WATERWORKS DISTRICT NO. 7 KEITHVILLE, LOUISIANA

FINANCIAL STATEMENTS

December 31, 2019

Marsha O. Millican
A Professional Accounting Corporation
Shreveport, Louisiana

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Independent Auditor's Report

To the Board of Commissioners Waterworks District No. 7 Keithville, Louisiana

Report on the Financial Statements

I have audited the accompanying financial statements of the governmental activities of Waterworks District No. 7 (the District), a component unit of the Caddo Parish Commission as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Waterworks District No. 7, as of December 31, 2019, and the changes in financial position

for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison information, schedule of employer's share of net pension liability, and schedule of employer pension contributions be presented to supplement the basic financial statements. Such information is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 14 and 15 is presented for purposes of additional analysis and is not a required part of the basic financial statements. This information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the information if fairly stated, in all material respects, in relation to the financial statements taken as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, I have also issued my reported dated June 13, 2019 on my consideration of Waterworks District No. 7's internal control over functional reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Waterworks District No. 7's internal control over financial reporting and compliance.

Certified Public Accountant

marsha O. millian

May 22, 2020

WATERWORKS DISTRICT NO. 7 6836 COLQUITT ROAD KEITHVILLE, LOUISIANA 71047

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of Waterworks District No. 7's annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on December 31, 2019. Please read it in conjunction with the District's financial statements, which follows this section.

FINANCIAL HIGHLIGHTS

The District had net position of \$2,769,385 at year end which represents an increase from the prior year of \$135,080.

During the year ended December 31, 2019, the District reduced its long-term debt by \$124,301.

OVERVIEW OF THE FINANCIAL STATEMENTS

These financial statements consist of the following - Management's Discussion and Analysis (this section), the basic financial statements, and Notes to Financial Statements. These components are described below:

Basic Financial Statements

This annual report consists of a series of financial statements. The Statement of Net Position, Statement of Revenues, Expenses, and Changes in Net Position and Cash Flows provide information about the activities of the District as a whole and present a longer-term view of the District's finances. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

The Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position report the District's net position and changes in them. You can think of the District's net position, the difference between assets and liabilities, as one way to measure the District's financial health, or financial position. Over time, increases or decreases in the District's net position are one indicator of whether its financial health is improving or deteriorating.

FINANCIAL ANALYSIS OF THE ENTITY

Net Position

Net position may serve over time as a useful indicator of the District's financial position. The District's assets exceeded liabilities by \$2,769,385 as of December 31, 2019.

The District's major assets are its fixed assets of \$2,700,090 representing its investment in its water distribution system and water treatment plant. The District owed \$1,082,908 at year end on the debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to the citizens of the District; consequently, these assets are not available for future spending.

Waterworks District No. 7 Statement of Net Position December 31,

	 2019	 2018	
Current assets	\$ 602,039	\$ 726,372	
Other assets	685,287	680,580	
Capital Assets, net of depreciation	2,700,090	2,524,680	
Total Assets	 3,987,416	 3,931,632	
Accounts payable and accrued expenses	90,173	39,491	
Notes Payable	1,082,908	1,207,209	
Other liabilities	44,950	50,627	
Total liabilities	1,218,031	 1,297,327	
Deferred inflows of resources	 <u>-</u>	 -	
Invested in capital assets, net of related			
debt	1,617,182	1,317,471	
Reserved for debt service	-	-	
Unrestricted	 1,152,203	 1,316,834	
Net Position	\$ 2,769,385	\$ 2,634,305	

Waterworks District No. 7 Statement of Changes in Net Position December 31,

	2019		2018	
Operating Revenues	\$	887,788	\$	885,974
Operating Expenses		721,523	***************************************	729,103
Operating Income		166,265		156,871
Non-operating Income/Expense	20	(31,185)		(34,656)
Changes in Net Position	\$	135,080	\$	122,215

The District's total operating revenues increased by \$1,814 from the previous year. The total operating expense decreased by \$7,580 from the previous year.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

At the end of 2019, the District had \$2,700,090 net of depreciation, invested in its capital assets. This amount represents a net increase of \$175,411 as a result of additions of \$298,085 and depreciation expense of \$122,674.

Capital Assets at Year End December 31,

	 2019	2018
Distribution and Treatment Systems Equipment	\$ 4,056,567 534,449	\$ 3,678,092 614,840
Building	 130,591	 130,591
Total	4,721,607	4,423,523.00
Less: Accumulated Depreciation	 2,021,517	 1,898,843
Net Fixed Assets	\$ 2,700,090	\$ 2,524,680

Debt

The District had long-term debt as follows:

		Balance /31/2018	Proc	eeds_	P	ayments		Balance 2/31/2018
Water Revenue Bond	\$	322,042	\$	-	\$	32,433	\$	289,609
Bonds Series 2013 A		19,958		-		7,575		12,383
Bonds Series 2013 B		177,093		-		17,920		159,173
Bonds Series 2013 B-1		474,890		-		25,833		449,057
Bonds Series 2013		213,226	3 	-	-	40,540	-	172,686
Totals	\$ 1	1,207,209	\$		\$	124,301	\$1	,082,908

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

Management of the District considers the following factors and indicators when setting the next year's rates and fees. These factors and indicators include: long-term debt, cost of operations and number of customers.

REQUESTS FOR INFORMATION

This financial report is designed to provide our citizens, taxpayers, customers and creditors with a general overview of the Waterworks District No. 7, Keithville, Louisiana's finances and to show the District's accountability for the money it receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Waterworks District No. 7, 6836 Colquitt Road, Keithville, Louisiana 71047, or by calling (318)925-6880.

Keithville, Louisiana Statement of Net Position

December 31, 2019

ASSETS	
Current Assets	
Cash	\$ 527,111
Accounts Receivable (Net)	74,928
Total Current Assets	602,039
Other Assets	
Restricted Cash	43,450
Investments	641,837
Fixed Assets (Net)	2,700,090
Total Other Assets	3,385,377
Total Assets	3,987,416
Deferred Outflows of Resources	<u>-</u>
LIABILITIES	
Current Liabilities	
Accounts Payable and Accrued Expenses	29.773
Construction Payable	60,400
Current portion of long-term debt	132,558
Total Current Liabilities	222,731
Long Term Liabilities	
Customer Deposits Payable	43,450
Long-Term Debt. Net of Current Portion	950,350
Accrued Interest Payable	1,500
Total Long-Term Liabilities	995,300
Total Liabilities	1,218,031
Deferred Inflows of Resources	
NET POSITION	
Invested in Capital Assets, Net of Related Debt	1,617,182
Unreserved	1,152,203
Total Net Position	\$ 2,769,385

Statement of Revenues, Expenses and Changes in Net Position

For the Year Ended December 31, 2019

Revenues:		
Charges for Services	\$	887,788
Total Revenues		887,788
Operating Expenses:		
Personal Services		286,696
Utilities		53,873
Repair and Maintenance		73,278
Other Supplies and Expense		168,048
Insurance		16,954
Depreciation		122,674
Total Expenses		721,523
Operating Income (Loss)	8	166,265
Non-Operating Revenues (Expenses)		
Interest Income		9,811
Interest Expense		(40,996)
Total Non-Operating Revenues (Expenses)		(31,185)
Change in Net Position		135,080
Net Position - Beginning of Year	-	2,634,305
Net Position - End of Year	\$	2,769,385

Keithville, Louisiana

Statement of Cash Flows

Year Ended December 31, 2019

Cash flows from operating activities:	
Cash received from customers	\$ 881,419
Cash payments to suppliers	(553,643)
Net cash provided by operating activities	327,776
Cash flows from capital and related financing activities:	
Fixed asset purchases	(298,085)
Interest paid on long-term debt	(41,195)
Proceeds of long-term debt	-
Principal payments on long-term debt	(124,302)
Net cash provided by capital and related financing activities	(463,582)
Cash flows from investing activities:	
Net change in investments	(10,182)
Net cash provided by investing activities	(10,182)
Cash flows from noncapital financing activities:	
Interest income	9,811
Net increase in cash	(136,177)
Cash, beginning of year (including restricted cash of \$48,925	706,738
Cash, end of year (including restricted cash of \$43,450)	\$ 570,561
Reconciliation of operating income to net cash provided	
by operating activities:	
Operating income	166,265
Adjustments to reconcile net income to net cash	
provided by operating activities:	
Depreciation	122,674
Increase in accounts receivable	(6,369)
Decrease in customer deposits	(5,475)
Decrease in accounts payable	(9,719)
Increase in construction payable	60,400
Net cash provided by operating activities	\$ 327,776

See accompanying notes to financial statements.

Keithville, Louisiana Notes to Financial Statements

December 31, 2019

Waterworks District No. 7, Keithville, Louisiana, was created on January 8, 1975 as provided under Louisiana Revised Statutes 33:3811 and is a component unit of the Caddo Parish Commission. The purpose of the District is to provide water service to the residents of District No. 7. The District is governed by a five person board of commissioners appointed by the Caddo Parish Commission. Commissioners of the District serve five-year terms and are compensated as provided in Louisiana Revised Statutes 33:3819. The District is comprised of property in southwest Caddo Parish, Louisiana, and services approximately 1800 residential and commercial customers.

1. Summary of Significant Accounting Policies:

The financial statements of Waterworks District No. 7, Keithville, Louisiana (the District), have been prepared in conformity with governmental accounting principles generally accepted in the United States of America. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The accompanying component unit financial statements have been prepared in conformity with GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis for State and Local Governments, issued in June, 1999. The following is a summary of the more significant accounting policies:

Basis of Accounting: The accrual basis of accounting is utilized by the District. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Investments: Investments are stated at cost which approximates market.

Cash Flows: For purposes of the statement of cash flows, the District considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

Bad Debts: Taxes receivable are deemed to be fully collectible. An allowance for doubtful accounts is maintained for estimated uncollectible utility receivables.

2. Cash:

At year end, the carrying amount of the District's cash balance at banks totaled \$570,561. Bank balances were \$582,141 at year end. The difference is due to outstanding checks at year end. The difference is due to outstanding checks at year end. Bank balances totaling \$500,000 were insured by the FDIC. An additional \$82,141 were protected by securities held in the name of the District.

3. Investments:

Investments totaled \$641,837 at December 31, 2019. Investments at year end consisted of certificates of deposit and money market accounts totaling \$426,594 and government bonds of \$215,243 at fair market value. All certificates of deposit are insured by FDIC insurance.

Keithville, Louisiana Notes to Financial Statements

December 31, 2019

4. Accounts Receivable:

Accounts receivable for customer water bills at December 31, 2019, totaled \$82,713 less an allowance for doubtful accounts of \$7,785.

5. Fixed Assets:

A summary of fixed assets follows:

Office Furniture	\$ 48,597
Machinery & Equipment	566,243
Land	50,200
Water System	4,056,567
	4,721,607
Less: Accumulated Depreciation	 (2,021,517)
Net fixed assets	\$ 2,700,090

Fixed asset additions for the year totaled \$298,085. Depreciation charged to operations for the year ended December 31, 2019 was \$122,674.

6. Long-Term Debt:

The following is a summary of debt transactions of Waterworks District No. 7 for the year ended December 31, 2019.

	Balance 1/1/2019	Pro	ceeds	Payments	Balance 12/31/2019
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Water Revenue Bond	\$ 322,04	2 \$	~	\$ 32,433	\$ 289,609
Bonds Series 2013 A	19,95	8	-	7,575	12,383
Bonds Series 2013 B	177,09	3	-	17,920	159,173
Bonds Series 2013 B-1	474,89	0	-	25,833	449,057
Bonds Series 2013	213,22	6		40,540	172,686
Totals	\$1,207,20	9 \$	-	\$124,301	\$1,082,908

Keithville, Louisiana Notes to Financial Statements

December 31, 2019

6. Long-Term Debt: (Continued)

Bonds and notes payable at December 31, 2019, are comprised of the following:

Revenue Bonds - Series 2013A

Note payable to a bank dated September 30, 2013 in the amount of \$56,500, due in monthly installments of \$669 October 20, 2013 through July 30, 2021; bearing interest at a rate of 2.75%; collateralized by assets of the District.

12,383

\$

Revenue Bonds - Series 2013B

Note payable to a bank dated September 30, 2013 in the amount of \$262,500, due in monthly installments of \$1,935 October 20, 2013 through July 30, 2023; with a balloon payment of \$92,459 on July 30, 2023; bearing interest at a rate of 3.125%; collateralized by assets of the District.

159,173

Revenue Bonds - Series 2013B-1

Note payable to a bank dated September 30, 2013 in the amount of \$598,000; due in monthly installments of \$3,362 October 20, 2013 through July 30, 2023; with a balloon payment of \$353,897 on July 30, 2023; bearing interest at a rate of 3.15%; collateralized by assets of the District.

449,057

Revenue Bonds - Series 2013

Note payable to a bank dated May 29, 2013 in the amount of \$440,675; due in monthly installments of \$4,095 from July 1, 2013 through August 1, 2023; bearing interest at a rate of 2.5%; collateralized by assets of the District.

172,686

Utility Revenue Bonds

Water Revenue Bonds in the amount of \$369,000 dated July, 2017; due in monthly installments of \$3,727 through July, 2027; bearing interest at a rate of 5%; collateralized by assets of the District.

289,609

Total Notes Payable Less: Current Maturities 1,082,908 (132,558)

Note Payable - Long-Term

\$ 950,350

Keithville, Louisiana Notes to Financial Statements

December 31, 2019

The annual requirements to amortize debt outstanding as of December 31, 2019 including interest payments of \$111,591 are as follows:

Year Ending December 31	 Principal	 Interest	 Total
2020	\$ 132,558	\$ 31,679	\$ 164,237
2021	133,388	27,520	160,908
2022	129,216	26,996	156,212
2023	538,184	15,119	553,303
2024	38,602	5,361	43,963
2025 and After	 110,960	 4,916	 115,876
Totals	\$ 1,082,908	\$ 111,591	\$ 1,194,499

7. Operating Leases:

The District has entered into six operating leases for plots of land, of which five are for the production of water and one is for stand pipe and office equipment. The following is a schedule by years of future rental payments required under operating leases having remaining noncancelable lease terms in excess of one year as of December 31, 2019: 2020 - \$7,200; 2021 - \$7,200; 2022 - \$7,200; 2023 - \$7,200; 2024 - \$7,200; 20254 and after - \$85,500.

8. Pension Plan:

The Districted has adopted a SIMPLE plan to benefit its employees. The plan calls for matching contributions up to 3% of gross pay in each calendar year to the SIMPLE IRA accounts of all eligible employees. Eligible employees include those that received at least \$300 in any previous year and expect to receive \$300 during any specific year. Contributions of \$6,348 were paid to the plan for the year ended December 31, 2019, based on eligible wages of \$211,600.

9. Contingencies:

From time to time, in the normal course of business, the District is subject to various claims and litigation. Management believes the District has sufficient liability coverage to protect it from material losses.

10. Subsequent Events:

In December 2019, an outbreak of a novel strain of coronavirus (COVID-19) originated in Wuhan, China and has since spread to other countries, including the U.S. On March 11, 2020, the World Health Organization characterized COVID-19 as a pandemic. In addition, multiple jurisdictions in the U.S. have declared a state of emergency. It is anticipated that these impacts will continue for some time. Future potential impacts may include disruptions or restrictions on our employees' ability to work and perform requirements of grants. The future effects of this issue are unknown.

Keithville, Louisiana Schedule of Compensation Paid to Commissioners

For the Year Ended December 31, 2019

Steve Mikovich	\$ 780
Jimmy Edwards	840
Jewell Wagner	780
Ann Osment	840
Glenda Britton	780
Total	\$ 4,020

Schedule of Compensation, Reimbursements, Benefits, and Other Payments to Agency Head For the Year Ended December 31, 2019

Agency Head: Randy Moulton, Operations Manager		
Salary	_ \$	80,916
Payroll Taxes	\$	6,440
Retirement	\$	2,427

Keithville, Louisiana Corrective Action Taken on Prior Year Findings

Year Ended December 31, 2019

There were no findings for the year ended December 31, 2018.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Waterworks District No. 7 Keithville, Louisiana

I have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities of Waterworks District No. 7 as of and for the year ended December 31, 2019, and related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued my report thereon dated May 22, 2020.

Internal Control Over Financial Reporting

In planning and performing my audit of the financial statements, I considered Waterworks District No. 7's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, I do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during my audit, I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Waterworks District No. 7's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Although the intended use of this report may be limited, under Louisiana Revised Statutes, it is issued by the Legislative Auditor as a public document.

Certified Public Accountant

mawhin D. Millican

May 22, 2020

Keithville, Louisiana Schedule of Findings

Year Ended December 31, 2019

- 1. The auditor's report expresses an unmodified opinion on the financial statements.
- 2. No significant deficiencies in internal accounting control were disclosed during the audit.
- 3. No instances of noncompliance material to the financial statements of the District were disclosed during the audit.

There were no findings for the year ended December 31, 2019.



INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING STATEWIDE AGREED-UPON PROCEDURES

To the Board of Commissioners Waterworks District No. 7 Keithville, Louisiana

I have performed the procedures enumerated below, which agreed to by the Board of Commissioners of Waterworks District No. 7 (the District) and the Louisiana Legislative Auditor (LLA) on the control and compliance areas identified in the LLA's Statewide Agreed Upon Procedures (SAUPs) for the fiscal year January 1 through December 31, 2019. The District's management is responsible for those control and compliance areas identified in the SAUPs.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The sufficiency of these procedures is solely the responsibility of the District. Consequently, I make no representation regarding the sufficiency of the procedures enumerated below either for the purpose for which this report has been requested or for any other purpose.

My procedures and associated findings are enumerated below.

Written Policies and Procedures

(The following written policies and procedures were not reviewed since there were no exceptions for the prior year, with the exception of the new policy added for Year 3, Disaster Recovery/Business Recovery/Business Continuity).

- I obtained and inspected the entity's written policies and procedures and observed that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):
 - a) Budgeting, including preparing, adopting, monitoring and amending the budget.
 - b) *Purchasing*, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.
 - c) Disbursements, including processing, reviewing, and approving.

- d) Receipts/Collections, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g. periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- e) Payroll/Personnel, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.
- f) *Contracting*, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- g) Credit Cards (and debit cards, fuel cards, P-Cards, if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g. determining the reasonableness of fuel card purchases).
- h) *Travel and expense reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- Ethics, including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121,
 (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy. Note: Ethics requirements are not applicable to nonprofits.
- j) **Debt Service**, including (1) debt insurance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

Procedure Results - I noted no exceptions.

Board or Finance Committee

(The following procedures were not performed since there were no exceptions in the prior year.)

Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:

- a) Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
- b) For those entities reporting on the governmental accounting model, observe that the minutes referenced or included monthly budget-to-actual comparisons on the general fund and major special revenue funds, as well as monthly financial statements (or budget-to-actual comparisons, if budgeted) for major proprietary funds.
- c) For governmental entities, obtain the prior year audit and observe the unrestricted fund balance in the general fund. If the general fund had a negative ending unrestricted fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unrestricted fund balance in the general fund.

Bank Reconciliations

(The following procedures were not performed since there were no exceptions in the prior year.)

- 3. Obtain a listing of client bank accounts from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 individual accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for selected each account, and observe that:
 - a) Bank reconciliation include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);
 - b) Bank reconciliations include evidence that a member of management/ board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
 - c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Collections

- 4. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).
- 5. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection for each deposit site (i.e. 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:

- a) Employees that are responsible for cash collections do not share cash drawers/registers.
- b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g. prenumbered receipts) to the deposit.
- c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledger, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
- d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.
- 6. Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.
- 7. Randomly select two deposit dates for each of the five bank accounts selected for procedure #3 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Obtain supporting documentation for each of the 10 deposits and:
 - a) Observe that receipts are sequentially pre-numbered.
 - b) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
 - c) Trace the deposit slip total to the actual deposit per the bank statement.
 - d) Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection or the deposit is less than \$100).
 - e) Trace the actual deposit per the bank statement to the general ledger.

Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

(The following procedures were not performed since there were no exceptions in the prior year.)

8. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

- 9. For each location selected under #8 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the entity has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
 - At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making a purchase.
 - b) At least two employees are involved in processing and approving payments to vendors.
 - c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
 - d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
- 10 For each location selected under #8 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:
 - a) Observe that the disbursement matched the related original invoice/billing statement.
 - b) Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #9, as applicable.

Credit Cards/Debit Cards/Fuel Cards/P-Cards

- 11 Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- 12 Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation and:
 - a) Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved in writing (or electronically approved) by someone other than the authorized card holder.
 - b) Observe that finance charges and late fees were not assessed on the selected statements.

13. Using the monthly statements or combined statements selected under #12 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e. each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only).

Travel and Expense Reimbursement

(The following procedures were not performed since there were no exceptions in the prior year.)

- 14. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:
 - a) If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana or the General Services Administration (www.gsa.gov).
 - b) If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
 - c) Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).
 - d) Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Contracts

- 15. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. Obtain management's representation that the listing is complete. Randomly, select 5 contracts (or all contracts if less than 5) from the listing and:
 - a) Observe that the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
 - b) Observe that the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
 - c) If the contract was amended (e.g. change orders, observe that the original contract terms provided for such an amendment.

d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

Payroll and Personnel

(The following procedures were not performed since there were no exceptions in the prior year.)

- 16. Obtain a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employee's/official, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
- 17. Randomly select one pay period during the fiscal period. For the 5 employees/officials selected under #16 above, obtain attendance records and leave documentation for the pay period, and:
 - a) Observe that all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory).
 - b) Observe that supervisors approved the attendance and leave of the selected employees/officials.
 - c) Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
- 18. Obtain a listing of those employees/officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly, select two employees/officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employees/officials' authorized pay rates in the employees/officials' personnel files.
- 19. Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.

Ethics

- 20. Using the 5 randomly selected employees/officials from procedure #16 under 'Payroll and Personnel' above, obtain ethics documentation from management, and:
 - a) Observe that the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.

b) Observe that the documentation demonstrates each employee/official attested through signature verification that he or she has read the entity's ethics policy during the fiscal period.

Debt Service

(The following procedures were not performed since there were no exceptions in the prior year.)

- 21. Obtain a listing of bonds/notes issued during the fiscal period and management's representation that the listing is complete. Select all bonds/notes on the listing, obtain supporting documentation, and observe that the State Bond Commission approval was obtained for each bond/note issued.
- 22. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants.

Other

(The following procedures were not performed since there were no exceptions in the prior year.)

- 23. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled.
- 24. Observe that the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

I was not engaged and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively on the Statewide Agreed-Upon Procedures. Accordingly, I do not express such an opinion or conclusion. Had I performed additional procedures, other matters might have come to my attention that would have been reported to you.

This report is intended solely for the information and use of the Village and the LLA, and is not intended to be, and should not be, used by anyone other than the specified parties.

Certified Public Accountant

Marsha D. Millican

May 22, 2020