to vendors;
  - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files;
  - iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments; and
  - v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

*[Note: Findings related to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported.]*

- C. For each location selected under procedure #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and
- i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates that deliverables included on the invoice were received by the entity, and
  - ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under procedure #5B above, as applicable.
- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. *Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.*

*Were any exceptions found? – N/A*

*The Non-Payroll Disbursements items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).*

***6) Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards)***

---

- A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement). Obtain supporting documentation, and
  - a) Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., itemized receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved) by someone other than the authorized card holder (those instances requiring such approval that may constrain the legal authority of certain public officials, such as the mayor of a Lawrason Act municipality, should not be reported); and
  - b) Observe that finance charges and late fees were not assessed on the selected statements.
- C. Using the monthly statements or combined statements selected under procedure #6B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should have 10 transactions subject to inspection). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

*Were any exceptions found? – N/A*

*The Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards) items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).*

## **7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)**

- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements and obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected
- i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana ([doa.la.gov/doa/ost/ppm-49-travel-guide/](http://doa.la.gov/doa/ost/ppm-49-travel-guide/)) or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov));
  - ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased;
  - iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policies and Procedures procedure #1A(vii); and
  - iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

*Were any exceptions found? – N/A*

*No exceptions were noted in the prior year's Travel and Travel-Related Expense Reimbursements items testing, therefore no Statewide Agreed-Upon Procedure procedures were performed on this area for the year ending May 31, 2025.*

## **8) Contracts**

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternatively, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and
- i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law;
  - ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter);

- iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, the documented approval); and
- iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

*Were any exceptions found? – N/A*

*The Contracts items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).*

## ***9) Payroll and Personnel***

---

- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under procedure #9A above, obtain attendance records and leave documentation for the pay period, and
  - i. Observe that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
  - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials;
  - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records; and
  - iv. Observe the rate paid to the employees or officials agrees to the authorized salary/pay rate found within the personnel file.
- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials and obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or official's cumulative leave records, agree the pay rates to the employee's or official's authorized pay rates in the employee's or official's personnel files, and agree the termination payment to entity policy.

- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums) have been paid, and any associated forms have been filed, by required deadlines.

*Were any exceptions found? – N/A*

*The Payroll and Personnel items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).*

## **10) Ethics**

---

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A obtain ethics documentation from management, and
- a. Observe whether the documentation demonstrates that each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
  - b. Observe whether the entity maintains documentation which demonstrates that each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
23. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

*Were any exceptions found? – N/A*

*These procedures are not applicable to this non-profit organization.*

## **11) Debt Service**

---

- A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.
- B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).



*Were any exceptions found? – N/A*

*These procedures are not applicable to this non-profit organization.*

## ***12) Fraud Notice***

---

- A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.
- B. Observe that the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

*Were any exceptions found? – N/A*

*No exceptions were noted in the prior year's Fraud Notice items testing, therefore no Statewide Agreed-Upon Procedure procedures were performed on this area for the year ending May 31, 2025.*

## ***13) Information Technology Disaster Recovery/Business Continuity***

---

Perform the following procedures, **verbally discuss the results with management, and report "We performed the procedure and discussed the results with management":**

- A. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.
- B. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, then inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
- C. Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

- D. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in Payroll and Personnel procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.
- E. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain cybersecurity training documentation from management, and observe that the documentation demonstrates that the following employees/officials with access to the agency's information technology assets have completed cybersecurity training as required by R.S. 42:1267. The requirements are as follows:
- Hired before June 9, 2020 - completed the training; and
  - Hired on or after June 9, 2020 - completed the training within 30 days of initial service or employment.

*We performed the Information Technology Disaster Recovery/Business Continuity procedures and discussed the results with management.*

#### ***14) Prevention of Sexual Harassment***

---

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.
- B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).
- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that the report includes the applicable requirements of R.S. 42:344:
- i. Number and percentage of public servants in the agency who have completed the training requirements;
  - ii. Number of sexual harassment complaints received by the agency;
  - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
  - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
  - v. Amount of time it took to resolve each complaint.

*Were any exceptions found? – N/A*

*These procedures are not applicable to this non-profit organization.*

We were engaged by Teche Action Board, Inc. to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Teche Action Board, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

*Steven M DeRouen & Associates LLC*

Lake Charles, Louisiana  
November 26, 2025