St. Helena Parish Hospital Service District No. 1 and Subsidiary Greensburg, Louisiana Financial Report October 31, 2019

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This portion of St. Helena Parish Hospital Service District No. 1 and Subsidiary's ("District") annual financial report presents background information and management's review of the District's financial performance during the fiscal year ended October 31, 2019. This section should be interpreted within the context of the consolidated financial statements as displayed in this report.

Financial Highlights

- The financial statements reveal an excess of revenue over expenses of \$1,297,447. If depreciation expense was not included, then an excess of \$1,713,708 would have occurred.
- Ad valorem tax for the nursing home and hospital combined to generate \$971,946 and \$1,068,000 in revenue during the years ended October 31, 2019 and 2018, respectively.

Required Financial Statements

The basic financial statements of the District report information regarding the District using Governmental Accounting Standards Board (GASB) accounting principles. These statements offer short-term and long-term financial information about its activities. The Consolidated Statements of Net Position include all of the District's assets and liabilities and provide information about the nature and amounts of investments in resources (assets) and the obligations to the District's creditors (liabilities). It also provides the basis for computing rate of return, evaluating the capital structure, and assessing the liquidity and financial flexibility of the District.

All of the current year's revenues and expenses are accounted for in the Consolidated Statements of Revenue, Expenses, and Changes in Net Position. This statement measures improvements in the District's operations over the past year and can be used to determine whether the District has been able to recover all of its costs through its patient service and other revenue sources. The final required financial statement is the Consolidated Statement of Cash Flows. The primary purpose of this statement is to provide information about the District's cash flows from operations and financial activities, as well as define the sources of cash, its uses, and cash balance changes during the reporting period. Additional statistical information and notes are offered as support, explanation, and information.

Financial Analysis of the Hospital Service District

The Consolidated Statements of Net Position and Consolidated Statements of Revenue, Expenses, and Changes in Net Position report data about the District's activities. These two statements report the net position of the District and the change in net position. Increases or decreases in net position are one indicator regarding the financial integrity of the District. Other non-financial indicators include changes in state and local economic conditions, as well as regulatory changes regarding Medicare and Medicaid, especially as these may impact Critical Access Hospital status and related cost-based reimbursements.

Financial Analysis of the Hospital Service District (Continued)

Net Position

Summaries of the District's Consolidated Statements of Net Position as of October 31, 2019, 2018, and 2017 are displayed in the following table:

Condensed Consolidated Statements of Net Position October 31,

| | 2019 | 2018 | 2017 |
|---|---|--|--|
| Current assets Assets limited as to use Property, plant, and equipment, net | \$ 10,697,719 584,813 4,559,603 | \$ 8,817,563 524,401 4,562,158 | \$ 8,010,453 503,836 4,785,898 |
| Total assets | <u>\$ 15,842,135</u> | <u>\$ 13,904,122</u> | <u>\$ 13,300,187</u> |
| Current liabilities Long-term liabilities Total liabilities | \$ 1,741,112 <u>3,465,874</u> 5,206,986 | \$ 1,073,246 3,493,174 4,566,420 | \$ 1,098,226 3,606,946 4,705,172 |
| Total net position | 10,635,149 | 9,337,702 | 8,595,015 |
| Total liabilities and net position | <u>\$ 15,842,135</u> | <u>\$ 13,904,122</u> | <u>\$ 13,300,187</u> |

The following table presents the components of the District's net position as of October 31, 2019, 2018, and 2017:

| | | 2019 | | 2018 | | 2017 |
|----------------------------------|---|------------|-----------|-----------|-----------|-----------|
| Net investment in capital assets | \$ | 863,331 | \$ | 882,121 | \$ | 975,268 |
| Restricted for debt service | | 584,813 | | 524,401 | | 503,836 |
| Unrestricted | *************************************** | 9,187,005 | | 7,931,180 | | 7,115,911 |
| Total net position | <u>\$</u> | 10,635,149 | <u>\$</u> | 9,337,702 | <u>\$</u> | 8,595,015 |

Property, Plant, and Equipment

The following table presents the components of property, plant, and equipment as of October 31, 2019, 2018, and 2017:

| | 2019 | 2018 | 2017 |
|-------------------------------------|--------------|--------------|--------------|
| Land | \$ 428,005 | \$ 412,705 | \$ 413,705 |
| Construction in progress | 1,000 | 26,000 | - |
| Buildings | 8,154,515 | 8,154,515 | 8,151,150 |
| Equipment | 3,388,730 | 2,931,691 | 2,798,313 |
| Vehicles | 198,890 | 198,890 | 164,366 |
| Equipment under capital leases | 413,431 | 447,064 | 370,662 |
| | 12,584,571 | 12,170,865 | 11,898,196 |
| Less accumulated depreciation | 8,024,968 | 7,608,707 | 7,112,298 |
| Property, plant, and equipment, net | \$ 4,559,603 | \$ 4,562,158 | \$ 4,785,898 |

Summary of Revenue, Expenses, and Changes in Net Position

The following table presents a summary of the District's revenues and expenses for the latest three fiscal years:

Condensed Consolidated Statements of Revenue, Expenses, and Changes in Net Position Years Ended October 31,

| | 2019 | 2018 | 2017 |
|---|---------------|----------------|---------------------|
| Net patient service revenue | \$ 11,555,931 | \$ 10,495,508 | \$ 10,883,731 |
| Apartment revenue | 290,241 | 289,775 | 283,874 |
| Total operating revenue | 11,846,172 | 10,785,283 | 11,167,605 |
| Salaries | 7,331,379 | 7,071,455 | 6,717,996 |
| Other operating expenses | 5,622,819 | 5,587,744 | 5,552,118 |
| Depreciation and amortization | 416,261 | 510,057 | 643,887 |
| Apartment expense | 245,590 | <u>254,841</u> | 239,286 |
| Total operating expenses | 13,616,049 | 13,424,097 | 13,153,287 |
| Net non-operating revenue | 3,067,324 | 3,381,501 | 2,996,316 |
| Change in net position | 1,297,447 | 742,687 | 1,010,634 |
| Net position, at beginning of fiscal year | 9,337,702 | 8,595,015 | 7,584,381 |
| Net position, at end of fiscal year | \$ 10,635,149 | \$ 9,337,702 | <u>\$ 8,595,015</u> |

Sources of Revenue

The District derives the majority of its total revenue from patient service operations. St. Helena Parish Hospital is a Critical Access Hospital and, as such, has been reimbursed for Medicare services on a cost basis since 2000.

The following table displays payor mix percentages as a function of total billed charges during the years ended October 31, 2019, 2018, and 2017:

| | 2019 | 2018 | 2017 |
|------------|------|------|------|
| Medicare | 26% | 26% | 31% |
| Medicaid | 31% | 31% | 30% |
| Commercial | 39% | 38% | 34% |
| Self-Pay | 4% | 5% | 5% |
| | 100% | 100% | 100% |

The District derives additional revenue from ad valorem taxes, grants, donations, and meals sold in the cafeteria.

Long-Term Debt

Long-term debt including current portion increased by approximately \$16,000 or 0.43% during the year ended October 31, 2019.

Operating and Financial Performance

The District's primary source of revenue is derived from patient services and is driven by admissions, which involves converting admissions and treatment into cash collections. The industry standard regarding management of receivables is the measure of outstanding days in accounts receivable. The following table displays both inpatient days and days in accounts receivable for the years ended October 31, 2019, 2018, and 2017.

| | 2019 | 2018 | 2017 |
|---|-------|-------|-------|
| Inpatient Days | 1,983 | 1,514 | 1,757 |
| Outstanding Days in Accounts Receivable | 41 | 37 | 39 |

The District's statistical measure of days in accounts receivable is 41 days. The District does make aggressive attempts to procure payment from self-pay patients, but these receivables must stay on the books for a statutory amount of time to make a claim for uncompensated care reimbursement.

Budget and Strategy for Fiscal Year 2020

The 2020 budget was approved by the Board of Commissioners during its regular meeting in October 2019. Highlights and expectations regarding 2020 follow:

Concerning Revenue and Patient Utilization, the hospital expects an inpatient census of 6, which is consistent with 2019. The ancillary departments of the hospital are budgeted for the same or modest utilization increases. Areas for outpatient growth opportunity include Observation, Therapy and Lab. Property taxes for 2020 are budgeted for \$1,065,000.

Contacting the District's Chief Financial Officer

This financial report is intended to provide the community, patients, and creditors with a general overview of the District's financial position and demonstrate accountability regarding all revenues received. If further information is required, requests should be submitted in writing to:

Chief Financial Officer
St. Helena Parish Hospital and Nursing Home
16874 Highway 43 North
Greensburg, LA 70441



Louis C. McKnight, III, CPA Charles R. Pevey, Jr., CPA David J. Broussard, CPA Brittany B. Thames, CPA Kevin M. Rodriguez, CPA Blaine M. Crochet, CPA

Independent Auditor's Report

Mr. Naveed Awan, Chief Executive Officer, and the Board of Commissioners ofSt. Helena Parish Hospital Service District No. 1 and Subsidiary Greensburg, Louisiana

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of St. Helena Parish Hospital Service District No. 1, a component unit of St. Helena Parish Police Jury, and Subsidiary, as of and for the years ended October 31, 2019 and 2018, and the related notes to the consolidated financial statements, which collectively comprise St. Helena Parish Hospital Service District No. 1 and Subsidiary's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of St. Helena Parish Hospital Service District No. 1 and Subsidiary as of October 31, 2019 and

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2018, and the changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 7 be presented to supplement the basic consolidated financial statements. Such information, although not a part of the basic consolidated financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic consolidated financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic consolidated financial statements, and other knowledge we obtained during our audits of the basic consolidated financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements that collectively comprise St. Helena Parish Hospital Service District No. 1 and Subsidiary's basic consolidated financial statements. The consolidated schedules of net patient service revenue, operating expenses, and salaries and the schedule of compensation, benefits and other payments to agency head or chief executive officer are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements.

The consolidated schedules of net patient service revenue, operating expenses, and salaries and the schedule of compensation, benefits and other payments to agency head or chief executive officer are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic consolidated financial statements or to the basic consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidated schedules of net patient service revenue, operating expenses, and salaries and the schedule of compensation, benefits and other payments to agency head or chief executive officer are fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 28, 2020 on our consideration of St. Helena Parish Hospital Service District No. 1 and Subsidiary's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of St. Helena Parish Hospital Service District No. 1 and Subsidiary's internal control over financial reporting or on compliance. That report is an integral part of an

audit performed in accordance with *Government Auditing Standards* in considering St. Helena Parish Hospital Service District No. 1 and Subsidiary's internal control over financial reporting and compliance.

Hawthorn, Waymouth & Carroll, LLP.

April 28, 2020

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Statements of Net Position October 31, 2019 and 2018

Assets

| | | 2019 | | 2018 |
|---|---|------------------------|----|------------------------|
| Current Assets | | | | |
| Cash and cash equivalents | \$ | 6,463,484 | \$ | 4,418,474 |
| Patient accounts receivable (net of estimated uncollectibles of | | 1 554 140 | | 1 242 275 |
| \$966,457 for 2019 and \$886,333 for 2018) Accounts receivable - other | | 1,554,140 1,640,710 | | 1,243,375 1,729,399 |
| Estimated third-party payor settlements | | 509,787 | | 885,660 |
| Inventory | | 342,081 | | 370,373 |
| Prepaid expenses | | 187,517 | | 170,282 |
| Total current assets | | 10,697,719 | | 8,817,563 |
| Assets Limited as to Use | | 584,813 | | 524,401 |
| Property, Plant, and Equipment, Net | | 4,559,603 | | 4,562,158 |
| Total assets | \$ | 15,842,135 | \$ | 13,904,122 |
| | | | | |
| Liabilities and Net Position Current Liabilities | | | | |
| Current maturities of notes payable | \$ | 10,679 | \$ | 9,787 |
| Current maturities of bonds payable Current maturities of bonds payable | Ψ | 149,630 | Ψ | 142,378 |
| Current maturities of obligations under capital leases | | 70,089 | | 34,698 |
| Accounts payable | | 372,541 | | 316,589 |
| Estimated third-party payor settlements | | 415,828 | | 510,505 |
| Accrued liabilities | | 722,345 | | 569,794 |
| Total current liabilities | • | 1,741,112 | | 1,073,246 |
| Long-term Liabilities | - | | | |
| Notes payable, less current maturities | | 660,921 | | 670,915 |
| Bonds payable, less current maturities | | 2,599,788 | | 2,749,147 |
| Obligations under capital leases, less current maturities | _ | 205,165 | _ | 73,112 |
| Total long-term liabilities | | 3,465,874 | | 3,493,174 |
| Total liabilities | | 5,206,986 | | 4,566,420 |
| Net Position | *************************************** | | | |
| Net investment in capital assets | | 863,331 | | 882,121 |
| Restricted for debt service | | 584,813 | | 524,401 |
| Unrestricted | | 9,187,005 | | 7,931,180 |
| Total net position | | 10,635,149 | | 9,337,702 |
| Total liabilities and net position | \$ | 15,842,135 | \$ | 13,904,122 |
| | | | | |

The accompanying notes are an integral part of these consolidated financial statements.

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Statements of Revenue, Expenses, and Changes in Net Position Years Ended October 31, 2019 and 2018

| Operating Revenue Net patient service revenue \$ 11,555,931 299,241 \$ 10,495,508 289,775 Total operating revenue 11,846,172 10,785,283 Operating Expenses Salaries 7,331,379 1,637,229 7,071,455 Outside services 1,657,073 1,637,229 1,637,229 Supplies and other 1,455,288 1,458,232 2,492,283 General and administrative 2,510,458 2,492,283 2,492,283 Depreciation and amortization 416,261 510,057 510,057 Apartment expense 13,616,049 13,424,097 254,841 Total operating expenses 13,616,049 13,424,097 (2,638,814) Non-operating Revenue (Expense) 8 971,946 1,068,000 1,068,000 Grant income 2,028,035 2,266,101 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 1,138,873 1,138,873 1,138,873 Total non-operating revenue (expense) 3,067,324 3,381,501 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,593,702 8,5 | | 2019 | 2018 |
|---|---------------------------------------|---|---------------|
| Net patient service revenue \$ 11,555,931 290,241 \$ 10,495,508 290,241 289,775 Total operating revenue 11,846,172 10,785,283 Operating Expenses Salaries 7,331,379 7,071,455 Outside services 1,657,073 1,637,229 Supplies and other 1,455,288 1,458,232 General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position | Operating Revenue | *************************************** | |
| Apartment revenue 290,241 289,775 Total operating revenue 11,846,172 10,785,283 Operating Expenses 7,331,379 7,071,455 Outside services 1,657,073 1,637,229 Supplies and other 1,455,288 1,458,232 General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | • • | \$ 11,555,931 | \$ 10,495,508 |
| Operating Expenses Salaries 7,331,379 7,071,455 Outside services 1,657,073 1,637,229 Supplies and other 1,455,288 1,458,232 General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | • | 290,241 | 289,775 |
| Salaries 7,331,379 7,071,455 Outside services 1,657,073 1,637,229 Supplies and other 1,455,288 1,458,232 General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Total operating revenue | 11,846,172 | 10,785,283 |
| Outside services 1,657,073 1,637,229 Supplies and other 1,455,288 1,458,232 General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Operating Expenses | *************************************** | • |
| Supplies and other 1,455,288 1,458,232 General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Salaries | 7,331,379 | 7,071,455 |
| General and administrative 2,510,458 2,492,283 Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Outside services | 1,657,073 | 1,637,229 |
| Depreciation and amortization 416,261 510,057 Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | | | |
| Apartment expense 245,590 254,841 Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | General and administrative | 2,510,458 | 2,492,283 |
| Total operating expenses 13,616,049 13,424,097 Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Depreciation and amortization | 416,261 | , |
| Operating loss (1,769,877) (2,638,814) Non-operating Revenue (Expense) 971,946 1,068,000 Ad valorem taxes 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Apartment expense | 245,590 | 254,841 |
| Non-operating Revenue (Expense) Ad valorem taxes 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Total operating expenses | 13,616,049 | 13,424,097 |
| Ad valorem taxes 971,946 1,068,000 Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position Beginning of year 9,337,702 8,595,015 | Operating loss | (1,769,877) | (2,638,814) |
| Grant income 2,028,035 2,266,101 Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Non-operating Revenue (Expense) | • | |
| Other income 108,934 128,875 Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Ad valorem taxes | 971,946 | 1,068,000 |
| Interest income 98,006 52,378 Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Grant income | 2,028,035 | 2,266,101 |
| Interest expense (139,597) (133,853) Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Other income | 108,934 | 128,875 |
| Total non-operating revenue (expense) 3,067,324 3,381,501 Change in Net Position 1,297,447 742,687 Net Position Beginning of year 9,337,702 8,595,015 3,067,324 3,381,501 | Interest income | 98,006 | 52,378 |
| Change in Net Position 1,297,447 742,687 Net Position 9,337,702 8,595,015 | Interest expense | (139,597) | (133,853) |
| Net Position Beginning of year 9,337,702 8,595,015 | Total non-operating revenue (expense) | 3,067,324 | 3,381,501 |
| Beginning of year 9,337,702 8,595,015 | Change in Net Position | 1,297,447 | 742,687 |
| | Net Position | | |
| End of year \$ 10,635,149 \$ 9,337,702 | Beginning of year | 9,337,702 | 8,595,015 |
| | End of year | \$ 10,635,149 | \$ 9,337,702 |

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Statements of Cash Flows Years Ended October 31, 2019 and 2018

| | 2019 | 2018 |
|---|---------------|---------------|
| Cash Flows from Operating Activities | | |
| Receipts from patients and third-party payors | \$ 12,327,110 | \$ 10,954,696 |
| Payments to employees and for employee-related costs | (7,262,918) | (7,053,452) |
| Payments to suppliers for goods and services | (5,717,835) | (5,845,619) |
| Net cash used in operating activities | (653,643) | (1,944,375) |
| Cash Flows from Non-capital Financing Activities | | |
| Ad valorem tax receipts | 986,075 | 1,048,462 |
| Grant income | 2,102,595 | 2,172,853 |
| Other income | 108,934 | 128,873 |
| Net cash provided by non-capital financing activities | 3,197,604 | 3,350,188 |
| Cash Flows from Capital and Related Financing Activities | | |
| Purchases of property, plant and equipment | (186,963) | (218,667) |
| Principal payments on bonds payable | (142,107) | (131,545) |
| Principal payments on notes payable | (9,102) | (8,341) |
| Principal payments under capital lease obligations | (59,299) | (59,357) |
| Interest paid on long-term debt | (139,074) | (134,167) |
| Net cash used in capital and related financing activities | (536,545) | (552,077) |
| Cash Flows from Investing Activities | | |
| Interest received | 98,006 | 52,378 |
| Proceeds from the sale of property | - | 1,000 |
| Net cash provided by investing activities | 98,006 | 53,378 |
| Net Increase in Cash and Cash Equivalents | 2,105,422 | 907,114 |
| Cash and Cash Equivalents, Beginning of Year Including \$524,401 and \$503,836 limited as to use | | |
| for 2019 and 2018, respectively | 4,942,875 | 4,035,761 |
| Cash and Cash Equivalents, End of Year Including \$584,813 and \$524,401 limited as to use | | |
| for 2019 and 2018, respectively | \$ 7,048,297 | \$ 4,942,875 |
| (Continued) | • | |

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Statements of Cash Flows Years Ended October 31, 2019 and 2018

| | | 2019 | 2018 |
|---|----|-------------|-------------------|
| Reconciliation of Operating Loss to Net Cash Used in | - | | |
| Operating Activities: | | | |
| Operating loss | \$ | (1,769,877) | \$ (2,638,814) |
| Adjustments to reconcile operating loss to net cash used in operating activities: | | | |
| Depreciation and amortization | | 416,261 | 510,057 |
| Provision for bad debts | | 717,768 | 699,088 |
| (Increase) decrease in assets: | | | |
| Patient accounts receivable | | (1,028,533) | (625,684) |
| Estimated third-party payor settlements | | 375,873 | 116,991 |
| Inventory | | 28,292 | (2,561) |
| Prepaid expenses | | (17,235) | 4,392 |
| Increase (decrease) in liabilities: | | ` ' ' | • |
| Accounts payable | | 55,952 | (2,771) |
| Estimated third-party payor settlements | | 415,828 | - |
| Accrued liabilities | | 152,028 | (5,073) |
| Total adjustments | | 1,116,234 | 694,439 |
| Net cash used in operating activities | \$ | (653,643) | \$ (1,944,375) |
| | | | |

Noncash Capital Financing Activities:

Capital assets of \$226,743 and \$68,650 were acquired through capital leases during the years ended October 31, 2019 and 2018, respectively.

Note 1-Summary of Significant Accounting Policies

A. Legal Organization

On December 29, 1962, St. Helena Parish Police Jury passed a resolution creating St. Helena Parish Hospital Service District No. 1 ("District") under the authority of Chapter 10 of Title 46 of the Louisiana Revised Statutes of 1950, as amended.

The governing authority of the District consists of a board of six (6) commissioners, all of whom are qualified electors of the Parish of St. Helena. The Commissioners serve without pay, per diem, or reimbursement of expense, except actual out-of-pocket expenses incurred in the performance of their duties.

B. Nature of Business

The District primarily earns revenue by providing inpatient, outpatient, and emergency care services to patients in the St. Helena Parish area. The District also operates a 72-bed nursing home and a 24-unit apartment complex for the elderly and handicapped.

C. Principles of Consolidation

The financial statements are consolidated as of and for the years ended October 31, 2019 and 2018. These consolidated financial statements include the District and its subsidiary, St. Helena Medical Foundation, Inc. All intercompany accounts and transactions have been eliminated in consolidation. Operations in these consolidated financial statements are predominantly from the District.

D. Basis of Accounting and Presentation

The District's financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows.

As a proprietary fund, the District distinguishes operating revenue and expenses from non-operating items. Operating revenue and expenses generally result from providing patient services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the District's proprietary fund are charges to customers related to patient services. Operating expenses for the District's proprietary fund include patient care expenses, general and administrative expenses, and depreciation of property, plant, and equipment. All revenue and expenses not meeting this definition are reported as non-operating revenue and expenses.

The District follows GASB standards for state and local governments which require that resources be classified for accounting and reporting purposes into the following three net position components:

• The *net investment in capital assets* component of net position consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.

Note 1-Summary of Significant Accounting Policies (Continued)

D. Basis of Accounting and Presentation (Continued)

- The *restricted* component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Restricted net position results when external constraints are placed on net asset use by creditors, grantors, contributors or laws through constitutional provisions or enabling legislation.
- The *unrestricted* component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted components of net position. Unrestricted net position is often designated to indicate that management does not consider them to be available for general operations; however, these designations can be removed or modified.

When both restricted and unrestricted resources are available for use, it is the District's policy to first use restricted resources then unrestricted resources as they are needed.

E. Reporting Entity

As the governing authority of the Parish, for reporting purposes, St. Helena Parish Police Jury is the financial reporting entity for St. Helena Parish. The financial reporting entity consists of (a) the primary government (Police Jury), (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Section 2100 of the 2011 Governmental Accounting Standards Board (GASB) Codification of Governmental Accounting and Financial Reporting Standards, establishes criteria for determining which component units should be considered part of St. Helena Parish Police Jury for financial reporting purposes. The basic criteria are as follows:

- 1. Legal status of the potential component unit.
- 2. Financial accountability:
 - a. The primary government appoints a voting majority of the potential component unit's governing body (and) the primary government is able to impose its will on the potential component unit (or)
 - b. When a potential component unit is fiscally dependent on the primary government regardless of whether the organization has separately elected officials or boards.
- 3. Financial benefit/burden relationship between the Police Jury and the potential component unit.
- 4. Misleading to exclude: Paragraph 111 of Section 2100 covers other potential component units for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading.

Note 1-Summary of Significant Accounting Policies (Continued)

E. Reporting Entity (Continued)

Because the Police Jury appoints all members to the District's Board of Commissioners, the District was determined to be a component unit of St. Helena Parish Police Jury, the financial reporting entity. The accompanying financial statements present information only on the funds maintained by the District and do not present information on the Police Jury, the general government services provided by that governmental unit, or the other governmental units that comprise the financial reporting entity.

F. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. The most significant item on the Consolidated Statements of Net Position that involves a greater degree of accounting estimates subject to changes in the near future is the assessment of the allowance for doubtful accounts. As additional information becomes available (or actual amounts are determinable), the recorded estimates are revised and reflected in operating results of the period in which they are determined.

G. Cash and Cash Equivalents

For purposes of the Consolidated Statements of Cash Flows, the District considers all highly-liquid investments purchased with an original maturity of three months or less to be cash equivalents.

H. Patient Accounts Receivable

Accounts receivable from patients, insurance companies, and third-party reimbursement contractual agencies are recorded at established charge rates. Certain third-party insured accounts (Medicare and Medicaid) are based on cost reimbursement agreements, which generally result in the District collecting more or less than the established charge rates with the difference recorded as "contractual adjustments." Final determination of settlement is subject to review by appropriate authorities.

The District provides an allowance for doubtful accounts equal to the estimated collection losses that will be incurred in collection of all receivables. Management estimates the losses based on historical collection experience coupled with a review of the current status of existing receivables. Accounts are subsequently written off based on individual credit evaluation and specific circumstances of the account.

I. Inventory

Inventory is valued at the lower of cost or net realizable value (first-in, first-out). Inventory is comprised of departmental supplies and pharmaceutical items.

Note 1-Summary of Significant Accounting Policies (Continued)

J. Assets Limited as to Use

Assets whose use is limited under the terms of bond indentures are classified as assets limited as to use as shown in Note 3.

K. Property, Plant, and Equipment

Property, plant, and equipment are stated at cost, except for assets donated to the District. Donated assets are recorded at the appraised value at the date of donation.

Equipment under capital leases is amortized using the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the consolidated financial statements.

Maintenance, repairs, replacements and improvements of minor amounts are expensed. Major replacements and improvements are capitalized.

Depreciation is computed using the straight-line method over the estimated useful lives of the related assets as follows:

| Buildings | 10-40 years |
|-----------|--------------|
| Equipment | 5 – 15 years |
| Vehicles | 5 years |

L. Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews, and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews, and investigations.

The District is a Critical Access Hospital (CAH), which allows it to receive cost-based reimbursements from Medicare and Medicaid.

As a CAH, inpatient services, certain outpatient services, and defined capital and medical education costs related to Medicare beneficiaries are reimbursed based on a cost reimbursement methodology. The District is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the District and audits thereof by the Medicare fiscal intermediary. The District's classification of patients under the Medicare program and the appropriateness of their admission are subject to an independent review by a peer review organization under contract with the District. The District's Medicare cost reports have been audited by the Medicare fiscal intermediary through October 31, 2017.

Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. Inpatient costs are reimbursed at the prospectively determined peer group per

Note 1-Summary of Significant Accounting Policies (Continued)

L. Net Patient Service Revenue (Continued)

diem, and outpatient costs are reimbursed at cost per the cost report. The District is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports by the District and audits thereof by the Medicaid fiscal intermediary. The District's Medicaid cost reports have been audited by the Medicaid fiscal intermediary through October 31, 2014.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. These adjustments will be recorded in the year they are realized.

The District has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payments to the District under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates. To the extent management's estimates differ from actual results, the differences will be recorded in the year such differences arise.

M. Property Taxes

The Sheriff of St. Helena Parish, as provided by state law, is the official tax collector of property taxes levied by the Parish and the Parish's special districts.

The 2019 property tax calendar follows:

Millage rates adopted June 27, 2019
Tax bills mailed November 15, 2019
Due date December 31, 2019
Certified delinquent notice March 1, 2020

The District records the expected revenues to be received based on factors such as previous years' collections of assessments and the estimated taxable assessed value for the current year. State law requires the sheriff to collect property taxes in the calendar year in which the assessment is made. After notice is given to the delinquent taxpayers, the sheriff is required by the constitution of the State of Louisiana to sell the least quantity of property necessary to settle the taxes and interest owed.

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Note 1-Summary of Significant Accounting Policies (Continued)

N. Paid Time Off

Paid time off (PTO) includes vacation and holiday pay. Unused PTO hours accumulate and carry over from year to year. Employees may accrue a maximum of 272 hours of PTO, including holidays. Full-time employees earn and vest in PTO according to length of service as follows.

| Length of Service | PTO Earned |
|-------------------|---------------------|
| 90 days - 2 years | 1.08 days per month |
| 3 - 5 years | 1.50 days per month |
| 6 - 15 years | 1.92 days per month |
| Over 16 years | 2.33 days per month |

Sick pay is not vested.

O. Income Taxes

The District is exempt from income taxes under Internal Revenue Code Section 115.

P. Advertising

Advertising costs are expensed as incurred. Advertising costs of \$833 and \$11,201 were expensed during the years ended October 31, 2019 and 2018, respectively.

O. Risk Management

The District is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters and employee health and accident benefits.

The District is a member of a separate trust fund established by the Louisiana Hospital Association that encompasses self-insurance of statutory workers' compensation. The District continues to carry commercial insurance for portions of all other risks of loss. The management of the trust fund for statutory workers' compensation has complete control over the rate setting process.

The District has medical malpractice insurance up to \$100,000 through the Louisiana Hospital Association Trust Fund and an additional \$400,000 through the Patients Compensation Fund. Under current Louisiana law, its liability is limited to the statutory maximum of \$500,000.

Note 2-Cash and Cash Equivalents

Under state law, the District may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with any bank domiciled or having a branch office in the State of Louisiana. The District had cash and cash equivalents and cash under indenture agreements (book balances) totaling \$7,048,297 and \$4,942,875 as of October 31, 2019 and 2018, respectively.

Note 2-Cash and Cash Equivalents (Continued)

These deposits are stated at cost, which approximates market value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance and/or the pledge of securities owned by the fiscal agent bank. The pledged securities are held in the name of the District in a holding or custodial bank that is mutually agreeable to both parties.

As of October 31, 2019, the District had \$6,971,188 in deposits (collected bank balances). These deposits were fully secured from risk by federal deposit insurance and pledged securities.

As of October 31, 2018, the District had \$5,013,326 in deposits (collected bank balances). These deposits were fully secured from risk by federal deposit insurance and pledged securities.

In order to comply with debt agreements, the District deposits funds into reserve accounts on a monthly basis.

Note 3-Assets Limited as to Use

Assets whose use is limited that are required for obligations classified as current liabilities are reported in current assets. The composition of assets whose use is limited as of October 31, 2019 and 2018, is set forth in the following table.

| | 2019 | 2018 |
|---------------------------|------------|-------------------|
| Under indenture agreement | | |
| Cash and eash equivalents | \$ 584,813 | <u>\$ 524,401</u> |

(The remainder of this page is intentionally left blank.)

Note 4-Property, Plant, and Equipment

A summary of property, plant, and equipment additions, retirements, and balances as of October 31, 2019 is as follows:

| | Balance October 31, 2018 | Additions | Retirements and dditions Adjustments | |
|--------------------------------|--------------------------------|-------------------|--------------------------------------|---------------------|
| Non-depreciable Assets | | | | |
| Land | | | | |
| Hospital | \$ 376,705 | \$ 15,300 | \$ - | \$ 392,005 |
| Morgan Hills | 36,000 | - | - | 36,000 |
| Construction in progress | 26,000 | | (25,000) | 1,000 |
| Total non-depreciable assets | 438,705 | <u>15,300</u> | (25,000) | 429,005 |
| Depreciable Assets | | | | |
| Buildings | | | | |
| Hospital | 6,233,558 | - | - | 6,233,558 |
| Morgan Hills | 818,997 | - | - | 818,997 |
| Nursing Home | 1,101,960 | - | - | 1,101,960 |
| Equipment | 2,931,691 | 163,015 | 294,024 | 3,388,730 |
| Vehicles | 198,890 | - | - | 198,890 |
| Equipment under capital leases | 447,064 | 235,391 | (269,024) | 413,431 |
| Total depreciable assets | 11,732,160 | 398,406 | 25,000 | 12,155,566 |
| Accumulated Depreciation | | | | |
| and Amortization | | | | |
| Buildings | | | | |
| Hospital | 2,944,368 | 182,769 | - | 3,127,137 |
| Morgan Hills | 546,208 | 25,077 | - | 571,285 |
| Nursing Home | 1,098,247 | 151 | - | 1,098,398 |
| Equipment | 2,579,462 | 152,884 | 220,212 | 2,952,558 |
| Vehicles | 164,366 | 6,905 | - | 171,271 |
| Equipment under capital leases | 276,056 | 48,475 | (220,212) | 104,319 |
| Total accumulated depreciation | | | | |
| and amortization | <u>7,608,707</u> | 416,261 | | 8,024,968 |
| Total depreciable assets, net | 4,123,453 | (17,855) | 25,000 | 4,130,598 |
| Total property, plant, and | | | | |
| equipment, net | \$ 4,562,158 | <u>\$ (2,555)</u> | <u> </u> | <u>\$ 4,559,603</u> |

Note 4-Property, Plant, and Equipment (Continued)

A summary of property, plant, and equipment additions, retirements, and balances as of October 31, 2018 is as follows:

| | Balance October 31, 2017 | Additions | Retirements and Adjustments | Balance October 31, 2018 |
|--------------------------------|--------------------------------|---------------------|-----------------------------------|--------------------------------|
| Non-depreciable Assets | | | | |
| Land | | | | |
| Hospital | \$ 377,705 | \$ - | \$ (1,000) | \$ 376,705 |
| Morgan Hills | 36,000 | - | - | 36,000 |
| Construction in progress | | 26,000 | | 26,000 |
| Total non-depreciable assets | 413,705 | <u>26,000</u> | (1,000) | <u>438,705</u> |
| Depreciable Assets | | | | |
| Buildings | | | | |
| Hospital | 6,230,193 | 13,200 | (9,835) | 6,233,558 |
| Morgan Hills | 818,997 | - | - | 818,997 |
| Nursing Home | 1,101,960 | - | - | 1,101,960 |
| Equipment | 2,798,313 | 137,191 | (3,813) | 2,931,691 |
| Vehicles | 164,366 | 34,524 | - | 198,890 |
| Equipment under capital leases | 370,662 | <u>76,402</u> | <u>-</u> | 447,064 |
| Total depreciable assets | 11,484,491 | 261,317 | (13,648) | 11,732,160 |
| Accumulated Depreciation | | | | |
| and Amortization | | | | |
| Buildings | | | | |
| Hospital | 2,771,466 | 182,737 | (9,835) | 2,944,368 |
| Morgan Hills | 521,131 | 25,077 | - | 546,208 |
| Nursing Home | 1,098,096 | 151 | - | 1,098,247 |
| Equipment | 2,336,030 | 247,245 | (3,813) | 2,579,462 |
| Vehicles | 164,366 | - | - | 164,366 |
| Equipment under capital leases | 221,209 | 54,847 | _ | 276,056 |
| Total accumulated depreciation | | | | |
| and amortization | <u>7,112,298</u> | 510,057 | (13,648) | 7,608,707 |
| Total depreciable assets, net | 4,372,193 | (248,740) | | 4,123,453 |
| Total property, plant, and | | | | |
| equipment, net | <u>\$ 4,785,898</u> | <u>\$ (222,740)</u> | \$ (1,000) | <u>\$ 4,562,158</u> |

Depreciation and amortization expense for the years ended October 31, 2019 and 2018 was \$416,261 and \$510,057, respectively.

Note 5-Notes Payable

A schedule of changes in the District's note payable during the year ended October 31, 2019 is as follows:

| | Balance | | | Balance | Amount |
|------------------------|----------------------------|----------|-------------------|---------------------|------------------------|
| | October 31, 2018 Additions | | Reductions | October 31, 2019 | Due within One Year |
| Note Payable | | | | | |
| USDA Rural Development | \$ 680,702 | <u>s</u> | <u>\$ (9,102)</u> | <u>\$ 671,600</u> | <u>\$ 10,679</u> |

A schedule of changes in the District's note payable during the year ended October 31, 2018 is as follows:

| | Balance October 31, | | | Balance October 31, | Amount Due within | |
|------------------------|------------------------|--|------------|------------------------|----------------------|--|
| | 2017 | _Additions_ | Reductions | 2018 | One Year | |
| Notes Payable | | | | | | |
| USDA Rural Development | \$ 689,043 | <u>s </u> | \$ (8,341) | <u>\$ 680,702</u> | <u>\$ 9,787</u> | |

Maturities for each of the next five years ending October 31, are as follows:

| 2020 | \$ 10,679 |
|------------|---------------|
| 2021 | 11,652 |
| 2022 | 12,713 |
| 2023 | 13,871 |
| 2024 | 15,135 |
| Thereafter | 607,550 |
| | \$ 671,600 |

Note Payable – USDA Rural Development

Note payable to USDA Rural Development with interest at 8.75% for 50 years with a monthly payment of \$5,735. Note is secured by the Morgan Hills Apartments.

Note 6-Bonds Payable

A schedule of changes in the District's bonds payable during the year ended October 31, 2019 is as follows:

| | Balance | | | Balance | Amount |
|------------------------|--------------|------------|--------------|------------------|-------------------|
| | October 31, | | | October 31, | Due within |
| | 2018 | Additions | Reductions | 2019 | One Year |
| Bonds Payable | | | | | |
| Hospital Revenue Bonds | | | | | |
| 25 Year | \$ 793,713 | \$ - | \$ (46,708) | \$ 747,005 | \$ 49,782 |
| 40 Year | 1,660,812 | _ | (29,399) | <u>1,631,413</u> | 30,848 |
| Total hospital revenue | | | | | |
| bonds payable | 2,454,525 | | (76,107) | 2,378,418 | 80,630 |
| Limited Tax Bonds | | | | | |
| Series 2016A | 349,000 | = | (53,000) | 296,000 | 55,000 |
| Series 2016B | 88,000 | | (13,000) | 75,000 | 14,000 |
| Total limited tax | | | | | |
| bonds payable | 437,000 | | (66,000) | 371,000 | 69,000 |
| Total bonds payable | \$ 2,891,525 | <u>s -</u> | \$ (142,107) | \$ 2,749,418 | <u>\$ 149,630</u> |

A schedule of changes in the District's bonds payable during the year ended October 31, 2018 is as follows:

| | Balance | | | Balance | Amount | |
|------------------------|------------------|--|---------------------|---------------------|-------------------|--|
| | October 31, | | | October 31, | Due within | |
| | 2017 | Additions | Reductions | 2018 | One Year | |
| Bonds Payable | | | | | | |
| Hospital Revenue Bonds | | | | | | |
| 25 Year | \$ 834,045 | \$ - | \$ (40,332) | \$ 793,713 | \$ 46,774 | |
| 40 Year | <u>1,689,025</u> | _ | (28,213) | 1,660,812 | <u>29,604</u> | |
| Total hospital revenue | | | | | | |
| bonds payable | 2,523,070 | _ | (68,545) | 2,454,525 | 76,378 | |
| Limited Tax Bonds | | | | | | |
| Series 2016A | 400,000 | - | (51,000) | 349,000 | 53,000 | |
| Series 2016B | 100,000 | | (12,000) | 88,000 | 13,000 | |
| Total limited tax | | | | | | |
| bonds payable | 500,000 | | (63,000) | 437,000 | 66,000 | |
| Total bonds payable | \$ 3,023,070 | <u>s </u> | <u>\$ (131,545)</u> | <u>\$ 2,891,525</u> | <u>\$ 142,378</u> | |

Note 6-Bonds Payable (Continued)

Hospital Revenue Bonds – 25 Year

Hospital Revenue Bonds of \$1,200,000 due in monthly installments of \$7,916 (principal and interest) for 25 years at an annualized rate of 6.125%. Bonds are secured by a pledge of net revenue from the operations of the District.

Hospital Revenue Bonds – 40 Year

Hospital Revenue Bonds of \$1,900,000 due in monthly installments of \$8,113 (principal and interest) for 40 years at an annualized rate of 4.125%. Bonds are secured by a pledge of net revenue from the operations of the District.

As required by the bond agreement, the District is required to maintain three separate accounts: Sinking Fund, Reserve Fund, and Contingency Fund. The Sinking Fund is required to have an amount sufficient to pay promptly and fully the principal and interest on the bonds. The Reserve Fund must have an amount paid to it equal to 10% of the amount paid to the Sinking Fund each month. The amount shall continue until the Reserve Fund has accumulated a sum equal to the combined principal and interest falling due in any year on the bonds.

The Contingency Fund shall have deposited \$170 per month to cover depreciation, additions, improvements and replacements necessary to properly operate the District. These amounts have been classified as assets limited as to use.

Limited Tax Bonds - Series 2016A

Limited Tax Bonds of \$400,000 due in annual principal installments ranging from \$51,000 to \$63,000 and semi-annual interest installments for seven years at an annualized rate of 2.75%. Bonds are secured by a pledge of the proceeds of a special five mills tax.

<u>Limited Tax Bonds – Series 2016B</u>

Limited Tax Bonds of \$100,000 due in annual principal installments ranging from \$12,000 to \$17,000 and semi-annual interest installments for seven years at an annualized rate of 4.0%. Bonds are secured by a pledge of the proceeds of a special five mills tax.

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Note 6-Bonds Payable (Continued)

Bond maturities for each of the next five years ending October 31, are as follows:

| | P | rincipal |] | <u>Interest</u> | | Total |
|------------|----|------------------|----|-----------------|-----------|-----------|
| 2020 | \$ | 149,630 | \$ | 121,822 | \$ | 271,452 |
| 2021 | | 156,129 | | 115,223 | | 271,352 |
| 2022 | | 163,888 | | 108,295 | | 272,183 |
| 2023 | | 171,925 | | 100,994 | | 272,919 |
| 2024 | | 180,252 | | 93,303 | | 273,555 |
| Thereafter | | 1,927,594 | | 907,158 | | 2,834,752 |
| | \$ | <u>2,749,418</u> | \$ | 1,446,795 | <u>\$</u> | 4,196,213 |

Note 7-Obligations under Capital Leases

A schedule of changes in the District's obligations under capital leases during the year ended October 31, 2019 is as follows:

| | | Balance tober 31, 2018 | | | Reductions | | Balance October 31, 2019 | | Amount Due within One Year | |
|-------------------------|-----------|------------------------------|----|---------|------------|----------|--------------------------------|----------------|----------------------------------|--------|
| Capital Leases | | | | | | | | | | |
| Coag analyzer | \$ | 26,667 | \$ | - | \$ | (17,640) | \$ | 9,027 | \$ | 9,027 |
| Omnicell server | | 12,493 | | - | | (4,301) | | 8,192 | | 4,418 |
| Telephone system | | 68,650 | | - | | (13,953) | | 54,697 | | 14,762 |
| Optima x-ray | | - | | 135,790 | | (14,016) | | 121,774 | | 25,082 |
| Optima portable x-ray | | _ | | 90,953 | | (9,389) | | 81,564 | | 16,800 |
| Total obligations under | | | | | | | | | | |
| capital leases | <u>\$</u> | 107,810 | \$ | 226,743 | \$ | (59,299) | <u>\$</u> | <u>275,254</u> | <u>\$</u> | 70,089 |

A schedule of changes in the District's obligations under capital leases during the year ended October 31, 2018 is as follows:

| | | Balance tober 31, 2017 | Additions | | Reductions | | Balance October 31, 2018 | | Amount Due withi One Yea | |
|-------------------------|---|------------------------------|-----------|--------|------------|----------|---|---------|--------------------------------|--------|
| Capital Leases | *************************************** | | | | | | *************************************** | | | |
| Analyzer | \$ | 37,074 | \$ | - | \$ | (37,074) | \$ | - | \$ | - |
| Fugi | | 996 | | - | | (996) | | - | | - |
| Coag analyzer | | 43,768 | | - | | (17,101) | | 26,667 | | 17,640 |
| Omnicell server | | 16,679 | | - | | (4,186) | | 12,493 | | 4,301 |
| Telephone system | | - | | 68,650 | | - | | 68,650 | | 12,757 |
| Total obligations under | | | | | | | | | | |
| capital leases | \$ | 98,517 | \$ | 68,650 | \$ | (59,357) | <u>\$</u> | 107,810 | \$ | 34,698 |

Note 7-Obligations under Capital Leases (Continued)

The following are the aggregate future maturities of the capital leases:

| 2020 | \$ | 70,089 |
|------|---|---------|
| 2021 | | 63,680 |
| 2022 | | 63,359 |
| 2023 | | 56,893 |
| 2024 | *************************************** | 21,233 |
| | \$ | 275.254 |

Note 8-Operating Leases

The District leases equipment under various operating leases which expire at various times through July 2023. Rent expense on these operating leases was \$32,934 and \$63,693 during the years ended October 31, 2019 and 2018, respectively. Future minimum operating lease payments on non-cancelable leases are as follows:

| 2020 | \$ 9,402 |
|------|--------------|
| 2021 | 2,424 |
| 2022 | 2,424 |
| 2023 | 1,818 |
| | \$ 16,068 |

Note 9-Pension Plan

The District has a 403(b) defined contribution plan. Contributions are matched based on years of service of full-time employees, not to exceed 3% of salary. Contributions to the plan totaled \$118,630 and \$130,078 during the years ended October 31, 2019 and 2018, respectively.

Note 10-Grant Revenue

<u>Intergovernmental Transfers – Grant Income</u>

The District (Grantee) entered into a cooperative endeavor agreement with a regional public rural hospital (Grantor) whereby the Grantor awards as an intergovernmental transfer grant (IGT) to be used solely to provide adequate and essential medically necessary and available healthcare services to Grantee's service population subject to the availability of such grant funds. The aggregate IGT grant income was \$1,393,777 and \$1,611,651 during the years ended October 31, 2019 and 2018, respectively, and is included in grant income in the accompanying Consolidated Statements of Revenue, Expenses, and Changes in Net Position.

Note 11-Reconciliation of Cash and Cash Equivalents for Consolidated Statement of Cash Flows

Total cash and cash equivalents as of October 31, 2019 and 2018 are as follows:

| | 2019 | 2018 |
|---------------------------------|--------------|----------------------|
| Cash and cash equivalents | \$ 6,463,484 | \$ 4,418,474 |
| Assets limited as to use | 584,813 | 524,401 |
| Total cash and cash equivalents | \$ 7,048,297 | \$ 4,942,87 <u>5</u> |

Note 12-Concentration of Credit Risk

The District is located in Greensburg, Louisiana and grants credit without collateral to patients, most of whom are local residents and are insured under third-party payor agreements. Revenue from patients and third-party payors was as follows during the years ended October 31, 2019 and 2018.

| | <u>2019</u> | 2018 |
|---------------------------|-------------|------|
| Medicare and Medicaid | 57% | 57% |
| Commercial and Blue Cross | 39% | 38% |
| Private pay | 4% | 5% |
| | _100% | 100% |

Note 13-Subsequent Events

Management evaluated all subsequent events through April 28, 2020, the date the consolidated financial statements were available to be issued. As a result of the spread of a novel coronavirus (COVID-19), economic uncertainties have arisen that could negatively impact the District's financial condition and operating results. The potential financial impact is unknown at this time.

Supplementary Information

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Schedules of Net Patient Service Revenue Years Ended October 31, 2019 and 2018

| | 2019 | 2018 |
|---|------------------|------------------|
| Patient Service Revenue | | |
| Cardiopulmonary | \$ 296,623 | \$ 330,424 |
| CT scan | 1,281,595 | 1,152,200 |
| Emergency services | 1,558,971 | 1,457,831 |
| Intensive outpatient psychiatry | 272,580 | 206,260 |
| Laboratory | 2,154,910 | 2,131,395 |
| Medical supplies | 242,155 | 233,561 |
| Nursing home | 3,118,627 | 3,340,725 |
| Nursing services | 1,253,652 | 514,224 |
| Observation | 75,810 | 72,465 |
| Occupational therapy | 146,698 | 112,500 |
| Pharmacy | 1,017,237 | 616,621 |
| Physical therapy | 346,211 | 303,365 |
| Professional services | 1,230,083 | 1,142,603 |
| Rural health clinic | 251,261 | 84,370 |
| Speech therapy | 37,095 | 36,376 |
| Ultrasound | 65,200 | 66,517 |
| Х-тау | 402,085 | 419,463 |
| Gross patient service revenue | 13,750,793 | 12,220,900 |
| Less: contractual adjustments and discounts | 1,477,094 | 1,026,304 |
| Less: provision for bad debts | 717,768 | 699,088 |
| Net patient service revenue | \$ 11,555,931 | \$ 10,495,508 |

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Schedules of Operating Expenses Years Ended October 31, 2019 and 2018

| | 2019 | 2018 |
|--|-----------|-----------------|
| Food cost \$ | 244,601 | \$ 226,875 |
| Pharmacy | 146,955 | 177,240 |
| Medical supplies | 1,063,732 | 1,054,117 |
| Total supplies and other expenses \$ | 1,455,288 | \$ 1,458,232 |
| Advertising \$ | 833 | \$ 11,201 |
| Bank charges | 4,530 | 3,788 |
| Bed tax | 269,324 | 277,635 |
| Dues and subscriptions | 22,294 | 27,830 |
| Education | 9,116 | 19,531 |
| Employee benefits | 118,630 | 130,078 |
| Gas | 46,345 | 24,382 |
| Group insurance | 627,058 | 636,161 |
| Insurance | 341,084 | 310,536 |
| Lease and rental expense | 87,039 | 86,932 |
| Maintenance contracts | 39,763 | 76,139 |
| Other | 116,053 | 69,957 |
| Payroll taxes | 520,028 | 507,695 |
| Penalties and interest | 2,474 | 1,170 |
| Postage | 3,331 | 2,092 |
| Repairs and maintenance | 98,865 | 66,848 |
| Sewerage | 3,800 | 4,157 |
| Taxes-Property | 1,814 | 3,529 |
| Telephone | 54,917 | 73,005 |
| Travel | 4,375 | 19,474 |
| Utilities | 137,619 | 138,830 |
| Water | 1,166 | 1,313 |
| Total general and administrative expenses \$ | 2,510,458 | \$ 2,492,283 |

St. Helena Parish Hospital Service District No. 1 and Subsidiary Consolidated Schedules of Salaries Years Ended October 31, 2019 and 2018

| | 2019 | 2018 |
|---------------------------------|-----------------|-----------------|
| Salaries | | |
| Administration | \$ 794,635 | \$ 745,456 |
| Business office | 215,787 | 186,560 |
| Cardiopulmonary | 148,532 | 147,673 |
| Central supply | 56,526 | 52,103 |
| Dietary | 287,045 | 258,820 |
| Emergency services | 338,108 | 401,092 |
| Housekeeping | 245,503 | 275,939 |
| Information technology | 56,015 | 55,492 |
| Intensive outpatient psychiatry | 151,621 | 147,464 |
| Laboratory | 443,263 | 454,749 |
| Maintenance | 178,949 | 171,622 |
| Medical records | 68,074 | 81,301 |
| Nursing home | 1,932,778 | 2,021,339 |
| Nursing services | 1,160,114 | 913,977 |
| Occupational therapy | 177,830 | 165,954 |
| Pharmacy | 132,792 | 133,478 |
| Physical therapy | 390,687 | 350,190 |
| Radiology | 272,709 | 254,324 |
| Rural health clinic | 204,554 | 167,790 |
| Speech therapy | 19,174 | 26,032 |
| Transportation | 56,683 | 60,100 |
| Total salaries | \$ 7,331,379 | \$ 7,071,455 |

St. Helena Parish Hospital Service District No. 1 and Subsidiary Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer Year Ended October 31, 2019

Agency Head Name: Naveed Awan, Chief Executive Officer

| Amount |
|---------------|
| \$ 263,572 |
| 20,235 |
| 32,933 |
| - |
| = |
| - |
| - |
| - |
| - |
| 946 |
| - |
| - |
| = |
| - |
| \$ |



Louis C. McKnight, III, CPA Charles R. Pevey, Jr., CPA David J. Broussard, CPA Brittany B. Thames, CPA Kevin M. Rodriguez, CPA Blaine M. Crochet, CPA

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Mr. Naveed Awan, Chief Executive Officer, and the Board of Commissioners ofSt. Helena Parish Hospital Service District No. 1 and Subsidiary Greensburg, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of St. Helena Parish Hospital Service District No. 1, a component unit of St. Helena Parish Police Jury, and Subsidiary, as of and for the years ended October 31, 2019 and 2018, and the related notes to the financial statements, which collectively comprise St. Helena Parish Hospital Service District No. 1 and Subsidiary's basic consolidated financial statements and have issued our report thereon dated April 28, 2020.

Internal Control over Financial Reporting

In planning and performing our audits of the consolidated financial statements, we considered St. Helena Parish Hospital Service District No. 1 and Subsidiary's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of St. Helena Parish Hospital Service District No. 1 and Subsidiary's internal control. Accordingly, we do not express an opinion on the effectiveness of St. Helena Parish Hospital Service District No. 1 and Subsidiary's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audits we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether St. Helena Parish Hospital Service District No. 1 and Subsidiary's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However,

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providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

Hawthorn, Waymouth & Carroll, LLP.

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

April 28, 2020

St. Helena Parish Hospital Service District No. 1 and Subsidiary Schedule of Findings and Responses Year Ended October 31, 2019

Part I – Summary of Audit Results

- 1) An unmodified opinion has been expressed on the financial statements of St. Helena Parish Hospital Service District No. 1 and Subsidiary, as of and for the year ended October 31, 2019, and the related notes to the financial statements.
- 2) No deficiencies in internal control over financial reporting that we consider to be material weaknesses were identified.
- 3) No instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* were identified.
- 4) A single audit in accordance with *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* was not required.
- 5) A management letter was not issued.

Part II - Financial Statement Findings

No findings were noted.

St. Helena Parish Hospital Service District No. 1 and Subsidiary Summary Schedule of Prior Findings Year Ended October 31, 2019

Part I - Financial Statement Findings

No findings were noted.

<u>Part II – Management Letter</u>

A management letter was not issued for the year ended October 31, 2018.

St. Helena Parish Hospital Service District No. 1

Agreed-Upon Procedures Report

October 31, 2019



Louis C. McKnight, III, CPA Charles R. Pevey, Jr., CPA David J. Broussard, CPA Brittany B. Thames, CPA Kevin M. Rodriguez, CPA Blaine M. Crochet, CPA

Independent Accountant's Report on Applying Agreed-upon Procedures

To the Board of Trustees of St. Helena Parish Hospital Service District No. 1 and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below, which were agreed to by St. Helena Parish Hospital Service District No. 1 (Entity) and the Louisiana Legislative Auditor (LLA) on the control and compliance areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period November 1, 2018 through October 31, 2019. The Entity's management is responsible for those control and compliance areas identified in the SAUPs.

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures performed and the results thereof are set forth below. The procedure is stated first, followed by the results of the procedures presented in italics.

Written Policies and Procedures

- 1. Obtained and inspected the entity's written policies and procedures and observed that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):
 - a) **Budgeting**, including preparing, adopting, monitoring, and amending the budget.

No exceptions were found as a result of this procedure.

b) **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the public bid law; and (5) documentation required to be maintained for all bids and price quotes.

No exceptions were found as a result of this procedure.

c) *Disbursements*, including processing, reviewing, and approving.

No exceptions were found as a result of this procedure.

d) **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g. periodic confirmation with outside parties).

No exceptions were found as a result of this procedure.

e) *Payroll/Personnel*, including (1) payroll processing, and (2) reviewing and approving time and attendance records, including leave and overtime worked.

No exceptions were found as a result of this procedure.

f) *Contracting*, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.

No exceptions were found as a result of this procedure.

g) Credit Cards (and debit cards, fuel cards, P-Cards, if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage.

No exceptions were found as a result of this procedure.

h) *Travel and expense reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.

No exceptions were found as a result of this procedure.

i) *Ethics*, including (1) the prohibitions as defined in Louisiana Revised Statute 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) requirement that all employees, including elected officials, annually attest through signature verification that they have read the entity's ethics policy.

No exceptions were found as a result of this procedure.

j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.

No exceptions were found as a result of this procedure.

k) Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.

No exceptions were found as a result of this procedure.

Board

- 2. Obtained and inspected the board minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
 - a) Observed that the board met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.

No exceptions were found as a result of this procedure.

b) Observed that the minutes referenced or included monthly budget-to-actual comparisons on the general fund and major special revenue funds, as well as monthly financial statements (or budget-to-actual comparisons, if budgeted) for major proprietary funds.

No exceptions were found as a result of this procedure.

c) Obtained the prior year audit report and observed the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observed that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.

No exceptions were found as a result of this procedure.

Collections

3. Obtained a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. The entity's only deposit site was used for the procedures in this section.

No exceptions were found as a result of this procedure.

- 4. For the entity's only deposit site, obtained a listing of collection locations and management's representation that the listing is complete. Randomly selected one collection location for the entity's only deposit site, obtained and inspected written policies and procedures relating to employee job duties at the selected collection location, and observed that job duties are properly segregated at the selected collection location such that:
 - a) Employees that are responsible for cash collections do not share cash drawers/registers.

No exceptions were found as a result of this procedure.

b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g. pre-numbered receipts) to the deposit.

No exceptions were found as a result of this procedure.

c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.

No exceptions were found as a result of this procedure.

d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.

No exceptions were found as a result of this procedure.

5. Inquired of management that all employees who have access to cash are covered by a bond or insurance policy for theft.

No exceptions were found as a result of this procedure.

- 6. Obtained a listing of client bank accounts for the fiscal period from management and management's representation that the listing is complete. Asked management to identify the entity's main operating account. Selected the entity's main operating account and two additional accounts. Randomly selected two deposit dates for each selected account (selected the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly selected a deposit if multiple deposits were made on the same day). Obtained supporting documentation for each of the six deposits and:
 - a) Observed that receipts are sequentially pre-numbered.

No exceptions were found as a result of this procedure.

b) Traced sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.

No exceptions were found as a result of this procedure.

c) Traced the deposit slip total to the actual deposit per the bank statement.

No exceptions were found as a result of this procedure.

d) Observed that the deposit was made within one business day of receipt at the collection location.

No exceptions were found as a result of this procedure.

e) Traced the actual deposit per the bank statement to the general ledger.

No exceptions were found as a result of this procedure.

Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

7. Obtained a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. The entity's only location that processes payments was used for the procedures in this section.

No exceptions were found as a result of this procedure.

- 8. For the location that processes payments, obtained a listing of those employees involved with non-payroll purchasing and payment functions. Obtained written policies and procedures relating to employee job duties and observed that job duties are properly segregated such that:
 - a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.

No exceptions were found as a result of this procedure.

b) At least two employees are involved in processing and approving payments to vendors.

No exceptions were found as a result of this procedure.

c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.

No exceptions were found as a result of this procedure.

d) Either the employee/official responsible for signing checks mails the payments or gives the signed checks to an employee to mail who is not responsible for processing payments.

No exceptions were found as a result of this procedure.

- 9. For the location that processes payments, obtained the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtained management's representation that the population is complete. Randomly selected 5 disbursements for the location that processes payments, obtained supporting documentation for each transaction, and:
 - a) Observed that the disbursement matched the related original invoice/billing statement.

No exceptions were found as a result of this procedure.

b) Observed that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under # 8, as applicable.

No exceptions were found as a result of this procedure.

Credit Cards/Debit Cards/Fuel Cards/P-Cards

10. Obtained from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtained management's representation that the listing is complete.

No exceptions were found as a result of this procedure.

- 11. Using the listing prepared by management, randomly selected 5 cards that were used during the fiscal period. Randomly selected one monthly statement or combined statement for each card, obtained supporting documentation, and:
 - a) Observed that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing, by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.)]

No exceptions were found as a result of this procedure.

b) Observed that finance charges and late fees were not assessed on the selected statements.

No exceptions were found as a result of this procedure.

12. Using the monthly statements or combined statements selected under # 11 above, excluding fuel cards, randomly selected 10 transactions from each statement, and obtained supporting documentation for the transactions. For each transaction, observed that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only).

No exceptions were found as a result of this procedure.

Hawthorn, Waymouth & Carroll, LLP.

We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on those control and compliance areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures; other matters might have come to our attention that would have been reported to you.

The purpose of this report is solely to describe the scope of testing performed on those control and compliance areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

April 28, 2020