



SHREVEPORT
Louisiana

Comprehensive
Annual
Financial Report

AS OF AND FOR THE YEAR
ENDED DECEMBER 31

2020



Comprehensive Annual Financial Report

As of and for the year ended December 31, 2020

Finance Department

Kasey Brown, Interim Chief Financial Officer

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Introductory

SECTION



CITY OF SHREVEPORT

P.O. BOX 31109 SHREVEPORT, LA 71130 • 505 TRAVIS STREET SHREVEPORT, LA 71101

Website: www.shreveportla.gov

August 23, 2021

Mayor Adrian Perkins
Members of the City Council
City of Shreveport, Louisiana

Mayor and Members of the City Council:

In accordance with Section 10.02, paragraph (j), of the City Charter, and pursuant to Louisiana State Statutes I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2020. The financial statements were prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with generally accepted government auditing standards by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City's financial and operating activities during 2020 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. In addition to internal controls established by management and those built into the accounting system, the Office of Internal Audit periodically reviews the adequacy of internal controls. The Internal Auditor and her staff are independent of the Finance Department. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 4.28 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the State of Louisiana. The accounting firm of Carr, Riggs & Ingram, LLC, was selected by the City Council to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the year ended December 31, 2020, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City's financial statements for the year ended December 31, 2020, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated “Single Audit” designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government’s internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City’s separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City’s MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Shreveport

The City of Shreveport was incorporated in 1839. It is located on the west bank of the Red River in Northwest Louisiana, approximately thirty (30) miles south of Arkansas and fifteen (15) miles east of Texas. Shreveport is the seat of Caddo Parish and the center of a metropolitan area that includes Bossier, Caddo, and Webster Parishes. Although located primarily in Caddo Parish, a small portion of the City extends into Bossier Parish. The current area of the City is approximately 123 square miles.

The City of Shreveport has been organized under a mayor-council form of government since 1978, when the current City charter was adopted by the voters. The charter provides for a seven-member council, with each member selected for four-year terms from separate districts of the City. The mayor is elected at-large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, airports, transportation, recreational activities, general administration functions, and others.

These financial statements present the City of Shreveport (the primary government) and its component units. The component units are included in the City’s reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority, Metropolitan Planning Commission, and Shreve Memorial Library. They are reported separately within the City’s financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City’s financial planning and control. The City Council is required to adopt the final budgets no later than December 15 each year. Budgets are adopted at the fund, department and object level. The exception is the Community Development Department where the budget is at the fund, department, division and object level. Budgetary transfers across department lines or between classes of lump sum appropriations require the approval of the City Council.

In developing and evaluating the accounting system of the City, the Finance Department considers the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and regarding the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of control should not exceed benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the City government is responsible for ensuring that adequate internal controls are in effect. All internal control evaluations occur within the framework described. The Finance Department believes that the internal controls of the City adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

Local Economy

Sales taxes make up the largest part of local revenues. While collections of sales taxes have fluctuated in recent years, with an increase in collections from online sales, sales tax collections have rebounded. The Covid-19 pandemic, which shut the economy down in March 2020 impacted the City's sales tax revenues; however, have picked up as the economy has reopened. Although the pandemic impacted Sales tax revenues the result was an increase in Sales taxes of 2%. Expectations are that sales tax revenues for 2021 will be equal or greater than 2020 revenues based on Sales tax revenues being up 17% through July 2021. The five-year trend for sales tax has been as follows:

2016	\$115,450,214
2017	\$118,856,148
2018	\$123,869,548
2019	\$124,235,262
2020	\$128,120,834

Casino revenues continue to decline as competition within the region increases. The Covid-19 pandemic economic shutdown closed the casinos for a protracted period; and one of the casinos has closed permanently. It is probable that the casino revenue will be equal to or greater than revenue received in 2020. The five-year history of gaming revenues is as follows:

2016	\$9,615,662
2017	\$8,916,942
2018	\$8,792,004
2019	\$8,312,300
2020	\$5,200,939

The City continues to improve and upgrade the water and sewer systems throughout the City. An additional \$6.3 million has been appropriated from the Streets Special Revenue Fund to continue overlaying and repairing streets throughout the city.

Creation of the Diversion Program Special Revenue Fund

Effective March 1, 2020, the Council approved creation of a new special revenue fund by moving the revenue received from the City Attorney Department and establishing it as a special revenue fund. This Pretrial Diversion program was established for the purpose of allowing individuals to undergo alternative sentencing, such as community service, substance abuse counseling and fines. The goal is to rehabilitate the person who committed the offense instead of punishment.

Long-term Financial Planning

A consent decree with the United States Environmental Protection Agency (EPA) and the Louisiana Department of Environmental Quality (DEQ) became effective in May 2014. The consent decree reached between the City and EPA/DOJ requires the City to make various wastewater utility system improvements in order to reduce sanitary sewer overflows and meet wastewater discharge permit requirements. Work must be completed throughout the City in five phases over a period of 2014 to 2026.

To fund the sewer improvement program, the City Council approved rate increases over a 10-year period from 2013 through 2022. The first of those increases went into effect on October 1, 2013. A 6% increase in sewer rates went into effect on January 1, 2020 and a 2% increase went into effect in 2021. A previously approved 2% increase is slated to occur on January 1, 2022. Projects in the Phase 1 and 2 areas of the City have been completed. The City is coordinating with the regulatory agencies about future phases of the program and associated funding requirements. The result of these discussions will be used as the basis for updating the City's long-term financial plan for its wastewater and water utilities.

Relevant Financial Policies

Increases in Water and Sewer rates are expected to fund the additional debt required to complete the project required by the consent decree. The revenue uncertainty created by the pandemic, however, will challenge the acquisition of additional funding or debt issuance.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Shreveport for its comprehensive annual financial report for the fiscal year ended December 31, 2019. This was the eleventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the preparation of this report possible. I also acknowledge the thorough and professional help in completing the audit from our independent auditors, Carr, Riggs & Ingram, LLC. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Sincerely,



Kasey Brown
Interim Chief Financial Officer



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

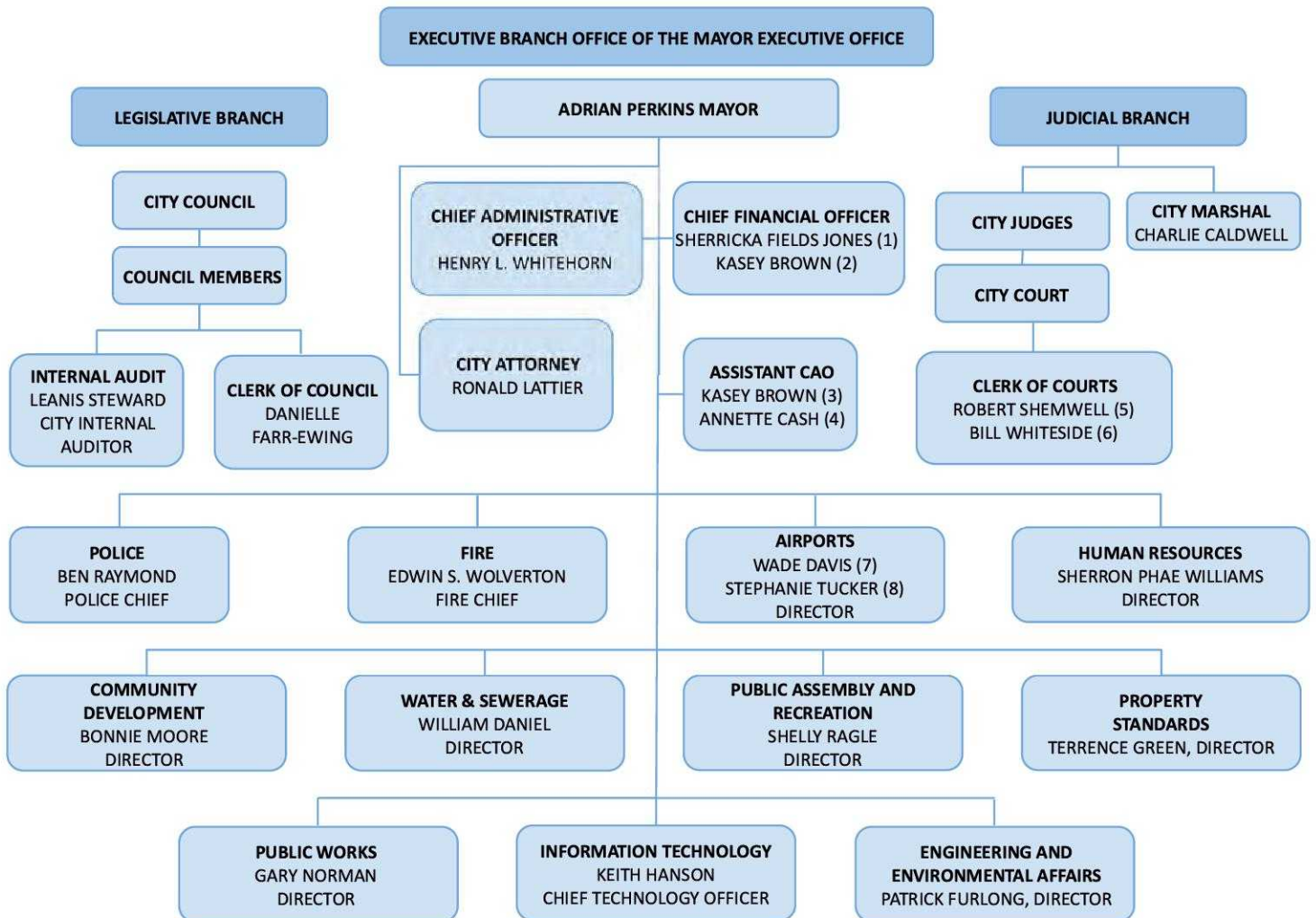
**City of Shreveport
Louisiana**

For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

December 31, 2019

Christopher P. Morrell

Executive Director/CEO

CITY OF SHREVEPORT, LOUISIANA
ORGANIZATION CHART

Legend for the Organization Chart

1. Sherricka Fields Jones resigned as Chief Financial Officer effective January 15, 2021
2. Kasey Brown was appointed as Interim CFO on January 16, 2021 and confirmed on January 16, 2021
3. Kasey Brown served as Assistant CAO until January 15, 2021
4. Annette Cash was appointed Interim Assistant CAO on January 17, 2021
5. Robert Shemwell resigned as Clerk of Courts effective September 15, 2020
6. Bill Whiteside was appointed as Clerk of Courts on November 1, 2020
7. Wade Davis resigned as Director of Airports effective June 4, 2021
8. Stephanie Tucker was appointed Interim Director of Airports on June 7, 2021

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL OFFICIALS**

Adrian Perkins
Mayor

Henry L. Whitehorn
Chief Administrative Officer

Members of City Council

Tabatha Taylor	District A
LeVette Fuller	District B
John Nickelson	District C
Grayson Boucher	District D
James Flurry	District E
James Green	District F
Jerry Bowman, Jr	District G

CITY OF SHREVEPORT, LOUISIANA
FINANCE DEPARTMENTChief Financial OfficerSherricka Fields Jones*
Kasey Brown**Department Deputy DirectorAngela E. Duncan***
Arlene Adger****Division Managers

S. Ben Hebert	Accounting
Robert Terry	Revenue Collections
Wendy Wagnon*****	Purchasing
Renee Anderson*****	Purchasing

Accounting Staff

Rosalyn Atkins	Shiwanda Brown
Drucilla Carter	Dorothy Cole
Barbara Dunn	Ella Francis
Kimberly Horns	Evelyn Jones*****
Doris LaCour	Marie LaFontant
Linda Long	Tobi Maiden
Kelsey Metoyer	Diane Pharr
Lashonda Samuels	Linda Smith
Sharon Tillman	

*Sherricka Field Jones resigned effective January 15, 2021

**Kasey Brown was appointed as Interim CFO on January 16, 2021 and confirmed on January 16, 2021

***Angela Duncan retired effective January 31, 2021

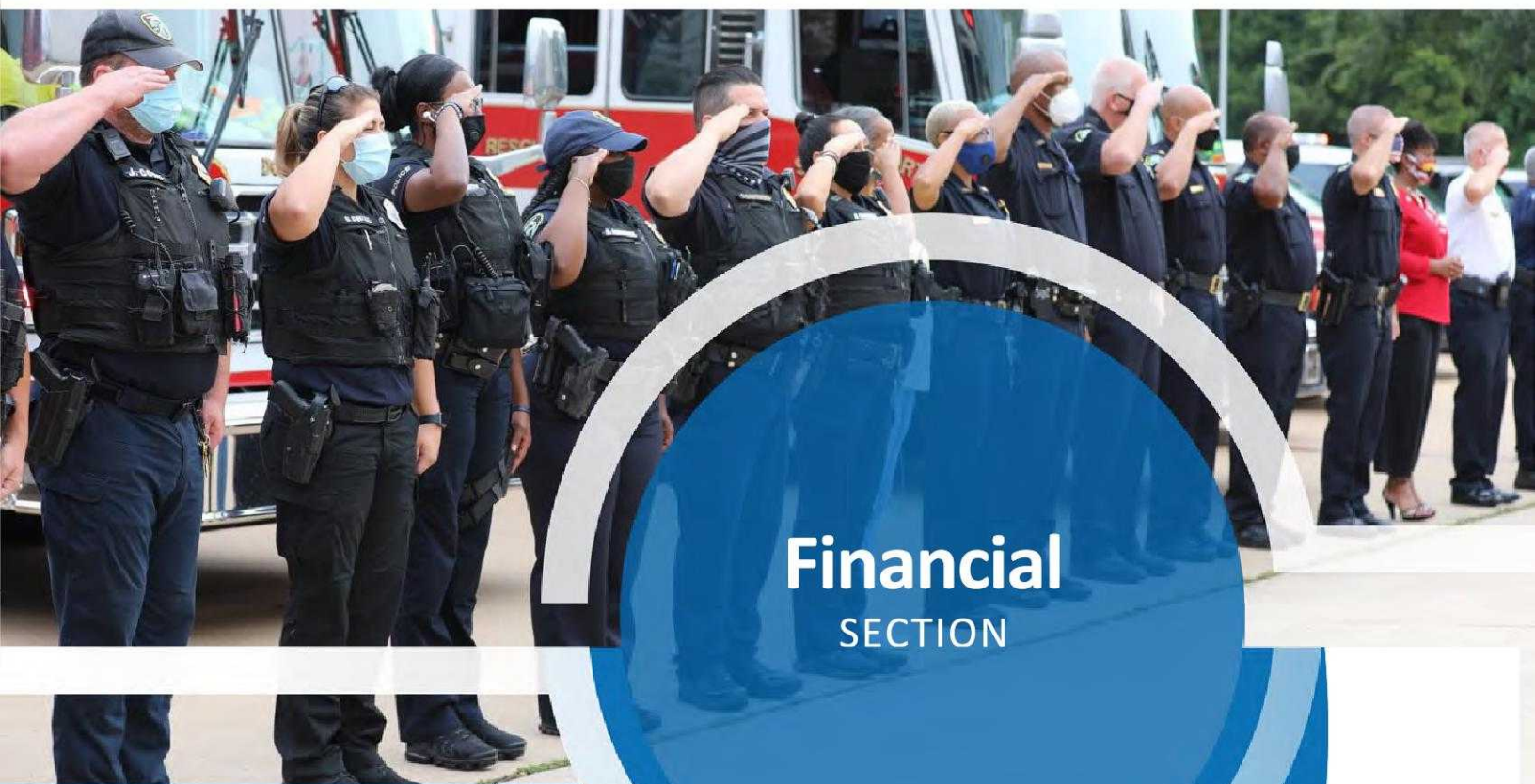
****Arlene Adger was appointed as Interim Deputy Finance Director on February 1, 2021

*****Wendy Wagnon retired effective March 31, 2021

*****Renee Anderson was appointed as Interim Purchasing Agent on April 1, 2021

*****Evelyn Jones retired effective February 20, 2021

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Financial

SECTION



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Shreveport, LA 71105

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P.O. Box 4278
Shreveport, LA 71134-0278

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Independent Auditors' Report

**Members of the City Council and
Honorable Adrian Perkins, Mayor
City of Shreveport, Louisiana**

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal. These three entities collectively represent 15 percent of the assets, 38 percent of the net position and 21 percent of the revenues of the aggregate discretely presented component units. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on the audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, as of December 31, 2020, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note I to the financial statements, in 2020 the City adopted the accounting guidance in GASB Statement No. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison schedules, the Schedule of Changes in the City's Total OPEB Liability and Related Ratios, the Schedule of Changes in the Net Pension Liability, the Schedule of Pension Contributions, the Schedule of Employer's Proportionate Share of Net Pension Liability-State, the Schedule of Employer Contributions - State, listed as Required Supplementary Information in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, the Schedules of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual for nonmajor funds, the Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer, the Justice System Funding Schedule – Receiving Entity as Required by Act 87 of the 2020 Regular Legislative Session, Combining and Individual Fund Statements and Schedules for nonmajor funds, the combining and individual component unit financial statements, and Statistical Section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, the combining and individual component unit financial statements, the nonmajor fund budgetary comparison schedules and the schedule of compensation, benefits and other payments to agency head or chief executive officer, and Justice System Funding Schedule – Receiving Entity as Required by Act 87 of the 2020 Regular Legislative Session are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to

prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepared the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and individual nonmajor fund financial statements, the combining and individual component unit financial statements, the nonmajor fund budgetary comparison schedules and the schedule of compensation, benefits, and other payments to agency head or chief executive officer, and Justice System Funding Schedule – Receiving Entity as Required by Act 87 of the 2020 Regular Legislative Session are fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 23, 2021, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Shreveport's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
August 23, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS

The Management's Discussion and Analysis (MD&A) offers the readers of the City of Shreveport's financial statements this narrative overview and analysis of the financial activities of the City of Shreveport for the year ended December 31, 2020.

Financial Highlights

- The assets and deferred outflows of resources of the City exceeded its liabilities and deferred inflows of resources at December 31, 2020 by \$154 million (net position). Unrestricted net position is a deficit of \$1.0 billion.
- The City's total net position decreased \$38 million. Net position of governmental activities decreased \$22 million and net position of business-type activities decreased \$16 million.
- As of December 31, 2020, the City's governmental funds reported combined fund balances of \$140 million, an increase of \$28 million from the prior year.
- The unassigned fund balances for the General Fund represented 17% of total General Fund expenditures.
- The City's total liabilities increased \$123 million.

Overview of the Financial Statements

The management's discussion and analysis serves as an introduction to the City's basic financial statements which are the government-wide financial statements, fund financial statements, and notes to the financial statements. Included in the report also is required supplementary information.

Government-wide financial statements. The government-wide financial statements report information about the overall finances of the City similar to a business enterprise. These statements combine and consolidate short-term, spendable resources with capital assets and long-term obligations.

The statement of net position presents information on all of the City's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. The statement is designed to display the financial position of the City. Over time, increases or decreases in net position help determine whether the City's financial position is improving or deteriorating.

The statement of activities provides information which shows how the City's net position changed as a result of the year's activities. The statement uses the accrual basis of accounting, which is similar to the accounting used by private-sector businesses. All of the revenues and expenses are reported regardless of the timing of when cash is received or paid. The statement distinguishes functions of the City that are financed primarily by taxes, intergovernmental revenues, and charges for services (governmental activities) from functions where user fees and charges to customers help to cover all or most of the cost of services (business-type activities). The City's governmental activities include general government, public safety, public works, culture and recreation, health and welfare, community development, economic development, and economic opportunity. The business-type activities of the City include airports, water and sewerage systems, convention center, hotel, transit, golf, solid waste and parking operations.

Not only do the government-wide financial statements include the City itself, which is the primary government, but also its component units: Shreveport Home Mortgage Authority, City Court, City Marshal, Downtown Development Authority, Metropolitan Planning Commission, and Shreve Memorial Library. Although these component units are legally separate, their operational or financial relationship with the City makes the City financially accountable.

Fund financial statements. A fund is a grouping of self-balancing related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate fiscal accountability. The City uses governmental, proprietary, and fiduciary fund financial statements to provide more detailed information about the City's most significant funds rather than the City as a whole.

Governmental funds. Governmental funds are used to report most of the City's basic services. The funds focus on the inflows and outflows of current financial resources and the balances of spendable resources available at the end of the year. Governmental fund statements provide a near- or short-term view of the City's operations. A reconciliation is prepared of the governmental funds Balance Sheet to the Statement of Net Position and the Statement of Revenues, Expenditures, and Changes in Fund Balances of governmental funds to the Statement of Activities.

Sixteen governmental funds are used by the City. There are four major funds which have separately presented information in the governmental fund Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balances. The major funds are the General Fund, Debt Service, the 2014 General Obligation Bond Fund, and the Community Development Fund. The twelve nonmajor funds are presented in the aggregate in the governmental fund financial statements. The individual fund information is presented in combining statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The City adopts an annual appropriated budget for its general fund and certain special revenue funds. Budgetary comparison statements have been provided to demonstrate compliance with these budgets.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its airports, water and sewerage, convention center, hotel, and other operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its health care and retained risk. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Proprietary fund financial statements provide separate information for the airports, water and sewerage, convention center, and hotel operations which are considered to be major funds of the City.

Conversely, internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

Fiduciary funds. Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for others. Activities from fiduciary funds are not included in the government-wide financial statements because the City cannot use these assets for its operations. The accounting for fiduciary funds is much like that used in proprietary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension and postemployment benefits to its employees.

The combining statements for nonmajor governmental funds, enterprise funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information on pensions and postemployment benefits.

Government-wide Financial Analysis

Net Position. The following table reflects condensed information on the City's net position:

	Net Position (in millions)								
	Governmental Activities		Business-type Activities		Total		Change		
	2020	2019	2020	2019	2020	2019	Governmental Activities	Business Type Activities	Total
Current and other assets	\$ 148.53	\$ 125.40	\$ 313.66	\$ 325.67	\$ 462.19	\$ 451.07	\$ 23.13	\$ (12.01)	\$ 11.12
Capital assets	576.50	593.35	1,215.04	1,208.06	1,791.54	1,801.41	(16.85)	6.98	(9.87)
Total assets	725.03	718.75	1,528.70	1,533.73	2,253.73	2,252.48	6.28	(5.03)	1.25
Deferred outflows of resources	162.85	81.07	19.42	15.03	182.27	96.10	81.78	4.39	86.17
Current liabilities	13.93	14.65	17.54	42.27	31.47	56.92	(0.72)	(24.73)	(25.45)
Long-term liabilities	1,174.53	1,065.80	972.16	932.07	2,146.69	1,997.87	108.73	40.09	148.82
Total liabilities	1,188.46	1,080.45	989.70	974.34	2,178.16	2,054.79	108.01	15.36	123.37
Deferred inflows of resources	93.52	91.71	9.89	9.83	103.41	101.54	1.81	0.06	1.87
Net position									
Net investment in capital assets	435.10	440.98	635.64	668.34	1,070.74	1,109.32	(5.88)	(32.70)	(38.58)
Restricted	109.30	105.29	3.96	3.96	113.26	109.25	4.01	-	4.01
Unrestricted (Deficit)	(938.50)	(918.60)	(91.06)	(107.71)	(1,029.56)	(1,026.31)	(19.90)	16.65	(3.25)
Total net position	\$ (394.10)	\$ (372.33)	\$ 548.54	\$ 564.59	\$ 154.44	\$ 192.26	\$ (21.77)	\$ (16.05)	\$ (37.82)

MANAGEMENT'S DISCUSSION AND ANALYSIS

At December 31, 2020, the City, as a whole, had assets and deferred outflows greater than its liabilities by \$154 million compared to \$192 million at December 31, 2019. The majority of the City's net position of governmental activities is invested in capital assets (streets, drainage, construction in progress, buildings, equipment, etc.). The capital assets are net of the outstanding principal of the debt associated with their acquisition. These assets are not available for future spending since they will not be sold. Restrictions are imposed upon \$109.3 million of the governmental activities net position. These assets are unavailable for general expenses but must be used for the intended purposes. Unrestricted net position of governmental activities is a deficit of \$939 million at the end of the year, an increase in the deficit from a \$919 million deficit in the prior year. The deficit does not mean that the City has insufficient resources to pay bills for the next year; however, it does show that on a long-term basis, the City has commitments beyond which it has current resources to fund its obligations. The largest of these commitments, besides the general obligation bonds, are certificates of indebtedness which were issued to fund state pension obligations, notes issued for remodeling of the Independence Stadium and the recognition of net pension liability, and other postemployment benefit obligations.

The net position of the City's business-type activities is \$549 million, a decrease of \$16 million from 2019. As with the governmental activities, the majority of the net position is invested in capital assets. The City uses these assets to provide services to the citizens. The unrestricted net position of the business-type activities is a deficit of \$91 million at December 31, 2020 compared to a deficit of \$108 million in the prior year.

Changes in net position. The City's total revenues and expenses for governmental and business-type activities are reflected in the following table:

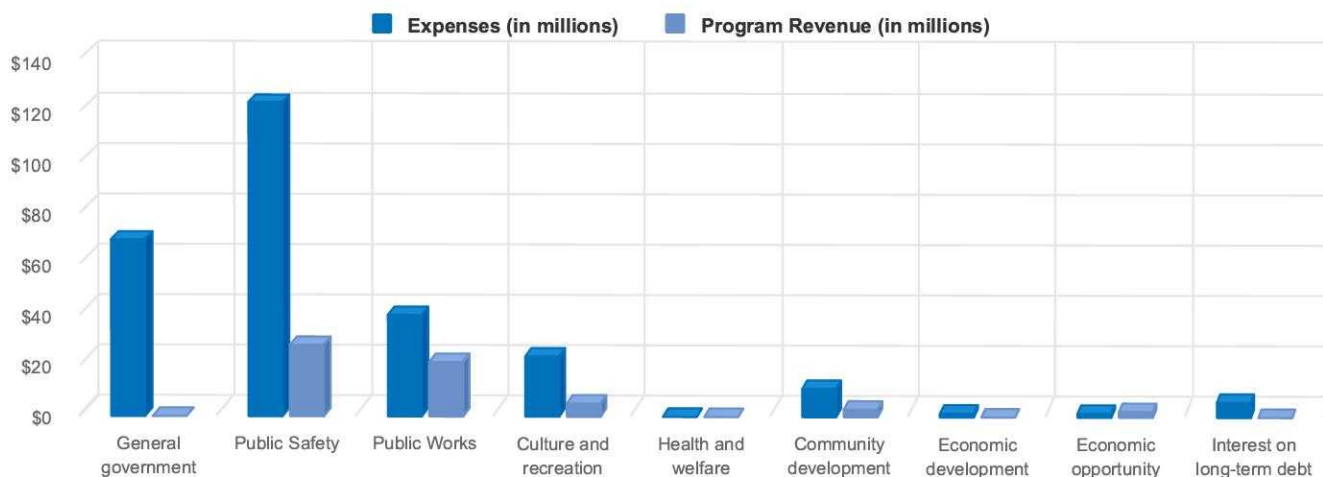
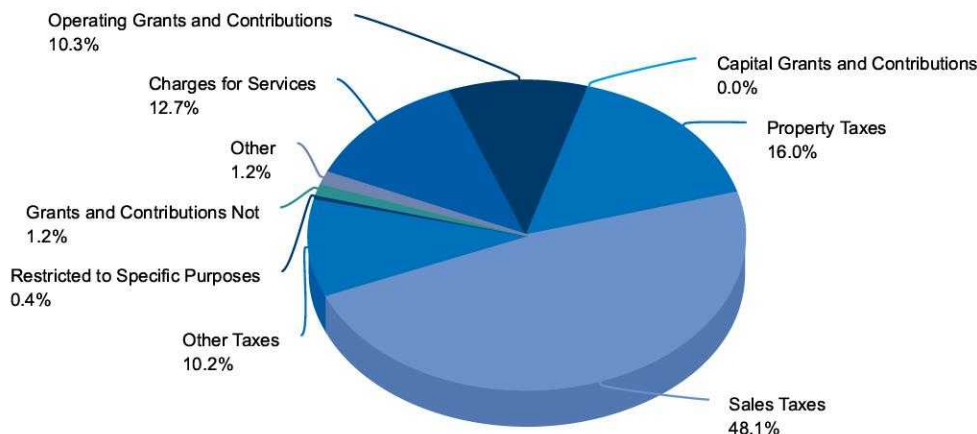
Changes in Net Position (in millions)								
	Governmental Activities		Business-type Activities		Total		Change	
	2020	2019	2020	2019	2020	2019	Governmental	Business
Revenues:								
Program Revenues:								
Charges for Services	\$ 33.67	\$ 35.80	\$ 126.02	\$ 130.75	\$ 159.69	\$ 166.55	\$ (2.13)	\$ (4.73)
Operating Grants and Contributions	27.31	13.07	2.31	3.51	29.62	16.58	14.24	(1.20)
Capital Grants and Contributions	-	0.01	19.11	20.02	19.11	20.03	(0.01)	(0.91)
Property Taxes	42.50	52.26	-	-	42.50	52.26	(9.76)	-
Sales Taxes	128.12	124.37	-	-	128.12	124.37	3.75	-
Other Taxes	27.07	31.38	-	-	27.07	31.38	(4.31)	-
Grants and Contributions Not Restricted to Specific Programs	1.09	1.22	-	-	1.09	1.22	(0.13)	-
Other Revenues	3.20	4.06	4.51	9.34	7.71	13.40	(0.86)	(4.83)
Total Revenues	262.96	262.17	151.95	163.62	414.91	425.79	0.79	(11.67)
Expenses								
General Government	69.90	68.74	-	-	69.90	68.74	1.16	-
Public Safety	123.95	123.10	-	-	123.95	123.10	0.85	-
Public Works	39.99	53.79	-	-	39.99	53.79	(13.80)	-
Culture and Recreation	23.70	35.58	-	-	23.70	35.58	(11.88)	-
Health and Welfare	0.26	0.20	-	-	0.26	0.20	0.06	-
Community Development	11.09	3.82	-	-	11.09	3.82	7.27	-
Economic Development	1.71	2.61	-	-	1.71	2.61	(0.90)	-
Economic Opportunity	1.50	2.56	-	-	1.50	2.56	(1.06)	-
Interest on Long-term Debt	5.69	5.88	-	-	5.69	5.88	(0.19)	-
Municipal and Regional Airports	-	-	18.14	14.09	18.14	14.09	-	4.05
Water and Sewerage	-	-	102.32	85.21	102.32	85.21	-	17.11
Convention Center	-	-	4.71	6.73	4.71	6.73	-	(2.02)
Convention Center Hotel	-	-	9.95	13.25	9.95	13.25	-	(3.30)
Shreveport Area Transit	-	-	15.54	16.27	15.54	16.27	-	(0.73)
Golf	-	-	1.50	1.01	1.50	1.01	-	0.49
Downtown Parking	-	-	0.40	0.37	0.40	0.37	-	0.03
Solid Waste	-	-	21.28	10.87	21.28	10.87	-	10.41
Total Expenses	277.79	296.28	173.84	147.80	451.63	444.08	(18.49)	26.04
Increase (Decrease) in Net Position Before Transfers	(14.83)	(34.11)	(21.89)	15.82	(36.72)	(18.29)	19.28	(37.71)
Transfers	(6.96)	(12.88)	5.84	12.88	(1.12)	-	5.92	(7.04)
Change in net position	(21.79)	(46.99)	(16.05)	28.70	(37.84)	(18.29)	25.20	(44.75)
Net Position-Beginning	(372.29)	(325.37)	564.59	535.89	192.30	210.52	(46.92)	28.70
Net Position-Ending	\$ (394.10)	\$ (372.34)	\$ 548.54	\$ 564.59	\$ 154.44	\$ 192.25	\$ (21.76)	\$ (16.05)

MANAGEMENT'S DISCUSSION AND ANALYSIS

Governmental Activities. Revenues for the City's governmental activities for the year ended December 31, 2020 were \$263 million compared to \$262 million in the prior year.

- Program revenues increased \$0.8 million in 2020 compared to 2019 as a result of decreases in charges for services, increases in operating grants and contributions, and decreases in taxes.
- General revenues are, for the most part, comprised of sales and property taxes (65%).
 - Sales taxes represent 48.149% of total governmental revenues at \$128 million compared to \$124 million for 2019.
 - Property tax revenues represent 16% at \$43 million.

Revenues by Source - Governmental Activities



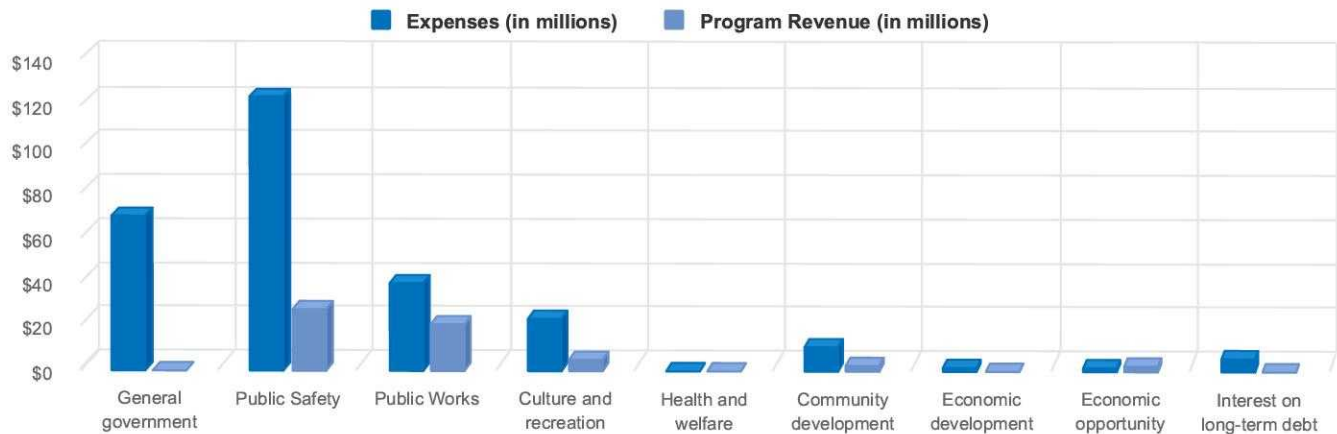
The cost of providing all governmental activities this year was \$278 million, a decreased \$18 million from the prior year. The key factors for the decrease were:

- Culture and Recreation expenditures were down by \$11.9 million, driven principally by the impact of Covid pandemic reduction of services.
- General Government expenditures increased by \$1.2 million. The subsidies provided to the Transit and Retained Risk Funds accounted for the bulk of this increase in expenditures.
- Public works expenditures decreased by \$13.8 million since 2019 primarily due to the creation of the Solid Waste Enterprise fund and voluntary layoffs that resulted from the Covid-19 pandemic.
- Community development expenditures increased by \$7.3 million due to the increase in Federal and State grants received to be utilized for efforts in response to the pandemic.
- Economic development and opportunity expenditures decreased from 2019 by \$1.9 million due to the Workforce development training being impacted by Covid-19, which decreased funding that the City provides to entities for training of their employees.

MANAGEMENT'S DISCUSSION AND ANALYSIS

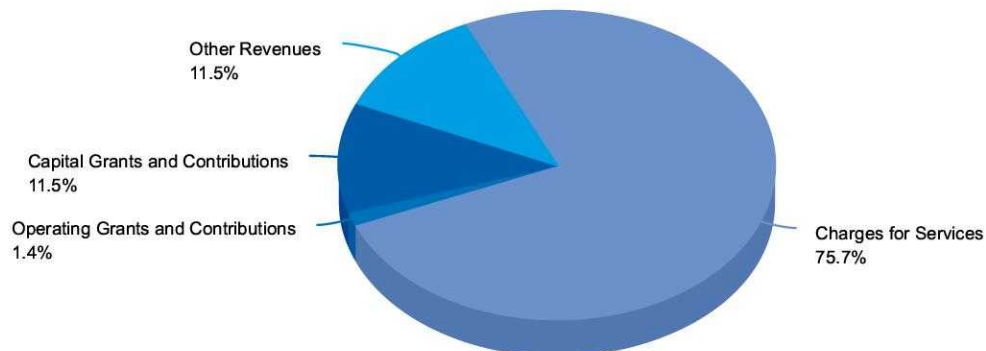
The City's five largest governmental activities are public safety, public works, general government, community development and cultural and recreation. The graph below shows the expenses and program revenues generated by governmental activities:

Expenses and Program Revenues - Governmental Activities

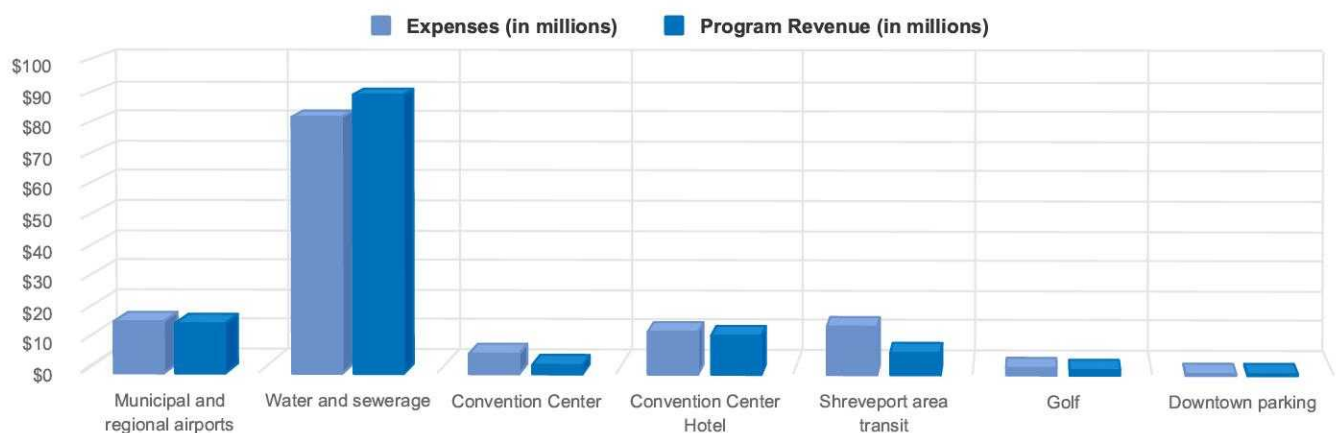


Business-type Activities. Charges for services for the City's business-type activities were \$126 million for 2020, a decrease of \$4.73 million from 2019.

Revenues by Source - Governmental Activities



Expenses and Program Revenues - Business-type Activities



The costs of these business-type activities was \$173.84 million for 2020, an increase of \$26.04 million from 2019.

- Increase due to increased project load due to the consent decree.
- Other funds had small increases and decreases.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Financial Analysis of the City's Funds

Governmental funds. The analysis of governmental funds serves the purpose of looking at what resources came into the funds, how they were spent and what is available for future expenditures. Did the government generate enough revenue to pay for current obligations? What is available for spending at the end of the year? The City's governmental funds for the year ended December 31, 2020 reflect combined fund balances of \$140 million, an increase of \$29 million compared to the prior year. The increase in fund balance was mostly associated with increases in CARES funding and related decreases in costs also tied to the Covid -19 pandemic. There was 70% or \$98 million restricted primarily for debt service and capital projects. Balances assigned to the future years are \$7 million and \$32.8 million is unassigned and available for spending.

The General Fund is the City's operating fund which provides most basic services. Its fund balance had an increase \$32.1 million from the prior year. The major revenue sources are property taxes, sales taxes, and charges for services.

- Sales tax collections increased \$3.7 million from 2019 due to an increase in spending from stimulus packages received.
- Charges for services and intergovernmental revenue decreased \$1 million from 2019.
- Intergovernmental revenue increased \$17.8 million from 2019 primarily because of CARES funding.

The Debt Service Fund has a total fund balance of \$50 million, which is restricted for payment of principal and interest on debt outstanding. The fund balance for 2020 remained essentially consistent from 2019.

Proprietary funds. The proprietary funds had a decrease in net position of \$16.1 million. The Municipal and Regional Airport received capital contributions. Water and Sewerage's net position decreased \$5.6 million. The Solid Waste Fund was created in 2019 and ended the year with a net position (deficit) of \$4.1 million.

Capital Assets and Debt Administration

Capital assets. The City's investment in capital assets as of December 31, 2020, for its governmental and business-type activities was \$1.8 billion, net of depreciation, as reflected in the following schedule.

Capital Assets (net of depreciation in millions)

	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Land	\$ 111.39	\$ 107.98	\$ 51.79	\$ 51.79	\$ 163.18	\$ 159.77
Construction in progress	14.39	19.01	246.29	312.05	260.68	331.06
Buildings	114.76	117.94	135.50	138.92	250.26	256.86
Improvement other than buildings	43.69	44.89	62.45	47.06	106.14	91.95
Equipment	15.07	18.08	22.05	24.89	37.12	42.97
Distribution and collection systems	-	-	696.95	633.35	696.95	633.35
Infrastructure	277.19	285.46	-	-	277.19	285.46
Total	\$ 576.49	\$ 593.36	\$ 1,215.03	\$ 1,208.06	\$ 1,791.52	\$ 1,801.42

Major additions to capital assets during the current year included the following (in millions):

Asset	Amount
Express Jet Repairs	\$ 1.5
Extension of Runway 6/24 & Taxiway C-SHV	10.5
Runway 5/23 Extension/Shift-DTN	7.8
Army Reserve Building Renovation-DTN	1.1
Paved Ditch Repairs	1.2
Purchase of Flood-Prone Property	2.5
Street Lighting	1.0
Independence Stadium Cap Rep/Imp	1.2
Shreveport Common Project	1.0
Concrete Panel Replacement	1.0
City Wide Sewer Rehab	71.0
City Wide Lift Station Rehab	8.7
	<u>\$ 108.5</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS

Construction commitments

The government has one active major construction project as of December 31, 2020 (see list below):

Project Number	Project Description	Remaining Commitment	Financing Sources
F10001	Sanitary Sewer Assessment & Wastewater Master Plan	\$ 1,129,019	Multiple Water & Sewer Revenue Bonds

For further information, refer to Note E in the notes to the financial statements.

Long-term debt. At year end, the City had \$1,012 million in bonds and other lending agreements, including \$404 thousand in Section 108 Housing and Urban Development guaranteed loans as shown in the following table.

Outstanding Debt
General Obligation and Revenue Bonds and Other Lending Agreements
(in millions)

	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
General obligation bonds	\$ 142.60	\$ 151.40	\$ -	\$ -	\$ 142.60	\$ 151.40
Revenue bonds	-	-	848.96	825.66	848.96	825.66
Other lending agreements	19.80	24.04	0.77	0.95	20.57	24.99
Total	\$ 162.40	\$ 175.44	\$ 849.73	\$ 826.61	\$ 1,012.13	\$ 1,002.05

In business-type activities, Water and Sewerage issued \$27.45 million in Water and Sewer Revenue Bonds, Series 2020A, B, C and drew down an additional \$3 million under Series 2016A and \$14.3 million under Series 2018A.

State statutes limit the amount of government obligation debt a municipality may issue at a maximum of 10% of the assessed valuation for any purpose. The maximum may be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. The City's outstanding general obligation debt is below the state limit. Approximately \$425 million of additional general obligation bonded debt is available for issuance.

For further information, refer to Note H in the notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

Sales taxes for 2020 were slightly greater than 2019. Most other revenues that were fueled by citizens' ability to be out freely and actively engage in the economy came to a standstill. As the economy has reopened over the last several months, these revenues have recovered robustly. Sales tax collections through July are 17.7% over the same period in 2020; and expected to remain up through the balance of the year. Gaming revenues, which were non-existent for several months during the pandemic shut-down are also coming back very strongly; and are on track to equal 2020 gaming revenues. Hotel occupancy taxes remain depressed and will probably not recover until sometime in 2022. The City's budget for 2021 was virtually equal to the 2020 budget. Despite the fluctuations in revenues, the City has maintained its services to citizens at expected levels in all basic service sectors. As the City finalizes its budget for 2022, revenues are expected to remain constrained and some costs will be reduced to allow the City to operate within its means.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Chief Financial Officer, City of Shreveport, 505 Travis Street, Suite 670, Shreveport, Louisiana 71101.

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Basic Financial Statements

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CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
DECEMBER 31, 2020

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
ASSETS				
Cash and cash equivalents	\$ 79,767,612	\$ 58,707,799	\$ 138,475,411	\$ 16,317,546
Investments	997,568	-	997,568	1,260,490
Interest receivable	25,141	-	25,141	-
Receivables, net	24,213,144	17,127,904	41,341,048	16,204,608
Due from other governments	21,448,921	1,645,944	23,094,865	-
Due from primary government	-	-	-	240,758
Internal balances	13,907,911	(13,907,911)	-	-
Inventories	1,618,397	3,347,864	4,966,261	-
Prepaid items	1,372,654	262,298	1,634,952	63,737
Notes receivable	4,990,910	-	4,990,910	-
Other assets	184,249	-	184,249	125,836
Restricted assets:				
Cash and cash equivalents	-	241,391,383	241,391,383	-
Investments	-	2,159,842	2,159,842	-
Prepaid items	-	2,926,859	2,926,859	-
Capital assets:				
Land and construction in progress	125,787,977	298,086,613	423,874,590	33,857,787
Other capital assets, net of depreciation	450,714,062	916,957,728	1,367,671,790	2,548,513
Total assets	725,028,546	1,528,706,323	2,253,734,869	70,619,275
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charge on refunding	2,028,063	6,340,702	8,368,765	-
Deferred outflows for pensions	53,985,787	3,531,326	57,517,113	1,637,064
Deferred outflows for OPEB	106,832,511	9,548,774	116,381,285	3,143,013
Total deferred outflows of resources	162,846,361	19,420,802	182,267,163	4,780,077
LIABILITIES				
Accounts payable	2,336,788	5,729,324	8,066,112	477,135
Accrued liabilities	1,215,100	7,158,923	8,374,023	237,832
Accrued interest payable	2,549,753	3,509,373	6,059,126	-
Due to other governments	445,387	-	445,387	169,391
Due to component unit	-	-	-	-
Unearned revenue	5,670,163	349,981	6,020,144	-
Deposits and other	1,707,993	791,529	2,499,522	-
Non-current liabilities:				
Due within one year	31,838,266	24,280,716	56,118,982	664,920
Due in more than one year	185,983,510	834,753,476	1,020,736,986	1,367,487
Net pension liability	347,109,403	58,642,167	405,751,570	27,185,538
Total OPEB liability	609,596,135	54,486,178	664,082,313	17,934,322
Total liabilities	1,188,452,498	989,701,667	2,178,154,165	48,036,625
DEFERRED INFLOWS OF RESOURCES				
Deferred inflows on bond refunding	1,528,692	-	1,528,692	687,149
Deferred inflows for pensions	32,613,958	4,580,657	37,194,615	2,123,516
Deferred inflows for OPEB	59,378,649	5,307,311	64,685,960	1,746,920
Total deferred inflows of resources	93,521,299	9,887,968	103,409,267	4,557,585
NET POSITION				
Net investment in capital assets	435,095,111	635,641,795	1,070,736,906	36,173,730
Restricted for:				
Capital projects	19,248,976	-	19,248,976	-
Debt service	69,616,118	3,960,404	73,576,522	123,184
Community development	1,229,926	-	1,229,926	-
Streets	4,611,987	-	4,611,987	-
Enrichment	1,435,642	-	1,435,642	-
Downtown entertainment economic development	40,605	-	40,605	-
Environmental grants	1,372,188	-	1,372,188	-
Other purposes	11,752,385	-	11,752,385	40,796
Unrestricted (deficit)	(938,501,828)	(91,064,709)	(1,029,566,537)	(13,532,568)
Total net position (deficit)	\$ (394,098,890)	\$ 548,537,490	\$ 154,438,600	\$ 22,805,142

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2020**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental Activities:				
General government	\$ 69,900,381	\$ -	\$ -	\$ -
Public safety	123,953,185	19,483,530	20,271,424	-
Public works	39,986,537	12,655,276	694,740	-
Culture and recreation	23,703,551	1,530,819	2,164,092	-
Health and welfare	262,314	-	-	-
Community development	11,089,881	-	1,846,723	-
Economic development	1,711,659	-	225,346	-
Economic opportunity	1,503,988	-	2,110,968	-
Interest on long-term debt	5,694,731	-	-	-
Total governmental activities	<u>277,806,227</u>	<u>33,669,625</u>	<u>27,313,293</u>	<u>-</u>
Business-type activities:				
Municipal and Regional Airports	18,141,089	9,632,836	-	8,392,498
Water and Sewerage	102,320,838	92,402,032	-	1,601,118
Convention Center	4,711,426	926,314	-	-
Convention Center Hotel	9,948,281	7,275,316	-	-
Shreveport Area Transit System	15,543,289	999,962	2,312,086	9,113,027
Golf	1,501,085	1,772,990	-	-
Downtown Parking	399,760	305,629	-	-
Solid Waste	21,279,922	12,705,015	-	-
Total business-type activities	<u>173,845,690</u>	<u>126,020,094</u>	<u>2,312,086</u>	<u>19,106,643</u>
Total primary government	<u>\$ 451,651,917</u>	<u>\$ 159,689,719</u>	<u>\$ 29,625,379</u>	<u>\$ 19,106,643</u>
Component units:				
Shreveport Home Mortgage Authority	\$ 79,787	\$ -	\$ -	\$ -
City Court	618,945	386,291	-	-
City Marshal	3,011,709	775,491	2,176,103	-
Downtown Development Authority	1,386,358	648,130	188,161	-
Metropolitan Planning Commission	1,522,596	-	280,000	-
Shreve Memorial Library	9,951,835	493,478	-	-
Total component units	<u>\$ 16,571,230</u>	<u>\$ 2,303,390</u>	<u>\$ 2,644,264</u>	<u>\$ -</u>
General Revenues:				
Taxes:				
Property taxes levied for general purposes				
Property taxes levied for debt service				
Sales taxes				
Franchise taxes				
Occupational licenses				
Gaming				
Grants and contributions not restricted to specific programs				
Investment earnings				
Payment from City of Shreveport				
Miscellaneous				
Transfers				
Total general revenues and transfers				
Change in Net Position				
Net position (deficit) - beginning				
Net position (deficit) - ending				

The accompanying notes are an integral part of the financial statements.

(continued)

Net (Expenses) Revenue and Changes in Net Position			
Primary Government			
Governmental Activities	Business-type Activities	Total	Component Units
\$ (69,900,381)	\$ -	\$ (69,900,381)	\$ -
(84,198,231)	-	(84,198,231)	-
(26,636,521)	-	(26,636,521)	-
(20,008,640)	-	(20,008,640)	-
(262,314)	-	(262,314)	-
(9,243,158)	-	(9,243,158)	-
(1,486,313)	-	(1,486,313)	-
606,980	-	606,980	-
(5,694,731)	-	(5,694,731)	-
(216,823,309)	-	(216,823,309)	-
-	(115,755)	(115,755)	-
-	(8,317,688)	(8,317,688)	-
-	(3,785,112)	(3,785,112)	-
-	(2,672,965)	(2,672,965)	-
-	(3,118,214)	(3,118,214)	-
-	271,905	271,905	-
-	(94,131)	(94,131)	-
-	(8,574,907)	(8,574,907)	-
-	(26,406,867)	(26,406,867)	-
\$ (216,823,309)	\$ (26,406,867)	\$ (243,230,176)	\$ -
\$ -	\$ -	\$ -	\$ (79,787)
-	-	-	(232,654)
-	-	-	(60,115)
-	-	-	(550,067)
-	-	-	(1,242,596)
-	-	-	(9,458,357)
\$ -	\$ -	\$ -	\$ (11,623,576)
\$ 28,247,130	\$ -	\$ 28,247,130	\$ 17,061,977
14,252,596	-	14,252,596	-
128,120,834	-	128,120,834	-
15,194,998	-	15,194,998	-
6,672,436	-	6,672,436	-
5,200,939	-	5,200,939	-
1,086,902	-	1,086,902	-
165,134	1,387,866	1,553,000	116,032
-	-	-	904,481
3,035,856	3,120,960	6,156,816	971,230
(6,958,051)	5,844,528	(1,113,523)	-
195,018,774	10,353,354	205,372,128	19,053,720
(21,804,535)	(16,053,513)	(37,858,048)	7,430,144
(372,294,355)	564,591,003	192,296,648	15,374,998
\$ (394,098,890)	\$ 548,537,490	\$ 154,438,600	\$ 22,805,142

(concluded)

**CITY OF SHREVEPORT, LOUISIANA
BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2020**

	General	Debt Service	2014 General Obligation Bonds	Community Development	Other Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 22,223,243	\$ 8,746,678	\$ 10,862,069	\$ 200	\$ 25,697,638	\$ 67,529,828
Investments	-	-	-	-	-	-
Property taxes receivable, net	3,462,681	5,285,124	-	-	-	8,747,805
Franchise taxes receivable	1,953,225	-	-	-	-	1,953,225
Accounts receivable, net	666,531	-	-	41,564	2,306,419	3,014,514
Due from other governments	18,510,658	19,684	-	2,257,282	661,297	21,448,921
Due from other funds	174,396	36,047,861	9,262,540	-	147,177	45,631,974
Inventories	1,618,397	-	-	-	-	1,618,397
Notes receivable, net	-	-	-	4,990,910	-	4,990,910
Assets held for resale	-	-	-	-	196,065	196,065
Restricted assets	-	-	-	-	-	-
Total assets	<u>\$ 48,609,131</u>	<u>\$ 50,099,347</u>	<u>\$ 20,124,609</u>	<u>\$ 7,289,956</u>	<u>\$ 29,008,596</u>	<u>\$ 155,131,639</u>
LIABILITIES						
Liabilities:						
Accounts payable	\$ 875,328	\$ -	\$ 39,252	\$ 1,147,308	\$ 273,607	\$ 2,335,495
Accrued liabilities	1,082,642	-	-	-	11,102	1,093,744
Due to other governments	444,412	-	-	-	975	445,387
Due to other funds	-	-	-	1,965,848	147,177	2,113,025
Unearned revenue	679,253	-	-	4,990,910	-	5,670,163
Deposits and other	1,707,993	-	-	-	-	1,707,993
Notes payable	-	-	-	404,000	-	404,000
Items held in escrow	-	-	-	11,816	-	11,816
Total liabilities	<u>4,789,628</u>	<u>-</u>	<u>39,252</u>	<u>8,519,882</u>	<u>432,861</u>	<u>13,781,623</u>
DEFERRED INFLOWS OF RESOURCES						
Unavailable revenue-property taxes	1,073,879	568,586	-	-	-	1,642,465
Total deferred inflows of resources	<u>1,073,879</u>	<u>568,586</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,642,465</u>
FUND BALANCES						
Nonspendable:						
Inventories	1,618,394	-	-	-	-	1,618,394
Endowments	14,719	-	-	-	-	14,719
Restricted for:						
Debt service	-	49,530,761	-	-	-	49,530,761
Community development	-	-	-	-	-	-
Streets	-	-	-	-	4,611,987	4,611,987
Capital projects	-	-	20,085,357	-	19,248,976	39,334,333
Other purposes	-	-	-	-	4,714,772	4,714,772
Assigned to:						
Purchases on order - materials and supplies	7,037,613	-	-	-	-	7,037,613
Unassigned	34,074,898	-	-	(1,229,926)	-	32,844,972
Total fund balance	<u>42,745,624</u>	<u>49,530,761</u>	<u>20,085,357</u>	<u>(1,229,926)</u>	<u>28,575,735</u>	<u>139,707,551</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 48,609,131</u>	<u>\$ 50,099,347</u>	<u>\$ 20,124,609</u>	<u>\$ 7,289,956</u>	<u>\$ 29,008,596</u>	<u>\$ 155,131,639</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION
DECEMBER 31, 2020**

Fund balances - total governmental funds		\$ 139,707,551
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Governmental capital assets	1,100,960,372	
Less accumulated depreciation	<u>(524,458,335)</u>	576,502,037
Some of the City's property taxes will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the governmental funds.		
		1,642,465
Long-term liabilities including bonds payable are not due and payable in the current period and therefore are not reported in the governmental funds. Long-term liabilities at year-end consist of:		
Bonds, notes, and loans payable	(144,629,467)	
Unamortized bond discount	4,278	
Deferred outflow charge on refunding	2,028,063	
Deferred inflow charge on refunding	(1,528,692)	
Unamortized bond premium	(17,381,028)	
Accrued interest payable	(2,549,753)	
Compensated absences	<u>(7,253,762)</u>	(171,310,361)
Net pension liability and deferred inflows and outflows for pensions		(325,737,574)
Total OPEB liability and deferred inflows for OPEB		(562,142,273)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities.		
		<u>(52,760,735)</u>
Net position of governmental activities.		<u>\$ (394,098,890)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	General	Debt Service	2014 General Obligation Bonds	Community Development	Other Governmental Funds	Total Governmental Funds
REVENUES						
Taxes:						
Property	\$ 28,956,986	\$ 14,252,596	\$ -	\$ -	\$ -	\$ 43,209,582
Sales	128,120,834	-	-	-	-	128,120,834
Franchise	8,248,537	-	-	-	6,946,461	15,194,998
Licenses and permits	8,675,010	-	-	-	-	8,675,010
Intergovernmental	26,841,368	1,399,673	-	3,947,463	3,183,347	35,371,851
Charges for services	23,763,786	-	-	-	-	23,763,786
Fines and forfeitures	1,157,037	-	-	-	-	1,157,037
Gaming	-	-	-	-	5,200,939	5,200,939
Investment earnings	11,984	33,238	80,446	-	29,110	154,778
Miscellaneous	420,393	-	208,800	235,574	1,818,741	2,683,508
Total revenues	<u>226,195,935</u>	<u>15,685,507</u>	<u>289,246</u>	<u>4,183,037</u>	<u>17,178,598</u>	<u>263,532,323</u>
EXPENDITURES						
Current:						
General government	43,895,616	-	-	-	-	43,895,616
Public safety	116,495,633	-	-	-	1,561,533	118,057,166
Public works	20,631,233	-	-	-	-	20,631,233
Culture and recreation	15,096,922	-	-	65,000	70,422	15,232,344
Health and welfare	-	-	-	262,314	-	262,314
Community development	-	-	-	4,611,624	-	4,611,624
Economic development	-	-	-	324,979	1,375,561	1,700,540
Economic opportunity	-	-	-	1,502,795	-	1,502,795
Debt service:						
Principal	-	11,060,719	-	-	-	11,060,719
Interest and other charges	-	7,413,663	-	-	-	7,413,663
Bond issuance costs	-	-	-	-	-	-
Capital outlay	-	-	145,073	-	4,455,185	4,600,258
Total expenditures	<u>196,119,404</u>	<u>18,474,382</u>	<u>145,073</u>	<u>6,766,712</u>	<u>7,462,701</u>	<u>228,968,272</u>
Excess (deficiency) of revenues over (under) expenditures	30,076,531	(2,788,875)	144,173	(2,583,675)	9,715,897	34,564,051
OTHER FINANCING SOURCES (USES)						
Transfers in	9,867,700	2,313,270	279,934	967,600	2,902,669	16,331,173
Transfers out	(7,884,966)	-	(2,018,069)	-	(12,621,767)	(22,524,802)
Total other financing sources and (uses)	<u>1,982,734</u>	<u>2,313,270</u>	<u>(1,738,135)</u>	<u>967,600</u>	<u>(9,719,098)</u>	<u>(6,193,629)</u>
Net change in fund balances	32,059,265	(475,605)	(1,593,962)	(1,616,075)	(3,201)	28,370,422
Fund balances-beginning	10,686,359	50,006,366	21,679,319	386,149	28,578,936	111,337,129
Fund balances-ending	<u>\$ 42,745,624</u>	<u>\$ 49,530,761</u>	<u>\$ 20,085,357</u>	<u>\$ (1,229,926)</u>	<u>\$ 28,575,735</u>	<u>\$ 139,707,551</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2020

Net change in fund balances - total funds \$ 28,370,422

Amounts reported for governmental activities in the Statement of Activities are different because: Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital outlay	6,426,208	
Disposals	126,094	
Depreciation expense	<u>(23,150,440)</u>	(16,598,138)

Revenues reported in the Statement of Activities which are not reported in governmental funds because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues.

Property taxes		(709,856)
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The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long-term debt and related items is as follows:

Principal payments		11,060,719
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The changes in other long-term assets and liabilities are reported in the Statement of Activities but do not affect current financial resources of governmental funds. The changes are as follows:

Net pension liability and deferred inflows and outflows for pensions	1,117,238	
Total OPEB liability and deferred inflows for OPEB	<u>(36,182,443)</u>	(35,065,205)

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. These expenses consist of:

Amortization of deferred outflow charge on refunding	(191,644)	
Amortization of deferred inflow charge on refunding	213,306	
Amortization of certificate of indebtedness discount	(2,139)	
Amortization of certificate of indebtedness premium	218,518	
Amortization of bond premiums	1,628,000	
Decrease in accrued interest	(147,109)	
Decrease in compensated absences	<u>2,727,205</u>	4,446,137

Internal service funds are used by management to charge the costs of certain activities to individual funds. The change in net position of the internal service funds is reported with governmental activities.

(13,308,614)

Change in net position of governmental activities.

\$ (21,804,535)

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31, 2020**

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
ASSETS							
Current Assets:							
Cash and cash equivalents	\$ 5,723,707	\$ 48,998,010	\$ 222,167	\$ -	\$ 3,763,915	\$ 58,707,799	\$ 12,237,784
Investments	-	-	-	-	-	-	997,568
Receivables, net	798,348	13,984,731	220,523	115,308	2,008,994	17,127,904	2,918,400
Interest Receivable	-	-	-	-	-	-	25,141
Due from other funds	-	-	-	-	-	-	-
Due from other governments	1,328,968	-	-	-	316,976	1,645,944	-
Inventories	61,077	2,296,119	44,652	33,846	912,170	3,347,864	-
Prepaid items	-	-	32,679	88,825	140,794	262,298	1,372,654
Total current assets	7,912,100	65,278,860	520,021	237,979	7,142,849	81,091,809	17,551,547
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	5,093,128	235,828,755	-	469,500	-	241,391,383	-
Investments	-	2,159,842	-	-	-	2,159,842	-
Prepaid items	142,914	2,783,945	-	-	-	2,926,859	-
Total restricted assets	5,236,042	240,772,542	-	469,500	-	246,478,084	-
Capital Assets:							
Land	37,627,729	996,201	6,147,743	-	7,021,393	51,793,066	-
Buildings	75,187,678	-	88,822,703	46,534,825	14,581,766	225,126,972	-
Improvements other than buildings	141,793,148	-	3,553,819	1,094,230	1,958,670	148,399,867	-
Equipment	7,503,933	21,664,438	8,168,114	9,589,449	33,780,285	80,706,219	-
Distribution and collection systems	-	1,030,794,784	-	-	-	1,030,794,784	-
Construction in progress	9,560,220	236,093,990	-	-	639,337	246,293,547	-
Less accumulated depreciation	(133,998,505)	(351,091,229)	(36,977,615)	(19,096,460)	(26,906,306)	(568,070,115)	-
Total capital assets (net of accumulated depreciation)	137,674,203	938,458,184	69,714,764	38,122,044	31,075,145	1,215,044,340	-
Total noncurrent assets	142,910,245	1,179,230,726	69,714,764	38,591,544	31,075,145	1,461,522,424	-
Total assets	150,822,345	1,244,509,586	70,234,785	38,829,523	38,217,994	1,542,614,233	17,551,547
DEFERRED OUTFLOWS OF RESOURCES							
Deferred amount on refunding	2,712,091	2,125,794	-	1,502,818	-	6,340,703	-
Deferred outflow OPEB	1,706,207	7,423,498	-	-	419,069	9,548,774	-
Deferred pension	668,408	2,748,378	-	-	114,540	3,531,326	-
Total deferred outflows of resources	\$ 5,086,706	\$ 12,297,670	\$ -	\$ 1,502,818	\$ 533,609	\$ 19,420,803	\$ -

(continued)

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
LIABILITIES							
Current Liabilities:							
Accounts payable	\$ 553,934	\$ 3,489,489	\$ 576,262	\$ 225,593	\$ 884,045	\$ 5,729,323	\$ 98,598
Accrued liabilities	1,562,288	5,533,811	64,030	120,526	178,268	7,458,923	-
Accrued interest payable	552,778	2,600,462	-	356,130	-	3,509,370	-
Due to other funds	-	-	-	9,262,539	4,645,372	13,907,911	22,031,815
Unearned revenue	147,774	-	-	-	202,207	349,981	-
Customer deposits	162,040	414,351	198,106	17,032	-	791,529	-
Compensated absences	357	627	-	-	207,141	208,125	-
Claims and judgments	-	-	-	-	-	-	16,577,353
Leases payable	-	-	-	-	-	-	-
Revenue bonds and notes payable, net	1,790,000	19,534,946	-	2,158,600	-	23,483,546	-
Total current liabilities	4,769,171	31,573,686	838,398	12,140,420	6,117,033	55,438,708	38,707,766
Noncurrent Liabilities:							
Accrued liabilities	-	70,554	-	-	-	70,554	-
Claims and judgments	-	-	-	-	-	-	31,580,442
Compensated absences	176,363	520,273	-	-	217,837	914,473	24,075
Leases payable	-	-	-	-	-	-	-
Landfill closure	-	-	-	-	7,920,691	7,920,691	-
Total OPEB liability	9,735,775	42,359,160	-	-	2,391,243	54,486,178	-
Net pension liability	11,099,763	45,640,314	-	-	1,902,090	58,642,167	-
Derivative instrument liability	-	-	-	-	-	-	-
Revenue bonds and notes payable, net	23,344,526	770,762,525	-	32,029,755	-	826,136,806	-
Total noncurrent liabilities	44,356,427	859,352,826	-	32,029,755	12,431,861	948,170,869	31,604,517
Total liabilities	49,125,598	890,926,512	838,398	44,170,175	18,548,894	1,003,609,577	70,312,283
DEFERRED INFLOWS OF RESOURCES							
Deferred OPEB	948,328	4,126,060	-	-	232,923	5,307,311	-
Deferred pensions	867,025	3,565,056	-	-	148,576	4,580,657	-
Total deferred inflows of resources	1,815,353	7,691,116	-	-	381,499	9,887,968	-
NET POSITION (DEFICIT)							
Net investment in capital assets	105,796,385	358,189,628	69,714,764	3,933,689	31,075,146	568,709,612	-
Restricted for debt service	3,960,404	-	-	-	-	3,960,404	-
Unrestricted (deficit)	(4,788,689)	-	(318,377)	(7,771,523)	(11,253,936)	(24,132,526)	(52,760,736)
Total net position (deficit)	\$ 104,968,100	\$ 358,189,628	\$ 69,396,387	\$ (3,837,834)	\$ 19,821,210	\$ 548,537,490	\$ (52,760,736)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
OPERATING REVENUES							
Charges for services	\$ 9,632,836	\$ 92,402,032	\$ 926,314	\$ 7,275,316	\$ 15,783,596	\$ 126,020,094	\$ 45,601,130
Miscellaneous	195,119	953,321	13,667	52,655	825,475	2,040,237	2,374,732
Total operating revenues	9,827,955	93,355,353	939,981	7,327,971	16,609,071	128,060,331	47,975,862
OPERATING EXPENSES							
Personal services	6,663,948	20,750,651	923,098	-	15,123,192	43,460,889	484,297
Contractual services and other expenses	2,045,974	18,559,248	855,068	5,522,296	17,149,595	44,132,181	6,715,636
Utilities	888,100	4,076,220	532,646	626,798	406,705	6,530,469	-
Repairs and maintenance	308,341	2,450,456	313,465	499,860	(33,270)	3,538,852	-
Materials and supplies	245,132	7,280,213	48,834	-	2,640,564	10,214,743	7,495
Claims	-	-	-	-	-	-	54,087,406
Depreciation	6,328,092	19,493,146	2,038,315	1,807,190	3,437,420	33,104,163	-
Total operating expenses	16,479,587	72,609,934	4,711,426	8,456,144	38,724,206	140,981,297	61,294,834
Operating income (loss)	(6,651,632)	20,745,419	(3,771,445)	(1,128,173)	(22,115,135)	(12,920,966)	(13,318,972)
NONOPERATING REVENUES (EXPENSES)							
Investment earnings (loss)	17,696	1,378,810	(150)	-	(8,345)	1,388,011	10,356
Interest expense	(1,661,502)	(29,191,539)	-	(1,492,137)	-	(32,345,178)	-
Intergovernmental	-	-	-	-	2,312,086	2,312,086	-
Passenger facility charges	785,378	-	-	-	-	785,378	-
Bond issuance costs	-	(519,362)	-	-	-	(519,362)	-
Gain / (Loss) on disposal of capital assets	-	(4,210)	-	(19,343)	(30,197)	(53,750)	-
Net nonoperating revenues (expenses)	(858,428)	(28,336,301)	(150)	(1,511,480)	2,273,544	(28,432,815)	10,356
Income (loss) before contributions and transfers	(7,510,060)	(7,590,882)	(3,771,595)	(2,639,653)	(19,841,591)	(41,353,781)	(13,308,616)
Capital contributions	8,392,498	1,601,118	-	-	9,113,027	19,106,643	-
Transfers in	78,400	2,046,983	1,789,000	-	3,914,245	7,828,628	-
Transfers out	-	(1,635,000)	-	-	-	(1,635,000)	-
Change in net position	960,838	(5,577,781)	(1,982,595)	(2,639,653)	(6,814,319)	(16,053,510)	(13,308,616)
Total net position (deficit)-beginning of year	104,007,262	363,767,409	71,378,982	(1,198,181)	26,635,529	564,591,000	(39,452,120)
Total net position (deficit)-ending	\$ 104,968,100	\$ 358,189,628	\$ 69,396,387	\$ (3,837,834)	\$ 19,821,210	\$ 548,537,490	\$ (52,760,736)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Cash flows from operating activities:							
Receipts from customers	\$ 12,142,553	\$ 90,117,487	\$ 1,182,646	\$ 7,405,723	\$ 16,075,475	\$ 126,923,884	\$ 54,614,836
Payments to suppliers	(4,212,899)	(54,534,360)	(2,070,015)	(4,403,640)	(14,171,583)	(79,392,497)	(6,951,718)
Payments to employees	(4,646,372)	(14,395,337)	(961,711)	-	(15,441,510)	(35,444,930)	(475,739)
Internal activity - receipts from other funds	-	-	-	-	-	-	-
Claims	-	-	-	-	-	-	(44,656,112)
Other receipts	195,119	953,321	13,667	52,655	825,475	2,040,237	-
Other payments	-	-	-	-	-	-	-
Net cash provided by (used in) operating activities	3,478,401	22,141,111	(1,835,413)	3,054,738	(12,712,143)	14,126,694	2,531,267
Cash flows from noncapital financing activities:							
Cash bond	-	-	-	-	-	-	-
Transfers out	-	(1,635,000)	-	-	-	(1,635,000)	-
Intergovernmental	-	-	-	-	2,312,086	2,312,086	-
Transfers in	78,400	2,046,983	1,789,000	-	3,914,245	7,828,628	-
Interest expense on operations	-	-	-	-	-	-	-
Net cash provided by (used in) noncapital financing activities	78,400	411,983	1,789,000	-	6,226,331	8,505,714	-
Cash flows from capital and related financing activities:							
Acquisition and construction of capital assets	(10,560,798)	(26,756,128)	-	(262,925)	(2,628,451)	(40,208,302)	-
Principal paid on debt	(2,810,000)	(14,186,301)	-	(1,394,301)	-	(18,390,602)	-
Interest paid on debt	(1,175,932)	(30,987,825)	-	(1,397,512)	-	(33,561,269)	-
Capitalized lease payment	-	-	-	-	-	-	-
Proceeds from bond issuance	-	44,446,977	-	-	-	44,446,977	-
Payment of bond issuance cost	-	(519,362)	-	-	-	(519,362)	-
Payment used in refunded revenue bonds issued	-	-	-	-	-	-	-
Payment of bonds prepaid insurance	-	-	-	-	-	-	-
Capital grants	8,392,498	-	-	-	9,113,027	17,505,525	-
Contributed capital by others	-	-	-	-	-	-	-
Passenger facility charges	785,378	-	-	-	-	785,378	-
Net cash provided by (used in) capital and related financing activities	(5,368,854)	(28,002,639)	-	(3,054,738)	6,484,576	(29,941,655)	-
Cash flows from investing activities:							
Purchase of investments	-	-	-	-	-	-	(997,568)
Proceeds from sale and maturity of investments	-	-	-	-	-	-	992,039
Interest on investments	17,696	1,378,810	(150)	-	(8,341)	1,388,015	16,115
Net cash provided by (used in) investing activities	17,696	1,378,810	(150)	-	(8,341)	1,388,015	10,586
Net increase (decrease) in cash and cash equivalents	(1,794,357)	(4,070,735)	(46,563)	-	(9,577)	(5,921,232)	2,541,853
Cash and cash equivalents, beginning of year	12,611,192	291,057,342	268,730	469,500	3,773,493	308,181,257	9,695,931
Cash and cash equivalents, end of year	\$ 10,816,835	\$ 286,986,607	\$ 222,167	\$ 469,500	\$ 3,763,916	\$ 302,260,025	\$ 12,237,784
							(continued)

(continued)

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

A reconciliation of the cash and cash equivalents per this statement to the Statement of Net Position follows:

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Current Assets:							
Cash and cash equivalents	\$ 5,723,707	\$ 48,998,010	\$ 222,167	\$ -	\$ 3,763,915	\$ 58,707,799	
Investments	-	-	-	-	-	-	
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	5,093,128	235,828,755	-	469,500	-	241,391,383	
Investments	-	2,159,842	-	-	-	2,159,842	
	<u>\$ 10,816,835</u>	<u>\$ 286,986,607</u>	<u>\$ 222,167</u>	<u>\$ 469,500</u>	<u>\$ 3,763,915</u>	<u>\$ 302,259,024</u>	
	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:							
Operating income (loss)	\$ (6,651,632)	\$ 20,745,419	\$ (3,771,445)	\$ (1,128,173)	(22,115,135)	\$ (12,920,966)	\$ (13,318,972)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation	6,328,092	19,493,146	2,038,315	1,807,190	3,437,420	33,104,163	-
(Increase) Decrease in assets:							
Receivables	2,442,617	(2,240,341)	358,647	200,896	176,341	938,160	873,819
Inventories	26,943	(83,444)	17,076	(325)	(88,863)	(128,613)	-
Deferred outflows for pensions and OPEB	(977,734)	(4,144,308)	-	-	(205,430)	(5,327,472)	-
Prepaid items	24,555	137,967	(1,918)	82,571	5,589	248,764	(189,856)
Increase (Decrease) in liabilities:							
Accounts payable	(1,082,498)	(18,370,236)	(335,160)	(308,156)	(270,089)	(20,366,139)	(274,753)
Accrued liabilities	305,648	(3,852,510)	(9,178)	(313,761)	(292,380)	(4,162,181)	-
Total OPEB liability	2,887,426	11,361,367	-	-	589,047	14,837,840	-
Net pension liability	10,667	(1,419,382)	-	-	(597,629)	(2,006,344)	-
Landfill closure	-	-	-	-	4,441,050	4,441,050	-
Deferred inflows for pensions	(120,952)	(627,701)	-	-	(74,134)	(822,787)	-
Deferred inflows for OPEB	183,690	665,065	-	-	31,702	880,457	-
Due to other funds	-	-	-	2,784,985	2,244,559	5,029,544	5,955,011
Unearned revenue	67,242	-	-	-	22,513	89,755	-
Customers' deposits	(142)	(44,204)	(102,315)	(70,489)	-	(217,150)	-
Claims and judgments	-	-	-	-	-	-	9,477,460
Compensated absences	34,479	520,273	(29,435)	-	(16,704)	508,613	8,558
Total adjustments	<u>10,130,033</u>	<u>1,395,692</u>	<u>1,936,032</u>	<u>4,182,911</u>	<u>9,402,992</u>	<u>27,047,660</u>	<u>15,850,239</u>
Net cash provided by (used in) operating activities	<u>\$ 3,478,401</u>	<u>\$ 22,141,111</u>	<u>\$ (1,835,413)</u>	<u>\$ 3,054,738</u>	<u>\$ (12,712,143)</u>	<u>\$ 14,126,694</u>	<u>\$ 2,531,267</u>

(concluded)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
DECEMBER 31, 2020

	<u>Employee Retirement Funds</u>
ASSETS	
Cash and cash equivalents	\$ 916,167
Receivables:	-
Interest and dividends receivable	56,925
Accounts receivable	-
Prepaid items	344,789
Investments, at fair value	230,389,960
Other assets:	-
Cash surrender value of life insurance policies	<u>2,017,163</u>
Total assets	<u>233,725,004</u>
LIABILITIES	
Due to other funds	7,579,222
Accrued liabilities	975
Employees' deposits held in escrow	<u>1,449,515</u>
Total liabilities	<u>9,029,712</u>
Net position restricted for pensions	<u>\$ 224,695,292</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Employee Retirement Funds
ADDITIONS	
Contributions:	
Employer	\$ 12,684,489
Plan members	<u>5,813,031</u>
Total contributions	<u>18,497,520</u>
Investment earnings:	
Net appreciation in fair value of investments	19,614,789
Interest	52,703
Dividends	<u>447,684</u>
Total investment earnings	<u>20,115,176</u>
Less investment expense	<u>1,129,367</u>
Net investment income	<u>18,985,809</u>
Life insurance proceeds	1,100,000
Miscellaneous	<u>555</u>
Total additions	<u>38,583,884</u>
DEDUCTIONS	
Benefits	33,166,726
Refund of member contribution	1,185,426
Administrative expenses	113,401
Life insurance premiums	<u>1,139,148</u>
Total deductions	<u>35,604,701</u>
Change in net position	2,979,183
Net position restricted for pensions	
Beginning of year	221,716,109
End of year	<u>\$ 224,695,292</u>

The accompanying notes are an integral part of the financial statements.



Notes to Financial Statements

NOTES TO THE FINANCIAL STATEMENTS

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NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies**

The accounting policies of the City of Shreveport conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. The Financial Reporting Entity

The City of Shreveport (the "City") was incorporated in 1839, under the provisions of Louisiana R.S. 33:1. In May of 1978, the present City Charter was adopted, which established a mayor-council form of government. The City provides a full range of municipal services as authorized by the charter. These include police and fire protection, emergency medical services, public works (streets and waste collection), public improvements, water and sewer services, parks and recreation, planning and zoning, public transportation, social, cultural, and general administrative services.

The basic criterion for determining whether another governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization, or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government and there is a financial benefit/burden relationship should be included in its reporting entity.

The financial statements present the City of Shreveport (the primary government) and its component units. The operations of the Shreveport Municipal and Regional Airports and the Shreveport Area Transit System are included as a part of the primary government. The discrete component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. There are no blended component units in the City.

Discretely Presented Component Units

The component units' column in the government-wide financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

City Court

The City Court has jurisdiction over all violations of City ordinances and state misdemeanor cases. The Court was created by special legislative act. Their jurisdiction includes the incorporated area of the City of Shreveport plus the fourth ward of Caddo Parish. City judges are elected and cannot be removed by City officials. The City Court is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve its budget which comes from the General Fund. There are certain funds collected by the City Court, pursuant to state statute, which are under the control of the court. The City Court serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish. Its administrative office is located at 1244 Texas Avenue, Shreveport, Louisiana 71101.

City Marshal

The City Marshal is the executive officer of the City Court. The Marshal has the power of a sheriff in the execution of the court's orders and mandates in making requests and preserving the peace. The City Marshal is an elected official. The City Marshal is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve the budget which comes from the General Fund. Certain funds are collected such as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish. Its administrative office is located at 1244 Texas Avenue, Shreveport, Louisiana 71101.

Downtown Development Authority

The Downtown Development Authority was established by an ordinance of the City of Shreveport to provide for the revitalization of downtown Shreveport. Its purpose is to coordinate the efforts of the public and private sectors for the economic and overall development of the Downtown Development District. The Downtown Development District is a special taxing district within the City of Shreveport created by an act of the State legislature. The City Council appoints the seven voting members of the Authority. The Authority must submit to the City Council its proposals, programs and recommendations for the levy of special ad valorem taxes. The City has the ability to modify or approve the budget of the Authority and its plan of work. The Authority's governing body is not substantively the same as the City's. The Authority provides services for a limited area of the City of Shreveport, which consists basically of the downtown area. Its administrative office is located at 416 Cotton Street, Shreveport, Louisiana 71101.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)****Metropolitan Planning Commission**

The Metropolitan Planning Commission is responsible for the orderly, physical development of the City of Shreveport and the surrounding planning area. The Commission makes recommendations to the City Council and the Parish Commission. The Metropolitan Planning Commission consists of nine members with four appointed by both the City of Shreveport and the Caddo Parish Commission and one member elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the authority to modify and approve its budget. The Metropolitan Planning Commission is fiscally dependent on the City and there is a financial benefit/burden relationship due to the General Fund subsidy of the majority of their operating budget. The Metropolitan Planning Commission serves the citizenry of the City of Shreveport. Its administrative office is located at 505 Travis Street, Suite 440, Shreveport, Louisiana 71101.

The Metropolitan Planning Commission does not issue separate financial statements. The government-wide financial statements are presented within the basic financial statements. The fund financial statements are included as supplementary information within the section entitled Discretely Presented Component Unit. Complete financial statements of the other individual component units may be obtained from their respective administrative offices.

Shreveport Home Mortgage Authority

The Shreveport Home Mortgage Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to undertake various programs to assist in the financing of housing for persons of low to moderate income in the City of Shreveport. There are five trustees that are appointed by the City Council for terms of five years. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust it shall receive the residual assets of the trust. The City cannot access the organization's funds at will, although there is some ability to access them at the discretion of the Authority. The City is financially accountable since it appoints all of the governing body and there is a potential for the Shreveport Home Mortgage Authority to provide specific financial benefits to the City. The Shreveport Home Mortgage Authority serves the citizenry of the City of Shreveport. Its administrative office is located at 1215 Hawn Avenue, Shreveport, Louisiana 71107.

Shreve Memorial Library

The Shreve Memorial Library (the "Library"), a parish-wide system, was established in compliance with the provisions of Louisiana Revised Statute 25:211 and created by an agreement between the City and Caddo Parish Commission (the "Commission" or "Parish") and established as a joint city-parish public library. Under the City of Shreveport's City Charter Section 8.05, the Library is under control of a Board of Trustees, which shall have all of the powers and duties conferred on boards of control of joint city-parish public libraries by the laws of the state. The Library is fiscally dependent on both the City and the Parish; however, the City appoints the majority of the Board members and indirectly controls the financial operations of the Library. The City provides the accounting, payroll, purchasing, cash management, and some legal services (contract review) to support the Library's infrastructure and operations creating a financial benefit/burden relationship. Its administrative office is located at 885 Bert Kouns Industrial Loop, Shreveport, Louisiana 71118.

Related Organization**Shreveport Housing Authority**

The Authority was created by State statute and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Authority is fiscally independent and no financial benefit or burden relationship exists with the City. Therefore, it is not included in the City's financial statements.

Jointly Governed Organization**Caddo-Shreveport Sales and Use Tax Commission**

The Caddo-Shreveport Sales and Use Tax Commission is an independent agency which collects sales taxes. It is legally separate from the City. The Commission is a jointly governed organization. The City does not retain an ongoing financial interest or responsibility in its operations. It is not included in the City's financial statements.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)****B. Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable. Fiduciary funds and fiduciary component units have not been included in the government-wide financial statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function of governmental activities and different business-type activities are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or program. Program revenues include 1) fees, fines, and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For property taxes, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For revenues other than property taxes, the City considers them to be available if they are collected within 90 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, and interest associated with the current period are all considered to be susceptible to accrual and so have been recognized as revenues of the current period. All other revenue items except landfill fees are considered to be measurable and available only when cash is received by the government.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The 2014 General Obligation Bonds Fund accounts for proceeds of bonds issued for the purpose of constructing, acquiring and improving the water and sewer system, parks and recreation, police, fire, finance and streets and drainage.

The Community Development Fund accounts for the City's activities and grants in its community development programs and initiatives.

The City reports the following major proprietary funds:

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

The Water and Sewerage Fund accounts for the activities involved in operating the sewerage treatment plant, sewerage pumping stations and collection systems, and the water distribution system.

The Municipal and Regional Airports Fund accounts for the activities involved in operating the City's two airports.

The Convention Center Fund accounts for the conventions, conferences, and rentals of the convention center.

The Convention Center Hotel Fund accounts for the activities involved in the operations of the hotel, which is separately operated and adjacent to the convention center.

Additionally, the City reports the following fund types:

Internal Service Funds account for health care and risk management services provided to other departments on a cost reimbursement basis.

The Fiduciary Funds account for the activities of the Firemen's Pension and Relief Fund, the Policemen's Pension and Relief Fund, and the Employees' Retirement System, which accumulate resources for pension benefit payments to qualified employees.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewerage function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. The City does not use an indirect cost allocation system; however, the General Fund charges certain funds an administrative overhead charge based on a cost allocation plan. This is eliminated like a reimbursement and reduces the revenue and expense in the General Fund.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available, it is the City's policy for the government-wide and proprietary fund financial statements to use restricted – net position first, followed by unrestricted – net position.

Use of Estimates – The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows, liabilities, deferred inflows, and disclosure of contingent assets and liabilities at the date of the financial statements along with reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from estimates.

D. Assets, liabilities, deferred outflows/inflows of resources, and net position/fund balance

1. Cash, Cash Equivalents and Investments

The City maintains a pooled cash and investment account that is available for use by all funds, except those restricted by state statutes or other legal requirements. Each fund's positive equity in the pooled cash and investment account is presented as cash and cash equivalents and investments on the balance sheet or statement of net position. Negative equity balances have been reclassified and are reflected as due to/from other funds. Interest income and expense are allocated to the various funds based upon their average daily equity balances.

Investments are reported at fair value based on quoted market prices. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Interest is accrued as earned. For purposes of the Statement of Cash Flows, the City considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents. These cash equivalents are included in investments in the Statement of Net Position.

The City has investment policies for the primary government and its fiduciary funds. The fiduciary funds are the Employees' Retirement System, the Policemen's Pension and Relief Fund, and the Firemen's Pension and Relief Fund.

The primary government's investments are made in accordance with Louisiana Revised Statutes and are further defined in the City's investment policy which has been approved by the Mayor and Chief Administrative Officer and implements Section 26-55 of the City Code.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)**

The State authorized investments are as follows:

- 1) U.S. Treasury obligations
- 2) U.S. government agencies
- 3) U.S. government instrumentalities
- 4) Collateralized repurchase agreements
- 5) Collateralized certificates of deposit with Louisiana domiciled institutions
- 6) Collateralized interest bearing bank accounts
- 7) Mutual or trust funds which are registered with the Securities and Exchange Commission which have underlying investments consisting of and limited to securities of the U.S. government or its agencies
- 8) Guaranteed investment contracts issued by a bank, financial institution, insurance company or other entity having one of the two highest short-term rating categories of either Standard and Poor's Corporation or Moody's Investors Service
- 9) Investment grade (A-1/P-1) commercial paper of domestic U.S. corporations
- 10) Louisiana Asset Management Pool (LAMP)
- 11) Any other investments allowed by state statute for local governments

LAMP, a local government investment pool, is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost and fair value. For purposes of determining participants' shares, investments are valued at amortized cost. The fair value of the participants' position is the same as the value of the pool shares. LAMP is designed to be highly liquid to give its participants immediate access to their account balances.

In addition to the above types of securities, the Employees' Retirement System is authorized by a separate investment policy in accordance with Article II, Chapter 66 of the City Code of Ordinances to invest in the following with a mix of 60% equities and 40% fixed:

- 1) Domestic securities registered with the Securities and Exchange Commission and traded on a recognized U.S. stock exchange or over-the-counter market. Equity securities include common stocks, real estate securities and securities convertible into common stock of U.S.-based companies. Individual convertible securities should be rated "B" or higher at the time of purchase.
- 2) International securities registered (or filed) with the Securities and Exchange Commission and traded on a recognized national exchange or over-the-counter market. Non-U.S. dollar denominated equity securities traded on recognized exchanges or over-the-counter markets outside the U.S. may also be purchased.
- 3) Fixed income securities in the form of bonds, notes, securitized mortgages, collateralized mortgage obligations, asset-backed securities, taxable municipal bonds, and preferred stock. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA" at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA". The maximum effective maturity of any single issue should not exceed 30 years.
- 4) Cash reserves shall be held in the custodians' money market funds, short-term maturity treasury securities or high quality money market instruments.

NOTES TO THE FINANCIAL STATEMENTS**I. Summary of Significant Accounting Policies (continued)**

The Policemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 55% equity, 35% fixed and 10% alternative investments.

The Firemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 60% equity and 40% fixed.

2. Receivables and Payables

All outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Within the City's Water and Sewerage Fund, an estimated amount has been recorded for services rendered, but not yet billed, as of the close of the year. The receivable was computed by taking the cycle billings the City sent to its customers in January and prorating the amount of days applicable to the current year. All trade and property tax receivables are shown net of an allowance for uncollectible accounts.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first in, first out (FIFO) method. Inventory in the General Fund consists of materials and supplies held for consumption. Inventories in the Enterprise Funds consist of pipes, meters, fittings and valves, repair materials, spare parts, and items held for sale at the Municipal Golf Courses. Inventories are accounted for using the consumption method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Restricted Assets

Certain proceeds of the general obligation bonds and the enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants. The bond construction funds are used to report those proceeds of bond issuances that are restricted for use in construction. The bond and interest sinking funds are used to segregate resources accumulated for debt service payments over the next twelve months. The debt service reserve funds are used to report resources set aside to make up potential future deficiencies in the revenue bond current debt service account.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, donated works of art and similar items are recorded at acquisition value rather than fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are charged to expense or expenditures as incurred.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

There was no interest expense capitalized in 2020.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings	10-50
Improvements other than buildings	10-50
Infrastructure	20-75
Distribution and collection systems	10-50
Equipment	3-20

6. Compensated Absences

The City has two systems of compensated absences: Civil Service (Police and Fire) and all other employees.

Non-Civil Service:

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the City does not have a policy to pay any amounts when employees separate from service with the City. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Vacation earned is based on the number of years of services as follows:

Total Employment	Days Earned Per Year
Less than five years	10
Five to ten years	12
Ten to fifteen years	15
Fifteen to twenty years	18
Twenty or more years	21

For classified employees, a maximum of 240 hours of accrued vacation leave can be vested and carried forward to succeeding calendar years. For non-classified employees, the maximum is 320 hours. All accrued sick leave credited to an employee can be carried forward to succeeding calendar years without limitation. Accumulated sick leave is forfeited at the time an employee terminates employment; however, accumulated sick leave is counted as creditable service at retirement if the employee has accumulated at least 175 hours.

Civil Service:

The Fire and Police Departments have leave policies that are subject to state Civil Service.

Fire:

No employee shall be granted more compensatory time than they can be reasonably expected to use within a short period of time, and in no event shall an employee accrue and carry more than 240 hours of compensatory time.

Vacation Time:

Vacation is accrued based on the employee's anniversary date as follows:

Anniversary	Days entitled
1-5	18
6-9	21
10-14	27
15 and on	30

NOTES TO THE FINANCIAL STATEMENTS
I. Summary of Significant Accounting Policies (continued)
Holiday Time/Leave:

Holiday time/leave is based on the employees' division as follows:

<u>Division</u>	<u>Hours Entitled</u>
Operations	8 or 16 hours
Communications	5.5, 6.5, or 12

The rate of pay for working a holiday during the employee's normal work schedule will be the same as overtime pay, which is one and one-half (1 1/2) times the employee's hourly rate. An employee who is called in to work extra duty (overtime) on a paid holiday will be paid 2 ½ times the employee's hourly rate. If an employee has not taken all of his/her earned holiday time by August 31st, then the remaining holiday time will be assigned during the next holiday scheduling period using the same procedure that employees use when scheduling annual leave.

Executive level employees may earn Discretionary Executive Time at one (1) times their regularly assigned work schedule. They may not accumulate more than 240 hours of time, and are not entitled to conversion into monetary payment at any time, including at the time of employee's separation from service. Discretionary Executive Time, if not taken by the employee, shall be forfeited at time of separation.

Police:

<u>Anniversary</u>	<u>Days entitled</u>
New	1.5
1-5	18
6-9	21
10-14	27
15 and on	30

Employees who leave/separate voluntarily may only take 80 hours of any combination of time prior to leaving. If an employee decides to expend unused vacation and/or compensatory time prior to the date of separation, the time expended shall not exceed 80 total hours for any combination of time given. All eligible remaining time shall be compensated by pay. No single vacation day may be taken on a holiday. Any annual leave in excess of 40 hours in single vacation days must be taken consecutively. All annual leave will be taken during the calendar year following the one in which it was accrued. The chief of police, for good cause, may authorize carrying annual leave over into the next calendar year. Vacation days that are not taken and not authorized for carry over by the chief of police are forfeited.

Compensatory time

Compensatory time is awarded by rank. See the schedule below.

<u>Rank</u>	<u>Authority</u>	<u>Minimum Hours Needed</u>	<u>Maximum Hours</u>
Below captain	69:53:00	40	n/a
Captain and above	SPC 301.13	40	240

No member shall be granted more compensatory time than they can be reasonably expected to use within a short period of time. In no event shall a member accrue and carry more than 240 hours of compensatory time.

Holiday overtime

Members working regularly scheduled shifts on holidays are compensated at the rate of 2.5 times the current hourly earnings for each hour worked on the holiday. A member who works an eight-hour shift on a holiday is paid their regular salary plus eight hours at time and a half for a total of 2.5 times their salary.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statements of net position. Bond premiums, discounts, and gains (losses) on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount or deferred amount on refunding.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, when incurred. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The City has three items that qualify for reporting in this category. One is the deferred charge on refunding which results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded and refunding debt. The second one is deferred pension related items reported in the government-wide statement of net position, and the third one is deferred Other Postemployment Benefit (OPEB) items reported in the government-wide statement of net position.

In addition to liabilities, the statement of net position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has three types of items that qualify for reporting in this category. At the governmental fund level, revenues that have been billed but not yet collected are reported as unavailable revenues. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Deferred pension related items are reported in the government wide statement of net position. Deferred OPEB items are reported in the government-wide statement of net position.

9. Fund Balance

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact including inventories and endowments.

Restricted Fund Balance

Restricted fund balance includes amounts that are constrained for specific purposes which are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or by law through constitutional provisions or enabling legislation.

Assigned Fund Balance

Assigned fund balance includes amounts that are intended to be used for specific purposes that are not considered restricted. Fund balance may be assigned by the Finance Director as provided through the City Charter.

Unassigned Fund Balance

Unassigned fund balance is the residual classification for the general fund which represents fund balance that has not been restricted or assigned. In other governmental funds, it represents a negative fund balance.

The City's policies require restricted fund balances to be used before using any of the components of unrestricted fund balances when appropriate. Additionally, when the components of unrestricted fund balance can be used for the same purpose, assigned fund balance is used first followed by unassigned fund balance.

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies (continued)

10. Net Position

The government-wide statement of net position reports \$109,307,827 of restricted net position for governmental activities, of which \$69,616,118 is restricted by enabling legislation.

E. Accounting Pronouncements

The City adopted Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*, effective for its accounting and reporting for the fiscal year ended December 31, 2020. This Statement establishes improved guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes; and establishes criteria for identifying fiduciary activities of all state and local governments.

The City adopted Governmental Accounting Standards Board (GASB) Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance* for the fiscal year 2019 reporting. Statement No. 95 provides temporary relief to governments and other stakeholders in light of COVID-19 pandemic. This Statement extends the effective dates of certain accounting and financing reporting provisions in Statements and Implementation Guides that were first effective for reporting periods beginning after June 15, 2018, and later.

Due to Governmental Accounting Standards Board (GASB) Statement No. 95, the following statements were not required to be implemented by the City during the current fiscal year.

a. GASB Statement No. 83, *Certain Asset Retirement Obligations*, establishes guidance for governments to recognize and measure legally enforceable liabilities associated with the retirement of certain tangible capital assets and determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to asset retirement obligations.

b. GASB Statement No. 87, *Leases*, increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on payment provisions of the contract. The requirements of this Statement are effective for reporting periods beginning after June 15, 2021.

c. GASB Statement No. 88, *Certain Disclosures related to Debt*, including Direct Borrowings and Direct Placements, establishes improved information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt.

d. GASB Statement No. 90, *Majority equity interests - An Amendment of GASB Statements No. 14 and No. 61*, the primary objective of this statement is to improve the consistency of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units.

The City is currently evaluating the effects that these statements will have on its financial statements.

F. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures and expenses during the reported period. Actual results could differ from those estimates.

G. Related Party Transactions:

The City had no identified related party transactions for the year ended December 31, 2020.

NOTES TO THE FINANCIAL STATEMENTS

II. Stewardship, Compliance, and Accountability

A. Budgetary Information

Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class with the exception of the Community Development Department where control is exercised at the division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division. Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects, and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police which is included but not budgeted in the General Fund.

All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end will be re-appropriated and honored during the subsequent year. Encumbrances outstanding at year end by fund are as follows:

General fund - materials and supplies	\$ <u>7,037,613</u>
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Revisions were made to the following major governmental funds' original budgets (expenditures including transfers out) as follows:

	Original Budget Including Carry Forwards	Revisions	Final Revised Budget
General Fund	\$ <u>209,969,500</u>	\$ <u>21,796,387</u>	\$ <u>231,765,887</u>
Community Development	\$ <u>21,412,400</u>	\$ <u>(14,601,992)</u>	\$ <u>6,810,408</u>

Adjustments necessary to convert the revenues and expenditures of the General Fund at the end of the year on the budgetary basis to the GAAP basis are as follows:

Revenues	General Fund
Actual on the budgetary basis	\$ 220,131,368
Adjustment for state supplemental pay	6,064,567
GAAP basis	<u>\$ 226,195,935</u>
Expenditures	
Actual on the budgetary basis	\$ 190,054,837
Adjustment for state supplemental pay	6,064,567
GAAP basis	<u>\$ 196,119,404</u>

NOTES TO THE FINANCIAL STATEMENTS
II. Stewardship, Compliance, and Accountability (continued)
B. Excess of Expenditures over Appropriations

During the year, the City Council revised the City's general fund budget several times. After the first quarter, amendments and supplemental appropriations were approved to reflect the actual beginning fund balances estimated during the budget process which must be submitted by October 1st for the next year. Additional changes were made as new information indicated a need. The major differences between the original budget and the final budget were overall revenues increased by \$17,132,549, and transfers in increased by \$775,000, while expenditures including transfers out were increased by \$21,796,387. During the year, revenues including transfers in were \$7,930,723 less than the revised budget, while expenditures including transfers out were \$33,826,087 less than the revised budget. The reduction in expenditures were the result of savings realized in the furlough of employees and other reductions in expenditures made to accommodate the anticipated decline in revenues as businesses closed and unemployment rose into double digits.

During 2020, based on the legally adopted level of control for budgetary purposes, the General Fund had excess expenditures over appropriations as follows:

	<u>Final Budget</u>	<u>Actual on a budgetary basis</u>	<u>Variance</u>
General government:			
<u>Office of the Mayor:</u>			
Contractual Services	\$ 48,300	\$ 54,257	\$ (5,957)
<u>Property Standards</u>			
Materials and supplies	151,088	162,873	(11,785)
Other charges	659,353	1,167,705	(508,352)
	<u>810,441</u>	<u>1,330,578</u>	<u>(520,137)</u>
<u>Finance:</u>			
Salaries, wages and employee benefits	2,693,100	2,768,696	(75,596)
<u>Other-unclassified Interest and civic appropriations</u>			
Contractual Services	780,200	1,421,710	(641,510)
Claims	6,913,200	9,595,417	(2,682,217)
	<u>7,693,400</u>	<u>11,017,127</u>	<u>(3,323,727)</u>
Public Safety			
<u>Police:</u>			
Contractual Services	1,577,454	1,666,374	(88,920)
	<u>\$ 12,822,695</u>	<u>\$ 16,837,032</u>	<u>\$ (4,014,337)</u>

C. Deficit Net Position

<u>Community Development</u>	<u>Golf</u>	<u>Solid Waste</u>	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Hotel</u>
\$ (1,229,926)	\$ (3,450,287)	\$ (4,066,752)	\$ (14,030,127)	\$ (38,730,609)	\$ (3,837,834)

The following funds had a deficit net position at December 31, 2020.

The Convention Center Hotel Fund, a major enterprise fund, had a deficit net position balance of \$3,837,834. The deficit is due to major renovations throughout the Hotel causing a large number of the rooms, on a rolling basis during the construction, to be unavailable. The COVID pandemic during the current fiscal year caused an unprecedented decline in travel and tourism that prevented the hotel from recovering from its major renovation room shortages.

The Community Development Fund had a deficit fund balance of \$1,229,926. The deficit was due to a decrease in funding for 2020 compared to 2019 due to Covid 19 Pandemic restrictions.

The Golf Fund, a nonmajor enterprise fund, had a deficit net position balance of \$3,450,287. The deficit was due to the accrual of Other Postemployment Benefits (OPEB) and the net pension liability as described in Note IV. A. The COVID pandemic also played a role in creating the deficit as there was a significant decline in facility usage and associated revenues.

The Solid Waste Fund, a nonmajor enterprise fund, had a deficit net position balance of \$4,066,752. The deficit was due to the accrual of the landfill post-closure liability.

NOTES TO THE FINANCIAL STATEMENTS**II. Stewardship, Compliance, and Accountability (continued)**

The Employees Healthcare Fund, an internal service fund, had a deficit net position balance of \$14,030,127, as employee premiums and employer contributions failed to meet the health claims approved and paid. The deficit will be recovered through future premium increases and charges to other funds.

The Retained Risk Fund, an internal service fund, had a deficit net position balance of \$38,730,609, which will be recovered through future charges to other funds.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds

A. Deposits and Investments

1. Investments – Primary Government excluding Fiduciary Funds

Interest rate risk. The City investment policy limits its exposure to declines in fair value by limiting investment maturities to 3 years from the date of settlement unless matched to a specific cash flow requirement.

Credit risk. The standard of prudence to be used for managing the City's assets is the "prudent investor" rule which states, "Investments shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment considering the probable safety of their capital as well as the probable income to be derived." The City's investment policy limits investments to those discussed previously. The investments in U.S. treasuries and instrumentalities were rated AA+ and Aaa, the Investment Agreements and Money Market investments were unrated and the LAMP investment was rated AAA.

Concentration of credit risk. The City has no investments in one issuer greater than 5 percent except those backed by the full faith and credit of the U.S. Government.

Custodial credit risk – deposits. In the case of deposits; this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City's policy is that banks holding deposits are required to pledge securities to fully collateralize these transactions. The pledged securities are held by another bank or through book entry in a custodial account in the Federal Reserve System. The City must authorize in writing the release or substitution of the pledged securities.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City's policy is that all investments purchased by the City, except certificates of deposit, local government investment pools, and money market funds, will be delivered by book entry and will be held in third-party safekeeping by a City-approved custodian bank.

Fair value measurements. - GASB Statement No. 72 establishes a hierarchy of inputs to valuation techniques used to measure fair value. The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The implementation of this new statement did not change the method of measuring the fair value of the City's assets.

These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1 — Investments reflect prices quoted in active markets.
- Level 2 — Investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active.
- Level 3 — Investments reflect prices based upon unobservable sources.

The categorization of investments within the hierarchy is based upon the pricing transparency of the instrument and should not be perceived as the particular investment's risk. The investments with LAMP and money market accounts are not categorized by fair value level.

Investment Type	Amount
U.S. Treasuries	\$ 20,961,990
U.S. Instrumentalities	27,576,201
Money Market	255,596,144
LAMP	61,078,493
Capital One Investment Account	3,886
Total	<u>\$ 365,216,714</u>

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Investment Type	Investment Maturities (in years)		
	Fair Value	Less Than 1	1-3
U.S. Treasuries	\$ 20,961,990	\$ 14,716,416	\$ 6,245,574
U.S. Instrumentalities	27,576,201	4,204,835	23,371,366
Money Market	255,596,144	255,596,144	-
LAMP	61,078,493	61,078,493	-
Capital One Investment Account	3,886	3,886	-
Total	<u>\$ 365,216,714</u>	<u>\$ 335,599,774</u>	<u>\$ 29,616,940</u>

A reconciliation of the above schedule to the Statement of Net Position follows:

Unrestricted Assets:	
Cash	\$ 138,475,411
Investments	997,568
Restricted assets:	
Cash	241,391,383
Investments	2,159,842
Less: Equity in Pooled Cash	(17,807,490)
Total per above	<u>\$ 365,216,714</u>

At December 31, 2020, all deposits were collateralized in accordance with statute. \$33,850,304 is collateralized by securities held by the pledging financial institutions.

2. Investments – Fiduciary Funds

Interest rate risk. The Fiduciary Funds do not have a policy to limit investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The funding obligations of the plan are long-term in nature; consequently, the investment of the Plan's assets shall have a long-term focus, but shall not exceed 30 years.

Credit risk. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA." Convertible securities shall be rated "B" or higher at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA."

Concentration of credit risk. Holdings of any single issue shall not exceed more than 5% of the market value of the issuer.

Currency risk. The international equities are held through "American Depositary Receipts" which are traded in U.S. dollars on the American Stock Exchanges. There were no investments in international fixed-income securities.

Information about the fair value level and exposure of the City's investments risk, using the segmented time distribution model is as follows (all are considered Level 1 investments):

Investment Type	Amount
U.S. Treasuries	\$ 1,038,006
Asset-backed Securities	1,925,330
Corporate Bonds	3,665,631
Money Market	916,167
Mutual Funds	202,757,326
Domestic Equities	14,994,830
International Equities	6,008,838
Total	<u>\$ 231,306,128</u>

NOTES TO THE FINANCIAL STATEMENTS
III. Detailed Notes on All Funds (continued)

A reconciliation of the previous schedule to the Statement of Net Position follows:

Unrestricted Assets					
Cash			\$	916,167	
Investments				230,389,961	
Total per above			\$	231,306,128	

Investment Type	Fair Value	Less Than 1	1-5	5-10	>10
U.S. Treasuries	\$ 1,038,006	\$ -	\$ 398,818	\$ 66,932	\$ 572,256
U.S. Instrumentalities	-	-	-	-	-
Asset-backed Securities	1,925,330	47	122,301	450,771	1,352,211
Corporate Bonds	3,665,631	421,634	1,599,807	1,018,278	625,912
Mutual Bond Funds	2,914,826	2,853,753	-	30,486	30,587
Money Market	916,167	916,167	-	-	-
Mutual Funds	199,842,500	199,842,500	-	-	-
Investment Pool	-	-	-	-	-
Domestic Equities	14,994,830	14,994,830	-	-	-
International Equities	6,008,838	6,008,838	-	-	-
Total	\$ 231,306,128	\$ 225,037,769	\$ 2,120,926	\$ 1,566,467	\$ 2,580,966

Note: The S&P/Moody's rating for U.S. Treasuries, Asset-backed Securities, Corporate Bonds, and Money Market types are included in the schedule below; however credit ratings are not available at the investment level.

S&P/Moody's Rating	Fair Value
AAA	\$ -
AA	1,011,409
A	1,382,107
BBB	1,592,775
Money Market	916,167
Unrated	15,101,294
Total	\$ 20,003,752

3. Discretely Presented Component Units
Deposits

Shreveport Home Mortgage Authority – The Authority has no deposits since all funds are maintained at trust departments at financial institutions.

The City Court, City Marshal, and Downtown Development Authority do not have a policy for custodial risk nor do they have collateral in their names.

The following is a schedule of deposit and the amounts exposed to custodial risk by fund:

	City Court	City Marshal	Downtown Development Authority	Shreveport Home Mortgage Authority	Shreve Memorial Library
Total on deposit	\$ 6,675,542	\$ 1,088,906	\$ 1,790,997	\$ 1,397,909	\$ 8,843,740
Amount exposed to custodial risk	\$ 6,175,542	\$ 328,973	\$ 1,540,997	\$ -	\$ -

Louisiana Revised Statute 39:1229 imposes statutory requirements on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the component unit that the fiscal agent has failed to pay deposited funds upon demand.

Investments

Shreveport Home Mortgage Authority – The \$1,260,490 of investments consists of guaranteed mortgage-backed securities.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

B. Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier Parish and Caddo Parish Tax Assessors and approved by the State of Louisiana Tax Commission.

Assessment date	January 2020
Levy date	Not later than June 1, 2020
Tax bills mailed	On or about November 15, 2020
Total taxes are due	December 2020
Penalties and interest are added	January, 2021
Lien date	January 1, 2021
Tax sale -2019 delinquent property	July 1, 2021

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy. The City's property tax collection records show that 101.11% of the property taxes due were collected within 60 days after the due date. Assessed values are established by the Bossier Parish and Caddo Parish Tax Assessors each year on a uniform basis at the following ratios to fair market value.

10% Land	15% Machinery
10% Residential Improvements	15% Commercial Improvements
15% Industrial Improvements	25% Public Service properties, excluding land

A re-evaluation of all property is required to be completed no less than every 4 years. A re-evaluation was completed for the tax roll of January 1, 2020.

Tax Abatements

As of December 31, 2020, the City has entered into property and sales tax abatement agreements with individuals and businesses through four programs — the Restoration Tax Abatement (RTA), Industrial Tax Exemption (ITEP), Tax Rebate Incentive Pay (TRIP), and the Film Industry Incentive Program, (FIIP). Each agreement was negotiated under a particular authority allowing localities to abate property taxes for a variety of economic development purposes, including job creation, as well as, business relocation, retention, and expansion.

The City has not made any commitments as part of the agreements other than to reduce taxes, and the City is not subject to any tax abatement agreements entered into by other governmental entities.

Restoration Tax Abatement (RTA):

The Restoration Tax Abatement (RTA) program is a program, which provides an up-to-10 year abatement of the City-portion of ad valorem property taxes on the renovations and improvements of existing commercial structures and owner-occupied residences. It is a five-year award with an option for a five-year renewal with local governing authority approval. The legal authority is Louisiana Revised Statute 47:4311, et seq.

Eligibility Criteria:

This incentive is open to all Louisiana businesses and homeowners with existing structures to be expanded, restored, improved or developed in qualifying locations, and as approved by the local governing authority. Qualifying locations for properties include Downtown Development Districts, Historic Districts (includes properties listed on the National Register of Historic Places), and Economic Development Districts. Eligible expenses are building and materials, machinery and equipment (only that which becomes an integral part of the structure), and labor and engineering.

The property owner must apply and pay an application fee, and upon approval by the state and local authorities, the contract is issued.

Mechanism By Which the Taxes are Abated:

The property tax valuation before the restoration is frozen, whereby the property owner is not taxed on the increase in value that they would otherwise have to pay for the restoration.

NOTES TO THE FINANCIAL STATEMENTS**III. Detailed Notes on All Funds (continued)**Provisions for Recapturing Abated Taxes:

Per LA R.S. 47:1313, any remaining portion of the exemption provided may be terminated for a violation of the contract.

Types of Commitments Made by the Recipients of the Tax Abatements:

The property owner agrees to file annually with the assessor of the parish in which the structure is located. Within six months after construction has been completed, the property owner must file an affidavit of final cost showing complete cost of the exempted project.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$262,591 for the year.

Industrial Tax Exemption (ITEP):

The Louisiana Industrial Ad Valorem Tax Exemption Program (ITEP) is an original state incentive program which offers an attractive tax incentive for manufacturers within the state. The program abates, up to ten years, City property taxes (Ad Valorem) on a manufacturer's new investment and annual capitalized additions related to the manufacturing site. The legal authority is Article 7, Section 21(F) of the Louisiana Constitution and Executive Order JBE 2016-73.

Eligibility Criteria:

Businesses must be classified as a manufacturer or related to the manufacturing project in order to receive the benefits of the ITEP program. ITEP is only available for activities related to manufacturers that meet the constitutional definition of manufacturing. The program can be used by manufacturers new to Louisiana and is also available to existing manufacturers in Louisiana with new investments and miscellaneous capital additions to existing facilities. The property owner must apply and pay an application fee, and upon approval by the state and local authorities, the contract is issued.

Note that the eligibility criteria have been modified by Executive Order Number JBE2016-73 (effective October 21, 2016) as follows:

Only contracts accompanied by advance notifications will be considered by the Governor. Applications for miscellaneous capital additions and applications for tax exemptions for maintenance capital, required environmental capital upgrades, and new replacements for existing machinery will not be approved or issued contracts by the Governor.

The Governor will not approve contracts unless the Board of Commerce and Industry has specifically determined that the establishment meets the constitutional definition of manufacturing. Exemption contracts for new manufacturing plants or establishments are favored by the Governor and exemption contracts for additions to any existing plant or establishment are not favored by the Governor unless they provide for new jobs or present compelling reasons for the retention of existing jobs.

Mechanism By Which the Taxes are Abated:

The property tax valuation before the construction is frozen, whereby the property owner is not taxed on the increase in value that they would otherwise have to pay for the restoration.

Provisions for Recapturing Abated Taxes:

The contract may be terminated or modified if a violation has been found, but currently, there is no provision to recapture taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

The property owner agrees to file annually with the assessor of the parish in which the structure is located. Within six months of the beginning of operations, completion of construction, or receipt of the executed contract, whichever occurs last, the owner of a manufacturing establishment or addition must file an affidavit of final cost showing complete cost of the exempted project.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$1,006,614 for the year.

NOTES TO THE FINANCIAL STATEMENTS**III. Detailed Notes on All Funds (continued)****Tax Rebate Incentive Pay (TRIP):**

The City has determined that there are significant benefits to the community in having police officers living within the city limits and in having marked police cars parked at those residences; therefore, the City has developed the TRIP whereby property taxes of certain police officers may be refunded back to them under certain conditions. The goal is to have a visible law enforcement presence in the neighborhood in which the officer lives. The legal authority for this is Resolution 92 of 2007.

Eligibility Criteria:

The rebate will only apply to taxes paid on the member's primary domiciliary residence and, only for taxes paid by December 31st of the calendar year in which the taxes are due. The Tax Rebate Incentive Pay is not retroactive. In addition, 1) the member must be a post certified police officer, 2) the member must be assigned a marked take-home patrol unit, which is parked at the member's residence when not in use, 3) the member must be a homeowner within the city limits of Shreveport, and the member must pay all property taxes owed to the City of Shreveport by December 31st of each calendar year

The commissioned member must own and reside in the property within the city limits of Shreveport, and the property must be in a Community Development Block Grant Targeted Area (CDBG) – targeted areas within the City Limits of Shreveport as defined by the Department of Community Development in accordance with federal and grant requirements.

Mechanism By Which the Taxes are Abated:

The property taxes are then refunded to officers through payroll.

Provisions for Recapturing Abated Taxes:

There is no provision to recapture refunded taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

Police officers must park the vehicles at their residence.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$4,545 for the year.

Film Industry Incentive Program:

The Film Industry Incentive Program (FIIP) is a City administered incentive program whereby the City's portion of sales taxes paid for lodging, lease and rental expenses, and other production expenses, etc. for a production are rebated to the recipient in exchange for doing business in the City. The legal authority for this program is Resolution 86 of 2009.

Eligibility Criteria:

The program is open to any business that will promise to have a production office or utilize a sound stage in Caddo Parish and have production expenditures of \$300,000.

Mechanism By Which the Taxes are Abated:

The recipient must file a sales tax return whereby the taxes are abated.

Provisions for Recapturing Abated Taxes:

There is no provision to recapture refunded taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

The recipient must do two things: First, it must either 1) have its production office located within Caddo Parish, or 2) utilize a soundstage within Caddo Parish AND must have production expenditures of \$300,000.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates sales tax revenues have been reduced by \$0 for the year.

III. Detailed Notes on All Funds (continued)

C. Receivables

Receivables as of December 31, 2020 consisted of the following:

Interest receivable	\$ 25,141
Taxes	19,694,230
Other receivables	37,921,544
Due from other governments	<u>23,094,865</u>
	80,735,780
Allowance for uncollectibles	<u>(16,274,726)</u>
	<u>\$ 64,461,054</u>

A reconciliation of receivables for the City's individual major, nonmajor, and internal service funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below:

	Government-wide	General	Debt Service	General Obligation Bonds	Community Development	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Nonmajor and Other Funds	Total
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,141	\$ 25,141
Taxes	7,579,200	6,284,014	5,831,016	-	-	-	-	-	-	-	19,694,230
Accounts	-	5,500,201	-	-	41,564	798,348	22,310,394	220,523	115,308	8,935,206	37,921,544
Intergovernmental	-	18,510,658	19,684	-	2,257,282	1,328,968	-	-	-	978,273	23,094,865
Gross receivables	<u>7,579,200</u>	<u>30,294,873</u>	<u>5,850,700</u>	<u>-</u>	<u>2,298,846</u>	<u>2,127,316</u>	<u>22,310,394</u>	<u>220,523</u>	<u>115,308</u>	<u>9,938,620</u>	<u>80,735,780</u>
Less: Allowance for uncollectibles	-	(5,701,778)	(545,892)	-	-	-	(8,325,663)	-	-	(1,701,393)	(16,274,726)
Net total receivables	<u>\$ 7,579,200</u>	<u>\$ 24,593,095</u>	<u>\$ 5,304,808</u>	<u>\$ -</u>	<u>\$ 2,298,846</u>	<u>\$ 2,127,316</u>	<u>\$ 13,984,731</u>	<u>\$ 220,523</u>	<u>\$ 115,308</u>	<u>\$ 8,237,227</u>	<u>\$ 64,461,054</u>

D. Federal and State Financial Assistance

Federal and State governmental units represent an important source of supplementary funding to finance housing, employment and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General, Special Revenue, Capital Projects, and Enterprise Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the Office of Management and Budget Circular A-133 under the "Single Audit Concept" for grants awarded prior to December 26, 2014, and in accordance with 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles and Audit Requirements, for grants awarded on or after December 26, 2014.

The following amounts under various grants and entitlements are recorded as revenues, passenger facility charges, subsidies, or contributions in the accompanying financial statements:

Governmental-type funds:	
Community Development	\$ 23,820,095
Police Grants	1,498,894
Environmental Grants	299,667
Business-type funds:	
Municipal and Regional Airports	8,101,605
Shreveport Area Transit System	<u>10,350,731</u>
Totals	<u>\$ 44,070,992</u>

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Supplementary salary payments are made by the State to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the State. The State paid supplemental salaries as follows:

Fire Department	\$ 3,074,922
Police Department	2,989,645
Total	<u>\$ 6,064,567</u>

These amounts were paid directly to the employees. There were no payments made for fringe benefits. The amounts for fire and police employees have been recorded in the General Fund financial statements as revenue and expenditures.

E. Capital Assets

Capital asset activity for the year ended December 31, 2020, is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 107,978,718	\$ 3,414,568	\$ -	\$ 111,393,286
Construction in progress	19,013,452	4,472,131	(9,090,892)	14,394,691
Total capital assets not being depreciated	126,992,170	7,886,699	(9,090,892)	125,787,977
Capital assets, being depreciated:				
Buildings	204,074,792	1,030,707	-	205,105,499
Improvements other than buildings	93,980,235	1,749,025	-	95,729,260
Equipment	77,391,819	725,907	(256,018)	77,861,708
Infrastructure	592,351,167	4,124,762	-	596,475,929
Total capital assets being depreciated	967,798,013	7,630,401	(256,018)	975,172,396
Less accumulated depreciation for:				
Buildings	(86,136,946)	(4,211,426)	-	(90,348,372)
Improvements other than buildings	(49,092,905)	(2,946,326)	-	(52,039,231)
Equipment	(59,314,024)	(3,604,554)	129,930	(62,788,648)
Infrastructure	(306,893,134)	(12,388,949)	-	(319,282,083)
Total accumulated depreciation	(501,437,009)	(23,151,255)	129,930	(524,458,334)
Total capital assets, being depreciated, net	466,361,004	(15,520,854)	(126,088)	450,714,062
Governmental activities capital assets, net	\$ 593,353,174	\$ (7,634,155)	\$ (9,216,980)	\$ 576,502,039
Business-type activities:				
Municipal and Regional Airports				
Capital assets, not being depreciated:				
Land	\$ 37,627,729	\$ -	\$ -	\$ 37,627,729
Construction in progress	20,215,290	10,343,681	(20,998,751)	9,560,220
Total capital assets not being depreciated	57,843,019	10,343,681	(20,998,751)	47,187,949
Capital assets, being depreciated:				
Buildings	73,936,864	1,250,814	-	75,187,678
Improvements other than buildings	122,073,672	19,719,476	-	141,793,148
Equipment	7,261,035	242,898	-	7,503,933
Total capital assets being depreciated	203,271,571	21,213,188	-	224,484,759
Less accumulated depreciation for:				
Buildings	(43,674,584)	(1,435,396)	-	(45,109,980)
Improvements other than buildings	(77,946,087)	(4,278,103)	-	(82,224,190)
Equipment	(6,049,741)	(614,594)	-	(6,664,335)
Total accumulated depreciation	(127,670,412)	(6,328,093)	-	(133,998,505)
Total capital assets, being depreciated, net	75,601,159	14,885,095	-	90,486,254
Municipal and Regional Airports capital assets, net	\$ 133,444,178	\$ 25,228,776	\$ (20,998,751)	\$ 137,674,203

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Water and Sewerage:

Capital assets, not being depreciated:

Land	\$ 996,201	\$ -	\$ -	\$ 996,201
Construction in progress	291,307,973	25,008,187	(80,222,170)	236,093,990
Total capital assets not being depreciated	292,304,174	25,008,187	(80,222,170)	237,090,191

Capital assets, being depreciated:

Equipment	21,631,523	146,823	(113,908)	21,664,438
Distribution and collection systems	948,971,495	81,823,289	-	1,030,794,784
Total capital assets being depreciated	970,603,018	81,970,112	(113,908)	1,052,459,222

Less accumulated depreciation for:

Equipment	(16,026,812)	(1,270,102)	45,877	(17,251,037)
Distribution and collection systems	(315,617,148)	(18,223,044)	-	(333,840,192)
Total accumulated depreciation	(331,643,960)	(19,493,146)	45,877	(351,091,229)
Total capital assets, being depreciated, net	638,959,058	62,476,966	(68,031)	701,367,993
Water and Sewerage capital assets, net	\$ 931,263,232	\$ 87,485,153	\$ (80,290,201)	\$ 938,458,184

Solid Waste:

Capital assets, not being depreciated:

Land	\$ 6,652,516	\$ -	\$ -	\$ 6,652,516
Construction in progress	-	-	-	-
Total capital assets not being depreciated	6,652,516	-	-	6,652,516

Capital assets, being depreciated:

Buildings	59,219	-	-	59,219
Improvements other than buildings	673,745	-	-	673,745
Equipment	8,590,263	-	(19,429)	8,570,834
Total capital assets being depreciated	9,323,227	-	(19,429)	9,303,798

Less accumulated depreciation for:

Buildings	(59,219)	(1,184)	-	(60,403)
Improvements other than buildings	(655,591)	(11,583)	-	(667,174)
Equipment	(6,646,163)	(758,816)	16,642	(7,388,337)
Total accumulated depreciation	(7,360,973)	(771,583)	16,642	(8,115,914)
Total capital assets, being depreciated, net	1,962,254	(771,583)	(2,787)	1,187,884
Solid waste capital assets, net	\$ 8,614,770	\$ (771,583)	\$ (2,787)	\$ 7,840,400

Convention Center:

Capital assets, not being depreciated:

Land	\$ 6,147,743	\$ -	\$ -	\$ 6,147,743
Construction in progress	-	-	-	-
Total capital assets not being depreciated	6,147,743	-	-	6,147,743

Capital assets, being depreciated:

Buildings	88,822,703	-	-	88,822,703
Improvements other than buildings	3,584,838	-	-	3,584,838
Equipment	8,137,095	-	-	8,137,095
Total capital assets being depreciated	100,544,635	-	-	100,544,635

Less accumulated depreciation for:

Buildings	(24,959,389)	(1,867,953)	-	(26,827,342)
Improvements other than buildings	(1,934,272)	(146,728)	-	(2,081,000)
Equipment	(8,045,639)	(23,634)	-	(8,069,273)
Total accumulated depreciation	(34,939,300)	(2,038,315)	-	(36,977,615)
Total capital assets, being depreciated, net	65,605,335	(2,038,315)	-	63,567,021
Convention Center capital assets, net	\$ 71,753,078	\$ (2,038,315)	\$ -	\$ 69,714,764

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

	Beginning Balance	Increases	Decreases	Ending Balance
Convention Center Hotel:				
Capital assets, being depreciated:				
Buildings	\$ 46,534,825	\$ -	\$ -	\$ 46,534,825
Improvements other than buildings	895,322	198,908	-	1,094,230
Equipment	9,544,775	64,017	(19,343)	9,589,449
Total capital assets being depreciated	56,974,922	262,925	(19,343)	57,218,504
Less accumulated depreciation for:				
Buildings	(12,138,873)	(1,052,639)	-	(13,191,512)
Improvements other than buildings	(134,927)	(49,096)	-	(184,023)
Equipment	(5,015,471)	(724,797)	19,343	(5,720,925)
Total accumulated depreciation	(17,289,271)	(1,826,532)	19,343	(19,096,460)
Total capital assets, being depreciated, net	39,685,651	(1,563,607)	-	38,122,044
Convention Center Hotels capital assets, net	\$ 39,685,651	\$ (1,563,607)	\$ -	\$ 38,122,044
	Beginning Balance	Increases	Decreases	Ending Balance
Other business-type activity programs:				
Capital assets, not being depreciated:				
Land	\$ 368,877	\$ -	\$ -	\$ 368,877
Construction in progress	524,178	115,159	-	639,337
Total capital assets not being depreciated	893,055	115,159	-	1,008,214
Capital assets, being depreciated:				
Buildings	14,492,773	29,774	-	14,522,547
Improvements other than buildings	1,189,965	-	-	1,189,965
Equipment	23,138,829	2,450,245	(284,663)	25,304,411
Total capital assets being depreciated	38,821,565	2,480,019	(284,663)	41,016,923
Less accumulated depreciation for:				
Buildings	(4,094,863)	(340,354)	-	(4,435,217)
Improvements other than buildings	(690,495)	(38,494)	-	(728,989)
Equipment	(11,629,720)	(2,281,128)	284,663	(13,626,185)
Total accumulated depreciation	(16,415,078)	(2,659,976)	284,663	(18,790,391)
Total capital assets, being depreciated, net	22,406,487	(179,957)	-	22,226,532
Other enterprise funds capital assets, net	\$ 23,299,542	\$ (64,798)	\$ -	\$ 23,234,746
Business-type activities capital assets, net	\$ 1,208,060,451	\$ 108,275,626	\$ (101,291,739)	\$ 1,215,044,341

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

In some cases, the reduction in construction in progress is greater than the increase in capital assets due to items not meeting the capitalization criteria. Also, in the other business-type activities, the Shreveport Area Transit System's operating and capital grants are tracked through the City's capital project system. Operating expenses are expensed out of construction in progress.

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$	3,908,525
Public safety		2,392,444
Public works, including depreciation of general infrastructure assets		10,287,115
Community development		169,524
Culture and recreation		6,381,335
Economic Development		11,119
Economic Opportunity		1,193
Total depreciation expense-governmental activities	\$	<u>23,151,255</u>

Business-type activities:

Municipal and Regional Airports	\$	6,328,092
Convention Center Hilton Hotel		1,807,190
Convention Center		2,038,315
Water and Sewerage		19,493,146
Shreveport Area Transit System		2,613,063
Solid Waste		771,584
Golf		52,773
Total depreciation expense-business-type activities	\$	<u>33,104,163</u>

Construction commitments

The government has one active major construction project as of December 31, 2020 (see list below):

<u>Project Number</u>	<u>Project Description</u>	<u>Remaining Commitment</u>	<u>Financing Sources</u>
F10001	Sanitary Sewer Assessments & Wastewater Master Plan	\$ <u>1,129,019</u>	Multiple Water & Sewer Revenue Bonds

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Discretely presented component unit

Activity for the Metropolitan Planning Commission (MPC) for the year ended December 31, 2020, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Metropolitan Planning Commission				
Capital assets, not being depreciated:				
Land	\$ 704,514	\$ -	\$ -	\$ 704,514
Total capital assets not being depreciated	704,514	-	-	704,514
Capital assets, being depreciated:				
Improvements other than buildings	999,234	-	-	999,234
Equipment	104,432	-	-	104,432
Total capital assets being depreciated	1,103,666	-	-	1,103,666
Less accumulated depreciation for:				
Improvements other than buildings	(936,152)	(4,342)	-	(940,494)
Equipment	(44,807)	(9,306)	-	(54,113)
Total accumulated depreciation	(980,960)	(13,648)	-	(994,607)
Total capital assets, being depreciated, net	122,706	(13,648)	-	109,059
Governmental activities capital assets, net	\$ 827,220	\$ (13,648)	\$ -	\$ 813,573

Activity for the Downtown Development Authority for the year ended December 31, 2020, was as follows:

	Balance	Increases	Decreases	Balance
Downtown Development Authority				
Capital assets, not being depreciated:				
Idle assets	\$ 50,237	\$ -	\$ -	\$ 50,237
Land	80,000	-	-	80,000
Total capital assets not being depreciated	130,237	-	-	130,237
Capital assets, being depreciated:				
Buildings	1,511,123	-	-	1,511,123
Equipment	7,097	-	-	7,097
Streetscape equipment	132,131	-	-	132,131
Parking program equipment	96,622	22,932	-	119,554
Total capital assets being depreciated	1,746,973	22,932	-	1,769,905
Less accumulated depreciation for:				
Buildings	(613,174)	(62,530)	-	(675,704)
Equipment	(888)	(191)	-	(1,079)
Streetscape equipment	(79,532)	(7,396)	-	(86,928)
Parking program equipment	(80,755)	(7,086)	-	(87,841)
Total accumulated depreciation	(774,349)	(77,203)	-	(851,552)
Total capital assets, being depreciated, net	972,624	(54,271)	-	918,353
Downtown Development Authority capital assets, net	\$ 1,102,861	\$ (54,271)	\$ -	\$ 1,048,590
Depreciation expense was charged to functions/programs as follows:				
Downtown development		\$ 62,721		
Streetscape program		7,396		
Parking program		7,086		
Total		\$ 77,203		

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Activity for the Shreve Memorial Library for the year ended December 31, 2020, was as follows:

	<u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance</u>
Shreve Memorial Library				
Capital assets, not being depreciated:				
Land and land improvements	\$ 5,261,444	\$ -	\$ -	\$ 5,261,444
Construction in progress	-	556,683	-	556,683
Total capital assets not being depreciated	<u>5,261,444</u>	<u>556,683</u>	<u>-</u>	<u>5,818,127</u>
Capital assets, being depreciated:				
Buildings and structures	33,875,750	-	-	33,875,750
Improvements	284,995	-	-	284,995
Equipment and books	25,217,889	1,112,537	(435,000)	25,895,426
Total capital assets being depreciated	<u>59,378,634</u>	<u>1,112,537</u>	<u>(435,000)</u>	<u>60,056,171</u>
Less accumulated depreciation for:				
Buildings and structures	(11,354,398)	(673,780)	-	(12,028,178)
Improvements	(238,006)	(5,319)	-	(243,325)
Equipment and books	(20,913,639)	(1,127,662)	427,840	(21,613,461)
Total accumulated depreciation	<u>(32,506,043)</u>	<u>(1,806,761)</u>	<u>427,840</u>	<u>(33,884,964)</u>
Total capital assets, being depreciated, net	<u>26,872,591</u>	<u>(694,224)</u>	<u>(7,160)</u>	<u>26,171,207</u>
Shreve Memorial Library capital assets, net	<u>\$ 32,134,035</u>	<u>\$ (137,541)</u>	<u>\$ (7,160)</u>	<u>\$ 31,989,334</u>

All depreciation expense was charged to culture and recreation.

Activity for the City Court for the year ended December 31, 2020, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
City Court:				
Capital assets, not being depreciated:				
Software in process	\$ 449,685	\$ 584,017	\$ 0	\$ 1,033,702
Total capital assets not being depreciated	<u>449,685</u>	<u>584,017</u>	<u>-</u>	<u>1,033,702</u>
Capital assets, being depreciated:				
Computer equipment	213,782	31,089	(2,029)	242,842
Office equipment	348,985	6,058	(21,820)	333,223
Office furniture and improvements	510,135	-	-	510,135
Vehicles	38,160	-	(38,160)	-
Total capital assets being depreciated	<u>1,111,062</u>	<u>37,147</u>	<u>(62,009)</u>	<u>1,086,200</u>
Less accumulated depreciation for:				
Computer equipment	(161,140)	(19,900)	2,029	(179,011)
Office equipment	(288,964)	(7,822)	21,820	(274,966)
Office furniture and improvements	(499,536)	(4,281)	-	(503,817)
Vehicles	(38,160)	-	38,160	-
Total accumulated depreciation	<u>(987,800)</u>	<u>(32,003)</u>	<u>62,009</u>	<u>(957,794)</u>
Total capital assets, being depreciated, net	<u>123,262</u>	<u>5,144</u>	<u>-</u>	<u>128,406</u>
City Court capital assets, net	<u>\$ 572,947</u>	<u>\$ 589,161</u>	<u>\$ -</u>	<u>\$ 1,162,108</u>
Judicial expenses		\$ 31,691		
Probation		312		
		<u>\$ 32,003</u>		

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Activity for the City Marshal for the year ended December 31, 2020, was as follows:

	Balance	Increases	Decreases	Balance
City Marshal:				
Capital assets, being depreciated:				
Buildings	\$ 605,616	\$ 8,644	\$ -	\$ 614,260
Vehicles	1,639,725	148,437	-	1,788,162
Communication	191,629	204,167	-	395,796
Computers	73,692	-	-	73,692
Other Equipment	366,293	11,461	-	377,754
Weapons	56,433	8,418	-	64,851
Total capital assets being depreciated	2,933,388	381,127	-	3,314,515
Less accumulated depreciation for:				
Buildings	(46,970)	(20,209)	-	(67,179)
Vehicles	(1,070,624)	(135,947)	-	(1,206,571)
Communication	(160,634)	(13,943)	-	(174,577)
Computers	(73,691)	-	-	(73,691)
Other Equipment	(347,955)	(5,871)	-	(353,826)
Weapons	(42,561)	(3,415)	-	(45,976)
Total accumulated depreciation	(1,742,435)	(179,385)	-	(1,921,820)
Total capital assets, being depreciated, net	1,190,953	201,742	-	1,392,695
City Marshal capital assets, net	\$ 1,190,953	\$ 201,742	\$ -	\$ 1,392,695
Judicial expenses		\$ 179,385		

F. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2020, is as follows:

Fund	Due from	Due to
General Fund	\$ 174,396	\$ -
Debt Service	36,047,861	-
2014 General Obligation Bonds	9,262,540	-
Community Development	-	1,965,848
Riverfront Development Fund	-	96,592
Miscellaneous General Obligation Bond Funds	50,585	50,585
Miscellaneous Capital Projects Funds	96,592	-
Major enterprise funds:		
Convention Center Hotel	-	9,262,540
Nonmajor enterprise funds:		
Shreveport Area Transit System	-	174,396
Solid Waste	-	4,470,976
Internal Service Funds	-	22,031,815
Fiduciary Funds	-	7,579,222
Total	\$ 45,631,974	\$ 45,631,974

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTES TO THE FINANCIAL STATEMENTS
III. Detailed Notes on All Funds (continued)

The composition of interfund transfers as of December 31, 2020, is as follows:

<u>Fund</u>	<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$ 9,867,701	\$ 7,884,966
Debt Service	2,313,270	-
2014 General Obligation Bonds	279,934	2,018,069
Community Development	967,600	-
Nonmajor governmental funds:		
Streets Fund	-	6,320,680
Riverfront Development Fund	4,400	5,658,000
2003A General Obligation Bond Fun	-	160,022
2011 General Obligation Bond Fund	392,590	475,581
Miscellaneous General Obligation Bond Funds	277,127	7,484
Miscellaneous Capital Projects Funds	1,914,302	-
Diversion Program	314,250	-
Major enterprise funds:		
Municipal and Regional Airport	78,400	-
Water and Sewerage	2,046,983	1,635,000
Convention Center Hotel	1,789,000	-
Nonmajor enterprise funds:		
Shreveport Area Transit System	2,516,245	-
Golf Fund	50,400	-
Solid Waste	1,347,600	-
Total	\$ 24,159,802	\$ 24,159,802

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

G. Capital Leases

In previous years, the City entered into lease agreements totaling \$6,453,766. The lease agreements qualify as capital leases for accounting purposes, and have been recorded at the present value of their future minimum lease payments as of the inception date. The payment schedule below includes all of the current leases in effect at year end.

	<u>Governmental Activities</u>
Equipment	\$ 6,453,766
Less: accumulated depreciation	(3,516,208)
	<u>\$ 2,937,558</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of December 31, 2020 were as follows:

<u>Ending December 31,</u>	<u>Governmental Activities</u>
2021	\$ 1,408,567
2022	-
2023	-
2024	-
Total minimum lease payments	1,408,567
Less: amount representing interest	(19,099)
Present value of minimum lease payments	<u>\$ 1,389,468</u>

The City has entered into a few operating lease agreements; however, Management believes them to be immaterial and inappropriate for disclosure.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

H. Long-term Liabilities

Long-term liability activity (in thousands of dollars) for the year ended December 31, 2020, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
General obligation bonds	\$ 133,965	\$ -	\$ (7,170)	\$ 126,795	\$ 7,515
Plus unamortized premium	17,443	-	(1,628)	15,815	1,628
Total bonds payable	151,408	-	(8,798)	142,610	9,143
Certificate of indebtedness	825	-	(405)	420	420
Less unamortized discount	(7)	-	3	(4)	(4)
Total certificates of indebtedness	818	-	(403)	416	416
Capital lease	3,215	-	(1,826)	1,389	1,389
Notes	17,685	-	(1,660)	16,025	1,710
Plus unamortized premium	1,784	-	(219)	1,565	219
Total notes	19,469	-	(1,879)	17,590	1,929
Net pension liability	345,604	1,506	-	347,110	-
Total OPEB liability	496,086	113,511	-	609,597	-
Claims and judgments	38,680	46,854	(37,376)	48,158	11,577
Compensated absences	9,984	10,530	(13,260)	7,254	7,254
Governmental activities (Excluding: Community Development notes)	1,065,264	172,401	(63,542)	1,174,124	31,708
Community Development notes	535	-	(131)	404	131
Total long-term liabilities	\$ 1,065,799	\$ 172,401	\$ (63,673)	\$ 1,174,528	\$ 31,839
Business-type activities:					
Municipal and Regional Airports:					
Revenue bonds and notes	\$ 27,905	\$ -	\$ (2,810)	\$ 25,095	\$ 1,790
Plus unamortized premium	40	-	-	40	-
Total bonds payable	27,945	-	(2,810)	25,135	1,790
Net pension liability	11,090	11	-	11,101	-
Total OPEB liability	6,848	2,888	-	9,736	-
Compensated absences	147	165	(135)	177	135
Total	46,030	3,064	(2,945)	46,149	1,925
Water and Sewerage:					
Revenue bonds and notes	703,983	44,813	(14,186)	734,610	16,574
Plus unamortized premium	59,027	122	(2,974)	56,175	2,978
Less unamortized discount	-	(487)	2	(485)	(19)
Total bonds payable	763,010	44,448	(17,158)	790,300	19,533
Net pension liability	47,060	-	(1,420)	45,640	-
Total OPEB liability	30,998	11,361	-	42,359	-
Compensated absences	521	2,487	(2,487)	521	521
Accrued liability	644	26	(300)	370	300
Total	842,233	58,322	(21,365)	879,190	20,354
Convention Center Hotel					
Notes	933	-	(160)	773	170
Revenue bonds	33,815	-	(1,180)	32,635	1,385
Plus unamortized premium	834	-	(55)	779	55
Total	35,582	-	(1,395)	34,187	1,610
Other business-type activities:					
Landfill	3,480	4,440	-	7,920	-
Net pension liability	2,500	-	(598)	1,902	-
Total OPEB liability	1,802	588	-	2,390	-
Compensated absences	442	383	(400)	425	392
Total	8,224	5,411	(998)	12,637	392
Business-type activity long-term liabilities	\$ 932,069	\$ 66,797	\$ (26,703)	\$ 972,163	\$ 24,281

III. Detailed Notes on All Funds (continued)

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Employees' Health Care Fund and the Retained Risk Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 90% of these costs. At year end, \$24,075 of internal service funds compensated absences is included in the above amounts. For governmental activities, the balance of compensated absences is generally liquidated by the General Fund. Net pension liability and the total OPEB liability will also be liquidated by the General Fund.

There are a number of limitations and restrictions contained in the various bond indentures. The City is in substantial compliance with all significant limitations and restrictions.

State law allows a maximum of 10% of the assessed valuation for general obligation bonded debt for any one purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. A total of approximately \$425,107,235 of additional general obligation bonded debt is available for issuance on a total assessed valuation of \$1,576,863,528 pursuant to the 35% limitation. Included in the total assessed valuation of property within the City limits is \$10,698,120 of assessed valuation which has been adjudicated to Caddo Parish. The table below shows the computation of the City's legal debt margin calculated at 10% of assessed valuation as of December 31, 2020.

	Debt limit-10% of assessed value for any one purpose	Deduct-amount of debt applicable to debt limit	Legal Debt margin
Street Improvements	\$ 157,686,353	\$ 27,756,435	\$ 129,929,918
Police and Fire	157,686,353	-	157,686,353
Water and Sewer Improvem	157,686,353	67,819,289	89,867,064
Parks and Recreation	157,686,353	22,093,026	135,593,327
Public Buildings	157,686,353	4,526,620	153,159,733
Drainage	157,686,353	4,599,630	153,086,723
Sanitation and Incinerator	157,686,353	-	157,686,353
Industrial Bond	157,686,353	-	157,686,353
Airports	157,686,353	-	157,686,353
Sportran	157,686,353	-	157,686,353
Riverfront Park	157,686,353	-	157,686,353

The annual requirements to amortize all debt outstanding as of December 31, 2020, including interest requirements are as follows:

PRINCIPAL REQUIREMENTS:	Maturities (in thousands of dollars)										
	Total	2021	2022	2023	2024	2025	2026-2030	2031-2035	2036-2040	2041-2045	2046-2050
General Obligation Bonds											
2011 Issue -2.00-5.00%	\$ 3,785	\$ 3,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Plus: Unamortized Premium	380	380	-	-	-	-	-	-	-	-	-
	4,165	4,165	-	-	-	-	-	-	-	-	-
2014 Issue -2.00-5.00%	73,010	3,730	3,915	4,110	4,315	4,535	26,265	26,140	-	-	-
Plus: Unamortized Premium	9,916	726	726	726	726	726	3,630	2,656	-	-	-
	82,926	4,456	4,641	4,836	5,041	5,261	29,895	28,796	-	-	-
2017 Refunding Issue 3.00-5.00%	50,000	-	4,005	4,145	4,375	4,615	26,675	6,185	-	-	-
Plus: Unamortized Premium	5,519	522	522	522	522	522	2,610	299	-	-	-
	55,519	522	4,527	4,667	4,897	5,137	29,285	6,484	-	-	-
Total General Obligation Bonds	142,610	9,143	9,168	9,503	9,938	10,398	59,180	35,280	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

PRINCIPAL REQUIREMENTS:	Maturities (in thousands of dollars)										
	Total	2021	2022	2023	2024	2025	2026-2030	2031-2035	2036-2040	2041-2045	2046-2050
Certificate of Indebtedness											
2004 Certificate of Indebtedness -2.00-4.20%	420	420	-	-	-	-	-	-	-	-	-
Less: Unamortized Discount	(4)	(4)	-	-	-	-	-	-	-	-	-
	416	416	-	-	-	-	-	-	-	-	-
2016 COI Independence Stadium Project	16,025	1,710	1,760	1,845	1,940	2,035	6,735	-	-	-	-
Plus: Unamortized premium	1,566	219	219	219	219	219	471	-	-	-	-
	17,591	1,929	1,979	2,064	2,159	2,254	7,206	-	-	-	-
Total Certificate of Indebtedness	18,007	2,345	1,979	2,064	2,159	2,254	7,206	-	-	-	-
Capital Leases:											
2016B Capital Lease -1.830%	1,389	1,389	-	-	-	-	-	-	-	-	-
Total Capital Leases	1,389	1,389	-	-	-	-	-	-	-	-	-
Total Governmental Activities Debt	162,006	12,877	11,147	11,567	12,097	12,652	66,386	35,280	-	-	-
Municipal and Regional Airports											
2015A Revenue Refunding	23,620	315	1,950	2,020	2,095	2,175	5,100	-	9,965	-	-
Plus: Unamortized premium	40	-	10	10	10	10	-	-	-	-	-
	23,660	315	1,960	2,030	2,105	2,185	5,100	-	9,965	-	-
2015B Taxable PFC Revenue	1,475	1,475	-	-	-	-	-	-	-	-	-
Total Municipal and Regional Airports -Notes	25,135	1,790	1,960	2,030	2,105	2,185	5,100	-	9,965	-	-
Water and Sewerage											
2009A Revenue Bonds RLF -3.45%	559	50	51	52	53	54	285	14	-	-	-
2009B Revenue Bonds RLF -3.45%	4,919	440	450	460	470	480	2,550	69	-	-	-
2010D Revenue Bonds RLF -.95%	6,875	575	580	584	589	594	3,039	914	-	-	-
2013 Revenue Bonds RLF -.95%	3,675	241	244	246	248	262	1,284	1,150	-	-	-
2013 Revenue Bonds	737	368	369	-	-	-	-	-	-	-	-
2014A Refunding Revenue Bonds	37,050	8,285	8,710	4,745	4,490	3,725	7,095	-	-	-	-
Plus: Unamortized Reoffer Call Premium	5,854	656	656	656	656	656	2,574	-	-	-	-
	42,904	8,941	9,366	5,401	5,146	4,381	9,669	-	-	-	-
2014B Revenue Bonds	67,045	-	-	-	-	-	8,805	16,530	41,710	-	-
Plus: Unamortized Reoffer Call Premium	1,256	70	70	70	70	70	351	351	204	-	-
	68,301	70	70	70	70	70	9,156	16,881	41,914	-	-
2014C Revenue Bonds	7,955	-	-	-	-	-	-	-	7,955	-	-
Plus: Unamortized Reoffer Call Premium	530	28	28	28	28	28	140	140	110	-	-
	8,485	28	28	28	28	28	140	140	8,065	-	-
2015 Revenue Refunding	117,550	570	600	625	660	-	24,400	36,170	54,525	-	-
Plus: Unamortized premium	13,612	683	683	683	683	683	3,417	3,417	3,363	-	-
	131,162	1,253	1,283	1,308	1,343	683	27,817	39,587	57,888	-	-
2016A RLF Revenue Bonds	16,234	939	948	957	966	975	5,017	5,260	1,172	-	-
2016B Revenue Bonds	100,000	-	-	-	1,030	2,600	15,280	21,610	32,175	27,305	-
Plus: Unamortized premium	6,252	299	299	299	299	299	1,494	1,494	1,494	275	-
	106,252	299	299	299	1,329	2,899	16,774	23,104	33,669	27,580	-

III. Detailed Notes on All Funds (continued)

	Maturities (in thousands of dollars)										
	Total	2021	2022	2023	2024	2025	2026-2030	2031-2035	2036-2040	2041-2045	2046-2050
2016C Revenue Bonds	3,785	1,225	1,260	1,300	-	-	-	-	-	-	-
2017A Revenue Bonds	54,475	-	-	-	-	-	-	3,000	16,525	34,950	-
Plus: Unamortized premium	6,002	287	287	287	287	287	1,435	1,435	1,435	262	-
	60,477	287	287	287	287	287	1,435	4,435	17,960	35,212	-
2017B Revenue Bonds	35,140	-	-	-	-	-	-	3,510	7,230	24,400	-
Plus: Unamortized premium	2,461	118	118	118	118	118	588	588	588	107	-
	37,601	118	118	118	118	118	588	4,098	7,818	24,507	-
2017C Revenue Bonds	36,795	2,285	2,365	2,445	2,530	2,620	14,545	10,005	-	-	-
2018A DEQ Loan	14,366	921	930	939	948	957	4,923	4,748	-	-	-
2018C Revenue Bonds	100,000	675	2,635	7,645	8,915	9,585	32,455	36,645	930	515	-
Plus: Unamortized premium	10,597	505	505	505	505	505	2,523	2,523	2,523	503	-
	110,597	1,180	3,140	8,150	9,420	10,090	34,978	39,168	3,453	1,018	-
2019B Revenue Bonds	100,000	-	2,165	2,230	2,320	2,435	14,005	17,725	12,280	23,975	22,865
Plus: Unamortized premium	9,491	328	328	328	328	328	1,641	1,641	1,641	1,641	1,287
	109,491	328	2,493	2,558	2,648	2,763	15,646	19,366	13,921	25,616	24,152
2020A Revenue Bonds	12,620	-	-	-	-	-	-	-	-	7,875	4,745
Less: Unamortized Discount	(328)	(12)	(12)	(12)	(12)	(12)	(61)	(61)	(61)	(61)	(24)
	12,292	(12)	(12)	(12)	(12)	(12)	(61)	(61)	(61)	7,814	4,721
2020B Revenue Bonds	9,415	-	-	-	-	-	-	-	-	-	9,415
Plus: Unamortized Premium	122	4	4	4	4	4	20	20	20	21	21
	9,537	4	4	4	4	4	20	20	20	21	9,436
2020C Revenue Bonds	5,415	-	-	-	-	-	-	-	-	5,415	-
Less: Unamortized Discount	(159)	(7)	(7)	(7)	(7)	(7)	(33)	(33)	(33)	(25)	-
	5,256	(7)	(7)	(7)	(7)	(7)	(33)	(33)	(33)	5,390	-
Total Revenue Bonds -Water and Sewerage	790,300	19,533	24,266	25,187	26,178	27,246	147,772	168,865	185,786	127,158	38,309
Convention Center Hotel											
2018C LA Community Development Authority Note	774	170	179	190	201	34	-	-	-	-	-
Bonds	32,635	1,385	1,360	1,535	1,665	1,870	11,375	13,445	-	-	-
Plus: Unamortized premium	779	55	54	54	54	54	272	236	-	-	-
Total Convention Center Hotel	34,188	1,610	1,593	1,779	1,920	1,958	11,647	13,681	-	-	-
Community Development Notes											
Fairmont Towers Note	404	131	131	142	-	-	-	-	-	-	-
Total Community Development Notes	404	131	131	142	-	-	-	-	-	-	-
Total Principal	\$ 1,012,033	\$ 35,941	\$ 39,097	\$ 40,705	\$ 42,300	\$ 44,041	\$ 230,905	\$ 217,826	\$ 195,751	\$ 127,158	\$ 38,309
INTEREST REQUIREMENTS											
General Obligation	\$ 47,651	\$ 6,432	\$ 5,877	\$ 5,561	\$ 5,148	\$ 4,714	\$ 16,263	\$ 3,656	\$ -	\$ -	\$ -
Debt Community Development Notes	46	23	15	8	-	-	-	-	-	-	-
Revenue Bonds and Notes											
Convention Center Hotel	12,931	1,427	1,259	1,313	1,252	1,181	4,699	1,800	-	-	-
Water and Sewerage	361,015	26,615	26,016	25,225	24,369	23,430	102,807	74,909	41,576	12,306	3,762
Municipal and Regional Airports	10,304	1,077	1,013	940	861	777	2,945	1,965	726	-	-
Total Interest Requirements	431,947	35,574	34,180	33,047	31,630	30,102	126,714	82,330	42,302	12,306	3,762
Total Future Debt Requirements	\$ 1,443,980	\$ 71,515	\$ 73,277	\$ 73,752	\$ 73,930	\$ 74,143	\$ 357,619	\$ 300,156	\$ 238,053	\$ 139,464	\$ 42,071

NOTES TO THE FINANCIAL STATEMENTS**III. Detailed Notes on All Funds (continued)**General Obligation Bonds

General obligation bonds are direct general obligations of the City. Principal and interest are payable from ad valorem taxes levied on all taxable property within the City.

In December 2017, the City issued \$50,000,000 in General Obligation Refunding Bonds, Series 2017. The Bonds were issued for the purpose of advance refunding the City's outstanding General Obligation Bonds, Series 2011 and paying the costs of issuance of the Bonds. The net proceeds of \$58,373,096 (including a premium of \$7,085,176 and issuance cost of \$715,873) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, these amounts are considered defeased and the liabilities have been removed from the statement of net position. \$13,955,000 remains on the books. The outstanding amounts of all the bonds will be called on August 1, 2021, and the amounts outstanding at December 31, 2020, were \$50,000,000.

The General Obligation Refunding Bonds, Series 2017 bear interest rates between 3% and 5% maturities from 2022 to 2031. The reacquisition price exceeded the carrying amount by \$2,603,171 and is amortized over the life of the refunding debt. The refunding was undertaken to reduce future debt service payments by \$2,317,456 and resulted in an economic gain of \$1,777,220.

In November 2016, the City issued \$20,800,000 in Refunding Bonds, Series 2016. The bonds were issued to defease and refund the Series 2008 – Stadium Debt Bonds \$24,665,000, and pay the costs of issuance, including the premiums for the municipal bond insurance policy and debt service reserve surety bond. The net proceeds of \$26,241,121 (including a premium of \$2,476,543, issuance costs of \$314,840, insurance premiums \$86,412, underwriter's discount \$127,982, and surety expense \$66,824) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, the Series 2008 – Stadium Debt bonds are considered defeased and the liabilities have been removed from the statement of net position. The amounts outstanding at December 31, 2020, were \$16,025,000.

The 2016 Refunding Bonds bear interest rates of 3% to 5% with maturities from 2018 to 2028. The reacquisition price exceeded the carrying amount by \$3,023,655 and is amortized over the life of the refunding debt. The refunding was undertaken to reduce future debt service payments by \$6,439,525 and resulted in an economic gain of \$2,434,519.

In October 2014, the City issued \$93,500,000 in General Obligation Bonds, Series 2014. The bonds were issued for the purpose of paying the cost of (Proposition No.1) constructing, acquiring and/or improving the water system and the sewer system and appurtenances thereto and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the bonds thereof (\$55,064,671), (Proposition No. 2) constructing, acquiring and improving public facilities and equipment for parks and recreation, public building, the police department, fire department and finance department and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the bonds thereof (\$12,933,337), and (Proposition No. 3) constructing, acquiring and/or improving the streets, highways, bridges, and drainage systems and appurtenances thereto and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the bonds thereof (\$25,501,992). The bonds are the final series of a total amount of \$175,000,000 in bonds for all three Propositions that were authorized at a special election held on April 2, 2011. The bonds have maturity dates from 2015 through 2034 with principal payments from \$3,670,000 to \$7,020,000 and interest rates of 2.00% to 5.00%. The amounts outstanding at December 31, 2020, were \$73,010,000.

NOTES TO THE FINANCIAL STATEMENTS
III. Detailed Notes on All Funds (continued)

In August 2011, the City issued \$81,500,000 in General Obligation Bonds, Series 2011. The bonds were issued for the purpose of paying the cost of (Proposition No.1) constructing, acquiring and/or improving the water system and the sewer system and appurtenances thereto and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the bonds thereof (\$37,605,329), (Proposition No.2) constructing, acquiring and improving public facilities and equipment for parks and recreation, public building, the police department, fire department, and finance department and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the bonds thereof (\$25,066,663), and (Proposition No.3) constructing, acquiring, and/or improving the streets, highways, bridges, and drainage systems and appurtenances thereto and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the bonds thereof (\$18,828,008). The bonds are the first of an estimated three series of a total amount of \$175,000,000 in bonds for all three Propositions that were authorized at a special election held on April 2, 2011. The bonds have maturity dates from 2021 through 2031 with principal payments from \$2,335,000 to \$6,465,000 and interest rates of 2.00% to 5.00%. An advance refunding of bonds occurred with the issuance of the Series 2017 Advance Refunding General Obligation Bonds. The amounts outstanding from the original Series 2011 issuance at December 31, 2020, were \$3,785,000.

In December 2004, the City issued \$5,375,000 in Certificates of Indebtedness, Series 2004 for the purpose of financing energy saving capital expenditures and paying the costs of issuance. The certificates are payable from an irrevocable pledge and dedication of the excess of annual revenue above statutory, necessary and usual charges in each fiscal year during which the certificates are outstanding and any other legally available excess revenues. The certificates were issued at a discount of \$53,910. Principal payments range from \$200,000 to \$420,000 with interest rates of 2.00% to 4.20% and maturity dates from 2005 to 2021. The amount outstanding at December 31, 2020, was \$420,000.

Community Development Notes

The City has one Housing and Urban Development (HUD) loan received in prior years. The loan is secured by a note receivable from the developer with a first lien mortgage and a pledge of the City's current and future CDBG funds. The note receivable and loan payable are recorded in the Community Development Fund due to the flow of funds between the developer, the City, and HUD. The developer makes payments to the City and the City services the loan to HUD.

The debt service requirements to maturity for this loan is as follows:

<u>Year Ending December 31,</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2021	\$ 153,696	\$ 131,000	\$ 22,696
2022	146,399	131,000	15,399
2023	150,037	142,000	8,037
2024	-	-	-
2025	-	-	-
Total	<u>\$ 450,132</u>	<u>\$ 404,000</u>	<u>\$ 46,132</u>

Municipal and Regional Airports Revenue Bonds

The resolutions applicable to the Municipal and Regional Airports Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Municipal and Regional Airport fund. Net position of the Municipal and Regional Airport fund has been restricted in accordance with the provisions of the respective bond indentures in the amount of \$3,960,404 at December 31, 2020, which represents the restricted assets included in the debt service funds at that date with no current liabilities payable from these restricted assets.

The City has covenanted in the General Bond Resolution that it will at all times fix, prescribe and collect rents, fees and other charges for the services and facilities furnished by the Airport System sufficient to yield net revenues during each fiscal year equal to at least 125% of debt service for such fiscal year and to yield revenues during each fiscal year equal to at least 100% of the aggregate amounts required to be deposited during the first year in each account created by the General Bond Resolution.

The City was not in compliance with the debt service covenant of 125% net revenues of annual debt service.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

Restricted assets of the Municipal and Regional Airport fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness. A summary of restricted assets at December 31, 2020, follows:

Fund	
Other Miscellaneous Restricted Funds	\$ 1,110,840
Bond and Interest Sinking Funds	3,982,288
Total restricted assets	<u>\$ 5,093,128</u>

Water and Sewerage Revenue Bonds

In December 2020, the City issued \$27,450,000 in Water and Sewer Revenue Bonds consisting of 2020A series in the amount of \$12,620,000; 2020B series in the amount of \$9,415,000; and 2020C series in the amount of \$5,415,000. The bonds were issued for the purpose of refunding the 2020 principal payments for the 2014A Water and Sewer Revenue Bond in the amount of \$7,870,000, the 2015 Water and Sewer Revenue Bond in the amount of \$545,000, and the 2016C Water and Sewer Revenue Bond in the amount of \$1,195,000; and the 2021 payments for the 2014A Water and Sewer Revenue Bond in the amount of \$8,285,000, the 2015 Water and Sewer Revenue Bond in the amount of \$570,000, the 2016C Water and Sewer Revenue Bond in the amount of \$1,225,000, and the 2018C Water and Sewer Revenue Bond in the amount of \$675,000; as well as paying the costs of issuance of the 2020 bonds, including the cost for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the 2020 bonds. The 2020A series and 2020C are taxable bonds. The bonds bear interest rates between 3.0% and 4.21% with maturities from 2042 to 2050. The amounts outstanding at December 31, 2020 were \$27,450,000.

In May 2019, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Junior Lien Series 2019B. The bonds were issued for the purpose of paying the costs for acquisition and construction of improvements, extensions and replacements to the System funding a debt service reserve and/or paying the cost of reserve fund surety bonds, if necessary, and paying the costs of issuance of the 2019B bonds, including the cost for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the 2019B bonds. The bonds bear interest rates between 3% and 5% with maturities from 2022 to 2049. The amounts outstanding at December 31, 2020, were \$100,000,000.

In May 2018, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Series 2018C. The bonds were issued for the purpose of paying the costs for acquisition and construction of improvements, extensions and replacements to the System funding a debt service reserve and/or paying the cost of reserve fund surety bonds, if necessary, and paying the costs of issuance of the 2018C bonds, including the cost for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the 2018C bonds. The bonds bear interest rates between 3% and 5% with maturities from 2021 to 2041. The amounts outstanding at December 31, 2020, were \$100,000,000.

In March 2018, the City issued \$20,000,000 in Taxable Water and Sewer Revenue Bonds (LDEQ Sewer Project), Series 2018A. The bonds were sold by the City to the Louisiana Department of Environmental Quality. The bonds bear an interest rate of .95% plus an administrative fee of .50%. The bonds were issued to finance a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the City's combined drinking water and wastewater collection, treatment and disposal system, and paying the costs of issuance. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2020 was \$14,326,741 for a total of \$14,366,491. The amount outstanding at December 31, 2020 was \$14,365,590.

In June 2017, the City issued \$55,975,000 in Water and Sewer Revenue Bonds, Series 2017A. The bonds were issued for the purpose of paying the costs of improvements to the Water System, including capitalized interest, purchasing a reserve fund surety, and paying the costs of issuance of the Series 2017A Bonds, including the premium for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the Series 2017A Bonds. The bonds bear interest rates between 4% and 5% with maturities from 2018 to 2042. The amounts outstanding at December 31, 2020, were \$54,475,000.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

In June 2017, the City issued \$35,840,000 in Water and Sewer Revenue Bonds, Junior Lien Series 2017B. The bonds were issued for the purpose paying the costs of improvements to the System, including capitalized interest, purchasing a reserve fund surety, and paying the costs of issuance of the Series 2017B Bonds, including the premium for the municipal bond insurance policy and the premium for the debt service reserve fund surety bond for the Series 2017B Bonds. The bonds bear interest rates between 3.375% and 5% with maturities from 2018 to 2042. The amounts outstanding at December 31, 2020 were \$35,140,000.

In July 2017, the City issued \$43,190,000 in Refunding Bonds, Series 2017C. The bonds were issued for the purpose of refunding, readjusting, restructuring and/or refinancing the City's repayment obligations under a Loan Agreement dated as of October 1, 2005 (the "Loan Agreement"), by and between the City, as borrower, and the Louisiana Local Government Environmental Facilities and Community Development Authority, as lender (the "Authority"), pursuant to which the City is indebted to the Authority for the repayment of certain sums of money, together with interest and other payments described in the Loan Agreement in connection with the issuance by the Authority of its Revenue Bonds (Shreveport Utility System Project) Series 2005 (the "Refunded Bonds"), and paying costs of issuance. The net proceeds of \$43,005,000 (including payment of accrued interest on refunded bonds of \$67,518 and cost of issuance of \$185,000) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, the Revenue Bonds (Shreveport Utility System Project) Series 2005 are considered defeased and the liabilities have been removed from the statement of net position.

The 2017C Refunding Bonds bear an interest rate of 3.50% with maturities from 2018 to 2033. The carrying amount exceeded the reacquisition price by \$596,032 and is amortized over the life of the refunding debt. The refunding was undertaken to fix the outstanding variable rate, align the governing documents with the new General Bond Ordinance and extend the final maturity to match the useful life of the original project – Utility System Debt Bonds \$43,005,000. The amounts outstanding at December 31, 2020, were \$36,795,000.

In December 2016, the City issued \$20,000,000 in Taxable Water and Sewer Revenue Bonds (LDEQ Sewer Project), Series 2016A. The bonds were sold by the City to the Louisiana Department of Environmental Quality. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The bonds were issued to finance a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the City's combined drinking water and wastewater collection, treatment and disposal system, and paying the costs of issuance. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2020 was \$3,016,923 for a total of \$17,722,743 with a balance of \$16,233,742 at December 31, 2020.

In December 2016, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Series 2016B. The bonds were issued for the purpose of paying the costs of improvements to the System, including capitalized interest, funding a reserve fund surety, and paying the costs of issuance. The bonds bear an interest rate of 5% with maturities from 2024 to 2041. The amounts outstanding at December 31, 2020 were \$100,000,000.

In December 2016, the City issued \$8,420,000 in Taxable Water and Sewer Revenue Bonds, Junior Lien Series 2016C. The bonds were issued for the purpose of paying an interest rate swap termination fee in connection with previous indebtedness incurred in relation to the System, funding a reserve fund surety, and paying the costs of issuance. The bonds bear interest rates from 1.6% to 3.5% with maturities from 2017 to 2023. The amounts outstanding at December 31, 2020 were \$3,785,000.

In December 2015, the City issued \$120,000,000 in Water and Sewer Revenue and Refunding Bonds, Series 2015. The bonds were issued to advance refund the balance of the 2006A Refunding Issue in the amount of \$5,520,000, obtaining financing for the acquisition and construction of improvements, extensions and replacements to the combined revenue producing water and sewer utility system, funding a reserve fund surety, funding a municipal bond insurance policy and paying the costs of issuance of the bonds. The net proceeds of \$134,900,395 (including a premium of \$17,029,476 and issuance costs and insurance premiums of \$2,129,081) were used to place \$5,546,090 in an irrevocable trust with an escrow agent to provide funds for the advance refunding and \$129,354,305 was placed in the project account. As a result, the 2006A, Refunding Bonds are considered defeased and the liabilities have been removed from the statement of net position. The amount outstanding at December 31, 2020 was \$117,550,000.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds (continued)

In November 2014, the City issued \$75,835,000 in Water and Sewer Revenue Refunding Bonds, Series 2014 A. The bonds were issued to currently refund the outstanding 2001A, 2001B, 2001C, 2002A, 2002B, 2003A, 2003B, 2004A and 2010C bonds in the amount of \$65,981,906 and to advance refund \$16,135,000 of the 2007 bonds. The net proceeds of \$85,387,973 (including a premium of \$9,792,379, a contribution from the City of \$947,000 and issuance costs and insurance premiums of \$1,186,406) were used for the current refunding \$66,832,837 and \$18,555,136 was placed in an irrevocable trust with an escrow agent to provide funds for the advance refunded 2007 bonds. As a result, all of the bonds are considered defeased and the liabilities have been removed from the statement of net position. The amount outstanding at December 31, 2020 was \$37,050,000.

In November 2014, the City issued \$67,045,000 in Water and Sewer Revenue Bonds, Series 2014B. Included in the proceeds was a reoffering premium of \$1,676,592. The bonds were issued for the purpose of financing construction of and extensions and improvements of the City's combined waterworks plant and system and sewer system, funding a deposit to the Debt Service Fund or the premiums for debt service fund sureties and paying the costs of issuance including the premiums for bond insurance policies. The bonds have maturity dates from 2027 through 2038 with interest rates of 4.00% to 5.00%. The amount outstanding at December 31, 2020 was \$67,045,000.

In December 2014, the City issued \$7,955,000 in Water and Sewer Revenue Bonds, Series 2014C. Included in the proceeds was a reoffering premium of \$698,051. The bonds were issued for the purpose of financing construction of and extensions and improvements to the City's combined waterworks plant and system and sewer system, funding a deposit to the Debt Service Fund or the premiums for debt service fund sureties and paying the costs of issuance including the premiums for bond insurance policies. The bonds have a maturity date of 2039 and an interest rate of 5.00%. The amount outstanding at December 31, 2020 was \$7,955,000.

In January 2013, the City issued Taxable Utility Revenue Bonds, Series 2013 in the amount of \$3,684,000 for the purpose of restructuring the balance of previously issued bonds for the purpose of assuming ownership of the Shreveport Biosolid Disposal Project, and paying the cost of issuance of the bonds. The bonds bear interest at the rate of 3.750%; and have maturities from 2013 through 2022. The amount outstanding at December 31, 2020 was \$736,800.

In November 2013, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality. The Department purchased the City's \$5,000,000 Taxable Utility Revenue Bonds (LDEQ Series Project) Series 2013. The bonds were issued for the purpose of financing a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the combined water and sewer system of the City. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. There were no drawdowns in 2020. The amounts outstanding at December 31, 2020 were 3,675,000.

In June 2010, the City issued \$11,560,000 of Taxable Water and Sewer Revenue Bonds (DEQ Sewer Project), Series 2010D. The bonds were sold by the City to the Louisiana Department of Environmental Quality, Municipal Facilities Revolving Loan Fund. The bonds are Build America Bonds and are entitled to a credit equal to 35% of the interest paid on the bonds. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. There were no drawdowns in 2020. The amounts outstanding at December 31, 2020 were \$6,874,968.

In November 2009, the City entered into a Loan and Pledge Agreement for \$11,000,000 with the Louisiana Department of Health and Hospitals. The Department purchased the City's \$2,000,000 Water and Sewer Revenue Bonds, Series 2009A and the City's \$9,000,000 Water and Sewer Revenue Bonds, Series 2009B. The proceeds of the bonds are received through drawdowns. There were no drawdowns in 2020 for either of the bonds. The total to date is \$2,000,000 for the 2009A bonds and \$8,692,302 for the 2009B bonds (\$1,000,000 of the 2009A bonds has been forgiven through the American Recovery and Investment Act of 2009). The amounts outstanding at December 31, 2020 were \$5,478,302.

The resolutions applicable to the Water and Sewerage Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Department of Water and Sewerage.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds

The City has debt covenants with respect to the various Water and Sewer bond to fix, establish and maintain such rates and collect such fees, rents or other charges for the services and facilities of the System, and all parts thereof, and to revise the same from time to time whenever necessary, as will always provide revenues in each Fiscal Year sufficient to pay (a) Operating Expenses of the System in such Fiscal Year, (b) Annual Debt Service falling due during such Fiscal Year, (c) all other payments required for such Fiscal Year by the General Bond Ordinance and the applicable ordinances authorizing a series of bonds, and (d) all other obligations or indebtedness of the City payable out of the Net Revenues for such Fiscal Year which result in each Fiscal Year, and which in any event will provide Net Revenues in an amount equal to at least one hundred twenty-five percent (125%) of the Annual Debt Service due in such Fiscal Year on all Senior Lien Bonds (without regard to Annual Debt Service on the Junior Lien Bonds), and (ii) one hundred ten percent (110%) of the Annual Debt Service in such Fiscal Year on all Senior Lien Bonds plus all Junior Lien Bonds.

The City was in compliance with the covenant of 125% of the Annual Debt Service for all Senior Lien Bonds; however, the City was not in compliance with the 110% of the Annual Debt Service requirement for all Senior and Junior Lien Bonds.

Restricted assets in the Water and Sewerage Fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness (construction, debt service, and bond principal and interest sinking funds). A summary of restricted assets at December 31, 2020, follows:

<u>Fund</u>	
Debt Service Reserve Funds	\$ 7,429,221
2014B Bond Project Fund	3,707
2014C Bond Project Fund	1,869
2015 Bond Project Fund	4,054,415
2016B Bond Project Fund	11,979,360
2017A Bond Project Fund	55,444
2017B Bond Project Fund	5,147,191
2018C Bond Project Fund	92,726,097
2019B Bond Project Fund	105,307,832
2020 14,15,16C,18C Escrow Fund	11,243,539
Miscellaneous Bond Funds	<u>39,920</u>
Total restricted assets	<u>\$ 237,988,595</u>

Convention Center Hotel

In May 2018, the City remarketed the \$35,985,000 remaining principal balance of the \$40,980,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Refunding Bonds (Shreveport Convention Center Hotel Project) Series 2008. The bonds were placed with Regions Bank and Deutsche Bank for a period of seventeen years through April 1, 2035 and shall bear interest at a variable rate of between 3.390% and 5%. The balance owed as of December 31, 2020 was \$32,635,000.

Shreveport Home Mortgage Authority Bonds

On February 1, 2004, the Authority issued \$4,360,000 in bonds, the 2004 Multi-Family Housing Revenue Refunding Bonds, to advance refund the \$4,360,000 1995 Multi-Family Issue. Bond costs of \$130,569 were paid by the Authority. At December 31, 2020, the principal outstanding on the 2004 bonds was \$940,443. The Authority issued on August 1, 2003 \$7,500,000 in revenue refunding bonds, originally due April 1, 2037; the payments have been accelerated with the estimated maturities reflected below.

There are a number of limitations and restrictions contained in the various bond indentures. The Authority is in compliance with all significant limitations and restrictions.

NOTES TO THE FINANCIAL STATEMENTS

III. Detailed Notes on All Funds

The annual requirements to amortize all debt outstanding as of December 31, 2020 including interest requirements are as follows:

Year Ending December 31,	Total	Principal	Interest
2021	\$ 133,496	\$ 73,272	\$ 60,224
2022	124,600	68,036	56,564
2023	124,532	71,781	52,751
2024	124,858	75,732	49,126
2025	123,749	78,358	45,391
Thereafter	764,518	573,264	191,254
Total	<u>\$ 1,395,753</u>	<u>\$ 940,443</u>	<u>\$ 455,310</u>

Note of Future Advance Refundings

In accordance with the Tax Reform and Jobs Act of 2017, advance refundings of debt are no longer an available option for governmental entities.

Arbitrage Rebate

In accordance with the Tax Reform Act of 1986 any interest earnings on borrowed funds since August 31, 1986 in excess of the interest costs are required to be rebated to the federal government. The City has determined that there was no material liability at December 31, 2020. Additional rebate calculations are scheduled to be performed in 2021.

I. Landfill and Sludge Facility Closure and Post-Closure Care Cost

State and federal laws and regulations require the City to place a final cover on its Woolworth Road landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. The City has entered into a sanitary landfill services contract with a contractor. The contractor is responsible for the operation and closure of that portion of the landfill on which it conducted operations. The City is responsible for the maintenance and construction of all monitoring facilities and the conduct of all monitoring programs. If the contractor defaults on the contract, the City would be liable for all costs. We have reviewed the financial capability and stability of the contractor to ensure that the contractor will be able to meet the closure obligations when they are due. We believe that the contractor will be able to meet the obligations. A liability of \$7,920,691, has been reported at December 31, 2020, for closure and post-closure care cost and represents the cumulative costs reported based on 50.62% of the capacity of the landfill having been used to date. The landfill has an estimated remaining life of approximately 29.3 years. This amount has been accrued in the government-wide financial statements within the enterprise activities and has been reported as a liability in the Solid Waste Enterprise Fund. The estimated total current cost of closure and post-closure care remaining to be recognized is \$18,293,610 and \$15,647,040, respectively. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The City is the permit holder for the landfill and the sludge facility, and Louisiana Solid Waste Rules and Regulations require all permit holders to demonstrate financial responsibility by one of a group of financial tests contained within the regulations. The City has demonstrated its financial responsibility by the fact that the tangible net worth of the City is at least \$10 million, the net worth is at least six times the estimate of the closure and post-closure costs, at least 90% of the assets are located in the United States and the City has a bond rating which exempted it from certain required financial ratios.

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information
A. Retirement Commitments – Defined Benefit Pension Plans and Other Postemployment Benefits

The City of Shreveport administers three defined benefit pension plans: the Firemen's Pension and Relief Fund (FPRF), the Policemen's Pension and Relief Fund (PPRF) and the Employees' Retirement System (ERS), a cost-sharing multiple employer plan. These plans do not issue stand-alone financial reports and are not included in the report of a public employee retirement system or another entity and are therefore included in this report as combining statements under the section entitled "Combining and Individual Fund Statements and Schedules". The City also provides medical, dental and life insurance coverage through a cost-sharing multiple-employer defined benefit plan. The City also participates in two state-administered cost-sharing multiple-employer defined benefit pension plans. They are the Municipal Police Employees' Retirement Systems (MPERS) and the Firefighters' Retirement System (FRS).

Summary of Significant Accounting Policies – City Administered Plans

Basis of Accounting - The three City administered pension plans' financial statements are prepared using the accrual basis of accounting. Plan members' contributions are recognized in the period in which the contributions are due. The City's contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments – Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value. The cash surrender value of life insurance policies is recorded as other assets for the FPRF and PPRF. The policies are valued at their cash value as of the date of the financial statements. The policies provide assets to fund benefits of the plan. The pension investment policies are described in Note I.D.1. Cash, Cash Equivalents and Investments.

Concentration of Investments - The FPRF, PPRF and ERS had no investments in any one organization representing 5% or more of the fiduciary net position except for obligations of the federal government. There are no investments in loans to or leases with parties related to the pension plans.

Membership - Each pension plan administered by the City consisted of the following participants at December 31, 2020:

	FPRF	PPRF	ERS
Retirees and beneficiaries receiving benefits	288	177	1,100
Active plan members:			
Vested	3	-	462
Nonvested	-	-	705
Total	291	177	2,267
Number of participating employers	1	1	3

Administrative costs of the ERS are financed through contributions from the employers, members and investment income. Administrative costs of the FPRF and PPRF are financed through contributions from the employer and investment income.

Plan Descriptions

The FPRF is a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan. The pension plan is closed to new members.

The PPRF is a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the state plan. The pension plan is closed to new members.

The ERS is a cost-sharing multiple-employer defined benefit pension plan that covers all full-time classified employees of the City other than policemen and firemen and is administered by the City.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Pension Liability:

The Net Pension Liability was measured as of December 31, 2020 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. The City's proportion of the Net Pension Liability is 100%. The total pension liability was determined by an actuarial valuation as of the valuation date, calculated on the discount rate and actuarial assumptions below, and was then projected forward to the measurement date. There have been no significant changes between the valuation date and the fiscal year end.

The following table presents the changes in net pension liability measured as of the year ended December 31, 2020:

	2020		
	FPRF	PPRF	ERS
Total pension liability			
Service cost	\$ 243	\$ -	\$ 4,228,273
Interest	1,903,897	1,419,081	29,459,137
Effect of economic/demographic gains or losses	(2,908,774)	(1,536,099)	(3,527,349)
Changes of benefit terms	-	-	-
Differences between expected and actual experience	-	-	-
Changes of assumptions	(56,523)	(34,794)	(444,368)
Benefit payments, including refunds of member contributions	(1,505,202)	(1,366,361)	(31,480,587)
Net change in total pension liability	(2,566,359)	(1,518,173)	(1,764,894)
Total pension liability - beginning	27,938,153	20,944,219	432,090,616
Total pension liability - ending (a)	\$ 25,371,794	\$ 19,426,046	\$ 430,325,722
Plan fiduciary net position			
Contributions - employer	\$ -	\$ -	\$ 12,684,489
Contributions - member	-	-	5,639,116
Net investment income	1,090,347	2,345,877	15,232,386
Benefit payments, including refunds of member contributions	(1,505,202)	(1,366,361)	(31,480,587)
Administrative expense	(18,158)	(19,782)	(66,775)
Other	-	-	-
Net change in plan fiduciary net position	(433,013)	959,734	2,008,629
Plan fiduciary net position - beginning	14,789,096	17,968,813	189,409,531
Plan fiduciary net position - ending (b)	14,356,083	18,928,547	191,418,160
Net pension liability - ending (a) - (b)	\$ 11,015,711	\$ 497,499	\$ 238,907,562

Eligibility Requirements and Retirement BenefitsFPRF plan:

Until January 1, 1983, the Firemen's Pension and Relief Fund (FPRF) provided the primary retirement benefits for two groups of employees. Firefighters hired before July 12, 1977, were covered under an "Old Plan". Firefighters hired on or after July 12, 1977, were covered by a "New Plan". Under the Old Plan, a firefighter was eligible to retire at any age with 20 years of service. Benefits are payable monthly for life equal to 50% of the fireman's monthly salary, plus 3 1/3% for each year of service between 20 and 25 years, plus 1 2/3% for each year of service between 25 and 30 years. Under the New Plan, a firefighter is eligible to retire at age 50 with 20 years of service or age 55 with 12 years of service. Benefits are 2 1/2% of three-year average pay times years of service up to 10, plus 3% of each year of service over 10. The benefit cannot exceed 85% of final salary. The City guarantees that it will pay the benefits under the Old and New Plans until the member is eligible for a benefit from the Statewide Firefighters Retirement System. It also guarantees to pay the excess benefit of these plans over the Statewide Firefighters Retirement System.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Disability benefits are payable under the Old Plan on the basis of: (1) temporary total disability in the line of duty, (2) total disability in the line of duty, (3) occupational disability in the line of duty, or (4) total disability not in the line of duty. Disability benefits payable are (1) 66 2/3% of the monthly salary, payable for no more than one year; (2) 66 2/3% of the salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled is payable for the duration of the disability or until the member reaches eligibility for retirement on service basis, except the benefit will end as of the time when the member would have completed 30 years of service; (3) 50% of salary of active members holding the position corresponding to that held by the disabled, not to exceed 66 2/3% of first class hoseman's salary, payable for duration if disability or until eligible for service retirement; and (4) 25% of salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled, plus an additional 2% of such salary for each year of service over 5 years, but not to exceed 50% of a first class hoseman's salary payable for the duration of the disability. Under the New Plan, the disability benefit is (1) 60% of the fireman's monthly salary or (2) 75% of the accrued benefit. The City guarantees it will pay any excess of the benefits of this plan over the Statewide Firefighters Retirement System.

Under the Old Plan, death benefits equal to 50% of a beginning fireman's salary are payable to a surviving spouse. The City guarantees that it will pay this benefit for each fireman holding a guarantee of benefits contract. Under the New Plan, there is not an automatic benefit provided. Death benefits are based on the option chosen by the member at retirement.

There was not a vesting provision under the Old Plan. Members were eligible for benefits only after serving the time requirement for normal retirement. Under the New Plan, members vest after twelve years of service and may receive a benefit at age 50 with twenty years of service or at age 55 with a minimum of twelve years of service. Benefits are established and may be amended by State statutes, R.S.11:3713 and 3714.

The guaranteed benefits are paid to a closed group of firefighters. A significant part of the guaranteed benefits are the temporary benefits payable until age 50. The value of these temporary benefits can fluctuate widely, since it directly depends upon how many people retire before age 50.

PPRF plan:

Until July 12, 1977, all police officers hired became participants in the Policemen's Pension and Relief Fund (PPRF) as a condition of employment. After July 12, 1977, all new policemen were placed directly into the State's Municipal Police Employees' Retirement System (MPERS). Currently only policemen who retire after January 1, 1983, and who meet the eligibility requirements for a retirement benefit from the local plan but not the state plan, are being paid from this fund. Under this plan, a policeman hired before 1969 can retire at any age with 20 years of service; policemen hired after 1968 can retire at any age with 25 years of service. Benefits are payable monthly at 66 2/3% of monthly salary, plus an additional 0.833% for each year of service over 20 served after July 12, 1977. An additional 1.66% is paid for each year of service over 25 if the employee was hired after 1968. The benefit cannot exceed 75% of the policeman's monthly salary. The City guarantees that it will pay the benefit under this plan until the member is eligible for the Municipal Police Employee's Retirement System. It guarantees to pay the excess benefits, if any, of this plan over the Municipal Police Employee's Retirement System for the life of the member.

Disability benefits are payable on the basis of: (1) temporary total disability in the line of duty; (2) total and permanent disability in the line of duty; and (3) occupational disability that is total and permanent and received in the line of duty which renders the member unable to function in his police duties. Benefits payable are: (1) 66 2/3% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Payments will be made for no more than one year or benefits will continue until member becomes eligible for service retirement; or (2) 50% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Benefits will continue until member becomes eligible for service retirement. The City guarantees that it will pay any excess of the benefits of this plan over the MPERS.

A death benefit is payable to a surviving spouse equal to 50% of a beginning policeman's salary. The City guarantees that it will pay this benefit for each policeman holding a guarantee-of-benefits only after serving the time requirement for normal retirement. Benefits are established and may be amended by State statutes, R.S.11:3433, 3434, 3436 and 3437.

The guaranteed benefits are paid to a closed group of policemen. A significant part of the guaranteed benefits are the temporary benefits payable until age 50.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

ERS plan:

Non-City employees employed by the following organizations may become members in the Employees' Retirement System (ERS): Shreve Memorial Library, Caddo-Shreveport Sales and Use Tax Commission and other non-City employees recommended by the Board of Trustees and approved by the City Council. Appointed officials of the City and the Mayor have the option to join by filing an application within 90 days after taking office. However, by joining the retirement system, they may not participate in the deferred compensation program for appointed employees.

Prior to October 1, 1999, to be eligible for regular retirement benefits, members must have 30 years of service regardless of age or be age 65 with 10 years of service, and if hired before January 1, 1979 be 55 years of age with 20 years of service. If hired on or after January 1, 1979, members must be 55 years of age with 25 years of service or age 60 with 20 years of service. As of October 1, 1999, eligibility for regular retirement has been extended to any member who has 20 years of service at age 55. The difference, before and after a hire of January 1, 1979, has been eliminated. Members become vested in the system after 15 years of creditable service. Benefit provisions are established and may be amended by City ordinance #2 of 1954, #163 of 1990 and #112 of 1991.

Benefits available to members hired before January 1, 1996, consist of an annuity, which is the actuarial equivalent of the employee's accumulated contributions; plus an annual pension, which together with the annuity, provides a total retirement allowance equal to 3% of average compensation times years of creditable service. Beginning January 1, 1996, the retirement allowance was increased to 3 1/3% of average compensation times years of creditable service for 1996 and future years of service. Effective January 1, 2015, the retirement allowance was reduced to 2.75% of average compensation times years of creditable service for 2015 and future years. An early retirement provision has been implemented for any member who has at least 10 years, prior to January 1, 2015, of service and is within 10 years of a member's normal retirement age. The benefit is reduced by 3% per year for each year within five years of the normal retirement date, by 5% for the next earlier year, and by 8% for each additional earlier year. The plan allows members who have met eligibility requirements to defer receipt of benefits for a period of two years with one percent interest.

ContributionsFPRF plan:

Only the employer makes contributions on a pay-as-you-go basis. The employer contribution obligations are established and may be amended by State statutes. Contributions are made from the General Fund. The City's contribution rate of annual covered payroll is not applicable. There are no active employees.

Management of the FPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Fire Chief.

For the year ended December 31, 2020, the annual money-weighted rate of returns on pensions plan investments, net of pensions plan investment expense, was 7.80%. External cash flows are determined on a monthly basis and are assumed to occur at the beginning of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow each month. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

PPRF plan:

Only the employer makes contributions. The employer contribution obligations are established and may be amended by State statutes. The funding approach is to amortize all benefits over 25 years. However, the contribution cannot be less than the expected benefit payments for the year. Contributions are made from the General Fund. The City's contribution rate of covered payroll is not applicable. There are no active employees.

Management of the PPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Police Chief.

For the year ended December 31, 2020, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 13.61%. External cash flows are determined on a monthly basis and are assumed to occur at the beginning of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow each month. The money weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

ERS plan:

Prior to January 1, 2007, plan members were required by City ordinance to contribute 7% of compensation to the Plan. The City or other employers were required by the same ordinance to contribute 11.15% of compensation. Contribution amounts from plan members, the City and other employers may be amended by City ordinance. Effective January 1, 2007, the employees' contributions to the plan were increased to 9% from 7% and the employers' contributions were increased to 13.15% from 11.15%. Effective January 1, 2015, the employees' contribution to the plan was increased from 9% to 10% and the employer contribution increased from 13.15% to 16.5%. Effective January 1, 2018, the employees' contribution to the plan was increased to 12%. Effective January 1, 2020 the employer contribution increased to 28%. Contributions are made from the fund that the employee is paid from, or from the organizations noted above.

In February 2004, an ordinance was passed which changed the method of computation for cost-of-living increases. The new computation states that effective January 1 of each year, there will be a cost-of-living increase based on the Consumer Price Index (CPI) if certain conditions exist: 1) the CPI has increased a minimum of one percent 2) the funded percentage for the retirement system for the prior year is not under 90% 3) the retirement systems overall rate of return on investments for the prior year was equal to or exceeded the actuarial interest rate for funding. The maximum increase is limited to 5%.

Management of the ERS is vested in the board which consists of seven members – two elected employees who are members of the plan, one elected retiree and one retiree alternate, the Mayor, the Chief Administrative Officer, the Finance Director and one Council Member.

For the year ended December 31, 2020, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 8.35%. The money weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

FPRF plan:

For the year ended December 31, 2020, the City recognized pension expense (benefit) of (\$1,899,756).

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual earnings	\$ 789,183	\$ (835,602)
Total	<u>\$ 789,183</u>	<u>\$ (835,602)</u>

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2021	\$ 64,628
2022	152,524
2023	(242,065)
2024	(21,506)
Total	<u>\$ (46,419)</u>

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

PPRF plan:

For the year ended December 31, 2020, the City recognized pension expense (benefit) of (\$1,577,946).

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual earnings	\$ 880,360	\$ (2,134,391)
Total	<u>\$ 880,360</u>	<u>\$ (2,134,391)</u>

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2021	\$ (279,133)
2022	(153,783)
2023	(593,964)
2024	(227,151)
Total	<u>\$ (1,254,031)</u>

ERS plan:

For the year ended December 31, 2020, net pension liability of \$238,907,562 and pension expense of \$14,426,424 were allocated as follows:

	Proportionate Share %	Net Pension Liability	Pension Expense
Primary Government			
Governmental activities	62.65%	\$ 149,682,559	\$ 9,038,575
Business-type activities	24.55%	58,642,167	3,541,105
Total primary government	87.20%	208,324,726	12,579,680
Component Units			
Shreve Memorial Library	11.38%	27,185,538	1,641,598
City Marshal	0.00%	-	-
Total component units	11.38%	27,185,538	1,641,598
Jointly Governed Entity			
Sales and Use Tax Commission	1.42%	3,397,298	205,146
Total	100.00%	<u>\$ 238,907,562</u>	<u>\$ 14,426,424</u>

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions and were allocated as follows:

	Deferred Outflows of Resources			Total Deferred Outflows of Resources
	Change in Investment Earnings	Change in Experience	Change in Assumptions	
Primary Government				
Governmental activities	\$ 5,088,410	\$ 908,876	\$ 3,016,327	\$ 9,013,613
Business-type activities	1,993,522	356,077	1,181,727	3,531,326
Total primary government	7,081,932	1,264,953	4,198,054	12,544,939
Component Units				
Shreve Memorial Library	924,164	165,071	547,829	1,637,064
City Marshal	-	-	-	-
Total component units	924,164	165,071	547,829	1,637,064
Jointly Governed Entity				
Sales and Use Tax Commission	115,490	20,628	68,461	204,579
Total	<u>\$ 8,121,586</u>	<u>\$ 1,450,652</u>	<u>\$ 4,814,344</u>	<u>\$ 14,386,582</u>

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)

	Deferred Inflows of Resources			
	Change in experience	Change in Investment Earnings	Change in Assumptions	Total Deferred Inflows of Resources
Primary Government				
Governmental activities	\$ (1,852,369)	\$ (9,647,419)	\$ (192,215)	\$ (11,692,003)
Business-type activities	(725,715)	(3,779,636)	(75,305)	(4,580,656)
Total primary government	(2,578,084)	(13,427,055)	(267,520)	(16,272,659)
Component Units				
Shreve Memorial Library	(336,430)	(1,752,176)	(34,910)	(2,123,516)
City Marshal	-	-	-	-
Total component units	(336,430)	(1,752,176)	(34,910)	(2,123,516)
Jointly Governed Entity				
Sales and Use Tax Commission	(42,043)	(218,964)	(4,363)	(265,370)
Total	\$ (2,956,557)	\$ (15,398,195)	\$ (306,793)	\$ (18,661,545)

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2021	\$ (54)
2022	649,359
2022	(4,438,520)
2023	(485,748)
2024	-
Total	<u>\$ (4,274,963)</u>

These amounts were allocated as follows:

Year ended December 31,	2021	2022	2023	2024	Total
Primary Government					
Governmental activities	\$ (34)	\$ 406,842	\$ (2,780,862)	\$ (304,335)	\$ (2,678,389)
Business-type activities	(13)	159,391	(1,089,478)	(119,231)	(1,049,331)
Total primary government	(47)	566,233	(3,870,340)	(423,566)	(3,727,720)
Component Units					
Shreve Memorial Library	(6)	73,891	(505,064)	(55,274)	(486,453)
City Marshal	-	-	-	-	-
Total component units	(6)	73,891	(505,064)	(55,274)	(486,453)
Jointly Governed Entity					
Sales and Use Tax Commission	(1)	9,234	(63,116)	(6,907)	(60,790)
Total	<u>\$ (54)</u>	<u>\$ 649,358</u>	<u>\$ (4,438,520)</u>	<u>\$ (485,747)</u>	<u>\$ (4,274,963)</u>

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Actuarial Assumptions:

A summary of the FPRF, PPRF, and ERS actuarial methods and assumptions used in determining the total pension liability as of December 31, 2020, are as follows:

	FPRF	PPRF	ERS
Actuarial cost method	Entry age normal	Entry age normal	Entry age normal
Amortization Method	Level dollar, closed	Level dollar, closed	N/A
Remaining amortization period	11 years	1 year	N/A
Asset valuation period	N/A	N/A	N/A
Inflation	2.50%	2.50%	2.50%
Salary increases	5.00%	N/A	Based on classification
Investment rate of return	7.00%	7.00%	7.00%
Cost of Living Adjustment	3.00%	3.00%	None
Retirement Age	Plan specific	n/a	Plan specific
Turnover	Plan specific	n/a	Plan specific
Mortality	Pri-2010 Public Safety and MP-2020 Improvement converging to long-term rate of 0.5% in 2036	Pri-2010 Public Safety and MP-2020 Improvement converging to long-term rate of 0.5% in 2036	Pub-2010 General and MP-2020 Improvement converging to long-term rate of 0.5% in 2036
Disability	Plan specific	Plan specific	Plan specific

During 2020 mortality assumptions were changed from Pub-2010 General and MP-2019 Improvement converging to long-term rate of 0.5% in 2035 to Pri-2010 Public Safety and MP-2020 Improvement converging to long-term rate of 0.5% in 2036.

The best-estimate range for the long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. The capital market assumptions as of December 31, 2020, are summarized in the following table:

Asset Class	Index	Target Allocation	Long-Term Expected Arithmetic Real Rate of Return	Long-Term Expected Geometric Real Rate of Return
US Cash	BAML 3-Mon Tbill	0.00%	1.57%	1.56%
US Core Fixed Income	Bloomberg Barclays Aggregate	40.00%	2.70%	2.63%
US Core Bonds	Bloomberg Barclays Gvt/Credit	0.00%	2.64%	2.55%
US Short Bonds	Bloomberg Barclays 1-3 Yr Gvt/C	0.00%	2.39%	2.37%
US Interm Bonds	Bloomberg Barclays IT Gvt/Credi	0.00%	2.40%	2.34%
US Gvt Bonds	Bloomberg Barclays Gvt	0.00%	2.19%	2.09%
US Credit Bonds	Bloomberg Barclays Credit	0.00%	3.40%	3.27%
US Long Gvt Bonds	Bloomberg Barclays Long Gvt	0.00%	2.57%	2.00%
US Municipal Bonds	Bloomberg Barclays Muni	0.00%	2.69%	2.62%
US Large Caps	S&P 500	0.00%	6.13%	5.00%
US Equity Market	Russell 3000	60.00%	6.32%	5.10%
US Small Caps	Russell 2000	0.00%	7.28%	5.35%
US Small & Mid Caps	Russell 2500	0.00%	7.06%	5.30%
US Large Value	Russell 1000 Value	0.00%	6.42%	5.30%
US Small Value	Russell 2000 Value	0.00%	7.28%	5.55%
US Value	Russell 3000 Value	0.00%	6.54%	5.40%
US MidCap Value	Russell MidCap Value	0.00%	6.49%	5.10%
Global Equity	MSCI ACWI NR	0.00%	7.12%	5.85%
Non-US Equity	MSCI ACWI xUS NR	0.00%	8.02%	6.50%
Emerging Markets Equity	MSCI EM NR	0.00%	9.69%	7.00%
Non-US Small Cap	MSCI EAFE Small Cap NR	0.00%	8.36%	6.65%
US REITs	FTSE NAREIT Equity REIT	0.00%	7.32%	5.70%
Assumed Inflation - Mean			2.21%	2.21%
Assumed Inflation - Standard Deviation			1.65%	1.65%
Portfolio Real Mean Return			3.28%	2.18%
Portfolio Nominal Mean Return			4.87%	4.43%
Portfolio Standard Deviation				9.94%
Long-Term Expected Rate of Return (selected by City of Shreveport)				7.00%

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)
Sensitivity of the net pension liability to changes in the discount rate:

The following presents the FPRS, PPRS, and ERS net pension liability calculated using the discount rate of 7%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	Net pension liability	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
FPRS	\$	13,799,501	\$ 11,015,711	\$ 8,658,775
PPRS		2,298,418	497,499	(1,054,413)
ERS		284,498,244	238,907,562	200,450,925

Payables to the FPRF, PPRF, and ERS Pension Plans – At December 31, 2020, the City recorded no payables to the pension plans for employee and employer legally required contributions for FPRS and PPRS and ERS.

The financial statements for individual pension plans are as follows:

**COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS**

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ASSETS				
Cash and cash equivalents	\$ 565,922	\$ 350,245	\$ -	\$ 916,167
Receivables:				
Interest and dividends receivable	19,799	32,003	5,123	56,925
Accounts receivable	-	-	-	-
Prepaid items	182,027	162,762	-	344,789
Investments, at fair value	12,879,822	17,667,638	199,842,500	230,389,960
Other assets:				
Cash surrender value of life insurance policies	1,153,383	863,780	-	2,017,163
Total assets	14,800,953	19,076,428	199,847,623	233,725,004
LIABILITIES				
Due to other funds	448,513	151,711	6,978,998	7,579,222
Accrued liabilities	-	25	950	975
Employees' deposits held in escrow	-	-	1,449,515	1,449,515
Total liabilities	448,513	151,736	8,429,463	9,029,712
NET POSITION				
Net position restricted for pensions	\$ 14,352,440	\$ 18,924,692	\$ 191,418,160	\$ 224,695,292

The accompanying notes are an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ADDITIONS				
Contributions:				
Employer	\$ -	\$ -	\$ 12,684,489	\$ 12,684,489
Plan members	-	-	5,813,031	5,813,031
Total contributions	-	-	18,497,520	18,497,520
Investment earnings:				
Net appreciation in fair value of investments	1,254,190	1,814,052	16,546,547	19,614,789
Interest	18,552	39,159	(5,008)	52,703
Dividends	195,601	252,083	-	447,684
Total investment earnings (loss)	1,468,343	2,105,294	16,541,539	20,115,176
Less investment expense	45,796	51,837	1,031,734	1,129,367
Net investment earnings (loss)	1,422,547	2,053,457	15,509,805	18,985,809
Life insurance proceeds	220,000	880,000	-	1,100,000
Miscellaneous	300	255	-	555
Total additions (reductions)	1,642,847	2,933,712	34,007,325	38,583,884
DEDUCTIONS				
Benefits	1,505,202	1,366,362	30,295,162	33,166,726
Refund of member contribution	-	-	1,185,426	1,185,426
Administrative expenses	22,500	24,124	66,777	113,401
Life insurance premiums	551,801	587,347	-	1,139,148
Total deductions	2,079,503	1,977,833	31,547,365	35,604,701
Change in net position	(436,656)	955,879	2,459,960	2,979,183
Net position restricted for pensions				
Beginning of year	14,789,096	17,968,813	188,958,200	221,716,109
End of year	\$ 14,352,440	\$ 18,924,692	\$ 191,418,160	\$ 224,695,292

The accompanying notes are an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

State Administered Cost-Sharing Multiple-Employer Defined Benefit Pension Plans

Municipal Police Employees' Retirement Systems (MPERS)

Plan Description - The City contributes to Municipal Police Employees' Retirement Systems (MPERS), a cost sharing multiple-employer defined benefit pension plan established by Act 189 of 1973 to provide retirement, disability and survivor benefits to municipal police officers in Louisiana, administered by the MPERS Board of Trustees. MPERS covers any full-time public safety officer employed by a participating municipality of the State of Louisiana and engaged in law enforcement, empowered to make arrests, providing said officer does not have to pay social security. The paragraph above describes the transfer of public safety officers from Policemen's Pension and Relief Fund (PPRF) to MPERS, effective July 12, 1977. All new public safety officers hired by the City after July 12, 1977, are required to join MPERS as a condition of employment. MPERS benefits are established by state statutes and may be amended at the discretion of the State Legislature. MPERS issues a publicly available financial report that includes financial information and required supplementary information. That report may be obtained by writing to the Board of Trustees of the Municipal Police Employees' Retirement System, 7722 Office Park Blvd., Suite 200, Baton Rouge, Louisiana 70809-7601 or downloading from www.lampers.org.

The fiduciary net position is a significant component of the MPERS's collective net pension liability. The MPERS's plan fiduciary net position was determined using the accrual basis of accounting which was the same basis used by the pension plan. MPERS's assets, liabilities, revenues and expenses were recorded with the use of estimates and assumptions in conformity with accounting principles generally accepted in the United States of America. Such estimates primarily related to unsettled transactions and events as of the date of the financial statements and estimates over the determination of the fair market value of MPERS's investments. Accordingly, actual results may differ from estimated amounts.

Eligibility Requirements and Retirement Benefits - Members of MPERS prior to January 1, 2013, are eligible for regular retirement after he has been a member of the System and has 25 years of creditable service at any age or has 20 years of creditable service and is age 50 or has 12 years creditable service and is age 55. A member is eligible for early after he has been a member of the System for 20 years of creditable service at any age with an actuarially reduced benefit. Benefit provisions are authorized within Act 189 of 1973 and amended by LRS 11:2211-11:2233. Benefit rates are three and one-third percent of average monthly earnings during the highest 36 consecutive months of creditable service not to exceed 100% of final salary. Retirement benefits are payable monthly to the retiree, and upon the death of the retiree, under certain condition outlined in the statutes, an amount is payable to the surviving spouses and minor children.

Members of MPERS hired on or after January 1, 2013, are eligible for regular retirement, disability and survivor benefits are based on Hazardous Duty and Non Hazardous Duty sub plans. Under the Hazardous Duty sub plan, a member is eligible for regular retirement after he has been a member of the System and has 25 years of creditable service at any age or has 12 years of creditable service at age 55. Under the Non Hazardous Duty sub plan, a member is eligible for regular retirement after he has been a member of the System and has 30 years of creditable service at any age, 25 years of creditable service at age 55, or 10 years of creditable service 60. Under both sub plans, a member is eligible for early retirement after he has been a member of the System for 20 years of creditable service at any age, with an actuarially reduced benefit from age 55. Under the Hazardous and Non Hazardous Duty sub plans, the benefit rates are three percent and two and a half percent, respectively of average final compensation (average monthly earnings during the highest 60 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary. Retirement benefits are payable monthly to the retiree, and upon the death of the retiree, under certain condition outlined in the statutes, an amount is payable to the surviving spouses and minor children. If a deceased member had less than ten years of service, beneficiary will receive a refund of employee contributions only.

The Board of Trustees is authorized to provide annual cost of living adjustments computed on the amount of the current benefit, not to exceed 3% in any given year.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Contributions - Contributions for all members and employers are established by state statute and may be amended by state statute when necessary. MPERS employee members hired prior to January 1, 2013, contributed 10.0% of earned compensation of the year ended December 31, 2019. For the same members, employer contributions were 32.25%. All employees hired on or after January 1, 2013, become members of either the Hazardous Duty Sub-plan, or the Nonhazardous Duty Sub-plan. Employee and employer contribution rates for the Hazardous Duty Sub-plan are the same as for those hired prior to January 1, 2013. For employees belonging to the Nonhazardous Duty Sub-plan, the contribution rate was 8.0%, and the employer rate was 32.25%. Earned compensation in the MPERS system excludes certain overtime, but includes state supplemental pay. The City's contribution to MPERS for the year ended December 31, 2020, was \$10,029,448. Non-employer contributions are recognized as revenue during the year ended December 31, 2020, and were excluded from pension expense. Non-employer contributions received by the System for the City during the plan year ended June 30, 2020, were \$2,172,767.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - Net pension liability at December 31, 2020, is comprised of the City's proportional share of the net pension liability relating to MPERS. The total pension liability, used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2020. The City's proportion of the net pension liability for MPERS was based on the City's required contributions in proportion to total required contributions for all participating employers, actuarially determined. As of the most recent measurement date, the City's proportion for MPERS and the change in proportion from the prior measurement date are as follows:

Proportion (amount) of net pension liability	\$	92,128,410
Proportion (%) of net pension liability		9.968093%
Increase/(decrease) from prior measurement date		-0.000680%
Proportionate Share		
Total Pension Liability	\$	317,082,450
Plan Fiduciary Net Position		224,954,039
Total Collective Net Pension Liability	\$	92,128,410

For the year ended December 31, 2020, the City recognized pension expense of \$11,893,705. At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Change in Investment Earnings	\$ 11,052,645	\$ -
Changes of Assumptions	2,189,183	-
Change in Prop. And Difference in Contributions	525,787	(4,081,185)
Change in Experience	189,934	(2,784,919)
Employer Contributions	5,017,309	-
Total	\$ 18,974,858	\$ (6,866,104)

City contributions subsequent to the measurement date of \$4,878,539 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the subsequent fiscal period. Other amounts reported as outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:	Amount
2021	\$ 184,144
2022	2,131,023
2023	2,063,677
2024	2,099,010
2025	-
Total	\$ 6,477,854

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Actuarial Methods and Assumptions - The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service, less the amount of the pension plan's fiduciary net position.

The actuarial assumptions used in the June 30, 2020 valuation were based on the assumptions used in the June 30, 2020 actuarial funding valuation, and were based on the results of an actuarial experience study for the period July 1, 2014 - June 30, 2019. In cases where benefit structures were changed after the study period, assumptions were based on estimates of future experience.

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2020 are as follows:

Valuation Date	6/30/2020
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	2020 - 4 years 2019 - 4 years 2018 - 4 years 2017 - 4 years
Investment Rate of Return	6.950%, net of investment expense (was 7.125% in 2019)
Inflation Rate	2.50%
Salary Increases	Vary from 12.30% in the first two years of service to 4.70% after 2 years
Cost of Living Adjustments	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost-of-living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.
Mortality	RP-2000 Combined Healthy with Blue Collar Adjustment Sex Distinct Tables projected to 2029 by Scale AA (set back 1 year for females) for healthy annuitants and beneficiaries. RP-2000 Disabled Lives Table set back 5 years for males and set back 3 years for females for disabled annuitants. RP-2000 Employee Table set back 4 years for males and 3 years for females for active members.

The best estimates of the arithmetic nominal rates of return for each major asset class included in the System's target allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target Allocation	Rates of Return
		Long Term Expected Portfolio Real Rate of Return
Equity	48.50%	3.08%
Fixed Income	33.50%	0.54%
Alternatives	18.00%	1.02%
Other	0.00%	0.00%
System total	100.00%	4.64%
Inflation		2.55%
Expected Nominal Return		7.19%

The discount rate used to measure the total pension liability was 6.950%, changed from 7.125% in 2019. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity to Changes in Discount Rate - The following presents the net pension liability the City calculated using the discount rate, as well as what the City's net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate as of December 31, 2020.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

	1% Decrease 5.950%	Current Discount Rate 6.950%	1% Increase 7.950%
Net pension liability	\$ 129,430,595	\$ 92,128,410	\$ 60,945,327

Payables to the Pension Plan – At December 31, 2020, the City recorded a payable to the pension plan for employee and employer legally required contributions of \$997,265.

Firefighters' Retirement System (FRS)

The measurement date for the net pension liability was June 30, 2020 and is included in the City's financial statements for the year ended December 31, 2020. Detailed information about the plan's stand-alone report can be obtained at <http://ffret.com>.

The fiduciary net position is a significant component of the FRS's collective net pension liability. The FRS's plan fiduciary net position was determined using the accrual basis of accounting which was the same basis used by the pension plan. FRS's assets, liabilities, revenues and expenses were recorded with the use of estimates and assumptions in conformity with accounting principles generally accepted in the United States of America. Such estimates are primarily related to unsettled transactions and events as of the date of the financial statements and estimates over the determination of the fair market value of FRS's investments. Accordingly, actual results may differ from estimated amounts.

Plan Description - The Firefighters' Retirement System is the administrator of a cost-sharing multiple-employer plan. Membership in the System is a condition of employment for any full-time firefighters who earn at least \$375 per month and are employed by any municipality, parish, or fire protection district of the State of Louisiana in addition to employees of the Firefighters' Retirement System. The System provides retirement benefits for their members. The projections of benefit payments in the calculation of the total pension liability includes all benefits to be provided to current active and inactive employees through the System in accordance with benefit terms and any additional legal agreements to provide benefits that are in force at the measurement date.

Benefit provisions are authorized within Act 434 of 1979 and amended by LRS 11:2251-11:2272. The following is a brief description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

Any person who becomes an employee as defined in RS 11:2252 on and after January 1, 1980, shall become a member as a condition of employment.

No person who has attained age fifty or over shall become a member of the System, unless the person becomes a member by reason of a merger or unless the System received an application for membership before the applicant attained the age of fifty. No person who has not attained the age of eighteen years shall become a member of the System.

Any person who has retired from service under any retirement system or pension fund maintained basically for public officers and employees of the state, its agencies or political subdivisions, and who is receiving retirement benefits therefrom may become a member of this System, provided the person meets all other requirements for membership. Service credit from the retirement system or pension plan from which the member is retired shall not be used for reciprocal recognition of service with this System, or for any other purpose in order to attain eligibility or increase the amount of service credit in this System.

Eligibility Requirements and Retirement Benefits - Members of the FRS are eligible to retire at the age of 50 with at least 20 years of service, at the age of 55 with at least 12 years of service, or at any age with at least 25 years of service. Members are entitled to a retirement benefit, payable monthly for life, equal to three and one-third percent (3.33%) of the member's final compensation (employee's average salary over the 36 consecutive or joined months that produce the highest average) multiplied by the member's years of creditable service.

In 1999, the State Legislature authorized FRS to establish an Initial Benefit Option Plan program. This is available to FRS members who are eligible for regular retirement but have not participated in DROP. This program provides both a one-time single sum payment of up to 36 months of the regular monthly retirement benefit, plus a reduced retirement benefit for life.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Deferred Retirement Options - A member of FRS may elect to participate in the deferred retirement option plan (DROP) for up to 36 months, after completing 20 years of creditable service and age 50 or 25 years at any age. Upon commencement of participation in the deferred retirement option plan, employer and employee contributions to the System cease. The monthly retirement benefit that would have been payable is paid into the deferred retirement option plan account. Upon termination of employment, a participant in the program shall receive, at his option, a lump-sum payment from the account or an annuity based on the deferred retirement option plan account balance in addition to his regular monthly benefit. If employment is not terminated at the end of the 36 months, the participant resumes regular contributions to the System. No payments may be made from the deferred retirement option plan account until the participant retires.

Survivor's Benefit - Survivor benefits for FRS are payable to survivors of a deceased member who dies and is not eligible for retirement as follows. If any member is killed in the line of duty and leaves a surviving eligible spouse, the spouse is entitled to an annual benefit equal to two-thirds of the deceased member's final compensation. If any member dies from a cause not in the line of duty, the surviving spouse is entitled to an annual benefit equal to 3% of the deceased member's average final compensation multiplied by his total years of creditable service; however, in no event is the annual benefit less than 40% nor more than 60% of the deceased member's average final compensation. Children of the deceased member who are under the age of eighteen years are entitled to the greater of \$200 per month or 10% of average final compensation (not to exceed 100% of average final compensation) until reaching the age of eighteen or until the age of twenty-two if enrolled full-time in an institution of higher learning, unless the surviving child is physically handicapped or mentally retarded in which case the benefit is payable regardless of age. If a member who is eligible to retire dies before retiring, the designated beneficiary will be paid under the 2nd option above, survivor benefit equal to member's benefit.

The present value of future FRS retirement benefits are based on benefits currently being paid by the System and include previously granted cost of living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees as they were deemed not to be substantively automatic.

Contributions - Employer contributions are actuarially determined each year. For the year ended June 30, 2020, employer and employee contributions for members were as follows:

Contributor	Above Poverty Line	Below Poverty Line
Employer	27.75%	29.75%
Employee	10%	8%

The system also receives insurance premium tax monies as additional employer contributions. The tax is considered support from a non-contributing entity and appropriated by the legislature each year based on an actuarial study. Non-employer contributions are recognized as revenue during the year ended December 31, 2020, and were excluded from pension expense. Non-employer contributions received by the System for the City during the plan year ended June 30, 2020, were \$3,653,525.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - Net pension liability at December 31, 2020, is comprised of the City's proportional share of the net pension liability relating to FRS. The total pension liability, used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2020. The City's proportion of the net pension liability for FRS was based on the City's required contributions in proportion to total required contributions for all participating employers, actuarially determined. As of the most recent measurement date, the City's proportion for FRS and the change in proportion from the prior measurement date are as follows:

Proportion (amount) of net pension liability	\$ 90,387,925
Proportion (%) of net pension liability	13.040075%
Increase/(decrease) from prior measurement date	-0.355911%

The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service, less the amount of the pension plan's fiduciary net position.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

The components of the net pension liability of the City as of December 31, 2020:

	<u>Proportionate Share</u>
Total Pension Liability	\$ 330,024,035
Plan Fiduciary Net Position	<u>239,636,110</u>
Total Collective Net Pension Liability	<u>\$ 90,387,925</u>

For the year ended December 31, 2020, the City recognized pension expense of \$13,911,186. At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Outflows of Resources</u>
Changes of Assumptions	\$ 8,737,664	\$ -
Changes in Investment Earnings	9,954,071	-
Change in Prop. and Difference in Contr.	909,115	(4,687,193)
Change in Experience	-	(5,783,007)
Employer Contributions	<u>4,903,028</u>	-
Total	<u>\$ 24,503,878</u>	<u>\$ (10,470,200)</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year ended December 31:</u>	<u>Amount</u>
2021	\$ 408,520
2022	3,192,752
2023	3,383,108
2024	2,168,224
2025	48,008
After	<u>(69,962)</u>
Total	<u>\$ 9,130,650</u>

City contributions subsequent to the measurement date of \$4,903,028 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the subsequent fiscal period.

Actuarial Methods and Assumptions - The actuarial assumptions used in the June 30, 2020, valuation were based on the assumptions used in the June 30, 2020, actuarial funding valuation, and were based on the results of an actuarial experience study for the period July 1, 2014 - June 30, 2019. In cases where benefit structures were changed after the study period, assumptions were based on estimates of future experience.

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2020, are as follows:

Valuation Date	6/30/2020
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	7 years, closed period
Investment Rate of Return	7.00% per annum, net of investment expenses, decreased from 7.15% in 2019
Inflation Rate	2.50% per annum
Salary Increases	14.10% in the first two years of service and 5.20% with 3 or more years of service; includes inflation and merit increases (in 2019, salary increases ranged from 14.75% in the first two years of service to 4.50% with 25 or more years of service)
Cost of Living Adjustments	Only those previously granted
Mortality Rates	The mortality rate assumptions were updated in fiscal year 2020 to reflect changes from the recent experience study and rates set in the Pub-2010 Public Retirement Plans mortality tables, as compared to the RP-2000 Combined Healthy and Disabled Lives tables that were used for the previous valuation. For June 30, 2020 valuation, assumptions for mortality rates were based on the following: For active members, mortality was set equal to the Pub-2010 Public Retirement Plans Mortality Table for Safety Below-Median Employees. For annuitants and beneficiaries, mortality was set equal to the Pub-2010 Public Retirement Plans Mortality Table for Safety Below-Median Healthy Retirees. For disabled retirees, mortality was set equal to the Pub-2010 Public Retirement Plans Mortality Table for Safety Disabled Retirees. In all cases the base table was multiplied by 105% for males and 115% for females, each with full generational projection using the appropriate MP2019 scale.

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)

The estimated long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of real rates of return for each major asset class included in FRS' target asset allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target Allocation	Rates of Return
		Long Term Expected Portfolio Real Rate of Return
Fixed Income	31.00%	4.41%
Equity	54.00%	26.80%
Alternatives	15.00%	14.49%
Other	0.00%	8.44%
System total	100.00%	

The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity to Changes in Discount Rate -The following presents the net pension liability of the participating employers calculated using the discount rate of 7.00%, as well as what the employers' net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate as of June 30, 2020.

	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Net pension liability	\$ 130,564,461	\$ 90,387,925	\$ 56,852,372

Payables to the Pension Plan – At December 31, 2020, the City recorded a payable of \$1,107,298 to the pension plan for employee and employer legally required contributions.

Deferred Compensation (457(b)) Plans

A 457 plan is a type of non-qualified, tax advantaged deferred-compensation retirement plan that is available for governmental and certain non-governmental employers in the United States. In general, an employer provides the plan and the employee defers compensation into it on a pre-tax or after-tax basis.

The City offers four deferred compensation plans, Nationwide, VALIC, Mass Mutual, and AXA, which permanent employees have the option to participate in.

Other Postemployment Benefits (OPEB)

Plan Description – In addition to providing pension benefits, the City provides medical, dental and life insurance coverage through a cost-sharing single-employer defined benefit plan that can include non-City employees as described under the Employees' Retirement System for any retiree who receives a monthly retirement check from one of the City's retirement plans and their legal dependents. The benefits, employee contributions, and employer contributions are governed by the Health Care Board and can be amended annually. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75. The plan does not issue a separate report. The activity of the plan is reported in the City's Employees Health Care Fund, an internal service fund.

Benefits Provided – Retirees are eligible to keep city insurance benefits (medical, life, dental, and vision) if they draw a pension. The City contributions are medical at 67% paid, dental at 50% paid, and life insurance at 50% paid. Life insurance is 1 times salary with cost at \$2.28 per thousand as of 2021 and a reduction of benefit at age 70.

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Funding Policy – The City contributes 59% and retirees 41% of the required contribution rate as determined annually by the Health Care Board of the self-insured pay-as-you go plan.

Number of participants coded as eligible for post-employment medical, dental and life insurance at December 31, 2020, consisted of:

Active participants	2,515
Participants receiving benefits	1,542
	4,057

Total OPEB Liability -The total OPEB liability of \$682,016,634 was measured as of December 31, 2020, and was determined by an actuarial valuation as of that date.

The total OPEB Liability as of December 31, 2020, was allocated based on participant count as follows:

	Primary Government			Shreve Memorial Library (Component Unit)	Total (Including Component Unit)
	Governmental Activities	Business-type Activities	Total Primary Government		
Total OPEB liability beginning of year	\$ 496,084,841	\$ 39,648,341	\$ 535,733,182	\$ 22,587,539	\$ 558,320,721
Service cost	16,227,586	1,450,434	17,678,020	477,416	18,155,436
Interest	15,927,743	1,423,634	17,351,377	468,594	17,819,971
Differences between expected and actual experience	(24,971,588)	(2,231,980)	(27,203,568)	(734,664)	(27,938,232)
Changes in assumptions and other inputs	114,238,415	14,902,828	129,141,243	(4,631,825)	124,509,418
Estimated Benefit payments	(7,910,862)	(707,079)	(8,617,941)	(232,738)	(8,850,679)
Net change in total OPEB Liability	113,511,294	14,837,837	128,349,131	(4,653,217)	123,695,914
Total OPEB liability end of year	\$ 609,596,135	\$ 54,486,178	\$ 664,082,313	\$ 17,934,322	\$ 682,016,635

Actuarial Methods and Assumptions - The total OPEB liability in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	12/31/19
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	2020 - 3.7 years 2019 - 3.2 years 2018 - 4 years 2017 - 4 years
Investment Rate of Return	1.93%, net of investment expense
Inflation Rate	2.30%
Salary Increases	Vary from 9.75% in the first two years of service to 4.25% after 30 years
Cost of Living Adjustments	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost-of-living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.
Mortality	RP-2000 Combined Healthy with Blue Collar Adjustment Sex Distinct Tables projected to 2029 by Scale AA (set back 1 year for females) for healthy annuitants and beneficiaries. RP-2000 Disabled Lives Table set back 5 years for males and set back 3 years for females for disabled annuitants. RP-2000 Employee Table set back 4 years for males and 3 years for females for active members.

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)

Sensitivity of the total OPEB liability to changes in the discount rate — The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

	1% Decrease 0.93%	Discount Rate 1.93%	1% Increase 2.93%
Total OPEB Liability	\$820,831,718	\$682,016,634	\$570,032,359

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the City, as well as what the City's OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease (5.75% decreasing to 3.00%)	Healthcare Cost Trend Rates (6.75% decreasing to 4.00%)	1% Increase (7.75% increasing to 5.00%)
Total OPEB Liability	\$560,258,669	\$682,016,634	\$840,335,038

OPEB Liabilities, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB — For the year ended December 31, 2020, the City recognized OPEB expense of \$45,832,245. At December 31, 2020, the City reported deferred inflows and deferred outflows of resources related to OPEB from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources
Changes of assumptions or other inputs	\$ 119,524,297	\$ 19,127,073
Differences between expected and actual experience	-	47,305,806
Total	\$ 119,524,297	\$ 66,432,879

These amounts were allocated as follows:

	Governmental Activities	Business-type Activities	Total Primary Government	Shreve Memorial Library (Component Unit)	Total (Including Component Unit)
Deferred Outflows:					
Changes of assumptions	\$ 106,832,511	\$ 9,548,773	\$ 116,381,284	\$ 3,143,013	\$ 119,524,297
Differences between expected and actual experience	-	-	-	-	-
Total	\$ 106,832,511	\$ 9,548,773	\$ 116,381,284	\$ 3,143,013	\$ 119,524,297
Deferred Inflows:					
Changes of assumptions	\$ (17,096,049)	\$ (1,528,058)	\$ (18,624,107)	\$ (502,966)	\$ (19,127,073)
Differences between expected and actual experience	(42,282,600)	(3,779,252)	(46,061,852)	(1,243,954)	(47,305,806)
Total	\$ (59,378,649)	\$ (5,307,310)	\$ (64,685,959)	\$ (1,746,920)	\$ (66,432,879)

NOTES TO THE FINANCIAL STATEMENTS

IV. Other Information (continued)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ended December 31:	
2021	\$ 9,856,838
2022	9,856,838
2023	17,282,548
2024	16,095,194
2025	-
Total	<u>\$ 53,091,418</u>

B. Transit System

The Shreveport Area Transit System (Transit System) is managed and operated for the City by a management company pursuant to an agreement which expires September 30, 2021. Based on terms of the agreement, management fees included in operating expenses were \$324,765. The City is required to reimburse the management company for the excess of expenses over revenues derived from the operation of the Transit System. Pursuant to an agreement between the City of Shreveport and the City of Bossier City, Bossier City will pay the Transit System for the excess of expenses incurred over revenues derived from operations of transit services in Bossier City. The City reimbursed the Transit System \$2,874,512. Bossier City reimbursed the Transit System \$559,384.

C. Contingencies

Litigation

The City is a defendant in various lawsuits in addition to those accrued in the Retained Risk Fund. These lawsuits have not been accrued because the amount of the loss cannot be reasonably estimated at this time. It is the City's opinion that resolution of these matters will not have a material adverse effect on the financial condition of the City.

Grant Disallowances

The City participates in a number of federally assisted grant programs, principal of which are the Workforce Investment Act, Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

D. Risk Management

The City is exposed to various risks of loss related to crimes and torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters. All self-insurance programs are accounted for within internal service funds. The City has included incurred but not reported claims in determining its claims liability in both self-insurance programs.

The Retained Risk Fund is used to account for self-insurance activities involving property damage, workers' compensation, and general and auto liability. The City is afforded a \$1,000,000 self-insurance retention for general liability and law enforcement liability, a \$1,000,000 self-insurance retention for workers' compensation for police and fire, \$1,500,000 self-insurance retention for presumptive claims for workers' compensation for fire and police, \$750,000 for other employees and a \$500,000 self-insurance retention for auto liability, except for exposures related to Fire Department vehicles which have a \$1,000 deductible for collision and comprehensive, \$250,000 self-insurance retention auto liability for Sportran, General liability aviation is insured with limits of \$200,000,000. The City's property coverage has a limit of \$300,000,000 and a deductible of \$25,000. There are no coinsurance provisions in the property coverage provisions. Lexington Insurance an AIG company previously ceased to renew our property insurance limits of \$805,284,126.00 due to Hard Insurance Markets as it relates to Property Insurance Coverage. Large property insurers are reducing their exposure in property insurance coverage due to Climate Change all over the world. The City has felt the impact of these changes yet we believe we are adequately covered with a Replacement Cost Policy of \$300 million and no coinsurance provisions.

There were no reductions in insurance coverage from coverage in the prior year. No property damage claim has exceeded the City's insurance coverage during the past three years.

NOTES TO THE FINANCIAL STATEMENTS
IV. Other Information (continued)

Payments to the Retained Risk Fund are accounted for as revenues by the receiving fund and expenditures/expenses by the paying funds. Payments into the fund are available to pay claims and administrative costs of the program. Payments in excess of actual expenses are recorded as transfers.

Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors, including the effects of specific, incremental claim adjustment expenses, salvage and subrogation. No other allocated or unallocated claim adjustment expenses are included. The claims liability of \$40,850,000 reported in the fund at December 31, 2020, is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Actual results could vary materially in the future. Changes in the fund's claims liability amount in 2019 and 2020 were:

Retained Risk Fund				
Year	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2019	\$ 36,165,000	\$ 4,602,793	\$ 5,396,793	\$ 35,371,000
2020	\$ 35,371,000	\$ 9,747,870	\$ 4,268,870	\$ 40,850,000

The City also maintains a self-insurance program to cover medical and dental care claims of City employees, retirees, and dependents. This program is accounted for in the Employees' Health Care Fund, an Internal Service Fund. Changes in the fund's claims liability amount in fiscal years 2019 and 2020 were:

Employees' HealthCare Fund				
Year	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2019	\$ 3,394,809	\$ 36,374,957	\$ 36,460,431	\$ 3,309,335
2020	\$ 3,309,335	\$ 37,105,404	\$ 33,106,943	\$ 7,307,796

E. Compensation Paid to Council Members

Council Member	District	Compensation
Willie Bradford*	A	\$ 5,075
Tabatha Taylor	A	9,399
LeVette Fuller	B	15,225
John Nickleson	C	15,283
Grayson Boucher	D	15,225
James Flurry	E	17,535
James Green	F	15,225
Jerry Bowman	G	15,425
Total		<u>\$ 108,392</u>

*Resigned April 30, 2020

F. Subsequent Events

Management evaluated all events or transactions that occurred after December 31, 2020 through August 23, 2021, the date the current year's financial statements were available to be issued. No subsequent events occurring after this date have been evaluated for inclusion in these financial statements.



Required Supplementary Information

**CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Taxes	\$ 160,897,200	\$ 154,282,300	\$ 165,326,357	\$ 11,044,057
Licenses and Permits	9,494,100	9,494,100	8,675,010	(819,090)
Intergovernmental	1,824,000	19,881,200	20,776,801	895,601
Charges for services	36,885,100	43,060,349	23,763,785	(19,296,564)
Fines and forfeitures	2,747,900	2,247,900	1,157,037	(1,090,863)
Investment earnings	-	-	11,984	11,984
Miscellaneous	708,100	723,100	420,393	(302,707)
Total revenues	<u>212,556,400</u>	<u>229,688,949</u>	<u>220,131,368</u>	<u>(9,557,581)</u>
EXPENDITURES				
General government:				
Office of the Mayor:				
Salaries, wages and employee benefits	923,500	909,059	874,841	34,218
Materials and supplies	16,000	16,493	12,332	4,161
Contractual services	55,300	48,300	54,257	(5,957)
Other charges	600	600	125	475
Improvements and equipment	1,000	9,700	9,612	88
Total Office of the Mayor	<u>996,400</u>	<u>984,152</u>	<u>951,167</u>	<u>32,985</u>
City Attorney:				
Salaries, wages and employee benefits	1,054,500	1,063,100	973,412	89,688
Materials and supplies	18,500	18,552	14,052	4,500
Contractual services	108,000	108,000	94,860	13,140
Other charges	1,500	1,500	124	1,376
Improvements and equipment	3,100	3,100	180	2,920
Total City Attorney	<u>1,185,600</u>	<u>1,194,252</u>	<u>1,082,628</u>	<u>111,624</u>
Property Standards:				
Salaries, wages and employee benefits	1,978,400	1,965,196	1,811,388	153,808
Materials and supplies	145,700	151,088	162,873	(11,785)
Contractual services	919,200	1,190,708	811,997	378,711
Other charges	440,000	659,353	1,167,705	(508,352)
Improvements and equipment	90,000	34,502	26,429	8,073
Total Property Standards	<u>3,573,300</u>	<u>4,000,847</u>	<u>3,980,392</u>	<u>20,455</u>
Personnel:				
Salaries, wages and employee benefits	771,400	748,525	660,804	87,721
Materials and supplies	6,300	21,557	20,101	1,456
Contractual services	44,200	47,125	26,740	20,385
Other charges	2,000	2,000	-	2,000
Improvements and equipment	2,000	2,000	730	1,270
Total Personnel	<u>825,900</u>	<u>821,207</u>	<u>708,375</u>	<u>112,832</u>
Information Technology:				
Salaries, wages and employee benefits	2,580,700	2,646,228	2,469,097	177,131
Materials and supplies	79,500	97,730	65,490	32,240
Contractual services	1,051,400	1,155,746	752,303	403,443
Improvements and equipment	170,400	251,900	137,115	114,785
Total Information technology	<u>3,882,000</u>	<u>4,151,604</u>	<u>3,424,005</u>	<u>727,599</u>
City Council:				
Salaries, wages and employee benefits	1,276,600	1,289,300	1,219,229	70,071
Materials and supplies	15,200	16,222	6,215	10,007
Contractual services	294,700	395,988	149,152	246,836
Improvements and equipment	73,500	77,080	47,707	29,373
Total City Council	<u>1,660,000</u>	<u>1,778,590</u>	<u>1,422,303</u>	<u>356,287</u>
Finance:				
Salaries, wages and employee benefits	2,840,000	2,693,100	2,768,696	(75,596)
Materials and supplies	65,100	71,676	61,514	10,162
Contractual services	747,700	1,193,614	1,132,673	60,941
Improvements and equipment	7,200	37,087	23,568	13,519
Total Finance	<u>3,660,000</u>	<u>3,995,477</u>	<u>3,986,451</u>	<u>9,026</u>

(continued)

**CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
Other - unclassified				
Salaries, wages and employee benefits	\$ 8,182,100	\$ 8,182,100	\$ 8,005,205	\$ 176,895
Contractual services	805,200	780,200	1,421,710	(641,510)
Interest and civic appropriations	3,452,000	3,362,000	2,665,942	696,058
Payments to component units	6,219,000	6,837,918	6,652,021	185,897
Claims	6,913,200	6,913,200	9,595,417	(2,682,217)
Total other - unclassified	25,571,500	26,075,418	28,340,295	(2,264,877)
Total general government	41,354,700	43,001,547	43,895,616	(894,069)
Public Safety				
Police:				
Salaries, wages and employee benefits	55,727,000	64,877,178	51,382,939	13,494,239
Materials and supplies	1,852,900	2,429,956	1,382,911	1,047,045
Contractual services	1,526,900	1,577,454	1,666,374	(88,920)
Other charges	202,600	202,600	175,271	27,329
Improvements and equipment	114,000	1,272,429	83,504	1,188,925
Total Police	59,423,400	70,359,617	54,690,999	15,668,618
Fire:				
Salaries, wages and employee benefits	48,175,000	57,152,065	47,408,668	9,743,397
Materials and supplies	1,729,900	2,023,891	1,642,628	381,263
Contractual services	6,251,900	6,323,158	6,220,413	102,745
Improvements and equipment	275,700	617,542	468,358	149,184
Total Fire	56,432,500	66,116,656	55,740,067	10,376,589
Total public safety	115,855,900	136,476,273	110,431,066	26,045,207
Engineering:				
Salaries, wages and employee benefits	4,152,700	3,152,072	2,994,634	157,438
Materials and supplies	85,600	90,692	41,657	49,035
Contractual services	485,200	4,769,719	583,325	4,186,394
Improvements and equipment	221,900	315,579	284,895	30,684
Total engineering	4,945,400	8,328,062	3,904,511	4,423,551
Public Works:				
Salaries, wages and employee benefits	8,463,400	7,241,906	7,175,447	66,459
Materials and supplies	2,938,600	3,440,184	2,237,413	1,202,771
Contractual services	5,799,100	6,814,057	6,530,326	283,731
Improvements and equipment	1,235,200	1,356,677	783,536	573,141
Total public works	18,436,300	18,852,824	16,726,722	2,126,102
Total public works	23,381,700	27,180,886	20,631,233	6,549,653
Culture and recreation:				
Salaries, wages and employee benefits	10,252,800	8,781,893	8,731,764	50,129
Materials and supplies	933,700	965,667	682,852	282,815
Contractual services	4,918,000	5,453,401	4,878,330	575,071
Other charges	301,500	314,704	176,443	138,261
Improvements and equipment	1,275,200	1,151,166	627,532	523,634
Total culture and recreation	17,681,200	16,666,831	15,096,921	1,569,910
Total expenditures	198,273,500	223,325,537	190,054,837	33,270,701
Excess (deficiency) of revenues over (under) expenditures	14,282,900	6,363,412	30,076,531	23,713,119
OTHER FINANCING SOURCES (USES)				
Transfers in	7,465,900	8,240,900	9,867,700	(1,626,800)
Transfers out	(11,696,000)	(8,440,350)	(7,884,966)	555,384
Total other financing sources (uses)	(4,230,100)	(199,450)	1,982,734	(1,071,416)
Net change in fund balance	10,052,800	6,163,962	32,059,265	25,895,303
Fund balances -beginning	10,686,359	10,686,359	10,686,359	-
Fund balances -ending	\$ 20,739,159	\$ 16,850,321	\$ 42,745,624	\$ 25,895,303
				(concluded)

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Intergovernmental	\$ 9,647,700	\$ 2,545,900	\$ 3,947,463	\$ 1,401,563
Miscellaneous	9,118,200	1,500,000	235,574	(1,264,426)
Total revenues	18,765,900	4,045,900	4,183,037	137,137
EXPENDITURES				
Administration:				
Salaries, wages and employee benefits	662,700	740,750	694,708	46,042
Materials and supplies	18,700	32,730	9,824	22,906
Contractual services	440,800	617,765	540,597	77,168
Other charges	-	(171,404)	55,909	(227,313)
Improvements and equipment	20,500	11,100	19,747	(8,647)
Total administration	1,142,700	1,230,941	1,320,785	(89,844)
Community services:				
Salaries, wages and employee benefits	-	62,800	66,603	(3,803)
Contractual services	-	131,500	12,580	118,920
Other charges	842,000	249,360	940,424	(691,064)
Improvements and equipment	-	81,900	65,000	16,900
Total community development projects	842,000	525,560	1,084,607	(559,047)
Workforce development:				
Salaries, wages and employee benefits	1,562,900	1,410,400	1,166,776	243,624
Materials and supplies	51,800	55,770	10,882	44,888
Contractual services	1,810,600	1,329,677	524,606	805,071
Improvements and equipment	97,200	106,270	39,146	67,124
Total workforce development	3,522,500	2,902,117	1,741,410	1,160,707
Housing and business development administration:				
Salaries, wages and employee benefits	475,400	315,300	457,836	(142,536)
Materials and supplies	21,000	21,485	10,463	11,022
Contractual services	120,900	(434,256)	54,906	(489,162)
Other charges	7,781,300	1,241,009	1,295,997	(54,988)
Improvements and equipment	6,600	8,252	29,122	(20,870)
Total housing and business development administration	8,405,200	1,151,790	1,848,324	(696,534)
Special programs				
Salaries, wages and employee benefits	358,700	358,700	168,043	190,657
Materials and supplies	18,000	18,000	790	17,210
Contractual services	7,093,300	593,300	599,089	(5,789)
Improvements and equipment	30,000	30,000	3,664	26,336
Total special programs	7,500,000	1,000,000	771,586	228,414
Total expenditures	21,412,400	6,810,408	6,766,712	43,696
Excess (deficiency) of revenues over (under) expenditures	(2,646,500)	(2,764,508)	(2,583,675)	180,833
OTHER FINANCING SOURCES (USES)				
Transfers in	1,046,800	967,600	967,600	-
Total other financing sources	1,046,800	967,600	967,600	-
Net change in fund balances	(1,599,700)	(1,796,908)	(1,616,075)	180,833
Fund balances - beginning	386,149	386,149	386,149	-
Fund balances - ending	\$ (1,213,551)	\$ (1,410,759)	\$ (1,229,926)	\$ 180,833

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA
REQUIRED SUPPLEMENTARY INFORMATION
NOTES TO BUDGETARY COMPARISON SCHEDULES

DECEMBER 31, 2020

- Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.
- Legal budgetary control for operating budgets is exercised at the department/object or division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division. Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis of accounting substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police, which is included but not budgeted in the General Fund.
- All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end will be re-appropriated and honored during the subsequent year.
- Budgetary comparisons presented in this report are on the budgetary basis.
- As discussed in the Notes to the Financial Statements (Note II A), certain adjustments are necessary to compare actual data on a GAAP versus budget basis. Adjustments reconciling the excess (deficit) of revenue over (under) expenditures at year end on the GAAP basis to the budgetary basis for the General Fund are as follows:

○ Revenue (budget basis)	\$ 220,131,368
State supplemental pay	<u>6,064,567</u>
Revenue (actual basis)	<u>\$226,195,935</u>
○ Expenditures (budget basis)	\$ 190,548,837
State supplemental pay	<u>6,064,567</u>
Expenditures (actual basis)	<u>\$196,119,404</u>

**CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN
TOTAL OPEB LIABILITY AND RELATED RATIOS AND NOTES
LAST 10 FISCAL YEARS (1)
(UNAUDITED)**

	2020	2019	2018
Total OPEB Liability			
Service cost	\$ 18,155,436	\$ 17,335,967	\$ 21,035,162
Interest	17,819,971	19,988,062	18,090,930
Changes of benefit terms	-	-	-
Changes in assumptions and other inputs	124,509,417	36,476,078	(45,209,445)
Differences between expected and actual experience	(27,938,232)	(43,845,845)	-
Estimated Benefit payments	(8,850,679)	(11,075,131)	(12,954,964)
Net change in total OPEB Liability	123,695,913	18,879,131	(19,038,317)
Total OPEB liability - beginning	558,320,721	539,441,590	558,479,907
Total OPEB liability - ending	<u>\$ 682,016,634</u>	<u>\$ 558,320,721</u>	<u>\$ 539,441,590</u>
 Covered payroll	 \$ 119,587,134	 \$ 113,748,577	 \$ 103,002,778
 Total OPEB liability as a percentage of covered payroll	 570.31%	 490.84%	 523.72%

Notes to Schedule:

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ Benefit changes: There were no changes in benefit terms for the year ended 12/31/2020.

⁽³⁾ Changes of Assumptions. No changes.

⁽⁴⁾ For financial statement presentation, OPEB amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2014			2015		
	FPRF	PPRF	ERS ⁽²⁾	FPRF	PPRF	ERS ⁽²⁾
Total pension liability						
Service cost	\$ 4,653	\$ -	\$ 5,494,260	\$ 4,979	\$ -	\$ 6,264,500
Interest	1,602,967	1,426,956	26,529,382	1,859,480	1,398,072	27,067,858
Effect of economic/demographic gains or losses	-	-	(8,183,785)	-	-	-
Changes of benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	(3,791,005)	(1,271,703)	(1,782,300)	3,213,720	(648,505)	(3,180,367)
Changes of assumptions	-	-	28,311,060	-	-	3,439,187
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)	(1,354,158)	(1,210,296)	(26,288,175)
Net change in total pension liability	(3,549,892)	(1,017,239)	25,645,598	3,724,021	(460,729)	7,303,003
Total pension liability - beginning	27,558,272	22,233,117	367,440,360	24,008,380	21,215,878	393,085,958
Total pension liability - ending (a)	\$ 24,008,380	\$ 21,215,878	\$393,085,958	\$ 27,732,401	\$ 20,755,149	\$400,388,961
Plan fiduciary net position						
Contributions - employer	\$ 1,048,879	\$ 1,036,775	\$ 5,944,981	\$ 971,454	\$ 959,232	\$ 7,364,386
Contributions - member	-	-	5,156,403	-	-	5,305,200
Net investment income	631,130	759,582	11,665,092	(425,457)	129,297	372,079
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)	(1,354,158)	(1,210,296)	(26,288,175)
Administrative expense	(25,160)	(25,158)	(80,944)	(20,509)	(20,551)	(74,238)
Other	(18,006)	-	-	-	-	-
Net change in plan fiduciary net position	270,336	598,707	(2,037,487)	(828,670)	(142,318)	(13,320,748)
Plan fiduciary net position - beginning	16,676,219	16,974,531	198,891,210	16,946,555	17,573,238	196,853,723
Plan fiduciary net position - ending (b)	16,946,555	17,573,238	196,853,723	16,117,885	17,430,920	183,532,975
Net pension liability - ending (a) - (b)	\$ 7,061,825	\$ 3,642,640	\$196,232,235	\$ 11,614,516	\$ 3,324,229	\$216,855,986
Plan fiduciary net position as a percentage of the total pension liability	70.59%	82.83%	50.08%	58.12%	83.98%	45.84%
Covered payroll	\$ 1,016,908	N/A	\$ 49,120,412	\$ 955,637	N/A	\$ 43,859,241
Net pension liability as a percentage of covered payroll	694.44%	N/A	399.49%	1215.37%	N/A	494.44%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(continued)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY (CONTINUED)
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2016			2017		
	FPRF	PPRF	ERS ⁽²⁾	FPRF	PPRF	ERS ⁽²⁾
Total pension liability						
Service cost	\$ 2,788	\$ -	\$ 6,706,830	\$ 2,466	\$ -	\$ 6,388,377
Interest	1,849,607	1,366,827	27,394,227	1,818,972	1,351,708	27,864,078
Effect of economic/demographic gains or losses	-	-	-	-	-	-
Changes of benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	(628,336)	(630,522)	(1,597,021)	(870,520)	(251,420)	1,888,718
Changes of assumptions	-	-	-	-	-	-
Benefit payments, including refunds of member contributions	(1,392,339)	(1,217,638)	(27,332,589)	(1,446,353)	(1,449,066)	(28,176,388)
Net change in total pension liability	(168,280)	(481,333)	5,171,447	(495,435)	(348,778)	7,964,785
Total pension liability - beginning	27,732,401	20,755,149	400,388,961	27,564,121	20,273,816	405,560,408
Total pension liability - ending (a)	\$ 27,564,121	\$ 20,273,816	\$405,560,408	\$ 27,068,686	\$ 19,925,038	\$413,525,193
Plan fiduciary net position						
Contributions - employer	\$ 1,045,758	\$ 1,034,990	\$ 9,006,403	\$ -	\$ -	\$ 9,449,966
Contributions - member	-	-	4,951,230	-	-	4,987,403
Net investment income	808,462	995,992	16,413,839	1,548,013	1,851,689	24,769,925
Benefit payments, including refunds of member contributions	(1,392,339)	(1,217,638)	(27,332,589)	(1,446,353)	(1,449,066)	(28,176,388)
Administrative expense	(19,846)	(19,847)	(61,796)	(26,385)	(26,417)	(1,154,171)
Other	-	-	-	-	-	-
Net change in plan fiduciary net position	442,035	793,497	2,977,087	75,275	376,206	9,876,735
Plan fiduciary net position - beginning	16,117,885	17,430,920	183,532,975	16,559,920	18,224,417	186,510,062
Plan fiduciary net position - ending (b)	16,559,920	18,224,417	186,510,062	16,635,195	18,600,623	196,386,797
Net pension liability - ending (a) - (b)	\$ 11,004,201	\$ 2,049,399	\$219,050,346	\$ 10,433,491	\$ 1,324,415	\$217,138,396
Plan fiduciary net position as a percentage of the total pension liability	60.08%	89.89%	45.99%	61.46%	93.35%	47.49%
Covered payroll	\$ 862,288	N/A	\$ 43,752,144	\$ 905,402	N/A	\$ 45,107,805
Net pension liability as a percentage of covered payroll	1276.16%	N/A	500.66%	1152.36%	N/A	481.38%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(continued)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY (CONTINUED)
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2018			2019		
	FPRF	PPRF	ERS ⁽²⁾	FPRF	PPRF	ERS ⁽²⁾
Total pension liability						
Service cost	\$ 1,724	\$ -	\$ 7,301,607	\$ 1,721	\$ -	\$ 4,427,614
Interest	1,826,801	1,337,021	28,333,337	1,850,228	1,340,525	28,354,280
Effect of economic/demographic gains or losses	(239,007)	(186,984)	(2,693,219)	(714,993)	257,427	3,437,847
Changes of benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	-	-	-	-	-	-
Changes of assumptions	-	-	-	1,130,392	844,759	11,409,337
Benefit payments, including refunds of member contributions	(1,494,050)	(1,297,462)	(30,199,330)	(1,493,362)	(1,276,105)	(31,806,050)
Net change in total pension liability	95,468	(147,425)	2,742,395	773,986	1,166,606	15,823,028
Total pension liability - beginning	27,068,699	19,925,038	413,525,193	27,164,167	19,777,613	416,267,588
Total pension liability - ending (a)	\$ 27,164,167	\$ 19,777,613	\$416,267,588	\$ 27,938,153	\$ 20,944,219	\$432,090,616
Plan fiduciary net position						
Contributions - employer	\$ -	\$ -	\$ 10,510,340	\$ -	\$ -	\$ 11,604,690
Contributions - member	-	-	6,027,012	-	-	5,580,652
Net investment income	(860,679)	(944,273)	(7,080,949)	2,048,648	2,932,865	30,029,436
Benefit payments, including refunds of member contributions	(1,494,050)	(1,297,462)	(30,199,330)	(1,493,362)	(1,276,105)	(31,806,050)
Administrative expense	(22,576)	(22,554)	(1,568,752)	(24,080)	(24,281)	(74,315)
Other	-	-	-	-	-	-
Net change in plan fiduciary net position	(2,377,305)	(2,264,289)	(22,311,679)	531,206	1,632,479	15,334,413
Plan fiduciary net position - beginning	16,635,195	18,600,623	196,386,797	14,257,890	16,336,334	174,075,118
Plan fiduciary net position - ending (b)	14,257,890	16,336,334	174,075,118	14,789,096	17,968,813	189,409,531
Net pension liability - ending (a) - (b)	\$ 12,906,277	\$ 3,441,279	\$242,192,470	\$ 13,149,057	\$ 2,975,406	\$242,681,085
Plan fiduciary net position as a percentage of the total pension liability	52.49%	82.60%	41.82%	52.94%	85.79%	43.84%
Covered payroll	\$ 950,673	N/A	\$ 43,829,652	\$ 998,206	N/A	\$ 42,569,567
Net pension liability as a percentage of covered payroll	1357.59%	N/A	552.58%	1317.27%	N/A	570.08%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(concluded)

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY (CONTINUED)
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2020		
	FPRF	PPRF	ERS ⁽²⁾
Total pension liability			
Service cost	\$ 243	\$ -	\$ 4,228,273
Interest	1,903,897	1,419,081	29,459,137
Effect of economic/demographic gains or losses	(2,908,774)	(1,536,099)	(3,527,349)
Changes of benefit terms	-	-	-
Differences between expected and actual experience	-	-	-
Changes of assumptions	(56,523)	(34,794)	(444,368)
Benefit payments, including refunds of member contributions	(1,505,202)	(1,366,361)	(31,480,587)
Net change in total pension liability	(2,566,359)	(1,518,173)	(1,764,894)
Total pension liability - beginning	27,938,153	20,944,219	432,090,616
Total pension liability - ending (a)	\$ 25,371,794	\$ 19,426,046	\$430,325,722
Plan fiduciary net position			
Contributions - employer	\$ -	\$ -	\$ 12,684,489
Contributions - member	-	-	5,639,116
Net investment income	1,090,347	2,345,877	15,232,386
Benefit payments, including refunds of member contributions	(1,505,202)	(1,366,361)	(31,480,587)
Administrative expense	(18,158)	(19,782)	(66,775)
Other	-	-	-
Net change in plan fiduciary net position	(433,013)	959,734	2,008,629
Plan fiduciary net position - beginning	14,789,096	17,968,813	189,409,531
Plan fiduciary net position - ending (b)	14,356,083	18,928,547	191,418,160
Net pension liability - ending (a) - (b)	\$ 11,015,711	\$ 497,499	\$238,907,562
Plan fiduciary net position as a percentage of the total pension liability	56.58%	97.44%	44.48%
Covered payroll	N/A	N/A	\$ 41,078,229
Net pension liability as a percentage of covered payroll	N/A	N/A	581.59%

⁽¹⁾ This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

⁽²⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

(concluded)

**CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF PENSION CONTRIBUTIONS
LAST TEN FISCAL YEARS
(UNAUDITED)**

Fireman Pension and Relief Fund										
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Actuarially determined contribution	\$ 2,310,932	\$ 3,726,529	\$ 4,477,402	\$ 4,171,194	\$ 2,696,250	\$ 1,255,047	\$ 1,232,690	\$ 1,224,761	\$ 1,571,022	\$ 1,683,870
Contributions in relation to the actuarially determined contribution	1,462,207	1,465,203	964,526	1,048,879	971,454	1,045,758	-	-	-	-
Contribution deficiency (excess)	848,725	2,261,326	3,512,876	3,122,315	1,724,796	209,289	1,232,690	1,224,761	1,571,022	1,683,870
Covered payroll	1,197,330	1,140,314	858,951	1,016,908	955,637	862,288	905,402	950,673	998,206	n/a
Contributions as a percentage of covered payroll	122.12%	128.49%	112.29%	103.14%	101.66%	121.28%	n/a	n/a	n/a	n/a
Policeman Pension and Relief Fund										
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Actuarially determined contribution	\$ 1,373,266	\$ 2,215,304	\$ 2,437,506	\$ 1,371,743	\$ 1,854,426	\$ 1,861,297	\$ 2,214,685	\$ 1,446,228	\$ 3,706,993	\$ 3,210,434
Contributions in relation to the actuarially determined contribution	1,373,266	1,445,914	954,585	1,036,775	959,232	1,034,990	-	-	-	-
Contribution deficiency (excess)	-	769,390	1,482,921	334,968	895,194	826,307	2,214,685	1,446,228	3,706,993	3,210,434
Covered payroll	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Contributions as a percentage of covered payroll	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Employee Retirement System										
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Actuarially determined contribution	\$ 12,202,624	\$ 16,380,807	\$ 16,764,758	\$ 16,351,357	\$ 18,083,506	\$ 19,842,219	\$ 19,267,744	\$ 20,537,815	\$ 20,085,651	\$ 20,379,656
Contributions in relation to the actuarially determined contribution	6,003,545	5,970,988	5,951,946	5,944,981	7,364,386	9,006,403	9,449,966	10,510,340	11,604,690	12,684,489
Contribution deficiency (excess)	6,199,079	10,409,819	10,812,812	10,406,376	10,719,120	10,835,816	9,817,778	10,027,475	8,480,961	7,695,167
Covered payroll	45,538,000	45,247,171	44,749,039	49,120,412	43,859,241	43,752,144	45,107,805	43,829,652	42,569,567	41,078,229
Contributions as a percentage of covered payroll	13.18%	13.20%	13.30%	12.10%	16.79%	20.59%	20.95%	23.98%	27.26%	30.88%

⁽¹⁾ For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
NOTES TO REQUIRED SUPPLEMENTARY PENSION INFORMATION
FOR THE YEAR ENDED DECEMBER 31, 2020

Methods and assumptions used in calculations of actuarially determined contributions. The actuarially determined contribution rates in the schedule of pension contributions were calculated as of December 31, 2020. The following actuarial methods and assumptions were used to determine contribution rates reported in that schedule:

	<u>FPRF</u>	<u>PPRF</u>	<u>ERS</u>
Actuarial cost method	Entry age normal	Entry age normal	Entry age normal
Amortization Method	Level dollar, closed	Level dollar, closed	Level dollar, closed
Remaining amortization period	11 years	1 year	30 years
Asset valuation period	N/A	N/A	N/A
Inflation	2.50%	2.50%	2.50%
Salary increases	5.00%	N/A	Based on classification
Investment rate of return	7.00%	7.00%	7.00%
Cost of Living Adjustment	3.00%	3.00%	None
Retirement Age	Plan specific	N/A	Plan specific
Turnover	Plan specific	N/A	Plan specific
Mortality	Pri-2010 Public Safety and MP-2020 Improvement converging to long-term rate of 0.5% in 2036	Pri-2010 Public Safety and MP-2020 Improvement converging to long-term rate of 0.5% in 2036	Pub-2010 (Public Retirement Plans Mortality Tables) General with MP-2020 Improvement converging to a long-term improvement rate of 0.5% in 2036.
Disability	Plan specific	Plan specific	Plan specific

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER'S PROPORTIONATE SHARE OF NET PENSION LIABILITY - STATE
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

Plan	Year	Employer Proportion of the Net Pension Liability (Asset)	Employer Proportionate Share of the Net Pension Liability (Asset)	Employer's Covered Payroll	Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
MPERS	2015	10.907553%	\$ 85,449,276	\$ 18,767,394	455.31%	66.04%
FRS	2015	14.253575%	\$ 76,929,090	\$ 14,519,924	529.82%	68.16%
MPERS	2016	10.462889%	\$ 98,066,748	\$ 27,476,089	356.92%	66.04%
FRS	2016	13.660802%	\$ 89,353,995	\$ 30,849,574	289.64%	68.16%
MPERS	2017	10.029179%	\$ 87,558,975	\$ 30,198,041	289.95%	70.08%
FRS	2017	13.298266%	\$ 76,223,654	\$ 28,837,229	264.32%	73.55%
MPERS	2018	10.298837%	\$ 87,066,997	\$ 30,061,456	289.63%	71.89%
FRS	2018	13.597316%	\$ 78,212,822	\$ 31,850,262	245.56%	74.76%
MPERS	2019	9.967413%	\$ 90,520,803	\$ 30,817,747	293.73%	71.01%
FRS	2019	13.395986%	\$ 83,884,460	\$ 32,274,473	259.91%	73.96%
MPERS	2020	9.968093%	\$ 92,128,410	\$ 30,466,793	302.39%	70.95%
FRS	2020	13.040075%	\$ 90,387,925	\$ 32,392,685	279.04%	72.60%

⁽¹⁾ This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

The amounts presented have a measurement date of June 30.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER CONTRIBUTIONS TO THE PLANS - STATE
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

Plan	Year	Contractually Required Contribution	Contributions in Relation to Contractual Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Payroll	Contributions as a % of Covered Payroll
MPERS	2015	\$ 9,190,723	\$ 9,190,723	\$ -	\$ 18,469,499	49.76%
FRS	2015	\$ 8,860,375	\$ 8,860,375	\$ -	\$ 14,132,726	62.69%
MPERS	2016	\$ 8,646,089	\$ 9,102,573	\$ (456,484)	\$ 28,897,057	31.50%
FRS	2016	\$ 8,393,570	\$ 8,137,384	\$ 256,186	\$ 29,861,960	27.25%
MPERS	2017	\$ 9,506,039	\$ 9,299,213	\$ 206,826	\$ 29,521,311	31.50%
FRS	2017	\$ 7,843,256	\$ 7,879,819	\$ (36,563)	\$ 28,916,765	27.25%
MPERS	2018	\$ 9,355,010	\$ 9,345,919	\$ 9,091	\$ 30,806,395	30.34%
FRS	2018	\$ 8,578,848	\$ 8,599,469	\$ (20,621)	\$ 30,804,077	27.92%
MPERS	2019	\$ 10,038,516	\$ 9,975,266	\$ 63,250	\$ 30,819,929	32.37%
FRS	2019	\$ 8,579,743	\$ 8,568,720	\$ 11,023	\$ 32,492,232	26.37%
MPERS	2020	\$ 10,006,324	\$ 10,009,244	\$ (2,920)	\$ 29,116,994	34.38%
FRS	2020	\$ 9,008,950	\$ 9,005,622	\$ 3,328	\$ 31,435,989	28.65%

⁽¹⁾ This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

The amounts presented have a measurement date of June 30.



Other Supplementary Information

CITY OF SHREVEPORT, LOUISIANA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Property taxes	\$ 14,240,700	\$ 14,240,700	\$ 14,252,596	\$ 11,896
Investment earnings	32,000	32,000	33,238	1,238
Intergovernmental	1,700,000	1,700,000	1,399,673	(300,327)
Total revenues	<u>15,972,700</u>	<u>15,972,700</u>	<u>15,685,507</u>	<u>(287,193)</u>
EXPENDITURES				
Principal	8,860,000	8,860,000	11,060,719	(2,200,719)
Interest and other charges	<u>7,783,600</u>	<u>7,783,600</u>	<u>7,413,663</u>	<u>369,937</u>
Total expenditures	<u>16,643,600</u>	<u>16,643,600</u>	<u>18,474,382</u>	<u>(1,830,782)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(670,900)</u>	<u>(670,900)</u>	<u>(2,788,875)</u>	<u>(2,117,975)</u>
OTHER FINANCING SOURCES				
Transfers in	<u>1,856,400</u>	<u>1,856,400</u>	<u>2,313,270</u>	<u>456,870</u>
Total other financing sources	<u>1,856,400</u>	<u>1,856,400</u>	<u>2,313,270</u>	<u>456,870</u>
Net change in fund balances	1,185,500	1,185,500	(475,605)	(1,661,105)
Fund balances - beginning	<u>50,006,366</u>	<u>50,006,366</u>	<u>50,006,366</u>	<u>-</u>
Fund balances - ending	<u>\$ 51,191,866</u>	<u>\$ 51,191,866</u>	<u>\$ 49,530,761</u>	<u>\$ (1,661,105)</u>

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
STREETS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 3,630	\$ 3,630
Franchise Fees	6,800,000	6,800,000	6,946,461	146,461
Total revenues	6,800,000	6,800,000	6,950,091	150,091
EXPENDITURES				
Improvements and equipment	-	-	-	-
Total expenditures	-	-	-	-
Excess of revenue over expenditures	6,800,000	6,800,000	6,950,091	150,091
OTHER FINANCING SOURCES (USES)				
Transfers out	(4,420,000)	(6,320,680)	(6,320,680)	-
Total other financing sources (uses)	(4,420,000)	(6,320,680)	(6,320,680)	-
Net change in fund balances	2,380,000	479,320	629,411	150,091
Fund balance -beginning	3,982,576	3,982,576	3,982,576	-
Fund balances - ending	\$ 6,362,576	\$ 4,461,896	\$ 4,611,987	\$ 150,091

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA
RIVERFRONT DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted Amounts			Variance With Final Budget Positive (Negative)
	Original	Final	Actual Amounts	
REVENUES				
Gaming	\$ 8,007,100	\$ 5,472,600	\$ 5,200,939	\$ (271,661)
Investment Earnings	-	-	2,579	2,579
Miscellaneous	1,062,200	1,062,200	1,153,980	91,780
Total revenues	9,069,300	6,534,800	6,357,498	(177,302)
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	374,100	362,592	304,924	57,668
Materials and supplies	7,500	7,500	5,026	2,474
Contractual services	150,600	86,600	30,444	56,156
Other charges	856,500	915,107	663,203	251,904
Total expenditures	1,388,700	1,371,799	1,003,597	368,202
Excess (deficiency) of revenues over under expenditures	7,680,600	5,163,001	5,353,901	190,900
OTHER FINANCING SOURCES (USES)				
Transfers in	-	4,400	4,400	-
Transfers out	(8,107,400)	(5,765,200)	(5,658,000)	107,200
Total other financing uses	(8,107,400)	(5,760,800)	(5,653,600)	107,200
Net change in fund balance	(426,800)	(597,799)	(299,699)	298,100
Fund balance -beginning	1,049,728	1,049,728	1,049,728	-
Fund balance-ending	\$ 622,928	\$ 451,929	\$ 750,029	\$ 298,100

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
POLICE GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Budgeted Amounts			Variance With Final Budget Positive Negative
	Original	Final	Actual Amounts	
REVENUES				
External Service Charges	\$ 14,700	\$ 14,500	\$ 31,735	\$ 17,235
Intergovernmental	3,117,300	1,427,400	1,502,530	75,130
Investment earnings	1,800	1,500	126	(1,374)
Miscellaneous	250,200	145,200	186,718	41,518
Total revenues	3,384,000	1,588,600	1,721,109	115,274
EXPENDITURES				
Current:				
Public Safety:				
Salaries, wages and employee benefits	1,988,800	932,200	951,502	(19,302)
Materials and supplies	111,500	86,821	84,551	2,270
Contractual services	871,530	252,231	267,896	(15,665)
Other charges	185,500	191,300	181,231	10,069
Improvements and equipment	375,370	206,460	183,792	22,668
Total expenditures	3,532,700	1,669,012	1,668,972	40
Excess (deficiency) of revenues over under expenditures	(148,700)	(80,412)	52,137	132,549
OTHER FINANCING SOURCES				
Transfers in	5,200	5,200	-	5,200
Total other financing sources	5,200	5,200	-	5,200
Net change in fund balance	(143,500)	(75,212)	52,137	127,349
Fund balance -beginning	572,575	572,575	572,575	-
Fund balance - ending	\$ 429,075	\$ 497,363	\$ 624,712	\$ 127,349

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA
DOWNTOWN ENTERTAINMENT ECONOMIC DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Investment earnings	\$ 1,100	\$ 1,100	\$ 97	\$ (1,003)
Land rent	15,000	-	-	-
Sales tax	86,000	10,000	-	(10,000)
Total revenues	<u>102,100</u>	<u>11,100</u>	<u>97</u>	<u>(11,003)</u>
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	-	-	-	-
Materials and supplies	4,500	2,100	1,982	118
Contractual services	98,000	40,600	36,447	4,153
Other charges	29,000	24,100	23,770	330
Improvements and equipment	-	300,000	309,765	(9,765)
Total expenditures	<u>131,500</u>	<u>366,800</u>	<u>371,964</u>	<u>(5,164)</u>
Excess (deficiency) of revenues over under expenditures	<u>(29,400)</u>	<u>(355,700)</u>	<u>(371,867)</u>	<u>(16,167)</u>
OTHER FINANCING SOURCES				
Transfers in	-	-	-	-
Total other financing uses	-	-	-	-
Net change in fund balance	<u>(29,400)</u>	<u>(355,700)</u>	<u>(371,867)</u>	<u>(16,167)</u>
Fund balance -beginning	<u>412,472</u>	<u>412,472</u>	<u>412,472</u>	-
Fund balance-ending	<u>\$ 383,072</u>	<u>\$ 56,772</u>	<u>\$ 40,605</u>	<u>\$ (16,167)</u>

See notes to budgetary comparison schedules

**CITY OF SHREVEPORT, LOUISIANA
REDEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 3	\$ 3
Total revenues	-	-	3	3
EXPENDITURES				
Current:				
Economic development:	-	-	-	-
Total expenditures	-	-	-	-
Excess (deficiency) of revenues over (under) expenditures	-	-	3	3
Fund balance -beginning	200,117	200,117	200,117	-
Fund balance-ending	\$ 200,117	\$ 200,117	\$ 200,120	\$ 3

See notes to budgetary comparison schedules

CITY OF SHREVEPORT, LOUISIANA
ENVIRONMENTAL GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2020

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ -	\$ -	\$ -	\$ -
Investment earnings	-	-	797	797
Miscellaneous	-	-	-	-
Total revenues	-	-	797	797
EXPENDITURES				
Current:				
Salaries, wages and employee benefits	4,000	4,000	-	4,000
Materials and supplies	299	299	-	299
Contractual services	43,312	43,312	-	43,312
Other charges	876,355	876,355	-	876,355
Total expenditures	923,966	923,966	-	923,966
Excess (deficiency) of revenues over under expenditures	(923,966)	(923,966)	797	924,763
Fund balance -beginning	1,371,391	1,371,391	1,371,391	-
Fund balance-ending	\$ 447,425	\$ 447,425	\$ 1,372,188	\$ 924,763

See notes to budgetary comparison schedules

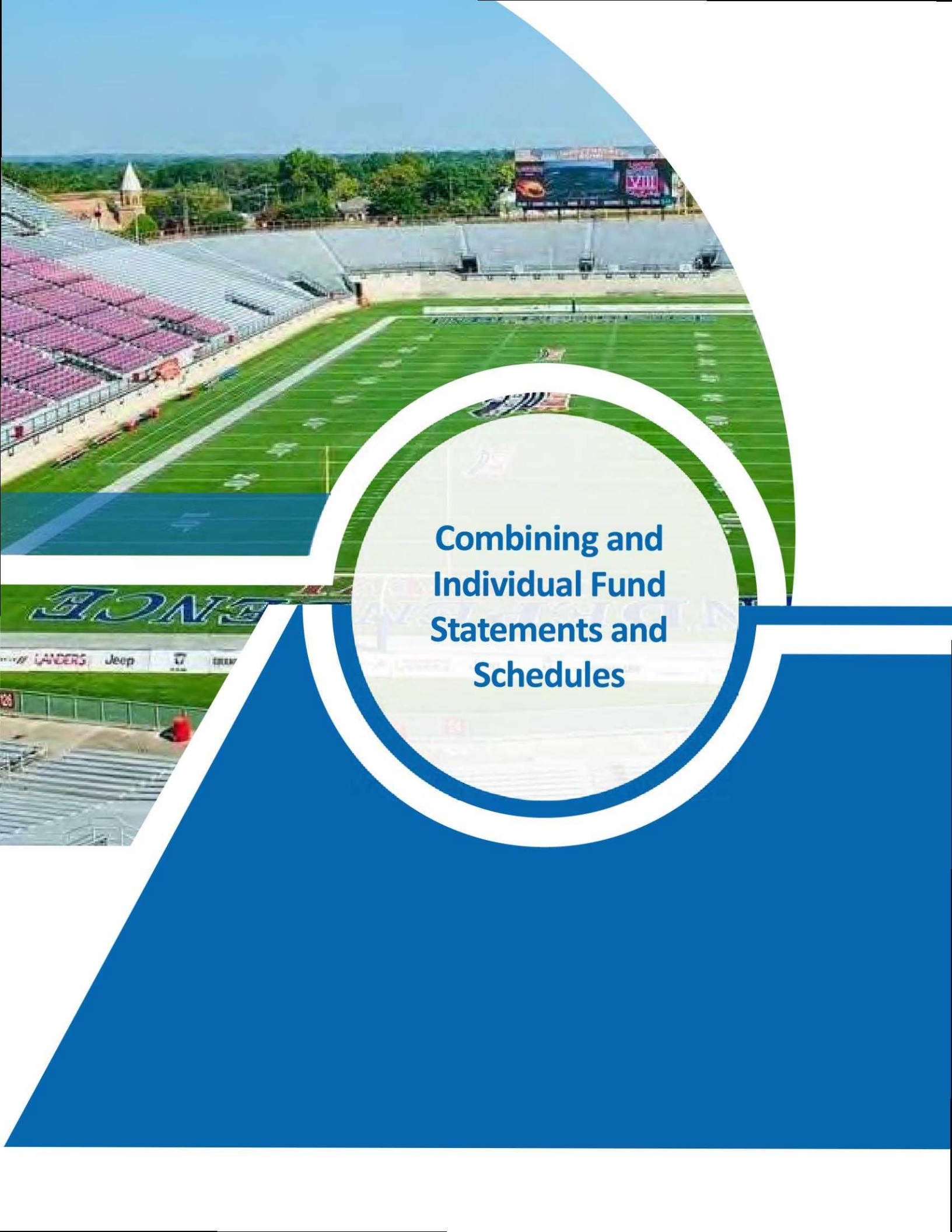
**CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS
TO AGENCY HEAD OR CHIEF EXECUTIVE OFFICER
FOR THE YEAR ENDED DECEMBER 31, 2020**

Mayor Adrian Perkins

Salary	\$	102,999
Benefits-insurance		374
Deferred compensation		7,786
Cell phone		562
Travel		2,357
Registration Fees		3,450
Conference Travel		3,177
Benefits - Car Allowance		10,800
Total	\$	<u>131,505</u>

**CITY OF SHREVEPORT, LOUISIANA
JUSTICE SYSTEM FUNDING SCHEDULE - RECEIVING ENTITY
AS REQUIRED BY ACT 87 OF THE 2020 REGULAR LEGISLATIVE SESSION
FOR THE YEAR ENDED DECEMBER 31, 2020**

Cash Basis Presentation	First Six Month Period Ended June 30, 2020	Second Six Month Period Ended December 31, 2020
Receipts From:		
City of Shreveport City Court - Civil Fees	\$ 150,084	\$ 239,251
City of Shreveport City Court - Criminal Court Costs/ Fees	550	1,502
City of Shreveport City Court - Criminal Fines - Other	222,485	380,754
City of Shreveport City Marshal - Criminal Fines - Other	56,948	-
Subtotal Receipts	<u>\$ 430,067</u>	<u>\$ 621,507</u>
 Ending Balance of Amounts Assessed but Not Received from City of Shreveport City Marshal	 <u>\$ 194,013</u>	 <u>\$ 265,281</u>



**Combining and
Individual Fund
Statements and
Schedules**

Nonmajor Governmental Funds

Special Revenue Funds

Special Revenue Funds are used for specific revenues that are legally restricted to expenditures for particular purposes.

Streets Fund – This fund is used for construction and repair of streets, including sidewalk and drainage structures.

Enrichment Fund - This fund is used to account for donations held for the purpose of enrichment and improvement of City facilities and services.

Riverfront Development Fund - This fund accounts for the collection and disbursement of funds from the riverfront gaming activities.

Police Grants Fund - This fund accounts for the collection and disbursement of various state and federal grants to the City of Shreveport Police Department.

Downtown Entertainment Economic Development Fund - This fund is used to account for incremental sales tax revenues collected from the development area to promote development of the area and associated projects.

Redevelopment Fund - This fund is used to acquire and land bank vacant adjudicated property for future redevelopment projects and to acquire other property for current redevelopment projects in redevelopment areas.

Environmental Grants Fund - This fund accounts for grants received for Brownfields assessment, cleanup loan fund, job training, and economic development.

Diversion Fund - This fund was established for the purpose of allowing individuals to undergo alternative sentencing to avoid the penalties associated with a criminal conviction.

Capital Projects Funds

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Miscellaneous General Obligation Bond Funds - These funds are used to account for bonds issued for the purpose of constructing public buildings and/or improving streets, public safety, drainage systems, waste disposal, parks, an industrial park, and a Sportran maintenance facility.

Miscellaneous Capital Projects Fund - This fund is used to account for various projects funded by miscellaneous sources other than general obligation bonds.

2003A General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of constructing, acquiring, and improving works of neighborhood public improvement, recreation facilities, and police and fire facilities.

2011 General Obligation Bonds – This fund is used to account for bonds issued for the purpose of improving the water and sewer system, various public facilities and streets and drainage systems.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2020**

Special Revenue Funds									
	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	Diversion Program	Total
ASSETS									
Cash and cash equivalents	\$ 2,935,194	\$ 1,418,065	\$ 221,895	\$ 49,381	\$ 51,889	\$ 4,055	\$ 1,372,188	\$ 291,476	\$ 6,344,143
Investments	-	-	-	-	-	-	-	-	-
Accounts receivable, net	1,676,793	4,000	625,626	-	-	-	-	-	2,306,419
Due from other governments	-	24,180	-	637,117	-	-	-	-	661,297
Due from other funds	-	-	-	-	-	-	-	-	-
Notes receivable, net	-	-	-	-	-	-	-	-	-
Assets held for resale	-	-	-	-	-	196,065	-	-	196,065
Total assets	<u>\$ 4,611,987</u>	<u>\$ 1,446,245</u>	<u>\$ 847,521</u>	<u>\$ 686,498</u>	<u>\$ 51,889</u>	<u>\$ 200,120</u>	<u>\$ 1,372,188</u>	<u>\$ 291,476</u>	<u>\$ 9,507,924</u>
LIABILITIES AND FUND BALANCES (DEFICIT)									
Liabilities:									
Accounts payable	\$ -	\$ 10,603	\$ 900	\$ 60,811	\$ 182	\$ -	\$ -	\$ -	\$ 72,496
Accrued liabilities	-	-	-	-	11,102	-	-	-	11,102
Due to other funds	-	-	96,592	-	-	-	-	-	96,592
Unearned revenue	-	-	-	-	-	-	-	-	-
Due to other governments	-	-	-	975	-	-	-	-	975
Items held in escrow	-	-	-	-	-	-	-	-	-
Notes payable	-	-	-	-	-	-	-	-	-
Total liabilities	<u>-</u>	<u>10,603</u>	<u>97,492</u>	<u>61,786</u>	<u>11,284</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>181,165</u>
Fund balance:									
Restricted	4,611,987	1,435,642	750,029	624,712	40,605	200,120	1,372,188	291,476	9,326,759
Unassigned	-	-	-	-	-	-	-	-	-
Total fund balance:	<u>4,611,987</u>	<u>1,435,642</u>	<u>750,029</u>	<u>624,712</u>	<u>40,605</u>	<u>200,120</u>	<u>1,372,188</u>	<u>291,476</u>	<u>9,326,759</u>
Total liabilities and fund balance:	<u>\$ 4,611,987</u>	<u>\$ 1,446,245</u>	<u>\$ 847,521</u>	<u>\$ 686,498</u>	<u>\$ 51,889</u>	<u>\$ 200,120</u>	<u>\$ 1,372,188</u>	<u>\$ 291,476</u>	<u>\$ 9,507,924</u>

(continued)

**CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2020**

	Capital Project Funds					
	Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 6,225,448	\$ 6,610,378	\$ 3,027,285	\$ 3,490,384	\$ 19,353,495	\$ 25,697,638
Investments	-	-	-	-	-	-
Accounts receivable, net	-	-	-	-	-	2,306,419
Due from other governments	-	-	-	-	-	661,297
Due from other funds	50,585	96,592	-	-	147,177	147,177
Notes receivable, net	-	-	-	-	-	-
Assets held for resale	-	-	-	-	-	196,065
Total assets	<u>\$ 6,276,033</u>	<u>\$ 6,706,970</u>	<u>\$ 3,027,285</u>	<u>\$ 3,490,384</u>	<u>\$ 19,500,672</u>	<u>\$ 29,008,596</u>
LIABILITIES AND FUND BALANCES (DEFICIT)						
Liabilities:						
Accounts payable	\$ 34,103	\$ 125,437	\$ -	\$ 41,571	\$ 201,111	\$ 273,607
Accrued liabilities	-	-	-	-	-	11,102
Due to other funds	50,585	-	-	-	50,585	147,177
Unearned revenue	-	-	-	-	-	-
Due to other governments	-	-	-	-	-	975
Items held in escrow	-	-	-	-	-	-
Notes payable	-	-	-	-	-	-
Total liabilities	<u>84,688</u>	<u>125,437</u>	<u>-</u>	<u>41,571</u>	<u>251,696</u>	<u>432,861</u>
Fund balance:						
Restricted	6,191,345	6,581,533	3,027,285	3,448,813	19,248,976	28,575,735
Unassigned	-	-	-	-	-	-
Total fund balance:	<u>6,191,345</u>	<u>6,581,533</u>	<u>3,027,285</u>	<u>3,448,813</u>	<u>19,248,976</u>	<u>28,575,735</u>
Total liabilities and fund balance:	<u>\$ 6,276,033</u>	<u>\$ 6,706,970</u>	<u>\$ 3,027,285</u>	<u>\$ 3,490,384</u>	<u>\$ 19,500,672</u>	<u>\$ 29,008,596</u>

(concluded)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Special Revenue Funds								
	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	Diversion Program	Total
REVENUES									
Intergovernmental	\$ -	\$ -	\$ -	\$ 1,534,265	\$ -	\$ -	\$ -	\$ -	\$ 1,534,265
Gaming	-	-	5,200,939	-	-	-	-	-	5,200,939
Franchise	6,946,461	-	-	-	-	-	-	-	6,946,461
Investment earnings	3,630	1,028	2,579	126	97	3	797	-	8,260
Miscellaneous	-	415,063	1,153,980	186,718	-	-	-	36,204	1,791,965
Total revenues	6,950,091	416,091	6,357,498	1,721,109	97	3	797	36,204	15,481,890
EXPENDITURES									
Current:									
General government	-	-	-	-	-	-	-	-	-
Public safety	-	76,353	-	1,485,180	-	-	-	-	1,561,533
Culture and recreation	-	29,204	-	-	-	-	-	-	29,204
Health and welfare	-	-	-	-	-	-	-	-	-
Community development	-	-	-	-	-	-	-	-	-
Economic opportunity	-	-	-	-	-	-	-	-	-
Economic development	-	-	1,003,597	-	371,964	-	-	-	1,375,561
Capital outlay	-	-	-	183,792	-	-	-	58,978	242,770
Total expenditures	-	105,557	1,003,597	1,668,972	371,964	-	-	58,978	3,209,068
Excess (deficiency) of revenues over (under) expenditures	6,950,091	310,534	5,353,901	52,137	(371,867)	3	797	(22,774)	12,272,822
OTHER FINANCING SOURCES (USES)									
Transfers in	-	-	4,400	-	-	-	-	314,250	318,650
Transfers out	(6,320,680)	-	(5,658,000)	-	-	-	-	-	(11,978,680)
Total other financing sources and uses	(6,320,680)	-	(5,653,600)	-	-	-	-	314,250	(11,660,030)
Net change in fund balances	629,411	310,534	(299,699)	52,137	(371,867)	3	797	291,476	612,792
Fund balances-beginning	3,982,576	1,125,108	1,049,728	572,575	412,472	200,117	1,371,391	-	8,713,967
Fund balances-ending	\$ 4,611,987	\$ 1,435,642	\$ 750,029	\$ 624,712	\$ 40,605	\$ 200,120	\$ 1,372,188	\$ 291,476	\$ 9,326,759

(continued)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Capital Project Funds					
	Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
REVENUES						
Intergovernmental	\$ 418,692	\$ -	\$ -	\$ 1,230,390	\$ 1,649,082	\$ 3,183,347
Gaming	-	-	-	-	-	5,200,939
Franchise	-	-	-	-	-	6,946,461
Investment earnings	4,644	-	2,771	13,435	20,850	29,110
Miscellaneous	-	26,776	-	-	26,776	1,818,741
Total revenues	<u>423,336</u>	<u>26,776</u>	<u>2,771</u>	<u>1,243,825</u>	<u>1,696,708</u>	<u>17,178,598</u>
EXPENDITURES						
Current:						
General government	-	-	-	-	-	-
Public safety	-	-	-	-	-	1,561,533
Culture and recreation	-	41,218	-	-	41,218	70,422
Health and welfare	-	-	-	-	-	-
Community development	-	-	-	-	-	-
Economic opportunity	-	-	-	-	-	-
Economic development	-	-	-	-	-	1,375,561
Capital outlay	148,876	2,396,150	-	1,667,389	4,212,415	4,455,185
Total expenditures	<u>148,876</u>	<u>2,437,368</u>	<u>-</u>	<u>1,667,389</u>	<u>4,253,633</u>	<u>7,462,701</u>
Excess (deficiency) of revenues over (under) expenditures	<u>274,460</u>	<u>(2,410,592)</u>	<u>2,771</u>	<u>(423,564)</u>	<u>(2,556,925)</u>	<u>9,715,897</u>
OTHER FINANCING SOURCES (USES)						
Transfers in	277,127	1,914,302	-	392,590	2,584,019	2,902,669
Transfers out	(7,484)	-	(160,022)	(475,581)	(643,087)	(12,621,767)
Total other financing sources and uses	<u>269,643</u>	<u>1,914,302</u>	<u>(160,022)</u>	<u>(82,991)</u>	<u>1,940,932</u>	<u>(9,719,098)</u>
Net change in fund balances	544,103	(496,290)	(157,251)	(506,555)	(615,993)	(3,201)
Fund balances-beginning	5,647,242	7,077,823	3,184,536	3,955,368	19,864,969	28,578,936
Fund balances-ending	<u>\$ 6,191,345</u>	<u>\$ 6,581,533</u>	<u>\$ 3,027,285</u>	<u>\$ 3,448,813</u>	<u>\$ 19,248,976</u>	<u>\$ 28,575,735</u>

(concluded)

The accompanying notes are an integral part of the financial statements.

Nonmajor Enterprise Funds

Enterprise funds are used to account for the acquisition, operation, and maintenance of facilities and services which are entirely or predominantly self-supported by user charges. The operations of enterprise funds are accounted for in such a manner as to show a profit or loss similar to comparable private enterprises.

Shreveport Area Transit System - This fund accounts for the activities necessary to provide bus service for the residents of the City. The System also provides service between Shreveport and the adjacent city of Bossier City under an agreement with Bossier City that also provides for payments from Bossier to Shreveport to underwrite costs associated with the expanded service to Bossier City residents.

Golf - This fund is used to account for the operations of the City's two golf courses. The fund's operations are financed by greens fees, golf equipment rentals, merchandise sales, memberships, and concession sales to the public.

Downtown Parking Fund - This fund is used to account for parking revenues to promote improved parking facilities in the downtown area.

Solid Waste Fund - This Fund was established effective May 1, 2019 by Ordinance. The Ordinance set a mandatory \$7 monthly service fee for solid waste collection for all residential and commercial customers. The fee appears on the Water and Sewerage billing statements. The Fund is used to account for the revenue and costs associated with the collection and disposal of the solid waste collected in Shreveport and the costs associated with the Landfill.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET POSITION
NONMAJOR ENTERPRISE FUNDS
DECEMBER 31, 2020

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
ASSETS					
Current Assets:					
Cash and cash equivalents	\$ 2,630,678	\$ 414,371	\$ 718,866	\$ -	\$ 3,763,915
Investments	-	-	-	-	-
Receivables, net	432,604	34,078	94,627	1,447,685	2,008,994
Due from other funds	-	-	-	-	-
Due from other governments	316,976	-	-	-	316,976
Inventories	894,907	17,263	-	-	912,170
Prepaid items	140,794	-	-	-	140,794
Total current assets	4,415,959	465,712	813,493	1,447,685	7,142,849
Noncurrent Assets:					
Capital Assets:					
Land	368,877	-	-	6,652,516	7,021,393
Buildings	14,259,174	263,373	-	59,219	14,581,766
Improvements other than buildings	-	1,189,965	-	768,705	1,958,670
Equipment	24,744,433	559,978	-	8,475,874	33,780,285
Construction in progress	639,337	-	-	-	639,337
Less accumulated depreciation	(17,270,014)	(1,520,378)	-	(8,115,914)	(26,906,306)
Total noncurrent assets	22,741,807	492,938	-	7,840,400	31,075,145
Total assets	27,157,766	958,650	813,493	9,288,085	38,217,994
DEFERRED OUTFLOWS OF RESOURCES					
Deferred OPEB	-	419,069	-	-	419,069
Deferred pensions	-	114,540	-	-	114,540
Total deferred outflows of resources	-	533,609	-	-	533,609
LIABILITIES					
Current Liabilities:					
Accounts payable	130,338	4,185	30,167	719,355	884,045
Accrued liabilities	95,475	26,728	-	56,065	178,268
Due to other funds	174,396	-	-	4,470,976	4,645,372
Unearned revenue	-	202,207	-	-	202,207
Compensated absences	202,634	-	-	4,507	207,141
Leases payable	-	-	-	-	-
Total current liabilities	602,843	233,120	30,167	5,250,903	6,117,033
Noncurrent Liabilities:					
Landfill closure	-	-	-	7,920,691	7,920,691
Compensated absences	-	34,594	-	183,243	217,837
Leases payable	-	-	-	-	-
Total OPEB liability	-	2,391,243	-	-	2,391,243
Net Pension Liability	-	1,902,090	-	-	1,902,090
Total noncurrent liabilities	-	4,327,927	-	8,103,934	12,431,861
Total liabilities	602,843	4,561,047	30,167	13,354,837	18,548,894
DEFERRED INFLOWS OF RESOURCES					
Deferred OPEB	-	232,923	-	-	232,923
Deferred pensions	-	148,576	-	-	148,576
Total deferred inflows of resources	-	381,499	-	-	381,499
NET POSITION (DEFICIT)					
Net investment in capital assets	22,741,807	492,939	-	7,840,400	31,075,146
Unrestricted (deficit)	3,813,116	(3,943,226)	783,326	(11,907,152)	(11,253,936)
Total Net Position (deficit)	\$ 26,554,923	\$ (3,450,287)	\$ 783,326	\$ (4,066,752)	\$ 19,821,210

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
OPERATING REVENUES					
Charges for services	\$ 999,962	\$ 1,772,990	\$ 305,629	\$ 12,705,015	\$ 15,783,596
Miscellaneous	765,869	51,444	-	8,162	825,475
Total operating revenues	<u>1,765,831</u>	<u>1,824,434</u>	<u>305,629</u>	<u>12,713,177</u>	<u>16,609,071</u>
OPERATING EXPENSES					
Personal services	9,350,884	571,003	-	5,201,305	15,123,192
Contractual services and other expenses	1,476,475	559,492	399,760	14,713,868	17,149,595
Utilities	349,551	57,154	-	-	406,705
Repairs and maintenance	(33,270)	-	-	-	(33,270)
Materials and supplies	1,786,585	260,814	-	593,165	2,640,564
Depreciation	2,613,063	52,773	-	771,584	3,437,420
Total operating expenses	<u>15,543,288</u>	<u>1,501,236</u>	<u>399,760</u>	<u>21,279,922</u>	<u>38,724,206</u>
Operating income (loss)	<u>(13,777,457)</u>	<u>323,198</u>	<u>(94,131)</u>	<u>(8,566,745)</u>	<u>(22,115,135)</u>
NONOPERATING REVENUES (EXPENSES)					
Investment earnings	-	152	570	(9,067)	(8,345)
Interest expense	-	-	-	-	-
Intergovernmental	2,312,086	-	-	-	2,312,086
Loss on disposal of capital assets	(27,411)	-	-	(2,786)	(30,197)
Net nonoperating revenues (expenses)	<u>2,284,675</u>	<u>152</u>	<u>570</u>	<u>(11,853)</u>	<u>2,273,544</u>
Income (loss) before contributions and transfers	<u>(11,492,782)</u>	<u>323,350</u>	<u>(93,561)</u>	<u>(8,578,598)</u>	<u>(19,841,591)</u>
Capital contributions	9,113,027	-	-	-	9,113,027
Transfers in	2,516,245	50,400	-	1,347,600	3,914,245
Transfers out	-	-	-	-	-
Change in net position	<u>136,490</u>	<u>373,750</u>	<u>(93,561)</u>	<u>(7,230,998)</u>	<u>(6,814,319)</u>
Total net position (deficit)-beginning	<u>26,418,433</u>	<u>(3,824,037)</u>	<u>876,887</u>	<u>3,164,246</u>	<u>26,635,529</u>
Total net position (deficit)-ending	<u>\$ 26,554,923</u>	<u>\$ (3,450,287)</u>	<u>\$ 783,326</u>	<u>\$ (4,066,752)</u>	<u>\$ 19,821,210</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
Cash flows from operating activities:					
Receipts from operations	\$ 1,256,286	\$ 1,786,133	\$ 236,344	\$ 12,796,712	\$ 16,075,475
Payments to suppliers	(4,030,926)	(879,792)	(369,593)	(8,891,272)	(14,171,583)
Payments to employees	(9,358,514)	(830,859)	-	(5,252,137)	(15,441,510)
Other receipts	765,869	51,444	-	8,162	825,475
Net cash provided by (used in) operating activities	(11,367,285)	126,926	(133,249)	(1,338,535)	(12,712,143)
Cash flows from noncapital financing activities:					
Intergovernmental	2,312,086	-	-	-	2,312,086
Transfers in	2,516,245	50,400	-	1,347,600	3,914,245
Net cash provided by (used in) noncapital financing activities	4,828,331	50,400	-	1,347,600	6,226,331
Cash flows from capital and related financing activities:					
Acquisition and construction of capital assets	(2,628,451)	-	-	-	(2,628,451)
Capital grants	9,113,027	-	-	-	9,113,027
Net cash provided by (used in) capital and related financing activities	6,484,576	-	-	-	6,484,576
Cash flows from investing activities:					
Interest on investments	-	153	570	(9,065)	(8,342)
Net cash provided by (used in) investing activities	-	153	570	(9,065)	(8,342)
Net increase (decrease) in cash and cash equivalents	(54,378)	177,479	(132,679)	-	(9,578)
Cash and cash equivalents - beginning of year	2,685,056	236,892	851,545	-	3,773,493
Cash and cash equivalents - end of year	\$ 2,630,678	\$ 414,371	\$ 718,866	\$ -	\$ 3,763,915

	Shreveport Area Transit System	Golf	Downtown Parking	Solid Waste	Total Nonmajor Enterprise Funds
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:					
Operating income (loss)	\$ (13,777,457)	\$ 323,198	\$ (94,131)	\$ (8,566,745)	\$ (22,115,135)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:					
Depreciation	2,613,063	52,773	-	771,584	3,437,420
(Increase) Decrease in assets:					
Receivables	163,300	(9,371)	(69,285)	91,697	176,341
Inventories	(84,952)	(3,911)	-	-	(88,863)
Deferred outflows for pensions	-	120,949	-	-	120,949
Deferred outflows for OPEB	-	(326,379)	-	-	(326,379)
Prepaid items	5,589	-	-	-	5,589
Increase(Decrease) in liabilities:					
Accounts payable	(117,195)	(6,237)	30,167	(176,824)	(270,089)
Accrued liabilities	(255,027)	7,816	-	(45,169)	(292,380)
Deferred inflows for pensions	-	(74,134)	-	-	(74,134)
Deferred inflows for OPEB	-	31,702	-	-	31,702
Due to other funds	93,024	-	-	2,151,535	2,244,559
Landfill closure	-	-	-	4,441,050	4,441,050
Unearned revenue	-	22,513	-	-	22,513
Compensated absences	(7,630)	(3,411)	-	(5,663)	(16,704)
Total OPEB liability	-	589,047	-	-	589,047
Net Pension liability	-	(597,629)	-	-	(597,629)
Total adjustments	2,410,172	(196,272)	(39,118)	7,228,210	9,402,992
Net cash provided by (used in) operating activities	\$ (11,367,285)	\$ 126,926	\$ (133,249)	\$ (1,338,535)	\$ (12,712,143)

The accompanying notes are an integral part of the financial statements.

Internal Service Funds

Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, and to other governments, on a cost reimbursement basis.

Employees Health Care Fund - This fund is used to account for self-insurance activities involving medical and dental care claims by the City's employees, retirees, and dependents.

Retained Risk Fund - This fund is used to account for self-insurance activities involving property damage, worker's compensation and general liability claims.

**CITY OF SHREVEPORT, LOUISIANA
 COMBINING STATEMENT OF NET POSITION
 INTERNAL SERVICE FUNDS
 DECEMBER 31, 2020**

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Total Internal Service Funds</u>
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 11,450,352	\$ 787,432	\$ 12,237,784
Investments	997,568	-	997,568
Due from other funds	-	-	-
Receivables, net	2,837,765	80,635	2,918,400
Interest Receivable	25,141	-	25,141
Prepaid items	-	1,372,654	1,372,654
Total current assets	<u>15,310,826</u>	<u>2,240,721</u>	<u>17,551,547</u>
LIABILITIES			
Current liabilities:			
Accounts payable	1,342	97,256	98,598
Due to other funds	22,031,815	-	22,031,815
Accrued liabilities	-	-	-
Compensated absences	-	-	-
Claims and judgments	7,307,796	9,269,557	16,577,353
Total current liabilities	<u>29,340,953</u>	<u>9,366,813</u>	<u>38,707,766</u>
Noncurrent liabilities:			
Claims and judgments	-	31,580,442	31,580,442
Compensated absences	-	24,075	24,075
Total noncurrent liabilities	<u>-</u>	<u>31,604,517</u>	<u>31,604,517</u>
Total liabilities	<u>29,340,953</u>	<u>40,971,330</u>	<u>70,312,283</u>
NET POSITION (DEFICIT)			
Unrestricted (deficit)	(14,030,127)	(38,730,609)	(52,760,736)
Total net position (deficit)	<u>\$ (14,030,127)</u>	<u>\$ (38,730,609)</u>	<u>\$ (52,760,736)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Employees Health Care	Retained Risk	Total Internal Service Funds
OPERATING REVENUES			
Charges for services	\$ 33,925,971	\$ 11,675,159	\$ 45,601,130
Miscellaneous	933,488	1,441,244	2,374,732
Total operating revenues	<u>34,859,459</u>	<u>13,116,403</u>	<u>47,975,862</u>
OPERATING EXPENSES			
Personal services	124,494	359,803	484,297
Contractual services and other expenses	2,628,801	4,086,835	6,715,636
Materials and supplies	4,548	2,947	7,495
Claims	37,105,405	16,982,001	54,087,406
Total operating expenses	<u>39,863,248</u>	<u>21,431,586</u>	<u>61,294,834</u>
Operating income (loss)	<u>(5,003,789)</u>	<u>(8,315,183)</u>	<u>(13,318,972)</u>
NONOPERATING REVENUES			
Investment earnings (loss)	14,862	(4,506)	10,356
Net nonoperating revenues (loss)	<u>14,862</u>	<u>(4,506)</u>	<u>10,356</u>
Change in net position	(4,988,927)	(8,319,689)	(13,308,616)
Total net position (deficit)-beginning	(9,041,200)	(30,410,920)	(39,452,120)
Total net position (deficit)-ending	<u>\$ (14,030,127)</u>	<u>\$ (38,730,609)</u>	<u>\$ (52,760,736)</u>

See accompanying independent auditors' report.

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020**

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Total Internal Service Funds</u>
Cash flows from operating activities:			
Receipts from operations	\$ 42,267,084	\$ 12,347,752	\$ 54,614,836
Payments to suppliers	(2,885,019)	(4,066,699)	(6,951,718)
Payments to employees	(124,494)	(351,245)	(475,739)
Claims	(33,106,944)	(11,549,168)	(44,656,112)
Net cash provided by (used in) operating activities	<u>6,150,627</u>	<u>(3,619,360)</u>	<u>2,531,267</u>
Cash flows from noncapital financing activities:			
Transfers in/(out)	-	-	-
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>	<u>-</u>
Cash flows from investing activities:			
Purchase of investments	(997,568)	-	(997,568)
Proceeds from sale and maturity of investments	992,039	-	992,039
Interest on investments	20,621	(4,506)	16,115
Net cash provided by (used in) investing activities	<u>15,092</u>	<u>(4,506)</u>	<u>10,586</u>
Net increase (decrease) in cash and cash equivalents	<u>6,165,719</u>	<u>(3,623,866)</u>	<u>2,541,853</u>
Cash and cash equivalents - beginning of year	5,284,633	4,411,298	9,695,931
Cash and cash equivalents - end of year	<u>\$ 11,450,352</u>	<u>\$ 787,432</u>	<u>\$ 12,237,784</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:			
Operating income (loss)	\$ (5,003,789)	\$ (8,315,183)	\$ (13,318,972)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
(Increase)Decrease in assets:			
Receivables	954,454	(80,635)	873,819
Due from other funds			
Prepaid items	498,160	(688,016)	(189,856)
Increase(Decrease) in liabilities:			
Accounts payable	(251,670)	(23,083)	(274,753)
Accrued liabilities	-	-	-
Due to other funds	5,955,011	-	5,955,011
Claims and judgments	3,998,461	5,478,999	9,477,460
Compensated absences		8,558	8,558
Other increases (decreases)	-	-	-
Total adjustments	<u>11,154,416</u>	<u>4,695,823</u>	<u>15,850,239</u>
Net cash provided by (used in) operating activities	<u>\$ 6,150,627</u>	<u>\$ (3,619,360)</u>	<u>\$ 2,531,267</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET POSITION
COMPONENT UNITS
DECEMBER 31, 2020

	Shreveport Home Mortgage Authority	City Court	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Shreve Memorial Library	Total
ASSETS							
Cash and cash equivalents	\$ 1,397,909	\$ 3,488,446	\$ 701,082	\$ 1,722,184	\$ 162,985	\$ 8,844,940	\$ 16,317,546
Investments	1,260,490	-	-	-	-	-	1,260,490
Receivables, net	3,814	16,828	-	875,384	-	15,308,582	16,204,608
Due from primary governments	-	-	-	-	-	240,758	240,758
Prepaid items	-	50,981	-	12,756	-	-	63,737
Notes receivable	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	125,836	125,836
Capital assets:							
Land	-	-	-	130,237	704,514	5,818,127	6,652,878
Other capital assets, net of depreciation	-	1,162,108	1,392,695	918,353	109,059	26,171,207	29,753,422
Total assets	<u>2,662,213</u>	<u>4,718,363</u>	<u>2,093,777</u>	<u>3,658,914</u>	<u>976,558</u>	<u>56,509,450</u>	<u>70,619,275</u>
DEFERRED OUTFLOWS OF RESOURCES							
Deferred inflows related to pensions	-	-	-	-	-	1,637,064	1,637,064
Deferred inflows related OPEB	-	-	-	-	-	3,143,013	3,143,013
Total deferred outflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,780,077</u>	<u>4,780,077</u>
LIABILITIES							
Accounts payable	-	206,574	20,578	41,442	88,220	120,321	477,135
Accrued liabilities	7,418	-	-	94,626	-	201,429	303,473
Due to other governments	-	-	-	28,985	74,765	-	103,750
Unearned income	-	-	-	-	-	-	-
Noncurrent liabilities:							
Due within one year	73,272	-	-	171,893	-	419,755	664,920
Due in more than one year	867,171	-	-	500,316	-	-	1,367,487
Net pension liability	-	-	-	-	-	27,185,538	27,185,538
Total other postemployment benefit liability	-	-	-	-	-	17,934,322	17,934,322
Total liabilities	<u>947,861</u>	<u>206,574</u>	<u>20,578</u>	<u>837,262</u>	<u>162,985</u>	<u>45,861,365</u>	<u>48,036,625</u>
DEFERRED INFLOWS OF RESOURCES							
Deferred inflows related to property taxes	-	-	-	687,149	-	-	687,149
Deferred inflows related to pensions	-	-	-	-	-	2,123,516	2,123,516
Deferred inflows related OPEB	-	-	-	-	-	1,746,920	1,746,920
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>687,149</u>	<u>-</u>	<u>3,870,436</u>	<u>4,557,585</u>
NET POSITION							
Net investments in capital assets	-	1,162,108	1,392,695	816,020	813,573	31,989,334	36,173,730
Restricted for:							
Debt service	123,184	-	-	-	-	-	123,184
Other purposes	-	40,796	-	-	-	-	40,796
Unrestricted	1,591,168	3,308,885	680,504	1,318,483	-	(20,431,608)	(13,532,568)
Total net position (deficit)	<u>\$ 1,714,352</u>	<u>\$ 4,511,789</u>	<u>\$ 2,073,199</u>	<u>\$ 2,134,503</u>	<u>\$ 813,573</u>	<u>\$ 11,557,726</u>	<u>\$ 22,805,142</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF ACTIVITIES
COMPONENT UNITS
FOR THE YEAR ENDED DECEMBER 31, 2020**

	Program Revenues			Net (Expenses) Revenues and Changes in Net Position						
	Expenses	Charges for Services	Grants and Contributions	Shreveport Home Mortgage Authority	City Court	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Shreve Memorial Library	Total
Shreveport Home Mortgage Authority										
Mortgage Operations	\$ 79,787	\$ -	\$ -	\$ (79,787)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (79,787)
City Court										
Judicial	618,945	386,291	-	-	(232,654)	-	-	-	-	(232,654)
City Marshal										
Judicial	3,011,709	775,491	2,176,103	-	-	(60,115)	-	-	-	(60,115)
Downtown Development Authority										
Downtown development	756,667	-	188,161	-	-	-	(568,506)	-	-	(568,506)
Streetscape program	262,409	286,130	-	-	-	-	23,721	-	-	23,721
Parking program	341,730	362,000	-	-	-	-	20,270	-	-	20,270
Interest on long-term debt	25,552	-	-	-	-	-	(25,552)	-	-	(25,552)
Total Downtown Development Authority	1,386,358	648,130	188,161	-	-	-	(550,067)	-	-	(550,067)
Metropolitan Planning Commission										
Planning and zoning	1,522,596	-	280,000	-	-	-	-	(1,242,596)	-	(1,242,596)
Shreve Memorial Library										
Culture and recreation	9,951,835	493,478	-	-	-	-	-	-	(9,458,357)	(9,458,357)
	<u>\$ 16,571,230</u>	<u>\$ 2,303,390</u>	<u>\$ 2,644,264</u>	(79,787)	(232,654)	(60,115)	(550,067)	(1,242,596)	(9,458,357)	(11,623,576)
General Revenues:										
Property taxes levied for general purposes	-	-	-	-	-	-	722,761	-	16,339,216	17,061,977
Investment earnings (loss)	-	-	-	70,191	8,189	6,074	1,893	-	29,685	116,032
Payment from City of Shreveport	-	-	-	-	-	-	-	904,481	-	904,481
Miscellaneous	-	-	-	826	9,693	-	43,384	324,468	592,859	971,230
Total general revenues (expenses)	-	-	-	<u>71,017</u>	<u>17,882</u>	<u>6,074</u>	<u>768,038</u>	<u>1,228,949</u>	<u>16,961,760</u>	<u>19,053,720</u>
Change in Net Position				(8,770)	(214,772)	(54,041)	217,971	(13,647)	7,503,403	7,430,144
Net position - beginning				<u>1,723,122</u>	<u>4,726,561</u>	<u>2,127,240</u>	<u>1,916,532</u>	<u>827,220</u>	<u>4,054,323</u>	<u>15,374,998</u>
Net position (deficit) - ending				<u>\$ 1,714,352</u>	<u>\$ 4,511,789</u>	<u>\$ 2,073,199</u>	<u>\$ 2,134,503</u>	<u>\$ 813,573</u>	<u>\$ 11,557,726</u>	<u>\$ 22,805,142</u>

The accompanying notes are an integral part of the financial statements.

Discretely Presented Component Unit

Metropolitan Planning Commission - This special revenue fund accounts for receipts and disbursements which occur in conjunction with coordinating City planning, preparing and enforcing zoning laws, and keeping City annexation policies current.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
BALANCE SHEET
DECEMBER 31, 2020**

ASSETS

Cash and cash equivalents	\$ 162,985
Due from primary government	-
Capital Assets	<u>-</u>
Total assets	<u>162,985</u>

LIABILITIES AND FUND BALANCE

Liabilities:	
Accounts payable	88,220
Due to other governments	<u>74,765</u>
Total liabilities	<u>162,985</u>

Fund balance	<u>-</u>
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**Amounts reported for the Metropolitan Planning Commission in the
Statement of Net Position for component units are different because:**

Capital assets reported in governmental activities are not financial assets and, therefore, are not reported in governmental funds.	<u>813,573</u>
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Net position	<u>\$ 813,573</u>
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The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 2020**

REVENUES	
Intergovernmental	\$ 280,000
Miscellaneous	<u>324,468</u>
Total revenues	<u>604,468</u>
EXPENDITURES	
General government	<u>1,508,949</u>
Total expenditures	<u>1,508,949</u>
Deficiency of revenues under expenditures	(904,481)
OTHER FINANCING SOURCES	
Transfers In	<u>904,481</u>
Net change in fund balance	-
Fund balance - beginning	<u>-</u>
Fund balance - ending	<u>\$ -</u>

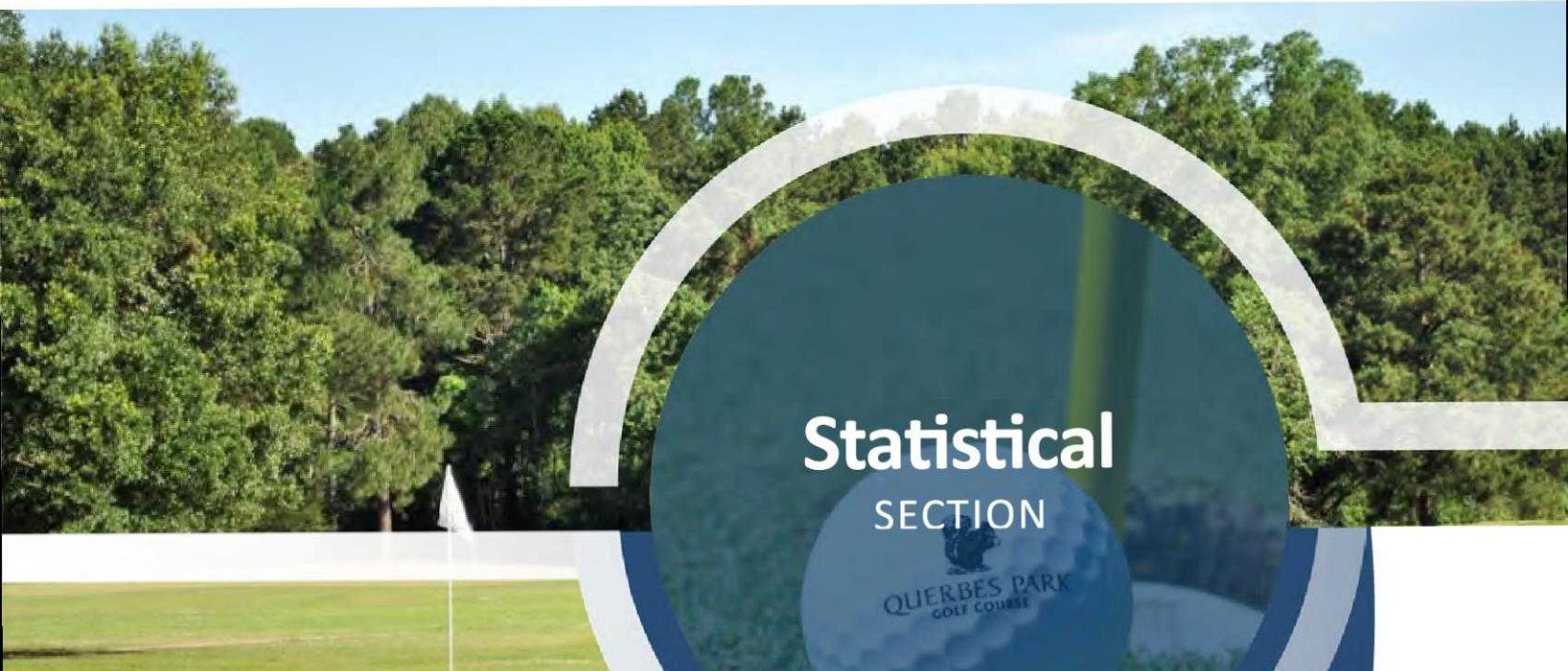
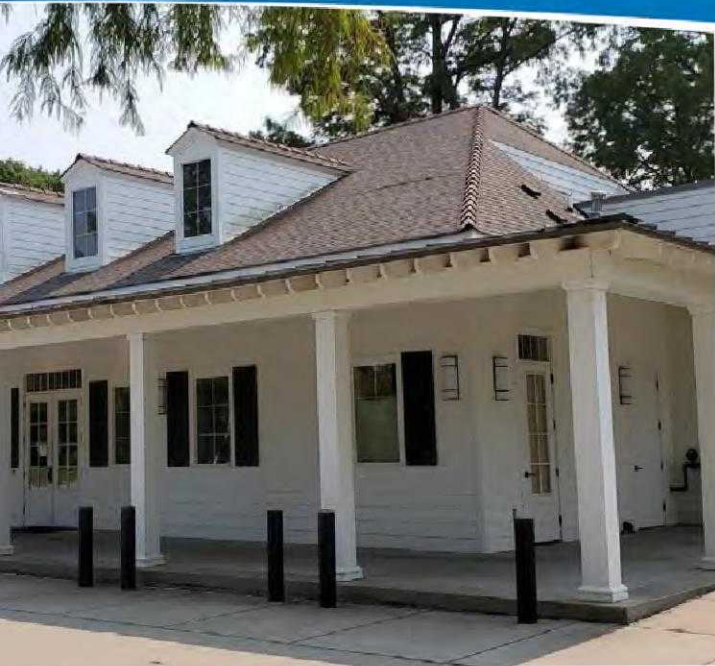
Amounts reported for the Metropolitan Planning Commission in the Statement of Activities for component units are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Depreciation expense	<u>(13,647)</u>
Change in net position	<u>\$ (13,647)</u>

The accompanying notes are an integral part of the financial statements.

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Statistical SECTION

QUERBES PARK
GOLF COURSE

**CITY OF SHREVEPORT, LOUISIANA
NET POSITION BY COMPONENT
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Governmental activities										
Net investment in capital assets	\$ 525,050,532	\$ 527,404,356	\$ 498,281,721	\$ 447,755,978	\$ 594,396,807	\$ 604,854,487	\$ 619,093,951	\$ 606,332,272	\$ 440,976,682	\$ 435,095,111
Restricted	151,571,752	134,588,349	227,239,617	207,407,523	168,897,674	133,100,842	3,960,404	122,792,732	105,287,407	109,307,827
Unrestricted(Deficit)	(312,357,344)	(346,760,306)	(450,501,025)	(584,381,854)	(784,343,447)	(811,432,005)	(87,168,778)	(1,054,491,779)	(918,599,662)	(938,501,828)
Total governmental activities net position	\$ 364,264,940	\$ 315,232,399	\$ 275,020,313	\$ 70,781,647	\$ (21,048,966)	\$ (73,476,676)	\$ 535,885,577	\$ (325,366,775)	\$ (372,335,573)	\$ (394,098,890)
Business-type activities										
Net investment in capital assets	\$ 492,313,051	\$ 510,326,673	\$ 523,710,809	\$ 518,261,289	\$ 570,187,946	\$ 614,521,810	\$ 1,225,426,223	\$ 619,093,951	\$ 668,338,171	\$ 635,641,795
Restricted	4,041,954	3,959,892	3,960,404	-	3,960,404	3,960,404	126,753,136	3,960,404	3,960,404	3,960,404
Unrestricted(Deficit)	(20,035,941)	(24,028,572)	(15,504,876)	435,800,986	(74,137,780)	(58,424,472)	(1,141,660,557)	(87,168,778)	(107,707,572)	(91,064,709)
Total business-type activities net position	\$ 476,319,064	\$ 490,257,993	\$ 512,166,337	\$ 954,062,275	\$ 500,010,570	\$ 560,057,742	\$ 210,518,802	\$ 535,885,577	\$ 564,591,003	\$ 548,537,490
Primary government										
Net investment in capital assets	\$ 1,017,363,583	\$ 1,037,731,029	\$ 1,021,992,530	\$ 966,017,267	\$ 1,164,584,753	\$ 1,219,376,297	\$ 1,844,520,174	\$ 1,225,426,223	\$ 1,109,314,853	\$ 1,070,736,906
Restricted	155,613,706	138,548,241	231,200,021	207,407,523	172,858,078	137,061,246	130,713,540	126,753,136	109,247,811	113,268,231
Unrestricted(Deficit)	(332,393,285)	(370,788,878)	(466,005,901)	(148,580,868)	(858,481,227)	(869,856,477)	(1,228,829,335)	(1,141,660,557)	(1,026,307,234)	(1,029,566,537)
Total primary government net position	\$ 840,584,004	\$ 805,490,392	\$ 787,186,650	\$ 1,024,843,922	\$ 478,961,604	\$ 486,581,066	\$ 746,404,379	\$ 210,518,802	\$ 192,255,430	\$ 154,438,600

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Expenses										
Governmental activities:										
General government	\$ 50,522,532	\$ 52,871,070	\$ 59,180,755	\$ 55,486,934	\$ 29,837,534	\$ 55,317,669	\$ 61,780,900	\$ 55,935,361	\$ 68,735,117	\$ 69,900,381
Public safety	128,009,588	132,296,947	129,986,772	130,048,046	128,387,069	140,960,844	116,156,813	121,011,556	123,095,970	123,953,185
Public works	55,707,874	54,861,069	55,054,294	54,417,093	53,377,050	55,847,544	66,261,441	50,513,932	53,785,152	39,986,537
Culture and recreation	22,601,155	22,298,863	23,634,459	23,249,858	23,951,836	25,188,570	36,076,061	29,182,679	35,576,948	23,703,551
Health and welfare	334,526	25,854	14,760	13,602	108,878	-	2,791	76,426	200,835	262,314
Community development	5,866,418	4,517,472	4,663,450	5,495,408	3,880,501	6,678,055	2,893,364	4,179,698	3,816,847	11,089,881
Economic development	3,441,846	4,462,780	4,576,357	3,657,075	3,505,893	910,774	3,235,826	2,051,968	2,612,022	1,711,659
Economic opportunity	2,714,400	2,609,908	2,558,968	2,558,816	2,143,306	5,241	2,265,807	2,260,793	2,562,861	1,503,988
Interest on long-term debt	9,910,030	11,331,384	9,509,948	9,321,094	11,030,882	9,655,942	9,029,444	6,296,780	5,882,250	5,694,731
Total governmental activities expenses	279,108,369	285,275,347	289,179,763	284,247,926	256,222,948	294,564,639	297,702,447	271,509,193	296,268,002	277,806,227
Business-type activities										
Municipal and Regional Airports	15,922,093	15,414,301	15,490,057	15,615,759	14,596,911	14,118,982	13,708,757	16,578,088	14,089,228	18,141,089
Water and Sewerage	54,096,547	58,346,912	59,722,975	63,354,907	63,817,718	76,285,816	65,808,452	83,159,229	85,211,557	102,320,838
Convention Center	6,694,097 (1)	6,969,925	6,811,134	7,102,290	7,863,035	7,336,641	7,148,971	6,654,656	6,732,643	4,711,426
Convention Center Hotel	13,424,358	12,867,218	12,510,097	12,149,036	10,716,085	11,119,464	12,278,765	13,715,123	13,245,238	9,948,281
Shreveport Area Transit System	15,240,703	15,804,741	16,439,796	16,644,288	15,628,664	15,293,243	16,756,528	15,601,479	16,274,701	15,543,289
Golf	1,373,739	1,310,004	1,029,810	1,316,897	4,292,902	4,448,415	(3,768,584)	2,542,458	1,011,812	1,501,085
Downtown Parking	417,809	423,433	419,280	419,280	349,566	363,000	367,630	393,959	365,199	399,760
Solid Waste	-	-	-	-	-	-	-	-	10,865,735	21,279,922
Total business-type activities expenses	107,169,346	111,136,534	112,423,149	116,602,457	117,264,881	128,965,561	112,300,519	138,644,992	147,796,113	173,845,690
Total primary government expenses	\$ 386,277,715	\$ 396,411,881	\$ 401,602,912	\$ 400,850,383	\$ 373,487,829	\$ 423,530,200	\$ 410,002,966	\$ 410,154,185	\$ 444,064,115	\$ 451,651,917

(1) The Convention Center became a separate fund in 2011.

(continued)

**CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Program Revenues										
Governmental Activities										
Charges for services:										
Public safety	\$ 10,115,288	\$ 12,868,050	\$ 11,196,830	\$ 10,767,228	\$ 12,941,736	\$ 20,908,980	\$ 20,908,980	\$ 20,353,976	\$ 18,478,887	\$ 19,483,530
Public works	16,940,167	15,817,405	14,925,161	22,351,362	21,395,782	20,133,031	20,133,031	20,409,359	15,557,092	12,655,276
Other activities	438,991	305,041	281,880	1,604,519	1,673,500	2,101,051	2,101,051	2,040,376	1,763,679	1,530,819
Operating grants and contributions	18,342,548	17,205,002	15,912,520	17,478,683	20,505,899	21,527,543	21,527,543	16,631,067	13,073,257	27,313,293
Capital grants and contributions	3,591,188	2,392,234	1,993,674	49,982	-	137,421	137,421	247,810	14,769	-
Total governmental activities program revenues	<u>49,428,182</u>	<u>48,587,732</u>	<u>44,310,065</u>	<u>52,251,774</u>	<u>56,516,917</u>	<u>64,808,026</u>	<u>64,808,026</u>	<u>59,682,588</u>	<u>48,887,684</u>	<u>60,982,918</u>
Business-type activities										
Charges for services:										
Municipal and Regional Airports	10,159,922	10,658,288	10,961,308	10,102,240	10,505,926	10,942,803	10,942,803	11,031,770	12,082,983	9,632,836
Water and Sewerage	58,634,935	61,742,737	75,259,282	75,961,390	82,453,869	85,830,305	85,830,305	89,206,455	92,337,389	92,402,032
Convention Center	2,437,396	2,013,793	2,552,784 (2)	2,873,802	3,005,319	3,072,879	3,072,879	2,793,537	2,982,147	926,314
Convention Center Hotel	11,012,614	11,109,856	11,283,028	11,666,633	10,853,180	11,671,322	11,671,322	12,496,939	11,922,636	7,275,316
Shreveport Area Transit System	2,723,380	2,842,739	3,076,104	2,344,315	2,243,846	2,061,377	2,061,377	1,804,318	1,825,476	999,962
Golf	957,807	785,516	1,084,133	1,106,515	1,282,163	1,509,499	1,509,499	1,516,791	1,799,691	1,772,990
Downtown Parking	653,945	581,154	562,091	460,687	499,394	448,267	448,267	416,044	389,545	305,629
Solid Waste									7,407,359	12,705,015
Operating grants and contributions	5,898,980	6,174,220	6,362,042	5,742,865	6,606,819	4,649,172	4,649,172	5,705,623	3,511,362	2,312,086
Capital grants and contributions	8,558,562	6,644,821	8,811,969	5,769,680	5,068,766	21,590,610	21,590,610	6,430,985	20,022,839	19,106,643
Total business-type activities program revenues	<u>101,037,541</u>	<u>102,553,124</u>	<u>119,952,741</u>	<u>116,028,127</u>	<u>122,519,282</u>	<u>141,776,234</u>	<u>141,776,234</u>	<u>131,402,462</u>	<u>154,281,427</u>	<u>147,438,823</u>
Total primary government program revenues	<u>\$ 150,465,723</u>	<u>\$ 151,140,856</u>	<u>\$ 164,262,806</u>	<u>\$ 168,279,901</u>	<u>\$ 179,036,199</u>	<u>\$ 206,584,260</u>	<u>\$ 206,584,260</u>	<u>\$ 191,085,050</u>	<u>\$ 203,169,111</u>	<u>\$ 208,421,741</u>
Net(Expense) Revenue										
Governmental activities	\$ (223,665,399)	\$ (235,847,165)	\$ (240,592,031)	\$ (239,937,861)	\$ (203,971,174)	\$ (238,047,723)	\$ (228,265,470)	\$ (211,826,605)	\$ (247,380,318)	\$ (216,823,309)
Business-type activities	7,186,937	(10,098,993)	(9,870,025)	3,350,284	(1,236,754)	(6,446,279)	29,475,715	(7,242,530)	6,485,314	(26,406,867)
Total primary government net expense	<u>\$ (216,478,462)</u>	<u>\$ (245,946,158)</u>	<u>\$ (250,462,056)</u>	<u>\$ (236,587,577)</u>	<u>\$ (205,207,928)</u>	<u>\$ (244,494,002)</u>	<u>\$ (198,789,755)</u>	<u>\$ (219,069,135)</u>	<u>\$ (240,895,004)</u>	<u>\$ (243,230,176)</u>

(2) The Convention Center became a separate fund in 2011.

(continued)

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes:										
Property taxes	\$ 61,892,794	\$ 58,031,369	\$ 59,428,155	\$ 59,842,135	\$ 56,414,985	\$ 55,580,376	\$ 55,627,351	\$ 52,786,509	\$ 52,258,332	\$ 42,499,726
Sales taxes	117,161,088	113,068,390	114,192,366	119,809,168	117,900,678	115,450,214	118,856,149	123,869,548	124,371,857	128,120,834
Franchise taxes	7,822,649	7,512,211	7,750,603	7,661,160	7,911,173	7,981,794	8,258,569	8,926,566	15,834,969	15,194,998
Occupational licenses	7,005,960	7,175,204	7,306,835	7,289,383	7,433,349	7,355,815	7,066,000	7,229,454	7,234,162	6,672,436
Gaming	12,326,597	11,925,489	11,003,579	10,241,584	10,035,079	9,615,662	8,916,942	8,792,004	8,312,389	5,200,939
Unrestricted grants and contributions	3,510,589	3,398,492	1,886,334	2,762,622	1,233,863	1,185,383	1,152,947	1,121,363	1,215,530	1,086,902
Investment earnings	550,198	861,704	534,354	420,727	598,673	269,008	343,143	766,640	967,192	165,134
Miscellaneous	8,252,475	12,558,552	12,232,148	11,571,074	10,351,367	3,068,395	3,836,263	678,548	3,094,119	3,035,856
Transfers	(100,815,874) (1)	(13,566,000)	(20,703,921)	(19,872,078)	(19,144,109)	(37,229,142)	(27,019,950)	(6,633,946)	(12,877,030)	(6,958,051)
Total governmental activities	<u>117,706,476</u>	<u>200,965,411</u>	<u>193,630,453</u>	<u>199,725,775</u>	<u>192,735,058</u>	<u>163,277,505</u>	<u>177,037,414</u>	<u>197,536,686</u>	<u>200,411,520</u>	<u>195,018,774</u>
Business-type activities:										
Investment earnings (loss)	(6,115,654)	45,934	5,846,715	(1,314,018)	1,081,568	1,359,656	1,364,644	4,040,377	5,753,434	1,387,866
Miscellaneous	-	-	-	-	(14,401,995)	2,229,312	2,186,864	3,494,519	3,589,648	3,120,960
Transfers	100,815,874 (1)	13,566,000	20,703,921	19,872,078	19,144,109	37,229,142	27,019,949	6,633,942	12,877,030	5,844,528
Total business-type activities	<u>94,700,220</u>	<u>13,611,934</u>	<u>26,550,636</u>	<u>18,558,060</u>	<u>5,823,682</u>	<u>40,818,110</u>	<u>30,571,457</u>	<u>14,168,838</u>	<u>22,220,112</u>	<u>10,353,354</u>
Total primary government	<u>\$ 212,406,696</u>	<u>\$ 214,577,345</u>	<u>\$ 220,181,089</u>	<u>\$ 218,283,835</u>	<u>\$ 198,558,740</u>	<u>\$ 204,095,615</u>	<u>\$ 207,608,871</u>	<u>\$ 211,705,524</u>	<u>\$ 222,631,632</u>	<u>\$ 205,372,128</u>
Change in Net Position										
Governmental activities	\$ (105,955,923)	\$ (34,881,754)	\$ (46,961,578)	\$ (40,212,086)	\$ (11,236,116)	\$ (74,770,218)	\$ (55,857,007)	\$ (14,289,919)	\$ (46,968,798)	\$ (21,804,535)
Business-type activities	101,887,157	3,512,941	16,680,611	21,908,344	4,586,928	34,371,831	60,047,172	6,926,308	28,705,426	(16,053,513)
Total primary government	<u>\$ (4,068,766)</u>	<u>\$ (31,368,813)</u>	<u>\$ (30,280,967)</u>	<u>\$ (18,303,742)</u>	<u>\$ (6,649,188)</u>	<u>\$ (40,398,387)</u>	<u>\$ 4,190,165</u>	<u>\$ (7,363,611)</u>	<u>\$ (18,263,372)</u>	<u>\$ (37,858,048)</u>

(1) Included in the transfers was \$93,061,016 for the Convention Center to a separate enterprise fund.

Unaudited - see accompanying independent auditors' report.

(concluded)

**CITY OF SHREVEPORT, LOUISIANA
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Fund										
Nonspendable	\$ 1,521,316	\$ 1,582,251	\$ 1,457,442	\$ 1,622,361	\$ 1,601,762	\$ 1,617,488	\$ 1,628,957	\$ 1,850,822	\$ 1,597,234	\$ 1,633,113
Restricted	-	-	43,187	122,404	206,168	283,492	354,446	411,230	473,091	-
Assigned	6,672,603	8,235,732	7,353,477	10,210,582	9,907,967	10,441,503	11,596,542	10,561,557	1,254,576	7,037,613
Unassigned	9,805,320	6,429,096	4,137,247	4,036,252	1,257,328	1,614,702	155,452	(1,206,981)	7,361,458	34,074,898
Total General Fund	<u>\$ 17,999,239</u>	<u>\$ 16,247,079</u>	<u>\$ 12,991,353</u>	<u>\$ 15,991,599</u>	<u>\$ 12,973,225</u>	<u>\$ 13,957,185</u>	<u>\$ 13,735,397</u>	<u>\$ 11,616,628</u>	<u>\$ 10,686,359</u>	<u>\$ 42,745,624</u>
All Other Governmental Funds										
Restricted	\$ 177,217,086	\$ 154,952,867	\$ 135,712,949	\$ 229,202,191	\$ 204,022,094	\$ 154,628,693	\$ 118,104,543	\$ 108,886,464	\$ 100,650,769	\$ 98,191,853
Unassigned	(460,762)	(1,729,116)	(918,267)	(1,578,868)	-	-	-	-	-	(1,229,926)
Total all other governmental funds	<u>\$ 176,756,324</u>	<u>\$ 153,223,751</u>	<u>\$ 134,794,682</u>	<u>\$ 227,623,323</u>	<u>\$ 204,022,094</u>	<u>\$ 154,628,693</u>	<u>\$ 118,104,543</u>	<u>\$ 108,886,464</u>	<u>\$ 100,650,769</u>	<u>\$ 96,961,927</u>

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenues										
Taxes	\$ 187,282,626	\$ 179,323,323	\$ 180,915,510	\$ 187,814,734	\$ 183,390,846	\$ 178,722,267	\$ 182,329,963	\$ 185,662,509	\$ 192,230,491	\$ 186,525,414
Licenses and permits	9,126,196	9,159,315	9,333,071	9,554,623	9,578,009	9,128,991	9,060,734	9,113,603	9,304,101	8,675,010
Intergovernmental	25,510,000	23,012,567	19,327,161	18,754,217	17,477,915	20,502,974	21,589,131	16,907,626	17,535,114	35,371,851
Charges for services	25,562,367	25,786,275	27,764,494	24,519,238	23,381,449	25,134,234	31,948,695	31,080,783	24,810,041	23,763,786
Fines and forfeitures	3,832,276	3,377,228	3,002,987	3,210,062	2,510,504	2,528,965	2,547,015	2,264,333	2,154,694	1,157,037
Gaming	12,326,597	11,925,489	11,003,579	10,241,584	10,035,079	9,615,662	8,916,942	8,792,004	8,312,390	5,200,939
Investment earnings	395,837	664,659	444,336	351,591	539,595	237,948	317,624	682,951	755,649	154,778
Miscellaneous	8,252,475	12,558,552	12,232,148	11,571,074	12,752,087	11,054,440	12,228,411	11,191,309	5,259,494	2,683,508
Total revenues	<u>272,288,374</u>	<u>264,023,286</u>	<u>264,023,286</u>	<u>266,017,123</u>	<u>259,665,484</u>	<u>256,925,481</u>	<u>268,938,515</u>	<u>265,695,118</u>	<u>260,361,974</u>	<u>263,532,323</u>
Expenditures										
General government	33,670,983	33,754,118	36,770,691	36,118,397	39,708,557	38,650,918	37,653,695	41,363,349	41,261,348	43,895,616
Public safety	109,360,999	114,152,950	110,841,564	108,919,662	110,000,160	115,618,481	111,740,773	121,007,727	119,847,503	118,057,166
Public works	43,626,714	40,188,370	38,571,558	39,577,765	37,354,544	40,695,630	39,290,998	35,139,059	27,492,071	20,631,233
Culture and recreation	15,576,293	16,419,548	16,433,993	16,135,262	17,621,679	17,570,028	19,268,147	18,831,843	17,731,369	15,232,344
Health and welfare	319,316	11,841	-	-	108,878	-	2,791	76,426	200,835	262,314
Community development	5,375,401	3,957,114	4,043,129	4,844,285	3,402,083	6,459,958	2,678,717	3,964,926	3,584,582	4,611,624
Economic development	3,358,194	4,385,707	4,502,555	3,589,063	3,505,893	903,974	3,229,013	2,045,702	2,605,764	1,700,540
Economic opportunity	2,448,233	2,364,677	2,367,082	2,402,389	2,143,306	-	2,262,389	2,257,637	2,562,861	1,502,795
Capital outlay	7,188,534	7,609,546	17,563,135	16,550,444	16,638,321	19,178,491	28,937,461	17,390,845	12,582,894	4,600,258
Debt service										
Principal	26,645,341	51,542,365	23,738,712	20,068,059	24,671,368	24,206,740	22,195,408	21,357,629	19,925,868	11,060,719
Interest	8,848,980	12,004,912	10,059,930	9,142,698	11,595,965	11,539,939	11,367,611	8,003,821	8,059,813	7,413,663
Bond issuance cost	701,646	-	-	860,175	471,440	468,073	715,873	16,058	-	-
Total expenditures	<u>257,120,634</u>	<u>286,391,148</u>	<u>264,892,349</u>	<u>258,208,199</u>	<u>267,222,194</u>	<u>275,292,232</u>	<u>279,342,876</u>	<u>271,455,022</u>	<u>255,854,908</u>	<u>228,968,272</u>
Excess(deficiency) of revenues over (under) expenditures	<u>15,167,740</u>	<u>(22,367,862)</u>	<u>(869,063)</u>	<u>7,808,924</u>	<u>(7,556,710)</u>	<u>(18,366,751)</u>	<u>(10,404,361)</u>	<u>(5,759,904)</u>	<u>4,507,066</u>	<u>34,564,051</u>
Other Financing Sources(Uses)										
Bonds issued	81,500,000	-	-	93,500,000	-	-	-	-	-	-
Refunding bonds issued	-	-	-	-	24,205,000	22,477,312	50,000,000	-	-	-
Premium on debt issued	7,603,061	-	-	14,392,041	2,521,090	2,476,543	7,085,177	-	-	-
Certificate of indebtedness issued	-	-	-	-	-	8,194,901	-	-	-	-
Capital leases	-	8,865,007	-	-	-	-	-	-	-	-
Payments to refunded bond escrow agent	-	-	-	-	(26,644,875)	(26,369,104)	(56,369,303)	-	-	-
Swap termination payment	-	-	-	-	-	-	-	-	-	-
Transfers in	27,056,191	28,141,986	28,891,695	18,511,141	17,897,431	35,262,981	30,562,705	30,404,065	25,322,199	16,331,173
Transfers out	<u>(34,914,529)</u>	<u>(41,707,986)</u>	<u>(49,707,427)</u>	<u>(38,383,219)</u>	<u>(37,041,539)</u>	<u>(72,085,323)</u>	<u>(57,582,655)</u>	<u>(37,038,011)</u>	<u>(38,199,229)</u>	<u>(22,524,802)</u>
Total other financing sources(uses)	<u>81,244,723</u>	<u>(4,700,993)</u>	<u>(20,815,732)</u>	<u>88,019,963</u>	<u>(19,062,893)</u>	<u>(30,042,690)</u>	<u>(26,304,076)</u>	<u>(6,633,946)</u>	<u>(12,877,030)</u>	<u>(6,193,629)</u>
Net change in fund balances	<u>\$ 96,412,463</u>	<u>\$ (25,284,733)</u>	<u>\$ (21,684,795)</u>	<u>\$ 95,828,887</u>	<u>\$ (26,619,603)</u>	<u>\$ (48,409,441)</u>	<u>\$ (36,708,437)</u>	<u>\$ (12,393,850)</u>	<u>\$ (8,369,964)</u>	<u>\$ 28,370,422</u>
Debt service as a percentage of noncapital expenditures	14.5%	22.8%	13.7%	12.4%	14.7%	14.1%	13.7%	11.6%	11.5%	8.2%

CITY OF SHREVEPORT, LOUISIANA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS
(DOLLARS IN THOUSANDS)

<u>Year Ended December 31</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value</u>	<u>Assessed Value as a Percentage of Actual Value</u>
2011	621,666	767,556	1,389,222	44.54	12,371,084	11.23%
2012	665,138	803,002	1,468,140	39.70	13,106,704	11.20%
2013	717,774	772,590	1,490,364	39.70	13,273,988	11.23%
2014	724,530	718,584	1,443,114	39.70	13,375,262	10.79%
2015	737,351	790,153	1,527,504	36.65	13,591,787	11.24%
2016	746,197	777,863	1,524,061	36.29	13,602,121	11.20%
2017	752,551	784,056	1,536,607	35.81	13,721,633	11.20%
2018	757,545	793,505	1,551,050	33.65	13,833,927	11.21%
2019	769,382	798,896	1,568,278	32.95	13,989,996	11.21%
2020	736,504	829,661	1,566,165 (1)	26.59	13,996,863	11.19%

Note: Assessed values are established by the Caddo Parish Tax Assessor on January 1 of each year at approximately 10-25% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the tax roll of January 1, 2020. The next revaluation will be completed as of January 1, 2024 for the 2024 tax roll. Tax rates are per \$1,000 of assessed value.

(1) The total assessed value of property within the City that has been adjudicated to Caddo parish is \$10,698,120, and is not included in these assessed values.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
(RATE PER \$1,000 OF ASSESSED VALUE)
LAST TEN YEARS

Year Ended December 31,	City Direct Rates									Overlapping Rates		
	Debt Service (1)	General Alimony (2)	Police Three- Platoon System (2)	Police and Fire Uniforms and Equipment (3)	Salary & Wage Schedule (3)	Street Improvements (3)	Employee Benefits (3)	Parks and Recreational Facilities (3)	Total Direct Debt	School Board	Parish	Total
2011	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88
2012	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04
2013	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04
2014	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	38.58	78.20	35.14	151.92
2015	19.00	10.30	1.47	1.12	1.12	1.12	1.69	0.83	35.53	74.66	34.94	145.13
2016	19.00	10.09	1.44	1.10	1.10	1.10	1.65	0.81	36.29	73.30	31.79	141.38
2017	18.16	10.30	1.47	1.12	1.12	1.12	1.69	0.83	35.81	73.82	31.80	141.43
2018	16.36	10.09	1.44	1.10	1.10	1.10	1.65	0.81	33.65	73.82	32.05	139.52
2019	15.30	10.30	1.47	1.12	1.12	1.12	1.69	0.83	32.95	73.82	54.95	161.72
2020	8.82	10.36	1.48	1.13	1.13	1.13	1.70	0.84	26.59	73.82	54.95	155.36

(1) Political subdivisions in Louisiana are required to levy taxes without limitation at such rates as may be necessary to service general obligation bonds.

(2) City Council is authorized by Louisiana Constitution to levy, after public hearing by a two-thirds affirmative vote, a millage rate of up to, but not in excess of:

(a) 10.49 mills for General Alimony

(b) 1.50 mills for Police Three-Platoon System

(3) Special millage approved by referendum and must be reapproved by referendum every five years. (Last submitted and approved on April 6, 2013).

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO**

Taxpayer	2020			2011		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
AEP Southwestern Electric Power Company	\$ 70,989,130	1	4.53%	\$ 36,707,190	1	2.70%
Calumet Lubricants	14,305,741	2	0.91%	12,094,540	5	0.90%
Centerpoint Energy	9,857,250	3	0.63%	12,275,360	4	0.90%
Capital One	9,781,770	4	0.62%	9,376,690	6	0.70%
Walmart	9,610,958	5	0.61%	7,565,500	10	0.50%
Regions Bank	8,131,109	6	0.52%	8,088,140	9	0.60%
Bell South Communications	6,249,700	7	0.40%	18,577,100	2	1.30%
Union Pacific Railroad Co.	5,874,950	8	0.38%	-	-	0.00%
Bancorp South	4,763,000	9	0.30%	-	-	0.00%
JPMorgan Chase Bank	4,617,347	10	0.29%	-	-	0.00%
Sam's Town	-	-	0.00%	12,892,790	3	0.90%
Schlumberger	-	-	0.00%	8,983,890	7	0.70%
Verizon Wireless	-	-	0.00%	8,547,530	8	0.60%
	<u>\$ 144,180,955</u>		<u>9.21%</u>	<u>\$ 135,108,730</u>		<u>9.80%</u>

Unaudited - see accompanying independent auditors' report.

Source: Caddo Parish Assessor's Office

**CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN YEARS**

Year Ended December 31,	Taxes Levied for the Year	Collections					
		Collected within the Year of the Levy			Total Collections to Date		
		Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy	
2011	\$ 61,875,991	\$ 48,969,445	79.14%	\$ 11,317,501	\$ 60,286,946	97.43%	
2012	58,285,191	46,570,605	79.90%	10,438,058	57,008,663	97.81%	
2013	59,167,413	44,608,285	75.39%	13,400,321	58,008,606	98.04%	
2014	59,673,655	42,808,850	71.74%	15,519,037	58,327,887	97.74%	
2015	55,983,017	47,419,429	84.70%	8,454,596	55,874,025	99.81%	
2016	55,308,166	38,969,359	70.46%	15,599,859	54,569,218	98.66%	
2017	55,025,879	45,466,930	82.63%	8,689,787	54,156,717	98.42%	
2018	52,192,857	42,200,485	80.85%	8,942,932	51,143,417	97.99%	
2019	52,724,734	43,616,844	82.73%	7,538,681	51,155,525	97.02%	
2020	42,720,286	25,795,938	61.36%	15,067,897	40,863,835	95.65%	

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
TAXABLE SALES BY CATEGORY
LAST TEN YEARS
(DOLLARS IN THOUSANDS)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Wholesale - professional and commercial equipment	\$ 127,079	\$ 126,233	\$ 127,280	\$ 150,374	\$ 161,885	\$ 167,471	\$ 165,329	\$ 169,800	\$ 197,218	\$ 171,057
Wholesale - machinery, equipment and supplies	162,277	138,198	131,008	146,945	120,782	174,275	194,793	122,612	119,648	199,629
Restaurant, food services and drinking places	387,584	398,130	399,637	422,097	436,275	431,620	433,079	451,930	509,588	482,076
Motor vehicle dealers	355,903	383,516	399,335	416,102	409,966	391,831	382,033	394,108	405,144	408,104
Miscellaneous general merchandise stores	145,860	153,232	157,961	155,202	142,565	139,606	139,683	144,770	539,171	560,871
Lumber and other building materials dealers	124,232	126,412	130,991	126,160	127,344	221,617	224,377	232,703	272,276	302,574
Grocery stores	347,203	358,057	358,774	359,222	364,369	343,521	369,845	369,937	395,346	436,614
Drug stores	122,653	128,210	129,714	131,297	139,293	143,149	139,021	130,960	144,006	145,009
Discount stores	329,741	321,133	320,610	313,209	317,414	434,240	419,912	426,613	55,074	60,703
Department stores	133,183	129,848	124,666	120,540	122,590	165,539	94,514	94,643	359,292	236,822
All others	2,062,456	1,870,476	1,872,615	2,012,783	1,990,503	1,613,523	1,778,718	1,979,232	1,538,618	1,622,538
Total	\$ 4,298,171	\$ 4,133,445	\$ 4,152,591	\$ 4,353,931	\$ 4,332,986	\$ 4,226,392	\$ 4,341,304	\$ 4,517,308	\$ 4,535,381	\$ 4,625,997
City sales tax rate	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%

Source: Caddo-Shreveport Sales and Use Tax Commission

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
DIRECT AND OVERLAPPING SALES TAX RATES
LAST TEN YEARS**

<u>Year</u>	<u>City of Shreveport</u>	<u>Caddo Parish School Board</u>	<u>Caddo Law Enforcement District</u>	<u>State of Louisiana</u>	<u>Total Rate</u>
2011	2.75%	1.50%	0.35%	4.00%	8.60%
2012	2.75%	1.50%	0.35%	4.00%	8.60%
2013	2.75%	1.50%	0.35%	4.00%	8.60%
2014	2.75%	1.50%	0.35%	4.00%	8.60%
2015	2.75%	1.50%	0.35%	4.00%	8.60%
2016	2.75%	1.50%	0.35%	5.00%	9.60%
2017	2.75%	1.50%	0.35%	5.00%	9.60%
2018	2.75%	1.50%	0.35%	4.45%	9.05%
2019	2.75%	1.50%	0.35%	4.45%	9.05%
2020	2.75%	1.50%	0.35%	4.45%	9.05%

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: The City's sales tax rate may be changed with voter approval.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
SALES TAX REVENUE PAYERS BY INDUSTRY
LAST TEN YEARS**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
	Tax	Tax	Tax	Tax	Tax	Tax	Tax	Tax	Tax	Tax
	Liability	Liability	Liability	Liability	Liability	Liability	Liability	Liability	Liability	Liability
Retail trade	\$ 72,388,451	\$ 73,575,215	\$ 74,537,809	\$ 75,233,688	\$ 75,300,541	\$ 72,683,366	\$ 73,104,925	\$ 74,992,690	\$ 76,025,834	\$ 79,988,018
Services	18,370,738	17,706,280	16,830,868	18,742,751	20,132,251	20,631,495	21,246,848	20,917,452	22,132,742	22,952,033
Wholesale Trade	19,624,037	16,685,163	16,874,399	18,833,822	17,908,432	17,506,165	18,117,127	18,644,009	18,459,852	17,045,047
Transportation, communications, electric, and gas	1,742,285	1,309,172	1,504,851	1,973,396	1,903,462	2,161,957	2,129,681	2,104,788	1,830,512	2,045,075
Manufacturing	1,491,183	1,316,033	1,125,528	925,950	807,423	1,061,578	1,017,228	1,108,829	1,016,649	2,036,584
Other	907,987	1,150,457	807,415	794,909	819,597	769,331	615,528	741,960	731,933	1,167,032
Construction	1,146,763	1,121,224	1,024,641	883,028	1,071,438	976,543	892,378	917,644	916,644	973,383
Mining	2,189,999	564,954	1,317,105	2,165,834	1,055,407	257,835	2,049,149	4,589,914	3,381,911	791,650
Finance, insurance, and real estate	180,255	180,264	117,435	109,475	94,506	102,659	127,923	137,851	150,294	139,385
Agricultural	113,060	20,505	23,713	24,720	19,944	25,059	27,902	17,759	17,217	54,514
Government	44,963	40,549	32,498	45,547	44,158	49,818	58,977	53,089	59,403	22,226
Total	\$ 118,199,721	\$ 113,669,818	\$ 114,196,262	\$ 119,733,120	\$ 119,157,159	\$ 116,225,807	\$ 119,387,666	\$ 124,225,984	\$ 124,722,991	\$ 127,214,947

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: Due to confidentiality issues, the names of the 10 largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's revenue. The amounts shown are gross collections prior to refunds and collections of amounts due from prior years. The amounts reported in the financial statements are net collections.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN YEARS
(DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)**

Year	Governmental Activities				Business-type Activities					Total Primary Government	Percentage of Personal Income	City Per Capita
	General Obligation Bonds	Certificates of Indebtedness	Loans and Notes	Capital Leases	Municipal and Regional Airports Loan	Water and Sewerage Revenue Bonds	Water and Sewerage Loan	Convention Center Hotel Loan	Capital Leases			
2011	216,372	13,955	28,334	7,191	36,182	143,259	50,000	39,118	472	534,883	5	2,684
2012	173,986	9,072	27,429	12,313	35,029	130,924	50,000	38,714	1,427	478,894	4.2	2,403
2013	159,524	7,534	28,170	8,155	34,750	119,312	48,855	41,350	2,945	450,595	4.0	2,232
2014	251,448	5,718	27,072	5,747	33,370	192,117	48,185	40,696	2,324	606,677	5.5	3,028
2015	229,365	3,848	25,918	3,296	34,920	315,994	46,671	39,985	1,694	701,691	5.7	3,521
2016	208,237	1,924	23,240	9,543	34,920	467,187	-	39,038	1,055	785,144	6.6	3,981
2017	189,576	1,567	23,021	6,468	32,990	561,347	-	38,033	409	853,411	7.8	4,328
2018	169,584	1,200	21,268	4,856	30,590	656,321	-	36,814	-	920,633	7.8	4,668
2019	151,408	825	19,469	3,215	27,945	763,010	-	35,637	-	1,001,509	N/A	5,352
2020	142,610	415	17,590	1,389	25,135	790,297	-	34,297	-	1,011,733	N/A	5,393

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements. See the Schedule of Demographic and Economic Statistics for personal income and population data.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
 RATIOS OF GENERAL BONDED DEBT OUTSTANDING
 LAST TEN YEARS
 (DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)**

<u>Year</u>	<u>General Obligation Bonds</u>	<u>Less: Amounts Available in Debt Service Fund</u>	<u>Total</u>	<u>Percentage of Estimated Actual Taxable Value of Property</u>	<u>City Per Capita</u>
2011	\$ 216,372	\$ 60,170	\$ 156,202	1.26	784
2012	173,896	40,556	133,340	1.02	670
2013	159,524	46,089	113,435	0.85	562
2014	251,448	56,080	195,368	1.46	975
2015	229,365	54,992	174,373	1.28	875
2016	208,237	51,264	156,973	1.15	796
2017	189,576	50,717	138,859	1.01	704
2018	169,584	50,366	119,218	0.86	621
2019	151,408	50,006	101,402	0.72	542
2020	142,610	49,531	93,079	0.66	496

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
 See the Schedule of Assessed and Actual Value of Taxable Property for property value data.
 See the Schedule of Demographics and Economic Statistics for population data.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF DECEMBER 31, 2020
(DOLLARS IN THOUSANDS)

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
Debt repaid with property taxes			
Caddo Parish Commission	\$ 30,850	70.8%	\$ 21,842
Caddo Parish School Board	94,366	70.8%	<u>66,811</u>
Subtotal, Overlapping Debt			88,653
City direct debt			<u>162,004</u>
Total direct and overlapping debt			<u>\$ 250,657</u>

Sources: Assessed value data used to estimate applicable percentages provided by the Caddo Parish Tax Assessor.

Debt outstanding data is provided by each governmental unit.

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident-- and therefore responsible for repaying the debt--of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the Commission and School Board's taxable assessed value that is within the City's boundaries and dividing it by each unit's total taxable assessed value.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
LEGAL DEBT MARGIN INFORMATION
LAST TEN YEARS
(DOLLARS IN THOUSANDS)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Debt limit	\$ 486,228	\$ 513,849	\$ 521,627	\$ 526,090	\$ 534,626	\$ 533,421	\$ 537,812	\$ 542,868	\$ 552,209	\$ 551,902
Total debt applicable to limit	208,315	166,400	149,560	228,255	207,210	188,035	167,865	150,285	133,965	126,795
Legal debt margin	<u>\$ 277,913</u>	<u>\$ 347,449</u>	<u>\$ 372,067</u>	<u>\$ 297,835</u>	<u>\$ 327,416</u>	<u>\$ 345,386</u>	<u>\$ 369,947</u>	<u>\$ 392,583</u>	<u>\$ 418,244</u>	<u>\$ 425,107</u>
Total debt applicable to the limit as a percentage of debt limit	42.84%	32.38%	28.67%	43.39%	38.76%	35.25%	31.21%	27.68%	24.26%	22.97%

Legal Debt Margin Calculation for Fiscal Year 2020

Assessed value	\$1,576,863,528
Debt limit (35% of total assessed value)	551,902,235
Debt applicable to limit:	
General obligation bonds	<u>126,795,000</u>
Legal debt margin	<u>\$ 425,107,235</u>

State law allows a maximum of 10% of the assessed valuation for bonded debt for any purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuations.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
WATER AND SEWERAGE
PLEDGED REVENUE COVERAGE
LAST TEN YEARS**

Year	Gross Revenues ⁽¹⁾	Less: Operating Expenses ⁽²⁾	Net Available Revenue	Debt Service		Total	Coverage
				Principal ⁽³⁾	Interest ⁽³⁾		
2011	61,110,266	33,172,696	27,937,570	8,390,478	2,823,412	11,213,890	2.49
2012	58,605,356	33,897,265	24,708,091	8,132,678	2,535,244	10,667,922	2.32
2013	67,751,942	36,405,157	31,346,785	8,110,966	2,219,129	10,330,095	3.03
2014	74,765,989	37,702,211	37,063,778	7,822,370	2,027,947	9,850,317	3.76
2015	77,688,814	50,706,720	26,982,094	9,410,400	10,080,793	19,491,193	1.38
2016	84,380,817	43,857,841	40,522,976	17,983,427	11,618,895	29,602,322	1.37
2017	88,626,798	44,808,251	43,818,547	10,079,400	20,732,091	30,811,491	1.42
2018	94,613,394	46,834,011	47,779,383	14,789,400	25,632,115	40,421,515	1.18
2019	99,309,011	40,260,437	59,048,574	13,669,400	29,441,771	43,111,171	1.37
2020	94,734,163	47,281,747	47,452,416	4,576,301	29,191,539	33,767,840	1.41

(1) Includes operating revenues, interest income, changes in fair value of investments and intergovernmental revenues.

(2) Before depreciation and amortization expenses and after transfers out.

(3) Debt service principal and interest is composed of Senior Lien Bonds only for years 2009 - 2016

Debt service principal and interest is composed of Senior Lien and Junior Lien Bonds for years 2017-2019

Unaudited - see accompanying independent auditors' report.

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**CITY OF SHREVEPORT, LOUISIANA
MUNICIPAL AND REGIONAL AIRPORTS
PLEDGED REVENUE COVERAGE
LAST TEN YEARS**

Year	Gross Revenues ⁽¹⁾	Less: Operating Expenses ⁽²⁾	Net Available Revenue	Unrestricted Operating Reserve ⁽⁶⁾	Net Resources Available For Debt Service	Debt Service (3 & 4)			Coverage
						Principal	Interest	Total	
2011	10,349,559	8,193,481	2,156,078	1,872,300	4,028,378	355,000	2,050,319	2,405,319	1.67
2012	10,411,803	7,727,100	2,684,703	4,010,200	6,694,903	385,000	2,003,708	2,388,708	2.80
2013	10,854,430	7,949,169	2,905,261	5,113,545	8,018,806	405,000	1,973,174	2,378,174	3.37
2014	11,218,738	8,043,517	3,175,221	6,945,100	10,120,321	504,117	2,145,103	2,649,220	3.82
2015	10,394,962	8,325,336	2,069,626	6,401,000	8,470,626	493,360	2,294,400	2,787,760	3.04
2016	10,823,691	5,625,389	5,198,302	3,609,626	8,807,928	-	1,865,556	1,865,556	4.72
2017	11,474,774	6,836,855	4,637,919	8,455,360	13,093,279	1,970,000	1,314,765	3,284,765	3.99
2018	11,359,320	3,864,286	7,495,034	6,143,002	13,638,036	2,400,000	1,752,468	4,152,468	3.28
2019	12,518,500	9,491,631	3,026,869	6,469,186	9,496,055	2,645,000	1,219,530	3,864,530	2.46
2020	10,631,029	8,168,398	2,462,631	5,516,168	7,978,799	2,810,000	1,661,502	4,471,502	1.78

(1) Includes operating revenues, interest income, intergovernmental revenues, net fair value adjustment of investments, transfers in and excludes gain on disposal of capital assets, passenger facility charges and associated PFC debt up to the amount of the charges.

(2) Before depreciation and amortization expenses but including transfers out.

(3) Excludes passenger facility charges and associated PFC debt up to the amount of the charges.

(4) Reflects current year debt service expenses.

(5) Excludes swap termination payment of \$3,563,000 and excludes Swaption receipt of \$809,321. These amounts are not normal operating revenue and expense items.

(6) Beginning in 2009, the Unrestricted Operating Reserve was used in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2019 were recalculated to reflect this change to include current year's net revenues as well as the Unrestricted Operating Reserve at Year-Ending. Beginning in 2012, Restricted appropriation for Debt Service Coverage Operating Reserve was also used in the computation. Year 2011 has been restated to reflect this change in computation.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
 DEMOGRAPHIC AND ECONOMIC STATISTICS
 LAST TEN YEARS**

<u>Year</u>	<u>City Population</u>	<u>Caddo Parish Population</u>	<u>Caddo Parish Personal Income (in thousands)</u>	<u>Caddo Parish Per Capita Personal Income</u>	<u>City Unemployment Rate</u>
2011	199,285	256,912	10,990,340	42,779	6.4
2012	199,259	257,093	11,351,511	44,153	6.0
2013	201,867	254,887	11,336,821	44,478	5.2
2014	200,327	252,603	11,091,583	43,909	7.1
2015	199,311	251,460	12,341,720	49,080	5.5
2016	197,204	248,851	11,941,648	47,987	5.7
2017	194,920	246,581	10,988,905	44,565	4.3
2018	192,036	241,173	11,760,644	48,413	4.7
2019	187,112	242,922	12,175,854	50,690	4.7
2020	187,593	237,848	N/A	51,073	7.1

Sources: City population provided by the U.S. Census Bureau for census years and estimates for other years.
 Population and personal income for Caddo Parish (which the City resides in) provided by the Bureau of Economic Analysis.
 City unemployment rate provided by Louisiana Workforce Commission.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL EMPLOYERS
SHREVEPORT-BOSSIER METROPOLITAN AREA
CURRENT YEAR AND NINE YEARS AGO**

Employer	2020			2011		
	Employees	Rank	% of Area Employment	Employees	Rank	% of Area Employment
Barksdale Air Force Base	14,500	1	8.68%	8,655	2	5.19%
Caddo Parish School Board	9,416	2	5.64%	6,815	3	3.88%
Willis Knighton Health System	6,732	3	4.03%	5,725	5	2.91%
Bossier Parish School Board	3,000	4	1.80%	2,831	6	1.52%
Oschner LSU Health Shreveport *	2,763	5	1.65%	6,295	4	3.42%
City of Shreveport	2,600	6	1.56%	2,717	7	1.61%
Harrah's/Horseshoe	2,532	7	1.52%	2,000	8	1.16%
State of Louisiana	2,380	8	1.43%	9,338	1	6.74%
Christus Schumpert Health System	1,800	9	1.08%	1,900	9	1.21%
Bossier Parish School Board	3,000	4	1.80%	2,831	6	1.52%
Teleperformance*	1,623	10	0.97%	1,618	10	0.97%
Total	<u>50,346</u>		30.14%	<u>50,725</u>		<u>30.13%</u>

Source: City of Shreveport Annual Budget Book

Unaudited - see accompanying independent auditors' report.

* Previously LSU Health Sciences Center - Shreveport

CITY OF SHREVEPORT, LOUISIANA
FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION
LAST TEN YEARS

Function/Program	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General government	278	274	275	274	281	278	276	684	480	333
Public safety	1,398	1,404	1,377	1,385	1,408	1,415	1,412	1,413	1,406	1,383
Public works	383	389	398	397	403	403	403	-	-	199
Culture and recreation	258	253	259	255	256	263	229	229	237	229
Health and welfare	2	2	2	2	2	2	1	-	-	-
Community development	9	9	9	9	9	11	11	9	10	10
Economic development	11	11	10	10	7	7	8	7	11	12
Economic opportunity	35	35	26	23	23	23	23	22	25	23
Municipal and Regional Airports	70	68	75	76	81	66	77	79	87	87
Water and Sewerage	265	284	284	323	326	327	327	327	323	323
Solid Waste ⁽²⁾	-	-	-	-	-	-	-	-	135	141
Convention Center ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Convention Center Hotel ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Shreveport Area Transit System ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Golf	23	23	14	18	18	19	22	22	20	20
Downtown Parking ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Total	2,732	2,752	2,729	2,772	2,814	2,814	2,789	2,792	2,734	2,760

(1) Managed through contracts operated by non-City employees.

(2) Enterprise Fund established by Council
in 2019

Unaudited - see accompanying independent auditors' report.

Source: City of Shreveport 2020 Annual Operating Budget

**CITY OF SHREVEPORT, LOUISIANA
OPERATING INDICATORS BY FUNCTION
LAST TEN YEARS**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Function/Program										
General government										
Property standards										
inspections made	30,000	32,000	50,000	50,000	65,600	40,000	48,000	51,000	45,000	54,000
Lots cut	8,019	10,000	15,000	14,500	18,500	14,000	14,500	17,000	11,800	14,000
Public safety										
Prisoners booked in City jail	16,461	16,856	15,000	13,419	13,858	10,802	10,000	11,000	8,000	10,000
Offense reports processed	29,340	30,310	35,500	27,822	28,315	28,000	30,000	30,500	28,261	29,000
Traffic citations issued	55,912	58,934	59,044	50,926	37,087	32,652	30,708	32,500	30,954	31,500
Fires reported	1,538	1,330	1,050	1,200	1,210	1,258	1,200	1,100	1,120	1,050
Fire responses	37,822	38,000	37,000	38,500	39,000	42,000	42,000	42,500	44,500	44,750
Fire inspections	9,237	9,960	18,398	16,054	16,430	14,280	7,959	9,500	2,704	5,500
EMS responses	30,117	30,250	30,300	30,300	31,600	32,800	34,000	33,000	36,000	38,000
Public works										
Refuse collected (tons)	137,400	135,600	119,450	92,000	92,000	92,000	92,000	96,000	84,000	96,000
Building permits issued	1,161	2,764	1,950	2,796	2,140	2,548	2,548	2,732	2,984	3,500
Asphalt repairs	3,000	2,453	2,300	2,400	2,500	2,500	2,500	2,500	2,275	2,820
Street resurfacing (miles)	15	10	10	15	15	17	17	19	17	21
Culture and recreation										
Events at all facilities	293	240	531	579	967	966	986	931	925	563
Acres of City parks maintained	2,345	2,900	2,900	2,900	2,900	2,900	2,565	2,565	2,658	2,658
Participants in team sports	9,830	9,400	9,400	9,400	9,090	9,000	9,000	10,000	9,000	9,000
Program participants	37,900	40,250	40,500	40,500	44,400	42,555	45,974	47,637	48,713	49,612
Community development										
Programs funded	56	41	43	39	43	34	33	33	29	34
Economic development										
Housing units assisted	88	95	103	151	111	110	145	152	137	81
Small business loans	1	3	2	1	-	-	-	-	-	-
Economic opportunity										
Participants served	29,035	32,000	28,778	28,600	19,950	20,200	20,400	21,000	18,550	19,500
Municipal and Regional Airports										
Capital projects managed	16	16	26	11	20	18	18	21	21	31
Contracts/leases monitored	389	395	395	395	395	395	395	395	405	464
Water and Sewerage										
Water treated and pumped per day (MGD)	37	37	37	37	37	37	33	30	30	36
Wastewater treated per day (MGD)	37	37	37	37	37	36	24	37	28	27
Water mains (miles)	1,135	1,144	1,150	1,152	1,152	1,153	1,162	1,163	1,162	1,163
Sewer mains (miles)	1,088	1,093	1,105	1,106	1,106	1,107	1,113	1,114	1,113	1,114
Fire hydrants	7,074	7,084	7,084	7,100	7,111	7,115	7,885	7,890	7,885	7,890
Shreveport Area Transit System										
Passenger trips (thousands)	3,400	3,400	3,400	3,100	3,163	2,758	2,666	3,067	2,625	2,725
Golf										
Golf rounds played	38,310	36,109	28,811	47,170	37,700	28,790	29,800	32,800	32,830	34,800
Downtown Parking										
Citations issued	20,338	22,000	26,600	20,000	16,839	18,000	18,000	19,000	18,000	18,000

Source: City of Shreveport Annual Budget Book

Note - No indicators are available for Health and Welfare or the Convention Center Hotel.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
CAPITAL ASSETS STATISTICS BY FUNCTION
LAST TEN YEARS**

	2011	2012	2013	2014	2015
Functions:					
Public Safety					
Police:					
Station	1	1	1	1	1
Patrol Units	307	321	296	297	302
Fire Stations	22	22	22	22	22
Police and fire academy facility	1	1	1	1	1
City courts facility	1	1	1	1	1
Public Works:					
Collection Trucks	66	68	68	68	67
Streets (miles)	3,326	3,326	3,326	3,326	2,700
Street lights	30,100	30,100	30,100	30,100	30,102
Traffic signals	351	351	353	353	347
Culture and recreation					
Parks acreage	1,808	1,773	1,773	1,773	1,773
Number of playgrounds	53	45	45	45	45
Number of picnic areas	42	44	44	44	44
Swimming pools	9	8	8	8	8
Tennis courts	29	29	29	29	29
Community centers	16	17	17	17	17
Baseball park	1	1	2	2	2
Multipurpose stadium	1	1	1	1	1
Auditorium	1	1	1	1	1
Theater	1	1	1	1	1
Coliseum	1	1	1	1	1
Convention center	1	1	1	1	1
Softball and soccer complex	1	1	1	1	1
Stage works movie facility	1	1	1	1	1
Planetariums	1	1	1	1	1
Hotel					
Number of Hotels	1	1	1	1	1
Municipal and Regional Airports:					
Number of airports	2	2	2	2	2
Water and Sewerage:					
Number of water accounts	69,300	69,500	69,500	69,500	65,543
Water mains (miles)	1,135	1,144	1,150	1,150	1,170
Fire Hydrants	7,074	7,084	7,084	7,100	7,120
Maximum daily capacity	90,000	90,000	90,000	90,000	90,000
(thousands of gallons)					
Number of water storage tanks	10	10	11	11	11
Capacity of water storage tanks	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000
Number of sewerage accounts	65,165	65,365	65,786	66,000	64,700
Sanitary sewers (miles)	1,088	1,092	1,105	1,103	1,130
Storm sewers (miles)	233	233	233	233	233
Maximum daily treatment capacity	100,000	100,000	100,000	100,000	100,000
(thousands of gallons)					
Golf:					
Number of municipal golf courses	3	3	3	3	3
Shreveport Area Transit System:					
Number of transit buses	54	55	52	47	49
Number of transit lifeline vehicles	15	15	18	21	20

Sources: Various City departments.

Note - No capital asset indicators are available for general government, health and welfare, community development, economic development, economic opportunity, convention center hotel, and downtown parking.

(1) Three tanks retired from Capital Asset Records

(2) Amiss Water Treatment Plant improvements

N/A - Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

2016	2017	2018	2019	2020
1	1	1	1	1
309	301	304	304	291
22	22	22	22	22
1	1	1	1	1
1	1	1	1	1
82	82	61	61	61
2,730	2,732	2,734	2,518	2,275
30,102	30,324	30,324	30,324	30,324
347	348	348	348	348
1,773	1,777	1,777	1,777	1,777
45	46	46	46	46
44	46	46	46	46
5	5	5	5	5
29	31	31	31	31
17	17	17	17	17
2	2	2	2	2
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
2	2	2	2	2
65,965	65,638	65,541	66,000	66,359
1,163	1,202	1,213	1,162	1,170
7,885	8,228	8,409	7,885	7,890
90,000	90,000	90,000	90,000	90,000
11	11	11	11	11
37,000,000	37,000,000	37,000,000	37,000,000	37,000,000
64,730	64,386	64,198	64,850	65,166
1,114	1,005	1,015	1,113	1,132
269	270	371	371	514
90,000	90,000	90,000	90,000	90,000
3	3	3	3	3
53	51	51	47	64
20	19	27	20	29



SHREVEPORT
Louisiana



CITY OF SHREVEPORT

Shreveport, Louisiana

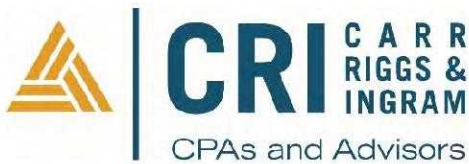
Single Audit Report

December 31, 2020

(With Independent Auditors' Reports Thereon)



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**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed
in Accordance With *Government Auditing Standards***

The Honorable Adrian D. Perkins, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana ("City"), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements and have issued our report thereon dated August 23, 2021. Our report includes reference to other auditors who audited the financial statements of Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal, as described in our report on the City's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. However, as described in the accompanying schedule of findings and questioned costs, we did identify certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 2020-002, 2020-003, 2020-004, 2020-005, 2020-006 and 2020-007 to be material weaknesses.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying schedule of findings and questioned costs as item 2020-001 to be a significant deficiency.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

City of Shreveport's Response to Findings

The City's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The City's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
August 23, 2021



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**Independent Auditors' Report on Compliance for
Each Major Program and on Internal
Control Over Compliance Required by the Uniform Guidance**

The Honorable Adrian D. Perkins, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

Report on Compliance for Each Major Federal Program

We have audited the City of Shreveport ("City")'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the City's major federal programs for the year ended December 31, 2020. The City's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the City's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City's compliance.

Opinion on Each Major Federal Program

In our opinion, the City complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2020.

Report on Internal Control over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

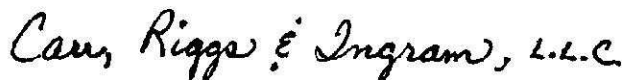
Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City, as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements. We issued our report thereon dated August 23, 2021, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.



CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
August 23, 2021

City of Shreveport
Schedule of Expenditures of Federal Awards
For the year ended December 31, 2020

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA Number	Grant or Pass-through Number	Federal Expenditures			
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	Total
U. S. DEPARTMENT OF TRANSPORTATION						
Federal Transit Administration (FTA)						
<u>Direct</u>						
Federal Transit Cluster						
Federal Transit - Capital Investment Grants	20.500	LA-04-0017	\$ 1,354	\$ -	\$ -	\$ 1,354
Total Federal Transit - Capital Investment Grants			1,354	-	-	1,354
Federal Transit - Formula Grants	20.507	LA-90-0408	39	-	-	39
Federal Transit - Formula Grants	20.507	LA-90-0417	1,144	-	-	1,144
Federal Transit - Formula Grants	20.507	LA-90-0434	46,014	-	-	46,014
Federal Transit - Formula Grants	20.507	LA-2016-018	6,512	-	-	6,512
Federal Transit - Formula Grants	20.507	LA-2017-006	3,766	-	-	3,766
Federal Transit - Formula Grants	20.507	LA-2018-018	201,693	-	-	201,693
Federal Transit - Formula Grants	20.507	LA-2019-026	1,906	-	-	1,906
Federal Transit - Formula Grants	20.500	LA-95-X011	12,133	-	-	12,133
Federal Transit - Formula Grants	20.507	LA-2017-002	17,955	-	-	17,955
Federal Transit - Formula Grants	20.507	LA-2020-029	1,464,275	-	-	1,464,275
COVID-19-Federal Transit - Formula Grants	20.507	LA-2020-005	6,750,000	-	-	6,750,000
Total Federal Transit - Formula Grants			8,505,437	-	-	8,505,437
Bus and Bus Facilities Formula Program	20.526	LA-2020-002	1,715,258			1,715,258
Total Bus and Bus Facilities Formula Program			1,715,258	-	-	1,715,258
Total Federal Transit Cluster			10,222,049	-	-	10,222,049
Public Transportation Research, Technical Assistance, and Training	20.514	LA-2020-001	43,456	-	-	43,456
Total Federal Transit Administration (FTA)			10,265,505	-	-	10,265,505
Federal Aviation Administration (FAA)						
<u>Direct</u>						
Airport Improvement Program						
Airport Improvement Program	20.106	03-22-0047-27 & 28	3,716,014	-	-	3,716,014
Airport Improvement Program	20.106	03-22-0047-29 & 30	11,690	-	-	11,690
Airport Improvement Program	20.106	03-22-0047-30	223,891	-	-	223,891
Airport Improvement Program	20.106	03-22-0048-65	3,932,507	-	-	3,932,507
Airport Improvement Program	20.106	03-22-0048-66 & 68	13,986	-	-	13,986
Airport Improvement Program	20.106	03-22-0048-69	190,091	-	-	190,091
Airport Improvement Program	20.106	03-22-0048-70	13,426	-	-	13,426
Total Airport Improvement Program			8,101,605	-	-	8,101,605
Total Federal Aviation Administration (FAA)			8,101,605	-	-	8,101,605
National Highway Traffic Safety Administration (NHTSA)						
<u>Pass-Through Programs</u>						
Louisiana Highway Safety Commission						
Highway Safety Cluster Cluster						
State and Community Highway Safety	20.600	2019-30.48	-	1,384	-	1,384
State and Community Highway Safety	20.600	2019-30.48	-	79,256	-	79,256
State and Community Highway Safety	20.600	2020-30.48	-	4,586	-	4,586
Total Highway Safety Cluster Cluster			-	85,226	-	85,226
Total Louisiana Highway Safety Commission			-	85,226	-	85,226
Total National Highway Traffic Safety Administration (NHTSA)			-	85,226	-	85,226
Total U. S. DEPARTMENT OF TRANSPORTATION			18,367,110	85,226	-	18,452,336
U. S. ENVIRONMENTAL PROTECTION AGENCY						
<u>Pass-Through Programs</u>						
Louisiana Department of Environmental Quality						
Capitalization Grants for Clean Water State Revolving Funds Cluster						
Sewer System Project (2018A)	66.458	CS221870-03	-	299,667	-	299,667
Total Capitalization Grants for Clean Water State Revolving Funds Cluster			-	299,667	-	299,667
Total U. S. ENVIRONMENTAL PROTECTION AGENCY			-	299,667	-	299,667

See accompanying notes to the Schedule of Expenditures of Federal Awards

(continued)

City of Shreveport
Schedule of Expenditures of Federal Awards
For the year ended December 31, 2020

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA	Grant or Pass-through Number	Federal Expenditures			(continued)
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	Total
U. S. DEPARTMENT OF LABOR						
Pass-Through Programs						
Louisiana Workforce Commission						
State Administrative Matching Grants						
for the Supplemental Nutrition Assistance Program	10.561	CFMS #590611	-	211,524	-	211,524
WIOA Cluster						
COVID 19-WIA Dislocated Workers Grant/WIA National						
Emergency Grants	17.277	N/A	-	17,790	-	17,790
WIA/WIOA Adult Program	17.258	N/A	-	555,303	45,756	601,059
WIA/WIOA Youth Activities	17.259	N/A	-	136,816	249,302	386,118
WIA/WIOA Dislocated Worker Formula Grant	17.278	N/A	-	380,514	46,136	426,650
Total WIOA Cluster			-	1,090,423	341,194	1,431,617
Total Louisiana Workforce Commission			-	1,301,947	341,194	1,643,141
Total U. S. DEPARTMENT OF LABOR			-	1,301,947	341,194	1,643,141
U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT						
Office of Community Planning and Development						
Direct						
CDBG - Entitlement Grants Cluster						
Community Development Block Grants/Entitlement Grants	14.218	B-19-MC-22-0007	534,823	-	189,910	724,733
COVID 19 - Community Development Block Grant Coronavirus	14.218	B-20-MW-22-0007	246,704	-	11,243	257,947
Total CDBG - Entitlement Grants Cluster			781,527	-	201,153	982,680
COVID 19 - Emergency Solutions Grant Program Coronavirus	14.231	E-20-MW-22-0007	3,628	-	350,958	354,586
COVID 19 - Emergency Solutions Grant Program Coronavirus	14.231	E-20-MW-22-0007	-	-	31,852	31,852
Emergency Solutions Grant Program	14.231	E-19-MC-22-0007	31,393	-	111,844	143,237
			35,021	-	494,654	529,675
Home Investment Partnerships Program	14.239	M-19-MC-22-0200	169,327	-	268,384	437,711
HOPE VI Cluster						
Choice Neighborhoods Implementation Grants	14.889	LA6H526CNG117	207,630	-	563,956	771,586
Total HOPE VI Cluster			207,630	-	563,956	771,586
Total Office of Community Planning and Development			1,193,505	-	1,528,147	2,721,652
Pass-Through Programs						
Louisiana Housing Corporation						
Emergency Solutions Grant Program	14.231	N/A	-	6,667	214,475	221,142
Total Louisiana Housing Corporation			-	6,667	214,475	221,142
Total U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			1,193,505	6,667	1,742,622	2,942,794
U. S. DEPARTMENT OF JUSTICE						
Direct						
COVID 19-Coronavirus Emergency Supplemental Funding Program	16.034	2020-VD-BX-0538	82,165	-	-	82,165
Safe Streets	16.166	N/A	39,870	-	-	39,870
Project Safe Neighborhoods	16.609	2018-GP-BX-0011	38,708	-	50,821	89,529
Project Safe Neighborhoods	16.609	2019-GP-BX-0092	524	-	-	524
Crimes Against Children Task Force 2019	16.800	N/A	55,534	-	-	55,534
Innovations in Community-Based Crime Reduction	16.817	2016-AJ-BX-0004	211,359	-	52,699	264,058
Edward Byrne Memorial Justice Assistance Grant	16.738	2017-GP-BX-0578	34,986	-	-	34,986
Edward Byrne Memorial Justice Assistance Grant	16.738	2018-DJ-BX-0771	103,743	-	-	103,743
Edward Byrne Memorial Justice Assistance Grant	16.738	2019-DJ-BX-0488	60,651	-	-	60,651
U S Marshals	16.U01	N/A	16,929	-	-	16,929
Federal ATF Grant	16.U02	MOA	36,124	-	-	36,124
A.F.I.S.2019	16.U03	HQ-1-277	139,688	-	-	139,688
A.F.I.S.2020	16.U04	HQ-1-365	241,032	-	-	241,032
Organized Crime Enforcement Task Force	16.U05	SE-LAW-0162(H)/SE-LAW-0178(H)	20,698	-	-	20,698
Organized Crime Enforcement Task Force	16.U06	SE-LAW-0174	17,207	-	-	17,207
Tactical Diversion Task Force 2019	16.U07	MOA	201	-	-	201
			1,099,419	-	103,520	1,202,939
Pass-Through Programs						
Louisiana Commission on Law Enforcement						
Violence Against Women Formula Grants	16.588	2018-WF-01-4749	-	2,069	-	2,069
Violence Against Women Formula Grants	16.588	2019-WF-AX-0043	-	15,032	-	15,032
Edward Byrne Memorial Justice Assistance Grant	16.738	2017-DJ-01-4634	-	1,439	-	1,439
Edward Byrne Memorial Justice Assistance Grant	16.738	2018-DJ-01-5268	-	74,919	-	74,919
Total Louisiana Commission on Law Enforcement			-	93,459	-	93,459
Total U. S. DEPARTMENT OF JUSTICE			1,099,419	93,459	103,520	1,296,398

See accompanying notes to the Schedule of Expenditures of Federal Awards

(continued)

City of Shreveport
Schedule of Expenditures of Federal Awards
For the year ended December 31, 2020

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA	Grant or Pass-through Number	Federal Expenditures			(continued)
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	Total
U.S. DEPARTMENT OF THE TREASURY						
<u>Pass Through Programs</u>						
Louisiana Governor's Office of Homeland Security and Emergency Preparedness						
COVID-19 Coronavirus Relief Fund	21.019	N/A	-	18,003,770	-	18,003,770
Total U. S. DEPARTMENT OF THE TREASURY			-	18,003,770	-	18,003,770
U. S. DEPARTMENT OF HOMELAND SECURITY						
<u>Direct</u>						
Federal Emergency Management Assistance (FEMA)						
Assistance to Firefighters Grant	97.044	EMW-2017-FP-00787	47,759	-	-	47,759
<u>Pass Through Programs</u>						
Caddo Parish Sheriff Office						
State Homeland Security Program	97.067	EMW-2019-SS-0014-S01	-	24,180	-	24,180
Louisiana Governor's Office of Homeland Security and Emergency Preparedness						
Hazard Mitigation Grant	97.039	FEMA-1792-DR-LA	-	930,789	-	930,789
Hazard Mitigation Grant	97.039	FEMA-4263-DR-LA	-	299,601	-	299,601
Total Federal Emergency Management Assistance (FEMA)			47,759	1,254,570	-	1,302,329
Transportation Security Administration (TSA)						
Law Enforcement Officer Reimbursement Agreement Program	97.090	HSTS02-16-H-SLR914	105,120	-	-	105,120
Total Transportation Security Administration (TSA)			105,120	-	-	105,120
Total U. S. DEPARTMENT OF HOMELAND SECURITY			152,879	1,254,570	-	1,407,449
EXECUTIVE OFFICE OF THE PRESIDENT						
<u>Direct</u>						
High Intensity Drug Trafficking Areas Program	95.001	N/A	19,625	-	-	19,625
High Intensity Drug Trafficking Areas Program	95.001	N/A	5,812	-	-	5,812
Total EXECUTIVE OFFICE OF THE PRESIDENT			25,437	-	-	25,437
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 20,838,350	\$ 21,045,306	\$ 2,187,336	\$ 44,070,992

See accompanying notes to the Schedule of Expenditures of Federal Awards

(concluded)

City of Shreveport
Notes to the Schedule of Expenditures of Federal Awards
For the year ended December 31, 2020

NOTE 1 GENERAL

The accompanying Schedule of Expenditures of Federal Awards ("the Schedule") presents the activity of the federal awards of the City of Shreveport, Louisiana (the "City") and is presented on the accrual basis of accounting. The City's reporting entity is defined in Note 1 to the City's financial statements for the year ended December 31, 2020. All federal awards received from federal agencies are included on the Schedule.

NOTE 2 BASIS OF ACCOUNTING

The accompanying Schedule of Expenditures of Federal Awards is presented using the same basis of accounting, which is described in Note 1 to the City's financial statements for the year ended December 31, 2020. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Therefore, some amounts presented in this Schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The City did not elect to use the 10 percent (10%) de minimis indirect cost rate.

NOTE 3 PROGRAM COSTS

The amounts shown as current year expenditures represent only the federal grant portion of the program costs. Entire program costs, including the City's portion, are more than shown. Such expenditures are recognized following the cost principles contained in Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 4 - MATCHING REQUIREMENTS

Certain Federal programs require the City to contribute non-Federal funds (matching funds) to support the Federally-funded programs. The City has met its matching requirements. The Schedule does not include the expenditure of non-Federal matching funds.

NOTE 5 LOANS AND LOAN GUARANTEES

The Office of Community Planning and Development has issued a compliance supplement regarding the programs for the Community Development Block Grant (CFDA 14.218). For subrecipients of these loans in years after the subrecipient has expended loan proceeds and completed construction, and the subrecipient's only ongoing financial activity of the program is the payment of principal and interest on outstanding balances, the prior loan balances at the subrecipient level are not considered to have continuing compliance requirements. The City had loans outstanding under Federal loan or loan guarantee award programs of \$404,000 at December 31, 2020.

City of Shreveport
Notes to the Schedule of Expenditures of Federal Awards
For the year ended December 31, 2020

NOTE 6 SUBSEQUENT EVENTS

The City is required to evaluate events or transactions that may occur after the Schedule of Expenditures of Federal Awards' date for potential recognition or disclosure in the notes to the Schedule of Expenditures of Federal Awards. The City performed such an evaluation through August 23, 2021, the date which the schedule of expenditures of federal awards was available to be issued, and noted no events or transactions that occurred after the Schedule of Expenditures of Federal Awards' date requiring recognition or disclosure.

NOTE 7 NONCASH AWARDS

No noncash awards were received for the year ended December 31, 2020.

NOTE 8 PROGRAM INCOME

Expenditures reported include income received by the grantee, directly generated by grant-supported activity and includes the following programs:

Program	CFDA Number	Amount
Community Development Block Grants/Entitlement Grants	14.218	\$ 122,747
Home Investment Partnerships Program	14.239	81,117
Total Program Income		<u>\$ 203,864</u>

I. SUMMARY OF AUDITORS' RESULTS

A. Primary Government Financial Statement Audit

1. Type of Auditors' report issued on the basic financial statements: **Unmodified**
2. Internal control over financial reporting:
 - Material weaknesses identified? **YES**
 - Significant deficiencies identified? **YES**
3. Noncompliance material to the basic financial statements noted? **No**

B. Audit of Federal Awards

1. Type of Auditors' report issued on compliance for major programs: **Unmodified**
2. Internal control over major programs:
 - Material weaknesses identified? **No**
 - Significant deficiencies identified? **None reported**
3. Any audit findings disclosed that are required to be reported in accordance with 2 CFR Part 200.516(a), Uniform Guidance? **No**
4. Identification of major programs:

<u>CFDA Number</u>	<u>Name of federal program or cluster</u>
20.500, 20.507 and 20.526	Federal Transit Cluster
21.019	COVID-19 Coronavirus Relief Fund

5. The dollar threshold used to distinguish between Type A and Type B programs:
\$1,322,130.
6. Auditee qualified as a low-risk auditee under Section 200.520 of Uniform Guidance: **No**

II. FINDINGS AND QUESTIONED COSTS – FINANCIAL STATEMENTS

2020-001 Significant Deficiency - Lack of proper approvals of journal entries

CONDITION:	During testing of journal entries, we identified that journal entries lack proper approval by a responsible employee
CRITERIA:	All manual, nonrecurring journal entries should be individually approved and properly documented. Documentation should include support for the transaction being recorded, appropriate notes by the employee originating the entry, explanations or other documentation that shows the source of the journal entry.
CAUSE:	There are no policies and procedures in place requiring review and approval of journal entries and proper supporting documentation prior to posting.
EFFECT:	There is potential for fraudulent journal entries or other improper adjustments to be recorded. The financial statements could be misstated due to manipulation of the financial reporting by recording inappropriate or unauthorized journal entries. Journal entries could contain errors resulting in misstatements of the financial statements.
RECOMMENDATION:	We recommend the adoption of a policy requiring all manual journal entries be approved by the Controller or other designated member of management. All entries should be signed by the preparer and the individual approving them in order to attribute responsibility to the appropriate individuals. All journal entries should be accompanied by full explanation and by reference to adequate supporting documentation which is maintained on file.

2020-002 Material Weakness - Material errors noted in compensated absences report

CONDITION:	The City maintains a material liability for time earned as compensated absences. The City utilizes reports, including reports prepared manually by the Police and Fire departments that contained material errors. Material adjustments were required to correct the schedules. We also noted a large number of employees had compensated absences balances exceeding the carryover limits per the personnel policy.
CRITERIA:	Controls should be in place to ensure compensated absences balances for all employees are properly tracked and included in the liability in the correct reporting period. Accurate and proper documentation should be available to support balances being audited. Compensated absences balances should be monitored and adjusted to ensure they do not exceed the maximum carryover allowed per the personnel policy.
CAUSE:	Compensated absences for specific departments are manually tracked. Spreadsheets are not maintained on a regular basis, but are updated at year end for activity during the year. Spreadsheets are not reviewed to ensure they properly roll forward from the prior year and that all employees with balances are properly included. There are no policies and procedures in place to monitor compensated absences balances and adjust them as needed to ensure compliance with the personnel policy.
EFFECT:	The compensated absence liability could be materially misstated due to errors in balances and exclusion of employees from the accrual calculation. The liability could be overstated due to employees with balances exceeding the maximum carryover allowed at year end.
RECOMMENDATION:	We recommend that the compensated absences spreadsheets be reviewed for accuracy and completeness and to ensure that they properly roll forward from prior year by an appropriate individual other than the preparer. We recommend that employee compensated absence balances at year end be reviewed and adjusted as needed at year end to ensure they do not exceed the maximum carryover allowed per the personnel policy. We also recommend that these balances and activity be maintained in the City's payroll system as other departments are.

2020-003 Material Weakness - Bank reconciliations for operating and payroll accounts required significant journal entries to reconcile cash

CONDITION: Bank reconciliations for the operating and payroll accounts required significant journal entries to reconcile, including.

Journal entry was made between payroll and operating account to get the payroll account reconciliation to balance;

Journal entry was made to the operating account to miscellaneous revenues in order to get the operating account reconciliation to balance;

Operating account reconciling items include items that were deposited on the bank statement; however, amounts were never recorded in the general ledger, requiring entries to post;

Material journal entry was made to properly record \$7,214,060 in ad valorem tax payments that were included in a negative cash suspense account instead of properly reducing ad valorem taxes receivable in December 2020.

CRITERIA: A cash reconciliation that reconciles the bank balance to the general ledger balance should be prepared to determine that all cash transactions have been recorded properly and to discover bank errors. Timely preparation of complete and accurate bank reconciliations is critical to maintaining adequate control over both cash receipts and disbursements. It is important for the control over cash that the accounts are reconciled to the penny. In preparing the bank reconciliations, all items should be investigated and corrected in that period. Cash accounts should be reconciled on a monthly basis to ensure that errors or other problems are recognized and resolved on a timely basis.

CAUSE: Policies and procedures are in place to ensure that bank reconciliations are properly prepared, but are not followed.

EFFECT: Material errors and omissions could go undetected if the cash accounts are not reconciled properly. Unreconciled differences that appear immaterial can obscure significant but offsetting items (such as bank errors or improperly recorded transactions) that would be a cause for investigation if the items were apparent. If small differences are not reconciled on a monthly basis, over time, they can build up to a significant amount that will be difficult to reconcile.

RECOMMENDATION: We recommend that all bank accounts be reconciled completely each month prior to the preparation of the monthly financial statements. We recommend all banking activity be recorded in the month occurring. If unknown amounts are deposited, the sources of funds should be investigated in a timely manner. The bank reconciliation package should include the actual reconciliation and copies of the supporting detail of each reconciling item, the bank statement, cleared item listings and justification of proposed correcting entries.

2020-004 Material Weakness - Wire population was not complete and accurate

CONDITION: Each year, millions of dollars are paid to vendors using wire transfers. During testing of controls over wire transfers, we identified multiple instances where the controls were not operating effectively, resulting in wire transfers not recorded or included in the listing that is used to control the population. Therefore, the listing of the wire transfers was not complete and accurate.

CRITERIA: All transactions that occur during the course of the year should be properly and individually recorded to ensure a complete population for easy identification. All transactions should be properly reviewed and approved prior to the transaction occurring.

CAUSE: CRI identified instances where each wire transfer was made individually at the bank; however, on the wire transfer tracking log, the transfers were grouped together. This did not allow for easy identification and tracking. CRI identified one wire transfer that was duplicated on the bank statement; however, it was not listed on the tracking log. CRI identified 10 transactions that did not have a proper review or approval.

City of Shreveport
Schedule of Findings and Questioned Costs
For the year ended December 31, 2020

EFFECT: Without a complete population, and each wire transfer not being recorded as made, the potential for fraud can increase as it increases the difficulty of reconciliations from the bank to the log. This also allows fraudulent transactions to occur and not be identified and corrected in a timely manner.

RECOMMENDATION: CRI recommends each wire transfer made is recorded individually on the log for tracking and reconciliation purposes including the proper review and approvals.

2020-005 Material Weakness - City failed to transfer employer contributions for health insurance to the Health Care Fund. Various instance of employee contributions not paid in the correct amounts.

CONDITION: The City did not properly pay the employer contributions for health insurance premiums for a significant number of employees, many of whom were under furlough, during the year into the Health Care Fund. We also noted that employee contributions were not paid in the correct amount. Further, health insurance coverage was not canceled for employees whose premiums were not paid.

CRITERIA: Per the Shreveport Code of Ordinances, Chapter 66, Personnel, Article III, Health Benefits Plan, Section 66-141, *Contributions by participating employees and City; changes in benefits; administrative expenses, etc.*, the City shall contribute 70 percent and the eligible active employee shall contribute 30 percent of the applicable coverage rate to the health care trust fund. Employer and employee health insurance contributions should correspond to the rates established by the Health Care Board.

CAUSE: Several employees were on furlough during the year or were not otherwise paid through the payroll system. These individuals were therefore responsible for paying their health insurance contribution through the City website or to the City Benefits office. The City did not track these employees' contributions to ensure all enrolled individuals paid their contributions timely and in the correct amount. The City did not calculate the required employer contributions and request that the funds be paid to the Health Care Fund. Since there was no system in place to track health insurance contributions for covered employees outside of the payroll system the City is unable to identify the employee and employer health insurance contributions that were either not paid or not paid in the correct amount. Due to this data not being available the City is also unable to accurately calculate the amount of required health insurance contributions that were not collected.

City of Shreveport
Schedule of Findings and Questioned Costs
For the year ended December 31, 2020

EFFECT: The City is not in compliance with the ordinance requiring it to contribute to the health insurance premiums. There may be employee contributions for covered individuals that were not collected or not collected in the proper amount. A portion of the required City contributions were not collected and transferred to the Health Care Fund. Employees were improperly covered by City health insurance without the established premiums being paid.

RECOMMENDATION: We recommend that the City design and implement policies and procedures to ensure both the employee and employer health insurance contributions are collected timely and in the proper amount for all individuals covered by City health insurance plans whose contributions are not processed through the payroll system.

2020-006 - Material Weakness - OPEB data related to benefits and insurance elections provided to actuary was not accurate

CONDITION: Underlying Other Post-Employment Benefits (OPEB) census data (benefits and insurance elections) provided to the actuary were not accurate for six of the sixty individuals tested in a sample of the census data provided.

CRITERIA: Accurate documentation should be maintained in the HR system to support the election records of each applicable employee's benefits.

CAUSE: Employee's benefit elections are not accurately input, due to manual entry, into the HR software that is used to maintain the City's employee records. Same system is used to produce the census data provided to the actuary.

EFFECT: The OPEB liability could be materially misstated due to errors in health coverage elections presented to the actuary.

RECOMMENDATION: We recommend the employee health elections be reviewed and corrected in the HR system for all employees active and retired so they agree to their election forms in their personnel file

2020-007 Material Weakness - Lack of Controls over the Preparation and Review of the Schedule of Expenditures of Federal Awards

CONDITION: For six years, the Schedule of Expenditures of Federal Awards prepared by the auditee has included inaccurate information, omitted federal awards, misclassified federal awards into the wrong program and did not properly reconcile the federal award expenditures to the underlying accounting records.

CRITERIA: According to the Title 2 U.S. *Code of Federal Regulations* Title 2 *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Subpart F – Audit Requirements*, it is the auditee's responsibility to have internal controls to prepare appropriate financial statements, including the Schedule of Expenditures of Federal Awards. The Schedule of Expenditures of Federal Awards should be complete and accurate.

CAUSE: Policies and procedures are not in place to ensure complete and accurate reporting in the Schedule of Expenditures of Federal Awards. The schedule is not independently reviewed by an appropriate individual other than the preparer. Responsibility for federal awards reporting is not centralized and departments receiving federal awards often do not report the awards, report the correct amount of expenditures supported by appropriate general ledger records, do not report the correct CFDA (Catalog of Federal Domestic Assistance) number or the pass through entity award number.

EFFECT: The City is not in compliance with the auditee responsibilities per the Code of Federal Regulations and has not corrected the lack of internal controls and procedures to eliminate this finding.

RECOMMENDATION: We recommend the City design and implement policies and procedures for the preparation and review of the Schedule of Expenditures of Federal Awards ("Schedule") to ensure the schedule is complete and accurate. In addition, we recommend that the policies and procedures include independent review of the prepared schedule by an appropriate individual other than the preparer. We also recommend all federal award and grant management be centralized for all City departments and that one individual be assigned the responsibility for grants management, including gathering data, verifying its accuracy and completeness, preparing adequate documentation to prove the Schedule reconciles to appropriate accounting records and proper reporting of federal awards. This individual should receive proper training on the preparation of the Schedule of Expenditures of Federal Awards. We also recommend that this person have the authority and autonomy to ensure the Schedule is properly prepared and documented.

III. FEDERAL AWARD FINDINGS AND RESPONSES

Current Year Findings and Responses

NONE



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Summary Schedule of Prior Audit Findings For the Year Ended December 31, 2019

Financial Statement Findings Reported in Accordance with *Governmental Auditing Standards*

2019-001 Material Weakness - Lack of Controls for Cash and Investment Account Reconciliations and Review

CONDITION: We noted that the

- a) the Operating and Payroll Bank reconciliations were not provided upon request (June 16, 2020) indicating they were not completed timely;
- b) the operating, payroll and workman's compensation bank accounts reconciliations were not prepared correctly and contained significant errors or omissions.

Status: Finding was not resolved and is included in finding 2020-003

2019-002 Significant Deficiency- Journal Entry made by Director of Finance without support

CONDITION: A journal entry in the amount of \$273,250 was posted to the general ledger with no supporting documentation or approval. It could not be determined if the journal entry was proper. The journal entry was created by the former Director of Finance contrary to procedure.

Status: Finding was resolved.

2019-003 Material Weakness – Materially understated Claim liabilities

CONDITION: The Risk department does not update the claims/litigation data regularly and specifically at year end with current data from the attorneys engaged by the City to represent the City in litigation, including open/close status, ensuring each claim record maintained is properly identified by the type of claim and updated ranges of liability and estimates of legal costs to defend the City. In addition, testing of claims and litigation census data prior to submission to the actuary is not performed which could identify the database errors.

Status: Finding was resolved.

2019-004 Significant Deficiency – Grant Revenue

CONDITION: During testing of grant revenue it was noted that revenue for two grants was misstated. Expenditures for fourth quarter salaries and



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benefits totaling \$24,864 related to the DARE grant were miscoded as general fund expenditures. As a result, the grant expenditures and revenues were understated by this amount. Unearned revenue in the amount of \$34,985 for an advance draw of grant funds related to the Federal Justice Assistance Grant was improperly recognized as revenue for the fiscal year.

Status: Finding was resolved.

2019-005 Material Weakness – Material Unrecorded Liabilities and Emergency Work Contracts

CONDITION: The City did not identify and properly accrue as liabilities various invoices that are material to their respective funds at year end including liabilities from “emergency” sewer work.

Status: Finding was resolved.

2019-006 Misappropriations

CONDITION: The City discovered a misappropriation in which a City Water and Sewerage zone supervisor and site supervisor collaborated and used City resources to install a concrete driveway and perform other concrete work at the zone supervisor’s residence. The approximate value of the assets involved is \$3,302. City employees were also used to complete the projects. The misappropriation occurred between January 10, 2019 and June 12, 2019. The individuals are no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and both individuals were arrested on felony theft charges. The cases have not been adjudicated as of the date of the Auditors’ report. Restitution has not been made. No insurance claim was filed related to the misappropriation. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

The City discovered a misappropriation in which a City Water and Sewerage employee used City resources including gravel, dump trucks, and a backhoe to install a gravel driveway at their residence. The approximate value of the assets involved is \$22,088. The misappropriation occurred on or around July 29, 2019. The individual is no longer employed by the City. The City notified the Caddo Parish Sheriff regarding the incidents. The investigation was completed and the individual was arrested on felony theft and unauthorized use of a movable charges. The case has not been adjudicated as of the date of the Auditors’ report. The backhoe valued at \$20,000 was recovered.



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No insurance claim was filed related to the misappropriation. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

The City discovered a misappropriation when a former City employee was arrested while in the process of purchasing fuel with a stolen City Fuelman card on October 16, 2019. The City employee was in possession of three stolen Fuelman cards that were originally issued for vehicles in the Solid Waste Division of Public Works. The former City employee was indicted by a Federal Grand Jury for credit card fraud and aggravated identity theft. According to the indictment, there were over \$400,000 in unauthorized transactions. The City has notified the Louisiana Legislative Auditor in writing, as required by Louisiana Revised Statute 24:523.

Status: Finding was resolved.

2019-007 Material Weakness - Lack of Controls over the Preparation and Review of the Schedule of Federal Expenditures (SEFA)

CONDITION: For five years, the Schedule of Expenditures of Federal Awards prepared by the auditee has included inaccurate information, omitted federal awards, misclassified federal awards into the wrong program and did not properly reconcile the federal award expenditures to the underlying accounting records. Clusters of programs were not properly identified and reported in the schedule.

Status: Finding was not resolved. See finding 2020-007.



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Corrective Action Plan

For the Year Ended December 31, 2020

Person(s) responsible for corrective actions on all findings, unless noted otherwise in that finding:

Kasey Brown, Interim Director of Finance
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5400

Ben Hebert, Controller
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5615

Financial Statement Findings Reported in Accordance with *Governmental Auditing Standards*

2020-001 Significant Deficiency - Lack of proper approvals of journal entries

CONDITION: During testing of journal entries, it was noted that the entries lacked proper approval by responsible employee

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: Currently the Fund Accountants create and post necessary journal entries for their respective funds. Going forward, all manual journal entries will require approval from management through an email; which will be maintained with other documentation supporting the journal entry. This will reduce potential for fraud, error and misstatement of the financial statements.

ANTICIPATED COMPLETION DATE: Immediately



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2020-002 Material Weakness - Material errors noted in compensated absences report

CONDITION: Compensated absences reports prepared by the City contained material errors and did not properly roll forward from prior year. Material adjustments were required to be made to the schedules. It was also noted during testing that a large number of employees had compensated absences balances exceeding the carryover limits per the personnel policy.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The compensated absences reports contained errors that in most cases were self-identified. The majority of these errors were due to employees being left off the prior year report that were identified by the City. Furthermore, the instructions received was not directly from the external auditor and could have been misinterpreted based on information being transferred. Administration would recommend meeting with each Department (Fire/Police) to explain exactly what information is needed so that there is no confusion on what is being asked from each Department. We also realize the issues that this manual process may cause and it is this Administration's goal to move this process to an automated platform (Logos).

ANTICIPATED COMPLETION DATE: Immediately

2020-003 Material Weakness - Bank reconciliations for operating and payroll accounts required significant journal entries to reconcile cash

CONDITION: Cash reconciliations for the operating and payroll accounts required significant journal entries to reconcile.

- Journal entry was made between payroll and operating account to get the payroll account reconciliation to balance
- Journal entry was made to the operating account to miscellaneous revenues in order to get the operating account reconciliation to balance.
- Operating account reconciling items include items that were deposited on the bank statement; however, amounts were never recorded in the general ledger.
- Material journal entry was made to properly record \$7,214,060 in ad valorem tax payments that were included in a negative cash suspense account instead of properly reducing ad valorem taxes receivable in December 2020.



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MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The cash reconciliations continue to be plagued by cash items observed in the daily and monthly bank reports that are not reported in the daily cash reconciliations reported by Finance Revenue's Hamer Tax software and Water and Sewer's UMBS customer billing and receipts software. The Hamer E-tax software was implemented in November 2020 and with most new software it took time to discover the impact to the financials. The biggest concern came as the E-tax revenue stream was added and the funds were initially being reported in conjunction with existing revenue being processed by the vendor. We have resolved the above issue and since implementation of this software Hamer has worked extensively with the City to develop reports and procedures to assist with timely reconciliation of all deposits. Although we have not completely resolved the issue, we do see an improvement with reconciling with Hamer. The UMBS system continues to have timing issues related to the posting of receipts to customer accounts which complicate the reconciliation process. To better isolate and account for the UMBS issues, the City opened a separate bank account for Water and Sewer after the year end. That account became active in February, but incomplete and/or untimely reports of receipts have continued to impact the City's operating account and the new Water and Sewer account reconciliations. The biggest discrepancy with UMBS reconciling happens when the payment processor (Invoice Cloud) remits payments to the bank, which is once the funds clear. This does not always align with when funds are initially posted to customer accounts. This causes the accountant to have to match and combine batches posted to the general ledger with the funds as they are shown on the bank statement. Accounting personnel have been working with the bank exploring options to improve the reporting process. The bank has suggested several process modifications that have been implemented as of July 1; and we are expecting improvement in that portion of the reconciliation going forward.

With respect to the payroll account, voids and exceptions continue happening at an unacceptable rate; and Accounting/Payroll accommodate these issues in order to not penalize our employees for failures in the system. The most egregious example of one of these issues was the employee of the Airport who resigned in mid-August. The airport continued to submit time for him through mid-December. When the one time pay increase checks were issued just prior to Christmas, the airport sent his check back and told us he had resigned in August. His pay had been direct deposited for every pay period between his resignation and the one time pay increase check because a PAF had not been generated and forwarded to HR or payroll. We were able to recover all the funds at issue but had to void all the payments to reflect his proper income on his W-2. This also meant the third quarter 941 and State payroll reports and payments were incorrect. This was not an isolated incident; and correcting and recovering funds has been and continues to be an ongoing problem.

We have had some issues with reconciling but we do feel every month the needle is moving in the right direction and we are getting better each month.

ANTICIPATED COMPLETION DATE: December 31, 2021

2020-004 Material Weakness - Wire population was not complete and accurate



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CONDITION:

Wire population was not complete and accurate. During testing of controls related to wires, we identified multiple instances where the controls were not operating effectively.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: Management has reviewed the specific wires noted in the finding. Four of the wires were made to Louisiana and/or Caddo-Shreveport Agencies in payment of funds collected for retirement funds or various State and Local taxes. These funds are reported directly by the fund accountants preparing the reports or the Pension Manager. As the wires process moved from a paper-based system to paperless, some controls were temporarily compromised. Specifically, review (which was always after the fact) was not noted on the wire documents. This occurred because documents posted to the wire log for these payments did not provide a place to record the reviewers' approval. This failure to provide for review documentation does not mean that review was non-existent. However, going forward the following documents evidencing the reporting and payment of the wire will be attached to a cover sheet providing space for reviewer sign-off.

- State Sales Tax Return for Water and Sewer (Fund Accountant Diane Pharr, preparer)
- State Sales Tax Return for Golf Enterprise (Fund Accountant Linda Long, preparer)
- Caddo-Shreveport Local Sales Tax Return for Golf Enterprise (Linda Long, preparer)
- State Semi-Monthly report and payment of withholding taxes for each half month period; and State Quarterly report of Wages paid, and taxes withheld for quarter with payment for any balance due (Payroll Manager Kimberly Horns, preparer and S. Ben Hebert, Controller, filer)
- Monthly Municipal Police Employees Retirement System (MPERS) report of employee withholdings and City contributions, monthly Firemen's Retirement System report of employee withholdings and City contributions; and concurrent wire payments (Drucilla Carter, Pension Manager).

With respect to the wires noted other than the above, Management will appoint an alternate reviewer to review and approve the wires in the absence of the primary reviewers. This is expected to ensure an approver will always be available; and these wires will be reviewed and approved prior to execution.

The other issue noted relates almost exclusively to payroll related wires. Prior to the implementation of the SmartSheet for paperless documentation of wire transfers, multiple payroll deductions were listed on a single wire request; and maintained in paper format. As many as five or six individual wires were dispatched from this one request form. These request forms continue in use, but the total of the wires dispatched on a single request form shows on the SmartSheet; thus making it difficult to trace wires from the bank statement to the authorizing document. Effective immediately each wire listed on the request document will be listed on a separate line on the SmartSheet. This will allow easy access to the authorizing document from the listing on the bank statement.



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ANTICIPATED COMPLETION DATE: July 15, 2021.

2020-005 Material Weakness - City failed to transfer employer contributions for health insurance to the Health Care Fund. Various instance of employee contributions not paid in the correct amounts.

CONDITION:

The City did not properly transfer the employer contributions for health insurance premiums for a significant number of employees during the year to the Health Care Fund. There was a material decrease in employer health insurance contributions during the year. It was also noted that in several instances the employee contribution was not paid in the correct amount. Health insurance coverage was not canceled for employees whose premiums were not properly paid.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The City of Shreveport implemented a furlough policy in 2020 in response to the Covid-19 pandemic. While the City implemented the furlough employees were allowed to maintain their insurance by making payments online, by check or money order. Upon implementation of the furlough the City did not foresee the impact of contributions to the Health Care Trust Fund. To remedy this impact the City did come up with a manual process for all payments received outside of the payroll.

For Online payments a link will be provided via esuite, which is a self-service employee site where all employees have access. Instructions on where to find payments for employee will also be located in esuite. Payment will be submitted no later than the 15th day of the preceding month for the benefits to stay in effect. Once payment is received an email notification will be sent alerting the benefits department of payment being made, and the employee name and amount will be recorded on an excel spreadsheet. Partial payments will be accepted but must pay total amount by the 15th of the preceding month. After funds have settled and cleared the information will be provided to Accounting to record revenue received. After funds have been received and recorded for the employee contributions the excel spreadsheet will be provided to the Benefits manager where the employer contributions will be entered based on list of cleared payments. The list will be reconciled monthly to ensure accuracy.

For checks and money orders payments should be received and deposited by the 15th day of the preceding month and recorded on an excel spreadsheet. No partial payments will be accepted by checks or money orders. After funds have settled and cleared the information will be provided to accounting to record revenue received. After funds have been received and recorded for the employee contributions the excel spreadsheet will be provided to the Benefits manager where the employer contributions will be entered based on list of cleared payments. The list will be reconciled monthly to ensure accuracy.

ANTICIPATED COMPLETION DATE: Immediately



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2020-006 - OPEB data related to benefits and insurance elections provided to actuary was not accurate

CONDITION:

Underlying OPEB data (benefits and insurance elections) provided to the actuary is not accurate.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: In order to accurately report Census data for the City of Shreveport, reports will be run in the 1st week of January to capture the most accurate data as the report is a “point of time report.” In addition to running the report at a time that will provide the most accurate data, the City is working with our Insurance provider to provide accurate data through an 834 file feed. This process involves the City and BCBS extracting data from their systems and meshing information such as election records, beneficiaries, etc. This will ensure the accuracy of employees’ benefits as recorded in the City’s HR database. The 834 file feed will maintain accurate data that will update as employees are hired, change status or terminate.

ANTICIPATED COMPLETION DATE: Immediately



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2020-007 - Lack of Controls over the Preparation and Review of the Schedule of Expenditures of Federal Awards

CONDITION:

For six years, the Schedule of Expenditures of Federal Awards prepared by the auditee has included inaccurate information, omitted federal awards, misclassified federal awards into the wrong program and did not properly reconcile the federal award expenditures to the underlying accounting records.

MANAGEMENT RESPONSE AND CORRECTIVE ACTION PLAN: The City does understand the importance of accurately reporting grants and Federal Awards and to address this concern the Finance department will be implementing a new accountant position, who will be solely responsible for completing audit requirements relative to Federal and State Grants. Upon implementation of the new Accountant position policies and procedures will be established to allow the Finance department to provide guidance, reporting and oversight over all grants received by the City of Shreveport.



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Management Letter

The Honorable Adrian Perkins, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated August 23, 2021. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the City's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the provisions of the Uniform Guidance.

As a part of our examination, we have issued our report on the financial statements, dated August 23, 2021, and our report on internal control over financial reporting and compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards* and on compliance for each major program and internal control over compliance required by the Uniform Guidance dated August 23, 2021.

During the course of our examination, we became aware of the following matters which represent immaterial deviations of compliance or suggestions for improved internal controls:

MLC 2020-001 Obsolete inventory

Observation:

Inventory balances reported should accurately reflect usable inventory balances at year end. Policies and procedures should be in place to ensure review and disposal of obsolete inventory at year end. Perpetual inventory records should be adjusted for obsolete inventory annually. During the inventory observation for Fire Maintenance, CRI noted approximately \$20,000 - \$30,000 of air packs included in inventory which are unusable. Per the EVTII, these have been included in inventory for the past three years and they are waiting for Chief of Special Operations to approve the sale of these at an auction or to a vendor who can recycle and use them.

Recommendations:

CRI recommends the City remove obsolete inventory from the accounting records as soon as identified and implement a process going forward to properly remove obsolete inventory when identified prior to year-end.

Views of responsible officials and corrective actions:

We note that on the Inventory instruction memo in Section C (d) the tag writer's responsibility is to "identify any damaged or obsolete inventory, notate on inventory count sheet and ascertain its physical segregation." We propose to provide a much tighter control over the inventory process through earlier planning, instructional meeting with counters and tag writers, timing of the count, and accurate control of the receipts and disbursements of inventory between the actual count date and the end of the year (12/31) date. We will plan all the inventory activities in conjunction with Department Heads, Internal Audit, Finance (Accounting) and External Audit.

MLC 2020-002 Ethics Training

Observation:

R.S. 42:1170A requires all public employees annually take a one hour ethics course. In 2020, the City did not have evidence of ethics training for ten of sixty employees selected for testing.

Recommendations:

We recommend that the City implement policies and procedures to properly ensure all employees obtain the required ethics training annually and provide the City with evidence of their compliance.

Views of responsible officials and corrective actions:

It was so late in the year (November) when the prior audit was completed that it was not feasible to implement the response above. We have now determined that HR no longer collects the completion certificates for this required training, but has tasked Departmental/Divisional timekeepers to collect the certificates and have employees sign a register certifying their compliance. Copies of the registers are sent to HR at the conclusion of each month. Accounting will acquire and maintain a listing of all timekeepers; and request of each of them a copy of their monthly register as provided to HR. We will follow up to ensure that every timekeeper meets this monthly requirement; and with HR to ensure that appropriate follow-ups are provided to Department and Division heads.

MLC 2020-004 Budget Non-Compliance

Observation:

R.S. 39:1311 requires that the governing authority must adopt a budget amendment if there is a 5% or greater shortage in revenue or a 5% or greater overage in expenditure or if there is a 5% or greater variance in the actual fund balance at the beginning of the year. While performing procedures related to budgets, we noted the Community Development Fund actual expenditures exceeded the budgeted expenditures by more than 5%.

Recommendations:

We recommend that the City regularly monitor budget to actual results, notify the governing authority of variances in total revenues and expenditures of 5% when required, and amend budgets as necessary to ensure compliance with the Louisiana Local Government Budget Act.

Views of responsible officials and corrective actions:

The City concurs with the finding. The City will implement procedures with the Assistant CAO to more closely monitor the budget.

We recommend management address the foregoing issues as an improvement to operations and the administration of public programs. We are available to further explain the suggestion or help implement the recommendation.

This report is intended solely for the information and use of the Mayor and members of the City Council of the City of Shreveport, management, others within the City and the Louisiana Legislative Auditor; and is not intended to be, and should not be, used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
August 23, 2021