

**COMPREHENSIVE
ANNUAL FINANCIAL
REPORT**



CITY OF SHREVEPORT, LOUISIANA

As of and for the year ended December 31, 2016

Finance Department
Charles J. Madden III, Director



**CITY OF SHREVEPORT, LOUISIANA
 COMPREHENSIVE ANNUAL FINANCIAL REPORT
 AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2016**

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CITY OF SHREVEPORT

P.O. BOX 31109 SHREVEPORT, LA 71130 • 505 TRAVIS STREET SHREVEPORT, LA 71101

Website: www.shreveportla.gov

June 30, 2017

Mayor Ollie S. Tyler
Members of the City Council
City of Shreveport, Louisiana

Mayor and Members of the City Council:

In accordance with Section 10.02, paragraph (j), of the City Charter, and pursuant to Louisiana State Statutes I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2016. The financial statements were prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with generally accepted government auditing standards by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City's financial and operating activities during 2015 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. In addition to internal controls established by management and those built into the accounting system, the Office of Internal Audit periodically reviews the adequacy of internal controls. The Internal Auditor and her staff are independent of the Finance Department. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 4.28 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the State of Louisiana. The accounting firm of Carr, Riggs & Ingram, LLC, was selected by the City Council to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the year ended December 31, 2016, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City's financial statements for the year ended December 31, 2016, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Shreveport

The City of Shreveport was incorporated in 1839. It is located on the west bank of the Red River in Northwest Louisiana, approximately thirty (30) miles south of Arkansas and fifteen (15) miles east of Texas. Shreveport is the seat of Caddo Parish and the center of a metropolitan area that includes Bossier, Caddo, and Webster Parishes. Although located primarily in Caddo Parish, a small portion of the City extends into Bossier Parish. The current area of the City is approximately 123 square miles.

The City of Shreveport has been organized under a mayor-council form of government since 1978, when the current City charter was adopted by the voters. The charter provides for a seven member council, with each member selected for four-year terms from separate districts of the City. The mayor is elected at-large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, airports, transportation, recreational activities, general administration functions and others.

These financial statements present the City of Shreveport (the primary government) and its component units. The component units are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority, Metropolitan Planning Commission, and Shreve Memorial Library. They are reported separately within the City's financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City's financial planning and control. The City Council is required to adopt the final budgets no later than December 15 each year. Budgets are adopted at the fund, department and object level. The exception is the Community Development Department where the budget is at the fund, department, division and object level. Budgetary transfers across department lines or between classes of lump sum appropriations require the approval of the City Council.

In developing and evaluating the accounting system of the City, the Finance Department considers the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and regarding the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of control should not exceed benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the City government is responsible for ensuring that adequate internal controls are in effect. All internal control evaluations occur within the framework described. The Finance Department believes that the internal controls of the City adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

Local Economy

Sales taxes make up the largest part of local revenues. While collections dropped significantly in 2014 as gas exploration slowed they rebounded to 2013 levels. They are expected to hold at 2016 levels through 2017. The five year trend for sales tax has been as follows:

2012	\$113,068,390
2013	114,192,366
2014	119,809,168
2015	117,990,678
2016	115,450,214

Casino revenues continue to drop as completion within the region increases. Casino revenues are expected to remain flat in the future. The five-year history of gaming revenues is as follows:

2012	\$11,925,489
2013	11,003,579
2014	10,241,584
2015	10,035,079
2016	9,615,662

Work continues on the Water & Sewerage projects to improve and upgrade the sewer system throughout the City. Another \$6.7 million was appropriated from the streets special revenue fund to overlay major arterial streets through the city.

It was announced in late 2016 that the Barnwell Center would be transformed into a state of the arts Aquarium. Construction began almost immediately and the planned opening is summer of 2017.

Long-term Financial Planning

A consent decree, with the United States Environmental Protection Agency (EPA) and the Louisiana Department of Environmental Quality (DEQ), relative to wastewater improvements in Shreveport was officially filed in early 2014. The consent decree will require the city to make various wastewater treatment plant and sanitary sewer infrastructure improvements in order to reduce sanitary sewer overflows in the sewer collection system and meet wastewater discharge permit requirements under wet weather conditions.

To fund the sewer improvement program, the City Council approved rate increases over a 10 year period. The first of those increases went into effect October 1, 2013. A 15% increase in water and sewer rates went into effect January 1, 2016. The Water & Sewerage department continues to work with the EPA to make sure the project stays on schedule. Several large projects to meet those goals were started in 2016. To help fund that work an additional \$120 million of Water & Sewer revenue bonds were sold in 2016.

Relevant Financial Policies

The City continues to pay off General Obligation Bonds; the City will pay off all but the 2011 and 2014 GOB debt in the next 3 years. Increases in Water and Sewer rates will fund the additional debt required to complete the project required by the consent decree. With most revenues flat, continuing services at current levels will be a challenge without additional revenues.

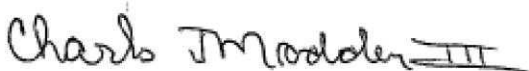
Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Shreveport for its comprehensive annual financial report for the fiscal year ended December 31, 2015. This was the seventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the preparation of this report possible. I also acknowledge the thorough and professional help in completing the audit from our independent auditors, Carr, Riggs & Ingram, LLC. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Sincerely,



Charles J. Madden III
Director of Finance

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Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**City of Shreveport
Louisiana**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

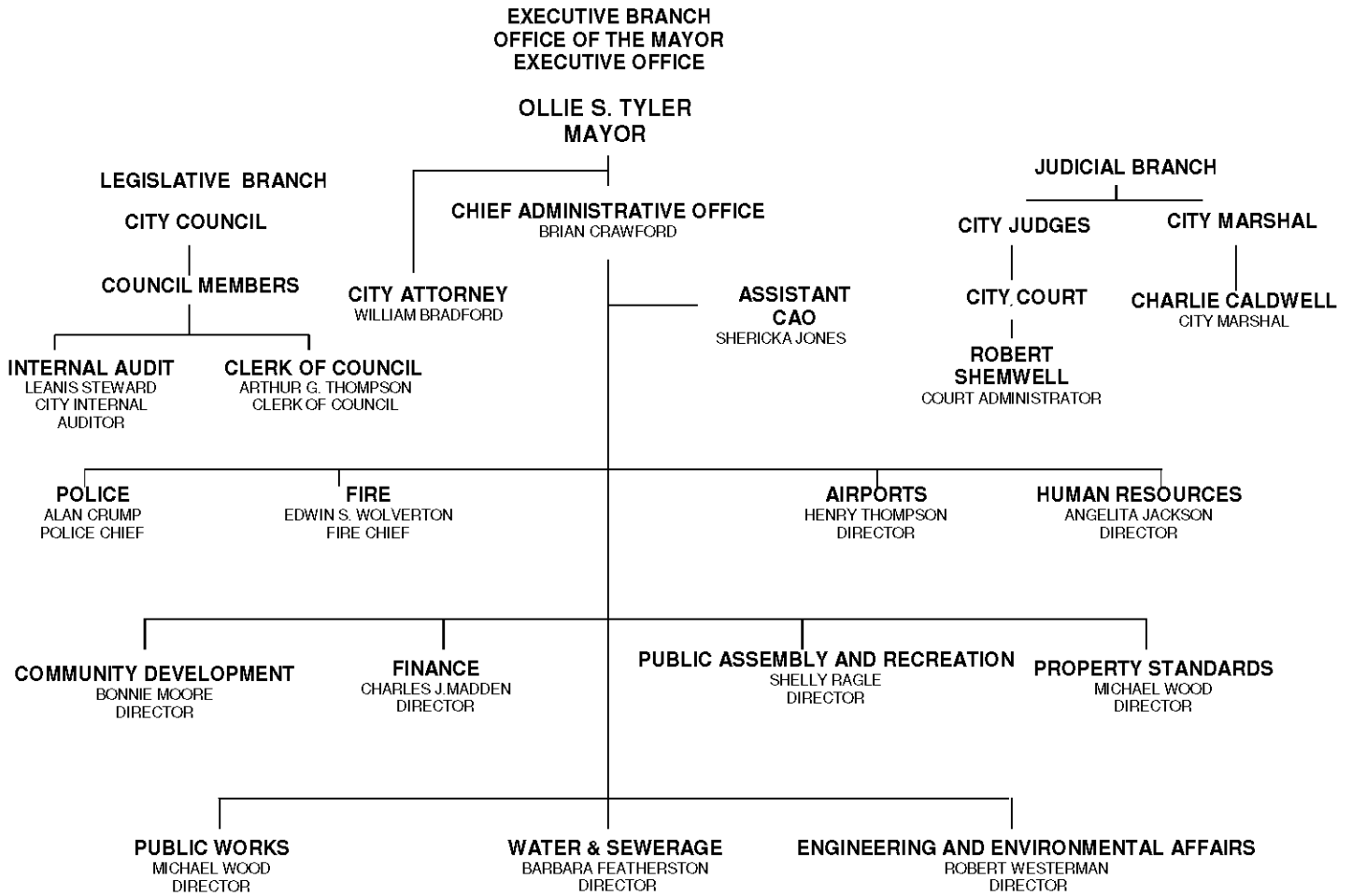
December 31, 2015

Executive Director/CEO

CITY OF SHREVEPORT

ORGANIZATION CHART

December 31, 2016



CITY OF SHREVEPORT, LOUISIANA

Principal Officials

Ollie S. Tyler
Mayor

Brian Crawford
Chief Administrative Officer

Members of City Council

Willie Bradford	District A
Jeff Everson	District B
Oliver Jenkins	District C
Michael Corbin	District D
James Flurry	District E
Stephanie Lynch	District F
Jerry Bowman	District G

CITY OF SHREVEPORT, LOUISIANA

Finance Department

Department Director

Charles J. Madden III

Division Managers

David Creswell
Angela Duncan
Wendy Wagnon

Accounting
Revenue Collection
Purchasing

Accounting Staff

Rosalyn Atkins
Drucilla Carter
Dorothy Cole
Evelyn Jones
Marie LaFontant
Tobi Maiden
Diane Pharr
Linda Smith
Vernell Wiggins

Shiwanda Brown
Rosemary Clark
Barbara Dunn
Doris LaCour
Linda Long
Abigail Monette
Lashonda Samuels
Sharon Tillman



Carr, Riggs & Ingram, LLC
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Shreveport, LA 71104

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(318)226-7150 (fax)
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Independent Auditors' Report

**Members of the City Council and
Honorable Ollie S. Tyler, Mayor
City of Shreveport, Louisiana**

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2016, and related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal. These three entities collectively represent 14 percent of the assets, 11 percent of the net position and 21 percent of the revenues of the aggregate discretely presented component units. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for Downtown Development Authority, City of Shreveport City Court, and Charlie Caldwell, Jr. City Marshal, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on the audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, as of December 31, 2016, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (page 12-22), and the budgetary comparison information (page 101-105), the schedule of employer contributions – other postemployment benefits (page 106), schedule of funding progress – other postemployment benefits (page 107), the schedule of changes in the net pension liability (pages 108 - 109), the schedule of investment returns (page 110), the schedule of pension contributions (page 111), the schedule of employer's proportionate share of net pension liability - state (page 113), and the schedule of employer's contributions to the plans - state (page 114), listed as Required Supplementary Information in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, the nonmajor fund budgetary comparison schedules, the schedule of compensation, benefits and other payments to agency head or chief executive officer, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, the nonmajor fund budgetary comparison schedules and the schedule of compensation, benefits and other payments to agency head or chief executive officer are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepared the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described

above, and the report of the other auditors, the combining and individual nonmajor fund financial statements, the nonmajor fund budgetary comparison schedules and the schedule of compensation, benefits, and other payments to agency head or chief executive officer are fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2017, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the City's internal control over financial reporting and compliance.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 30, 2017

Management's Discussion and Analysis

The Management's Discussion and Analysis (MD&A) offers the readers of the City of Shreveport's financial statements this narrative overview and analysis of the financial activities of the City of Shreveport for the year ended December 31, 2016.

Financial Highlights

- The assets and deferred outflows of resources of the City exceeded its liabilities and deferred inflows of resources at December 31, 2016 by \$479 million (net position). Unrestricted net position is a deficit of \$858 million.
- The City's total net position decreased \$40 million. Net position of governmental activities decreased \$74.77 million and net position of business-type activities increased \$34.37 million.
- As of December 31, 2016, the City's governmental funds reported combined fund balances of \$169 million, a decrease of \$48 million from the prior year. Of this amount, \$1.6 million for the General Fund was unassigned and available for spending.
- The unassigned fund balances for the General Fund represented .77% of total General Fund expenditures.
- The City's total debt increased \$83.09 million.

Overview of the Financial Statements

The management's discussion and analysis serves as an introduction to the City's basic financial statements which are the government-wide financial statements, fund financial statements, and notes to the financial statements. Also included in the report is required supplementary information.

Government-wide financial statements. The government-wide financial statements report information about the overall finances of the City similar to a business enterprise. These statements combine and consolidate short-term, spendable resources with capital assets and long-term obligations.

The statement of net position presents information on all of the City's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. The statement is designed to display the financial position of the City. Over time, increases or decreases in net position help determine whether the City's financial position is improving or deteriorating.

The statement of activities provides information which shows how the City's net position changed as a result of the year's activities. The statement uses the accrual basis of accounting, which is similar to the accounting used by private-sector businesses. All of the revenues and expenses are reported regardless of the timing of when cash is received or paid. The statement distinguishes functions of the City that are financed primarily by taxes, intergovernmental revenues, and charges for services (governmental activities) from functions where user fees and charges to customers help to cover all or most of the cost of services (business-type activities). The City's governmental activities include general government, public safety, public works, culture and recreation, health and welfare, community development, economic development, and economic opportunity. The business-type activities of the City include airports, water and sewerage systems, convention center, hotel, transit, golf, and parking operations.

Not only do the government-wide financial statements include the City itself which is the primary government, but also its component units, Shreveport Home Mortgage Authority, City Court, City Marshal, Downtown Development Authority, Metropolitan Planning Commission, and Shreve Memorial Library. Although these component units are legally separate, their operational or financial relationship with the City makes the City financially accountable.

Fund financial statements. A fund is a grouping of self-balancing related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate fiscal accountability. The City uses governmental, proprietary, and fiduciary fund financial statements to provide more detailed information about the City's most significant funds rather than the City as a whole.

Governmental funds. Governmental funds are used to report most of the City's basic services. The funds focus on the inflows and outflows of current financial resources and the balances of spendable resources available at the end of the year. Governmental fund statements provide a near- or short-term view of the City's operations. A reconciliation is prepared of the governmental funds Balance Sheet to the Statement of Net Position and the Statement of Revenues, Expenditures, and Changes in Fund Balances of governmental funds to the Statement of Activities.

Fifteen governmental funds are used by the City. There are four major funds which have separately presented information in the governmental fund Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balances. The major funds are the General Fund, Debt Service, the 2014 General Obligation Bond Fund, and the Community Development Fund. The eleven nonmajor funds are presented in the aggregate in the governmental fund financial statements. The individual fund information is presented in combining statements.

The City adopts an annual appropriated budget for its general fund and certain special revenue funds. Budgetary comparison statements have been provided to demonstrate compliance with these budgets.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its airports, water and sewer, convention center, hotel, and other operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its health care and retained risk. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Proprietary fund financial statements provide separate information for the airports, water and sewerage, convention center, and hotel operations which are considered to be major funds of the City.

Conversely, internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

Fiduciary funds. Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for others. Activities from fiduciary funds are not included in the government-wide financial statements because the City cannot use these assets for its operations. The accounting for fiduciary funds is much like that used in proprietary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension and postemployment benefits to its employees.

The combining statements for nonmajor governmental funds, enterprise funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information on pensions and postemployment benefits.

Government-wide Financial Analysis

Net Position. The following table reflects condensed information on the City's net position:

	Net Position (in millions)					
	Governmental Activities		Business-type Activities		Total	
	2016	2015	2016	2015	2016	2015
Current and other assets	\$ 201.69	\$ 256.79	\$ 336.41	\$ 245.95	\$ 538.10	\$ 502.74
Capital assets	594.40	592.27	814.70	764.20	1,409.10	1,356.47
Total assets	796.08	849.06	1,151.11	1,010.15	1,947.19	1,859.21
Deferred outflows of resources	60.32	30.16	11.61	14.25	71.92	44.41
Long-term liabilities	828.01	792.71	642.29	543.52	1,470.30	1,336.23
Other liabilities	16.82	20.76	19.78	15.04	36.60	35.80
Total liabilities	844.83	813.47	662.08	558.56	1,506.90	1,372.03
Deferred inflows of resources	32.62	12.03	0.63	0.59	33.25	12.62
Net position						
Net investment in capital assets	594.40	447.76	570.19	518.26	1,164.58	966.02
Restricted	168.90	217.69	3.96	3.72	172.86	221.41
Unrestricted (Deficit)	(784.34)	(611.73)	(74.14)	(56.73)	(858.48)	(668.46)
Total net position	\$ (21.05)	\$ 53.72	\$ 500.01	\$ 465.25	\$ 478.96	\$ 518.97

At December 31, 2016, the City as a whole had assets and deferred outflows greater than its liabilities by \$479 million compared to \$519 million at December 31, 2015. The majority of the City's net position of governmental activities is invested in capital assets (streets, drainage, construction in progress, buildings, equipment, etc.). The capital assets are net of the outstanding principal of the debt associated with their acquisition. These assets are not available for future spending since they will not be sold. Unrestricted net position of governmental activities is a deficit of \$784.34 million at the end of the year, an increase in the deficit from a \$611.73 million deficit in the prior year. The deficit does not mean that the City has insufficient resources to pay bills for the next year; however, it does show that on a long-term basis, the City has commitments beyond which it has current resources to fund its obligations. The largest of these commitments, besides the general obligation bonds, are certificates of indebtedness which were issued to fund state pension obligations, notes issued for remodeling of the Independence Stadium and the recognition of net pension liability, and other postemployment benefit obligations.

The net position of the City's business-type activities is \$500 million, an increase of \$34.76 million from 2015. As with the governmental activities, the majority of the net position is invested in capital assets. The City uses these assets to provide services to the citizens. The unrestricted net position of the business-type activities is a deficit of \$74.14 million at December 31, 2016 compared to a deficit of \$56.73 million in the prior year. The increase in the deficit was mainly due to recording the net pension and other post-employment benefit liabilities.

Changes in net position. The City's total revenues and expenses for governmental and business-type activities are reflected in the following table:

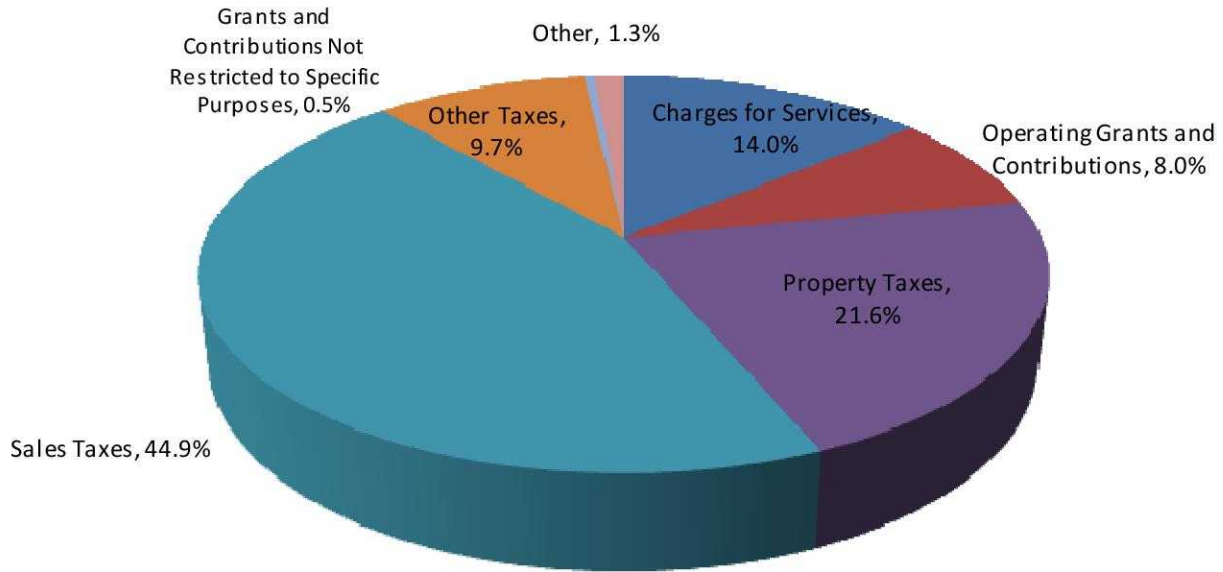
	Changes in Net Position (in millions)					
	Governmental Activities		Business-type Activities		Total	
	2016	2015	2016	2015	2016	2015
Revenues:						
Program revenues:						
Charges for services	\$ 36.01	\$ 34.72	\$ 110.84	\$ 104.50	\$ 146.85	\$ 139.22
Operating Grants and Contributions	20.51	17.48	6.61	5.74	27.11	23.22
Capital grants and contributions	-	0.05	5.07	5.77	5.07	5.82
General Revenues:						
Property taxes	55.58	56.41	-	-	55.58	56.41
Sales taxes	115.45	117.90	-	-	115.45	117.90
Other taxes	24.95	25.38	-	-	24.95	25.38
Grants and contributions not restricted to specific programs	1.19	1.23	-	-	1.19	1.23
Other Revenues	3.34	10.95	3.58	(13.30)	6.92	(2.35)
Total Revenues	<u>257.02</u>	<u>264.13</u>	<u>126.10</u>	<u>102.73</u>	<u>383.12</u>	<u>366.86</u>
Expenses						
General government	55.32	29.84	-	-	55.32	29.84
Public Safety	140.96	128.37	-	-	140.96	128.37
Public Works	55.85	53.38	-	-	55.85	53.38
Culture and recreation	25.19	23.95	-	-	25.19	23.95
Health and welfare	-	0.11	-	-	-	0.11
Community development	6.68	3.88	-	-	6.68	3.88
Economic development	0.91	3.51	-	-	0.91	3.51
Economic opportunity	0.01	2.14	-	-	0.01	2.14
Interest on long-term debt	9.66	11.03	-	-	9.66	11.03
Municipal and regional airports	-	-	14.12	14.60	14.12	14.60
Water and sewerage	-	-	76.30	63.82	76.30	63.82
Convention Center	-	-	7.34	7.86	7.34	7.86
Convention Center Hotel	-	-	11.12	10.72	11.12	10.72
Shreveport area transit	-	-	15.30	15.63	15.30	15.63
Golf	-	-	4.45	4.29	4.45	4.29
Downtown parking	-	-	0.36	0.35	0.36	0.35
Total expenses	<u>294.56</u>	<u>256.20</u>	<u>128.99</u>	<u>117.26</u>	<u>423.55</u>	<u>373.47</u>
Increase (decrease) in net position before transfers	(37.54)	7.93	(2.89)	(14.56)	(40.43)	(6.61)
Transfers	(37.23)	(19.14)	37.23	19.14	-	-
Net position-beginning	53.72	275.00	465.28	512.20	519.00	787.20
Prior period adjustments	-	(210.06)	0.39	(51.50)	0.39	(261.56)
Net position-beginning, as restated	53.72	64.94	465.67	460.70	519.39	525.64
Net position-ending	<u>\$ (21.05)</u>	<u>\$ 53.72</u>	<u>\$ 500.01</u>	<u>\$ 465.28</u>	<u>\$ 478.96</u>	<u>\$ 519.03</u>

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Governmental Activities. Revenues for the City’s governmental activities for the year ended December 31, 2016 were \$257.02 million compared to \$264.13 million in the prior year.

- Program revenues increased \$4.3 million in 2016 compared to 2015 as a result of increases in charges for services, operating grants and contributions and decreases in capital grants and contributions.
- General revenues are, for the most part, comprised of sales and property taxes (85.30%).
 - Sales taxes represent 57.58% of general revenues at \$115.45 million compared to \$117.90 million for 2015. Collections were down 2.45% for 2016.
 - Property tax revenues represent 27.72% at \$55.58 million.

Revenues by Source - Governmental Activities



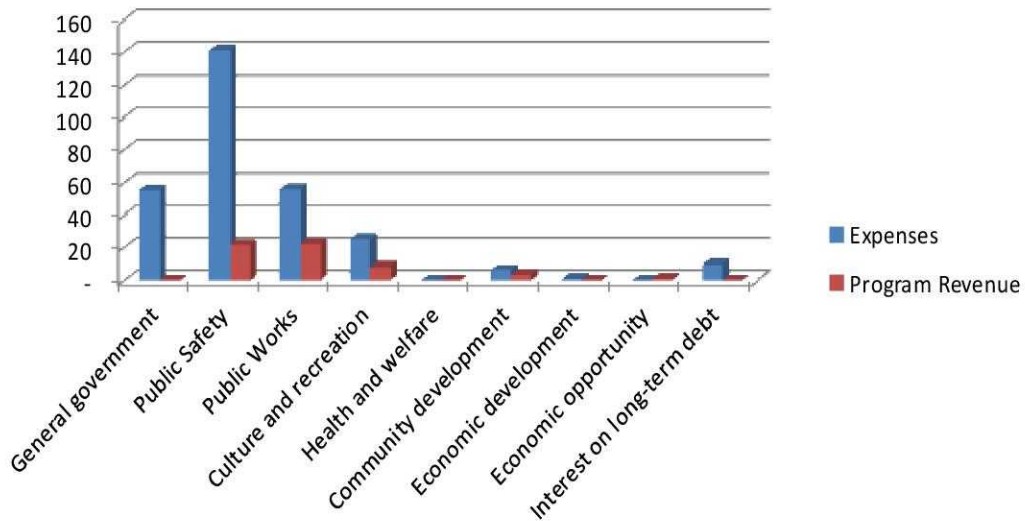
The cost of providing all governmental activities this year was \$294.56 million, an increase of \$38.36 million from the prior year. The key factors for the increase were:

- General government expenses were \$55.32 million compared to \$29.84 million in 2015. The increase was primarily due to an increase in claim estimated liabilities of \$11.6 million compared to 2015.
- Public safety expenses were \$140.96 million compared to \$128.37 million in 2015. Public works expenses were \$55.85 million compared to \$53.38 million in 2015. The increase was mainly due to increases in OPEB and pension costs and \$3 million in capital outlay expenditures.

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The City's five largest governmental activities are public safety, public works, general government, interest on long-term debt and cultural and recreation. The graph below shows the expenses and program revenues generated by governmental activities:

Expenses and Program Revenues - Governmental Activities

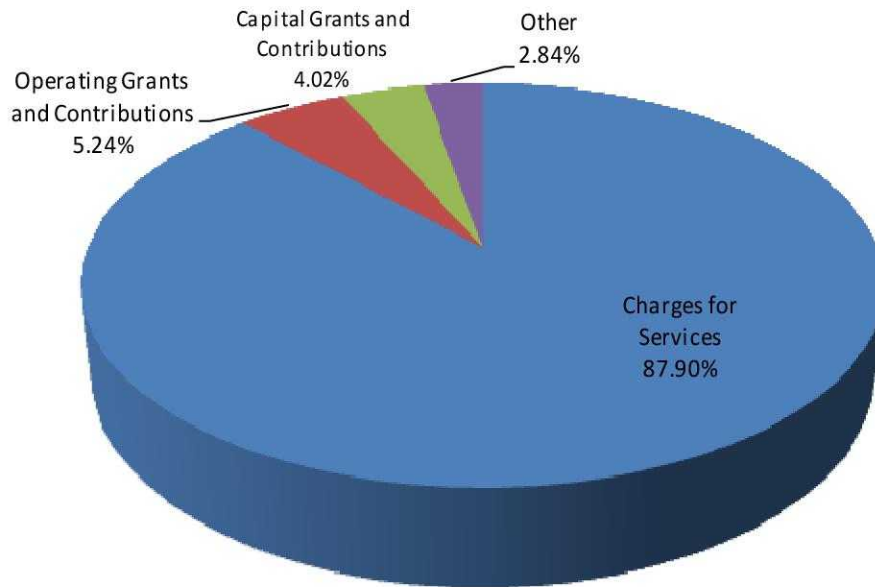


(in millions)

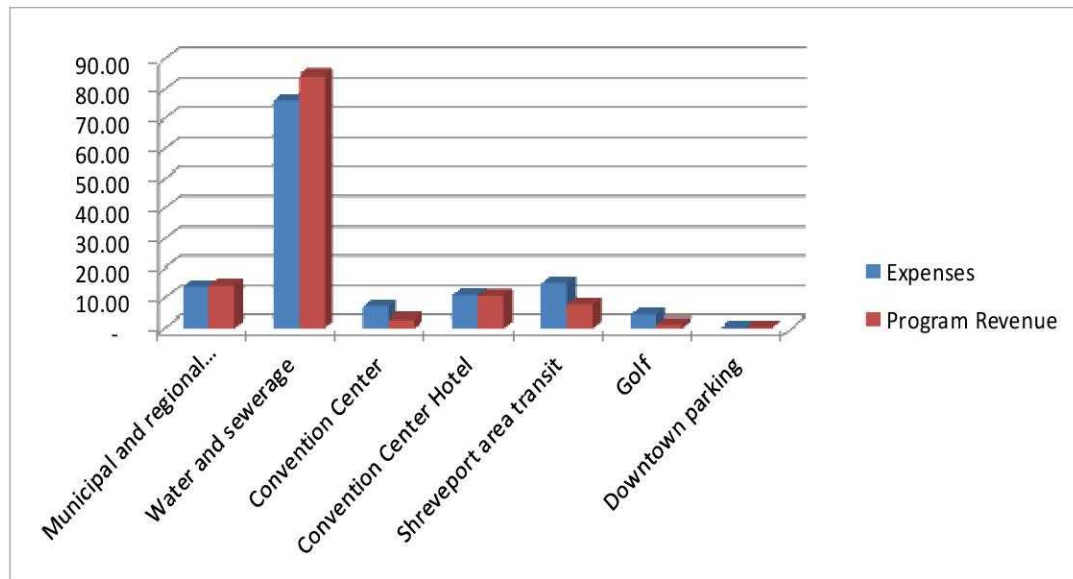
Business-type Activities. Charges for services for the City's business-type activities were \$110.84 million for 2016, an increase of \$6.3 million from 2015.

- Water and Sewerage revenues increased \$6.5 million in 2016 due to rate increases that went into effect in January 2016.

Revenues by Source - Business-type Activities



Expenses and Program Revenues - Business-type Activities



The costs of these business-type activities were \$128.99 million for 2016, an increase of \$11.73 million from 2015.

- Water & Sewerage had increased debt service costs.
- Other funds had small increases and decreases.

Financial Analysis of the City's Funds

Governmental funds. The analysis of governmental funds serves the purpose of looking at what resources came into the funds, how they were spent and what is available for future expenditures. Did the government generate enough revenue to pay for current obligations? What is available for spending at the end of the year? The City's governmental funds for the year ended December 31, 2016 reflect combined fund balances of \$169 million, a decrease of \$48 million compared to the prior year. The decreases in fund balances were mostly associated with the spending down of the 2014 General Obligation Bonds and increased other postemployment benefit and retirement costs. There was 85% or \$144 million restricted primarily for debt service and capital projects. Balances assigned to the future years are \$10 million and \$1.6 million is unassigned and available for spending.

The General Fund is the City's operating fund which provides most basic services. Its fund balance had an increase of \$0.98 million from the prior year. The major revenue sources are property taxes, sales taxes, and charges for services.

- Property tax collections decreased \$1.2 million from 2015.
- Sales tax collections decreased \$2.45 million from 2015.
- Charges for services increased \$1.8 million from 2015.
- Various other revenue increases and expense decreases.

The Debt Service Fund has a total fund balance of \$51.3 million which is restricted for payment of principal and interest on debt outstanding. The fund balance for 2016 remained about the same as 2015.

Proprietary funds. The proprietary funds had an increased net position of \$34.37 million. There was an overall increase of \$4.44 million in revenues due to increased sewer rates. The Municipal and Regional Airport decreased their personnel and operating expenses. The biggest change in net position was the prior year's adoption of GASB 68, thereby not having to modify current year's net position.

General Fund Budgetary Highlights

During the year, the City Council revised the City's general fund budget several times. After the first quarter, amendments and supplemental appropriations were approved to reflect the actual beginning fund balances estimated during the budget process which must be submitted by October 1st for the next year. Additional changes were made as new information indicated a need. The major differences between the original budget and the final budget were overall revenues increased by \$1,322,400 and transfers in increased by \$100,000, while expenditures including transfers were increased by \$9,538,662. During the year, revenues including transfers in were (\$10,243,740) more than the revised budget, while expenditures including transfers out were \$13,765,768 less than the revised budget.

Overruns in appropriations at the legal level of budgetary controls were experienced by:

General government:

Office of the Mayor:

Salaries, wages and employee benefits	12,337
Insurance and travel costs increased from the prior year.	
Materials and supplies	2,172
Costs to print and publish increased from the prior year.	
Contractual services	13,922
Travel expenses increased due to Mayor on Governor Task Force	
Other charges	801
Actual marketing expenses exceeded the amount budgeted.	

City Attorney:

Other charges	568
Actual expenditures for professional memberships exceeded the amount budgeted.	

Personnel:

Materials and supplies	195
Amount budgeted for materials and supplies exceeded the amount budgeted.	
Improvements and equipment	624
Amount budgeted for new laptop purchases exceeded the amount budgeted.	

Finance:

Materials and supplies	117,426
Amount budget for postage to allocate to other departments was not allocated, which exceeded the amount budgeted.	
Contractual services	31,470
Actual amounts for ambulance collections services exceeded the budgeted amount.	
Improvements and equipment	21,175
Actual amounts charged to improvements were actually maintenance, which exceeded the budgeted amount.	

Other - unclassified

Contractual services	78,457
Actual civic appropriations exceeded the amount budgeted.	

Claims	2,358,112
Actual year end accrual of claims exceeded the amount budgeted.	

Public Safety

Police:

Contractual services	153,796
Actual food and medicine for the jail exceeded the amount budgeted.	

Fire:

Contractual services	173,509
Amount for the Upper Payment Limit (UPL) program exceeded the amount budgeted.	

Public Works:

Contractual services	563,266
Actual landfill fee accrual amounts exceeded the amount budgeted.	

Culture and recreation:

Salaries, wages and employee benefits	642,801
Actual amount of overtime expenses and security of activities exceeded the amount budgeted.	

Capital Assets and Debt Administration

Capital assets. The City's investment in capital assets as of December 31, 2016, for its governmental and business-type activities was \$1.4 billion net of depreciation as reflected in the following schedule.

Capital Assets (net of depreciation in millions)						
	Governmental Activities		Business-type Activities		Total	
	2016	2015	2016	2015	2016	2015
Land	\$ 110.75	\$ 110.39	\$ 46.71	\$ 46.71	\$ 157.46	\$ 157.10
Construction in progress	35.50	25.66	126.40	80.92	161.90	106.58
Buildings	117.98	121.62	143.20	147.57	261.18	269.19
Improvement other than buildings	43.92	40.40	44.55	45.01	88.47	85.41
Equipment	20.29	19.31	32.59	31.44	52.88	50.75
Distribution and collection systems	-	-	421.24	412.54	421.24	412.54
Infrastructure	265.95	274.89	-	-	265.95	274.89
Total	<u>\$ 594.40</u>	<u>\$ 592.27</u>	<u>\$ 814.69</u>	<u>\$ 764.19</u>	<u>\$ 1,409.09</u>	<u>\$ 1,356.46</u>

Major additions to capital assets during the current year included the following (in millions):

Asset	Amount
Rehab of R/W 14/32 & Rehab Taxiways G, P, H -Regional	\$ 1.1
Financial & Accounting System Upgrade	1.1
Cargill Park Ballfield Complex Renovations	3.8
Fern Avenue & East 70th Improvements	1.1
SCADA System	1.6
Amiss WTP - Plant 2E Rehab	11.7
Broadmoor Lift Station Improvements	3.3
Miscellaneous Lift Station Improvements	1.1
Cross Lake Watershed Sewer Improvements	1.8
Port Lift Station Rehab	2.4
	<u>\$ 24.8</u>

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Construction commitments

The government has active major construction projects as of December 31, 2016. The projects include public works projects, Airport additions, and improvements to Water and Sewerage facilities. At year end, the government's commitments with contractors are as follows:

<u>Project Number</u>	<u>Project Description</u>	<u>Remaining Commitment</u>	<u>Financing Sources</u>
F10001	Sewer Survey & Wastewater Master Plan	\$ 1,230,428	2005 W&S Rev Bonds & 2011 GOB-Prop 1
H15008	Rehab of Taxiway AJQD at DTN Airport	1,935,109	FAA Grant Funding 90%, LADOTD State Grant Funding 10%
		<u>\$ 3,165,537</u>	

Note: Construction Commitments listed are project encumbrances at year end that total \$500,000 or greater for any given project.

Long-term debt. At year end, the City had \$786 million in bonds and other lending agreements, including \$1.3 million in Section 108 Housing and Urban Development guaranteed loans as shown in the following table.

Outstanding Debt
General Obligation and Revenue Bonds and Other Lending Agreements
(in millions)

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total</u>	
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
General obligation bonds	\$ 208.24	\$ 229.37	\$ -	\$ -	\$ 208.24	\$ 229.37
Revenue bonds	-	-	539.82	436.12	539.82	436.12
Other lending agreements	36.03	34.75	2.42	3.18	38.45	37.93
Total	<u>\$ 244.26</u>	<u>\$ 264.11</u>	<u>\$ 542.24</u>	<u>\$ 439.30</u>	<u>\$ 786.50</u>	<u>\$ 703.41</u>

In the governmental activities, the City issued \$20.8 million in Refunding Bonds, Series 2016.

In the business-type activities, Water and Sewerage issued \$20 million in Taxable Water and Sewer Revenue Bonds (LDEQ Sewer Project), Series 2016A, \$100 million in Water and Sewer Revenue Bonds, Series 2016B, and \$8.4 million in Taxable Water and Sewer Revenue Bonds, Junior Lien Series 2016C.

State statutes limit the amount of government obligation debt a municipality may issue at a maximum of 10% of the assessed valuation for any purpose. The maximum may be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. The City's outstanding general obligation debt is below the state limit. Approximately \$345 million of additional general obligation bonded debt is available for issuance.

Economic Factors and Next Year's Budgets and Rates

Sales and Use taxes for the first half of 2017 are in line with 2016 levels. They are expected to remain stable for the rest of 2017. The increased contributions to the Employee Retirement System approved by the City Council in 2014 continue to put pressure on a tight General Fund budget. Despite a 5% increase in health care premiums, claims cost continue to rise faster. The board will have to make decisions about what changes need to be made in our insurance to help control cost.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Finance, City of Shreveport, 505 Travis Street, Suite 670, Shreveport, Louisiana 71101.

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CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
DECEMBER 31, 2016

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
ASSETS				
Cash and cash equivalents	\$ 92,909,149	\$ 19,511,746	\$ 112,420,895	\$ 17,694,052
Investments	32,047,568	7,282,648	39,330,216	2,123,300
Receivable, net	51,643,053	10,657,407	62,300,460	15,151,026
Due from other governments	15,404,143	1,406,335	16,810,478	-
Due from primary government	-	-	-	382,955
Internal balances	767,248	(767,248)	-	-
Inventories	1,602,769	2,908,360	4,511,129	-
Prepaid items	530,565	285,274	815,839	15,816
Notes receivable	6,598,100	-	6,598,100	3,405,000
Other assets	184,482	-	184,482	116,201
Restricted assets:				
Cash and cash equivalents	-	292,821,597	292,821,597	-
Prepaid items	-	2,305,006	2,305,006	-
Capital assets:				
Land and construction in progress	146,253,122	173,116,782	319,369,904	6,096,194
Other capital assets, net of depreciation	448,143,685	641,582,758	1,089,726,443	30,624,876
Total assets	<u>796,083,884</u>	<u>1,151,110,665</u>	<u>1,947,194,549</u>	<u>75,609,420</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charge on refunding	553,242	10,060,823	10,614,065	-
Deferred outflows for pensions	59,762,046	1,544,321	61,306,367	806,542
Total deferred outflows of resources	<u>60,315,288</u>	<u>11,605,144</u>	<u>71,920,432</u>	<u>806,542</u>
LIABILITIES				
Accounts payable	5,508,493	12,212,242	17,720,735	106,229
Accrued liabilities	45,205	4,411,028	4,456,233	253,166
Accrued interest payable	3,197,464	2,210,310	5,407,774	-
Due to other governments	701,474	-	701,474	108,651
Unearned revenue	6,760,629	94,042	6,854,671	-
Deposits and other	604,115	855,344	1,459,459	-
Non-current liabilities:				
Due within one year	34,600,000	19,704,635	54,304,635	611,803
Due in more than one year	252,213,530	524,312,648	776,526,178	5,778,235
Net pension obligation	333,049,421	56,807,024	389,856,445	29,668,256
Other postemployment benefit obligation	208,146,993	41,469,695	249,616,688	13,734,507
Total liabilities	<u>844,827,324</u>	<u>662,076,968</u>	<u>1,506,904,293</u>	<u>50,260,847</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred inflows on bond refunding	2,381,916	-	2,381,916	-
Resources received before time requirements	-	-	-	800,511
Deferred inflows for pensions	30,238,898	628,270	30,867,168	328,123
	<u>32,620,814</u>	<u>628,270</u>	<u>33,249,084</u>	<u>1,128,634</u>
NET POSITION				
Net investment in capital assets	594,396,807	570,187,946	1,164,584,753	36,353,827
Restricted for:				
Capital projects	92,281,110	-	92,281,110	-
Debt service	51,264,466	3,960,404	55,224,870	211,883
Community development	1,816,401	-	1,816,401	-
Streets	2,701,952	-	2,701,952	-
Enrichment	1,461,067	-	1,461,067	-
Downtown entertainment economic development	746,209	-	746,209	-
Environmental grants	1,336,710	-	1,336,710	-
Other purposes	17,289,759	-	17,289,759	1,203,348
Unrestricted (deficit)	(784,343,447)	(74,137,780)	(858,481,227)	(12,742,577)
Total net position	<u>\$ (21,048,966)</u>	<u>\$ 500,010,570</u>	<u>\$ 478,961,604</u>	<u>\$ 25,026,481</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016

Functions/Programs	Program Revenues			Net (Expenses) Revenue and Changes in Net Position			Component Units	
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			
					Governmental Activities	Business-type Activities		Total
Primary Government:								
Governmental Activities:								
General government	\$ 55,317,669	\$ -	\$ -	\$ -	\$ (55,317,669)	\$ -	\$ (55,317,669)	\$ -
Public safety	140,960,844	12,941,736	8,728,443	-	(119,290,665)	-	(119,290,665)	-
Public works	55,847,544	21,395,782	700,840	-	(33,750,922)	-	(33,750,922)	-
Culture and recreation	25,188,570	1,673,500	6,412,093	-	(17,102,977)	-	(17,102,977)	-
Health and welfare	-	-	-	-	-	-	-	-
Community development	6,678,055	-	3,455,454	-	(3,222,601)	-	(3,222,601)	-
Economic development	910,774	-	185,442	-	(725,332)	-	(725,332)	-
Economic opportunity	5,241	-	1,023,627	-	1,018,386	-	1,018,386	-
Interest on long-term debt	9,655,942	-	-	-	(9,655,942)	-	(9,655,942)	-
Total governmental activities	294,564,640	36,011,018	20,505,899	-	(238,047,723)	-	(238,047,723)	-
Business-type activities:								
Municipal and Regional Airports	14,118,982	10,505,926	-	3,858,753	-	245,697	245,697	-
Water and Sewerage	76,285,816	82,453,869	1,981,841	155,990	-	8,305,884	8,305,884	-
Convention Center	7,336,641	3,005,319	-	-	-	(4,331,322)	(4,331,322)	-
Convention Center Hotel	11,119,464	10,853,180	-	-	-	(266,284)	(266,284)	-
Shreveport Area Transit System	15,293,243	2,243,846	4,624,978	1,054,023	-	(7,370,396)	(7,370,396)	-
Golf	4,448,415	1,282,163	-	-	-	(3,166,252)	(3,166,252)	-
Downtown Parking	363,000	499,394	-	-	-	136,394	136,394	-
Total business-type activities	128,965,561	110,843,697	6,606,819	5,068,766	-	(6,446,279)	(6,446,279)	-
Total primary government	\$ 423,530,201	\$ 146,854,715	\$ 27,112,718	\$ 5,068,766	\$ (238,047,723)	\$ (6,446,279)	\$ (244,494,002)	\$ -
Component units:								
Shreveport Home Mortgage Authority	256,014	237,734	-	-	-	-	-	(18,280)
City Court	694,681	581,652	-	-	-	-	-	(113,029)
City Marshal	3,170,271	862,347	1,818,810	-	-	-	-	(489,114)
Downtown Development Authority	1,347,446	643,066	9,430	-	-	-	-	(694,950)
Metropolitan Planning Commission	1,608,746	334,374	217,580	-	-	-	-	(1,056,792)
Shreve Memorial Library	19,078,849	403,038	195,521	-	-	-	-	(18,480,290)
Total component units	\$ 26,156,007	\$ 3,062,211	\$ 2,241,341	\$ -	\$ -	\$ -	\$ -	\$ (20,852,455)
General Revenues:								
Taxes:								
Property taxes levied for general purposes					27,185,229	-	27,185,229	16,058,807
Property taxes levied for debt service					28,395,147	-	28,395,147	-
Sales taxes					115,450,214	-	115,450,214	-
Franchise taxes					7,981,794	-	7,981,794	-
Occupational licenses					7,355,815	-	7,355,815	-
Gaming					9,615,662	-	9,615,662	-
Grants and contributions not restricted to specific programs					1,185,383	-	1,185,383	-
Investment earnings					269,008	1,359,656	1,628,664	(3,018)
Payment from City of Shreveport					-	-	-	1,045,977
Expense reimbursements					-	-	-	30,100
Miscellaneous					3,068,395	2,229,312	5,297,707	671,122
Transfers					(37,229,142)	37,229,142	-	-
Total general revenues and transfers					163,277,505	40,818,110	204,095,615	17,802,988
Change in Net Position					(74,770,218)	34,371,831	(40,398,387)	(3,049,467)
Net position - beginning					53,721,252	465,250,890	518,972,142	28,075,948
Prior Period Adjustments					-	387,849	387,849	-
Net position - beginning - as restated, see Note IV.H					53,721,252	465,638,739	519,359,991	28,075,948
Net position - ending					\$ (21,048,966)	\$ 500,010,570	\$ 478,961,604	\$ 25,026,481

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2016

	General	Debt Service	2014 General Obligation Bonds	Community Development	Other Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 6,883	\$ 1,936,767	\$ 63,110,597	\$ 757,830	\$ 19,928,557	\$ 85,740,634
Investments	-	3,478,403	-	1,337,212	16,607,116	21,422,731
Property taxes receivable, net	7,341,287	8,065,583	-	-	-	15,406,870
Franchise taxes receivable	1,873,513	-	-	-	-	1,873,513
Accounts receivable, net	10,248,406	626,887	-	93,118	2,517,203	13,485,614
Due from other governments	13,132,398	426,716	-	861,886	983,143	15,404,143
Due from other funds	25,179	37,816,638	-	-	655,691	38,497,508
Inventories	1,602,769	-	-	-	-	1,602,769
Notes receivable, net	-	-	-	6,491,054	107,046	6,598,100
Assets held for resale	-	-	-	-	196,066	196,066
Restricted assets	-	232	-	-	-	232
Total assets	<u>\$ 34,230,435</u>	<u>\$ 52,351,226</u>	<u>\$ 63,110,597</u>	<u>\$ 9,541,100</u>	<u>\$ 40,994,822</u>	<u>\$ 200,228,180</u>
LIABILITIES						
Liabilities:						
Accounts payable	2,901,109	-	49,379	265,704	1,635,867	4,852,059
Accrued liabilities	45,205	-	-	-	-	45,205
Due to other governments	701,474	-	-	-	-	701,474
Due to other funds	14,506,149	-	-	-	765,301	15,271,450
Due to component unit	-	-	-	-	-	-
Unearned revenue	526,404	-	-	6,127,179	107,046	6,760,629
Deposits and other	604,115	-	-	-	-	604,115
Notes payable	-	-	-	1,320,000	-	1,320,000
Items held in escrow	-	-	-	11,816	-	11,816
Total liabilities	<u>19,284,456</u>	<u>-</u>	<u>49,379</u>	<u>7,724,699</u>	<u>2,508,214</u>	<u>29,566,748</u>
DEFERRED INFLOWS OF RESOURCES						
Unavailable revenue-property taxes	988,794	1,086,760	-	-	-	2,075,554
Total deferred inflows of resources	<u>988,794</u>	<u>1,086,760</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,075,554</u>
FUND BALANCES						
Nonspendable:						
Inventories	1,602,769	-	-	-	-	1,602,769
Endowments	14,719	-	-	-	-	14,719
Restricted for:						
Debt service	-	51,264,466	-	-	-	51,264,466
Community development	-	-	-	1,816,401	-	1,816,401
Streets	-	-	-	-	2,701,952	2,701,952
Capital projects	-	-	63,061,218	-	29,219,892	92,281,110
Other purposes	283,492	-	-	-	6,564,764	6,848,256
Assigned to:						
Purchases on order	7,062,861	-	-	-	-	7,062,861
Landfill	3,378,642	-	-	-	-	3,378,642
Unassigned	1,614,702	-	-	-	-	1,614,702
Total fund balance	<u>13,957,185</u>	<u>51,264,466</u>	<u>63,061,218</u>	<u>1,816,401</u>	<u>38,486,608</u>	<u>168,585,878</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 34,230,435</u>	<u>\$ 52,351,226</u>	<u>\$ 63,110,597</u>	<u>\$ 9,541,100</u>	<u>\$ 40,994,822</u>	<u>\$ 200,228,180</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION
FOR THE YEAR ENDED DECEMBER 31, 2016

Fund balances - total governmental funds \$ 168,585,878

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.

Governmental capital assets	1,052,278,285	
Less accumulated depreciation	<u>(457,881,478)</u>	594,396,807

Some of the City's property taxes will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the governmental funds. 2,075,554

Long-term liabilities including bonds payable are not due and payable in the current period and therefore are not reported in the governmental funds. Long-term liabilities at year-end consist of:

Bonds, notes, and loans payable	(220,318,359)	
Unamortized bond discount	15,636	
Deferred outflow charge on refunding	553,242	
Deferred inflow charge on refunding	(2,381,916)	
Unamortized bond premium	(22,641,900)	
Accrued interest payable	(3,197,464)	
Compensated absences	<u>(2,424,953)</u>	(250,395,714)
Net pension liability and deferred inflows and outflows for pensions		(303,526,273)
Landfill postclosure care		(3,410,182)
Net OPEB obligation		(208,146,993)

Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities. (20,628,043)

Net position of governmental activities. \$ (21,048,966)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	General	Debt Service	2014 General Obligation Bonds	Community Development	Other Governmental Funds	Total Governmental Funds
REVENUES						
Taxes:						
Property	\$ 26,895,112	\$ 28,395,147	\$ -	\$ -	\$ -	\$ 55,290,259
Sales	115,450,214	-	-	-	-	115,450,214
Franchise	7,981,794	-	-	-	-	7,981,794
Licenses and permits	9,128,991	-	-	-	-	9,128,991
Intergovernmental	9,248,811	1,397,773	-	4,664,523	5,191,867	20,502,974
Charges for services	25,134,234	-	-	-	-	25,134,234
Fines and forfeitures	2,528,965	-	-	-	-	2,528,965
Gaming	-	-	-	-	9,615,662	9,615,662
Investment earnings	3,396	76,431	86,098	5,371	66,652	237,948
Miscellaneous	1,562,225	-	-	673,873	8,818,342	11,054,440
Total revenues	<u>197,933,742</u>	<u>29,869,351</u>	<u>86,098</u>	<u>5,343,767</u>	<u>23,692,523</u>	<u>256,925,481</u>
EXPENDITURES						
Current:						
General government	38,640,977	-	-	-	9,941	38,650,918
Public safety	113,806,076	-	-	-	1,812,405	115,618,481
Public works	40,695,630	-	-	-	-	40,695,630
Culture and recreation	17,403,497	-	-	-	166,531	17,570,028
Health and welfare	-	-	-	-	-	-
Community development	-	-	-	6,459,958	-	6,459,958
Economic development	-	-	-	-	903,974	903,974
Economic opportunity	-	-	-	-	-	-
Debt service:						
Principal	-	24,206,740	-	-	-	24,206,740
Interest and other charges	-	11,539,939	-	-	-	11,539,939
Bond issuance costs	-	468,073	-	-	-	468,073
Capital outlay	-	-	535,700	-	18,642,791	19,178,491
Total expenditures	<u>210,546,180</u>	<u>36,214,752</u>	<u>535,700</u>	<u>6,459,958</u>	<u>21,535,642</u>	<u>275,292,232</u>
Excess (deficiency) of revenues over (under) expenditures	(12,612,438)	(6,345,401)	(449,602)	(1,116,191)	2,156,881	(18,366,751)
OTHER FINANCING SOURCES (USES)						
Transfers in	15,830,000	4,032,912	-	996,800	14,403,269	35,262,981
Transfers out	(10,428,503)	-	(37,581,137)	-	(24,075,683)	(72,085,323)
Refunding bonds issued	-	22,477,312	-	-	-	22,477,312
Premium on bonds issued	-	2,476,543	-	-	-	2,476,543
Capital leases	8,194,901	-	-	-	-	8,194,901
Payments to refunded bond escrow agent	-	(26,369,104)	-	-	-	(26,369,104)
Total other financing sources and (uses)	<u>13,596,398</u>	<u>2,617,663</u>	<u>(37,581,137)</u>	<u>996,800</u>	<u>(9,672,414)</u>	<u>(30,042,690)</u>
Net change in fund balances	983,960	(3,727,738)	(38,030,739)	(119,391)	(7,515,533)	(48,409,441)
Fund balances-beginning	12,973,225	54,992,204	101,091,957	1,935,792	46,002,141	216,995,319
Fund balances-ending	<u>\$ 13,957,185</u>	<u>\$ 51,264,466</u>	<u>\$ 63,061,218</u>	<u>\$ 1,816,401</u>	<u>\$ 38,486,608</u>	<u>\$ 168,585,878</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016

Net change in fund balances - total funds \$ (48,409,441)

Amounts reported for governmental activities in the Statement of Activities are different because: Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital outlay	19,178,491	
Depreciation expense	<u>(21,537,923)</u>	(2,359,432)

Revenues reported in the Statement of Activities which are not reported in governmental funds because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues.

Property taxes		290,117
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The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long-term debt and related items is as follows

Principal payments	24,206,740	
Refunding bonds issued	(22,477,312)	
Capital leases issued	(8,194,901)	
Premium on refunding bonds issued	(2,476,539)	
Payments to refunding bonds escrow agent	<u>26,369,104</u>	17,427,092

The changes in other long-term assets and liabilities are reported in the Statement of Activities but do not affect current financial resources of governmental funds. The changes are as follows:

Net pension liability and deferred inflows and outflows for pensions	(9,767,950)	
Net OPEB obligation	<u>(19,590,987)</u>	(29,358,937)

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. These expenses consist of:

Amortization of deferred outflow charge on refunding	(403,225)	
Amortization of deferred inflow charge on refunding	35,551	
Amortization of certificate of indebtedness discount	(3,000)	
Amount of certificate of indebtedness premium	86,733	
Amortization of bond premiums	1,952,810	
Increase in accrued interest	683,200	
Decrease in compensated absences	(78,572)	
Increase in landfill closure and postclosure care	<u>(223,095)</u>	2,050,402

Internal service funds are used by management to charge the costs of certain activities to individual funds.

The change in net position of the internal service funds is reported with governmental activities.		<u>(14,410,019)</u>
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Change in net position of governmental activities.		<u>\$ (74,770,218)</u>
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The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31, 2016

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
ASSETS							
Current Assets:							
Cash and cash equivalents	\$ 3,609,212	\$ 15,380,459	\$ 73,822	\$ -	\$ 448,253	\$ 19,511,746	\$ 7,168,515
Investments	6,368,558	-	130,260	-	783,830	7,282,648	10,624,837
Receivables, net	257,286	9,446,965	377,268	480,756	95,132	10,657,407	3,706,124
Due from other funds	-	-	-	-	159,879	159,879	-
Due from other governments	953,755	-	-	-	452,580	1,406,335	-
Inventories	90,144	1,937,893	83,544	22,998	773,781	2,908,360	-
Prepaid items	-	-	15,497	110,256	159,521	285,274	530,565
Total current assets	<u>11,278,955</u>	<u>26,765,317</u>	<u>680,391</u>	<u>614,010</u>	<u>2,872,976</u>	<u>42,211,649</u>	<u>22,030,041</u>
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	6,151,109	282,265,742	-	1,462,358	-	289,879,209	-
Investments	-	2,942,388	-	-	-	2,942,388	-
Prepaid items	241,134	2,063,872	-	-	-	2,305,006	-
Total restricted assets	<u>6,392,243</u>	<u>287,272,002</u>	<u>-</u>	<u>1,462,358</u>	<u>-</u>	<u>295,126,603</u>	<u>-</u>
Capital Assets:							
Land	37,627,729	996,201	6,147,743	-	1,940,407	46,712,080	-
Buildings	72,668,130	-	88,791,627	43,627,612	11,780,498	216,867,867	-
Improvements other than buildings	108,544,846	-	3,553,819	202,195	1,164,965	113,465,825	-
Equipment	7,902,723	24,463,572	8,089,837	6,132,313	21,484,845	68,073,290	-
Distribution and collection systems	-	702,676,944	-	-	-	702,676,944	-
Construction in progress	9,929,379	116,342,606	-	-	132,717	126,404,702	-
Less accumulated depreciation	(112,553,043)	(285,568,109)	(28,794,696)	(12,574,374)	(20,010,946)	(459,501,168)	-
Total capital assets (net of accumulated depreciation)	<u>124,119,764</u>	<u>558,911,214</u>	<u>77,788,330</u>	<u>37,387,746</u>	<u>16,492,486</u>	<u>814,699,540</u>	<u>-</u>
Total noncurrent assets	<u>130,512,007</u>	<u>846,183,216</u>	<u>77,788,330</u>	<u>38,850,104</u>	<u>16,492,486</u>	<u>1,109,826,143</u>	<u>-</u>
Total assets	<u>141,790,962</u>	<u>872,948,533</u>	<u>78,468,721</u>	<u>39,464,114</u>	<u>19,365,462</u>	<u>1,152,037,792</u>	<u>22,030,041</u>
DEFERRED OUTFLOWS OF RESOURCES							
Deferred amount on refunding	4,823,657	2,694,285	-	2,542,881	-	10,060,823	-
Deferred pension	267,204	1,217,689	-	-	59,428	1,544,321	-
Total deferred outflows of resources	<u>5,090,861</u>	<u>3,911,974</u>	<u>-</u>	<u>2,542,881</u>	<u>59,428</u>	<u>11,605,144</u>	<u>-</u>

(continued)

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31, 2016

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
LIABILITIES							
Current Liabilities:							
Accounts payable	838,681	10,046,531	699,862	447,148	180,020	12,212,242	656,434
Accrued liabilities	831,635	2,896,136	103,273	318,849	261,135	4,411,028	-
Accrued interest payable	664,833	1,499,678	-	45,799	-	2,210,310	-
Due to other funds	-	-	-	581,954	44,075	626,029	5,287,878
Unearned revenue	62,482	-	-	-	31,560	94,042	-
Customer deposits	69,192	565,326	213,215	7,611	-	855,344	-
Compensated absences	31,209	173,583	-	-	215,725	420,517	2,253
Claims and judgments	-	-	-	-	-	-	11,510,942
Leases payable	-	628,941	-	-	17,984	646,925	-
Revenue bonds and notes payable, net	1,970,000	15,650,332	-	1,005,300	-	18,625,632	-
Total current liabilities	<u>4,468,032</u>	<u>31,460,527</u>	<u>1,016,350</u>	<u>2,406,661</u>	<u>750,499</u>	<u>40,102,069</u>	<u>17,457,507</u>
Noncurrent Liabilities:							
Accrued liabilities	-	1,082,337	-	-	-	1,082,337	-
Claims and judgments	-	-	-	-	-	-	25,191,992
Compensated absences	101,387	454,856	-	-	19,199	575,442	8,585
Leases payable	-	408,976	-	-	-	408,976	-
Net OPEB obligation	6,121,970	28,480,471	-	-	6,867,254	41,469,695	-
Net pension liability	9,828,940	44,792,044	-	-	2,186,040	56,807,024	-
Revenue bonds and notes payable, net	32,989,525	451,536,427	-	38,032,600	-	522,558,552	-
Total noncurrent liabilities	<u>49,041,822</u>	<u>526,755,111</u>	<u>-</u>	<u>38,032,600</u>	<u>9,072,493</u>	<u>622,902,026</u>	<u>25,200,577</u>
Total liabilities	<u>53,509,854</u>	<u>558,215,638</u>	<u>1,016,350</u>	<u>40,439,261</u>	<u>9,822,992</u>	<u>663,004,095</u>	<u>42,658,084</u>
DEFERRED INFLOWS OF RESOURCES							
Deferred pensions	108,705	495,388	-	-	24,177	628,270	-
NET POSITION (DEFICIT)							
Net investment in capital assets	97,747,413	376,632,584	77,788,330	1,545,117	16,474,502	570,187,946	-
Restricted for debt service	3,960,404	-	-	-	-	3,960,404	-
Unrestricted (deficit)	(8,444,554)	(58,483,103)	(335,959)	22,617	(6,896,781)	(74,137,780)	(20,628,043)
Total net position (deficit)	<u>\$ 93,263,263</u>	<u>\$ 318,149,481</u>	<u>\$ 77,452,371</u>	<u>\$ 1,567,734</u>	<u>\$ 9,577,721</u>	<u>\$ 500,010,570</u>	<u>\$ (20,628,043)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
OPERATING REVENUES							
Charges for services	\$ 10,505,926	\$ 82,453,869	\$ 3,005,319	\$ 10,853,180	\$ 4,025,403	\$ 110,843,697	\$ 44,670,356
Miscellaneous	185,723	591,317	48,886	63,197	356,786	1,245,909	4,862,512
Total operating revenues	<u>10,691,649</u>	<u>83,045,186</u>	<u>3,054,205</u>	<u>10,916,377</u>	<u>4,382,189</u>	<u>112,089,606</u>	<u>49,532,868</u>
OPERATING EXPENSES							
Personal services	4,090,706	20,226,245	1,891,946	-	12,862,005	39,070,902	347,894
Contractual services and other expenses	2,037,639	10,041,391	2,061,581	7,992,033	1,750,425	23,883,069	5,998,474
Utilities	979,874	4,348,253	768,516	534,572	292,516	6,923,731	-
Repairs and maintenance	104,623	2,667,929	355,475	692,369	980	3,821,376	-
Materials and supplies	256,745	8,150,277	128,734	-	2,624,250	11,160,006	6,337
Claims	-	-	-	-	-	-	57,214,442
Depreciation	4,783,839	14,661,629	2,130,389	1,279,916	2,574,482	25,430,255	-
Total operating expenses	<u>12,253,426</u>	<u>60,095,724</u>	<u>7,336,641</u>	<u>10,498,890</u>	<u>20,104,658</u>	<u>110,289,339</u>	<u>63,567,147</u>
Operating income (loss)	<u>(1,561,777)</u>	<u>22,949,462</u>	<u>(4,282,436)</u>	<u>417,487</u>	<u>(15,722,469)</u>	<u>1,800,267</u>	<u>(14,034,279)</u>
NONOPERATING REVENUES (EXPENSES)							
Investment earnings (loss)	22,424	1,335,631	4	-	1,597	1,359,656	31,060
Interest expense	(1,865,556)	(14,752,118)	-	(620,574)	(421)	(17,238,669)	-
Intergovernmental	109,618	1,981,841	-	-	4,515,360	6,606,819	-
Passenger facility charges	1,086,090	-	-	-	-	1,086,090	-
Bond issuance costs	-	(1,437,974)	-	-	-	(1,437,974)	-
Loss on disposal of capital assets	-	(21,498)	-	(80,768)	-	(102,266)	-
Net nonoperating revenues (expenses)	<u>(647,424)</u>	<u>(12,894,118)</u>	<u>4</u>	<u>(701,342)</u>	<u>4,516,536</u>	<u>(9,726,344)</u>	<u>31,060</u>
Income (loss) before contributions and transfers	<u>(2,209,201)</u>	<u>10,055,344</u>	<u>(4,282,432)</u>	<u>(283,855)</u>	<u>(11,205,933)</u>	<u>(7,926,077)</u>	<u>(14,003,219)</u>
Capital contributions	3,858,753	155,990	-	-	1,054,023	5,068,766	-
Transfers in	-	31,735,051	1,724,000	-	5,505,091	38,964,142	-
Transfers out	-	(1,635,000)	-	-	(100,000)	(1,735,000)	(406,800)
Change in net position	<u>1,649,552</u>	<u>40,311,385</u>	<u>(2,558,432)</u>	<u>(283,855)</u>	<u>(4,746,819)</u>	<u>34,371,831</u>	<u>(14,410,019)</u>
Total net position-beginning, as restated	91,613,711	277,838,096	80,010,803	1,851,589	13,936,691	465,250,890	(6,218,024)
Prior period adjustment	-	-	-	-	387,849	387,849	-
Total net position-beginning, as restated	<u>91,613,711</u>	<u>277,838,096</u>	<u>80,010,803</u>	<u>1,851,589</u>	<u>14,324,540</u>	<u>465,638,739</u>	<u>(6,218,024)</u>
Total net position-ending	<u>\$ 93,263,263</u>	<u>\$ 318,149,481</u>	<u>\$ 77,452,371</u>	<u>\$ 1,567,734</u>	<u>\$ 9,577,721</u>	<u>\$ 500,010,570</u>	<u>\$ (20,628,043)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
Cash flows from operating activities:							
Receipts from operations	\$ 10,607,339	\$ 80,892,435	\$ 3,117,347	\$ 10,787,805	\$ 4,094,911	\$ 109,499,837	\$ 50,282,095
Payments to suppliers	(3,259,343)	(23,640,370)	(3,349,521)	(4,437,839)	(22,149,553)	(56,836,626)	(16,051,554)
Payments to employees	(4,537,175)	(14,786,715)	(1,879,150)	(4,140,262)	8,006,101	(17,337,201)	(345,247)
Claims	-	-	-	-	-	-	(35,772,203)
Other receipts	185,723	(2,911,030)	48,886	63,197	331,509	(2,281,715)	968,619
Other payments	(198,233)	(2,384,272)	-	(39,177)	(32,995)	(2,654,677)	-
Net cash provided by (used in) operating activities	2,798,311	37,170,048	(2,062,438)	2,233,724	(9,750,027)	30,389,618	(918,290)
Cash flows from noncapital financing activities:							
Cash bond	-	19	-	-	-	19	-
Transfers out	-	(1,635,000)	-	-	-	(1,635,000)	(406,800)
Intergovernmental	109,618	1,981,841	-	-	4,412,498	6,503,957	-
Transfers in	-	31,735,051	1,724,000	-	5,423,956	38,883,007	-
Interest expense on operations	-	-	-	(9,568)	(421)	(9,989)	-
Net cash provided by (used in) noncapital financing activities	109,618	32,081,911	1,724,000	(9,568)	9,836,033	43,741,994	(406,800)
Cash flows from capital and related financing activities:							
Acquisition and construction of capital assets	(4,641,121)	(59,127,119)	-	(2,209,367)	(1,152,692)	(67,130,299)	-
Principal paid on debt	-	(12,189,400)	(82,098)	(947,400)	(17,754)	(13,236,652)	-
Transfers out	-	-	-	-	(100,000)	(100,000)	-
Interest paid on debt	(880,952)	(15,401,410)	-	(464,456)	-	(16,746,818)	-
Capitalized lease payment	-	(620,479)	-	-	-	(620,479)	-
Proceeds from bond issuance	-	110,701,999	-	-	-	110,701,999	-
Payment of bond issuance cost	-	(763,167)	-	-	-	(763,167)	-
Payment used in refunded revenue bonds issued	-	-	-	-	-	-	-
Payment of bonds prepaid insurance	-	-	-	-	-	-	-
Capital grants	4,997,796	-	-	409,616	1,058,883	6,466,295	-
Contributed capital by others	953,755	-	-	-	-	953,755	-
Passenger facility charges	1,086,090	-	-	-	-	1,086,090	-
Net cash provided by (used in) capital and related financing activities	1,515,568	22,600,424	(82,098)	(3,211,607)	(211,563)	20,610,724	-
Cash flows from investing activities:							
Purchase of investments	-	-	-	-	(98)	(98)	(973,737)
Proceeds from sale and maturity of investments	388	-	-	-	-	388	969,869
Interest on investments	22,128	162,116	4	-	1,695	185,943	35,722
Net cash provided by (used in) investing activities	22,516	162,116	4	-	1,597	186,233	31,854
Net increase (decrease) in cash and cash equivalents	4,446,013	92,014,499	(420,532)	(987,451)	(123,960)	94,928,569	(1,293,236)
Cash and cash equivalents, beginning of year	11,682,866	208,574,090	624,614	2,449,809	1,356,043	224,687,422	19,086,588
Cash and cash equivalents, end of year	<u>\$ 16,128,879</u>	<u>\$ 300,588,589</u>	<u>\$ 204,082</u>	<u>\$ 1,462,358</u>	<u>\$ 1,232,083</u>	<u>\$ 319,615,991</u>	<u>\$ 17,793,352</u>

The accompanying notes are an integral part of the financial statements.

(continued)

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Business-type Activities Enterprise Funds						Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds	Total	
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:							
Operating income (loss)	\$ (1,561,777)	\$ 22,949,462	\$ (4,282,436)	\$ 417,487	\$ (15,722,469)	\$ 1,800,267	\$ (14,034,279)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation	4,783,839	14,661,629	2,130,389	1,279,916	2,574,482	25,430,255	-
(Increase)Decrease in assets:							
Receivables	114,093	(1,468,063)	36,076	(60,109)	51,520	(1,326,483)	(293,917)
Due from other funds	-	-	-	-	-	-	1,129,848
Due from other governments	-	-	-	-	-	-	-
Inventories	2,177	(196,153)	(5,581)	22,360	185,390	8,193	-
Deferred outflows for pensions	376,174	1,375,537	-	-	-	1,751,712	-
Prepaid items	-	-	(3,942)	34,419	39,827	70,304	(11,735)
Increase(Decrease) in liabilities:							
Accounts payable	(412,377)	(1,359,577)	(25,692)	69,487	60,011	(1,668,148)	(1,039,953)
Accrued liabilities	(20,192)	822,248	6,236	(67,347)	51,640	792,585	(4,636,154)
Net OPEB obligation	351,834	3,211,254	-	-	2,688,880	6,251,968	-
Net pension liability	(1,103,201)	728,519	-	-	449,051	74,369	-
Deferred inflows for pensions	(3,793)	-	-	-	-	-	(3,793)
Due to other funds	-	-	-	581,954	(38,421)	543,533	1,318,127
Unearned revenue	(14,696)	-	-	-	(76,075)	(90,771)	-
Claims and judgements	-	-	-	-	-	-	15,678,507
Customers' deposits	2,763	(93,371)	75,952	(5,266)	-	(19,922)	-
Compensated absences	(33,742)	(1,040)	6,560	-	4,297	(23,925)	2,647
Other increases (decreases)	317,208	(3,460,397)	-	(39,177)	(18,160)	(3,200,526)	968,619
Total adjustments	4,360,088	14,220,586	2,219,998	1,816,237	5,972,442	28,589,351	13,115,989
Net cash provided by (used in) operating activities	\$ 2,798,311	\$ 37,170,048	\$ (2,062,438)	\$ 2,233,724	\$ (9,750,027)	\$ 30,389,618	\$ (918,290)

Non-cash investing, capital and financing activities:

The Municipal and Regional Airports had a loss on disposal of capital assets of \$1,504.

The Water and Sewerage Fund had \$629,980 in capital contributions, \$27,528 in loss on disposal of capital assets, and an investment loss of \$1,359,141 due to the change in fair value of the derivative instrument. Refunding bonds in the amount of \$75,835,000 with a premium of \$9,793,379 were issued with proceeds going directly to paying and escrow agents for defeasance of prior bonds. Issuance costs of \$920,155, prepaid insurance of \$266,251 and deferred charge on refunding \$2,823,327 were recorded. The City contributed \$947,000 to complete the transactions.

The Shreveport Area Transit System had a loss on disposal of capital assets of \$-0-.

The Golf fund had a loss on disposal of capital assets of \$1.

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
DECEMBER 31, 2016

	Employee Retirement Funds
ASSETS	
Cash and cash equivalents	\$ 803,092
Receivables:	
Interest and dividends receivable	61,828
Accounts receivable	61,108
Prepaid items	432,026
Investments, at fair value:	
U.S. government obligations	31,868,533
Investment pool	-
Mutual funds	188,001,331
Domestic corporate bonds	4,310,389
Domestic equities	5,983,718
International equities	3,551,984
Total investments	233,715,955
Other assets:	
Cash surrender value of life insurance policies	5,663,445
Total assets	240,737,454
 LIABILITIES	
Due to other funds	17,472,031
Accrued liabilities	-
Employees' deposits held in escrow	2,151,825
Total liabilities	19,623,856
 Net position restricted for pensions	\$ 221,113,598

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Employee Retirement Funds
ADDITIONS	
Contributions:	
Employer	\$ 11,087,151
Plan members	4,951,230
Total contributions	16,038,381
Investment earnings:	
Net appreciation in fair value of investments	19,273,252
Interest	112,492
Dividends	388,211
Total investment earnings	19,773,955
Less investment expense	1,297,916
Net investment earnings	18,476,039
Life insurance proceeds	880,000
Miscellaneous	1,138
Total additions	35,395,558
DEDUCTIONS	
Benefits	28,487,202
Refund of member contribution	1,631,527
Administrative expenses	106,127
Life insurance premiums	1,145,314
Total deductions	31,370,170
Change in net position	4,025,388
Net position restricted for pensions	
Beginning of year	217,088,210
End of year	\$ 221,113,598

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
COMPONENT UNITS
DECEMBER 31, 2016

	Shreveport Home Mortgage Authority	City Court	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Shreve Memorial Library	Total
ASSETS							
Cash and cash equivalents	\$ 2,301,453	\$ 5,184,595	\$ 1,559,085	\$ 1,203,759	\$ 85,478	\$ 7,359,682	\$ 17,694,052
Investments	2,123,300	-	-	-	-	-	2,123,300
Receivables, net	7,107	26,532	-	838,081	-	14,279,306	15,151,026
Due from primary governments	-	-	-	-	-	382,955	382,955
Prepaid items	-	7,380	-	8,436	-	-	15,816
Notes receivable	3,405,000	-	-	-	-	-	3,405,000
Other assets	-	-	-	-	-	116,201	116,201
Capital assets:							
Land	-	-	-	130,237	704,514	5,261,444	6,096,194
Other capital assets, net of depreciation	-	114,213	539,528	1,113,971	112,448	28,744,716	30,624,876
Total assets	<u>7,836,860</u>	<u>5,332,720</u>	<u>2,098,613</u>	<u>3,294,484</u>	<u>902,439</u>	<u>56,144,304</u>	<u>75,609,420</u>
DEFERRED OUTFLOWS OF RESOURCES							
Deferred outflows	-	-	163,868	-	-	642,674	806,542
Total deferred outflows of resources	<u>-</u>	<u>-</u>	<u>163,868</u>	<u>-</u>	<u>-</u>	<u>642,674</u>	<u>806,542</u>
LIABILITIES							
Accounts payable	-	23,585	27,389	10,418	10,493	34,344	106,229
Accrued liabilities	13,071	-	-	22,089	-	218,006	253,166
Due to other governments	-	-	-	33,666	74,985	-	108,651
Unearned income	-	-	-	-	-	-	-
Noncurrent liabilities:							
Due within one year	160,373	-	-	135,912	-	315,518	611,803
Due in more than one year	4,816,866	-	-	961,369	-	-	5,778,235
Net Pension Obligation	-	-	6,027,816	-	-	23,640,440	29,668,256
Other postemployment benefit obligation	-	-	-	-	-	13,734,507	13,734,507
Total liabilities	<u>4,990,310</u>	<u>23,585</u>	<u>6,055,205</u>	<u>1,163,454</u>	<u>85,478</u>	<u>37,942,815</u>	<u>50,260,847</u>
DEFERRED INFLOWS OF RESOURCES							
Pensions	-	-	66,666	-	-	261,457	328,123
Unavailable revenue - property taxes	-	-	-	800,511	-	-	800,511
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>66,666</u>	<u>800,511</u>	<u>-</u>	<u>261,457</u>	<u>1,128,634</u>
NET POSITION							
Net investments in capital assets	-	114,213	539,528	876,965	816,961	34,006,160	36,353,827
Restricted for:							
Debt service	211,883	-	-	-	-	-	211,883
Other purposes	-	1,078,396	-	124,952	-	-	1,203,348
Unrestricted	2,634,667	4,116,526	(4,398,918)	328,602	-	(15,423,454)	(12,742,577)
Total net position	<u>\$ 2,846,550</u>	<u>\$ 5,309,135</u>	<u>\$ (3,859,390)</u>	<u>\$ 1,330,519</u>	<u>\$ 816,961</u>	<u>\$ 18,582,706</u>	<u>\$ 25,026,481</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
COMPONENT UNITS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Program Revenues			Net (Expenses) Revenues and Changes in Net Position						
	Expenses	Charges for Services	Grants and Contributions	Shreveport Home Mortgage Authority	City Court	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Shreve Memorial Library	Total
Shreveport Home Mortgage Authority										
Mortgage Operations	\$ 256,014	\$ 237,734	\$ -	\$ (18,280)						\$ (18,280)
City Court										
Judicial	694,681	581,652			\$ (113,029)					(113,029)
City Marshal										
Judicial	3,170,271	862,347	1,818,810			\$ (489,114)				(489,114)
Downtown Development Authority										
Downtown development	621,256	-	9,430				(611,826)			(611,826)
Streetscape program	283,644	278,666	-				(4,978)			(4,978)
Parking program	370,888	364,400	-				(6,488)			(6,488)
Interest on long-term debt	71,658	-	-				(71,658)			(71,658)
Total Downtown Development Authority	<u>1,347,446</u>	<u>643,066</u>	<u>9,430</u>				<u>(694,950)</u>			<u>(694,950)</u>
Metropolitan Planning Commission										
Planning and zoning	1,608,746	334,374	217,580					(1,056,792)		(1,056,792)
Shreve Memorial Library										
Culture and recreation	19,078,849	403,038	195,521						(18,480,290)	(18,480,290)
	<u>\$26,156,007</u>	<u>\$ 3,062,211</u>	<u>\$ 2,241,341</u>	(18,280)	(113,029)	(489,114)	(694,950)	(1,056,792)	(18,480,290)	(20,852,455)
General Revenues:										
Property taxes levied for general purposes				-	-		765,614	-	15,293,193	16,058,807
Investment earnings (loss)				(42,830)	9,127	5,506	4,116	-	21,063	(3,018)
Payment from City of Shreveport				-	-		-	1,045,977	-	1,045,977
Expense reimbursements				-	-		30,100	-	-	30,100
Miscellaneous				-	17,617		11,960	-	641,545	671,122
Total general revenues (expenses)				<u>(42,830)</u>	<u>26,744</u>	<u>5,506</u>	<u>811,790</u>	<u>1,045,977</u>	<u>15,955,801</u>	<u>17,802,988</u>
Change in Net Position				(61,110)	(86,285)	(483,608)	116,840	(10,815)	(2,524,489)	(3,049,467)
Net position - beginning				2,907,660	5,395,420	(3,375,782)	1,213,679	827,776	21,107,195	28,075,948
Net position - ending				<u>\$ 2,846,550</u>	<u>\$ 5,309,135</u>	<u>\$ (3,859,390)</u>	<u>\$ 1,330,519</u>	<u>\$ 816,961</u>	<u>\$ 18,582,706</u>	<u>\$ 25,026,481</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2016

I. Summary of Significant Accounting Policies

The accounting policies of the City of Shreveport conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. The Financial Reporting Entity

The City of Shreveport (the "City") was incorporated in 1839, under the provisions of Louisiana R.S. 33:1. In May of 1978, the present City Charter was adopted which established a mayor-council form of government. The City provides a full range of municipal services as authorized by the charter. These include police and fire protection, emergency medical services, public works (streets and waste collection), public improvements, water and sewer services, parks and recreation, planning and zoning, public transportation, social, cultural and general administrative services.

The basic criterion for determining whether another governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization, or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government and there is a financial benefit/burden relationship should be included in its reporting entity.

The financial statements present the City of Shreveport (the primary government) and its component units. The operations of the Shreveport Municipal and Regional Airports and the Shreveport Area Transit System are included as a part of the primary government. The discrete component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. There are no blended component units in the City.

Discretely Presented Component Units

The component units' columns in the government-wide financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

City Court

The City Court has jurisdiction over all violations of City ordinances and state misdemeanor cases. The Court was created by special legislative act. Their jurisdiction includes the incorporated area of the City of Shreveport plus the fourth ward of Caddo Parish. City judges are elected and cannot be removed by City officials. The City Court is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve their budget which comes from the General Fund. There are certain funds collected by the City Court, pursuant to state statute, which are under the control of the court. The City Court serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish.

City Marshal

The City Marshal is the executive officer of the City Court. The Marshal has the power of a sheriff in the execution of the court's orders and mandates in making requests and preserving the peace. The City Marshal is an elected official. The City Marshal is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve the budget which comes from the General Fund. Certain funds are collected such as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish.

Downtown Development Authority

The Downtown Development Authority was established by an ordinance of the City of Shreveport to provide for the revitalization of downtown Shreveport. Its purpose is to coordinate the efforts of the public and private sectors for the economic and overall development of the Downtown Development District. The Downtown Development District is a special taxing district within the City of Shreveport created by an act of the State legislature. The City Council appoints the seven voting members of the Authority. The Authority must submit to the City Council its proposals, programs and recommendations for the levy of special ad valorem taxes. The City has the ability to modify or approve the budget of the Authority and its plan of work. The Authority's governing body is not substantively the same as the City's. The Authority provides services for a limited area of the City of Shreveport, which consists basically of the downtown area.

Metropolitan Planning Commission

The Metropolitan Planning Commission is responsible for the orderly, physical development of the City of Shreveport and the surrounding planning area. The Commission makes recommendations to the City Council and the Parish Commission. The Metropolitan Planning Commission consists of nine members with four appointed by both the City of Shreveport and the Caddo Parish Commission and one member elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the authority to modify and approve its budget. The Metropolitan Planning Commission is fiscally dependent on the City and there is a financial benefit/burden relationship due to the General Fund subsidy of the majority of their operating budget. The Metropolitan Planning Commission serves the citizenry of the City of Shreveport.

Shreveport Home Mortgage Authority

The Shreveport Home Mortgage Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to undertake various programs to assist in the financing of housing for persons of low to moderate income in the City of Shreveport. There are five trustees that are appointed by the City Council for terms of five years. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust it shall receive the residual assets of the trust. The City cannot access the organization's funds at will, although there is some ability to access them at the discretion of the Authority. The City is financially accountable since it appoints all of the governing body and there is a potential for Shreveport Home Mortgage Authority to provide specific financial benefits to the City. The Shreveport Home Mortgage Authority serves the citizenry of the City of Shreveport.

Shreve Memorial Library

The Shreve Memorial Library (the "Library"), a parish-wide system, was established in compliance with the provisions of Louisiana Revised Statute 25:211 and created by an agreement between the City and Caddo Parish Commission (the "Commission" or "Parish") and established as a joint city-parish public library. Under the City of Shreveport's City Charter Section 8.05, the Library is under control of a Board of Trustees, which shall have all of the powers and duties conferred on boards of control of joint city-parish public libraries by the laws of the state. The Library is fiscally dependent on both the City and the Parish; however, the City appoints the majority of the Board members and indirectly controls the financial

operations of the Library. The City provides the accounting, payroll, purchasing, cash management, and some legal services (contract review) to support the Library's infrastructure and operations creating a financial benefit/burden relationship.

Metropolitan Planning Commission

The Metropolitan Planning Commission does not issue separate financial statements. The government-wide financial statements are presented within the basic financial statements. The fund financial statements are included as supplementary information within the section entitled Discretely Presented Component Unit. Complete financial statements of the other individual component units may be obtained from their respective administrative offices.

Administrative Offices:

City Court
1244 Texas Avenue
Shreveport, Louisiana 71101

Shreveport Home Mortgage Authority
1215 Hawn Avenue
Shreveport, Louisiana 71107

City Marshal
1244 Texas Avenue
Shreveport, Louisiana 71101

Downtown Development Authority
400 Edwards Street
Shreveport, Louisiana 71101

Shreve Memorial Library
885 Bert Kouns Industrial Loop
Shreveport, Louisiana 71118

Related Organization

Shreveport Housing Authority

The Authority was created by State statute and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Authority is fiscally independent and no financial benefit or burden relationship exists with the City. Therefore, it is not included in the City's financial statements.

Jointly Governed Organization

Caddo-Shreveport Sales and Use Tax Commission

The Caddo-Shreveport Sales and Use Tax Commission is an independent agency which collects sales taxes. It is legally separate from the City. The Commission is a jointly governed organization. The City does not retain an ongoing financial interest or responsibility in its operations. It is not included in the City's financial statements.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function of governmental activities and different business-type activities are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or program. Program revenues include 1) fees, fines, and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or

privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For property taxes, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For revenues other than property taxes, the City considers them to be available if they are collected within 90 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, and interest associated with the current period are all considered to be susceptible to accrual and so have been recognized as revenues of the current period. All other revenue items except landfill fees are considered to be measurable and available only when cash is received by the government.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The 2014 General Obligation Bonds Fund accounts for proceeds of bonds issued for the purpose of constructing, acquiring and improving the water and sewer system, parks and recreation, police, fire, finance and streets and drainage.

The Community Development Fund accounts for the City's activities and grants in its community development programs and initiatives.

The City reports the following major proprietary funds:

The Water and Sewerage Fund accounts for the activities involved in operating the sewerage treatment plant, sewerage pumping stations and collection systems, and the water distribution system.

The Municipal and Regional Airports Fund accounts for the activities involved in operating the City's two airports.

The Convention Center Fund accounts for the conventions, conferences and rentals of the convention center.

The Convention Center Hotel Fund accounts for the activities involved in the operations of the hotel, which is separately operated and adjacent to the convention center.

Additionally, the City reports the following fund types:

Internal Service Funds account for health care and risk management services provided to other departments on a cost reimbursement basis.

The Fiduciary Funds account for the activities of the Firemen's Pension and Relief Fund, the Policemen's Pension and Relief Fund and the Employee's Retirement System, which accumulate resources for pension benefit payments to qualified employees.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewerage function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. The City does not use an indirect cost allocation system; however, the General Fund charges certain funds an administrative overhead charge based on a cost allocation plan. This is eliminated like a reimbursement and reduces the revenue and expense in the General Fund.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available, it is the City's policy for the government-wide and propriety fund financial statements to use restricted – net position first, followed by unrestricted – net position.

Use of Estimates – The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows, liabilities, deferred inflows, and disclosure of contingent assets and liabilities at the date of the financial statements along with reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from estimates.

D. Assets, liabilities, deferred outflows/inflows of resources, and net position/fund balance

1. Cash, Cash Equivalents and Investments

The City maintains a pooled cash and investment account that is available for use by all funds, except those restricted by state statutes or other legal requirements. Each fund's positive equity in the pooled cash and investment account is presented as cash and cash equivalents and investments on the balance sheet or statement of net position. Negative equity balances have been reclassified and are reflected as due to/from other funds. Interest income and expense are allocated to the various funds based upon their average daily equity balances.

Investments are reported at fair value based on quoted market prices. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Interest is accrued as earned. For purposes of the Statement of Cash Flows, the City considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

The City has investment policies for the primary government and its fiduciary funds. The fiduciary funds are the Employees' Retirement System, the Policemen's Pension and Relief Fund, and the Firemen's Pension and Relief Fund.

The primary government's investments are made in accordance with Louisiana Revised Statutes and are further defined in the City's investment policy which has been approved by the Mayor and Chief Administrative Officer and implements Section 26-55 of the City Code.

The State authorized investments are as follows:

1. U.S. Treasury obligations
2. U.S. government agencies
3. U.S. government instrumentalities
4. Collateralized repurchase agreements
5. Collateralized certificates of deposit with Louisiana domiciled institutions
6. Collateralized interest bearing bank accounts
7. Mutual or trust funds which are registered with the Securities and Exchange Commission which have underlying investments consisting of and limited to securities of the U.S. government or its agencies
8. Guaranteed investment contracts issued by a bank, financial institution, insurance company or other entity having one of the two highest short-term rating categories of either Standard and Poor's Corporation or Moody's Investors Service
9. Investment grade (A-1/P-1) commercial paper of domestic U.S. corporations
10. Louisiana Asset Management Pool (LAMP)
11. Any other investments allowed by state statute for local governments

LAMP, a local government investment pool, is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost and fair value. For purposes of determining participants' shares, investments are valued at amortized cost. The fair value of the participants' position is the same as the value of the pool shares. LAMP is designed to be highly liquid to give its participants immediate access to their account balances.

In addition to the above types of securities, the Employees' Retirement System is authorized by a separate investment policy in accordance with Article II, Chapter 66 of the City Code or Ordinances to invest in the following with a mix of 60% equities and 40% fixed:

1. Domestic securities registered with the Securities and Exchange Commission and traded on a recognized U.S. stock exchange or over-the-counter market. Equity securities include common stocks, real estate securities and securities convertible into common stock of U.S.-based companies. Individual convertible securities should be rated "B" or higher at the time of purchase.
2. International securities registered (or filed) with the Securities and Exchange Commission and traded on a recognized national exchange or over-the-counter market. Non-U.S. dollar denominated equity securities traded on recognized exchanges or over-the-counter markets outside the U.S. may also be purchased.
3. Fixed income securities in the form of bonds, notes, securitized mortgages, collateralized mortgage obligations, asset-backed securities, taxable municipal bonds and preferred stock. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA" at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA". The maximum effective maturity of any single issue should not exceed 30 years.
4. Cash reserves shall be held in the custodians' money market funds, short-term maturity treasury securities or high quality money market instruments.

The Policemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 55% equity 35% fixed and 10% alternative investments.

The Firemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 60% equity and 40% fixed.

2. Receivables and Payables

All outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Within the City's Water and Sewerage Fund, an estimated amount has been recorded for services rendered but not yet billed as of the close of the year. The receivable was computed by taking the cycle billings the City sent to its customers in January and prorating the amount of days applicable to the current year. All trade and property tax receivables are shown net of an allowance for uncollectibles.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first in, first out (FIFO) method. Inventory in the General Fund consists of materials and supplies held for consumption. Inventories in the Enterprise Funds consist of pipes, meters, fittings and valves, repair materials, spare parts and items held for sale at the Municipal Golf Courses. Inventories are accounted for using the consumption method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Restricted Assets

Certain proceeds of the general obligation bonds and the enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants. The bond construction funds are used to report those proceeds of bond issuances that are restricted for use in construction. The bond and interest sinking funds are used to segregate resources accumulated for debt service payments over the next twelve months. The debt service reserve funds are used to report resources set aside to make up potential future deficiencies in the revenue bond current debt service account.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Total interest expense and the capitalized portion by fund were as follows:

	Municipal and Regional Airports	Water and Sewerage	Total
Interest expense before capitalized portion	\$ 1,905,916	\$ 15,224,601	\$ 17,130,517
Capitalized interest portion	(40,360)	(472,483)	(512,843)
Total interest expense	<u>\$ 1,865,556</u>	<u>\$ 14,752,118</u>	<u>\$ 16,617,674</u>

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	10-50
Improvements other than buildings	10-50
Infrastructure	20-75
Distribution and collection systems	10-50
Equipment	3-20

6. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the City does not have a policy to pay any amounts when employees separate from service with the City. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Vacation earned is based on the number of years of services as follows:

<u>Total Employment</u>	<u>Days Earned Per Year</u>
Less than five years	10
Five to ten years	12
Ten to fifteen years	15
Fifteen to twenty years	18
Twenty or more years	21

For classified employees, a maximum of 240 hours of accrued vacation leave can be vested and carried forward to succeeding calendar years. For non-classified employees, the maximum is 320 hours. All accrued sick leave credited to an employee can be carried forward to succeeding calendar years without limitation. Accumulated sick leave is forfeited at the time an employee terminates employment. However, accumulated sick leave is counted as creditable service at retirement if the employee has accumulated at least 175 hours.

7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums, discounts, and gains (losses) on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount or deferred amount on refunding.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, when incurred. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The City has two items that qualify for reporting in this category. One is the deferred charge on refunding which results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded and refunding debt. The other is deferred pension related items reported in the government-wide statement of net position.

In addition to liabilities, the statement of net position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has two types of items that qualify for reporting in this category. At the governmental fund level, revenues that have been billed but not yet collected are reported as unavailable revenues. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Deferred pension related items are reported in the government wide statement of net position.

9. Fund Balance

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact including inventories and endowments.

Restricted Fund Balance

Restricted fund balance includes amounts that are constrained for specific purposes which are externally imposed by creditors, grantors, contributors or laws or regulations of other governments or by law through constitutional provisions or enabling legislation.

Assigned Fund Balance

Assigned fund balance includes amounts that are intended to be used for specific purposes that are not considered restricted. Fund balance may be assigned by the Finance Director as provided through the City Charter.

Unassigned Fund Balance

Unassigned fund balance is the residual classification for the general fund which represents fund balance that has not been restricted or assigned. In other governmental funds, it represents a negative fund balance.

It is the City's policy to consider restricted fund balances to be used before using any of the components of unrestricted fund balances. Also, when the components of unrestricted fund balance can be used for the same purpose, assigned fund balance is used first followed by unassigned fund balance.

10. Net Position

The government-wide statement of net position reports \$172,858,078 of restricted assets, of which \$55,224,870 is restricted by enabling legislation.

E. Change in Accounting Principle

The City adopted GASB Statement No. 72, *Fair Value Measurement and Application*, and GASB Statement No. 77, *Tax Abatement Disclosures* during 2016. GASB Statement 72 establishes general principles for measuring fair value and standards of accounting and financial reporting for assets and liabilities measured at fair value. Please refer to Note III.A. GASB Statement 77 establishes financial reporting standards for tax abatement agreements entered into by state and local governments. Please refer to Note III.B. The City's financial statements and note disclosures reflect any required changes.

F. Future Accounting Pronouncements

The Governmental Accounting Standards Board has issued the following statements that will become effective for the year ending December 31, 2017:

- GASB Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets that are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68.
- GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans.
- GASB Statement No. 78, Pensions Provided Through Certain Multiple-Employer Defined Benefit Pension Plans.

The City is currently evaluating the effects that these statements will have on its financial statements.

II. Stewardship, Compliance, and Accountability

A. Budgetary Information

Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class with the exception of the Community Development Department where control is exercised at the division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division. Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police which is included but not budgeted in the General Fund.

All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end will be re-appropriated and honored during the subsequent year.

Encumbrances

Encumbrances outstanding at year end by fund.

General fund	\$ 7,062,861
Total encumbrances	<u>\$ 7,062,861</u>

Revisions were made to the following major governmental funds original budgets (expenditures including transfers out) as follows:

	<u>Original Budget Including Carry Forwards</u>	<u>Revisions</u>	<u>Final Revised Budget</u>
General Fund	\$ 218,869,007	\$ 9,538,662	<u>\$ 228,407,669</u>

Adjustments necessary to convert the revenues and expenditures of the General Fund at the end of the year on the budgetary basis to the GAAP basis are as follows:

<u>Revenues</u>	<u>General Fund</u>
Actual on the budgetary basis	\$ 191,600,960
Adjustment for state supplemental pay	6,332,782
GAAP basis	<u>\$ 197,933,742</u>

<u>Expenditures (Including transfers out)</u>	
Actual on the budgetary basis	\$ 214,641,901
Adjustment for state supplemental pay	6,332,782
GAAP basis	<u>\$ 220,974,683</u>

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B. Excess of Expenditures over Appropriations

During 2016, based on the legally adopted level of control for budgetary purposes, the General Fund had excess expenditures over appropriations as follows:

During the year, the City Council revised the City's general fund budget several times. After the first quarter, amendments and supplemental appropriations were approved to reflect the actual beginning fund balances estimated during the budget process which must be submitted by October 1st for the next year. Additional changes were made as new information indicated a need. The major differences between the original budget and the final budget were overall revenues increased by \$1,322,400 and transfers in increased by \$100,000, while expenditures including transfers were increased by \$9,538,662. During the year, revenues including transfers in were (\$10,243,740) more than the revised budget, while expenditures including transfers out were \$13,765,768 less than the revised budget.

Overruns in appropriations at the legal level of budgetary controls were experienced by:

General government:

Office of the Mayor:

Salaries, wages and employee benefits	12,337
Insurance and travel costs increased from the prior year.	
Materials and supplies	2,172
Costs to print and publish increased from the prior year.	
Contractual services	13,922
Travel expenses increased due to Mayor on Governor Task Force	
Other charges	801
Actual marketing expenses exceeded the amount budgeted.	

City Attorney:

Other charges	568
Actual expenditures for professional memberships exceeded the amount budgeted.	

Personnel:

Materials and supplies	195
Amount budgeted for materials and supplies exceeded the amount budgeted.	
Improvements and equipment	624
Amount budgeted for new laptop purchases exceeded the amount budgeted.	

Finance:

Materials and supplies	117,426
Amount budget for postage to allocate to other departments was not allocated, which exceeded the amount budgeted.	
Contractual services	31,470
Actual amounts for ambulance collections services exceeded the budgeted amount.	
Improvements and equipment	21,175
Actual amounts charged to improvements were actually maintenance, which exceeded the budgeted amount.	

Other - unclassified

Contractual services	78,457
Actual civic appropriations exceeded the amount budgeted.	
Claims	2,358,112
Actual year end accrual of claims exceeded the amount budgeted.	

Public Safety

Police:

Contractual services	153,796
Actual food and medicine for the jail exceeded the amount budgeted.	

Fire:

Contractual services	173,509
Amount for the Upper Payment Limit (UPL) program exceeded the amount budgeted.	

Public Works:

Contractual services	563,266
Actual landfill fee accrual amounts exceeded the amount budgeted.	

Culture and recreation:

Salaries, wages and employee benefits	642,801
Actual amount of overtime expenses and security of activities exceeded the amount budgeted.	

C. Deficit Net Position

The following funds had a deficit net position at December 31, 2016:

<u>Golf</u>	<u>Employees Health Care</u>	<u>Retained Risk</u>
\$ (8,409,285)	\$ (2,447,850)	\$ (18,180,193)

The Golf Fund, a nonmajor enterprise fund, had a deficit net position balance of \$8,409,285. The deficit was due to the accrual of Other Postemployment Benefits (OPEB) and the net pension liability as described in Note IV. A.

The Employee's Healthcare Fund, an internal service fund, had a deficit net position balance of \$2,447,850, which will be recovered through future charges to other funds.

The Retained Risk Fund, an internal service fund, had a deficit net position balance of \$18,180,193, which will be recovered through future charges to other funds.

III. Detailed Notes on All Funds

A. Deposits and Investments

1. Investments – Primary Government excluding Fiduciary Funds

Interest rate risk. The City investment policy limits its exposure to declines in fair value by limiting investment maturities to 3 years from the date of settlement unless matched to a specific cash flow requirement.

Credit risk. The standard of prudence to be used for managing the City's assets is the "prudent investor" rule which states, "Investments shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment considering the probable safety of their capital as well as the probable income to be derived." The City's investment policy limits investments to those discussed previously. The investments in U.S. treasuries and instrumentalities were rated AA+ and Aaa, the Investment Agreements and Money Market investments were unrated and the LAMP investment was rated AAAm.

Concentration of credit risk. The City has no investments in one issuer greater than 5 percent except those backed by the full faith and credit of the U.S. Government.

Custodial credit risk – deposits. In the case of deposits; this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City's policy is that banks holding deposits are required to pledge securities to fully collateralize these transactions. The pledged securities are held by another bank or through book entry in a custodial account in the Federal Reserve System. The City must authorize in writing the release or substitution of the pledged securities.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City's policy is that all investments purchased by the City, except certificates of deposit, local government investment pools, and money market funds, will be delivered by book entry and will be held in third-party safekeeping by a City-approved custodian bank.

Fair value measurements - GASB Statement No. 72, establishes a hierarchy of inputs to valuation techniques used to measure fair value. The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The implementation of this new statement did not change the method of measuring the fair value of the City's assets.

These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1—Investments reflect prices quoted in active markets.
- Level 2—Investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active.
- Level 3—Investments reflect prices based upon unobservable sources.

The categorization of investments within the hierarchy is based upon the pricing transparency of the instrument and should not be perceived as the particular investment's risk. The investments with LAMP and money market accounts are not categorized by fair value level.

Information about the fair value level and exposure of the City's investments to this risk, using the segmented time distribution model is as follows:

Investment Type by Fair Value Level	Fair Value Measurements Using		
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
U.S. Treasuries	\$ 7,525,266	\$ -	\$ -
U.S. Instrumentalities	31,804,950	-	-
Money Market	374,483,984	-	-
LAMP	25,109,603	-	-
Capital One Investment Account	5,173,324	-	-
Certificates of Deposit	475,581	-	-
Total	\$ 444,572,708	\$ -	\$ -

The fair value of \$39,330,216 of U.S. Treasuries and U. S. Instrumentalities is classified on the Statement of Net Position as "Investments". The balance of the investment types presented here are classified as "Cash and cash equivalents".

Investment Type	Investment Maturities (in years)		
	Fair Value	Less Than 1	1-3
U.S. Treasuries	\$ 7,525,266	\$ 1,000,352	\$ 6,524,914
U.S. Instrumentalities	31,804,950	3,578,165	28,226,785
Certificates of Deposit	475,581	-	475,581
Money Market	374,483,984	374,483,984	-
LAMP	25,109,603	25,109,603	-
Capital One Investment Account	5,173,324	5,173,324	-
Total	\$ 444,572,708	\$ 409,345,428	\$ 35,227,280

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2. Investments – Fiduciary Funds

Interest rate risk. The Fiduciary Funds do not have a policy to limit investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The funding obligations of the plan are long-term in nature; consequently, the investment of the Plan's assets shall have a long-term focus, but shall not exceed 30 years.

Credit risk. Fixed income securities shall be rated "BBB" or higher at the time of purchases except for asset-backed securities, mortgage-backed securities and collateralized mortgage obligations which shall be rated "AAA". Convertible securities shall be rated "B" or higher at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA".

Concentration of credit risk. Holdings of any single issue shall not exceed more than 5% of the market value of the issuer.

Currency risk. The international equities are held through "American Depository Receipts" which are traded in U.S. dollars on the American Stock Exchanges. There were no investments in international fixed-income securities.

Information about the fair value level and exposure of the City's investments risk, using the segmented time distribution model is as follows:

<u>Investment Type by Fair Value Level</u>	<u>Fair Value Measurements Using</u>		
	<u>Quoted Prices in Active Markets for Identical Assets (Level 1)</u>	<u>Significant Other Observable Inputs (Level 2)</u>	<u>Significant Unobservable Inputs (Level 3)</u>
U.S. Treasuries	\$ 2,127,633	\$ -	\$ -
Asset-backed Securities	1,545,840	-	-
Corporate Bonds	4,310,389	-	-
Mutual Funds	57,973,301	-	-
Mutual Bond Funds	160,250,814	-	-
Domestic Equities	5,983,718	-	-
International Equities	1,524,260	-	-
Money Market	803,092	-	-
Total	<u>\$ 234,519,047</u>	<u>\$ -</u>	<u>\$ -</u>

The fair value of \$233,715,955 is classified on the Statement of Fiduciary Net Position as "Investments". The money market amounts of \$803,092 are classified as "Cash and cash equivalents".

<u>Investment Type</u>	<u>Investment Maturities (in years)</u>				
	<u>Fair Value</u>	<u>Less Than 1</u>	<u>1-5</u>	<u>5-10</u>	<u>>10</u>
U.S. Treasuries	\$ 2,127,633	\$ -	\$ 541,153	\$ 631,694	\$ 954,786
Asset-backed Securities	1,545,840	-	483	133,730	1,411,627
Corporate Bonds	4,310,389	64,877	2,211,448	1,178,461	855,603
Money Market	803,092	803,092	-	-	-
Total	<u>\$ 8,786,954</u>	<u>\$ 867,969</u>	<u>\$ 2,753,084</u>	<u>\$ 1,943,885</u>	<u>\$ 3,222,016</u>

<u>S&P/Moody's Rating</u>	<u>Fair Value</u>
Government	\$2,127,633
AAA	2,114,326
AA	845,425
A	1,357,267
BBB	1,450,965
BBB	88,246
B	-
Money Market	803,092
Total	<u>\$8,786,954</u>

3. Discretely Presented Component Units

Deposits

Shreveport Home Mortgage Authority – The Authority has no deposits since all funds are maintained at trust departments at financial institutions.

City Court – The City Court does not have a policy for custodial credit risk. As of December 31, 2016, \$7,441,280 of the City Court's bank balance of \$7,941,280 was exposed to custodial credit risk due to being uninsured and collateral held by the pledging bank's trust department not in the City Court's name.

City Marshal – The City Marshall does not have a policy for custodial credit risk. As of December 25, 2016, \$1,252,160 of the City Marshal's bank balance of \$1,939,942 was exposed to custodial credit risks due to being uninsured and collateral held by the pledging banks' trust department not in the City Marshal's name.

Downtown Development Authority – The Authority does not have a policy for custodial credit risk. As of December 31, 2016, \$967,404 of the Authority's bank balance of \$1,217,404 was uninsured but collateralized with pledged securities held by the custodial bank's trust department not in the Authority's name.

Shreve Memorial Library –As of December 31, 2016, \$7,558,176 of the Library's bank balance is insured and fully collateralized with pledged securities held by the custodial bank's trust department.

Louisiana Revised Statute 39:1229 imposes statutory requirements on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the component unit that the fiscal agent has failed to pay deposited funds upon demand.

Investments

Shreveport Home Mortgage Authority – The \$2,123,300 consists of guaranteed mortgage-backed securities.

B. Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier Parish and Caddo Parish Tax Assessors and approved by the State of Louisiana Tax Commission.

Assessment date	January 1, 2016
Levy date	Not later than June 1, 2016
Tax bills mailed	On or about November 15, 2016
Total taxes are due	December 31, 2016
Penalties and interest are added	January 1, 2017
Lien date	January 1, 2017
Tax sale - 2016 delinquent property	July 1, 2017

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy. The City's property tax collection records show that 96.8% of the property taxes due were collected within 60 days after the due date. Assessed values are established by the Bossier Parish and Caddo Parish Tax Assessors each year on a uniform basis at the following ratios to fair market value.

10% Land	15% Machinery
10% Residential Improvements	15% Commercial Improvements
15% Industrial Improvements	25% Public Service properties, excluding land

A re-evaluation of all property is required to be completed no less than every 4 years. A re-evaluation was completed for the tax roll of January 1, 2016.

Tax Abatements

As of December 31, 2016, The City has entered into property and sales tax abatement agreements with individuals and businesses through four programs — the Restoration Tax Abatement (RTA), Industrial Tax Exemption (ITEP), Tax Rebate Incentive Pay (TRIP), and the Film Industry Incentive Program, (FIIP). Each agreement was negotiated under a particular authority allowing localities to abate property taxes for a variety of economic development purposes, including job creation, as well as, business relocation, retention, and expansion.

The City has not made any commitments as part of the agreements other than to reduce taxes, and the City is not subject to any tax abatement agreements entered into by other governmental entities.

Restoration Tax Abatement (RTA):

The Restoration Tax Abatement (RTA) program is a program, which provides an up to ten-year abatement of the City-portion of ad valorem property taxes on the renovations and improvements of existing commercial structures and owner-occupied residences. It is a five-year with an option for a five-year renewal with local governing authority approval. The legal authority is Louisiana Revised Statute 47:4311, et seq.

Eligibility Criteria:

This incentive is open to all Louisiana businesses and homeowners with existing structures to be expanded, restored, improved or developed in qualifying locations, and as approved by the local governing authority. Qualifying locations for properties include Downtown Development Districts, Historic Districts (includes properties listed on the National Register of Historic Places), and Economic Development Districts. Eligible expenses are building and materials, machinery and equipment (only that which becomes an integral part of the structure), and labor and engineering.

The property owner must apply and pay an application fee, and upon approval by the state and local authorities, the contract is issued.

Mechanism By Which the Taxes are Abated:

The property tax valuation before the restoration is frozen, whereby the property owner is not taxed on the increase in value that they would otherwise have to pay for the restoration.

Provisions for Recapturing Abated Taxes:

Per LA R.S. 47:1313, any remaining portion of the exemption provided may be terminated for a violation of the contract.

Types of Commitments Made by the Recipients of the Tax Abatements:

The property owner agrees to file annually with the assessor of the parish in which the structure is located. Within six months after construction has been completed, the property owner must file an affidavit of final cost showing complete cost of the exempted project.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$108,806 for the year.

Industrial Tax Exemption (ITEP):

The Louisiana Industrial Ad Valorem Tax Exemption Program (ITEP) is an original state incentive program which offers an attractive tax incentive for manufacturers within the state. The program abates, up to ten years, City property taxes (Ad Valorem) on a manufacturer's new investment and annual capitalized additions related to the manufacturing site. The legal authority is Article 7, Section 21(F) of the Louisiana Constitution and Executive Order JBE 2016-73.

Eligibility Criteria:

Businesses must be classified as a manufacturer or related to the manufacturing project in order to receive the benefits of the ITEP program. ITEP is only available for activities related to manufacturers that meet the constitutional definition of manufacturing. The program can be used by manufacturers new to Louisiana and is also available to existing manufacturers in Louisiana with new investments and miscellaneous capital additions to existing facilities. The property owner must apply and pay an application fee, and upon approval by the state and local authorities, the contract is issued.

Note that the eligibility criteria have been modified by Executive Order Number JBE2016-73 (effective October 21, 2016) as follows:

Only contracts accompanied by advance notifications will be considered by the Governor. Applications for miscellaneous capital additions and applications for tax exemptions for maintenance capital, required environmental capital upgrades, and new replacements for existing machinery will not be approved or issued contracts by the Governor.

The Governor will not approve contracts unless the Board of Commerce and Industry has specifically determined that the establishment meets the constitutional definition of manufacturing. Exemption contracts for new manufacturing plants or establishments are favored by the Governor and exemption contracts for additions to any existing plant or establishment are not favored by the Governor unless they provide for new jobs or present compelling reasons for the retention of existing jobs.

Mechanism By Which the Taxes are Abated:

The property tax valuation before the construction is frozen, whereby the property owner is not taxed on the increase in value that they would otherwise have to pay for the restoration.

Provisions for Recapturing Abated Taxes:

The contract may be terminated or modified if a violation has been found, but currently, there is no provision to recapture taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

The property owner agrees to file annually with the assessor of the parish in which the structure is located. Within six months of the beginning of operations, completion of construction, or receipt of the executed contract, whichever occurs last, the owner of a manufacturing establishment or addition must file an affidavit of final cost showing complete cost of the exempted project.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$1,636,956 for the year.

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Tax Rebate Incentive Pay (TRIP):

City has determined that there are significant benefits to the community in having police officers living within the city limits and in having marked police cars parked at those residences. Therefore the City has developed the TRIP whereby property taxes of certain police officers may be refunded back to them under certain conditions. The goal is to have a visible law enforcement presence in the neighborhood in which the officer lives. The legal authority for this is Resolution 92 of 2007.

Eligibility Criteria:

The rebate will only apply to taxes paid on the member's primary domiciliary residence and, only for taxes paid by December 31st of the calendar year in which the taxes are due. The Tax Rebate Incentive Pay is not retroactive. In addition, 1) the member must be a post certified police officer, 2) the member must be assigned a marked take-home patrol unit, which is parked at the member's residence when not in use, 3) the member must be a homeowner within the city limits of Shreveport, and the member must pay all property taxes owed to the City of Shreveport by December 31st of each calendar year

The commissioned member must own and reside in the property within the city limits of Shreveport, and the property must be in a Community Development Block Grant Targeted Area (CDBG) – targeted areas within the City Limits of Shreveport as defined by the Department of Community Development in accordance with federal and grant requirements.

Mechanism By Which the Taxes are Abated:

The property taxes are then refunded to through payroll.

Provisions for Recapturing Abated Taxes:

There is no provision to recapture refunded taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

Police officers must park the vehicles at their residence.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates property tax revenues have been reduced by \$32,369 for the year.

Film Industry Incentive Program:

The Film Industry Incentive Program (FIIP) is a City administered incentive program whereby the City's portion of sales taxes paid for lodging, lease and rental expenses, and other production expenses, etc. for a production are rebated to the recipient in exchange for doing business in the City. The legal authority for this program is Resolution 86 of 2009.

Eligibility Criteria:

The program is open to any business that will promise to have a production office or utilize a sound stage in Caddo Parish and have production expenditures of \$300,000.

Mechanism By Which the Taxes are Abated:

The recipient must file a sales tax return whereby the taxes are abated.

Provisions for Recapturing Abated Taxes:

There is no provision to recapture refunded taxes.

Types of Commitments Made by the Recipients of the Tax Abatements:

The recipient must do two things: First, it must either 1) have its production office located within Caddo Parish, or 2) utilize a soundstage within Caddo Parish AND must have production expenditures of \$300,000.

Gross Dollar Amount by Which the City's Tax Revenues Were Reduced:

The City estimates sales tax revenues have been reduced by \$23,942 for the year.

C. Receivables

Receivables as of year end for the City's individual major funds and nonmajor, internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below.

	General	Debt Service	Community Development	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Nonmajor and Other Funds	Total
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	61,828	\$ 61,828
Taxes	9,795,802	8,704,970	-	-	-	-	-	-	18,500,772
Accounts	15,307,079	626,887	93,118	258,116	15,652,964	377,268	480,756	6,379,567	39,175,755
Intergovernmental	13,132,398	426,716	861,886	953,755	-	-	-	1,673,241	17,047,996
Gross receivables	38,235,279	9,758,573	955,004	1,211,871	15,652,964	377,268	480,756	8,114,636	74,786,351
Less: Allowance for uncollectibles	(5,639,676)	(639,387)	-	(830)	(6,205,999)	-	-	-	(12,485,892)
Net total receivables	\$ 32,595,604	\$ 9,119,186	\$ 955,004	\$ 1,211,041	\$ 9,446,965	\$ 377,268	\$ 480,756	\$ 8,114,636	\$ 62,300,460

D. Federal and State Financial Assistance

Federal and State governmental units represent an important source of supplementary funding to finance housing, employment and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General, Special Revenue, Capital Projects and Enterprise Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the Office of Management and Budget Circular A-133 under the "Single Audit Concept" for grants awarded prior to December 26, 2014, and in accordance with 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles and Audit Requirements, for grants awarded on or after December 26, 2014.

The following amounts under various grants and entitlements are recorded as revenues, passenger facility charges, subsidies, or contributions in the accompanying financial statements:

General Fund	\$ 9,248,811
Debt Service Fund	1,397,773
Special Revenue Funds:	
Community Development	4,664,523
Police Grants	1,365,855
Environmental Grants	-
Capital Projects Funds	3,826,012
Enterprise Funds:	
Municipal and Regional Airports	3,968,371
Water and Sewerage	2,137,831
Shreveport Area Transit System	<u>5,569,383</u>
Totals	<u>\$ 32,178,559</u>

Supplementary salary payments are made by the State to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the State. The State paid supplemental salaries as follows:

Fire Department	\$ 3,121,263
Police Department	3,054,965
City Marshal (Component Unit)	<u>156,554</u>
Total	<u>\$ 6,332,782</u>

These amounts were paid directly to the employees. There were no payments made for fringe benefits. The amounts for fire and police employees have been recorded in the General Fund financial statements as revenue and expenditures.

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E. Capital Assets

Capital asset activity for the year ended December 31, 2016, was as follows:

Primary Government

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 110,387,127	\$ 366,035	\$ -	\$ 110,753,162
Construction in progress	25,662,789	9,843,777	(6,606)	35,499,960
Total capital assets not being depreciated	<u>136,049,916</u>	<u>10,209,812</u>	<u>(6,606)</u>	<u>146,253,122</u>
Capital assets, being depreciated:				
Buildings	192,044,734	269,117	-	192,313,851
Improvements other than buildings	80,519,529	5,769,879	-	86,289,408
Equipment	85,863,754	5,294,192	(1,906,304)	89,251,642
Infrastructure	535,900,086	2,270,176	-	538,170,262
Total capital assets being depreciated	<u>894,328,103</u>	<u>13,603,364</u>	<u>(1,906,304)</u>	<u>906,025,163</u>
Less accumulated depreciation for:				
Buildings	(70,423,707)	(3,912,605)	-	(74,336,312)
Improvements other than buildings	(40,120,334)	(2,244,260)	-	(42,364,594)
Equipment	(66,550,822)	(4,174,259)	1,766,008	(68,959,073)
Infrastructure	(261,014,700)	(11,206,800)	-	(272,221,500)
Total accumulated depreciation	<u>(438,109,563)</u>	<u>(21,537,923)</u>	<u>1,766,008</u>	<u>(457,881,478)</u>
Total capital assets, being depreciated, net	<u>456,218,540</u>	<u>(7,934,559)</u>	<u>(140,295)</u>	<u>448,143,685</u>
Governmental activities capital assets, net	<u>\$ 592,268,456</u>	<u>\$ 2,275,253</u>	<u>\$ (146,901)</u>	<u>\$ 594,396,807</u>
	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-type activities:				
Municipal and Regional Airports				
Capital assets, not being depreciated:				
Land	\$ 37,627,729	\$ -	\$ -	\$ 37,627,729
Construction in progress	8,278,915	4,377,440	(2,726,976)	9,929,379
Total capital assets not being depreciated	<u>45,906,644</u>	<u>4,377,440</u>	<u>(2,726,976)</u>	<u>47,557,108</u>
Capital assets, being depreciated:				
Buildings	72,555,533	112,597	-	72,668,130
Improvements other than buildings	105,996,953	2,547,892	-	108,544,845
Equipment	7,714,705	194,043	(6,025)	7,902,723
Total capital assets being depreciated	<u>186,267,191</u>	<u>2,854,533</u>	<u>(6,025)</u>	<u>189,115,699</u>
Less accumulated depreciation for:				
Buildings	(38,180,015)	(1,370,958)	-	(39,550,973)
Improvements other than buildings	(63,635,549)	(3,134,529)	-	(66,770,078)
Equipment	(5,959,143)	(278,352)	5,503	(6,231,992)
Total accumulated depreciation	<u>(107,774,707)</u>	<u>(4,783,839)</u>	<u>5,503</u>	<u>(112,553,043)</u>
Total capital assets, being depreciated, net	<u>78,492,484</u>	<u>(1,929,306)</u>	<u>(522)</u>	<u>76,562,656</u>
Municipal and Regional Airports capital assets,	<u>\$ 124,399,128</u>	<u>\$ 2,448,133</u>	<u>\$ (2,727,498)</u>	<u>\$ 124,119,764</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Water and Sewerage:				
Capital assets, not being depreciated:				
Land	\$ 996,201	\$ -	\$ -	\$ 996,201
Construction in progress	72,644,124	67,234,451	(23,535,970)	116,342,606
Total capital assets not being depreciated	<u>73,640,325</u>	<u>67,234,451</u>	<u>(23,535,970)</u>	<u>117,338,807</u>
Capital assets, being depreciated:				
Equipment	23,366,206	1,658,591	(561,225)	24,463,572
Distribution and collection systems	682,750,490	19,926,454	-	702,676,944
Total capital assets being depreciated	<u>706,116,696</u>	<u>21,585,045</u>	<u>(561,225)</u>	<u>727,140,516</u>
Less accumulated depreciation for:				
Equipment	(3,738,763)	(930,776)	538,162	(4,131,378)
Distribution and collection systems	(267,705,879)	(13,730,853)	-	(281,436,732)
Total accumulated depreciation	<u>(271,444,642)</u>	<u>(14,661,629)</u>	<u>538,162</u>	<u>(285,568,109)</u>
Total capital assets, being depreciated, net	<u>434,672,054</u>	<u>6,923,416</u>	<u>(23,064)</u>	<u>441,572,407</u>
Water and Sewerage capital assets, net	<u>\$ 508,312,379</u>	<u>\$ 74,157,867</u>	<u>\$ (23,559,033)</u>	<u>\$ 558,911,214</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Convention Center:				
Capital assets, not being depreciated:				
Land	\$ 6,147,743	\$ -	\$ -	\$ 6,147,743
Construction in progress	-	108,267	(108,267)	-
Total capital assets not being depreciated	<u>6,147,743</u>	<u>108,267</u>	<u>(108,267)</u>	<u>6,147,743</u>
Capital assets, being depreciated:				
Buildings	88,781,632	9,995	-	88,791,627
Improvements other than buildings	3,545,299	8,520	-	3,553,819
Equipment	8,026,254	63,583	-	8,089,837
Total capital assets being depreciated	<u>100,353,185</u>	<u>82,098</u>	<u>-</u>	<u>100,435,283</u>
Less accumulated depreciation for:				
Buildings	(17,485,638)	(1,864,780)	-	(19,350,418)
Improvements other than buildings	(1,347,530)	(146,558)	-	(1,494,088)
Equipment	(7,831,139)	(119,051)	-	(7,950,190)
Total accumulated depreciation	<u>(26,664,307)</u>	<u>(2,130,389)</u>	<u>-</u>	<u>(28,794,696)</u>
Total capital assets, being depreciated, net	<u>73,688,878</u>	<u>(2,048,291)</u>	<u>-</u>	<u>71,640,587</u>
Convention Center capital assets, net	<u>\$ 79,836,621</u>	<u>\$ (1,940,024)</u>	<u>\$ (108,267)</u>	<u>\$ 77,788,330</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Convention Center Hotel:				
Capital assets, being depreciated:				
Buildings	\$ 44,439,718	\$ 29,244	\$ (841,350)	\$ 43,627,612
Improvements other than buildings	192,034	10,161	-	202,195
Equipment	4,866,821	2,243,356	(977,864)	6,132,313
Total capital assets being depreciated	<u>49,498,573</u>	<u>2,282,761</u>	<u>(1,819,214)</u>	<u>49,962,120</u>
Less accumulated depreciation for:				
Buildings	(8,971,211)	(995,485)	799,933	(9,166,763)
Improvements other than buildings	(76,268)	(8,982)	-	(85,250)
Equipment	(3,912,030)	(275,449)	865,118	(3,322,361)
Total accumulated depreciation	<u>(12,959,509)</u>	<u>(1,279,916)</u>	<u>1,665,051</u>	<u>(12,574,374)</u>
Total capital assets, being depreciated, net	<u>36,539,064</u>	<u>1,002,845</u>	<u>(154,163)</u>	<u>37,387,746</u>
Convention Center Hotel capital assets, net	<u>\$ 36,539,064</u>	<u>\$ 1,002,845</u>	<u>\$ (154,163)</u>	<u>\$ 37,387,746</u>

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Other business-type activity programs:				
Capital assets, not being depreciated:				
Land	\$ 1,940,407	\$ -	\$ -	\$ 1,940,407
Construction in progress	340	5,015,491	(4,883,114)	132,717
Total capital assets not being depreciated	<u>1,940,747</u>	<u>5,015,491</u>	<u>(4,883,114)</u>	<u>2,073,124</u>
Capital assets, being depreciated:				
Buildings	11,704,165	76,333	-	11,780,498
Improvements other than buildings	868,530	296,435	-	1,164,965
Equipment	21,685,198	946,858	(1,147,211)	21,484,845
Total capital assets being depreciated	<u>34,257,893</u>	<u>1,319,626</u>	<u>(1,147,211)</u>	<u>34,430,308</u>
Less accumulated depreciation for:				
Buildings	(5,270,883)	(327,019)	-	(5,597,902)
Improvements other than buildings	(533,049)	(34,629)	-	(567,678)
Equipment	(12,778,922)	(2,213,638)	1,147,194	(13,845,366)
Total accumulated depreciation	<u>(18,582,854)</u>	<u>(2,575,286)</u>	<u>1,147,194</u>	<u>(20,010,946)</u>
Total capital assets, being depreciated, net	<u>15,675,039</u>	<u>(1,255,660)</u>	<u>(17)</u>	<u>14,419,362</u>
Other enterprise funds capital assets, net	<u>\$ 17,615,786</u>	<u>\$ 3,759,831</u>	<u>\$ (4,883,131)</u>	<u>\$ 16,492,486</u>
Business-type activities capital assets, net	<u>\$ 766,702,978</u>	<u>\$ 79,428,653</u>	<u>\$ (31,432,092)</u>	<u>\$ 814,699,539</u>

In some cases, the reduction in construction in progress is greater than the increase in capital assets due to items not meeting the capitalization criteria. Also, in the other business-type activities, the Shreveport Area Transit System's operating and capital grants are tracked through the City's capital project system. Operating expenses are expensed out of construction in progress.

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 1,858,014
Public safety	2,446,719
Public works, including depreciation of general infrastructure assets	11,700,646
Community development	171,606
Culture and recreation	5,348,897
Economic Development	6,800
Economic Opportunity	5,241
Total depreciation expense-governmental activities	<u>\$ 21,537,923</u>
Business-type activities:	
Municipal and Regional Airports	\$ 4,783,839
Convention Center Hilton Hotel	1,279,916
Convention Center	2,130,389
Water and Sewerage	14,661,629
Shreveport Area Transit System	2,525,431
Golf	49,051
Total depreciation expense-business-type activities	<u>\$ 25,430,255</u>

Construction commitments

The government has active major construction projects as of December 31, 2016. The projects include public works projects, Airport additions, and improvements to Water and Sewerage facilities. At year end, the government's commitments with contractors are as follows:

Project Number	Project Description	Remaining Commitment	Financing Sources
F10001	Sewer Survey & Wastewater Master Plan	\$ 1,230,428	2005 W&S Rev Bonds & 2011 GOB-Prop 1
H15008	Rehab of Taxiway AJQD at DTN Airport	1,935,109	FAA Grant Funding 90%, LADOTD State Grant Funding 10%
		<u>\$ 3,165,537</u>	

Discretely presented component unit

Activity for the Metropolitan Planning Commission (MPC) for the year ended December 31, 2016, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Metropolitan Planning Commission				
Capital assets, not being depreciated:				
Land	\$ 704,514	\$ -	\$ -	\$ 704,514
Capital assets, being depreciated:				
Improvements other than buildings	999,234	-	-	999,234
Equipment	93,135	-	-	93,135
Total capital assets being depreciated	<u>1,092,369</u>	<u>-</u>	<u>-</u>	<u>1,092,369</u>
Less accumulated depreciation for:				
Improvements other than buildings	(912,350)	(4,342)	-	(916,692)
Equipment	(56,757)	(6,473)	-	(63,230)
Total accumulated depreciation	<u>(969,107)</u>	<u>(10,815)</u>	<u>-</u>	<u>(979,922)</u>
Total capital assets, being depreciated, net	<u>123,262</u>	<u>(10,815)</u>	<u>-</u>	<u>112,447</u>
MPC capital assets, net	<u>\$ 827,776</u>	<u>\$ (10,815)</u>	<u>\$ -</u>	<u>\$ 816,961</u>

Activity for the Downtown Development Authority for the year ended December 31, 2016, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Downtown Development Authority				
Capital assets, not being depreciated:				
Idle assets	\$ 50,237	\$ -	\$ -	\$ 50,237
Land	80,000	-	-	80,000
Total capital assets, not being depreciated	<u>130,237</u>	<u>-</u>	<u>-</u>	<u>130,237</u>
Capital assets, being depreciated:				
Leasehold improvements	-	-	-	-
Buildings	1,511,123	-	-	1,511,123
Equipment	7,097	-	-	7,097
Streetscape equipment	90,917	-	-	90,917
Parking program equipment	102,709	9,294	-	112,003
Total capital assets being depreciated	<u>1,711,846</u>	<u>9,294</u>	<u>-</u>	<u>1,721,140</u>
Less accumulated depreciation for:				
Leasehold improvements	-	-	-	-
Buildings	(363,050)	(62,531)	-	(425,581)
Equipment	(888)	-	-	(888)
Streetscape equipment	(55,320)	(7,480)	-	(62,800)
Parking program equipment	(117,126)	(774)	-	(117,900)
Total accumulated depreciation	<u>(536,384)</u>	<u>(70,785)</u>	<u>-</u>	<u>(607,169)</u>
Total capital assets, being depreciated, net	<u>1,175,462</u>	<u>(61,491)</u>	<u>-</u>	<u>1,113,971</u>
Downtown Development Authority capital assets, net	<u>\$ 1,305,699</u>	<u>\$ (61,491)</u>	<u>\$ -</u>	<u>\$ 1,244,208</u>

Depreciation expense was charged to functions/programs as follows:

Downtown development	\$ 62,531
Streetscape program	774
Parking program	7,480
Total	<u>\$ 70,785</u>

Activity for the Shreve Memorial Library for the year ended December 31, 2016, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Shreve Memorial Library				
Capital assets, not being depreciated:				
Land and land improvements	\$ 5,261,444	\$ -	\$ -	\$ 5,261,444
Construction in progress	-	-	-	-
Total capital assets, not being depreciated	<u>5,261,444</u>	<u>-</u>	<u>-</u>	<u>5,261,444</u>
Capital assets, being depreciated:				
Buildings and structures	33,831,752	43,998	-	33,875,750
Improvements	284,995	-	-	284,995
Equipment and books	21,550,948	989,444	(688,097)	21,852,295
Total capital assets being depreciated	<u>55,667,695</u>	<u>1,033,443</u>	<u>(688,097)</u>	<u>56,013,041</u>
Less accumulated depreciation for:				
Buildings and structures	(8,659,953)	(673,105)		(9,333,058)
Improvements	(216,730)	(5,319)		(222,049)
Equipment and books	(17,121,317)	(1,178,967)	587,067	(17,713,217)
Total accumulated depreciation	<u>(25,998,000)</u>	<u>(1,857,391)</u>	<u>587,067</u>	<u>(27,268,324)</u>
Total capital assets, being depreciated, net	<u>29,669,695</u>	<u>(823,948)</u>	<u>(101,030)</u>	<u>28,744,716</u>
Shreve Memorial Library capital assets, net	<u>\$ 34,931,139</u>	<u>\$ (823,948)</u>	<u>\$ (101,030)</u>	<u>\$ 34,006,160</u>

All depreciation expense was charged to culture and recreation.

F. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2016, is as follows:

Receivable	Payable						Total
	General Fund	Nonmajor governmental funds	Internal Service Funds	Convention Center Hotel	Nonmajor enterprise funds	Fiduciary Funds	
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 25,179	\$ -	\$ 25,179
Debt Service	14,346,270	109,610	5,287,878	581,954	18,896	17,472,031	37,816,638
Convention Center	-	-	-	-	-	-	-
Nonmajor governmental funds	-	655,691	-	-	-	-	655,691
Nonmajor enterprise funds	159,879	-	-	-	-	-	159,879
Total	\$ 14,506,149	\$ 765,301	\$ 5,287,878	\$ 581,954	\$ 44,075	\$ 17,472,031	\$ 38,657,387

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund transfers:

	Transfers out:							
	General Fund	2014 General Obligation Bond Fund	Nonmajor Governmental Fund	Water & Sewerage Fund	Convention Center	Nonmajor Enterprise Fund	Internal Service	Total
Transfers in:								
General Fund	\$ -	\$ -	\$ 14,095,000	\$ 1,635,000	\$ -	\$ 100,000	\$ -	\$ 15,830,000
Debt Service	4,032,912	-	-	-	-	-	-	4,032,912
Community Development	890,500	-	106,300	-	-	-	-	996,800
Water & Sewerage	-	30,397,968	1,337,083	-	-	-	-	31,735,051
Convention Center	-	-	1,724,000	-	-	-	-	1,724,000
Internal Service	-	-	-	-	-	-	-	-
Nonmajor governmental funds	-	7,183,169	6,813,300	-	-	-	406,800	14,403,269
Nonmajor enterprise funds	5,505,091	-	-	-	-	-	-	5,505,091
Total transfers	\$ 10,428,503	\$ 37,581,137	\$ 24,075,683	\$ 1,635,000	\$ -	\$ 100,000	\$ 406,800	\$ 74,227,123

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

G. Capital Leases

In previous years, the City entered into lease agreements totaling \$55,701,653. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. The payment schedule below includes all of the current leases in effect at year end.

	Governmental Activities	Business-type Activities
Equipment	\$ 50,413,602	\$ 5,288,051
Less: accumulated depreciation	(27,055,786)	(2,602,020)
	<u>\$ 23,357,816</u>	<u>\$ 2,686,031</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of December 31, 2016 were as follows:

<u>Ending December 31,</u>	Governmental Activities	Business-type Activities
2017	\$ 3,227,757	\$ 659,264
2018	1,721,367	413,298
2019	1,721,367	-
2020	1,721,367	-
2021	1,564,967	-
Total minimum lease payments	<u>9,956,825</u>	<u>1,072,562</u>
Less: amount representing interest	<u>(402,260)</u>	<u>(16,638)</u>
Present value of minimum lease payments	<u>\$ 9,554,565</u>	<u>\$ 1,055,923</u>

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H. Long-term Liabilities

Long-term liability activity (in thousands of dollars) for the year ended December 31, 2016, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental activities:					
General obligation bonds	\$ 207,210	\$ -	\$ (19,175)	\$ 188,035	\$ 18,760
Plus unamortized premium	22,155	-	(1,953)	20,202	1,932
Total bonds payable	<u>229,365</u>	<u>-</u>	<u>(21,128)</u>	<u>208,237</u>	<u>20,692</u>
Certificate of indebtedness	3,820	-	(1,880)	1,940	360
Less unamortized discount	(19)	-	3	(16)	(3)
Plus unamortized premium	47	-	(47)	-	-
Total certificates of indebtedness	<u>3,848</u>	<u>-</u>	<u>(1,924)</u>	<u>1,924</u>	<u>357</u>
Capital lease	<u>3,296</u>	<u>8,194</u>	<u>(1,947)</u>	<u>9,543</u>	<u>3,076</u>
Notes	25,870	20,800	(25,870)	20,800	-
Plus unamortized premium	49	2,477	(86)	2,440	219
Total notes	<u>25,919</u>	<u>23,277</u>	<u>(25,956)</u>	<u>23,240</u>	<u>219</u>
Net pension liability	309,456	23,593		333,049	-
Net OPEB obligation	188,556	19,591	-	208,147	-
Landfill postclosure care	3,187	-	223	3,410	-
Claims and judgments	25,053	16,850	(5,200)	36,703	8,397
Compensated absences	<u>2,346</u>	<u>1,585</u>	<u>(1,494)</u>	<u>2,437</u>	<u>1,596</u>
Governmental activities					
(Excluding: Community Development notes)	791,026	93,090	(57,426)	826,690	34,337
Community Development notes	<u>1,683</u>	<u>-</u>	<u>(363)</u>	<u>1,320</u>	<u>263</u>
Total long-term liabilities	<u>\$ 792,709</u>	<u>\$ 93,090</u>	<u>\$ (57,789)</u>	<u>\$ 828,010</u>	<u>\$ 34,600</u>

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Business-type activity					
Municipal and Regional Airports:					
Revenue bonds and notes	\$ 34,920	\$ -	\$ -	34,920	\$ 1,970
Plus unamortized premium	39	1	-	40	-
Net pension liability	10,932	-	(1,103)	9,829	-
Net OPEB obligation	5,770	352	-	6,122	-
Compensated absences	166	43	(76)	133	31
Total	<u>51,828</u>	<u>396</u>	<u>(1,179)</u>	<u>51,044</u>	<u>2,001</u>
Water and Sewerage:					
Revenue bonds and notes	334,223	110,702	(12,189)	432,736	13,525
Plus unamortized premium	28,442	7,472	(1,463)	34,451	2,138
Total bonds payable	<u>362,665</u>	<u>118,174</u>	<u>(13,652)</u>	<u>467,187</u>	<u>15,663</u>
Capital lease	1,658	-	(620)	1,038	629
Net pension liability	44,064	728	-	44,792	-
Net OPEB obligation	25,269	3,211	-	28,480	-
Compensated absences	629	463	(464)	628	174
Accrued liability	1,603	(600)	(221)	782	-
Derivative instrument liability	9,446	-	(9,446)	-	-
Total	<u>445,334</u>	<u>121,976</u>	<u>(24,403)</u>	<u>542,907</u>	<u>16,466</u>
Convention Center Hotel					
Notes	1,490	-	(127)	1,363	135
Revenue bonds	38,495	-	(820)	37,675	870
Total	<u>39,985</u>	<u>-</u>	<u>(947)</u>	<u>39,038</u>	<u>1,005</u>
Other business-type activities:					
Net pension liability	1,737	449	-	2,186	-
Net OPEB obligation	4,178	2,689	-	6,867	-
Capital lease	35	-	(18)	17	17
Compensated absences	239	266	(270)	235	216
Total	<u>6,189</u>	<u>3,404</u>	<u>(288)</u>	<u>9,305</u>	<u>233</u>
Business-type activity long-term activities	<u>\$ 543,336</u>	<u>\$ 125,776</u>	<u>\$ (26,817)</u>	<u>\$ 642,294</u>	<u>\$ 19,705</u>

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Employees Health Care Fund and the Retained Risk Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 90% of these costs. At year end, \$8,191 of internal service funds compensated absences is included in the above amounts. For the governmental activities, the balance of compensated absences is generally liquidated by the General Fund. Net pension liability, Net OPEB obligation and landfill post-closure care will also be liquidated by the General Fund.

There are a number of limitations and restrictions contained in the various bond indentures. The City is in substantial compliance with all significant limitations and restrictions.

State law allows a maximum of 10% of the assessed valuation for general obligation bonded debt for any one purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. A total of approximately \$345,386,265 of additional general obligation bonded debt is available for issuance on a total assessed valuation of \$1,524,060,758 pursuant to the 35% limitation. Included in the total assessed valuation of property within the City is \$8,625,528 of assessed valuation which has been adjudicated to Caddo and Bossier Parish. The table below shows the computation of the City's legal debt margin calculated at 10% of assessed valuation as of December 31, 2016.

	Debt limit-10% of assessed value for any one purpose	Deduct-amount of debt applicable to debt limit	Legal Debt margin
Street Improvements	\$ 152,406,076	\$ 41,600,056	\$ 110,806,020
Police and Fire	152,406,076	1,551,439	150,854,637
Water and Sewer Improvement	152,406,076	82,637,030	69,769,046
Parks and Recreation	152,406,076	29,607,265	122,798,811
Public Buildings	152,406,076	23,957,920	128,448,156
Drainage	152,406,076	7,866,063	144,540,013
Sanitation and Incinerator	152,406,076	-	152,406,076
Industrial Bond	152,406,076	-	152,406,076
Airports	152,406,076	-	152,406,076
Sportran	152,406,076	100,490	152,305,586
Riverfront Park	152,406,076	714,738	151,691,338

	Maturities (in thousands of dollars)									
	Total	2017	2018	2019	2020	2021	2022-2026	2027-2031	2032-2036	2037-2041
PRINCIPAL REQUIREMENTS:										
GENERAL OBLIGATION DEBT:										
2004A Refunding Issue - 3.00-4.50%	\$ 2,005	\$ 2,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Plus: Unamortized Premium	7	7	-	-	-	-	-	-	-	-
	2,012	2,012	-	-	-	-	-	-	-	-
2005B Refunding Issue - 4.50 - 5.25%	8,460	2,670	2,820	2,970	-	-	-	-	-	-
Plus: Unamortized Premium	388	179	179	30	-	-	-	-	-	-
	8,848	2,849	2,999	3,000	-	-	-	-	-	-
2008 Refunding Issue - 4.00%	3,865	1,885	1,980	-	-	-	-	-	-	-
Plus: Unamortized Premium	59	47	12	-	-	-	-	-	-	-
	3,924	1,932	1,992	-	-	-	-	-	-	-
2011 Issue - 2.00-5.00%	68,460	3,055	3,225	3,400	3,585	3,785	22,285	29,125	-	-
Plus: Unamortized Premium	5,544	380	380	380	380	380	1,900	1,744	-	-
	74,004	3,435	3,605	3,780	3,965	4,165	24,185	30,869	-	-
2014 Issue - 2.00-5.00%	86,660	3,235	3,365	3,465	3,585	3,730	21,635	27,570	20,075	-
Plus: Unamortized Premium	12,819	726	726	726	726	726	3,630	3,630	1,929	-
	99,479	3,961	4,091	4,191	4,311	4,456	25,265	31,200	22,004	-
2015 Issue - 2.00-5.00%	18,585	5,910	6,190	6,485	-	-	-	-	-	-
Plus: Unamortized Premium	1,384	593	593	198	-	-	-	-	-	-
	19,969	6,503	6,783	6,683	-	-	-	-	-	-
Total General Obligation Bonds	208,237	20,692	19,470	17,654	8,276	8,621	49,450	62,069	22,004	-

(continued)

General Obligation Bonds

General obligation bonds are direct general obligations of the City. Principal and interest are payable from ad valorem taxes levied on all taxable property within the City.

In November 2016, the City issued \$20,800,000 in Refunding Bonds, Series 2016. The bonds were issued to defease and refund the Series 2008 – Stadium Debt Bonds \$24,665,000, and pay the costs of issuance, including the premiums for the municipal bond insurance policy and debt service reserve surety bond. The net proceeds of \$26,241,121 (including a premium of \$2,476,543, issuance costs of \$314,840, insurance premiums \$86,412, underwriter’s discount \$127,982, and surety expense \$66,824) were placed in an irrevocable trust with an escrow agent to provide funds for the advance refunding for the above bonds. As a result, the Series 2008 – Stadium Debt bonds are considered defeased and the liabilities have been removed from the statement of net position. The outstanding amounts of all the bonds will be called on March 1, 2018, and the amounts outstanding at December 31, 2016, were \$24,665,000.

The 2016 Refunding Bonds bear interest rates of 3% to 5% with maturities from 2018 to 2028. The reacquisition price exceeded the carrying amount by \$3,023,655 and is amortized over the life of the refunding debt. The refunding was undertaken to reduce future debt service payments by \$6,439,525 and resulted in an economic gain of \$2,434,519.

Community Development Notes

The City has two Housing and Urban Development (HUD) loans received in prior years. The loans are secured by a note receivable from the developer with a first lien mortgage and a pledge of the City’s current and future CDBG funds. The note receivable and loan payable are recorded in the Community Development Fund due to the flow of funds between the developer, the City, and HUD. The developer makes payments to the City and the City services the loan to HUD.

The debt service requirements to maturity for these loans are as follows:

<u>Year Ending December 31,</u>	<u>Principal</u>	<u>Interest</u>
2017	\$ 263,000	\$ 58,043
2018	261,000	49,068
2019	261,000	39,719
2020	131,000	29,914
2021	131,000	22,696
2022-2023	273,000	23,437
Total	<u>\$ 1,320,000</u>	<u>\$ 222,876</u>

Municipal and Regional Airports Revenue Bonds

The resolutions applicable to the Municipal and Regional Airports Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Municipal and Regional Airport fund. Net position of the Municipal and Regional Airport fund has been restricted in accordance with the provisions of the respective bond indentures in the amount of \$3,960,404 at December 31, 2016, which represents the restricted assets included in the debt service funds at that date with no current liabilities payable from these restricted assets.

The City has covenanted in the General Bond Resolution that it will at all times fix, prescribe and collect rents, fees and other charges for the services and facilities furnished by the Airport System sufficient to yield net revenues during each fiscal year equal to at least 125% of debt service for such fiscal year and to yield revenues during each fiscal year equal to at least 100% of the aggregate amounts required to be deposited during the first year in each account created by the General Bond Resolution.

Restricted assets of the Municipal and Regional Airport fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness. A summary of restricted assets at December 31, 2016, follows:

<u>Fund</u>	
Other Miscellaneous Restricted Funds	\$ 2,003,418
Bond and Interest Sinking Funds	<u>4,147,691</u>
Total restricted assets	<u>\$ 6,151,109</u>

Water and Sewerage Revenue Bonds

In December 2016, the City issued \$20,000,000 in Taxable Water and Sewer Revenue Bonds (LDEQ Sewer Project), Series 2016A. The bonds were sold by the City to the Louisiana Department of Environmental Quality. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The bonds were issued to finance a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the City's combined drinking water and wastewater collection, treatment and disposal system, and paying the costs of issuance. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2016 was \$61,070 for a total of \$61,070.

In December 2016, the City issued \$100,000,000 in Water and Sewer Revenue Bonds, Series 2016B. The bonds were issued for the purpose of paying the costs of improvements to the System, including capitalized interest, funding a reserve fund surety, and paying the costs of issuance. The bonds bear an interest rate of 5% with maturities from 2024 to 2041.

In December 2016, the City issued \$8,420,000 in Taxable Water and Sewer Revenue Bonds, Junior Lien Series 2016C. The bonds were issued for the purpose of paying an interest rate swap termination fee in connection with previous indebtedness incurred in relation to the System, funding a reserve fund surety, and paying the costs of issuance. The bonds bear interest rates from 1.6% to 3.5% with maturities from 2017 to 2023.

In December 2015, the City issued \$120,000,000 in Water and Sewer Revenue and Refunding Bonds, Series 2015. The bonds were issued to advance refund the balance of the 2006A Refunding Issue in the amount of \$5,520,000, obtaining financing for the acquisition and construction of improvements, extensions and replacements to the combined revenue producing water and sewer utility system, funding a reserve fund surety, funding a municipal bond insurance policy and paying the costs of issuance of the bonds. The net proceeds of \$134,900,395 (including a premium of \$17,029,476 and issuance costs and insurance premiums of \$2,129,081) were used to place \$5,546,090 in an irrevocable trust with an escrow agent to provide funds for the advance refunding and \$129,354,305 was placed in the project account. As a result, the 2006A, Refunding Bonds are considered defeased and the liabilities have been removed from the statement of net position. The bonds were called on January 11, 2016, and the amount outstanding at December 31, 2016 was \$0.

The Revenue and Refunding Bonds bear interest rates of 5% and have maturities from 2016 through 2040. The reacquisition price of the refunded bonds exceeded the carrying amount by \$373,338 and is amortized over the life of the old debt which is in nine years. The refunding was undertaken to reduce future debt service payments by \$529,155 and resulted in an economic gain of \$451,091.

In November 2014, the City issued \$75,835,000 in Water and Sewer Revenue Refunding Bonds, Series 2014 A. The bonds were issued to currently refund the outstanding 2001A, 2001B, 2001C, 2002A, 2002B, 2003A, 2003B, 2004A and 2010C bonds in the amount of \$65,981,906 and to advance refund \$16,135,000 of the 2007 bonds. The net proceeds of \$85,387,973 (including a premium of \$9,792,379, a contribution from the City of \$947,000 and issuance costs and insurance premiums of \$1,186,406) were used for the current refunding \$66,832,837 and \$18,555,136 was placed in an irrevocable trust with an escrow agent to provide funds for the advance refunded 2007 bonds. As a result, all of the bonds are considered defeased and the liabilities have been removed from the statement of net position. The 2007 bonds will be called on December 1, 2017, and the amount outstanding at December 31, 2016, is \$1,225,000.

In November 2013, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality. The Department purchased the City's \$5,000,000 Taxable Utility Revenue Bonds (LDEQ Series Project) Series 2013. The bonds were issued for the purpose of financing a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the combined water and sewer system of the City. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawdown in 2016 was \$932,020 for a total of \$5,000,000.

In June 2010, the City issued \$11,560,000 of Taxable Water and Sewer Revenue Bonds (DEQ Sewer Project), Series 2010D. The bonds were sold by the City to the Louisiana Department of Environmental Quality, Municipal Facilities Revolving Loan Fund. The bonds are Build America Bonds and are entitled to a credit equal to 35% of the interest paid on the bonds. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2016 was \$1,288,909 for a total of \$8,301,900

In November 2009, the City entered into a Loan and Pledge Agreement for \$11,000,000 with the Louisiana Department of Health and Hospitals. The Department purchased the City's \$2,000,000 Water and Sewer Revenue Bonds, Series 2009A and the City's \$9,000,000 Water and Sewer Revenue Bonds, Series 2009B. The proceeds of the bonds are received through drawdowns. There were no drawdowns in 2016 for either of the bonds. The total to date is \$2,000,000 for the 2009A bonds and \$8,692,302 for the 2009B bonds (\$1,000,000 of the 2009A bonds has been forgiven through the American Recovery and Investment Act of 2009).

In September 2005, the City entered into a Loan Agreement for \$75,000,000 with the Louisiana Local Governmental Environmental Facilities and Community Development Authority. The Authority issued \$75,000,000 of its Revenue Bonds (Shreveport Utility System Project) Series 2005. In June 2009, the City redeemed \$25,000,000 of the \$75,000,000 Revenue Bonds Series 2005 with funds remaining in the Project Fund. At the same time, the remaining \$50,000,000 of the Revenue Bonds Series 2005 were purchased by Capital One Public Funding, LLC ("COPF") and held by COPF as purchased bonds. In June 2014 the remaining balance of \$48,855,000 was remarketed for a five year period through June 2019 with COPF. The Bonds carry a fluctuating interest rate per annum equal to sixty-five (65%) percent of LIBOR for a one month interest period (resetting weekly) plus 1.59%. At December 31, 2016, the balance remaining on the bonds was \$43,005,000.

The City entered into a Substitute Standby Bond Purchase Agreement with COPF effective June 23, 2014, for a period of five years from June 23, 2014, for the purchased bonds. The commitment was equal to the sum of (a) \$48,855,000 constituting the principal face amount of the Bonds and (b) \$546,105 equal to 34 days interest on the Bonds at 12% percent interest. At December 31, 2016, the commitment had been reduced to \$43,005,000 in principal and \$480,713 in interest. COPF expressly reserves the right to directly sell the purchased bonds on or after the expiration date of the Substitute Standby Bond Purchase Agreement. Upon notice from COPF, the City shall have the right to obtain a substitute standby bond purchase agreement or a standby letter of credit or to obtain a bond purchaser for all of the Purchased Bonds owned by COPF. If the City fails to obtain a substitute bond purchaser and COPF fails to sell or remarket the Bonds, the outstanding principal will be subject to mandatory redemption over a five year period with principal payable in equal semi-annual installments, bearing interest at the highest of (1) the Overnight Federal Funds Rate plus 2.00%; (2) the Prime Rate plus 1.50%; or (3) 8.50%. If the balance of the issue was converted to a five-year semi-annual installment loan, the semi-annual payments would be \$5,368,319 assuming an 8.50% interest rate.

The resolutions applicable to the Water and Sewerage Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Department of Water and Sewerage.

The City has debt covenants with respect to the various Water and Sewer bond issues to fix and collect rates and charges for all water and sewerage services supplied by the System which will be sufficient in each fiscal year, after making due allowance for delinquencies in collection and after providing for the payment of the reasonable and necessary expenses of operating and maintaining the System, to produce net revenues (i) sufficient to pay debt service on all outstanding City bonds and to maintain the funds and accounts as provided in the bond resolution and (ii) which result in each fiscal year in the greater of (a) the sum of debt service payable on the City bonds in the ensuing fiscal year plus any required deposit to the Debt Service Reserve Fund, or (b) a ratio of net revenues to average annual debt service of not less than 1.25 to 1, the required debt service coverage ratio.

Restricted assets in the Water and Sewerage Fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness (construction, debt service, and bond principal and interest sinking funds). A summary of restricted assets at December 31, 2016, follows:

<u>Fund</u>	
Debt Service Reserve Funds	\$ 2,058,416
Bond and Interest Sinking Funds	39,841
2001C Bond Construction Fund	573,652
2007 LCDA Revenue Bonds	884,047
2014B Bond Project Fund	38,005,431
2014C Bond Project Fund	8,538,638
2015 Bond Project Fund	129,427,242
2016B Bond Project Fund	105,680,863
	<hr/>
Total restricted assets	<u>\$ 285,208,130</u>

Convention Center Hotel

In May 2014, the City remarketed the \$39,085,000 remaining principal balance of the \$40,980,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Refunding Bonds (Shreveport Convention Center Hotel Project) Series 2008. The bonds were placed with Regions Capital Advantage, Inc. for a period of five years through May 30, 2019 and shall bear interest at a variable rate of 65.1% of one-month LIBOR plus 0.92%. The bonds were remarketed without credit enhancement or rating. In the event the bonds are not remarketed at the end of the holding period, the interest rate will increase to 12%.

Restricted assets of the Convention Center Hotel Fund primarily represent amounts required to be maintained in accordance with the trust indenture and loan agreement. A summary of restricted assets at December 31, 2016 follows:

<u>Fund</u>	
Bond Interest Sinking Fund	\$ 698,189
Miscellaneous Restricted Funds	764,169
	<hr/>
Total restricted assets	<u>\$ 1,462,358</u>

Shreveport Home Mortgage Authority Bonds

On February 1, 2004, the Authority issued \$4,360,000 in bonds, the 2004 Multi-Family Housing Revenue Refunding Bonds, to advance refund the \$4,360,000 1995 Multi-Family Issue. Bond costs of \$130,569 were paid by the Authority. At December 31, 2016, the principal outstanding on the 2004 bonds was \$3,440,000. The Authority issued on August 1, 2003 \$7,500,000 in revenue refunding bonds, originally due April 1, 2037; the payments have been accelerated with the estimated maturities reflected below.

There are a number of limitations and restrictions contained in the various bond indentures. The Authority is in compliance with all significant limitations and restrictions.

The annual requirements to amortize all debt outstanding as of December 31, 2016 including interest requirements are as follows:

<u>Year Ending December 31,</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2017	\$ 386,678	\$ 160,373	\$ 226,305
2018	391,733	172,828	218,905
2019	386,573	175,403	211,170
2020	401,198	198,105	203,093
2021	395,178	200,938	194,240
2022-2024	4,824,061	4,069,592	754,469
Total	<u>\$ 6,785,421</u>	<u>\$ 4,977,239</u>	<u>\$ 1,808,182</u>

Arbitrage Rebate

In accordance with the Tax Reform Act of 1986 any interest earnings on borrowed funds since August 31, 1986 in excess of the interest costs are required to be rebated to the federal government. The City has determined that there was no material liability at December 31, 2016. Additional rebate calculations are scheduled to be performed in 2017.

IV. Other Information

A. Retirement Commitments - Defined Benefit Pension Plans and Other Postemployment Benefits

The City of Shreveport administers three defined benefit pension plans: the Firemen's Pension and Relief Fund (FPRF), the Policemen's Pension and Relief Fund (PPRF) and the Employees' Retirement System (ERS), a cost-sharing multiple employer plan. These plans do not issue stand-alone financial reports and are not included in the report of a public employee retirement system or another entity and are therefore included in this report as combining statements under the section entitled "Combining and Individual Fund Statements and Schedules". The City also provides medical, dental and life insurance coverage through a cost-sharing multiple-employer defined benefit plan. The City also participates in two state-administered cost-sharing multiple-employer defined benefit pension plans. They are the Municipal Police Employees Retirement Systems (MPERS) and the Firefighters' Retirement System (FRS).

Summary of Significant Accounting Policies – City Administered Plans

Basis of Accounting - The three City administered pension plans' financial statements are prepared using the accrual basis of accounting. Plan members' contributions are recognized in the period in which the contributions are due. The City's contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments – Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value. The cash surrender value of life insurance policies is recorded as other assets for the FPRF and PPRF. The policies are valued at their cash value as of the date of the financial statements. The policies provide assets to fund benefits of the plan. The pension investment policies are described in Note I.D.1. Cash, Cash Equivalents and Investments.

Concentration of Investments - The FPRF, PPRF and ERS had no investments in any one organization representing 5% or more of the fiduciary net position except for obligations of the federal government. There are no investments in loans to or leases with parties related to the pension plans

Membership - Each pension plan administered by the City consisted of the following participants at December 31, 2016:

	FPRF	PPRF	ERS
Retirees and beneficiaries receiving benefits	352	188	1,037
Active plan members:			
Vested	10	-	533
Nonvested	-	-	869
Total	362	188	2,439
Number of participating employers	1	1	3

Administrative costs of the ERS are financed through contributions from the employers, members and investment income. Administrative costs of the FPRF and PPRF are financed through contributions from the employer and investment income.

Plan Descriptions

The FPRF is a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan. The pension plan is closed to new members.

The PPRF is a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the state plan. The pension plan is closed to new members.

The ERS is a cost-sharing multiple-employer defined benefit pension plan that covers all full-time classified employees of the City other than policemen and firemen and is administered by the City.

Eligibility Requirements and Retirement Benefits

FPRF plan:

Until January 1, 1983, the Firemen’s Pension and Relief Fund (FPRF) provided the primary retirement benefits for two groups of employees. Firefighters hired before July 12, 1977, were covered under an “Old Plan”. Firefighters hired on or after July 12, 1977, were covered by a “New Plan”. Under the Old Plan, a firefighter was eligible to retire at any age with 20 years of service. Benefits are payable monthly for life equal to 50% of the fireman’s monthly salary, plus 3 1/3% for each year of service between 20 and 25 years, plus 1 2/3% for each year of service between 25 and 30 years. Under the New Plan, a firefighter is eligible to retire at age 50 with 20 years of service or age 55 with 12 years of service. Benefits are 2 1/2% of three-year average pay times years of service up to 10, plus 3% of each year of service over 10. The benefit cannot exceed 85% of final salary. The City guarantees that it will pay the benefits under the Old and New Plans until the member is eligible for a benefit from the Statewide Firefighters Retirement System. It also guarantees to pay the excess benefit of these plans over the Statewide Firefighters Retirement System.

Disability benefits are payable under the Old Plan on the basis of: (1) temporary total disability in the line of duty, (2) total disability in the line of duty, (3) occupational disability in the line of duty, or (4) total disability not in the line of duty. Disability benefits payable are (1) 66 2/3% of the monthly salary, payable for no more than one year; (2) 66 2/3% of the salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled is payable for the duration of the disability or until the member reaches eligibility for retirement on service basis, except the benefit will end as of the time when the member would have completed 30 years of service; (3) 50% of salary of active members holding the position corresponding to that held by the disabled, not to exceed 66 2/3% of first class hoseman’s salary, payable for duration if disability or until eligible for service retirement; and (4) 25% of salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled, plus an additional 2% of such salary for each year of service over 5 years, but not to exceed 50% of a first class hoseman’s salary payable for the duration of the disability. Under the New Plan, the disability benefit is (1) 60% of the fireman’s monthly salary or (2) 75% of the accrued benefit. The City guarantees it will pay any excess of the benefits of this plan over the Firefighters Retirement System.

Under the Old Plan, death benefits equal to 50% of a beginning fireman's salary are payable to a surviving spouse. The City guarantees that it will pay this benefit for each fireman holding a guarantee of benefits contract. Under the New Plan, there is not an automatic benefit provided. Death benefits are based on the option chosen by the member at retirement.

There was not a vesting provision under the Old Plan. Members were eligible for benefits only after serving the time requirement for normal retirement. Under the New Plan, members vest after twelve years of service and may receive a benefit at age 50 with twenty years of service or at age 55 with a minimum of twelve years of service. Benefits are established and may be amended by State statutes, R.S.11:3713 and 3714.

The guaranteed benefits are paid to a closed group of firefighters. A significant part of the guaranteed benefits are the temporary benefits payable until age 50. The value of these temporary benefits can fluctuate widely, since it directly depends upon how many people retire before age 50.

PPRF plan:

Until July 12, 1977, all police officers hired became participants in the Policemen's Pension and Relief Fund (PPRF) as a condition of employment. After July 12, 1977, all new policemen were placed directly into the State's Municipal Police Employees' Retirement System (MPERS). Currently only policemen who retire after January 1, 1983, and who meet the eligibility requirements for a retirement benefit from the local plan but not the state plan, are being paid from this fund. Under this plan, a policeman hired before 1969 can retire at any age with 20 years of service; policemen hired after 1968 can retire at any age with 25 years of service. Benefits are payable monthly at 66 2/3% of monthly salary, plus an additional 0.833% for each year of service over 20 served after July 12, 1977. An additional 1.66% is paid for each year of service over 25 if the employee was hired after 1968. The benefit cannot exceed 75% of the policeman's monthly salary. The City guarantees that it will pay the benefit under this plan until the member is eligible for the Municipal Police Employee's Retirement System. It guarantees to pay the excess benefits, if any, of this plan over the Municipal Police Employee's Retirement System for the life of the member.

Disability benefits are payable on the basis of: (1) temporary total disability in the line of duty; (2) total and permanent disability in the line of duty; and (3) occupational disability that is total and permanent and received in the line of duty which renders the member unable to function in his police duties. Benefits payable are: (1) 66 2/3% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Payments will be made for no more than one year or benefits will continue until member becomes eligible for service retirement; or (2) 50% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Benefits will continue until member becomes eligible for service retirement. The City guarantees that it will pay any excess of the benefits of this plan over the MPERS.

A death benefit is payable to a surviving spouse equal to 50% of a beginning policeman's salary. The City guarantees that it will pay this benefit for each policeman holding a guarantee-of-benefits only after serving the time requirement for normal retirement. Benefits are established and may be amended by State statutes, R.S.11:3433, 3434, 3436 and 3437.

The guaranteed benefits are paid to a closed group of policemen. A significant part of the guaranteed benefits are the temporary benefits payable until age 50.

ERS plan:

Non-City employees employed by the following organizations may become members in the Employees' Retirement System (ERS): Caddo Parish Library, Caddo-Shreveport Sales and Use Tax Commission and other non-City employees recommended by the Board of Trustees and approved by the City Council. Appointed officials of the City and the Mayor have the option to join by filing an application within 90 days after taking office. However, by joining the retirement system, they may not participate in the deferred compensation program for appointed employees.

Prior to October 1, 1999, to be eligible for regular retirement benefits, members must have 30 years of service regardless of age or be age 65 with 10 years of service, and if hired before January 1, 1979 be 55 years of age with 20 years of service. If hired on or after January 1, 1979, members must be 55 years of age with 25 years of service or age 60 with 20 years of service. As of October 1, 1999, eligibility for regular retirement has been extended to any member who has 20 years of service at age 55. The difference, before and after a hire of January 1, 1979, has been eliminated. Members become vested in the system after 15 years of creditable service. Benefit provisions are established and may be amended by City ordinance #2 of 1954, #163 of 1990 and #112 of 1991.

Benefits available to members hired before January 1, 1996, consist of an annuity, which is the actuarial equivalent of the employee's accumulated contributions; plus an annual pension, which together with the annuity, provides a total retirement allowance equal to 3% of average compensation times years of creditable service. Beginning January 1, 1996, the retirement allowance was increased to 3 1/3% of average compensation times years of creditable service for 1996 and future years of service. Effective January 1, 2015, the retirement allowance was reduced to 2.75% of average compensation times years of creditable service for 2015 and future years. An early retirement provision has been implemented for any member who has at least 10 years, prior to January 1, 2015, of service and is within 10 years of a member's normal retirement age. The benefit is reduced by 3% per year for each year within five years of the normal retirement date, by 5% for the next earlier year, and by 8% for each additional earlier year. The plan allows members who have met eligibility requirements to defer receipt of benefits for a period of two years with one percent interest.

Contributions

FPRF plan:

Only the employer makes contributions on a pay-as-you-go basis. The employer contribution obligations are established and may be amended by State statutes. Contributions are made from the General Fund. The City's contribution rate of annual covered payroll is not applicable. There are no active employees.

Management of the FPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Fire Chief.

For the year ended December 31, 2016, the annual money-weighted rate of returns on pensions plan investments, net of pensions plan investment expense, was 5.08%. External cash flows are determined on a monthly basis and are assumed to occur at the beginning of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow each month. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

PPRF plan:

Only the employer makes contributions. The employer contribution obligations are established and may be amended by State statutes. The funding approach is to amortize all benefits over 25 years. However, the contribution cannot be less than the expected benefit payments for the year. Contributions are made from the General Fund. The City's contribution rate of covered payroll is not applicable. There are no active employees.

Management of the PPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Police Chief.

For the year ended December 31, 2016, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 5.75%. External cash flows are determined on a monthly basis and are assumed to occur at the beginning of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow each month. The money weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

ERS plan:

Prior to January 1, 2007, plan members were required by City ordinance to contribute 7% of compensation to the Plan. The City or other employers were required by the same ordinance to contribute 11.15% of compensation. Contribution amounts from plan members, the City and other employers may be amended by City ordinance. Effective January 1, 2007, the employees' contributions to the plan were increased to 9% from 7% and the employers' contributions were increased to 13.15% from 11.15%. Effective January 1, 2015, the employees' contribution to the plan was increased from 9% to 10% and the employer contribution increased from 13.15% to 16.5%. Contributions are made from the fund that the employee is paid from or from the organizations noted above. The contribution rate is currently 12.10% of annual covered payroll.

In February 2004, an ordinance was passed which changed the method of computation for cost-of-living increases. The new computation states that effective January 1 of each year, there will be a cost-of-living increase based on the Consumer Price Index (CPI) if certain conditions exist: 1) the CPI has increased a minimum of one percent 2) the funded percentage for the

retirement system for the prior year is not under 90 percent 3) the retirement systems overall rate of return on investments for the prior year was equal to or exceeded the actuarial interest rate for funding. The maximum increase is limited to five percent.

Management of the ERS is vested in the board which consists of seven members –two elected employees who are members of the plan, one elected retiree and one retiree alternate, the Mayor, the Chief Administrative Officer, the Finance Director and one Council Member.

For the year ended December 31, 2016, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 9.31%. The money weighted rate of return expenses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

FPRF plan:

At December 31, 2016, the City reported a liability of \$11,004,214 for its share of the Net Pension Liability. The Net Pension Liability was measured as of December 31, 2016 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. The City’s proportion of the Net Pension Liability is 100%. For the year ended December 31, 2016, the City recognized pension expense of \$509,265.

The total pension liability was determined by an actuarial valuation as of the valuation date, calculated on the discount rate and actuarial assumptions below, and was then projected forward to the measurement date. There have been no significant changes between the valuation date and the fiscal year end.

The following table presents the FPRF plan changes in net pension liability measured as of the year ended December 31, 2016.

	<u>FPRF</u>
Total pension liability	
Service cost	\$ 2,788
Interest	1,849,607
Changes of benefit terms	-
Differences between expected and actual experience	(628,336)
Changes of assumptions	-
Benefit payments, including refunds of member contributions	<u>(1,392,339)</u>
Net change in total pension liability	(168,280)
Total pension liability - beginning	<u>27,732,414</u>
Total pension liability - ending (a)	<u><u>\$ 27,564,134</u></u>
Plan fiduciary net position	
Contributions - employer	\$ 1,045,758
Contributions - member	-
Net investment income	808,462
Benefit payments, including refunds of member contributions	(1,392,339)
Administrative expense	(19,846)
Other	<u>-</u>
Net change in plan fiduciary net position	442,035
Plan fiduciary net position - beginning	<u>16,117,885</u>
Plan fiduciary net position - ending (b)	<u><u>\$ 16,559,920</u></u>
Net pension liability - ending (a) - (b)	<u><u>\$ 11,004,214</u></u>
Plan fiduciary net position as a percentage of the total pension liability	60.08%
Covered-employee payroll	\$ 862,288

Net pension liability as a percentage of
covered-employee payroll

1276.16%

At December 31, 2016, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Deferred Outflows of Resources		
Change in Investment Earnings	Changes of assumptions	Total Deferred Outflows of Resources
\$ 1,204,452	\$ -	\$ 1,204,452
\$ 1,204,452	\$ -	\$ 1,204,452

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:	
2017	\$ 381,004
2018	381,004
2019	381,006
2020	61,438
Total	<u>\$ 1,204,452</u>

PPRF plan:

At December 31, 2016, the City reported a liability of \$2,049,399 for its share of the Net Pension Liability. The Net Pension Liability was measured as of December 31, 2016 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date. For the year ended December 31, 2016, the City recognized pension expense of (\$195,307).

The total pension liability was determined by an actuarial valuation as of the valuation date, calculated on the discount rate and actuarial assumptions below, and was then projected forward to the measurement date. There have been no significant changes between the valuation date and the fiscal year end.

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The following table presents the PPRF plan changes in net pension liability measured as of the year ended December 31, 2016.

	<u>PPRF</u>
Total pension liability	
Service cost	\$ -
Interest	1,366,827
Changes of benefit terms	-
Differences between expected and actual experience	(630,522)
Changes of assumptions	-
Benefit payments, including refunds of member contributions	<u>(1,217,638)</u>
Net change in total pension liability	(481,333)
Total pension liability - beginning	<u>20,755,149</u>
Total pension liability - ending (a)	<u><u>\$ 20,273,816</u></u>
Plan fiduciary net position	
Contributions - employer	\$ 1,034,990
Contributions - member	-
Net investment income	995,992
Benefit payments, including refunds of member contributions	(1,217,638)
Administrative expense	(19,847)
Other	-
Net change in plan fiduciary net position	<u>793,497</u>
Plan fiduciary net position - beginning	<u>17,430,920</u>
Plan fiduciary net position - ending (b)	<u><u>\$ 18,224,417</u></u>
Net pension liability - ending (a) - (b)	<u><u>\$ 2,049,399</u></u>
Plan fiduciary net position as a percentage of the total pension liability	89.89%
Covered-employee payroll	\$ -
Net pension liability as a percentage of covered-employee payroll	0.00%

At December 31, 2016, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<u>Deferred Outflows of Resources</u>		
<u>Change in Investment Earnings</u>	<u>Changes of assumptions</u>	<u>Total Deferred Outflows of Resources</u>
\$ 828,654	\$ -	\$ 828,654
<u>\$ 828,654</u>	<u>\$ -</u>	<u>\$ 828,654</u>

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

	Year ended December 31:	
2017	\$	261,738
2018		261,738
2019		261,737
2020		43,441
Total	\$	828,654

ERS plan:

At December 31, 2016, the City reported a total net pension liability of \$219,050,346. This amount is allocated according to each fund or entity's proportionate share based on contributions which is shown in the tables below. The Net Pension Liability was measured as of December 31, 2016 and the total pension liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of that date.

The total pension liability was determined by an actuarial valuation as of the valuation date, calculated on the discount rate and actuarial assumptions below, and was then projected forward to the measurement date. There have been no significant changes between the valuation date and the fiscal year end.

The following table presents the ERS plan changes in net pension liability measured as of the year ended December 31, 2016.

The information provided below was provided by the actuary report and will not reconcile directly to the fiduciary statement due to adjustments to the funds after information was provided to the actuary.

	ERS (2)
Total pension liability	
Service cost	\$ 6,706,830
Interest	27,394,227
Changes of benefit terms	-
Differences between expected and actual experience	(1,597,021)
Changes of assumptions	-
Benefit payments, including refunds of member contributions	(27,332,589)
Net change in total pension liability	5,171,447
Total pension liability - beginning	400,388,961
Total pension liability - ending (a)	\$ 405,560,408
Plan fiduciary net position	
Contributions - employer	\$ 9,006,403
Contributions - member	4,951,230
Net investment income	16,413,839
Benefit payments, including refunds of member contributions	(27,332,589)
Administrative expense	(61,796)
Other	-
Net change in plan fiduciary net position	2,977,087
Plan fiduciary net position - beginning	183,532,975
Plan fiduciary net position - ending (b)	\$ 186,510,062

Net pension liability - ending (a) - (b)	<u>\$ 219,050,346</u>
Plan fiduciary net position as a percentage of the total pension liability	45.99%
Covered-employee payroll	\$ 43,752,144
Net pension liability as a percentage of covered-employee payroll	500.66%

For the year ended December 31, 2016, net pension liability of \$219,050,346 and pension expense of \$18,200,360 were allocated as follows:

	<u>Proportionate Share %</u>	<u>Net Pension Liability</u>	<u>Pension Expense</u>
Primary Government			
Governmental activities	60.52%	\$ 132,575,065	\$ 11,015,339
Business-type activities	25.93%	56,807,024	4,719,957
Total primary government	<u>86.46%</u>	<u>189,382,090</u>	<u>15,735,297</u>
Component Units			
Shreve Memorial Library	10.79%	23,640,441	1,964,227
City Marshal	2.75%	6,027,816	500,837
Total component units	<u>13.54%</u>	<u>29,668,256</u>	<u>2,465,063</u>
Total	<u>100.00%</u>	<u>\$ 219,050,346</u>	<u>\$ 18,200,360</u>

At December 31, 2016 the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>			<u>Deferred Inflows of Resources</u>
	<u>Change in Investment Earnings</u>	<u>Changes of assumptions</u>	<u>Total Deferred Outflows of Resources</u>	<u>Change in experience</u>
Primary Government				
Governmental activities	\$ 2,747,022	\$ 857,082	\$ 3,604,104	\$ (1,466,245)
Business-type activities	1,177,070	367,251	1,544,321	(628,270)
Total primary government	<u>3,924,092</u>	<u>1,224,333</u>	<u>5,148,425</u>	<u>(2,094,515)</u>
Component Units				
Shreve Memorial Library	489,842	152,833	642,674	(261,457)
City Marshal	124,899	38,969	163,868	(66,666)
Total component units	<u>614,741</u>	<u>191,802</u>	<u>806,543</u>	<u>(328,123)</u>
Total	<u>\$ 4,538,833</u>	<u>\$ 1,416,135</u>	<u>\$ 5,954,968</u>	<u>\$ (2,422,638)</u>

There were no deferred outflows of resources related to pensions resulting from the City's contributions subsequent to the measurement date. Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31:

2017	\$ 1,373,713
2018	1,328,037
2019	1,636,351
2020	<u>(805,771)</u>
Total	<u><u>\$ 3,532,330</u></u>

These amounts were allocated as follows:

Yearended December 31,	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>Total</u>
Primary Government					
Governmental activities	\$ 831,407	\$ 803,763	\$ 990,363	\$ (487,674)	\$ 2,137,860
Business-type activities	<u>356,249</u>	<u>344,404</u>	<u>424,360</u>	<u>(208,963)</u>	<u>916,050</u>
Total primary government	1,187,657	1,148,167	1,414,723	(696,637)	3,053,910
Component Units					
Shreve Memorial Library	148,254	143,325	176,599	(86,961)	381,218
City Marshal	<u>37,802</u>	<u>36,545</u>	<u>45,029</u>	<u>(22,173)</u>	<u>97,202</u>
Total component units	186,056	179,870	221,628	(109,134)	478,420
Total	<u>\$ 1,373,713</u>	<u>\$ 1,328,037</u>	<u>\$ 1,636,351</u>	<u>\$ (805,771)</u>	<u>\$ 3,532,330</u>

Actuarial Assumptions:

A summary of the FPRF, PPRF, and ERS actuarial methods and assumptions used in determining the total pension liability as of December 31, 2016, are as follows:

Valuation Date	January 1, 2017
Measurement Date	December 31, 2016
Actuarial Cost Method	Entry Age Normal
Investment Rate of Return	7.00% (Net of investment expense)
Inflation	2.50%
Projected salary increases	5.00%
Cost of Living adjustments	3.50%
Mortality rates	Non-annuitants: RP-2000 "Employee's" table projected to 2031 using Scale AA; Annuitants: RP-2000 Healthy Annuitants" projected to 2023 using Scale AA

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The best-estimate range for the long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. The capital market assumptions as of December 31, 2016, are summarized in the following table:

Asset Class	Index	Target Allocation	Long-Term Expected Arithmetic Real Rate of Return	Long-Term Expected Geometric Real Rate of Return
Cash	BAML 3-Mon Tbill	0.00%	0.32%	0.31%
Core Fixed Income	Barclays Aggregate	40.00%	1.37%	1.26%
Core Bonds	Barclays Gvt/Credit	0.00%	1.51%	1.37%
Short-Term Bonds	Barclays 1-3 Yr Gvt/Credit	0.00%	1.11%	1.07%
Intermediate-Term Bonds	Barclays IT Gvt/Credit	0.00%	1.41%	1.32%
Long-Term Bonds	Barclays LT Gvt/Credit	0.00%	2.24%	1.78%
Mortgages	Barclays MBS	0.00%	0.98%	0.91%
High Yield Bonds	BAML High Yield	0.00%	4.64%	4.12%
Non-US Fixed Income	JPM GBI Global xUS	0.00%	-0.29%	-0.82%
Inflation-Indexed Bonds	Barclays US TIPs	0.00%	1.02%	0.90%
Broad US Equities	Russell 3000	60.00%	5.06%	3.81%
Large Cap US Equities	S&P 500	0.00%	4.78%	3.62%
Mid Cap US Equities	Russell Mid Caps	0.00%	5.30%	3.76%
Small Cap US Equities	Russell 2000	0.00%	5.99%	4.10%
Developed Foreign Equities	MSCI EAFE	0.00%	5.99%	4.40%
Emerging Market Equities	MSCI Emerging Markets	0.00%	8.26%	5.08%
Private Equity	Cambridge Associates	0.00%	8.83%	5.08%
Hedge Funds Diversified	HFRI FOF Diversified	0.00%	1.96%	1.66%
Real Estate (Property)	NCREIF Property	0.00%	3.83%	3.13%
Real Estate (REITS)	FTSE NAREIT Equity REIT	0.00%	5.01%	3.27%
Commodities	DJ UBS	0.00%	3.02%	1.42%
Long Credit Bonds	Barclays Long Credit	0.00%	3.10%	2.65%
Assumed Inflation - Mean			2.30%	2.30%
Assumed Inflation - Standard Deviation			1.85%	1.85%
Portfolio Real Mean Return			3.58%	3.09%
Portfolio Nominal Mean Return			5.90%	5.46%
Portfolio Standard Deviation				9.95%
Long-Term Expected Rate of Return (per City of Shreveport)			7.00%	7.00%

Sensitivity of the net pension liability to changes in the discount rate:

The following presents the FPRS, PPRS, and ERS net pension liability calculated using the discount rate of 7%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

Net pension liability	Current Discount Rate		
	1% Increase 6.00%	7.00%	1% Decrease 8.00%
FPRS	\$ 14,847,538	\$ 11,004,214	\$ 7,829,251
PPRS	4,262,740	2,049,399	159,614
ERS	269,339,038	219,050,346	177,455,485

Payables to the FPRF, PPRF, and ERS Pension Plans – At December 31, 2016, the City recorded no payables to the pension plans for employee and employer legally required contributions.

The financial statements for individual pension plans are as follows:

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
DECEMBER 31, 2016

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ASSETS				
Cash and cash equivalents	\$ 80,442	\$ 617,364	\$ 105,286	\$ 803,092
Receivables:				
Interest and dividends receivable	30,409	31,419	-	61,828
Accounts receivable	-	3,765	57,343	61,108
Prepaid items	243,185	188,841	-	432,026
Investments, at fair value:				
U.S. government obligations	1,899,627	1,773,846	28,195,060	31,868,533
Investment pool	-	-	-	-
Mutual funds	5,234,263	5,579,804	177,187,264	188,001,331
Domestic corporate bonds	1,910,465	2,399,924	-	4,310,389
Domestic equities	2,766,744	3,216,974	-	5,983,718
International equities	1,657,177	1,894,807	-	3,551,984
Total investments	<u>13,468,276</u>	<u>14,865,355</u>	<u>205,382,324</u>	<u>233,715,955</u>
Other assets:				
Cash surrender value of life insurance policies	3,145,772	2,517,673	-	5,663,445
Total assets	<u>16,968,084</u>	<u>18,224,417</u>	<u>205,544,953</u>	<u>240,737,454</u>
LIABILITIES				
Due to other funds	408,164	-	17,063,867	17,472,031
Accrued liabilities	-	-	-	-
Employees' deposits held in escrow	-	-	2,151,825	2,151,825
Total liabilities	<u>408,164</u>	<u>-</u>	<u>19,215,692</u>	<u>19,623,856</u>
NET POSITION				
Net position restricted for pensions	<u>\$ 16,559,920</u>	<u>\$ 18,224,417</u>	<u>\$ 186,329,261</u>	<u>\$ 221,113,598</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ADDITIONS				
Contributions:				
Employer	\$ 1,045,758	\$ 1,034,990	\$ 9,006,403	\$ 11,087,151
Plan members	-	-	4,951,230	4,951,230
Total contributions	<u>1,045,758</u>	<u>1,034,990</u>	<u>13,957,633</u>	<u>16,038,381</u>
Investment earnings:				
Net appreciation in fair value of investments	777,632	870,913	17,624,707	19,273,252
Interest	56,050	56,442	-	112,492
Dividends	185,170	203,041	-	388,211
Total investment earnings	<u>1,018,852</u>	<u>1,130,396</u>	<u>17,624,707</u>	<u>19,773,955</u>
Less investment expense	<u>41,790</u>	<u>44,826</u>	<u>1,211,300</u>	<u>1,297,916</u>
Net investment earnings	<u>977,062</u>	<u>1,085,570</u>	<u>16,413,407</u>	<u>18,476,039</u>
Life insurance proceeds	440,000	440,000		880,000
Miscellaneous	292	414	432	1,138
Total additions	<u>2,463,112</u>	<u>2,560,974</u>	<u>30,371,472</u>	<u>35,395,558</u>
DEDUCTIONS				
Benefits	1,392,339	1,217,638	25,877,225	28,487,202
Refund of member contribution	-	-	1,631,527	1,631,527
Administrative expenses	19,846	19,847	66,434	106,127
Life insurance premiums	608,893	536,421	-	1,145,314
Total deductions	<u>2,021,078</u>	<u>1,773,906</u>	<u>27,575,186</u>	<u>31,370,170</u>
Change in net position	442,034	787,068	2,796,286	4,025,388
Net position restricted for pensions				
Beginning of year	16,117,886	17,437,349	183,532,975	217,088,210
End of year	<u>\$ 16,559,920</u>	<u>\$ 18,224,417</u>	<u>\$ 186,329,261</u>	<u>\$ 221,113,598</u>

The accompanying notes are an integral part of the financial statements.

State Administered Cost-Sharing Multiple-Employer Defined Benefit Pension Plans

Municipal Police Employees' Retirement Systems (MPERS)

Plan Description - The City contributes to Municipal Police Employees' Retirement Systems (MPERS), a cost sharing multiple-employer defined benefit pension plan established by Act 189 of 1973 to provide retirement, disability and survivor benefits to municipal police officers in Louisiana, administered by the MPERS Board of Trustees. MPERS covers any full-time public safety officer employed by a participating municipality of the State of Louisiana and engaged in law enforcement, empowered to make arrests, providing said officer does not have to pay social security. The paragraph above describes the transfer of public safety officers from Policemen's Pension and Relief Fund (PPRF) to MPERS, effective July 12, 1977. All new public safety officers hired by the City after July 12, 1977, are required to join MPERS as a condition of employment. MPERS benefits are established by state statutes and may be amended at the discretion of the State Legislature. MPERS issues a publicly available financial report that includes financial information and required supplementary information. That report may be obtained by writing to the Board of Trustees of the Municipal Police Employees' Retirement System, 7722 Office Park Blvd., Suite 200, Baton Rouge, Louisiana 70809-7601 or downloading from www.lampers.org.

The fiduciary net position is a significant component of the MPERS's collective net pension liability. The MPERS's plan fiduciary net position was determined using the accrual basis of accounting which was the same basis used by the pension plan. MPERS's assets, liabilities, revenues and expenses were recorded with the use of estimates and assumptions in conformity with accounting principles generally accepted in the United States of America. Such estimates primarily related to unsettled transactions and events as of the date of the financial statements and estimates over the determination of the fair market value of MPERS's investments. Accordingly, actual results may differ from estimated amounts.

Eligibility Requirements and Retirement Benefits – Members of MPERS prior to January 1, 2013, are eligible for regular retirement after he has been a member of the System and has 25 years of creditable service at any age or has 20 years of creditable service and is age 50 or has 12 years creditable service and is age 55. A member is eligible for early after he has been a member of the System for 20 years of creditable service at any age with an actuarially reduced benefit. Benefit provisions are authorized within Act 189 of 1973 and amended by LRS 11:2211-11:2233. Benefit rates are three and one-third percent of average monthly earnings during the highest 36 consecutive months of creditable service not to exceed 100% of final salary. Retirement benefits are payable monthly to the retiree, and upon the death of the retiree, under certain condition outlined in the statutes, an amount is payable to the surviving spouses and minor children.

Members of MPERS hired on or after January 1, 2013, are eligible for regular retirement, disability and survivor benefits are based on Hazardous Duty and Non Hazardous Duty sub plans. Under the Hazardous Duty sub plan, a member is eligible for regular retirement after he has been a member of the System and has 25 years of creditable service at any age or has 12 years of creditable service at age 55. Under the Non Hazardous Duty sub plan, a member is eligible for regular retirement after he has been a member of the System and has 30 years of creditable service at any age, 25 years of creditable service at age 55, or 10 years of creditable service 60. Under both sub plans, a member is eligible for early retirement after he has been a member of the System for 20 years of creditable service at any age, with an actuarially reduced benefit from age 55. Under the Hazardous and Non Hazardous Duty sub plans, the benefit rates are three percent and two and a half percent, respectively of average final compensation (average monthly earnings during the highest 60 consecutive months or joined months if service was interrupted) per number of years of creditable service not to exceed 100% of final salary. Retirement benefits are payable monthly to the retiree, and upon the death of the retiree, under certain condition outlined in the statutes, an amount is payable to the surviving spouses and minor children. If a deceased member had less than ten years of service, beneficiary will receive a refund of employee contributions only.

The Board of Trustees is authorized to provide annual cost of living adjustments computed on the amount of the current benefit, not to exceed 3% in any given year.

Contributions - Contributions for all members and employers are established by state statute and may be amended by state statute when necessary. MPERS employee members hired prior to January 1, 2013, contributed 10.0% of earned compensation of the year ended December 31, 2016. For the same members, employer contributions were 29.5% from January through June, and 31.75% for July through December 2016. All employees hired on or after January 1, 2013, become members of either the Hazardous Duty Sub-plan, or the Nonhazardous Duty Sub-plan. Employee and employer contribution rates for the Hazardous Duty Sub-plan are the same as for those hired prior to January 1, 2013. For employees belonging to the Nonhazardous Duty Sub-plan, the contribution rate was 8.0%, and the employer rate was 31.5% from January through June and 10% for July through December 2016. Earned compensation in the MPERS system excludes certain overtime, but includes state supplemental pay. The City's contribution to MPERS for the year ended December 31, 2016, was \$9,102,573. Non-employer

contributions are recognized as revenue during the year ended June 30, 2016, and were excluded from pension expense. Non-employer contributions received by the System for the City during the plan year ended June 30, 2016, were \$1,946,627.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – Net pension liability at December 31, 2016, is comprised of the City’s proportional share of the net pension liability relating to MPERS. The total pension liability, used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2016. The City’s proportion of the net pension liability for MPERS was based on the City’s required contributions in proportion to total required contributions for all participating employers, actuarially determined. As of the most recent measurement date, the City’s proportion for MPERS and the change in proportion from the prior measurement date are as follows:

Proportion (amount) of net pension liability	\$ 98,066,748
Proportion (%) of net pension liability	10.462889%
Increase/(decrease) from prior measurement date	-0.447111%
Total Pension Liability	\$ 288,790,398
Plan Fiduciary Net Position	190,723,651
Total Collective Net Pension Liability	<u>\$ 98,066,748</u>

For the year ended December 31, 2016, the City recognized pension expense of \$12,188,086. At December 31, 2016, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Deferred Outflows of Resources				Deferred Inflows of Resources				
Change in Investment Earnings	Changes of assumptions	Change in Prop. And Difference in Contributions	Employer Contributions	Total Deferred Outflows of Resources	Change in experience	Changes of assumptions	Change in Prop. And Difference in Contributions	Total Deferred Inflows of Resources
\$ 15,089,877	\$ 4,768,060	\$ 2,914,319	\$ 4,782,918	\$ 27,555,174	\$ (1,559,994)	\$ (5,904)	\$ (15,872,139)	\$ (17,438,037)
<u>\$ 15,089,877</u>	<u>\$ 4,768,060</u>	<u>\$ 2,914,319</u>	<u>\$ 4,782,918</u>	<u>\$ 27,555,174</u>	<u>\$ (1,559,994)</u>	<u>\$ (5,904)</u>	<u>\$ (15,872,139)</u>	<u>\$ (17,438,037)</u>

City contributions subsequent to the measurement date of \$4,782,918 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended December 31, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31,	Amount
2017	\$ (3,024,428)
2018	1,523,880
2019	3,001,887
2020	3,832,880
Total	<u>\$ 5,334,219</u>

Actuarial Methods and Assumptions - The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees’ past periods of service, less the amount of the pension plan’s fiduciary net position.

The actuarial assumptions used in the June 30, 2016 valuation were based on the assumptions used in the June 30, 2016 actuarial funding valuation, and were based on the results of an actuarial experience study for the period July 1, 2009 - June 20, 2014. In cases where benefit structures were changed after the study period, assumptions were based on estimates of future

experience.

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2016 are as follows:

Valuation Date	6/30/2016
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	2016 - 4 years 2015 - 4 years 2014 - 4 years
Investment Rate of Return	7.50% per annum
Inflation Rate	2.875% per annum
Salary Increases	Vary from 9.75% in the first two years of service to 4.25% after 23 years
Cost of Living Adjustments	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost-of-living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.
Mortality	RP-2000 Combined Healthy with Blue Collar Adjustment Sex Distinct Tables projected to 2029 by Scale AA (set back 1 year for females) for healthy annuitants and beneficiaries. RP-2000 Disabled Lives Table set back 5 years for males and set back 3 years for females for disabled annuitants. RP-2000 Employee Table set back 4 years for males and 3 years for females for active members.

The best estimates of the arithmetic nominal rates of return for each major asset class included in the System's target allocation as of June 30, 2016 are summarized in the following table:

Asset Class	Target Allocation	Rates of Return
		Long Term Expected Portfolio Real Rate of
Fixed Income	53%	3.69%
Equity	21%	0.49%
Alternatives	20%	1.11%
Other	6%	0.21%
System total	100%	5.50%
Inflation		2.75%
Expected Nominal Return		8.25%

The discount rate used to measure the total pension liability was 7.5%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity to Changes in Discount Rate - The following presents the net pension liability the City calculated using the discount rate of 7.5%, as well as what the City's net pension liability would be if it were calculated using a discount rate that is one percentage point lower 6.5% or one percentage point higher 8.5% than the current rate as of December 31, 2016.

	<u>1 % Decrease</u>	<u>Current Discount Rate</u>	<u>1 % Increase</u>
	6.50%	7.50%	8.50%
Net pension liability	\$ 130,731,410	\$ 98,066,748	\$ 2,088,070

Payables to the Pension Plan – At December 31, 2016, the City recorded a payable to the pension plan for employee and employer legally required contributions of \$96,524.

Firefighters’ Retirement System (FRS)

The measurement date for the net pension liability was June 30, 2016 and is included in the City’s financial statements for the year ended December 31, 2016. Detailed information about the plan’s stand-alone report can be attained at <http://ffret.com>.

The fiduciary net position is a significant component of the FRS’s collective net pension liability. The FRS’s plan fiduciary net position was determined using the accrual basis of accounting which was the same basis used by the pension plan. FRS’s assets, liabilities, revenues and expenses were recorded with the use of estimates and assumptions in conformity with accounting principles generally accepted in the United States of America. Such estimates primarily related to unsettled transactions and events as of the date of the financial statements and estimates over the determination of the fair market value of FRS’s investments. Accordingly, actual results may differ from estimated amounts.

Plan Description - The Firefighters’ Retirement System is the administrator of a cost-sharing multiple-employer plan. Membership in the System is a condition of employment for any full-time firefighters who earn at least \$375 per month and are employed by any municipality, parish, or fire protection district of the State of Louisiana in addition to employees of the Firefighters’ Retirement System. The System provides retirement benefits for their members. The projections of benefit payments in the calculation of the total pension liability includes all benefits to be provided to current active and inactive employees through the System in accordance with benefit terms and any additional legal agreements to provide benefits that are in force at the measurement date.

Benefit provisions are authorized within Act 434 of 1979 and amended by LRS 11:2251-11:2272. The following is a brief description of the plan and its benefits and is provided for general information purposes only. Participants should refer to the appropriate statutes for more complete information.

Any person who becomes an employee as defined in RS 11:2252 on and after January 1, 1980, shall become a member as a condition of employment.

No person who has attained age fifty or over shall become a member of the System, unless the person becomes a member by reason of a merger or unless the System received an application for membership before the applicant attained the age of fifty. No person who has not attained the age of eighteen years shall become a member of the System.

Any person who has retired from service under any retirement system or pension fund maintained basically for public officers and employees of the state, its agencies or political subdivisions, and who is receiving retirement benefits therefrom may become a member of this System, provided the person meets all other requirements for membership. Service credit from the retirement system or pension plan from which the member is retired shall not be used for reciprocal recognition of service with this System, or for any other purpose in order to attain eligibility or increase the amount of service credit in this System.

Eligibility Requirements and Retirement Benefits - Members of the FRS are eligible to retire at the age of 50 with at least 20 years of service, at the age of 55 with at least 12 years of service, or at any age with at least 25 years of service. Members are entitle to a retirement benefit, payable monthly for life, equal to three and one-third percent (3.33%) of the member’s final compensation (employee’s average salary over the 36 consecutive or joined months that produce the highest average) multiplied by the member’s years of creditable service.

In 1999, the State Legislature authorized FRS to establish an Initial Benefit Option Plan program. This is available to MPERS members who are eligible for regular retirement but have not participated in DROP. This program provides both a one-time single sum payment of up to 36 months of the regular monthly retirement benefit, plus a reduced retirement benefit for life.

Deferred Retirement Options - A member of FRS may elect to participate in the deferred retirement option plan (DROP) for up to 36 months, after completing 20 years of creditable service and age 50 or 25 years at any age. Upon commencement of participation in the deferred retirement option plan, employer and employee contributions to the System cease. The monthly retirement benefit that would have been payable is paid into the deferred retirement option plan account. Upon termination of employment, a participant in the program shall receive, at his option, a lump-sum payment from the account or an annuity based on the deferred retirement option plan account balance in addition to his regular monthly benefit. If employment is not terminated at the end of the 36 months, the participant resumes regular contributions to the System. No payments may be made from the deferred retirement option plan account until the participant retires.

Survivor's Benefit - Survivor benefits for FRS are payable to survivors of a deceased member who dies and is not eligible for retirement as follows. If any member is killed in the line of duty and leaves a surviving eligible spouse, the spouse is entitled to an annual benefit equal to two-thirds of the deceased member's final compensation. If any member dies from a cause not in the line of duty, the surviving spouse is entitled to an annual benefit equal to 3% of the deceased member's average final compensation multiplied by his total years of creditable service; however, in no event is the annual benefit less than 40% nor more than 60% of the deceased member's average final compensation. Children of the deceased member who are under the age of eighteen years are entitled to the greater of \$200 per month or 10% of average final compensation (not to exceed 100% of average final compensation) until reaching the age of eighteen or until the age of twenty-two if enrolled full-time in an institution of higher learning, unless the surviving child is physically handicapped or mentally retarded in which case the benefit is payable regardless of age. If a member who is eligible to retire dies before retiring, the designated beneficiary will be paid under the 2nd option above, survivor benefit equal to member's benefit.

The present value of future FRS retirement benefits are based on benefits currently being paid by the System and include previously granted cost of living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees as they were deemed not to be substantively automatic.

Contributions - Employer contributions are actuarially determined each year. For the year ended June 30, 2016, employer and employee contributions for members were as follows:

<u>Contributor</u>	<u>Above Poverty Line</u>	<u>Below Poverty Line</u>
Employer	29%	27.25%
Employee	10%	8%

The system also receives insurance premium tax monies as additional employer contributions. The tax is considered support from a non-contributing entity and appropriated by the legislature each year based on an actuarial study. Non-employer contributions are recognized as revenue during the year ended June 30, 2016, and were excluded from pension expense. Non-employer contributions received by the System for the City during the plan year ended June 30, 2016, were \$3,391,365.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – Net pension liability at December 31, 2016, is comprised of the City's proportional share of the net pension liability relating to FRS. The total pension liability, used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2016. The City's proportion of the net pension liability for FRS was based on the City's required contributions in proportion to total required contributions for all participating employers, actuarially determined. As of the most recent measurement date, the City's proportion for FRS and the change in proportion from the prior measurement date are as follows:

Proportion (amount) of net pension liability	\$89,353,995
Proportion (%) of net pension liability	13.660802%
Increase/(decrease) from prior measurement date	-0.592773%

The net pension liability was measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service, less the amount of the pension plan's fiduciary net position.

The components of the net pension liability of the City as of December 31, 2016 is as follows:

Total Pension Liability	\$ 280,590,498.56
Plan Fiduciary Net Position	191,236,503.29
Total Collective Net Pension Liability	<u>\$ 89,353,995</u>

For the year ended December 31, 2016, the City recognized pension expense of \$13,036,310. At December 31, 2016, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Deferred Outflows of Resources					Deferred Inflows of Resources			
Change in Investment Earnings	Changes of assumptions	Change in Prop. And Difference in Contributions	Employer Contributions	Total Deferred Outflows of Resources	Change in experience	Changes of assumptions	Change in Prop. And Difference in Contributions	Total Deferred Inflows of Resources
\$ 21,474,780	\$ 770,060	\$ 410,158	\$ 3,914,664	\$ 26,569,662	\$ (3,536,980)	\$ (24,899)	\$ (7,772,737)	\$ (11,334,616)
<u>\$ 21,474,780</u>	<u>\$ 770,060</u>	<u>\$ 410,158</u>	<u>\$ 3,914,664</u>	<u>\$ 26,569,662</u>	<u>\$ (3,536,980)</u>	<u>\$ (24,899)</u>	<u>\$ (7,772,737)</u>	<u>\$ (11,334,616)</u>

City contributions subsequent to the measurement date of \$3,914,664 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended December 31, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31,	Amount
2017	\$ 2,642,055
2018	3,462,371
2019	4,811,253
2020	2,083,131
2021	(1,126,552)
2022	(551,876)
Total	<u>\$ 11,320,382</u>

Actuarial Methods and Assumptions - The actuarial assumptions used in the June 30, 2016, valuation were based on the assumptions used in the June 30, 2016, actuarial funding valuation, and were based on the results of an actuarial experience study for the period July 1, 2009 - June 20, 2014. In cases where benefit structures were changed after the study period, assumptions were based on estimates of future experience.

A summary of the actuarial methods and assumptions used in determining the total pension liability as of June 30, 2016, are as follows:

Valuation Date	6/30/2016
Actuarial Cost Method	Entry Age Normal Cost
Expected Remaining Service Lives	2016 - 7 years 2015 - 7 years 2014 - 7 years
Investment Rate of Return	7.50% per annum
Inflation Rate	2.875% per annum
Salary Increases	Vary from 15.0% in the first two years of service to 4.75% after 25 years
Cost of Living Adjustments	Only those previously granted
Mortality Rates	The mortality rate assumption used was set based upon an experience study performed on plan data for the period July 1, 2009 through June 30, 2014. The data was then assigned credibility weighting and combined with a standard table to produce current levels of mortality. This mortality was then projected forward to a period equivalent to the estimated duration of the System's liabilities. Annuity values calculated based on this mortality were compared to those produced by using a set-back of standard tables. The result of the procedure indicated that the tables used would produce liability values approximating the appropriate generational mortality tables.

The estimated long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The long term expected nominal rate of return was 8.34% as of June 30, 2016. Best estimates of real rates of return for each major asset class included in FRS' target asset allocation as of June 30, 2016 are summarized in the following table:

Asset Class	Long-Term Target Asset Allocaton	Rates of Return	
		Real	Nominal
Fixed Income	24%	1.85%	
Equity	58%	6.77%	
Alternatives	8%	6.67%	
Other	10%	4.30%	
System total	100%	19.59%	5.34%
Inflation			3.00%
Expected Arithmetic Nominal Return			8.34%

The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers will be made at the actuarially determined rates approved by PRSAC taking into consideration the recommendation of the System's actuary. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity to Changes in Discount Rate - The following presents the net pension liability of the participating employers calculated using the discount rate of 7.50%, as well as what the employers' net pension liability would be if it were calculated using a discount rate that is one percentage point lower 6.5% or one percentage point higher 8.5% than the current rate as of December 31, 2016.

	<u>1 % Decrease</u> <u>6.50%</u>	<u>Current</u> <u>Discount Rate</u> <u>7.50%</u>	<u>1 % Increase</u> <u>8.50%</u>
Net pension liability	\$ 109,131,488	\$ 89,353,995	\$ 49,859,598

Payables to the Pension Plan – At December 31, 2016, the City recorded no payables to the pension plan for employee and employer legally required contributions.

Other Postemployment Benefits (OPEB)

Plan Description - In addition to providing pension benefits, the City provides medical, dental and life insurance coverage through a cost-sharing multiple-employer defined benefit plan that can include non-City employees as described under the Employees' Retirement System for any retiree who receives a monthly retirement check from one of the City's retirement plans and their legal dependents. The benefits, employee contributions, and employer contributions are governed by the Health Care Board and can be amended annually. The plan is not accounted for as a trust fund. The plan does not issue a separate report. The activity of the plan is reported in the City's Employees Health Care Fund, an internal service fund.

Funding Policy - The City contributes 59% and retirees 41% of the required contribution rate as determined annually by the Health Care Board of the self-insured pay-as-you go plan.

Number of participants coded as eligible for post-retirement medical, dental and life insurance at December 31, 2016, consisted of:

	<u>Medical</u>	<u>Dental</u>	<u>Life Insurance</u>
Retirees and beneficiaries	1,796	1,487	1,110
Active Employees	2,031	2,446	2,060
Total	<u>3,827</u>	<u>3,933</u>	<u>3,170</u>
Number of participating employers			3

Annual OPEB costs and Net OPEB Obligation - The OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for 2016 and the preceding two years were as follows:

<u>Year</u> <u>Ended</u>	<u>Annual OPEB</u> <u>Cost</u>	<u>Employer</u> <u>Contributions</u>	<u>Percentage of</u> <u>Annual OPEB</u> <u>Cost</u> <u>Contributed</u>	<u>Net</u> <u>Obligation</u>
12/31/2014	\$ 35,461,115	\$ 10,897,487	30.73%	\$ 209,353,282
12/31/2015	37,476,810	9,856,573	26.30%	236,973,520
12/31/2016	37,097,089	10,719,413	28.90%	263,351,196

The net OPEB obligation as of December 31, 2016, was allocated based on participant count as follows:

	Primary Government			Shreve Memorial Library (Component Unit)
	Governmental Activities	Business- type Activities	Total Primary Government	
Annual required contribution (ARC)	\$ 31,895,685	\$ 6,354,665	\$ 38,250,349	\$ 2,104,626
Interest on net OPEB obligation	8,428,439	1,679,221	10,107,660	556,148
Adjustment to ARC	(11,003,401)	(2,192,238)	(13,195,638)	(726,056)
Change in allocated % applied to annual required contribution	(1,257,348)	2,098,297	840,949	(840,949)
Annual OPEB cost	28,063,375	7,939,945	36,003,320	1,093,769
Less: Contributions made	(8,472,388)	(1,687,977)	(10,160,365)	(559,048)
Increase in net OPEB obligation	19,590,987	6,251,968	25,842,955	534,721
Net OPEB obligation beginning of year	188,556,006	35,217,727	223,773,733	13,199,786
Net OPEB obligation end of year	\$ 208,146,993	\$41,469,695	\$249,616,688	\$ 13,734,507

The funded status of the plan as of December 31, 2016, the most recent actuarial valuation date, is as follows:

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	UAAL as a Percentage of Covered Payroll (3/5)
12/31/2016	-	\$ 430,118,753	\$ 430,118,753	0%	\$ 122,372,693	351.5%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Actuarial Methods and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2015, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included 4.5% investment rate of return (net of administrative expenses) and an annual healthcare cost trend rate of 7.0% for 2016 declining gradually to 4.0% by 2058. The actuarial value of assets was not determined as the City has not advance funded its obligation. The plan's unfunded actuarial accrued liability is being amortized as a level dollar open amortization. The remaining amortization period at December 31, 2016, was 29 years.

B. Transit System

The Shreveport Area Transit System (Transit System) is managed and operated for the City by a management company pursuant to an agreement which expires September 30, 2021. Based on terms of the agreement, management fees included in operating expenses were \$301,889. The City is required to reimburse the management company for the excess of expenses over revenues derived from the operation of the Transit System. Pursuant to an agreement between the City of Shreveport and the City of Bossier City, Bossier City will pay the Transit System for the excess of expenses incurred over revenues derived from operations of transit services in Bossier City. The City reimbursed the Transit System \$5,804,765. Bossier City reimbursed the Transit System \$794,079.

C. Contingencies

Litigation

The City is a defendant in various lawsuits in addition to those accrued in the Retained Risk Fund. These lawsuits have not been accrued because the amount of the loss cannot be reasonably estimated at this time. It is the City's opinion that resolution of these matters will not have a material adverse effect on the financial condition of the City.

Grant Disallowances

The City participates in a number of federally assisted grant programs, principal of which are the Workforce Investment Act, Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

D. Landfill and Sludge Facility Closure and Post-Closure Care Cost

State and federal laws and regulations require the City to place a final cover on its Woolworth Road landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. The City has entered into a sanitary landfill services contract with a contractor. The contractor is responsible for the operation and closure of that portion of the landfill on which it conducted operations. The City is responsible for the maintenance and construction of all monitoring facilities and the conduct of all monitoring programs. If the contractor defaults on the contract, the City would be liable for all costs. We have reviewed the financial capability and stability of the contractor to ensure that the contractor will be able to meet the closure obligations when they are due. We believe that the contractor will be able to meet the obligations. A liability of \$3,378,642 has been reported at December 31, 2016, for closure and post-closure care cost and represents the cumulative costs reported based on 49.34% of the capacity of the landfill having been used to date. The landfill has an estimated remaining life of approximately 39 years. This amount has been accrued in the government-wide financial statements within the governmental activities and has been reported as an assigned fund balance in the General Fund. The estimated total current cost of closure and post-closure care remaining to be recognized is \$3,469,114. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The estimated closure of the sludge facility is \$13,853. This amount has been accrued in the business-type activities as a liability in the Water and Sewerage Fund. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The City is the permit holder for the landfill and the sludge facility, and Louisiana Solid Waste Rules and Regulations require all permit holders to demonstrate financial responsibility by one of a group of financial tests contained within the regulations. The City has demonstrated its financial responsibility by the fact that the tangible net worth of the City is at least \$10 million, the net worth is at least six times the estimate of the closure and post-closure costs, at least 90% of the assets are located in the United States and the City has a bond rating which exempted it from certain required financial ratios.

E. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters. All self-insurance programs are accounted for within internal service funds. The City has included incurred but not reported claims in determining its claims liability in both self-insurance programs.

The Retained Risk Fund is used to account for self-insurance activities involving property damage, workers' compensation, and general and auto liability. The City is afforded a \$1,000,000 self-insurance retention for general liability and law enforcement liability, a \$1,000,000 self-insurance retention for workers' compensation for police and fire, \$750,000 for other employees and a \$500,000 self-insurance retention for auto liability, except for exposures related to Fire Department vehicles which have a \$1,000 deductible for collision and comprehensive. General liability aviation is insured with limits of \$200,000,000. The City's property coverage has a limit of \$806,284,126 subject to a \$50,000 deductible.

There were no reductions in insurance coverage from coverage in the prior year. No property damage claim has exceeded the City's insurance coverage during the past three years.

Payments to the Retained Risk Fund are accounted for as revenues by the receiving fund and expenditures/expenses by the paying funds. Payments into the fund are available to pay claims and administrative costs of the program. Payments in excess of actual expenses are recorded as transfers.

Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors, including the effects of specific, incremental claim adjustment expenses, salvage and subrogation. No other allocated or unallocated claim adjustment expenses are included. The claims liability of \$33,541,000 reported in the fund at December 31, 2016, is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Actual results could vary materially in the future. Changes in the fund's claims liability amount in 2015 and 2016 were:

Changes in the fund's claims liability amount in fiscal years 2015 and 2016 were:

Retained Risk Fund				
Year	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2015	\$ 36,331,936	\$ (4,831,923)	\$ 9,489,219	\$ 22,010,794
2016	\$ 22,010,794	\$ 12,581,846	\$ 1,051,641	\$ 33,540,999

The City also maintains a self-insurance program to cover medical and dental care claims of City employees, retirees, and dependents. This program is accounted for in the Employees' Health Care Fund, an Internal Service Fund.

Employees' Health Care Fund				
Year	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Year End
2015	\$ 6,653,748	\$ 29,114,639	\$ 32,726,270	\$ 3,042,117
2016	\$ 3,042,117	\$ 36,943,662	\$ 36,823,844	\$ 3,161,935

F. Compensation Paid to Council Members

Council Member	District	Compensation
Willie Bradford	A	\$ 17,625
Jeff Everson	B	15,225
Oliver Jenkins	C	15,225
Michael Corbin	D	15,225
James Flurry	E	15,225
Stephanie Lynch	F	15,225
Jerry Bowman	G	15,225
Total		<u>\$ 108,975</u>

G. Subsequent Events

In June 2017, the City issued \$91,815,000 in Water and Sewer Revenue Bonds, Series 2017A and 2017B.

H. Restatement of Net Position

The government-wide Statement of Net Position was restated as follows:

Prior period adjustments

Primary Government	<u>Business Type Activities</u>
Net Position, December 31, 2015, as reported	\$ 465,250,890
Fixed asset not included in Net Position at December 31, 2015	387,849
Net Position, December 31, 2015, as restated	<u>\$ 465,638,739</u>

The adjustment of the business-type activities were comprised of adjustments to the following funds:

Golf	\$ 387,849
	<u>\$ 387,849</u>

CITY OF SHREVEPORT, LOUISIANA
SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Taxes	\$ 158,564,500	\$ 158,564,500	\$ 150,327,120	\$ (8,237,380)
Licenses and Permits	9,346,600	9,346,600	9,128,991	(217,609)
Intergovernmental	2,706,000	2,706,000	2,916,029	210,029
Charges for services	25,795,000	26,301,000	25,134,234	(1,166,766)
Fines and forfeitures	3,363,000	2,861,000	2,528,965	(332,035)
Investment earnings	-	-	3,396	3,396
Miscellaneous	747,200	2,065,600	1,562,225	(503,375)
Total revenues	<u>200,522,300</u>	<u>201,844,700</u>	<u>191,600,960</u>	<u>(10,243,740)</u>
EXPENDITURES				
General government:				
Office of the Mayor:				
Salaries, wages and employee benefits	909,800	909,800	922,137	(12,337)
Materials and supplies	21,500	21,527	23,699	(2,172)
Contractual services	33,600	33,600	47,522	(13,922)
Other charges	-	-	801	(801)
Improvements and equipment	5,000	5,000	817	4,183
Total Office of the Mayor	<u>969,900</u>	<u>969,927</u>	<u>994,976</u>	<u>(25,049)</u>
City Attorney:				
Salaries, wages and employee benefits	1,053,000	1,028,000	949,481	78,519
Materials and supplies	17,700	52,851	49,302	3,549
Contractual services	108,900	135,828	124,290	11,538
Other charges	2,800	2,800	3,368	(568)
Improvements and equipment	3,800	3,800	2,702	1,098
Total City Attorney	<u>1,186,200</u>	<u>1,223,279</u>	<u>1,129,143</u>	<u>94,136</u>
Property Standards:				
Salaries, wages and employee benefits	1,450,400	1,452,210	1,355,793	96,417
Materials and supplies	137,200	148,137	139,085	9,052
Contractual services	1,370,000	1,641,645	1,372,099	269,546
Other charges	540,000	624,055	558,110	65,945
Improvements and equipment	65,000	65,032	62,503	2,529
Total Property Standards	<u>3,562,600</u>	<u>3,931,079</u>	<u>3,487,590</u>	<u>443,489</u>
Personnel:				
Salaries, wages and employee benefits	614,600	616,218	587,284	28,934
Materials and supplies	5,800	6,685	6,880	(195)
Contractual services	23,200	23,418	20,488	2,930
Other charges	2,000	2,000	1,379	621
Improvements and equipment	17,000	2,330	2,954	(624)
Total Personnel	<u>662,600</u>	<u>650,651</u>	<u>618,985</u>	<u>31,666</u>

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CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Information Technology:				
Salaries, wages and employee benefits	2,090,500	1,965,500	1,873,370	92,130
Materials and supplies	79,500	91,197	58,125	33,072
Contractual services	1,185,000	1,668,241	1,253,477	414,764
Improvements and equipment	219,200	449,195	189,320	259,875
Total Information technology	<u>3,574,200</u>	<u>4,174,133</u>	<u>3,374,292</u>	<u>799,841</u>
City Council:				
Salaries, wages and employee benefits	1,219,500	1,219,500	1,161,954	57,546
Materials and supplies	16,600	16,893	7,286	9,607
Contractual services	204,400	303,460	140,128	163,332
Improvements and equipment	18,500	20,176	6,636	13,540
Total City Council	<u>1,459,000</u>	<u>1,560,029</u>	<u>1,316,004</u>	<u>244,025</u>
Finance:				
Salaries, wages and employee benefits	2,371,700	2,372,200	2,305,717	66,483
Materials and supplies	104,500	113,320	230,746	(117,426)
Contractual services	1,118,300	1,129,163	1,160,633	(31,470)
Improvements and equipment	8,200	10,442	31,617	(21,175)
Total Finance	<u>3,602,700</u>	<u>3,625,125</u>	<u>3,728,713</u>	<u>(103,588)</u>
Other - unclassified				
Salaries, wages and employee benefits	7,486,000	7,486,000	6,890,804	595,196
Contractual services	655,200	755,200	833,657	(78,457)
Interest and civic appropriations	2,959,400	3,034,400	2,746,210	288,190
Payments to component units	6,067,200	6,291,794	6,249,984	41,810
Claims	4,912,507	4,912,507	7,270,619	(2,358,112)
Total other - unclassified	<u>22,080,307</u>	<u>22,479,901</u>	<u>23,991,274</u>	<u>(1,511,373)</u>
Total general government	<u>37,097,507</u>	<u>38,614,124</u>	<u>38,640,977</u>	<u>(26,853)</u>
Public Safety				
Police:				
Salaries, wages and employee benefits	51,645,000	51,657,651	50,635,050	1,022,601
Materials and supplies	2,085,600	2,607,414	1,594,831	1,012,583
Contractual services	1,265,600	1,299,712	1,453,508	(153,796)
Other charges	198,600	198,600	167,870	30,730
Improvements and equipment	3,505,000	4,005,000	3,964,142	40,858
Total Police	<u>58,699,800</u>	<u>59,768,377</u>	<u>57,815,401</u>	<u>1,952,976</u>
Fire:				
Salaries, wages and employee benefits	48,069,500	47,974,657	45,785,559	2,189,098
Materials and supplies	1,767,600	2,135,790	1,488,728	647,062
Contractual services	2,981,100	3,612,310	3,785,819	(173,509)
Improvements and equipment	225,700	262,240	194,793	67,447
Total Fire	<u>53,043,900</u>	<u>53,984,997</u>	<u>51,254,899</u>	<u>2,730,098</u>
Total public safety	<u>111,743,700</u>	<u>113,753,374</u>	<u>109,070,300</u>	<u>4,683,074</u>

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CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Engineering:				
Salaries, wages and employee benefits	3,374,000	3,309,093	3,037,142	271,951
Materials and supplies	145,500	168,587	118,748	49,839
Contractual services	427,300	681,184	332,663	348,521
Improvements and equipment	72,400	137,400	42,144	95,256
Total engineering	<u>4,019,200</u>	<u>4,296,264</u>	<u>3,530,697</u>	<u>765,567</u>
Public Works:				
Salaries, wages and employee benefits	13,178,000	13,214,731	12,144,791	1,069,940
Materials and supplies	4,461,600	5,308,963	3,160,366	2,148,597
Contractual services	18,028,900	16,813,602	17,376,868	(563,266)
Improvements and equipment	3,996,100	8,545,618	4,482,908	4,062,710
Total public works	<u>39,664,600</u>	<u>43,882,914</u>	<u>37,164,933</u>	<u>6,717,981</u>
Culture and recreation:				
Salaries, wages and employee benefits	9,341,100	9,341,241	9,984,042	(642,801)
Materials and supplies	848,800	946,461	777,075	169,386
Contractual services	5,236,600	6,019,923	5,239,436	780,487
Other charges	264,500	278,028	211,801	66,227
Improvements and equipment	339,400	1,576,249	1,191,143	385,106
Total culture and recreation	<u>16,030,400</u>	<u>18,161,902</u>	<u>17,403,497</u>	<u>758,405</u>
Total expenditures	<u>208,555,407</u>	<u>218,708,578</u>	<u>205,810,404</u>	<u>12,898,174</u>
Excess (deficiency) of revenues over (under) expenditures	(8,033,107)	(16,863,878)	(14,209,444)	2,654,434
OTHER FINANCING SOURCES (USES)				
Capital lease	6,701,000	6,701,000	8,194,901	1,493,901
Transfers in	15,730,000	15,830,000	15,830,000	-
Transfers out	(10,313,600)	(9,699,091)	(8,831,497)	867,594
Total other financing sources (uses)	<u>12,117,400</u>	<u>12,831,909</u>	<u>15,193,404</u>	<u>2,361,495</u>
Net change in fund balance	4,084,293	(4,031,969)	983,960	5,015,929
Fund balances -beginning	<u>12,973,225</u>	<u>12,973,225</u>	<u>12,973,225</u>	<u>-</u>
Fund balances -ending	<u>\$ 17,057,518</u>	<u>\$ 8,941,256</u>	<u>\$ 13,957,185</u>	<u>\$ 5,015,929</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Intergovernmental	\$ 6,169,700	\$ 7,172,000	\$ 4,664,523	\$ (2,507,477)
Investment earnings	-	-	5,371	5,371
Miscellaneous	832,800	895,100	673,873	(221,227)
Total revenues	<u>7,002,500</u>	<u>8,067,100</u>	<u>5,343,767</u>	<u>(2,723,333)</u>
EXPENDITURES				
Administration:				
Salaries, wages and employee benefits	617,250	730,150	686,878	43,272
Materials and supplies	22,991	22,991	13,810	9,181
Contractual services	338,089	385,389	171,759	213,630
Other charges	305,364	72,314	85,721	(13,407)
Improvements and equipment	-	-	11,425	(11,425)
Total administration	<u>1,283,694</u>	<u>1,210,844</u>	<u>969,593</u>	<u>241,251</u>
Community services:				
Contractual services	522,644	542,644	8,351	534,293
Other charges	748,814	1,063,264	686,561	376,703
Total community development projects	<u>1,271,458</u>	<u>1,605,908</u>	<u>694,912</u>	<u>910,996</u>
Workforce development:				
Salaries, wages and employee benefits	1,527,200	1,398,900	1,138,602	260,298
Materials and supplies	57,889	68,589	44,319	24,270
Contractual services	1,459,260	1,581,660	692,756	888,904
Other charges	700	700	1,420	(720)
Improvements and equipment	570	18,170	3,007	15,163
Total workforce development	<u>3,045,619</u>	<u>3,068,019</u>	<u>1,880,104</u>	<u>1,187,915</u>
Housing and business development administration:				
Salaries, wages and employee benefits	389,726	414,726	376,838	37,888
Materials and supplies	44,218	56,618	28,494	28,124
Contractual services	242,050	337,850	204,431	133,419
Other charges	6,376,469	8,390,269	2,290,931	6,099,338
Improvements and equipment	-	-	14,655	(14,655)
Total housing and business development administration	<u>7,052,463</u>	<u>9,199,463</u>	<u>2,915,349</u>	<u>6,284,114</u>

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CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Total expenditures	<u>12,653,234</u>	<u>15,084,234</u>	<u>6,459,958</u>	<u>8,624,276</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(5,650,734)</u>	<u>(7,017,134)</u>	<u>(1,116,191)</u>	<u>5,900,943</u>
OTHER FINANCING SOURCES				
Transfers in	<u>996,800</u>	<u>996,800</u>	<u>996,800</u>	<u>-</u>
Total other financing sources	<u>996,800</u>	<u>996,800</u>	<u>996,800</u>	<u>-</u>
Net change in fund balances	<u>(4,653,934)</u>	<u>(6,020,334)</u>	<u>(119,391)</u>	<u>5,900,943</u>
Fund balances - beginning	<u>1,935,792</u>	<u>1,935,792</u>	<u>1,935,792</u>	<u>-</u>
Fund balances - ending	<u>\$ (2,718,142)</u>	<u>\$ (4,084,542)</u>	<u>\$ 1,816,401</u>	<u>\$ 5,900,943</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER CONTRIBUTIONS - OTHER POST EMPLOYMENT BENEFITS
(UNAUDITED)

<u>Year Ended December 31,</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
2010	\$ 33,409,517	19.3%
2011	38,181,849	19.5%
2012	38,181,849	23.8%
2013	38,001,484	25.9%
2014	38,001,484	28.7%
2015	40,354,975	24.4%
2016	40,354,975	26.6%

For financial statement presentation OPEB amounts are allocated between the general fund, enterprise funds, and component units. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF FUNDING PROGRESS - OTHER POST EMPLOYMENT BENEFITS
(UNAUDITED)

(1)	(2)	(3)	(4)	(5)	(6)	
Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	UAAL as a Percentage of Covered Payroll (3/5)
12/31/2010	-	\$ 343,176,409	\$ 343,176,409	0%	\$ 117,034,000	293.2%
12/31/2011	-	383,067,995	383,067,995	0%	124,078,623	308.7%
12/31/2012	-	383,067,995	383,067,995	0%	124,078,623	308.7%
12/31/2013	-	401,053,357	401,053,357	0%	122,318,089	327.9%
12/31/2014	-	401,053,357	401,053,357	0%	122,318,089	327.9%
12/31/2015	-	430,118,753	430,118,753	0%	122,372,693	351.5%
12/31/2016	-	430,118,753	430,118,753	0%	122,372,693	351.5%

For financial statement presentation OPEB amounts are allocated between the general fund, enterprise funds, and component units. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2014			2015		
	FPRF	PPRF	ERS (2)	FPRF	PPRF	ERS (2)
Total pension liability						
Service cost	\$ 4,653	\$ -	\$ 5,494,260	\$ 4,979	\$ -	\$ 6,264,500
Interest	1,602,967	1,426,956	26,529,382	1,859,480	1,398,072	27,067,858
Changes of benefit terms	-	-	(8,183,785)	-	-	-
Differences between expected and actual experience	(3,791,005)	(1,271,703)	(1,782,300)	3,213,720	(648,505)	(3,180,367)
Changes of assumptions	-	-	28,311,060	-	-	3,439,187
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)	(1,354,158)	(1,210,296)	(26,288,175)
Net change in total pension liability	(3,549,892)	(1,017,239)	25,645,598	3,724,021	(460,729)	7,303,003
Total pension liability - beginning	27,558,272	22,233,117	367,440,360	24,008,380	21,215,878	393,085,958
Total pension liability - ending (a)	\$ 24,008,380	\$ 21,215,878	\$ 393,085,958	\$ 27,732,401	\$ 20,755,149	\$ 400,388,961
Plan fiduciary net position						
Contributions - employer	\$ 1,048,879	\$ 1,036,775	\$ 5,944,981	\$ 971,454	\$ 959,232	\$ 7,364,386
Contributions - member	-	-	5,156,403	-	-	5,305,200
Net investment income	631,130	759,582	11,665,092	(425,457)	129,297	372,079
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)	(1,354,158)	(1,210,296)	(26,288,175)
Administrative expense	(25,160)	(25,158)	(80,944)	(20,509)	(20,551)	(74,238)
Other	(18,006)	-	-	-	-	-
Net change in plan fiduciary net position	270,336	598,707	(2,037,487)	(828,670)	(142,318)	(13,320,748)
Plan fiduciary net position - beginning	16,676,219	16,974,531	198,891,210	16,946,555	17,573,238	196,853,723
Plan fiduciary net position - ending (b)	\$ 16,946,555	\$ 17,573,238	\$ 196,853,723	\$ 16,117,885	\$ 17,430,920	\$ 183,532,975
Net pension liability - ending (a) - (b)	\$ 7,061,825	\$ 3,642,640	\$ 196,232,235	\$ 11,614,516	\$ 3,324,229	\$ 216,855,986
Plan fiduciary net position as a percentage of the total pension liability	70.59%	82.83%	50.08%	58.12%	83.98%	45.84%
Covered-employee payroll	\$ 1,016,908	N/A	\$ 49,120,412	\$ 955,637	N/A	\$ 43,859,241
Net pension liability as a percentage of covered-employee payroll	694.44%	N/A	399.49%	1215.37%	N/A	494.44%

(1) This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

(2) For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY (CONTINUED)
LAST 10 FISCAL YEARS (1)
(UNAUDITED)

	2016		
	PPRF	PPRF	ERS (2)
Total pension liability			
Service cost	\$ 2,788	\$ -	\$ 6,706,830
Interest	1,849,607	1,366,827	27,394,227
Changes of benefit terms	-	-	-
Differences between expected and actual experience	(628,336)	(630,522)	(1,597,021)
Changes of assumptions	-	-	-
Benefit payments, including refunds of member contributions	(1,392,339)	(1,217,638)	(27,332,589)
Net change in total pension liability	(168,280)	(481,333)	5,171,447
Total pension liability - beginning	27,732,414	20,755,149	400,388,961
Total pension liability - ending (a)	\$ 27,564,134	\$ 20,273,816	\$ 405,560,408
Plan fiduciary net position			
Contributions - employer	\$ 1,045,758	\$ 1,034,990	\$ 9,006,403
Contributions - member	-	-	4,951,230
Net investment income	808,462	995,992	16,413,839
Benefit payments, including refunds of member contributions	(1,392,339)	(1,217,638)	(27,332,589)
Administrative expense	(19,846)	(19,847)	(61,796)
Other	-	-	-
Net change in plan fiduciary net position	442,035	793,497	2,977,087
Plan fiduciary net position - beginning	16,117,885	17,430,920	183,532,975
Plan fiduciary net position - ending (b)	\$ 16,559,920	\$ 18,224,417	\$ 186,510,062
Net pension liability - ending (a) - (b)	\$ 11,004,214	\$ 2,049,399	\$ 219,050,346
Plan fiduciary net position as a percentage of the total pension liability	60.08%	89.89%	45.99%
Covered-employee payroll	\$ 862,288	\$ -	\$ 43,752,144
Net pension liability as a percentage of covered-employee payroll	1276.16%	0.00%	500.66%

(1) This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

(2) For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF INVESTMENT RETURNS
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

Annual money-weighted rate of return net of investment expense

Year	FPRF	PPRF	ERS
2013	12.03%	11.85%	18.92%
2014	3.72%	4.35%	6.09%
2015	-2.54%	0.74%	0.20%
2016	5.08%	5.75%	9.31%

(1) This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF PENSION CONTRIBUTIONS
LAST TEN FISCAL YEARS
(UNAUDITED)

Fireman Pension and Relief Fund										
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Actuarially determined contribution	\$2,132,120	\$2,044,285	\$ 2,719,001	\$ 2,847,389	\$ 2,310,932	\$ 3,726,529	\$ 4,477,402	\$ 4,171,194	\$ 2,696,250	\$ 1,255,047
Contributions in relation to the actuarially determined contribution	1,408,553	1,406,904	1,406,904	1,407,204	1,462,207	1,465,203	964,526	1,048,879	971,454	1,045,758
Contribution deficiency (excess)	723,567	637,381	1,312,097	1,440,185	848,725	2,261,326	3,512,876	3,122,315	1,724,796	209,289
Covered-employee payroll	3,604,757	2,974,729	2,034,266	2,135,980	1,197,330	1,140,314	858,951	1,016,908	955,637	862,288
Contributions as a percentage of covered-employee payroll	39.07%	47.30%	69.16%	65.88%	122.12%	128.49%	112.29%	103.14%	101.66%	121.28%
Policeman Pension and Relief Fund										
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Actuarially determined contribution	\$1,506,135	\$1,353,760	\$ 1,835,113	\$ 1,616,818	\$ 1,373,266	\$ 2,215,304	\$ 2,437,506	\$ 1,371,743	\$ 1,854,426	\$ 1,861,297
Contributions in relation to the actuarially determined contribution	1,408,194	1,353,760	1,407,096	1,407,296	1,373,266	1,445,914	954,585	1,036,775	959,232	1,034,990
Contribution deficiency (excess)	97,941	-	428,017	209,522	-	769,390	1,482,921	334,968	895,194	826,307
Covered-employee payroll	275,070	275,070	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Contributions as a percentage of covered-employee payroll	511.94%	492.15%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Employee Retirement System										
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Actuarially determined contribution	\$4,806,416	\$4,898,103	\$12,040,692	\$11,238,882	\$12,202,624	\$16,380,807	\$16,764,758	\$16,351,357	\$18,083,506	\$19,842,219
Contributions in relation to the actuarially determined contribution	6,099,342	6,685,911	6,634,421	6,261,604	6,003,545	5,970,988	5,951,946	5,944,981	7,364,386	9,006,403
Contribution deficiency (excess)	(1,292,926)	(1,787,808)	5,406,271	4,977,278	6,199,079	10,409,819	10,812,812	10,406,376	10,719,120	10,835,816
Covered-employee payroll	46,875,000	51,761,000	49,021,000	45,226,000	45,538,000	45,247,171	44,749,039	49,120,412	43,859,241	43,752,144
Contributions as a percentage of covered-employee payroll	13.01%	12.92%	13.53%	13.85%	13.18%	13.20%	13.30%	12.10%	16.79%	20.59%

(1) For financial statement presentation, Employee Retirement System amounts are allocated between the general fund, enterprise funds, component units, and a jointly governed entity. The amounts above are presented for the entire plan.

CITY OF SHREVEPORT

**Notes to Required Supplementary Pension Information
For the Year Ended December 31, 2016**

Methods and assumptions used in calculations of actuarially determined contributions. The actuarially determined contribution rates in the schedule of pension contributions were calculated as of December 31, 2016. The following actuarial methods and assumptions were used to determine contribution rates reported in that schedule:

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER'S PROPORTIONATE SHARE OF NET PENSION LIABILITY - STATE
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

<u>Plan</u>	<u>Year</u>	<u>Employer Proportion of the Net Pension Liability (Asset)</u>	<u>Employer Proportionate Share of the Net Pension Liability (Asset)</u>	<u>Employer's Covered Employee Payroll</u>	<u>Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
MPERS	2015	10.907553%	\$ 85,449,276	\$ 18,469,499	462.65%	70.73%
FRS	2015	14.253575%	\$ 76,929,090	\$ 14,132,726	544.33%	72.45%
MPERS	2016	10.462889%	\$ 98,066,748	\$ 28,897,057	339.37%	66.04%
FRS	2016	13.660802%	\$ 89,353,995	\$ 29,861,960	299.22%	68.16%

(1) This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

The amounts presented have a measurement date of June 30, 2015 and 2016.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF EMPLOYER'S CONTRIBUTIONS TO THE PLANS - STATE
LAST TEN FISCAL YEARS (1)
(UNAUDITED)

Plan	Year	Contractually Required Contribution	Contributions in Relation to Contractual Required Contribution	Contribution Deficiency (Excess)	Employer's Covered Employee Payroll	Contributions as a % of Covered Employee Payroll
MPERS	2015	\$ 9,190,723	\$ 9,190,723	\$ -	\$ 18,469,499	49.76%
FRS	2015	8,860,375	8,860,375	-	14,132,726	62.69%
MPERS	2016	8,646,089	9,102,573	(456,484)	28,897,057	31.50%
FRS	2016	8,393,570	8,137,384	256,186	29,861,960	27.25%

(1) This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

The amounts presented have a measurement date of June 30, 2015 and 2016.

CITY OF SHREVEPORT, LOUISIANA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Property taxes	\$ 29,000,000	\$ 29,000,000	\$ 28,395,147	\$ (604,853)
Investment earnings	180,000	180,000	76,431	(103,569)
Intergovernmental	1,500,000	1,500,000	1,397,773	(102,227)
	<u>30,680,000</u>	<u>30,680,000</u>	<u>29,869,351</u>	<u>(810,649)</u>
EXPENDITURES				
Principal	25,101,691	25,101,691	24,206,740	894,951
Interest and other charges	10,198,309	10,198,309	11,539,939	(1,341,630)
Bond issuance costs	-	-	468,073	(468,073)
	<u>35,300,000</u>	<u>35,300,000</u>	<u>36,214,752</u>	<u>(914,752)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,620,000)</u>	<u>(4,620,000)</u>	<u>(6,345,401)</u>	<u>(1,725,401)</u>
OTHER FINANCING SOURCES				
Bonds issued	-	-	-	-
Refunding bonds issued	-	-	22,477,312	(22,477,312)
Premium on refunding bonds issued	-	-	2,476,543	(2,476,543)
Payments to refunding bonds escrow agent	-	-	(26,369,104)	26,369,104
Transfers in	3,900,000	3,900,000	4,032,912	132,912
Total other financing sources	<u>3,900,000</u>	<u>3,900,000</u>	<u>2,617,663</u>	<u>1,548,161</u>
Net change in fund balances	(720,000)	(720,000)	(3,727,738)	(3,007,738)
Fund balances - beginning	<u>53,379,831</u>	<u>53,379,831</u>	<u>54,992,204</u>	<u>1,612,373</u>
Fund balances - ending	<u>\$ 52,659,831</u>	<u>\$ 52,659,831</u>	<u>\$ 51,264,466</u>	<u>\$ (1,395,365)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STREETS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 23,893	\$ 23,893
Miscellaneous	6,800,000	6,800,000	6,700,759	(99,241)
Total revenues	<u>6,800,000</u>	<u>6,800,000</u>	<u>6,724,652</u>	<u>(75,348)</u>
EXPENDITURES				
Capital projects	-	-	-	-
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of revenue over expenditures	-	-	-	-
OTHER FINANCING SOURCES (USES)				
Transfers out	(13,550,000)	(13,550,000)	(13,550,000)	-
Total other financing sources (uses)	<u>(13,550,000)</u>	<u>(13,550,000)</u>	<u>(13,550,000)</u>	<u>-</u>
Net change in fund balances	(6,750,000)	(6,750,000)	(6,825,348)	(75,348)
Fund balances - beginning	<u>9,527,300</u>	<u>9,527,300</u>	<u>9,527,300</u>	<u>-</u>
Fund balances - ending	<u>\$ 2,777,300</u>	<u>\$ 2,777,300</u>	<u>\$ 2,701,952</u>	<u>\$ (75,348)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RIVERFRONT DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Gaming	\$ 8,761,800	\$ 8,761,800	\$ 9,615,662	\$ 853,862
Investment Earnings	-	-	7,399	7,399
Miscellaneous	1,062,200	1,062,200	1,062,192	(8)
Total revenues	<u>9,824,000</u>	<u>9,824,000</u>	<u>10,685,253</u>	<u>861,253</u>
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	187,900	187,900	138,053	49,847
Materials and supplies	7,500	7,500	318	7,182
Contractual services	68,000	68,000	22,231	45,769
Other charges	874,700	874,700	549,715	324,985
Total expenditures	<u>1,138,100</u>	<u>1,138,100</u>	<u>710,317</u>	<u>427,783</u>
Excess (deficiency) of revenues over under expenditures	<u>8,685,900</u>	<u>8,685,900</u>	<u>9,974,936</u>	<u>1,289,036</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	-	-
Transfers out	(9,125,300)	(9,125,300)	(9,125,300)	-
Total other financing uses	<u>(9,125,300)</u>	<u>(9,125,300)</u>	<u>(9,125,300)</u>	<u>-</u>
Net change in fund balance	(439,400)	(439,400)	849,636	1,289,036
Fund balance -beginning	<u>1,421,573</u>	<u>1,421,573</u>	<u>1,421,573</u>	<u>-</u>
Fund balance-ending	<u>\$ 982,173</u>	<u>\$ 982,173</u>	<u>\$ 2,271,209</u>	<u>\$ 1,289,036</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
POLICE GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Intergovernmental	\$ 3,158,585	\$ 4,275,404	\$ 1,365,855	\$ (2,909,549)
Investment earnings	2,400	2,400	591	(1,809)
Miscellaneous	111,500	111,500	431,372	319,872
Total revenues	<u>3,272,485</u>	<u>4,389,304</u>	<u>1,797,818</u>	<u>(2,591,486)</u>
EXPENDITURES				
Current:				
Public Safety:				
Salaries, wages and employee benefits	2,982,680	2,982,680	1,266,972	1,715,708
Materials and supplies	139,000	139,000	28,869	110,131
Contractual services	119,700	119,700	63,156	56,544
Other charges	135,365	135,365	113,365	22,000
Improvements and equipment	586,540	1,827,450	133,653	1,693,797
Total expenditures	<u>3,963,285</u>	<u>5,204,195</u>	<u>1,606,015</u>	<u>3,598,180</u>
Excess (deficiency) of revenues over under expenditures	<u>(690,800)</u>	<u>(814,891)</u>	<u>191,803</u>	<u>1,006,694</u>
OTHER FINANCING SOURCES				
Transfers in	-	124,091	-	(124,091)
Total other financing sources	<u>-</u>	<u>124,091</u>	<u>-</u>	<u>(124,091)</u>
Net change in fund balance	(690,800)	(690,800)	191,803	882,603
Fund balance - beginning	<u>357,667</u>	<u>357,667</u>	<u>357,667</u>	<u>-</u>
Fund balance - ending	<u>\$ (333,133)</u>	<u>\$ (333,133)</u>	<u>\$ 549,470</u>	<u>\$ 882,603</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
DOWNTOWN ENTERTAINMENT ECONOMIC DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Investment earnings	\$ 5,000	\$ 5,000	\$ 1,842	\$ (3,158)
Land rent	40,000	40,000	-	(40,000)
Sales tax	209,000	209,000	97,486	(111,514)
Total revenues	<u>254,000</u>	<u>254,000</u>	<u>99,328</u>	<u>(154,672)</u>
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	76,300	76,300	67,398	8,902
Materials and supplies	8,000	8,780	7,907	873
Contractual services	200,000	211,449	79,408	132,041
Other charges	46,500	46,850	38,944	7,906
Improvements and equipment	25,000	25,000	-	25,000
Total expenditures	<u>355,800</u>	<u>368,379</u>	<u>193,657</u>	<u>174,722</u>
Excess (deficiency) of revenues over under expenditures	<u>(101,800)</u>	<u>(114,379)</u>	<u>(94,329)</u>	<u>(20,050)</u>
OTHER FINANCING SOURCES				
Transfers in	-	-	-	-
Total other financing uses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balance	(101,800)	(114,379)	(94,329)	\$ 20,050
Fund balance -beginning	<u>840,538</u>	<u>840,538</u>	<u>840,538</u>	\$ -
Fund balance-ending	<u>\$ 738,738</u>	<u>\$ 726,159</u>	<u>\$ 746,209</u>	<u>\$ 20,050</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
REDEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 10	\$ 10
Total revenues	<u>-</u>	<u>-</u>	<u>10</u>	<u>10</u>
EXPENDITURES				
Current:				
Economic development:				
Other charges	4,800	4,800	-	4,800
Total expenditures	<u>4,800</u>	<u>4,800</u>	<u>-</u>	<u>4,800</u>
Excess (deficiency) of revenues over (under) expenditures	(4,800)	(4,800)	10	4,810
Fund balance -beginning	<u>200,089</u>	<u>200,089</u>	<u>200,089</u>	<u>-</u>
Fund balance-ending	<u>\$ 195,289</u>	<u>\$ 195,289</u>	<u>\$ 200,099</u>	<u>\$ 4,810</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
ENVIRONMENTAL GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Intergovernmental	\$ 400,000	\$ 400,000	\$ -	\$ (400,000)
Investment earnings	-	-	2,600	2,600
Miscellaneous	86,191	86,191	86,192	1
Total revenues	<u>486,191</u>	<u>486,191</u>	<u>88,792</u>	<u>(397,399)</u>
EXPENDITURES				
Current:				
General government:				
Salaries, wages and employee benefits	7,750	7,750	-	7,750
Materials and supplies	299	299	-	299
Contractual services	26,087	26,087	1,500	24,587
Other charges	870,268	870,268	8,441	861,827
Total expenditures	<u>904,404</u>	<u>904,404</u>	<u>9,941</u>	<u>894,463</u>
Excess (deficiency) of revenues over under expenditures	(418,213)	(418,213)	78,851	497,064
Fund balance -beginning	<u>1,257,859</u>	<u>1,257,859</u>	<u>1,257,859</u>	<u>-</u>
Fund balance-ending	<u>\$ 839,646</u>	<u>\$ 839,646</u>	<u>\$ 1,336,710</u>	<u>\$ 497,064</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS
TO AGENCY HEAD OR CHIEF EXECUTIVE OFFICER
FOR THE YEAR ENDED DECEMBER 31, 2016

Mayor Ollie S. Tyler

Salary	\$ 96,000
Benefits-insurance	1,722
Deferred compensation	7,786
Cell phone	636
Travel	<u>4,676</u>
Total	<u><u>\$ 110,819</u></u>

Nonmajor Governmental Funds Special Revenue Funds

Special Revenue Funds are used for specific revenues that are legally restricted to expenditures for particular purposes.

Streets Fund – This fund is used for construction and repair of streets, including sidewalk and drainage structures.

Enrichment Fund - This fund is used to account for donations held for the purpose of enrichment and improvement of City facilities and services.

Riverfront Development Fund - This fund accounts for the collection and disbursement of funds from the riverfront gaming activities.

Police Grants Fund - This fund accounts for the collection and disbursement of various state and federal grants to the City of Shreveport Police Department.

Downtown Entertainment Economic Development Fund - This fund is used to account for incremental sales tax revenues collected from the development area to promote development of the area and associated projects.

Redevelopment Fund - This fund is used to acquire and land bank vacant adjudicated property for future redevelopment projects and to acquire other property for current redevelopment projects in redevelopment areas.

Environmental Grants Fund - This fund accounts for grants received for Brownfields assessment, cleanup loan fund, job training, and economic development.

Capital Projects Funds

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Miscellaneous General Obligation Bond Funds - These funds are used to account for bonds issued for the purpose of constructing public buildings and/or improving streets, public safety, drainage systems, waste disposal, parks, an industrial park, and a Sportran maintenance facility.

Miscellaneous Capital Projects Fund - This fund is used to account for various projects funded by miscellaneous sources other than general obligation bonds.

2003A General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of constructing, acquiring, and improving works of neighborhood public improvement, recreation facilities, and police and fire facilities.

2011 General Obligation Bonds – This fund is used to account for bonds issued for the purpose of improving the water and sewer system, various public facilities and streets and drainage systems.

CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

Special Revenue Funds

	Special Revenue Funds							Total
	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	
ASSETS								
Cash and cash equivalents	\$ 406,213	\$ 532,624	\$ 706,006	\$ -	\$ 273,207	\$ 1,459	\$ 478,325	\$ 2,397,834
Investments	716,775	939,831	1,245,767	-	482,082	2,574	844,019	4,231,048
Accounts receivable, net	1,578,964	-	923,873	-	-	-	14,366	2,517,203
Due from other governments	-	-	-	670,443	-	-	-	670,443
Due from other funds	-	-	-	-	-	-	-	-
Notes receivable, net	-	-	-	-	-	-	107,046	107,046
Assets held for resale	-	-	-	-	-	196,066	-	196,066
	<u>\$ 2,701,952</u>	<u>\$ 1,472,455</u>	<u>\$ 2,875,646</u>	<u>\$ 670,443</u>	<u>\$ 755,289</u>	<u>\$ 200,099</u>	<u>\$ 1,443,756</u>	<u>\$ 10,119,640</u>
LIABILITIES AND FUND BALANCES (DEFICIT)								
Liabilities:								
Accounts payable	\$ -	\$ 11,388	\$ 12,588	\$ 11,364	\$ 9,080	\$ -	\$ -	\$ 44,420
Accrued liabilities	-	-	-	-	-	-	-	-
Due to other funds	-	-	591,849	109,609	-	-	-	701,458
Unearned revenue	-	-	-	-	-	-	107,046	107,046
Due to other governments	-	-	-	-	-	-	-	-
Items held in escrow	-	-	-	-	-	-	-	-
Notes payable	-	-	-	-	-	-	-	-
Total liabilities	<u>-</u>	<u>11,388</u>	<u>604,437</u>	<u>120,973</u>	<u>9,080</u>	<u>-</u>	<u>107,046</u>	<u>852,924</u>
Fund balance (deficit):								
Restricted	2,701,952	1,461,067	2,271,209	549,470	746,209	200,099	1,336,710	9,266,716
Unassigned	-	-	-	-	-	-	-	-
Total fund balance (deficit)	<u>2,701,952</u>	<u>1,461,067</u>	<u>2,271,209</u>	<u>549,470</u>	<u>746,209</u>	<u>200,099</u>	<u>1,336,710</u>	<u>9,266,716</u>
Total liabilities and fund balance (deficit)	<u>\$ 2,701,952</u>	<u>\$ 1,472,455</u>	<u>\$ 2,875,646</u>	<u>\$ 670,443</u>	<u>\$ 755,289</u>	<u>\$ 200,099</u>	<u>\$ 1,443,756</u>	<u>\$ 10,119,640</u>

The accompanying notes are an integral part of the financial statements.

Capital Project Funds

Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
\$ 2,932,743	\$ 2,615,169	\$ 1,465,899	\$ 10,516,912	\$ 17,530,723	\$ 19,928,557
5,174,909	4,614,540	2,586,619	-	12,376,068	16,607,116
-	-	-	-	-	2,517,203
-	312,700	-	-	312,700	983,143
63,843	591,848	-	-	655,691	655,691
-	-	-	-	-	107,046
-	-	-	-	-	196,066
\$ 8,171,495	\$ 8,134,257	\$ 4,052,518	\$ 10,516,912	\$ 30,875,182	\$ 40,994,822
\$ 249,693	\$ 542,762	\$ 450	\$ 798,542	1,591,447	\$ 1,635,867
-	-	-	-	-	-
63,843	-	-	-	63,843	765,301
-	-	-	-	-	107,046
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
313,536	542,762	450	798,542	1,655,290	2,508,214
7,857,959	7,591,495	4,052,068	9,718,370	29,219,892	38,486,608
-	-	-	-	-	-
7,857,959	7,591,495	4,052,068	9,718,370	29,219,892	38,486,608
\$ 8,171,495	\$ 8,134,257	\$ 4,052,518	\$ 10,516,912	\$ 30,875,182	\$ 40,994,822

CITY OF SHREVEPORT, LOUISIANA

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
 NONMAJOR GOVERNMENTAL FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2016

Special Revenue Funds

	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	Total
REVENUES								
Intergovernmental	\$ -	\$ -	\$ -	\$ 1,365,855	\$ -	\$ -	\$ -	\$ 1,365,855
Gaming	-	-	9,615,662	-	-	-	-	9,615,662
Investment earnings	23,893	3,603	7,399	591	1,842	10	2,600	39,938
Miscellaneous	6,700,759	372,251	1,062,192	431,372	97,486	-	86,192	8,750,252
Total revenues	6,724,652	375,854	10,685,253	1,797,818	99,328	10	88,792	19,771,707
EXPENDITURES								
Current:								
General government	-	-	-	-	-	-	9,941	9,941
Public safety	-	206,390	-	1,606,015	-	-	-	1,812,405
Culture and recreation	-	166,531	-	-	-	-	-	166,531
Health and welfare	-	-	-	-	-	-	-	-
Community development	-	-	-	-	-	-	-	-
Economic opportunity	-	-	-	-	-	-	-	-
Economic development	-	-	710,317	-	193,657	-	-	903,974
Capital outlay	-	-	-	-	-	-	-	-
Total expenditures	-	372,921	710,317	1,606,015	193,657	-	9,941	2,892,851
Excess (deficiency) of revenues over (under) expenditures	6,724,652	2,933	9,974,936	191,803	(94,329)	10	78,851	16,878,856
OTHER FINANCING SOURCES (USES)								
Transfers in	-	-	-	-	-	-	-	-
Transfers out	(13,550,000)	-	(9,125,300)	-	-	-	-	(22,675,300)
Total other financing sources and uses	(13,550,000)	-	(9,125,300)	-	-	-	-	(22,675,300)
Net change in fund balances	(6,825,348)	2,933	849,636	191,803	(94,329)	10	78,851	(5,796,444)
Fund balances (deficit)-beginning	9,527,300	1,458,134	1,421,573	357,667	840,538	200,089	1,257,859	15,063,160
Fund balances (deficit)-ending	\$ 2,701,952	\$ 1,461,067	\$ 2,271,209	\$ 549,470	\$ 746,209	\$ 200,099	\$ 1,336,710	\$ 9,266,716

The accompanying notes are an integral part of the financial statements.

Capital Project Funds

Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
\$ -	\$ 3,826,012	\$ -	\$ -	\$ 3,826,012	\$ 5,191,867
-	-	-	-	-	9,615,662
-	-	9,800	16,914	26,714	66,652
68,090	-	-	-	68,090	8,818,342
<u>68,090</u>	<u>3,826,012</u>	<u>9,800</u>	<u>16,914</u>	<u>3,920,816</u>	<u>23,692,523</u>
-	-	-	-	-	9,941
-	-	-	-	-	1,812,405
-	-	-	-	-	166,531
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	903,974
-	-	-	-	-	-
605,069	6,402,715	-	11,635,007	18,642,791	18,642,791
<u>605,069</u>	<u>6,402,715</u>	<u>-</u>	<u>11,635,007</u>	<u>18,642,791</u>	<u>21,535,642</u>
(536,979)	(2,576,703)	9,800	(11,618,093)	(14,721,975)	2,156,881
18,826	7,201,274	-	7,183,169	14,403,269	14,403,269
-	-	-	(1,400,383)	(1,400,383)	(24,075,683)
<u>18,826</u>	<u>7,201,274</u>	<u>-</u>	<u>5,782,786</u>	<u>13,002,886</u>	<u>(9,672,414)</u>
(518,153)	4,624,571	9,800	(5,835,307)	(1,719,089)	(7,515,533)
8,376,112	2,966,924	4,042,268	15,553,677	30,938,981	46,002,141
<u>\$ 7,857,959</u>	<u>\$ 7,591,495</u>	<u>\$ 4,052,068</u>	<u>\$ 9,718,370</u>	<u>\$ 29,219,892</u>	<u>\$ 38,486,608</u>

Nonmajor Enterprise Funds

Enterprise funds are used to account for the acquisition, operation, and maintenance of facilities and services which are entirely or predominantly self-supported by user charges. The operations of enterprise funds are accounted for in such a manner as to show a profit or loss similar to comparable private enterprises.

Shreveport Area Transit System - This fund accounts for the activities necessary to provide bus service for the residents of the City.

Golf - This fund is used to account for the operations of the City's two golf courses. The fund's operations are financed by greens fees, golf equipment rentals, merchandise sales, memberships, and concession sales to the public.

Downtown Parking Fund - This fund is used to account for parking revenues to promote improved parking facilities in the downtown area.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET POSITION
NONMAJOR ENTERPRISE FUNDS
DECEMBER 31, 2016

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 186,708	\$ 3,824	\$ 257,721	\$ 448,253
Investments	329,074	-	454,756	783,830
Receivables, net	53,930	7,536	33,666	95,132
Due from other funds	159,879	-	-	159,879
Due from other governments	452,580	-	-	452,580
Inventories	762,506	11,275	-	773,781
Prepaid items	159,521	-	-	159,521
Total current assets	<u>2,104,198</u>	<u>22,635</u>	<u>746,143</u>	<u>2,872,976</u>
Noncurrent Assets:				
Capital Assets:				
Land	1,940,407	-	-	1,940,407
Buildings	11,517,125	263,373	-	11,780,498
Improvements other than buildings	-	1,164,965	-	1,164,965
Equipment	20,924,867	559,978	-	21,484,845
Construction in progress	132,717	-	-	132,717
Less accumulated depreciation	(18,708,267)	(1,302,679)	-	(20,010,946)
Total noncurrent assets	<u>15,806,849</u>	<u>685,637</u>	<u>-</u>	<u>16,492,486</u>
Total assets	<u>17,911,047</u>	<u>708,272</u>	<u>746,143</u>	<u>19,365,462</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charge on refunding	-	-	-	-
Deferred pensions	-	59,428	-	59,428
Total deferred outflows of resources	<u>-</u>	<u>59,428</u>	<u>-</u>	<u>59,428</u>
LIABILITIES				
Current Liabilities:				
Accounts payable	177,676	2,344	-	180,020
Accrued liabilities	260,849	286	-	261,135
Due to other funds	25,179	18,896	-	44,075
Unearned revenue	-	31,560	-	31,560
Compensated absences	206,480	9,245	-	215,725
Leases payable	-	17,984	-	17,984
Total current liabilities	<u>670,184</u>	<u>80,315</u>	<u>-</u>	<u>750,499</u>
Noncurrent Liabilities:				
Compensated absences	-	19,199	-	19,199
Leases payable	-	-	-	-
Net OPEB obligation	-	6,867,254	-	6,867,254
Net Pension Liability	-	2,186,040	-	2,186,040
Total noncurrent liabilities	<u>-</u>	<u>9,072,493</u>	<u>-</u>	<u>9,072,493</u>
Total liabilities	<u>670,184</u>	<u>9,152,808</u>	<u>-</u>	<u>9,822,992</u>
DEFERRED INFLOWS OR RESOURCES				
Deferred pensions	-	24,177	-	24,177
NET POSITION (DEFICIT)				
Net investment in capital assets	15,806,849	667,653	-	16,474,502
Unrestricted (deficit)	1,434,014	(9,076,938)	746,143	(6,896,781)
Total Net Position (deficit)	<u>\$ 17,240,863</u>	<u>\$ (8,409,285)</u>	<u>\$ 746,143</u>	<u>\$ 9,577,721</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
OPERATING REVENUES				
Charges for services	\$ 2,243,846	\$ 1,282,163	\$ 499,394	\$ 4,025,403
Miscellaneous	330,435	26,351	-	356,786
Total operating revenues	<u>2,574,281</u>	<u>1,308,514</u>	<u>499,394</u>	<u>4,382,189</u>
OPERATING EXPENSES				
Personal services	8,675,964	3,823,041	363,000	12,862,005
Contractual services and other expenses	1,435,671	314,754	-	1,750,425
Utilities	204,239	88,277	-	292,516
Repairs and maintenance	-	980	-	980
Materials and supplies	2,451,938	172,312	-	2,624,250
Depreciation	2,525,431	49,051	-	2,574,482
Total operating expenses	<u>15,293,243</u>	<u>4,448,415</u>	<u>363,000</u>	<u>20,104,658</u>
Operating income (loss)	<u>(12,718,962)</u>	<u>(3,139,901)</u>	<u>136,394</u>	<u>(15,722,469)</u>
NONOPERATING REVENUES (EXPENSES)				
Investment earnings	-	(98)	1,695	1,597
Interest expense	-	(421)	-	(421)
Intergovernmental	4,515,360	-	-	4,515,360
Loss on disposal of capital assets	-	-	-	-
Net nonoperating revenues (expenses)	<u>4,515,360</u>	<u>(519)</u>	<u>1,695</u>	<u>4,516,536</u>
Income (loss) before contributions and transfers	<u>(8,203,602)</u>	<u>(3,140,420)</u>	<u>138,089</u>	<u>(11,205,933)</u>
Capital contributions	1,054,023	-	-	1,054,023
Transfers in	5,417,891	87,200	-	5,505,091
Transfers out	-	-	(100,000)	(100,000)
Change in net position	<u>(1,731,688)</u>	<u>(3,053,220)</u>	<u>38,089</u>	<u>(4,746,819)</u>
Total net position (deficit)-beginning	18,972,551	(5,743,914)	708,054	13,936,691
Prior period adjustment	-	387,849	-	387,849
Total net position (deficit)-beginning, as restated	<u>18,972,551</u>	<u>(5,356,065)</u>	<u>708,054</u>	<u>14,324,540</u>
Total net position (deficit)-ending	<u>\$ 17,240,863</u>	<u>\$ (8,409,285)</u>	<u>\$ 746,143</u>	<u>\$ 9,577,721</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
Cash flows from operating activities:				
Receipts from operations	\$ 2,297,580	\$ 1,292,551	\$ 504,780	\$ 4,094,911
Payments to suppliers	(21,221,903)	(564,650)	(363,000)	(22,149,553)
Payments to employees	8,745,929	(739,828)	-	8,006,101
Other receipts	331,509	-	-	331,509
Other payments	24,005	(57,000)	-	(32,995)
Net cash provided by (used in) operating activities	<u>(9,822,880)</u>	<u>(68,927)</u>	<u>141,780</u>	<u>(9,750,027)</u>
Cash flows from noncapital financing activities:				
Intergovernmental	4,412,498	-	-	4,412,498
Transfers in	5,336,756	87,200	-	5,423,956
Interest expense on operations	-	(421)	-	(421)
Net cash provided by (used in) noncapital financing activities	<u>9,749,254</u>	<u>86,779</u>	<u>-</u>	<u>9,836,033</u>
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	(1,152,692)	-	-	(1,152,692)
Principal paid on debt	-	(17,754)	-	(17,754)
Transfers out	-	-	(100,000)	(100,000)
Capital contributed by others	-	-	-	-
Capital grants	1,058,883	-	-	1,058,883
Net cash provided by (used in) capital and related financing activities	<u>(93,809)</u>	<u>(17,754)</u>	<u>(100,000)</u>	<u>(211,563)</u>
Cash flows from investing activities:				
Purchase of investments	-	-	-	-
Purchase of investments	-	(98)	-	(98)
Interest on investments	-	-	1,695	1,695
Net cash provided by (used in) investing activities	<u>-</u>	<u>(98)</u>	<u>1,695</u>	<u>1,597</u>
Net increase (decrease) in cash and cash equivalents	(167,435)	-	43,475	(123,960)
Cash and cash equivalents - beginning of year	683,217	3,824	669,002	1,356,043
Cash and cash equivalents - end of year	<u>\$ 515,782</u>	<u>\$ 3,824</u>	<u>\$ 712,477</u>	<u>\$ 1,232,083</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (12,718,962)	\$ (3,139,901)	\$ 136,394	\$(15,722,469)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation	2,525,431	49,051	-	2,574,482
(Increase)Decrease in assets:				
Receivables	53,634	(7,500)	5,386	51,520
Due from other funds	-	-	-	-
Due from other governments	-	-	-	-
Inventories	186,616	(1,226)	-	185,390
Deferred outflows for pensions	-	(59,428)	-	(59,428)
Prepaid items	39,827	-	-	39,827
Increase(Decrease) in liabilities:				
Accounts payable	63,365	(3,354)	-	60,011
Accrued liabilities	53,117	(1,477)	-	51,640
Deferred inflows for pensions	-	24,177	-	24,177
Due to other funds	-	(38,421)	-	(38,421)
Unearned revenue	(67,935)	(8,140)	-	(76,075)
Compensated absences	16,848	(12,551)	-	4,297
Leases payable	-	230	-	230
Net OPEB obligation	-	2,688,880	-	2,688,880
Net Pension Liability	-	449,051	-	449,051
Other increases (decreases)	25,179	(8,318)	-	16,861
Total adjustments	<u>2,896,082</u>	<u>3,070,974</u>	<u>5,386</u>	<u>5,972,442</u>
Net cash provided by (used in) operating activities	<u>\$ (9,822,880)</u>	<u>\$ (68,927)</u>	<u>\$ 141,780</u>	<u>\$ (9,750,027)</u>

Non-cash investing, capital and financing activities:

The Shreveport Area Transit System had a loss on disposal of capital assets of \$-0-

The Golf fund had a loss on disposal of capital assets of \$1.

The accompanying notes are an integral part of the financial statements.

Internal Service Funds

Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, and to other governments, on a cost reimbursement basis.

Employees Health Care Fund - This fund is used to account for self-insurance activities involving medical and dental care claims by the City's employees, retirees, and dependents.

Retained Risk Fund - This fund is used to account for self-insurance activities involving property damage, worker's compensation and general liability claims.

CITY OF SHREVEPORT, LOUISIANA
 COMBINING STATEMENT OF NET POSITION
 INTERNAL SERVICE FUNDS
 DECEMBER 31, 2016

	Employees Health Care	Retained Risk	Total Internal Service Funds
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 1,696,107	\$ 5,472,408	\$ 7,168,515
Investments	968,619	9,656,218	10,624,837
Due from other funds	-	-	-
Receivables, net	3,706,124	-	3,706,124
Prepaid items	-	530,565	530,565
Total current assets	<u>6,370,850</u>	<u>15,659,191</u>	<u>22,030,041</u>
LIABILITIES			
Current Liabilities:			
Accounts payable	368,887	287,547	656,434
Due to other funds	5,287,878	-	5,287,878
Compensated absences	-	2,253	2,253
Claims and judgments	3,161,935	8,349,007	11,510,942
Total current liabilities	<u>8,818,700</u>	<u>8,638,807</u>	<u>17,457,507</u>
Noncurrent Liabilities:			
Compensated absences	-	8,585	8,585
Claims and judgments	-	25,191,992	25,191,992
Total noncurrent liabilities	<u>-</u>	<u>25,200,577</u>	<u>25,200,577</u>
Total liabilities	<u>8,818,700</u>	<u>33,839,384</u>	<u>42,658,084</u>
NET POSITION (DEFICIT)			
Unrestricted (deficit)	(2,447,850)	(18,180,193)	(20,628,043)
Total net position (deficit)	<u>\$ (2,447,850)</u>	<u>\$ (18,180,193)</u>	<u>\$ (20,628,043)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Employees Health Care	Retained Risk	Total Internal Service Funds
OPERATING REVENUES			
Charges for services	\$ 35,628,900	\$ 9,041,456	\$ 44,670,356
Miscellaneous	751,635	4,110,877	4,862,512
Total operating revenues	<u>36,380,535</u>	<u>13,152,333</u>	<u>49,532,868</u>
OPERATING EXPENSES			
Personal services	96,608	251,286	347,894
Contractual services and other expenses	2,896,894	3,101,580	5,998,474
Materials and supplies	2,973	3,364	6,337
Claims	36,335,992	20,878,450	57,214,442
Total operating expenses	<u>39,332,467</u>	<u>24,234,680</u>	<u>63,567,147</u>
Operating income (loss)	<u>(2,951,932)</u>	<u>(11,082,347)</u>	<u>(14,034,279)</u>
NONOPERATING REVENUES			
Investment earnings (loss)	1,282	29,778	31,060
Net nonoperating revenues (loss)	<u>1,282</u>	<u>29,778</u>	<u>31,060</u>
Transfers out	-	(406,800)	(406,800)
Change in net position	(2,950,650)	(11,459,369)	(14,410,019)
Total net position (deficit)-beginning	502,800	(6,720,824)	(6,218,024)
Total net position (deficit)-ending	<u>\$ (2,447,850)</u>	<u>(18,180,193)</u>	<u>\$ (20,628,043)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Total Internal Service Funds</u>
Cash flows from operating activities:			
Receipts from operations	\$ 36,086,618	\$ 14,195,477	\$ 50,282,095
Payments to suppliers	(1,258,056)	(14,793,498)	(16,051,554)
Payments to employees	(96,608)	(248,639)	(345,247)
Claims	(36,823,844)	1,051,641	(35,772,203)
Other receipts /payments	968,619	-	968,619
Net cash provided by (used in) operating activities	<u>(1,123,271)</u>	<u>204,981</u>	<u>(918,290)</u>
Cash flows from noncapital financing activities:			
Transfers in/(out)	-	(406,800)	(406,800)
Net cash provided by noncapital financing activities	<u>-</u>	<u>(406,800)</u>	<u>(406,800)</u>
Cash flows from investing activities:			
Purchase of investments	(973,737)	-	(973,737)
Proceeds from sale and maturity of investments	969,869	-	969,869
Interest on investments	5,944	29,778	35,722
Net cash provided by (used in) investing activities	<u>2,076</u>	<u>29,778</u>	<u>31,854</u>
Net increase (decrease) in cash and cash equivalents	<u>(1,121,195)</u>	<u>(172,041)</u>	<u>(1,293,236)</u>
Cash and cash equivalents - beginning of year	3,785,921	15,300,667	19,086,588
Cash and cash equivalents - end of year	<u>\$ 2,664,726</u>	<u>\$ 15,128,626</u>	<u>\$ 17,793,352</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:			
Operating income (loss)	\$ (2,951,932)	\$ (11,082,347)	\$ (14,034,279)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
(Increase)Decrease in assets:			
Receivables	(293,917)	-	(293,917)
Due from other funds	-	1,129,848	1,129,848
Prepaid items	-	(11,735)	(11,735)
Increase(Decrease) in liabilities:			
Accounts payable	236,980	(1,276,933)	(1,039,953)
Accrued liabilities	(487,852)	(4,148,302)	(4,636,154)
Due to other funds	1,404,831	(86,704)	1,318,127
Claims and judgments	-	15,678,507	15,678,507
Compensated absences	-	2,647	2,647
Other increases (decreases)	968,619	-	968,619
Total adjustments	<u>1,828,661</u>	<u>11,287,328</u>	<u>13,115,989</u>
Net cash provided by (used in) operating activities	<u>\$ (1,123,271)</u>	<u>\$ 204,981</u>	<u>\$ (918,290)</u>

The accompanying notes are an integral part of the financial statements.



Discretely Presented Component Unit

Metropolitan Planning Commission - This special revenue fund accounts for receipts and disbursements which occur in conjunction with coordinating City planning, preparing and enforcing zoning laws, and keeping City annexation policies current.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
BALANCE SHEET
DECEMBER 31, 2016**

ASSETS	
Cash and cash equivalents	\$ 85,478
Due from primary government	<u>-</u>
	-
Total assets	<u>85,478</u>

LIABILITIES AND FUND BALANCE

Liabilities:	
Accounts payable	10,493
Due to other governments	74,985
Total liabilities	<u>85,478</u>
	-
Fund balance	<u>-</u>

Amounts reported for the Metropolitan Planning Commission in the Statement of Net Position for component units are different because:

Capital assets reported in governmental activities are not financial assets and, therefore, are not reported in governmental funds.	<u>816,961</u>
Net position	<u>\$ 816,961</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 2016**

REVENUES	
Intergovernmental	\$ 217,580
Miscellaneous	334,374
Total revenues	<u>551,954</u>
 EXPENDITURES	
General government	<u>1,597,931</u>
Total expenditures	<u>1,597,931</u>
Deficiency of revenues under expenditures	(1,045,977)
 OTHER FINANCING SOURCES	
Payment from City of Shreveport	<u>1,045,977</u>
Net change in fund balance	-
Fund balance - beginning	-
Fund balance - ending	<u><u>\$ -</u></u>

Amounts reported for the Metropolitan Planning Commission in the Statement of Activities for component units are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Depreciation expense	<u>\$ (10,815)</u>
Change in net position	<u><u>\$ (10,815)</u></u>

The accompanying notes are an integral part of the financial statements.

Statistical Section

This part of the City of Shreveport's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	Page
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	141
Revenue Capacity These schedules contain information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.	147
Debt Capacity These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	154
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	160
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	163

**CITY OF SHREVEPORT, LOUISIANA
NET POSITION BY COMPONENT
LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Governmental activities										
Invested in capital assets, net of related debt	\$ 506,744,193	\$ 507,132,856	\$ 518,394,035	\$ 540,238,387	\$ 507,856,245	\$ 525,050,532	\$ 527,404,356	\$ 498,281,721	\$ 447,755,978	\$ 594,396,807
Restricted	52,517,433	61,409,857	66,374,435	52,008,888	66,131,354	15,571,752	134,588,349	227,239,617	207,407,523	168,897,674
Unrestricted(Deficit)	<u>(28,935,041)</u>	<u>(46,402,145)</u>	<u>(66,220,992)</u>	<u>(87,144,658)</u>	<u>(174,840,905)</u>	<u>(312,357,344)</u>	<u>(346,760,306)</u>	<u>(450,501,025)</u>	<u>(584,381,854)</u>	<u>(784,343,447)</u>
Total governmental activities net position	<u>\$ 530,326,585</u>	<u>\$ 522,140,568</u>	<u>\$ 518,547,478</u>	<u>\$ 505,102,617</u>	<u>\$ 399,146,694</u>	<u>\$ 364,264,940</u>	<u>\$ 315,232,399</u>	<u>\$ 275,020,313</u>	<u>\$ 70,781,647</u>	<u>\$ (21,048,966)</u>
Business-type activities										
Invested in capital assets, net of related debt	\$ 351,253,030	\$ 361,928,742	\$ 368,705,299	\$ 372,834,742	\$ 485,342,461	\$ 492,313,051	\$ 510,326,673	\$ 523,710,809	\$ 518,261,289	\$ 570,187,946
Restricted	3,166,944	3,751,501	2,769,016	3,958,325	3,958,848	4,041,954	3,959,892	3,960,404	-	3,960,404
Unrestricted(Deficit)	<u>51,301</u>	<u>(8,587,822)</u>	<u>(3,750,025)</u>	<u>(5,874,101)</u>	<u>(16,495,186)</u>	<u>(20,035,941)</u>	<u>(24,028,572)</u>	<u>(15,504,876)</u>	<u>435,800,986</u>	<u>(74,137,780)</u>
Total business-type activities net position	<u>\$ 354,471,275</u>	<u>\$ 357,092,421</u>	<u>\$ 367,724,290</u>	<u>\$ 370,918,966</u>	<u>\$ 472,806,123</u>	<u>\$ 476,319,064</u>	<u>\$ 490,257,993</u>	<u>\$ 512,166,337</u>	<u>\$ 954,062,275</u>	<u>\$ 500,010,570</u>
Primary government										
Invested in capital assets, net of related debt	\$ 857,997,223	\$ 869,061,598	\$ 887,099,334	\$ 913,073,129	\$ 993,198,706	\$ 1,017,363,583	\$ 1,037,731,029	\$ 1,021,992,530	\$ 966,017,267	\$ 36,353,827
Restricted	55,684,377	65,161,358	69,143,451	55,967,213	70,090,202	155,613,706	138,548,241	231,200,021	207,407,523	141,523,111
Unrestricted(Deficit)	<u>(28,883,740)</u>	<u>(54,989,967)</u>	<u>(69,971,017)</u>	<u>(93,018,759)</u>	<u>(19,133,609)</u>	<u>(332,393,285)</u>	<u>(370,788,878)</u>	<u>(466,005,901)</u>	<u>(148,580,868)</u>	<u>(12,742,577)</u>
Total primary government net position	<u>\$ 884,797,860</u>	<u>\$ 879,232,989</u>	<u>\$ 886,271,768</u>	<u>\$ 876,021,583</u>	<u>\$ 871,952,817</u>	<u>\$ 840,584,004</u>	<u>\$ 805,490,392</u>	<u>\$ 787,186,650</u>	<u>\$ 1,024,843,922</u>	<u>\$ 25,026,481</u>

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN NET POSITION, LAST TEN YEARS
 (ACCRUAL BASIS OF ACCOUNTING)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Expenses										
Governmental activities:										
General government	\$ 35,773,877	\$ 32,327,417	\$ 36,368,232	\$ 45,631,827	\$ 50,522,532	\$ 52,871,070	\$ 59,180,755	\$ 55,486,934	\$ 29,837,534	\$ 55,317,669
Public safety	106,967,208	112,101,951	114,755,487	120,370,342	128,009,588	132,296,947	129,986,772	130,048,046	128,387,069	140,960,844
Public works	50,734,669	54,436,508	49,697,351	54,493,585	55,707,874	54,861,069	55,054,294	54,417,093	53,377,050	55,847,544
Culture and recreation	23,458,242	24,552,571	24,444,194	24,340,798	22,601,155	22,298,863	23,634,459	23,249,858	23,951,836	25,188,570
Health and welfare	586,125	352,321	224,472	364,424	334,526	25,854	14,760	13,602	108,878	-
Community development	6,380,100	4,945,019	4,409,060	5,136,142	5,866,418	4,517,472	4,663,450	5,495,408	3,880,501	6,678,055
Economic development	7,098,377	7,752,605	6,585,469	5,763,806	3,441,846	4,462,780	4,576,357	3,657,075	3,505,893	910,774
Economic opportunity	3,049,514	3,501,904	6,850,646	3,689,216	2,714,400	2,609,908	2,558,968	2,558,816	2,143,306	5,241
Interest on long-term debt	14,476,239	12,803,169	13,421,295	10,923,435	9,910,030	11,331,384	9,509,948	9,321,094	11,030,882	9,655,942
Total governmental activities expenses	248,524,351	252,773,465	256,756,206	270,713,575	279,108,369	285,275,347	289,179,763	284,247,926	256,222,948	294,564,640
Business-type activities										
Municipal and Regional Airports	12,342,488	13,838,731	15,011,292	15,175,747	15,922,093	15,414,301	15,490,057	15,615,759	14,596,911	14,118,982
Water and Sewerage	54,903,981	56,098,592	54,476,538	53,055,547	54,096,547	58,346,912	59,722,975	63,354,907	63,817,718	76,285,816
Convention Center	-	-	-	-	6,694,097 (1)	6,969,925	6,811,134	7,102,290	7,863,035	7,336,641
Convention Center Hotel	7,781,837	13,085,201	12,931,427	13,535,949	13,424,358	12,867,218	12,510,097	12,149,036	10,716,085	11,119,464
Shreveport Area Transit System	12,562,076	14,155,118	13,993,824	13,843,465	15,240,703	15,804,741	16,439,796	16,644,288	15,628,664	15,293,243
Golf	1,934,772	1,885,373	1,727,208	1,489,766	1,373,739	1,310,004	1,029,810	1,316,897	4,292,902	4,448,415
Downtown Parking	436,200	451,000	466,000	419,280	417,809	423,433	419,280	419,280	349,566	363,000
Total business-type activities expenses	89,961,354	99,514,015	98,606,289	97,519,754	107,169,346	111,136,534	112,423,149	116,602,457	117,264,881	128,965,561
Total primary government expenses	\$ 338,485,705	\$ 352,287,480	\$ 355,362,495	\$ 368,233,329	\$ 386,277,715	\$ 396,411,881	\$ 401,602,912	\$ 400,850,383	\$ 373,487,829	\$ 423,530,201

(continued)

(1) The Convention Center became a separate fund in 2011.

(continued)

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION, LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Program Revenues										
Governmental Activities										
Charges for services:										
Public safety	\$ 9,026,836	\$ 8,473,486	\$ 9,220,566	\$ 10,053,128	\$ 10,026,553	\$ 10,115,288	\$ 12,868,050	\$ 11,196,830	\$ 10,767,228	\$ 12,941,736
Public works	11,861,491	11,371,166	13,832,164	15,737,329	17,439,141	16,940,167	15,817,405	14,925,161	22,351,362	21,395,782
Other activities	795,440	677,024	309,938	480,671	308,550	438,991	305,041	281,880	1,604,519	1,673,500
Operating grants and contributions	17,268,873	19,503,074	23,733,763	19,440,207	20,941,429	18,342,548	17,205,002	15,912,520	17,478,683	20,505,899
Capital grants and contributions	9,200,892	4,403,430	3,022,403	2,079,020	6,727,297	3,591,188	2,392,234	1,993,674	49,982	-
Total governmental activities program revenues	<u>48,153,532</u>	<u>44,428,180</u>	<u>50,118,834</u>	<u>47,790,355</u>	<u>55,442,970</u>	<u>49,428,182</u>	<u>48,587,732</u>	<u>44,310,065</u>	<u>52,251,774</u>	<u>56,516,917</u>
Business-type activities										
Charges for services:										
Municipal and Regional Airports	9,091,820	9,833,275	8,564,049	9,533,588	10,117,819	10,159,922	10,658,288	10,961,308	10,102,240	10,505,926
Water and Sewerage	56,502,400	58,517,927	58,177,800	63,361,068	66,775,465	58,634,935	61,742,737	75,259,282	75,961,390	82,453,869
Convention Center	-	-	-	-	2,262,319 (2)	2,437,396	2,013,793	2,552,784	2,873,802	3,005,319
Convention Center Hotel	4,674,048	11,018,851	11,141,947	11,934,328	11,631,259	11,012,614	11,109,856	11,283,028	11,666,633	10,853,180
Shreveport Area Transit System	2,380,408	2,545,666	2,583,705	2,601,316	2,695,670	2,723,380	2,842,739	3,076,104	2,344,315	2,243,846
Golf	1,372,161	1,374,572	1,196,859	1,148,443	1,010,625	957,807	785,516	1,084,133	1,106,515	1,282,163
Downtown Parking	596,426	630,648	623,988	613,876	613,524	653,945	581,154	562,091	460,687	499,394
Operating grants and contributions	3,489,645	5,068,237	5,490,761	6,077,306	5,169,564	5,898,980	6,174,220	6,362,042	5,742,865	6,606,819
Capital grants and contributions	13,301,924	8,477,153	13,796,684	9,771,827	14,080,038	8,558,562	6,644,821	8,811,969	5,769,680	5,068,766
Total business-type activities program revenues	<u>91,408,832</u>	<u>97,466,329</u>	<u>101,575,793</u>	<u>105,041,752</u>	<u>114,356,283</u>	<u>101,037,541</u>	<u>102,553,124</u>	<u>119,952,741</u>	<u>116,028,127</u>	<u>122,519,282</u>
Total primary government program revenues	<u>\$ 139,562,364</u>	<u>\$ 141,894,509</u>	<u>\$ 151,694,627</u>	<u>\$ 152,832,107</u>	<u>\$ 169,799,253</u>	<u>\$ 150,465,723</u>	<u>\$ 151,140,856</u>	<u>\$ 164,262,806</u>	<u>\$ 168,279,901</u>	<u>\$ 179,036,199</u>
Net(Expense) Revenue										
Governmental activities	\$ (200,370,819)	\$ (208,345,285)	\$ (206,637,372)	\$ (222,923,220)	\$ (223,665,399)	\$ (235,847,165)	\$ (240,592,031)	\$ (239,937,861)	\$ (203,971,174)	\$ (238,047,723)
Business-type activities	1,447,478	(2,533,242)	2,969,504	7,521,998	7,186,937	(10,098,993)	(9,870,025)	3,350,284	(1,236,754)	(6,446,279)
Total primary government net expense	<u>\$ (198,923,341)</u>	<u>\$ (210,878,527)</u>	<u>\$ (203,667,868)</u>	<u>\$ (215,401,222)</u>	<u>\$ (216,478,462)</u>	<u>\$ (245,946,158)</u>	<u>\$ (250,462,056)</u>	<u>\$ (236,587,577)</u>	<u>\$ (205,207,928)</u>	<u>\$ (244,494,002)</u>

(1) Opened in 2007

(2) The Convention Center became a separate fund in 2011.

(continued)

(continued)

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET POSITION, LAST TEN YEARS
(ACCRUAL BASIS OF ACCOUNTING)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes:										
Property taxes	\$ 54,192,772	\$ 57,452,405	\$ 58,542,857	\$ 60,397,983	\$ 61,892,794	\$ 58,031,369	\$ 59,428,155	\$ 59,842,135	\$ 56,414,985	\$ 55,580,376
Sales taxes	105,404,839	109,226,148	105,947,678	113,990,284	117,161,088	113,068,390	114,192,366	119,809,168	117,900,678	115,450,214
Franchise taxes	7,749,311	7,914,581	7,290,551	7,780,000	7,822,649	7,512,211	7,750,603	7,661,160	7,911,173	7,981,794
Occupational licenses	6,597,061	6,549,432	6,659,033	6,760,523	7,005,960	7,175,204	7,306,835	7,289,383	7,433,349	7,355,815
Gaming	12,366,888	12,931,726	12,931,910	12,457,759	12,326,597	11,925,489	11,003,579	10,241,584	10,035,079	9,615,662
Unrestricted grants and contributions	3,677,032	3,368,399	3,961,292	3,641,977	3,510,589	3,398,492	1,886,334	2,762,622	1,233,863	1,185,383
Investment earnings	5,568,888	4,115,495	1,163,022	435,482	550,198	861,704	534,354	420,727	598,673	269,008
Miscellaneous	3,554,655	3,653,651	10,833,738	7,578,232	8,252,475	12,558,552	12,232,148	11,571,074	10,351,367	3,068,395
Transfers	(5,469,109)	(5,052,569)	(4,285,799)	(3,563,881)	(100,815,874)	(13,566,000)	(20,703,921)	(19,872,078)	(19,144,109)	(37,229,142)
Total governmental activities	193,642,337	200,159,268	203,044,282	209,478,359	117,706,476	200,965,411	193,630,453	199,725,775	192,735,058	163,277,505
Business-type activities:										
Investment earnings (loss)	5,249,324	101,819	2,580,624	(2,528,522)	(6,115,654)	45,934	5,846,715	(1,314,018)	1,081,568	1,359,656
Miscellaneous	-	-	795,942	2,170	-	-	-	-	(14,401,995)	2,229,312
Transfers	5,469,109	5,052,569	4,285,799	3,563,881	100,815,874	(13,566,000)	20,703,921	19,872,078	19,144,109	37,229,142
Total business-type activities	10,718,433	5,154,388	7,662,365	1,037,529	94,700,220	13,611,934	26,550,636	18,558,060	5,823,682	40,818,110
Total primary government	\$ 204,360,770	\$ 205,313,656	\$ 210,706,647	\$ 210,515,888	\$ 212,406,696	\$ 214,577,345	\$ 220,181,089	\$ 218,283,835	\$ 198,558,740	\$ 204,095,615
Change in Net Position										
Governmental activities	\$ (6,728,482)	\$ (8,186,017)	\$ (3,593,090)	\$ (13,444,861)	\$ (105,955,923)	\$ (34,881,754)	\$ (46,961,578)	\$ (40,212,086)	\$ (11,236,116)	\$ (74,770,218)
Business-type activities	12,165,911	2,621,146	10,631,869	8,559,527	101,887,157	3,512,941	16,680,611	21,908,344	4,586,928	34,371,831
Total primary government	\$ 5,437,429	\$ (5,564,871)	\$ 7,038,779	\$ (4,885,334)	\$ (4,068,766)	\$ (31,368,813)	\$ (30,280,967)	\$ (18,303,742)	\$ (6,649,188)	\$ (40,398,387)

(1) Included in the transfers was \$93,061,016 for the Convention Center to a separate enterprise fund.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
 FUND BALANCES OF GOVERNMENTAL FUNDS
 LAST TEN YEARS
 (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
General Fund										
Nonspendable	\$ 1,268,611	\$ 1,267,226	\$ 1,529,818	\$ 1,302,722	\$ 1,521,316	\$ 1,582,251	\$ 1,457,442	\$ 1,622,361	\$ 1,601,762	\$ 1,617,488
Restricted	-	-	-	-	-	-	43,187	122,404	206,168	283,492
Assigned	6,341,925	6,242,982	5,192,490	9,001,311	6,672,603	8,235,732	7,353,477	10,210,582	9,907,967	10,441,503
Unassigned	5,224,682	3,009,981	13,930,927	11,458,224	9,805,320	6,429,096	4,137,247	4,036,252	1,257,328	1,614,702
Total General Fund	<u>\$ 12,835,218</u>	<u>\$ 10,520,189</u>	<u>\$ 20,653,235</u>	<u>\$ 21,762,257</u>	<u>\$ 17,999,239</u>	<u>\$ 16,247,079</u>	<u>\$ 12,991,353</u>	<u>\$ 15,991,599</u>	<u>\$ 12,973,225</u>	<u>\$ 13,957,185</u>
All Other Governmental Funds										
Restricted	\$ 101,381,672	\$ 99,830,365	\$ 97,498,999	\$ 76,580,843	\$ 177,217,086	\$ 154,952,867	\$ 135,712,949	\$ 229,202,191	\$ 204,022,094	\$ 154,628,693
Unassigned	-	-	-	-	(460,762)	(1,729,116)	(918,267)	(1,578,868)	-	-
Total all other governmental funds	<u>\$ 101,381,672</u>	<u>\$ 99,830,365</u>	<u>\$ 97,498,999</u>	<u>\$ 76,580,843</u>	<u>\$ 176,756,324</u>	<u>\$ 153,223,751</u>	<u>\$ 134,794,682</u>	<u>\$ 227,623,323</u>	<u>\$ 204,022,094</u>	<u>\$ 154,628,693</u>

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Revenues										
Taxes	\$ 168,009,381	\$ 173,109,183	\$ 171,405,070	\$ 182,891,465	\$ 187,282,626	\$ 179,323,323	\$ 180,915,510	\$ 187,814,734	\$ 183,390,846	\$ 178,722,267
Licenses and permits	8,755,409	8,379,559	8,591,789	8,945,467	9,126,196	9,159,315	9,333,071	9,554,623	9,578,009	9,128,991
Intergovernmental	21,710,733	24,240,070	27,747,701	24,073,617	25,510,000	23,012,567	19,327,161	18,754,217	17,477,915	20,502,974
Charges for services	19,251,533	18,681,539	21,992,151	24,381,786	25,562,367	25,786,275	27,764,494	24,519,238	23,381,449	25,134,234
Fines and forfeitures	3,462,609	3,319,902	3,460,862	3,553,996	3,832,276	3,377,228	3,002,987	3,210,062	2,510,504	2,528,965
Gaming	12,366,888	12,931,726	12,931,910	12,457,759	12,326,597	11,925,489	11,003,579	10,241,584	10,035,079	9,615,662
Investment earnings	4,780,092	3,257,053	949,243	324,785	395,837	664,659	444,336	351,591	539,595	237,948
Miscellaneous	3,554,655	3,653,651	10,833,738	7,578,232	8,252,475	12,558,552	12,232,148	11,571,074	12,752,087	11,054,440
Total revenues	<u>241,891,300</u>	<u>247,572,683</u>	<u>257,912,464</u>	<u>264,207,107</u>	<u>272,288,374</u>	<u>265,807,408</u>	<u>264,023,286</u>	<u>266,017,123</u>	<u>259,665,484</u>	<u>256,925,481</u>
Expenditures										
General government	37,204,737	34,638,892	30,099,483	40,898,671	33,670,983	33,754,118	36,770,691	36,118,397	39,708,557	38,650,918
Public safety	91,446,018	96,639,536	94,952,030	104,102,246	109,360,999	114,152,950	110,841,564	108,919,662	110,000,160	115,618,481
Public works	36,218,897	37,036,813	35,257,799	40,134,184	43,626,714	40,188,370	38,571,558	39,577,765	37,354,544	40,695,630
Culture and recreation	14,158,892	15,840,773	14,609,505	15,214,547	15,576,293	16,419,548	16,433,993	16,135,262	17,621,679	17,570,028
Health and welfare	573,832	339,700	209,710	350,176	319,316	11,841	-	-	108,878	-
Community development	4,766,654	4,138,744	3,881,994	4,593,147	5,375,401	3,957,114	4,043,129	4,844,285	3,402,083	6,459,958
Economic development	7,030,767	7,670,569	6,504,277	5,678,318	3,358,194	4,385,707	4,502,555	3,589,063	3,505,893	903,974
Economic opportunity	2,834,390	3,281,038	6,592,309	3,439,875	2,448,233	2,364,677	2,367,082	2,402,389	2,143,306	-
Capital outlay	17,058,735	14,117,197	7,210,328	6,645,730	7,188,534	7,609,546	17,563,135	16,550,444	16,638,321	19,178,491
Debt service										
Principal	28,128,374	28,764,098	32,309,943	50,311,347	26,645,341	51,542,365	23,738,712	20,068,059	24,671,368	24,206,740
Interest	13,975,345	12,187,938	13,765,069	11,421,559	8,848,980	12,004,912	10,059,930	9,142,698	11,595,965	11,539,939
Bond issuance cost	52,735	833,170	-	358,682	701,646	-	-	860,175	471,440	468,073
Total expenditures	<u>253,449,376</u>	<u>255,488,468</u>	<u>245,392,447</u>	<u>283,148,482</u>	<u>257,120,634</u>	<u>286,391,148</u>	<u>264,892,349</u>	<u>258,208,199</u>	<u>267,222,194</u>	<u>275,292,232</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(11,558,076)</u>	<u>(7,915,785)</u>	<u>12,520,017</u>	<u>(18,941,375)</u>	<u>15,167,740</u>	<u>(20,583,740)</u>	<u>(869,063)</u>	<u>7,808,924</u>	<u>(7,556,710)</u>	<u>(18,366,751)</u>
Other Financing Sources (Uses)										
Bonds issued	-	-	-	-	81,500,000	-	-	93,500,000	-	-
Refunding bonds issued	-	52,850,000	-	-	-	-	-	-	24,205,000	22,477,312
Premium on debt issued	-	534,977	-	379,132	7,603,061	-	-	14,392,041	2,521,090	2,476,543
Certificate of indebtedness issued	-	-	-	14,995,000	-	-	-	-	-	8,194,901
Capital leases	4,292,190	6,187,239	-	2,337,440	-	8,865,007	-	-	-	-
Payments to refunded bond escrow agent	-	(49,170,198)	-	(15,015,450)	-	-	-	-	(26,644,875)	(26,369,104)
Swap termination payment	-	(1,300,000)	-	-	-	-	-	-	-	-
Transfers in	31,249,879	31,923,157	27,020,204	28,100,857	27,056,191	28,141,986	28,891,695	18,511,141	17,897,431	35,262,981
Transfers out	(36,443,988)	(36,975,726)	(31,738,541)	(31,664,738)	(34,914,529)	(41,707,986)	(49,707,427)	(38,383,219)	(37,041,539)	(72,085,323)
Total other financing sources (uses)	<u>(901,919)</u>	<u>4,049,449</u>	<u>(4,718,337)</u>	<u>(867,759)</u>	<u>81,244,723</u>	<u>(4,700,993)</u>	<u>(20,815,732)</u>	<u>88,019,963</u>	<u>(19,062,893)</u>	<u>(30,042,690)</u>
Net change in fund balances	<u>\$ (12,459,995)</u>	<u>\$ (3,866,336)</u>	<u>\$ 7,801,680</u>	<u>\$ (19,809,134)</u>	<u>\$ 96,412,463</u>	<u>\$ (25,284,733)</u>	<u>\$ (21,684,795)</u>	<u>\$ 95,828,887</u>	<u>\$ (26,619,603)</u>	<u>\$ (48,409,441)</u>
Debt service as a percentage of noncapital expenditures	17.8%	17.3%	19.3%	22.5%	14.5%	22.8%	13.7%	12.4%	14.7%	14.1%

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS
(DOLLARS IN THOUSANDS)

<u>Year Ended December 31</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value</u>	<u>Assessed Value as a Percentage of Actual Value</u>
2007	\$ 501,981	\$ 671,729	\$ 1,173,710	46.64	\$ 10,363,476	11.33%
2008	571,963	729,434	1,301,397	44.54	11,589,120	11.23%
2009	582,832	735,357	1,318,189	44.54	11,781,298	11.19%
2010	593,873	761,099	1,354,972	44.54	12,119,017	11.18%
2011	621,666	767,556	1,389,222	44.54	12,371,084	11.23%
2012	665,138	803,002	1,468,140	39.70	13,106,704	11.20%
2013	717,774	772,590	1,490,364	39.70	13,273,988	11.23%
2014	724,530	718,584	1,503,114	39.70	13,375,262	11.24%
2015	737,351	790,153	1,527,154	36.65	13,591,787	11.24%
2016	746,197	777,863	1,524,061 (1)	36.29	13,602,121	11.20%

Note:

Assessed values are established by the Caddo Parish Tax Assessor on January 1 of each year at approximately 10-25% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the tax roll of January 1, 2016. The next revaluation will be completed as of January 1, 2020 for the 2020 tax roll. Tax rates are per \$1,000 of assessed value.

(1) Included in the total assessed value of property within the City is \$8,626 of assessed value that has been adjudicated to Caddo and Bossier parish.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
(RATE PER \$1,000 OF ASSESSED VALUE)
LAST TEN YEARS

Year Ended December 31,	City Direct Rates									Overlapping Rates		
	Debt Service (1)	General Alimony (2)	Police Three-Platoon System (2)	Police and Fire Uniforms and Equipment (3)	Salary & Wage Schedule (3)	Street Improvements (3)	Employee Benefits (3)	Parks and Recreational Facilities (3)	Total Direct Debt	School Board	Parish	Total
2007	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	80.65	37.31	211.24
2008	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	82.81	35.14	207.03
2009	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	202.42
2010	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	202.42
2011	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	202.42
2012	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	192.74
2013	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	192.74
2014	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	192.74
2015	19.00	10.30	1.47	1.12	1.12	1.12	1.69	0.83	36.65	74.66	34.94	182.90
2016	19.00	10.09	1.44	1.10	1.10	1.10	1.65	0.81	36.29	73.30	31.79	177.67

(1) Political subdivisions in Louisiana are required to levy taxes without limitation at such rates as may be necessary to service general obligation bonds.

(2) City Council is authorized by Louisiana Constitution to levy, after public hearing by a two-thirds affirmative vote, a millage rate of up to, but not in excess of:
(a) 10.49 mills for General Alimony
(b) 1.50 mills for Police Three-Platoon System

(3) Special millage approved by referendum and must be reapproved by referendum every five years.
(Last submitted and approved on April 6, 2013).

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2016</u>			<u>2007</u>		
	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total City Taxable Assessed Value</u>	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total City Taxable Assessed Value</u>
AEP Southwestern Electric Power Company	\$ 53,285,620	1	3.61%	\$ 43,727,210	1	3.70%
Calumet Lubricants	18,519,270	2	1.25%	10,731,850	5	0.90%
Wal-Mart	11,101,898	3	0.75%	8,427,220	7	0.70%
Capital One	10,064,850	4	0.68%	11,579,970	4	1.00%
Bell South	9,878,900	5	0.67%	23,598,460	2	2.00%
JP Morgan Chase Bank	8,477,647	6	0.57%	6,820,130	8	0.60%
Centerpoint Energy	8,262,630	7	0.56%	4,777,310	10	0.40%
Sam's Town	6,686,438	8	0.45%	16,894,290	3	1.40%
Regions Bank	7,674,592	9	0.52%	10,639,860	6	0.90%
Kansas City Southern	4,773,120	10	0.32%			
Libby Glass				6,116,071	9	0.50%
	<u>\$ 138,724,965</u>		<u>9.39%</u>	<u>\$ 143,312,371</u>		<u>12.10%</u>

Unaudited - see accompanying independent auditors' report.

Source: Caddo Parish Assessor's Office

**CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN YEARS**

Year Ended December 31,	Taxes Levied for the Year	Collections					
		Collected within the Year of the Levy		Collections in Subsequent Years	Total Collections to Date		
		Amount	Percentage of Levy		Amount	Percentage of Levy	
2007	\$ 55,130,275	\$ 44,426,316	80.58%	\$ 9,797,511	\$54,223,827	98.36%	
2008	58,421,540	41,480,921	71.00%	15,338,615	56,819,536	97.26%	
2009	59,236,967	41,889,578	70.72%	15,875,672	57,765,250	97.52%	
2010	60,974,524	43,965,388	72.10%	15,211,490	59,176,878	97.05%	
2011	61,875,991	48,969,445	79.14%	11,317,501	60,286,946	97.43%	
2012	58,285,191	46,570,605	79.90%	10,438,058	57,008,663	97.81%	
2013	59,167,413	44,608,285	75.39%	13,400,321	58,008,606	98.04%	
2014	59,673,655	42,808,850	71.74%	15,519,037	58,327,887	97.74%	
2015	55,983,017	47,419,429	84.70%	8,454,596	55,874,025	99.81%	
2016	55,308,166	38,969,359	70.46%	-	38,969,359	70.46%	

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
TAXABLE SALES BY CATEGORY
LAST TEN YEARS
(DOLLARS IN THOUSANDS)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Motor vehicle dealers	\$ 355,111	\$ 352,186	\$ 296,797	\$ 338,048	\$ 355,903	\$ 383,516	\$ 399,335	\$ 416,102	\$ 409,966	\$ 391,831
Restaurant, food services and drinking places	324,109	350,012	349,599	368,846	387,584	398,130	399,637	422,097	436,275	431,620
Discount stores	298,463	344,308	344,958	337,130	329,741	321,133	320,610	313,209	317,414	434,240
Grocery stores	303,178	311,557	313,897	339,339	347,203	358,057	358,774	359,222	364,369	343,521
Department stores	112,333	129,234	125,391	130,370	133,183	129,848	124,666	120,540	122,590	165,539
Miscellaneous general merchandise stores	126,020	132,498	134,135	141,453	145,860	153,232	157,961	155,202	142,565	139,606
Drug stores	125,768	122,707	121,495	123,124	122,653	128,210	129,714	131,297	139,293	143,149
Lumber and other building materials dealers	10,006	12,095	11,038	12,498	12,232	12,642	13,091	12,160	12,344	22,167
Wholesale - machinery, equipment and supplies	18,445	14,943	15,353	163,050	162,277	138,198	131,008	146,945	120,782	174,275
Wholesale - professional and commercial equipment	11,632	10,797	12,317	120,942	127,079	126,233	127,280	150,374	161,885	167,471
All others	1,791,539	1,793,876	1,830,375	1,938,100	2,062,456	1,870,476	1,872,615	2,012,783	1,990,503	1,613,523
Total	\$ 3,824,504	\$ 3,920,213	\$ 3,892,355	\$ 4,122,900	\$ 4,298,171	\$ 4,133,445	\$ 4,152,591	\$ 4,353,931	\$ 4,332,986	\$ 4,226,392
City sales tax rate	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%

Source: Caddo-Shreveport Sales and Use Tax Commission

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
DIRECT AND OVERLAPPING SALES TAX RATES
LAST TEN YEARS**

<u>Year</u>	<u>City of Shreveport</u>	<u>Caddo Parish School Board</u>	<u>Caddo Law Enforcement District</u>	<u>State of Louisiana</u>	<u>Total Rate</u>
2007	2.75%	1.50%	0.35%	4.00%	8.60%
2008	2.75%	1.50%	0.35%	4.00%	8.60%
2009	2.75%	1.50%	0.35%	4.00%	8.60%
2010	2.75%	1.50%	0.35%	4.00%	8.60%
2011	2.75%	1.50%	0.35%	4.00%	8.60%
2012	2.75%	1.50%	0.35%	4.00%	8.60%
2013	2.75%	1.50%	0.35%	4.00%	8.60%
2014	2.75%	1.50%	0.35%	4.00%	8.60%
2015	2.75%	1.50%	0.35%	4.00%	8.60%
2016	2.75%	1.50%	0.35%	5.00%	9.60%

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: The City's sales tax rate may be changed with voter approval.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
SALES TAX REVENUE PAYERS BY INDUSTRY
LAST NINE YEARS

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>	<u>Tax</u>
	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>	<u>Liability</u>
Retail trade	\$ 69,134,367	\$ 67,052,000	\$ 70,424,851	\$ 72,388,451	\$ 73,575,215	\$ 74,537,809	\$ 75,233,688	\$ 75,300,541	\$ 72,683,366
Services	16,295,689	16,273,181	17,554,911	18,370,738	17,706,280	16,830,868	18,742,751	20,132,251	20,631,495
Wholesale Trade	17,444,320	16,311,724	18,516,602	19,624,037	16,685,163	16,874,399	18,833,822	17,908,432	17,506,165
Transportation, communications, electric, and gas	1,435,385	1,412,211	1,540,652	1,742,285	1,309,172	1,504,851	1,973,396	1,903,462	2,161,957
Manufacturing	1,705,805	1,548,868	1,452,756	1,491,183	1,316,033	1,125,528	925,950	807,423	1,061,578
Other	1,015,865	2,438,234	998,816	907,987	1,150,457	807,415	794,909	819,597	769,331
Construction	1,064,320	1,111,438	1,434,632	1,146,763	1,121,224	1,024,641	883,028	1,071,438	976,543
Mining	901,043	555,957	1,124,557	2,189,999	564,954	1,317,105	2,165,834	1,055,407	257,835
Finance, insurance, and real estate	192,309	184,351	167,256	180,255	180,264	117,435	109,475	94,506	102,659
Agricultural	104,004	100,890	113,984	113,060	20,505	23,713	24,720	19,944	25,059
Government	50,545	50,907	50,712	44,963	40,549	32,498	45,547	44,158	49,818
Total	<u>\$ 109,343,652</u>	<u>\$ 107,039,761</u>	<u>\$ 113,379,729</u>	<u>\$ 118,199,721</u>	<u>\$ 113,669,818</u>	<u>\$ 114,196,262</u>	<u>\$ 119,733,120</u>	<u>\$ 119,157,159</u>	<u>\$ 116,225,807</u>

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: Due to confidentiality issues, the names of the 10 largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN YEARS
(DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)

Year	Governmental Activities				Business-type Activities						Total Primary Government	Percentage of Personal Income	City Per Capita
	General Obligation Bonds	Certificates of Indebtedness	Loans and Notes	Capital Leases	Municipal and Regional Airports Revenue Bonds	Municipal and Regional Airports Loan	Water and Sewerage Revenue Bonds	Water and Sewerage Loan	Convention Center Hotel Loan	Capital Leases			
2007	\$ 225,414	\$ 30,681	\$ 32,430	\$ 14,379	\$ 21,278	\$ 848	\$ 179,320	\$ 75,000	\$ 42,288	\$ 602	\$ 622,240	6.7	3,111
2008	205,408	26,794	33,580	17,447	-	38,194	166,283	75,000	39,591	1,564	603,861	6.4	3,029
2009	183,830	22,722	31,852	12,692	-	37,176	152,641	50,000	39,543	1,153	531,609	5.1	2,667
2010	143,481	18,698	30,132	11,201	-	37,259	156,000	50,000	39,282	696	486,749	5.0	2,442
2011	216,372	13,955	28,334	7,191	-	36,182	143,259	50,000	39,118	472	534,883	4.9	2,684
2012	173,986	9,072	27,429	12,313	-	35,029	130,924	50,000	38,714	1,427	478,894	4.2	2,403
2013	159,524	7,534	28,170	8,155	-	34,750	119,312	48,855	41,350	2,945	450,595	4.0	2,232
2014	251,448	5,718	27,072	5,747	-	33,370	192,117	48,185	40,696	2,324	606,677	5.5	3,028
2015	229,365	3,848	25,918	3,296	-	34,920	315,994	46,671	39,985	1,694	701,691	5.7	3,521
2016	208,237	1,924	23,240	9,543	-	34,920	467,187	-	39,038	1,055	785,144	N/A	3,981

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
See the Schedule of Demographic and Economic Statistics for personal income and population data.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN YEARS
(DOLLARS IN THOUSANDS, EXCEPT PER CAPITA)

<u>Year</u>	<u>General Obligation Bonds</u>	<u>Less: Amounts Available in Debt Service Fund</u>	<u>Total</u>	<u>Percentage of Estimated Actual Taxable Value of Property</u>	<u>City Per Capita</u>
2007	\$ 225,414	\$ 48,460	\$ 176,954	1.71	885
2008	205,408	55,879	149,529	1.29	750
2009	183,830	58,867	124,963	1.06	627
2010	143,481	46,292	97,189	0.80	488
2011	216,372	60,170	156,202	1.26	784
2012	173,896	40,556	133,340	1.02	670
2013	159,524	46,089	113,435	0.85	562
2014	251,448	56,080	195,368	1.46	975
2015	229,365	54,992	174,373	1.28	875
2016	208,237	51,264	156,973	1.15	796

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
See the Schedule of Assessed and Actual Value of Taxable Property for property value data.
See the Schedule of Demographics and Economic Statistics for population data.

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF DECEMBER 31, 2016
(DOLLARS IN THOUSANDS)

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
Debt repaid with property taxes			
Caddo Parish Commission	\$ 31,660	70.8%	\$ 22,415
Caddo Parish School Board	108,184	70.8%	<u>76,594</u>
Subtotal, Overlapping Debt			99,010
City direct debt			<u>242,944</u>
Total direct and overlapping debt			<u><u>\$ 341,954</u></u>

Sources: Assessed value data used to estimate applicable percentages provided by the Caddo Parish Tax Assessor.

Debt outstanding data is provided by each governmental unit.

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident-- and therefore responsible for repaying the debt--of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the Commission and School Board's taxable assessed value that is within the City's boundaries and dividing it by each unit's total taxable assessed value.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
LEGAL DEBT MARGIN INFORMATION
LAST TEN YEARS
(DOLLARS IN THOUSANDS)**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Debt limit	\$ 413,713	\$ 459,083	\$ 465,514	\$ 479,144	\$ 486,228	\$ 513,849	\$ 521,627	\$ 526,090	\$ 534,626	\$ 533,421
Total debt applicable to limit	<u>220,716</u>	<u>202,147</u>	<u>183,110</u>	<u>142,810</u>	<u>208,315</u>	<u>166,400</u>	<u>149,560</u>	<u>228,255</u>	<u>207,210</u>	<u>188,035</u>
Legal debt margin	<u>\$ 192,997</u>	<u>\$ 256,936</u>	<u>\$ 282,404</u>	<u>\$ 336,334</u>	<u>\$ 277,913</u>	<u>\$ 347,449</u>	<u>\$ 372,067</u>	<u>\$ 297,835</u>	<u>\$ 327,416</u>	<u>\$ 345,386</u>
Total debt applicable to the limit as a percentage of debt limit	53.35%	44.03%	39.34%	29.81%	42.84%	32.38%	28.67%	43.39%	38.76%	35.25%

Legal Debt Margin Calculation for Fiscal Year 2016

Assessed value	\$ 1,524,061
Debt limit (35% of total assessed value)	533,421
Debt applicable to limit:	
General obligation bonds	<u>188,035</u>
Legal debt margin	<u>\$ 345,386</u>

State law allows a maximum of 10% of the assessed valuation for bonded debt for any purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuations.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
WATER AND SEWERAGE
PLEGDED REVENUE COVERAGE
LAST TEN YEARS**

<u>Year</u>	<u>Gross Revenues(1)</u>	<u>Less: Operating Expenses(2)(3)</u>	<u>Net Available Revenue</u>	<u>Debt Service</u>			<u>Coverage</u>
				<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2007	\$ 60,876,054	\$ 34,081,657	26,794,397	\$ 12,370,601	\$ 5,079,611	\$ 17,450,212	1.54
2008	60,944,320	36,200,116	24,744,204	12,755,277	4,759,719	17,514,996	1.41
2009	56,352,027	33,617,542	22,734,485	11,362,709	4,000,153	15,362,862	1.48
2010	60,803,198	33,688,533	27,114,665	8,478,772	3,025,458	11,504,230	2.36
2011	61,110,266	33,172,696	27,937,570	8,390,478	2,823,412	11,213,890	2.49
2012	58,605,356	33,897,265	24,708,091	8,132,678	2,535,244	10,667,922	2.32
2013	67,751,942	36,405,157	31,346,785	8,110,966	2,219,129	10,330,095	3.03
2014	74,765,989	37,702,211	37,063,778	7,822,370	2,027,947	9,850,317	3.76
2015	77,688,814	50,706,720	26,982,094	9,410,400	10,080,793	19,491,193	1.38
2016	84,380,817	44,368,847	40,011,970	17,983,427	11,618,895	29,602,322	1.35

(1) Includes operating revenues, interest income, changes in fair value of investments and intergovernmental revenues.

(2) Before depreciation and amortization expenses and after transfers out.

(3) Beginning in 2011, Other Post Employment Benefits (OPEB) costs were excluded in the calculation of the Rate Covenant Requirements for the debt service coverage computation. Years prior to 2011 were recalculated to reflect this change to exclude OPEB costs.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
MUNICIPAL AND REGIONAL AIRPORTS
PLEGDED REVENUE COVERAGE
LAST TEN YEARS**

Year	Gross Revenues(1)	Less: Operating Expenses(2)(7)	Net Available Revenue	Unrestricted Operating Reserve (6)	Net Resources Available For Debt Service	Debt Service (3 & 4)			Coverage
						Principal	Interest	Total	
2007	\$ 9,781,072	\$ 7,599,917	\$ 2,181,155	\$ 1,277,800	\$ 3,458,955	\$ -	\$ 438,199	\$ 438,199	7.89
2008	10,180,016	(5) 7,730,899	2,449,117	2,329,500	4,778,617	10,000	930,930	940,930	5.08
2009	8,970,640	7,577,770	1,392,870	3,315,900	4,708,770	335,000	2,310,257	2,645,257	1.78
2010	9,766,437	7,692,162	2,074,275	482,800	2,557,075	-	1,451,250	1,451,250	1.76
2011	10,349,559	8,193,481	2,156,078	1,872,300	4,028,378	355,000	2,050,319	2,405,319	1.67
2012	10,411,803	7,727,100	2,684,703	4,010,200	6,694,903	385,000	2,003,708	2,388,708	2.80
2013	10,854,430	7,949,169	2,905,261	5,113,545	8,018,806	405,000	1,973,174	2,378,174	3.37
2014	11,218,738	8,043,517	3,175,221	6,945,100	10,129,321	504,117	2,145,103	2,649,220	3.82
2015	10,394,962	8,325,336	2,069,626	6,401,000	8,470,626	493,360	2,294,400	2,787,760	3.04
2016	10,823,691	6,386,834	4,436,857	1,500,168	5,937,025	-	1,856,841	1,856,841	3.20

- (1) Includes operating revenues, interest income, intergovernmental revenues, net fair value adjustment of investments, transfers in and excludes gain on disposal of capital assets, passenger facility charges and associated PFC debt up to the amount of the charges.
- (2) Before depreciation and amortization expenses but including transfers out.
- (3) Excludes passenger facility charges and associated PFC debt up to the amount of the charges.
- (4) Reflects current year debt service expenses.
- (5) Excludes swap termination payment of \$3,563,000 and excludes Swaption receipt of \$809,321. These amounts are not normal operating revenue and expense items.
- (6) Beginning in 2009, the Unrestricted Operating Reserve was used in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2009 were recalculated to reflect this change to include current year's net revenues as well as the Unrestricted Operating Reserve at Year-Ending. Beginning in 2012, Restricted appropriation for Debt Service Coverage Operating Reserve was also used in the computation. Year 2011 has been restated to reflect this change in computation.
- (7) Beginning in 2011, Other Post employment Benefits costs (OPEB) were excluded in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2011 were recalculated to reflect this change to exclude OPEB costs.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN YEARS**

Year	City Population	Caddo Parish Population	Caddo Parish Personal Income (in thousands)	Caddo Parish Per Capita Personal Income	City Unemployment Rate
2007	200,031	252,609	\$ 9,348,950	\$ 37,029	4.5
2008	199,379	252,895	9,427,392	37,319	6.8
2009	199,345	253,932	10,337,630	40,710	7.5
2010	199,311	254,969	9,804,879	38,358	6.6
2011	199,285	256,912	10,990,340	42,779	6.4
2012	199,259	257,093	11,351,511	44,153	6.0
2013	201,867	254,887	11,336,821	44,478	5.2
2014	200,327	252,603	11,091,583	43,909	7.1
2015	199,311	251,460	12,341,720	49,080	5.5
2016	197,204	N/A	N/A	N/A	5.7

Sources: City population provided by the U.S. Census Bureau for census years and estimates for other years.
Population and personal income for Caddo Parish (which the City resides in) provided by the Bureau of Economic Analysis.
City unemployment rate provided by Louisiana Workforce Commission.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
PRINCIPAL EMPLOYERS
SHREVEPORT-BOSSIER METROPOLITAN AREA
CURRENT YEAR AND NINE YEARS AGO**

Employer	2016			2007		
	Employees	Rank	% of Area Employment	Employees	Rank	% of Area Employment
State of Louisiana	12,226	1	6.94%	11,700	1	6.74%
Barksdale Air Force Base	11,205	2	6.36%	9,018	2	5.19%
Caddo Parish School Board	6,101	3	3.46%	6,743	3	3.88%
LSU Health Sciences Center	6,200	4	3.52%	5,941	4	3.42%
Willis Knighton Health System	6,145	5	3.49%	5,061	5	2.91%
Bossier Parish School System	2,926	6	1.66%	2,638	8	1.52%
City of Shreveport	2,718	7	1.54%	2,790	7	1.61%
Wal-Mart/Sam's Stores	2,000	8	1.13%	-	-	0.00%
Harrah's/Horseshoe	1,800	9	1.02%	2,018	10	1.16%
Christus Schumpert Health System	1,600	10	0.91%	2,093	9	1.21%
General Motors	-	-	0.00%	3,002	6	1.73%
Total	52,921		30.02% %	51,004		29.37%

Source: City of Shreveport Annual Budget Book

Unaudited - see accompanying independent auditors' report.

CITY OF SHREVEPORT, LOUISIANA
FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION
LAST TEN YEARS

Function/Program	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
General government	274	272	276	269	278	274	275	274	281	278
Public safety	1,316	1,348	1,356	1,378	1,398	1,404	1,377	1,385	1,408	1,415
Public works	422	426	401	383	383	389	398	397	403	403
Culture and recreation	268	252	244	235	258	253	259	255	256	263
Health and welfare	2	2	2	2	2	2	2	2	2	2
Community development	10	10	9	9	9	9	9	9	9	11
Economic development	11	13	11	12	11	11	10	10	7	7
Economic opportunity	35	35	35	35	35	35	26	23	23	23
Municipal and Regional Airports	80	82	82	82	70	68	75	76	81	66
Water and Sewerage	310	320	317	289	265	284	284	323	326	327
Convention Center (1)	-	-	-	-	-	-	-	-	-	-
Convention Center Hotel (1)	-	-	-	-	-	-	-	-	-	-
Shreveport Area Transit System (1)	-	-	-	-	-	-	-	-	-	-
Golf	30	30	25	23	23	23	14	18	18	19
Downtown Parking (1)	-	-	-	-	-	-	-	-	-	-
Total	<u>2,758</u>	<u>2,790</u>	<u>2,758</u>	<u>2,717</u>	<u>2,732</u>	<u>2,752</u>	<u>2,729</u>	<u>2,772</u>	<u>2,814</u>	<u>2,814</u>

(1) Managed through contracts operated by non-City employees.

Unaudited - see accompanying independent auditors' report.

Source: City of Shreveport 2017 Annual Operating Budget

**CITY OF SHREVEPORT, LOUISIANA
OPERATING INDICATORS BY FUNCTION
LAST TEN YEARS**

Function/Program	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General government										
Property standards inspections made	30,600	30,800	28,172	30,810	30,000	32,000	50,000	50,000	65,600	40,000
Lots cut	6,739	9,700	9,223	9,220	8,019	10,000	15,000	14,500	18,500	14,000
Public safety										
Prisoners booked in City jail	12,721	13,500	13,628	13,160	16,461	16,856	15,000	13,419	13,858	10,802
Offense reports processed	30,000	30,000	32,189	29,340	29,340	30,310	35,500	27,822	28,315	28,000
Traffic citations issued	40,000	40,000	42,692	50,286	55,912	58,934	59,044	50,926	37,087	32,652
Fires reported	1,431	1,473	1,403	1,337	1,538	1,330	1,050	1,200	1,210	1,258
Fire responses	36,000	35,500	36,701	36,802	37,822	38,000	37,000	38,500	39,000	42,000
Fire inspections	10,174	9,700	17,000	9,811	9,237	9,960	18,398	16,054	16,430	14,280
EMS responses	25,573	25,506	26,308	29,167	30,117	30,250	30,300	30,300	31,600	32,800
Public works										
Refuse collected (tons)	135,600	137,400	137,400	137,400	137,400	135,600	119,450	92,000	92,000	92,000
Building permits issued	3,400	3,200	2,682	1,777	1,161	2,764	1,950	2,796	2,140	2,548
Asphalt repairs	2,000	1,564	2,000	2,000	3,000	2,453	2,300	2,400	2,500	2,500
Street resurfacing (miles)	74	40	52	52	15	10	10	15	15	17
Culture and recreation										
Events at all facilities	291	267	227	244	293	240	531	579	967	966
Acres of City parks maintained	2,345	2,345	2,345	2,345	2,345	2,900	2,900	2,900	2,900	2,900
Participants in team sports	9,000	8,935	8,935	8,935	9,830	9,400	9,400	9,400	9,090	9,000
Program participants	38,000	37,900	37,900	37,900	37,900	40,250	40,500	40,500	44,400	42,555
Community development										
Programs funded	67	66	54	54	56	41	43	39	43	34
Economic development										
Housing units assisted	169	176	209	209	88	95	103	151	111	110
Small business loans	3	-	-	1	1	3	2	1	-	-
Economic opportunity										
Participants served	11,943	12,098	14,180	19,987	29,035	32,000	28,778	28,600	19,950	20,200
Municipal and Regional Airports										
Capital projects managed	15	19	15	16	16	16	26	11	20	18
Contracts/leases monitored	261	280	300	300	389	395	395	395	395	395
Water and Sewerage										
Water treated and pumped per day (MGD)	37	37	37	37	37	37	37	37	37	37
Wastewater treated per day (MGD)	37	37	37	37	37	37	37	37	37	36
Water mains (miles)	1,100	1,144	1,104	1,104	1,135	1,144	1,150	1,152	1,152	1,153
Sewer mains (miles)	1,150	1,196	1,077	1,077	1,088	1,093	1,105	1,106	1,106	1,107
Fire hydrants	7,350	7,400	7,310	7,064	7,074	7,084	7,084	7,100	7,111	7,115
Shreveport Area Transit System										
Passenger trips (thousands)	3,383	3,400	3,400	3,400	3,400	3,400	3,400	3,100	3,163	2,758
Golf										
Golf rounds played	70,059	62,343	51,466	51,466	38,310	36,109	28,811	47,170	37,700	28,790 (2)
Downtown Parking										
Citations issued	42,000	42,000	43,000	25,000	20,338	22,000	26,600	20,000	16,839	18,000

Source : City of Shreveport Annual Budget Book

(1) The city's collection contract with Bossier City ended during 2013.

(2) Huntington Course reopened in 2014.

Note - No indicators are available for Health and Welfare or the Convention Center Hotel.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT, LOUISIANA
CAPITAL ASSETS STATISTICS BY FUNCTION
LAST TEN YEARS**

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Functions:										
Public Safety										
Police:										
Station	1	1	1	1	1	1	1	1	1	1
Patrol Units	312	302	304	305	307	321	296	297	302	309
Fire Stations	22	22	22	22	22	22	22	22	22	22
Police and fire academy facility	1	1	1	1	1	1	1	1	1	1
City courts facility	1	1	1	1	1	1	1	1	1	1
Public Works:										
Collection Trucks	52	52	54	64	66	68	68	68	67	82
Streets (miles)	2,200	2,500	2,700	2,959	3,326	3,326	3,326	3,326	2,700	2,730
Street lights	30,085	30,085	30,100	30,100	30,100	30,100	30,100	30,100	30,102	30,102
Traffic signals	350	351	351	351	351	351	353	353	347	347
Culture and recreation										
Parks acreage	1,783	1,783	1,783	1,783	1,808	1,773	1,773	1,773	1,773	1,773
Number of playgrounds	46	46	46	46	53	45	45	45	45	45
Number of picnic areas	42	42	42	42	42	44	44	44	44	44
Swimming pools	11	10	10	10	9	8	8	8	8	5
Tennis courts	29	29	29	29	29	29	29	29	29	29
Community centers	20	21	21	21	16	17	17	17	17	17
Baseball park	1	1	1	1	1	1	2	2	2	2
Multipurpose stadium	1	1	1	1	1	1	1	1	1	1
Auditorium	1	1	1	1	1	1	1	1	1	1
Theater	1	1	1	1	1	1	1	1	1	1
Coliseum	1	1	1	1	1	1	1	1	1	1
Convention center	1	1	1	1	1	1	1	1	1	1
Softball and soccer complex	1	1	1	1	1	1	1	1	1	1
Stage works movie facility	1	1	1	1	1	1	1	1	1	1
Planetariums	2	2	2	1	1	1	1	1	1	1
Hotel										
Number of Hotels	1	1	1	1	1	1	1	1	1	1
Municipal and Regional Airports:										
Number of airports	2	2	2	2	2	2	2	2	2	2
Water and Sewerage:										
Number of water accounts	67,465	68,000	68,435	68,989	69,300	69,500	69,500	69,500	65,543	65,965
Water mains (miles)	1,097	1,144	1,104	1,104	1,135	1,144	1,150	1,150	1,170	1,163
Fire Hydrants	7,350	7,400	7,310	7,350	7,074	7,084	7,084	7,100	7,120	7,885
Maximum daily capacity (thousands of gallons)	80,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Number of water storage tanks	10	10	10	10	10	10	11	11	11	11
Capacity of water storage tanks	35,000,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	37,000,000
Number of sewerage accounts	63,987	64,000	64,300	64,854	65,165	65,365	65,786	66,000	64,700	64,730
Sanitary sewers (miles)	1,072	1,196	1,077	1,077	1,088	1,092	1,105	1,103	1,130	1,114
Storm sewers (miles)	233	233	233	233	233	233	233	233	233	269
Maximum daily treatment capacity (thousands of gallons)	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	90,000
Golf:										
Number of municipal golf courses	3	3	3	3	3	3	3	3	3	3
Shreveport Area Transit System:										
Number of transit buses	46	47	46	52	54	55	52	47	49	53
Number of transit lift line vehicles	17	13	12	14	15	15	18	21	20	20

Sources: Various City departments.

Note - No capital asset indicators are available for general government, health and welfare, community development, economic development, economic opportunity, convention center hotel, and downtown

(1) Three tanks retired from Capital Asset Records

(2) Amisss Water Treatment Plant improvements

N/A - Statistical information is not available.

Unaudited - see accompanying independent auditors' report.

**CITY OF SHREVEPORT
Shreveport, Louisiana**

Single Audit Report

December 31, 2016

(With Independent Auditors' Reports Thereon)

CITY OF SHREVEPORT

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**Independent Auditors' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed
in Accordance With Government Auditing Standards**

The Honorable Ollie S. Tyler, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City), as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the City's basic financial statements and have issued our report thereon dated June 30, 2017. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the City's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which is described in the accompanying schedule of findings and questioned costs as items 2016-001 and 2016-002.

We noted certain matters that we reported to management of the City, in a separate letter dated June 30, 2017.

City of Shreveport's Response to Findings

The City's response to the findings identified in our audit is described in the accompanying schedule of finding and questioned costs. The City's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 30, 2017



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Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance

The Honorable Ollie S. Tyler, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

Report on Compliance for Each Major Federal Program

We have audited the City of Shreveport (the City)'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the City's major federal programs for the year ended December 31, 2016. The City's major federal programs are identified in the Summary of Auditors' Results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, contracts, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the City's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City's compliance.

Opinion on Each Major Federal Program

In our opinion, the City complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2016.

Report on Internal Control Over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on

compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the City's basic financial statements. We issued our report thereon dated June 30, 2017, which contained unmodified opinions on those financial statements. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for the purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 30, 2017

City of Shreveport
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2016

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA Number	Grant or Pass-through Number	Federal Expenditures			Total
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	
U. S. DEPARTMENT OF TRANSPORTATION						
Federal Transit Administration (FTA)						
<u>Direct</u>						
Federal Transit Cluster						
Federal Transit - Capital Investment Grants						
Intermodal Greyhound Bus Facility (Fund # 59)	20.500	LA-04-0017	\$ 1,590,191	\$ -	\$ -	\$ 1,590,191
Federal Transit - Formula Grants						
SPORTRAN 2010 Capital Improvements	20.507	LA-90-0356 & 8356	4,669	-	-	4,669
SPORTRAN 2013 Capital Improvements	20.507	LA-90-0408	19,237	-	-	19,237
SPORTRAN 2014 Capital Improvements	20.507	LA-04-0417, 2417 & 8417	52,724	-	-	52,724
SPORTRAN 2015 Capital Improvements	20.507	LA-04-0434, 2434 & 8434	352,913	-	-	352,913
SPORTRAN 2016 Capital Improvements	20.507	LA-04-0447 & 8447	3,289,847	-	-	3,289,847
Automated Passenger Counters	20.507	LA-95-0001	1,680	-	-	1,680
2014 New Freedom Paratransit Vehicle	20.507	LA-90-X421	4,265	-	-	4,265
Total Federal Transit - Formula Grants			3,725,335	-	-	3,725,335
Bus and Bus Facilities Formula Program						
SPORTRAN 2015 Bus and Bus Facilities	20.526	LA-34-0012	280,291	-	-	280,291
SPORTRAN 2016 Bus and Bus Facilities	20.526	LA-34-0016	255,715	-	-	255,715
Total Bus and Bus Facilities Formula Program			536,006	-	-	536,006
Total Federal Transit Cluster			5,851,532	-	-	5,851,532
New Freedom Program						
	20.521	LA-57-4042	24,033	-	-	24,033
Total Federal Transit Administration (FTA)			5,875,565	-	-	5,875,565
Federal Aviation Administration (FAA)						
<u>Direct</u>						
Airport Improvement Program						
Rehabilitate Runway 14/32 & Taxiway G, H, P & R - DTN	20.106	03-22-0047-22	1,022,332	-	-	1,022,332
Rehabilitate Taxiway A, J, Q & D - DTN	20.106	03-22-0047-24 & 25	136,998	-	-	136,998
Taxiway N Extension - DTN	20.106	03-22-0047-26	60,603	-	-	60,603
Master Plan - SHV	20.106	03-22-0048-51	56,538	-	-	56,538
Security Upgrades - SHV	20.106	03-22-0048-53 & 55	166,753	-	-	166,753
Part 150 Noise Compatibility Plan Study - Regional Airport	20.106	03-22-0048-57	1,755	-	-	1,755
Rehabilitation of Taxiway A - SHV	20.106	03-22-0048-58	27,575	-	-	27,575
Rehabilitate Taxiway C, D, & F - Regional Airport	20.106	03-22-0048-59	536,946	-	-	536,946
Rehabilitate Taxiway B - SHV	20.106	03-22-0048-60	276,451	-	-	276,451
Sustainable Management Plan	20.106	03-22-0048-62	3,510	-	-	3,510
Total Airport Improvement Program			2,289,461	-	-	2,289,461
Total Federal Aviation Administration (FAA)			2,289,461	-	-	2,289,461

See accompanying notes to the Schedule of Expenditures of Federal Awards.

continued

City of Shreveport
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2016

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA Number	Grant or Pass-through Number	Federal Expenditures			Total
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	
National Highway Traffic Safety Administration (NHTSA)						
<u>Pass-Through Programs</u>						
Louisiana Highway Safety Commission						
State and Community Highway Safety						
Shreveport PD Year Long 2014	20.600	2015-30-51	-	503	-	503
Shreveport PD Year Long 2015	20.600	2016-30-41	-	80,912	-	80,912
Shreveport PD Year Long 2016	20.600	2017-30-48	-	3,721	-	3,721
Total State and Community Highway Safety			-	85,136	-	85,136
Total National Highway Traffic Safety Administration (NHTSA)			-	85,136	-	85,136
Total U. S. DEPARTMENT OF TRANSPORTATION			8,165,026	85,136	-	8,250,162
U. S. ENVIRONMENTAL PROTECTION AGENCY						
Office of Water						
<u>Pass-Through Programs</u>						
Louisiana Department of Environmental Quality						
Quality - Sewer System Project (2013)						
	66.458	N/A	-	776,652	-	776,652
Office of Solid Waste and Emergency Response						
<u>Pass-Through Programs</u>						
Southern University Shreveport						
Hazmat Training Grant - Enrichment Fund						
	66.815	JT-9662500-1	-	3,000	-	3,000
Total U. S. ENVIRONMENTAL PROTECTION AGENCY			-	779,652	-	779,652
U. S. DEPARTMENT OF LABOR						
Employment Training Administration						
<u>Pass-Through Programs</u>						
Louisiana Workforce Commission						
Louisiana J. E. T. Program						
	17.262	CFMS #590611	-	312,098	-	312,098
WIA/WIOA Cluster						
WIA/WIOA Adult Program	17.258	PY14, FY15, PY15, FY16	-	488,892	-	488,892
WIA/WIOA Youth Activities	17.259	PY14, FY15, PY15, FY16	-	136,103	302,622	438,725
WIA/WIOA Dislocated Worker Formula Grants	17.278	PY14, FY15, PY15, FY16	-	248,578	8,140	256,718
Total WIA/WIOA Cluster			-	873,573	310,762	1,184,335
Total U. S. DEPARTMENT OF LABOR			-	1,185,671	310,762	1,496,433

See accompanying notes to the Schedule of Expenditures of Federal Awards.

continued

City of Shreveport
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2016

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA Number	Grant or Pass-through Number	Federal Expenditures			Total
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	
U. S. DEPARTMENT OF HEALTH AND HUMAN SERVICES						
Administration for Children and Families						
<u>Pass-Through Programs</u>						
Louisiana Workforce Commission						
Temporary Assistance for Needy Families						
Strategies to Empower 2015 (STEP15)	93.558	CFMS #610355	-	94,940	-	94,940
Total U. S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			-	94,940	-	94,940
U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT						
Office of Community Planning and Development						
<u>Direct</u>						
Community Development Block Grants/Entitlement Grants	14.218	MC-22-0007	1,565,991	-	192,280	1,758,271
Home Investment Partnerships Program	14.239	MC-22-0200	423,951	-	704,206	1,128,157
Emergency Solutions Grant Program						
Federal Emergency Shelter 2011	14.231	N/A	7,283	-	26,502	33,785
Federal Emergency Solutions 2013	14.231	N/A	-	-	3,000	3,000
Federal Emergency Solutions 2014	14.231	N/A	9,430	-	-	9,430
Federal Emergency Solutions 2015	14.231	N/A	35,043	-	93,680	128,723
CDBG Admin (FESG)	14.231	N/A	10,504	-	-	10,504
Total Emergency Solutions Grant Program			62,260	-	123,182	185,442
Total Office of Community Planning and Development			2,052,202	-	1,019,668	3,071,870
<u>Pass-Through Programs</u>						
Louisiana Housing Corporation						
Emergency Solutions Grant Program						
State Emergency Solutions 2014	14.231	N/A	-	-	54,557	54,557
State Emergency Solutions 2015	14.231	N/A	-	3,450	69,373	72,823
State Emergency Solutions 2016	14.231	N/A	-	-	88,173	88,173
Total Emergency Solutions Grant Program			-	3,450	212,103	215,553
Total U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			2,052,202	3,450	1,231,771	3,287,423

See accompanying notes to the Schedule of Expenditures of Federal Awards.

continued

City of Shreveport
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2016

<u>Federal Grantor/Pass-through Grantor/Program or Cluster</u>	<u>Federal CFDA Number</u>	<u>Grant or Pass-through Number</u>	<u>Federal Expenditures</u>			<u>Total</u>
			<u>Direct</u>	<u>Pass-Through (Indirect)</u>	<u>Passed to Subrecipients</u>	
U. S. DEPARTMENT OF JUSTICE						
<u>Direct</u>						
Safe Streets 2015	16.166	N/A	12,191	-	-	12,191
Safe Streets 2016	16.166	N/A	817	-	-	817
Total Safe Streets			13,008	-	-	13,008
Crimes Against Children Task Force 2015	16.800	N/A	27,223	-	-	27,223
Crimes Against Children Task Force 2016	16.800	N/A	6,996	-	-	6,996
Total Crimes Against Children Task Force			34,219	-	-	34,219
Edward Byrne Memorial Justice Assistance Grant Program						
Federal Judicial Assistance Grant 2013	16.738	2013-DJ-BX-0411	29,036	-	-	29,036
Federal Judicial Assistance Grant 2014	16.738	2014-DJ-BX-1173	339	-	-	339
Federal Judicial Assistance Grant 2015	16.738	2015-DJ-BX-0805	60,640	-	54,866	115,506
Total Edward Byrne Memorial Justice Assistance Grant Program			90,015	-	54,866	144,881
U S Marshals 2015	16.Unknown	N/A	11,790	-	-	11,790
U S Marshals 2016	16.Unknown	N/A	668	-	-	668
Total U S Marshals			12,458	-	-	12,458
Federal ATF Grant 2015	16.Unknown	MOA	6,186	-	-	6,186
Federal ATF Grant 2016	16.Unknown	MOA	1,136	-	-	1,136
Total Federal ATF Grant			7,322	-	-	7,322
<u>Pass-Through Programs</u>						
State of Louisiana Department of Public Safety and Corrections						
A.F.I.S. 2015	16.Unknown	HQ-1-2003	-	156,406	-	156,406
A.F.I.S. 2016	16.Unknown	HQ-1-2076	-	229,029	-	229,029
Total A.F.I.S.			-	385,435	-	385,435
Louisiana Commission on Law Enforcement						
Violence Against Women Formula Grants						
Violence Against Women (VAWA) 2015	16.588	2015-WF-01-3201	-	10,848	-	10,848
Multi-Jurisdictional Task Force 2015	16.738	2015-DJ-01-3039	-	69,077	-	69,077
Total U. S. DEPARTMENT OF JUSTICE			157,022	465,360	54,866	677,248

See accompanying notes to the Schedule of Expenditures of Federal Awards.

continued

City of Shreveport
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2016

Federal Grantor/Pass-through Grantor/Program or Cluster	Federal CFDA Number	Grant or Pass-through Number	Federal Expenditures			Total
			Direct	Pass-Through (Indirect)	Passed to Subrecipients	
U. S. DEPARTMENT OF HOMELAND SECURITY						
<u>Direct</u>						
Transportation Security Administration (TSA)						
Law Enforcement Officer Reimbursement Agreement Program	97.090	HSTS02-16-H-SLR914	115,840	-	-	115,840
Federal Emergency Management Agency (FEMA)						
Staffing for Adequate Fire and Emergency Response (SAFER) SAFER Grant 2016 (FIRE)	97.083	EMW-2014-FH-00920	488,956	-	-	488,956
Total U. S. DEPARTMENT OF HOMELAND SECURITY			604,796	-	-	604,796
EXECUTIVE OFFICE OF THE PRESIDENT						
<u>Direct</u>						
High Intensity Drug Trafficking Grant 2015	95.001	N/A	11,969	-	-	11,969
High Intensity Drug Trafficking Grant 2016	95.001	N/A	1,256	-	-	1,256
Total High Intensity Drug Trafficking Grant			13,225	-	-	13,225
Total EXECUTIVE OFFICE OF THE PRESIDENT			13,225	-	-	13,225
Total Expenditures of Federal Awards			\$ 10,992,271	\$ 2,614,209	\$ 1,597,399	\$ 15,203,879

See accompanying notes to the Schedule of Expenditures of Federal Awards

City of Shreveport
Notes to the Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2016

Note 1 - Basis of Presentation

The audit was performed pursuant to the Single Audit Act of 1996 and the Uniform Guidance.

Summary of significant policies:

The Schedule of Expenditures of Federal Awards has been prepared on the modified accrual basis of accounting used by the City of Shreveport, Louisiana (the City) in preparation of the government wide financial statements that report these awards. The accounting policies of the City conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The preparation of the Schedule of Expenditures of Federal Awards in conformity with accounting principles generally accepted in the United States of America requires management to make certain assumptions that affect the reported amounts of expenditures during the reporting period. Actual results could differ from those estimates.

Note 2 - Disbursements

Disbursements reported in the Schedule of Expenditures of Federal Awards cannot be traced, in every case, directly to the disbursements reported in the City's Comprehensive Annual Financial Report (CAFR). However, the detailed information regarding the disbursements reflected in both issued reports can be traced to the detailed general ledger with adjustments for any year-end financial statement accruals and reversals.

Note 3 - Schedule of Expenditures of Federal Awards

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal award programs of the City that were received directly from federal agencies or passed through other entities and governmental agencies.

The City prepared this Schedule of Expenditures of Federal Awards to comply with the provisions of the Uniform Guidance, Audits of States, Local Governments and Non-Profit Organizations. The Uniform Guidance stipulates that a Schedule of Expenditures of Federal Awards be prepared showing total expenditures of each federal award program as identified in the Catalog of Federal Domestic Assistance (CFDA) and for other federal financial awards that have not been assigned a catalog number.

Note 4 - Loans and Loan Guarantees

The City had loans outstanding under Federal loan or loan guarantee award programs of \$1,320,000 at December 31, 2016.

Note 5 - Subsequent Events

The City is required to evaluate events or transactions that may occur after the Schedule of Expenditures of Federal Awards date for potential recognition or disclosure in the notes to the Schedule of Expenditures of Federal Awards. The City performed such an evaluation through June 30, 2017, the date which the schedule of expenditures of federal awards was available to be issued, and noted no events or transactions that occurred after the Schedule of Expenditures of Federal Awards date requiring recognition or disclosure.

Note 6 - Indirect Cost Rate

As of December 31, 2016, the City has not elected to use the 10% de minimis cost rate.

Note 7 - Program Income

Expenditures reported include income received by the grantee, directly generated by grant-supported activity and includes the following programs:

Program	CFDA Number	Amount
Community Development Block Grants/Entitlement Grants	14.218	\$106,414
Home Investment Partnerships Program	14.239	114,530
Total Program Income		<u>\$220,944</u>

**City of Shreveport
Schedule of Findings and Questioned Costs
For the Year Ended December 31, 2016**

Section I - Summary of Auditors' Results

A. Primary Government Financial Statement Audit

1. Type of Auditors' report issued on the basic financial statements: **Unmodified**
2. Internal control over financial reporting:
 - Material weaknesses identified? **No**
 - Significant deficiencies identified? **No**
3. Noncompliance material to the basic financial statements noted? **No**

B. Audit of Federal Awards

1. Type of Auditors' report issued on compliance for major programs: **Unmodified**
2. Internal control over major programs:
 - Material weaknesses identified? **No**
 - Significant deficiencies identified? **No**
3. Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance? **No**
4. Any instances of material noncompliance in major programs disclosed during the audit? **No**
5. Identification of major programs:

CFDA number	Grant number	Name of federal program or cluster
14.218	MC-22-0007	Community Development Block Grants/Entitlement Grants
14.239	MC-22-0200	Home Investment Partnerships Program
		WIA/WIOA Cluster:
17.258	PY14, FY15, PY15, FY16	WIA/WIOA Adult Program
17.259	PY14, FY15, PY15, FY16	WIA/WIOA Youth Activities
17.278	PY14, FY15, PY15, FY16	WIA/WIOA Dislocated Worker Formula Grants
		Federal Transit Cluster:
20.500	LA-04-0017	Federal Transit - Capital Investment Grants
20.507	LA-90-0356 & 8356	Federal Transit - Formula Grants
20.507	LA-90-0408	Federal Transit - Formula Grants
20.507	LA-04-0417, 2417 & 8417	Federal Transit - Formula Grants
20.507	LA-04-0434, 2434 & 8434	Federal Transit - Formula Grants
20.507	LA-04-0447 & 8447	Federal Transit - Formula Grants
20.507	LA-95-0001	Federal Transit - Formula Grants
20.507	LA-90-X421	Federal Transit - Formula Grants
20.526	LA-34-0012	Bus and Bus Facilities Formula Program
20.526	LA-34-0016	Bus and Bus Facilities Formula Program

6. The dollar threshold used to distinguish between Type A and Type B programs: **\$750,000**
7. Auditee qualified as a low-risk auditee under the Uniform Guidance: **No**

Section II – Financial Statement Findings Reported in Accordance with *Governmental Auditing Standards*

Current Year Findings and Responses

2016-001 Noncompliance with the Louisiana Local Government Budget Act

Criteria or Specific Requirement:

The Louisiana Local Government Budget Act requires that the governing authority adopt a budget amendment if there is a 5% or greater shortage in revenue or a 5% or greater overage in expenditures or if there is a 5% or greater variance in the actual fund balance at the beginning of the year. Also, the Act requires written notification to the governing authority when total revenues and other sources are failing to meet total budgeted revenues and other sources by 5% or more.

Condition:

While performing procedures related to budgets, we noted the General, Police Grants, and Community Development Funds were not in compliance with the requirements of the Louisiana Local Government Budget Act. The total actual revenue for these funds was below the budgeted revenue by more than 5%.

Effect:

The City may not be in compliance with the Louisiana Local Government Budget Act.

Cause:

There are not sufficient procedures implemented to monitor the budgets throughout the year.

Recommendation:

We recommend that the City regularly monitor budget to actual results, notify the governing authority of variances in total revenues and expenditures of 5% when required, and amend budgets as necessary to ensure compliance with the Louisiana Local Government Budget Act.

Views of responsible officials and corrective action plan:

The City concurs and will put procedures in place to monitor budget compliance.

Person responsible for corrective actions:

Charles Madden, Director of Finance
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5615

2016-002 Fraud Incident – Fund Misappropriation

Criteria or Specific Requirement:

Management of the City is responsible for establishing and maintaining effective internal controls over financial reporting.

Condition:

On February 16, 2017, the City became aware of a misappropriation of Convention Center Hotel (Shreveport Hilton Hotel) funds in the amount of approximately \$9,773. The suspect in the misappropriation was an Accounts Payable employee, Krystin Benson, working for the Hotel who had been committing a systematic theft that was believed to have started around October 2016. The Chief Administrative Officer was notified and the Shreveport Police Department was contacted to initiate an investigation. The employee was placed on suspension on February 9, 2017 and terminated effective February 17, 2017. The Shreveport Police Department initiated an investigation into the internal theft relative to information received from the City of Shreveport Chief Administrative Officer. Based on information gathered during the criminal inquiry, Shreveport Police Detectives procured an arrest warrant from the District Attorney charging the suspect with one count of felony theft in the amount of \$8,850 on March 22, 2017. The amount initially reported as stolen was \$9,773; however, upon further investigation, authorities determined that the actual amount stolen was \$8,850. The investigation has been completed. The suspect surrendered herself to authorities at the Caddo Correctional Center and was arrested on the outstanding warrant on March 27, 2017. Upon discovering the misappropriation the City notified the District Attorney and the Legislative Auditor as required by Louisiana Revised Statute 24:523. As of the date of the auditors' report the suspect has not entered a plea. The suspect has not made restitution as of the date of the report and an insurance claim has not been filed.

Effect:

The Hotel experienced a weakness in internal control, which resulted in the misappropriation of funds.

Cause:

The Hotel did not have adequate internal controls in place to prevent or deter theft.

Recommendation:

We believe actions taken by management were appropriate.

Views of responsible officials and corrective action plan:

The City concurs and will recommend the Hotel Management implement additional controls to avoid this in the future.

Person responsible for corrective actions:

David Creswell, Controller
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5615

Section III – Federal Award Findings and Responses

Current Year Findings and Responses

None

**City of Shreveport
Summary Schedule of Prior Audit Findings
For the Year Ended December 31, 2016**

Financial Statement Findings Reported in Accordance with Governmental Auditing Standards

2015-001 Untimely Fund Reconciliations

Condition:

The City did not provide timely fund reconciliations along with supporting documentation for a significant number of their funds for the year ending December 31, 2015.

Status:

Resolved

2015-002 Material Adjustments

Condition:

During the performance of audit procedures, we noted various funds and accounts that required material adjustments.

There was a cash clearing account with a balance of approximately (\$1,100,000) that had not been analyzed and adjusted at December 31, 2015. Various revenue, liability and receivable accounts were understated by approximately \$1,100,000.

Liability and claims expense on the retained risk fund were overstated by approximately \$11,100,000 due to errors noted in the underlying database for claims.

Liability and claims expense on the Employees Healthcare Fund were overstated by approximately \$3,200,000 due to the City not using the correct IBNR data.

An accrued interest account included in treasury group cash had a misstatement of approximately \$1,300,000 due to the City not investigating and reconciling the account. Cash was overstated by approximately \$1,300,000, fund balance was overstated by approximately \$1,200,000, and accrued interest was overstated by approximately \$100,000.

Revenue and accounts receivables were understated approximately \$1,100,000 in the Water and Sewerage Fund due to an interface error between the billing system and the general ledger software.

Therefore, certain audit adjustments were necessary to correct misstatements that were material to the City's financial statements.

Status:

Finding not repeated. Material adjustments were not required in the current year.

2015-003 Setup of 2015 Capital Asset Additions

Condition:

We noted that the City did not properly set up the majority of the 2015 capital asset additions in the fixed asset system, causing the asset cost to be reflected as 2016 additions. Majority of the assets were added in the system after year-end.

Status:

Resolved

2015-004 Review of Fund Accounting

Condition:

The City did not have procedures in place to adequately review year-end fund accounting, supporting documentation and journal entries prepared by the accountants.

Status:
Resolved

2015-005 Late Submission

Condition:

The City's audit was not completed timely because the City's actuarial calculations necessary to record other post-employment benefit liability were not provided timely by the actuary. The City was unable to provide fund reconciliations to the auditors in order for them to complete the audit timely. The City also was delayed in providing various fund reconciliations to the auditors. As a result, the audit report for the City of Shreveport was not submitted to Legislative Auditor by June 30, 2016.

Status:

Finding not repeated. Audit was submitted timely in the current year.

Findings and Questioned Costs for Federal Awards

2015-006 Schedule of Expenditures of Federal Awards (SEFA)

Program Name and CFDA #
Pervasive across multiple programs

Condition:

The SEFA prepared by the auditee did not contain all of the required information and included inaccurate information. The total amount provided to subrecipients from each federal program was not identified in the schedule or related notes. Loan guarantees were not included in the schedule with the correct amounts. Clusters of programs were not properly identified and reported in the schedule.

Status:

Resolved

2015-007 Inaccurate Data Reported on the Consolidated Annual Performance and Evaluation Report

Program Name and CFDA #
Home Investment Partnerships Program, CFDA# 14.239
Community Development Block Grants/Entitlement Grants, CFDA# 14.218

Condition:

During review of the 2015 Consolidated Annual Performance and Evaluation Report (CAPER), inaccurate data was noted. It was noted that the table of assistance to racial and ethnic populations by source of funds, the number of persons served, and inspections reported for the Home Investment Partnerships Program were not in agreement with supporting documentation and therefore not accurately reported. It was noted that for the Community Development Block Grant reporting, the actual number of Household Housing Units served by the Emergency Repair Program and the Number of Households Supported through Rehab of Existing Units reported for the Community Development Block Grant were not in agreement with supporting documentation and therefore not accurately reported.

Status:

Resolved

2015-008 Documentation Insufficient for Procurement Testing

Program Name and CFDA #
Home Investment Partnerships Program, CFDA# 14.239

Condition:

During procurement testing for the grant, the City was unable to provide documentation supporting contractor selection for home reconstruction projects.

Status:

Finding not repeated. No reconstruction projects were procured in the current year.

**City of Shreveport
Corrective Action Plan
For the Year Ended December 31, 2016**

Financial Statement Findings Reported in Accordance with Governmental Auditing Standards

2016-001 Noncompliance with the Louisiana Government Budget Act

Condition:

While performing procedures related to budgets, we noted the General, Police Grants, and Community Development Funds were not in compliance with the requirements of the Louisiana Local Government Budget Act. The total actual revenue for these funds was below the budgeted revenue by more than 5%.

Corrective action planned: The City concurs and will put procedures in place to monitor budget compliance.

Persons responsible for corrective action:

Charles Madden, Director of Finance
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5615

Anticipated completion date: 12/31/2017

2016-002 Fraud Incident – Fund Misappropriation

Condition:

On February 16, 2017, the City became aware of a misappropriation of Convention Center Hotel (Shreveport Hilton Hotel) funds in the amount of approximately \$9,773. The suspect in the misappropriation was an Accounts Payable employee, Krystin Benson, working for the Hotel who had been committing a systematic theft that was believed to have started around October 2016. The Chief Administrative Officer was notified and the Shreveport Police Department was contacted to initiate an investigation. The employee was placed on suspension on February 9, 2017 and terminated effective February 17, 2017. The Shreveport Police Department initiated an investigation into the internal theft relative to information received from the City of Shreveport Chief Administrative Officer. Based on information gathered during the criminal inquiry, Shreveport Police Detectives procured an arrest warrant from the District Attorney charging the suspect with one count of felony theft in the amount of \$8,850 on March 22, 2017. The amount initially reported as stolen was \$9,773; however, upon further investigation, authorities determined that the actual amount stolen was \$8,850. The investigation has been completed. The suspect surrendered herself to authorities at the Caddo Correctional Center and was arrested on the outstanding warrant on March 27, 2017. Upon discovering the misappropriation the City notified the District Attorney and the Legislative Auditor as required by Louisiana Revised Statute 24:523. As of the date of the auditors' report the suspect has not entered a plea. The suspect has not made restitution as of the date of the report and an insurance claim has not been filed.

Corrective action planned: The City concurs and will recommend the Hotel Management implement additional controls to avoid this in the future.

Persons responsible for corrective action:

David Creswell, Controller
City of Shreveport
505 Travis Street, Suite 600
Shreveport, LA 71101
Telephone: 318-673-5615

Anticipated completion date: 12/31/2017

Management Letter

Honorable Ollie S. Tyler, Mayor
Members of the City Council
City of Shreveport
Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated June 30, 2017. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the City's financial statements. The report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and the provisions of the Uniform Guidance.

As a part of our examination, we have issued our report on the financial statements, dated June 30, 2017, and our report on internal control over financial reporting and compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards and on compliance for each major program and internal control over compliance required by the Uniform Guidance dated June 30, 2017.

During the course of our examination, we became aware of the following matters which represent immaterial deviations of compliance or suggestions for improved internal controls:

ML2016-001 Best Practices Related to the IT Department

Year of Origination – December 31, 2015

Observations:

The City has not performed a formalized risk assessment over the IT department to properly identify risks that may be present.

The City's password policy can be improved in order to meet the best practices standard. Password complexity should be enabled if a smaller number of characters is used for password length (6 versus 8 or 12).

Recommendation:

We recommend the City develop and perform a formalized risk assessment over IT in order to properly identify and evaluate steps needed to address any identified risks.

We also recommend the City change their password policy to be in accordance with best practices.

Views of responsible officials and corrective actions:

A security risk assessment would require the services of a third-party consulting group. There is currently no funding for a security risk assessment in the IT budget. The IT Department does have a City of Shreveport Business Resumption Plan. This plan is updated annually.

The City's password policy has been changed as follows: Enforce Password History – 24 passwords remembered, Minimum Password Length – 6 characters, Account Lockout Duration – 30 minutes, Account Lock Threshold – 5 invalid attempts, Reset Account Lockout Counter After – 30 minutes. The current lockout timeout is set to 30 minutes.

ML2016-002 Code of Governmental Ethics Training

Year of Origination – December 31, 2016

Observations:

Multiple City employees have not taken the one hour Louisiana Code of Governmental Ethics training required by Louisiana R. S. 42:1170 in 2016. The City can improve its communication with employees regarding the mandatory annual ethics training. All public servants and elected officials are required to complete ethics training on an annual basis.

Recommendation:

We recommend the City implement additional procedures to ensure each employee completes ethics training on an annual basis.

Views of responsible officials and corrective actions:

The City will implement procedures to monitor compliance with the law.

ML2016-003 Home Program Match Recording and Reporting

Program Name and CFDA # - Home Investment Partnerships Program, CFDA# 14.239

Year of Origination – December 31, 2016

Observations:

Per the HOME Investment Partnerships Program Final Rule Subpart E – Program Requirements, Matching Contribution Requirement 24 CFR Section 92.218 Amount of Matching Contribution, each participating jurisdiction must make contributions to housing that qualifies as affordable housing under the HOME program, throughout a fiscal year. The contributions must total not less than 25 percent of the funds drawn from the jurisdiction's HOME Investment Trust Fund Treasury account in the fiscal year, with some eligible exclusions for HOME funds not required to be matched. During testing of the matching compliance requirement it was noted that the HOME Match Report prepared by Community Development was not accurate and reflected that

the matching requirement for 2016 was not met. The City reviewed the matching and determined that some matching contributions were not included in the match log and were not reported on the match form. The City determined that there was sufficient match to meet the required match liability. The HOME Match Report was revised by the City and submitted to HUD. It was noted that the original match report which was inaccurate was previously submitted to HUD.

Recommendation:

We recommend the City review and revise the policies and procedures in place for tracking and monitoring HOME Program matching contributions to ensure the matching contributions are properly recorded and the matching contribution requirement is met. In addition we recommend that matching reports and supporting documentation used to prepare them be reviewed and approved by an appropriate individual other than the preparer prior to submission to HUD. The review and approval should be documented to provide evidence it was performed timely.

Views of responsible officials and corrective actions:

Management concurs with the finding regarding HOME Investment Partnership match requirements and is working toward corrective actions. The system of match identification did not account for all areas of match obligation. A revised report will be forwarded to HUD reflecting sufficient HOME match.

This experience has led us to take several corrective actions to ensure that this problem does not occur again, including creating a HOME Match Certification form to be signed by the supervisor, providing more training on match requirements to employees, and ensuring that the complete match information contained in IDIS, Drawdown Report, and Match Log are in sync.

ML2016-004 Subrecipient Awards

Program Name and CFDA # - Community Development Block Grants, CFDA #14.218, Home Investment Partnerships Program, CFDA# 14.239, WIA/WIOA Cluster: WIA/WIOA Adult Program, CFDA #17.258, WIA/WIOA Youth Activities, CFDA #17.259, WIA/WIOA Dislocated Worker Formula Grants, CFDA #17.278

Year of Origination – December 31, 2016

Observations:

Per OMB 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) section 200.331(a) Requirements for pass-through entities, specific information is required to be provided to subrecipients. Required information includes but is not limited to Federal Award Identification Number, CFDA (Catalog of Federal Domestic Assistance) number and program name. During review of contracts with subrecipients it was noted that the contracts did not contain the Federal Award Identification Number and CFDA number.

Recommendation:

We recommend the City review and revise the standard subrecipient contract agreement to include all the required information specified in OMB 2 CFR Part 200 section 200.331(a). In addition, we recommend that management monitor to ensure all programs with subrecipients are using the updated contracts.

Views of responsible officials and corrective actions:

In accordance with OMB 2 CFR Part 200, section 200.331(a), requirements for pass-through entities, the department will ensure that the Federal Award Identification Number and the Catalog of Federal Domestic Assistance are formally documented in the award letters and the contracts for subrecipients and other subawards.

We recommend management address the foregoing issues as an improvement to operations and the administration of public programs. We are available to further explain the suggestion or help implement the recommendation.

This report is intended solely for the information and use of the Mayor and members of the City Council of the City of Shreveport, management, others within the City, the Louisiana Legislative Auditor and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513, this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

Carr, Riggs & Ingram, L.L.C.

CARR, RIGGS & INGRAM, LLC

Shreveport, Louisiana
June 30, 2017