North Louisiana Economic Partnership, Inc.

Financial Statements

As of and for the Years Ended December 31, 2020 and 2019

North Louisiana Economic Partnership, Inc.

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Independent Auditors' Report

To the Board of Directors

North Louisiana Economic Partnership, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of North Louisiana Economic Partnership, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of North Louisiana Economic Partnership, Inc., as of December 31, 2020, and 2019 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of compensation, benefits, and other payments to agency head on page 16, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 28, 2021, on our consideration of the North Louisiana Economic Partnership, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of North Louisiana Economic Partnership, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering North Louisiana Economic Partnership, Inc.'s internal control over financial reporting and compliance.

Cook & Morehart

Certified Public Accountants

Cook&Merchant

June 28, 2021

North Louisiana Economic Partnership, Inc. Statements of Financial Position December 31, 2020 and 2019

Assets	_	2020		2019	
Current assets:					
Cash and cash equivalents	\$	292,253	\$	271,370	
Accounts receivable	•	12,439	•	29,861	
Grants receivable		109,435		27,065	
Prepaid expenses		18,501		26,428	
Unconditional promises to give		76,659		87,813	
Total current assets	1	509,287	-	442,537	
Noncurrent assets:					
Unconditional promises to give		7,375		58,951	
Property and equipment, net		235		919	
Total noncurrent assets		7,610		59,870	
Total Assets	œ	516 907	\$	502 407	
Total Assets	Φ	516,897	Φ	502,407	
Liabilities and Net Assets					
Current Liabilities					
Accounts payable and accrued expenses	\$	19,188	\$	26,154	
Loan payable		146,025			
Total current liabilities		165,213		26,154	
Net assets:					
With donor restrictions		188,693		248,383	
Without donor restrictions		162,991		227,870	
Total net assets		351,684		476,253	
Total Liabilities and Net Assets	\$	516,897	\$	502,407	

North Louisiana Economic Partnership, Inc. Statement of Activities For the Year Ended December 31, 2020

		thout Donor estrictions			 Total 2020
Revenues, gains, support and reclassifications:					
Rent and royalties	\$	111,963	\$	**	\$ 111,963
Grants and contracts		319,618		17,446	337,064
Contributions and donations		743,488		70,000	813,488
Miscellaneous		52,981			52,981
Net assets released from restrictions					
Satisfaction of program restrictions		147,136		(147, 136)	
Total revenues, gains, support	1				
and reclassifications		1,375,186		(59,690)	 1,315,496
Expenses and losses: Supporting services General and administrative Fundraising Program services Economic development		159,664 30,000 1,250,401	•		 159,664 30,000 1,250,401
Total expenses		1,440,065			 1,440,065
Change in net assets Net assets, beginning of year	<u> </u>	(64,879) 227,870	ī s -	(59,690) 248,383	 (124,569) 476,253
Net assets, end of year	\$	162,991	\$	188,693	\$ 351,684

North Louisiana Economic Partnership, Inc. Statement of Activities For the Year Ended December 31, 2019

	Without Donor Restrictions				y	Total 2019
Revenues, gains, support and reclassifications:						
Rent and royalties	\$	180,245	\$		\$	180,245
Grants and contracts		225,115		86,001		311,116
Contributions and donations		725,667				725,667
Meetings and events		80,712				80,712
Miscellaneous		72,030		9,596		81,626
Net assets released from restrictions						
Satisfaction of program restrictions		155,707		(155,707)		
Total revenues, gains, support	ATT I				#	
and reclassifications		1,439,476		(60,110)		1,379,366
Expenses and losses:						
Supporting services						
General and administrative		180,158				180,158
Program services						
Economic development		1,443,782				1,443,782
Total expenses		1,623,940	n ecessors	1		1,623,940
Change in net assets		(184,464)		(60,110)		(244,574)
Net assets, beginning of year		412,334		308,493		720,827
Net assets, end of year	\$	227,870	\$	248,383	\$	476,253

North Louisiana Economic Partnership, Inc. Statement of Functional Expenses For the Year Ended December 31, 2020

		Suppo	rt Service	es	Prog	ram Services		
	G	eneral						
		and			E	conomic		Totals
	Adm	inistrative	F	undraising	De	velopment		2020
Salaries and commissions	\$	81,089	\$		\$	565,089	\$	646,178
Payroll taxes		6,043				42,111		48,154
Pension expense		6,487				45,206		51,693
Other employee benefits		7,294				50,829		58,123
Advertising						6,407		6,407
Liability insurance		3,966						3,966
Building rent		17,973				125,251		143,224
Office supplies		1,821						1,821
Periodicals and dues						21,841		21,841
Postage		485						485
Professional services		19,830		30,000		1,393		51,223
Photocopy and printing						3,154		3,154
Travel		1,043				7,271		8,314
Repairs and maintenance						9,456		9,456
Computer expense						19,252		19,252
Telephone		2,763		•		19,256		22,019
Miscellaneous		10,487				52,501		62,988
Annual meeting						40,532		40,532
DED - Tier I and II contracts						69,177		69,177
NELA branding						887		887
Other grants						87,796		87,796
Website development						2,640		2,640
Business relations						42,078		42,078
Strategic plan		297						297
Research						7,775		7,775
Education initiatives						782		782
ACT workready						4,288		4,288
Bad debt						24,831		24,831
Depreciation		86	125			598	96	684
Total expenses	\$	159,664	\$	30,000	\$	1,250,401	\$	1,440,065

North Louisiana Economic Partnership, Inc. Statement of Functional Expenses For the Year Ended December 31, 2019

		Support Services General		Program Services		
		and		conomic		Totals
	Admir	nistrative	De	velopment		2019
Salaries and commissions	\$	87,214	\$	640,760	\$	727,974
Payroll taxes		5,785		42,502		48,287
Pension expense		6,703		49,245		55,948
Other employee benefits		7,692		56,511		64,203
Advertising				6,461		6,461
Liability insurance		3,623				3,623
Building rent		15,102		110,950		126,052
Office supplies		2,464				2,464
Periodicals and dues				23,812		23,812
Postage		535				535
Professional expense		19,285				19,285
Photocopy and printing				1,901		1,901
Travel		4,163		30,587		34,750
Professional development		343		2,520		2,863
Repairs and maintenance				14,120		14,120
Computer expense				27,485		27,485
Telephone		1,791		13,155		14,946
Miscellaneous		339		2,493		2,832
Annual meeting				35,865		35,865
DED - Tier I and II contracts				95,803		95,803
NELA branding				1,062		1,062
Other grants				55,654		55,654
Website development				2,874		2,874
Business relations				137,562		137,562
Strategic plan		20,297				20,297
Education initiatives				19,861		19,861
Development expense				4,343		4,343
ACT workready				32,829		32,829
Depreciation		4,822		35,427		40,249
Total expenses	\$	180,158	\$	1,443,782	\$	1,623,940

North Louisiana Economic Partnership, Inc. Statements of Cash Flows For the Years Ended December 31, 2020 and 2019

Operating Activities	2020		1	2019
Changes in net assets Adjustments to reconcile change in net assets to	\$	(124,569)	\$	(244,574)
net cash provided (used) by operating activities: Depreciation		684		40,249
(Increase) decrease in operating assets:				,
Accounts receivable		17,422		4,202
Grants receivable		(82,370)		54,621
Prepaid expenses		7,927		(11,540)
Unconditional promises to give		62,730		155,707
Increase (decrease) in operating liabilities				
Accounts payable and accrued expenses		(6,966)		(6,037)
Net cash (used) by operating activities	8	(125,142)	23	(7,372)
Financing Activities				
Proceeds from loan payable		146,025		
Net cash provided by financing activities	-	146,025		
Net increase (decrease) in cash and cash equivalents		20,883		(7,372)
Cash and cash equivalents as of beginning of year		271,370		278,742
Cash and cash equivalents as of end of year	\$	292,253	\$	271,370

(1) Summary of Significant Accounting Policies

A. Nature of Activities

The North Louisiana Economic Partnership, Inc. (NLEP) is a nonprofit organization incorporated under the laws of the State of Louisiana and is exempt from federal income tax under Section 501(c)3 of the Internal Revenue Code. The purpose of the North Louisiana Economic Partnership, Inc. is to assist local government by studying problems such as public education, crime prevention, poverty, and economic development and publicize the results of its research and recommendations, and to work for the general betterment of the North Louisiana area.

B. Basis of Accounting

The financial statements of the North Louisiana Economic Partnership, Inc. have been prepared on the accrual basis of accounting.

C. Use of Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Actual results could differ from those estimates.

D. Basis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards. Under those standards, the Organization is required to report information regarding its financial position and activities according to two classes of net assets:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objective of the organization. These net assets may be used at the discretion of NLEP's management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of NLEP or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities. NLEP has adopted a policy to classify donor restricted contributions as without donor restriction to the extent that donor restrictions are met in the year the contribution was received

E. Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, the North Louisiana Economic Partnership, Inc. considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.

F. Promises to Give

Unconditional promises to give are recognized as revenues or gains in the period the promise to give is received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Management provides for probable uncollectible amounts through establishment of an allowance, based on its assessment of recent collection history and current donor relationships. Initial amounts recognized represent the fair value expected to be collected. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

G. Property and Equipment

Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is provided on the straight-line method over the estimated useful lives of the assets. The North Louisiana Economic Partnership, Inc. has adopted a policy of capitalizing all assets with a unit value of \$2,500 or more.

H. Contributions

Contributions received are recorded as increase in net assets without donor restrictions or net assets with donor restrictions depending on the existence and/or nature or any donor restrictions. When restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. In the absence of donor restrictions to the contrary, restrictions on contributions of property or equipment or on assets restricted to acquiring property or equipment expire when the property or equipment is placed in service.

I. Income Tax Status

The North Louisiana Economic Partnership, Inc. is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Partnership's tax-exempt purpose is subject to taxation as unrelated business income. The Partnership had no such income during this audit period. The North Louisiana Economic Partnership, Inc.'s Forms 990, Return of Organization Exempt from Income Tax, for the years ended 2017, 2018, 2019, and 2020 are subject to examination by the IRS, generally for three years after they were filed.

J. Advertising Costs

The NLEP uses advertising to promote its services among the community it serves. The costs of advertising are expensed as incurred. During 2020 and 2019, advertising costs totaled \$6,407 and \$6,461, respectively.

K. Functional Expenses

The costs of providing certain activities of NLEP have been summarized on a functional basis in the statements of activities and in the statements of functional expense. Accordingly, certain costs have been allocated among programs and supported services benefited. Costs are directly charged to the functions they benefit. Facility related and supportive services expenses are allocated to each function based upon managements equitable determination.

L. Prepaid expenses

Prepaid expenses as of December 31, 2020 and 2019, is comprised primarily of prepaid memberships and subscriptions.

(2) Concentrations of Credit Risk

Financial instruments that potentially subject NLEP to concentrations of credit risk consist principally of temporary cash investments, accounts receivable, grant receivables, and promises to give. Concentrations of credit risk with respect to grant receivables are limited due to these amounts being due from governmental agencies under contractual terms. Concentrations of credit risk with respect to accounts receivable and promises to give are limited due to the large number of contributors comprising the North Louisiana Economic Partnership, Inc.'s contributor base and their dispersion across different industries. As of December 31, 2020 and 2019 the North Louisiana Economic Partnership, Inc. had no significant concentrations of credit risk in relation to accounts receivable, grant receivables, and promises to give

NLEP maintains cash balances at financial institutions located in the Shreveport area. Accounts at the institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to certain amounts. At December 31, 2020, total cash balances held at financial institutions was \$346,817, all of which was secured by FDIC. At December 31, 2019, total cash balances held at financial institutions was \$271,193, all of which was secured by FDIC.

(3) Accounts Receivable

Accounts receivable of \$12,439 and \$29,861 at December 31, 2020 and December 31, 2019, respectively, is comprised of riverboat boarding fees and other miscellaneous amounts due to the North Louisiana Economic Partnership, Inc. as of the end of the year but not received until after those dates.

(4) Promises to Give

The North Louisiana Economic Partnership, Inc. initiated a campaign during 2016 entitled "Regionalism = Results." Promises to give are restricted to payment of costs associated with economic development projects and projects supporting the economic growth of north Louisiana. The promises to give are discounted at .51%, and are shown net of an allowance for uncollectible promises to give of \$14,880 at December 31, 2020 and \$26,227 at December 31, 2019.

Unconditional promises to give at December 31, 2020 and 2019 were as follows:

	-	2020	2019		
Receivable in less than one year	\$	76,659	\$	87,813	
Receivable in one to five years Less discount on promises	_	7,661 (286)		59,809 858)	
Net unconditional promises to give	\$	84,034	\$	146,764	

(5) Grant Receivables

Various funding sources provide reimbursement of allowable costs under contracts or agreements. These balances represent amounts due from the funding sources at December 31, 2020 and 2019, but not received until after those dates.

(6) Property and Equipment

Property and equipment at December 31, 2020 and 2019, with estimated depreciable life, are summarized as follows:

	Estimated Depreciable Life		2020		2019
Furniture, fixtures, equipment	3-10 years	\$	71,292	\$	80,791
Leasehold improvements	3-10 years		145,231		145,231
Accumulated Depreciation		_(216,288)	_(225,103)
		\$	235	\$	919

Depreciation expense for the years ended December 31, 2020 and 2019 was \$684 and \$40,249, respectively.

(7) Contractual Revenue - Grants

During the years ended December 31, 2020 and 2019, North Louisiana Economic Partnership, Inc. received contractual revenue from state and local grants in the amount of \$337,064 and \$311,116, respectively. The continued existence of these funds is based on annual contract renewals with various funding sources.

(8) Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses at December 31, 2020 and 2019, consisted of the following:

	2020	 2019
Accounts payable	\$ 10,371	\$ 14,785
Accrued leave payable	 8,817	 11,369
	\$ 19,188	\$ 26,154

(9) Employee Benefit Plans

NLEP participates in a 401(k) profit sharing plan whereby NLEP makes contributions to the Plan each year up to 8% of participating employee's compensation. Total expenses for the years ended December 31, 2020 and 2019 were approximately \$51,693 and \$55,948, respectively.

(10) Endowment Account with Community Foundation of North Louisiana

The NLEP entered into an agreement with the Community Foundation of North Louisiana (CFNL). The agreement establishes an Agency Endowment Fund at CFNL called "Northwest Louisiana Economic Development Foundation Fund" (Fund). All property of the Fund belongs to CFNL. The fund will be used for support of the charitable purposes of the Partnership. Net income and capital appreciation of the Fund, as governed by CFNL's Spending Policy, will be paid and distributed to the Partnership at least annually, for as long as the Partnership is a Qualified Charitable Organization.

No transfers were made to the fund during the years ended December 31, 2020 or 2019. The fair market value of the fund at December 31, 2020 and 2019, was \$302,079 and \$290,627, respectively.

(11) Operating Leases

The NLEP leases certain office space and office equipment under operating leases. Rental costs on the leases for the years ended December 31, 2020 and 2019, totaled \$133,569 and \$127,251, respectively.

Commitments under lease agreements having initial remaining terms in excess of one year are as follows:

For the Year Ending		
December 31,		
2021	\$	131,266
2022		88,440
2023		89,543
2024	_	29,970
Total minimum future rentals	\$	339,219

(12) Liquidity and Availability of Financial Assets

NLEP monitors its liquidity so that it is able to meet its operating needs and other contractual commitments while maximizing the investment of its excess operating cash. NLEP has the following financial assets that could readily be made available within one year of the balance sheet to fund expenses without limitations:

Financial assets at year-end: Cash and cash equivalents Accounts receivable Grant receivable Unconditional promises to give Total financial assets	2020 \$ 292,253 12,439 109,435 84,034 498,161	2019 \$ 271,370 29,861 27,065 146,764 475,060
Less amounts not available to be used within one year: Grants and contributions restricted for specific purposes Non-current portion of promises to give	(104,659) (7,375)	(101,619) (58,951)
Financial assets available to meet cash needs for general expenditures within one year	\$ 386,127	<u>\$ 314,490</u>

In addition to financial assets available to meet general expenditures over the year, NLEP operates with a balanced budget and anticipates covering its general expenditures using the income generated from contractual agreements and contributions. NLEP also received \$146,025 loan proceeds under the Paycheck Protection Program (PPP) in April 2020. The loan and accrued interest are forgivable after twenty-four weeks, as long as proceeds are used for eligible purposes. The Statement of Cash Flows identifies the sources and uses of NLEP's cash and shows negative cash generated by operations of (\$125,142) and (\$7,372) for fiscal years ending December 31, 2020 and 2019, respectively.

(13) Net Assets

Net assets at December 31, 2020, and 2019, consisted of the following:

	2020	2019
Net Assets Without Donor Restrictions: Undesignated Net investment in property and equipment Total net assets without donor restrictions	\$ 162,756 235 162,991	\$ 226,951 919 227,870
Net Assets With Donor Restrictions: Subject to expenditure for specified purpose -		
Unconditional promises to give	84,034	146,764
ACT work ready	81,213	86,001
Site certification	6,000	6,000
Business development	17,446	3,596
NELA branding		6,022
Total net assets with donor restrictions	188,693	248,383
Total Net Assets	\$ 351,684	\$ 476,253

(14) Loan Payable

In April 2020, NLEP received loan proceeds in the amount of approximately \$146,025 under the Paycheck Protection Program ("PPP"). The PPP was established as part of the Coronavirus Aid, Relief and Economic Security Act ("CARES Act"). The loan and accrued interest are forgivable after twenty-four weeks as long as the borrower uses the loan proceeds for eligible purposes, including payroll, benefits, rent and utilities, and maintains its payroll levels. The amount of loan forgiveness will be reduced if the borrower terminates employees or reduces salaries during the twenty-four week period. The unforgiven portion of the PPP loan is payable over two years at an interest rate of 1%, with a deferral of payments for the first six months. NLEP intends to use the proceeds for purposes consistent with the PPP.

(15) Subsequent events

In January 2021, NLEP was approved for forgiveness of the \$146,025 loan under the Paycheck Protection Program first round, created as part of the relief efforts related to COVID-19 and administered by the Small Business Administration.

Subsequent to December 31, 2020, NLEP received a \$150,000 loan under the Paycheck Protection Program second round created as part of the relief efforts related to COVID-19 and administered by the Small Business Administration. The loan accrues interest at 1%, but payments are not required to begin for six months after the funding of the loan. NLEP is eligible for loan forgiveness of up to 100% of the loan, upon meeting certain requirements. The loan is uncollateralized and is fully guaranteed by the Federal government.

Subsequent to December 31, 2020, NLEP entered into a contractual agreement for campaign management totaling approximately \$191,250, payable in seven monthly installments of \$22,500 and three monthly installments of \$11,250.

Subsequent events have been evaluated through June 28, 2021, the date the financial statements were available to be issued.

(16) Commitment

As of December 31, 2020, NLEP has commitments signed for consulting services of approximately \$92,000. As of December 31, 2020, approximately \$60,150 had been incurred on those contracts, and the balance remaining in those contracts was approximately \$31,850, which will be incurred subsequent to December 31, 2020.

(17) Uncertainty

As a result of the COVID-19 Coronavirus, economic uncertainties have arisen which may negatively impact financial resources. While the duration on the economic impact is expected to be temporary, there is considerable uncertainty around the duration. The related financial impact and duration cannot be reasonably estimated at this time.

North Louisiana Economic Partnership, Inc. Schedule of Compensation, Benefits and Other Payments to Agency Head For the Year Ended December 31, 2020

Agency Head: Scott Martinez, President (1/1/20 - 8/15/20)

The following payments were made from public funds:

Salary	\$ 20,865
Retirement	2,910
Continuing professional education fees	849

Agency Head: Angie White, Interim President (8/16/20 - 12/31/20)

The following payments were made from public funds:

Salary	\$ 26,075
Retirement	1,050
Continuing professional education fees	584

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SOCIETY OF LOUISIANA CERTIFIED PUBLIC ACCOUNTANTS

Report on Internal Control Over Financial Reporting and on
Compliance and Other Matters Based on An Audit of Financial
Statements Performed in Accordance With Government Auditing Standards

Independent Auditor's Report

To the Board of Directors North Louisiana Economic Partnership, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of North Louisiana Economic Partnership, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 28, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered North Louisiana Economic Partnership, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of North Louisiana Economic Partnership, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of the North Louisiana Economic Partnership, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether North Louisiana Economic Partnership, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Cook & Morehart

Certified Public Accountants

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June 28, 2021

North Louisiana Economic Partnership, Inc. Summary Schedule of Audit Findings December 31, 2020

Summary Schedule of Prior Audit Findings

There were no findings reported for the prior year audit for the year ended December 31, 2019.

Corrective Action Plan for Current Year Audit Findings

There are no findings reported for the current year audit for the year ended December 31, 2020.